

Annual
Report
2017



#Connected

In 2017 we obtained excellent results the right way: through profitable growth



Ana Botín,
Group executive
chairman of
Banco Santander

“

Our success in 2017 shows that our way of doing business, and our focus on building loyalty, is creating a virtuous circle that delivers growth, profitability and strength

”

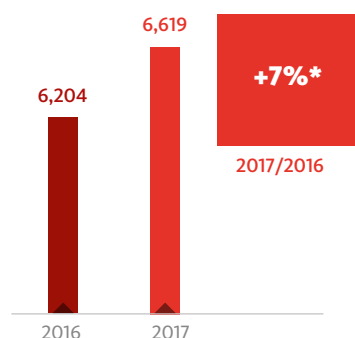
“

We are one of the most profitable and efficient banks in the world, allowing us to lend more to customers, increase the per share dividend and organically generate capital

”

■ ATTRIBUTABLE PROFIT

(Millions of euros)



* +7.4% in constant euros

Return on tangible
equity (underlying)

11.8%

Fully loaded
CET1 capital ratio

10.84%

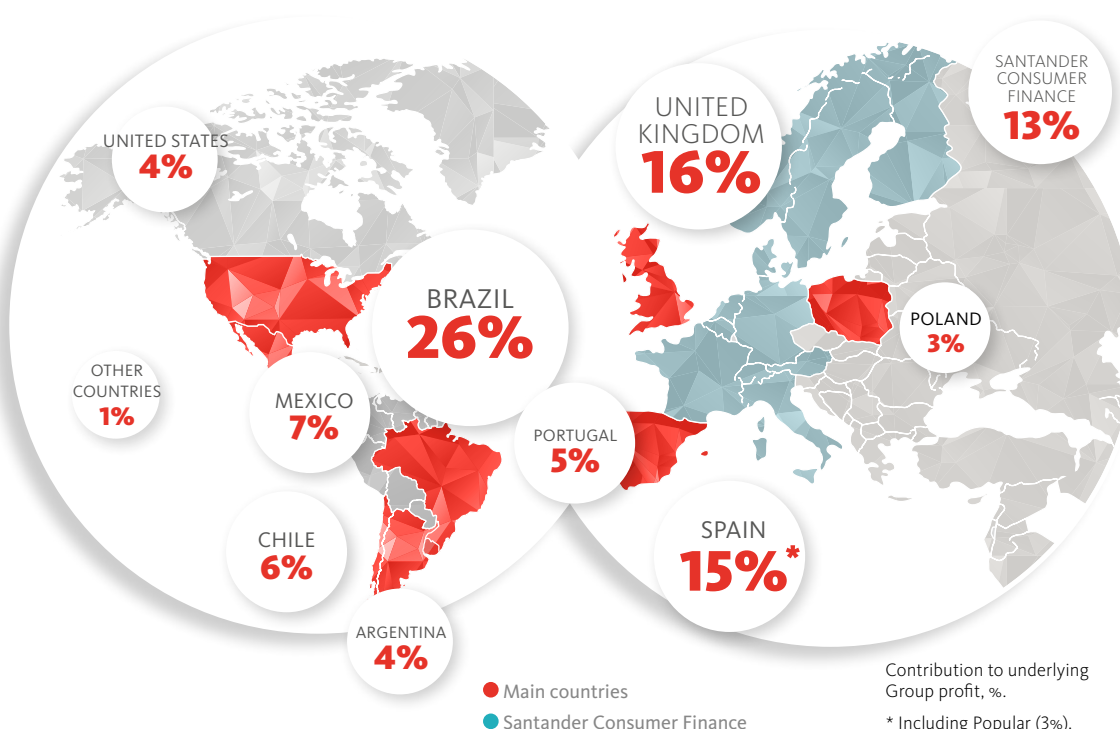
Efficiency
(cost-to-income)

47.4%

NPL ratio

4.08%

Balanced geographic diversification is key to our stable and predictable growth



and a strong balance sheet, while helping people and businesses prosper

“

Our leading positions in 10 core markets, with a total population of a billion people, provide us stability and new opportunities

”

“

Our scale, our diversification and the predictability of our business give us strong foundations on which to innovate

”



81%

employees believe that their colleagues behave in ways that are more simple, personal and fair



77%

of employees are engaged



People

202,251

Employees who are more motivated and committed...



17.3 (+13%)

million loyal customers



25.4 (+21%)

million digital customers



Customers

133
million

...make our customers more satisfied and loyal...



Communities

2.1

million people helped in 2017

...which results in more investment in communities.



Shareholders

4.0

million

...which drives profitability and sustainable growth...



44,862

scholarships granted in 2017



1,295

agreements with universities and academic institutions in 21 countries



16.6%

total shareholder return



+11%

cash dividend per share growth

Figures excluding Banco Popular, except number of employees and data on shareholders.

Simple | Personal | Fair




Our purpose is to help people and businesses prosper




Our contribution to society

Santander contributes to the economic and social progress of the communities in which it is present


People

€12,047 million Personnel expenses ¹	€98 million invested in employee training, with an average of 39.6 hours of training per employee	97% of employees have permanent contracts	
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Customers

€848,914 million Loans outstanding (net)	8/10 Lending grew in eight out of the Group's ten core markets, particularly household and business lending	>250,000 microentrepreneurs supported in Brazil and other countries	
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Shareholders

€3,540 million² Total shareholder remuneration	€88,410 million stock market value at year-end 2017, largest in the euro zone	€0.22 dividend per share, +7% ³	
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Communities

€183 million Social investment	€54 million allocated to programmes and projects to support communities	€129 million allocated to universities	
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Suppliers

€7,770 million Payments to suppliers	9,104 suppliers in the Bank's network	95% 95% of the Group's suppliers are local	
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Tax contribution

€7,972 million Taxes paid	€4,137 million corporate income tax	€3,835 million social security payments and other payroll taxes made by the Group, non-recoverable VAT and other taxes	
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1. From Group audited accounts.

2. Subject to the approval of the fourth dividend against the 2017 results by the board of directors and the shareholders' meeting.

3. Adjusted for the July 2017 capital increase.

A responsible bank that helps address major global challenges: financial inclusion, job creation and sustainable growth



The best company to work for

Santander is one of the three best banks to work for in the majority of its core markets. In 2017 it launched a new performance management model which places importance on the corporate culture and behaviours (40%) as well as on business objectives (60%).

See more on pages 40-41 of this report



A trusted partner for SMEs

SMEs are the main driver of job creation. Santander has a comprehensive offering to help SMEs as they grow, which goes well beyond just a financial offering. In 2017 it was named by *Euromoney* magazine for the second consecutive year as the Best Bank in the World for SMEs.

See more on page 43 of this report

Transparency

For Santander, transparency goes beyond meeting legal or regulatory disclosure requirements. It means maintaining an open and fluid dialogue with all its stakeholders. This dialogue and the stable, lasting relationships it engenders allows us to be more responsive to relevant issues that can arise and to our stakeholders' expectations.

See more on page 48-51 of this report



Committed to higher education

Santander invests more in supporting higher education than any other private company in the world (according to the Varkey Foundation in cooperation with Unesco). The main areas of focus are access to education, job skills, fostering university student entrepreneurs and the modernization of universities.

See more on page 49 of this report



Inclusive, sustainable growth

Santander promotes financial inclusion in order to support social and economic progress in the countries where it operates. The Bank promotes microfinance programmes in countries such as Brazil, Mexico and Argentina.

See more on pages 50 of this report

MEMBER OF
Dow Jones Sustainability Indices
In Collaboration with RobecoSAM

Santander is one of the ten most highly ranked banks in the world in the Dow Jones Sustainability Index

Highlights in 2017

160
YEARS

Santander celebrates its 160th anniversary

Banco Santander celebrated its 160th anniversary on 15 May 2017. The Bank was founded in the city of Santander, Cantabria (in the north of Spain) to finance the growing trade between the port of Santander and the Americas.



Increased target for profitability

During the *Group Strategy Update* held in New York in October, Santander raised its target for return on tangible equity (RoTE) for 2018 from 11.0% to 11.5%. The increase reflected the improved economic outlook in some of the Group's core countries.

+0.5 pp
increase in
RoTE target



Banco Santander to sponsor of the UEFA Champions League

The Bank announced in November that it will be the official sponsor of the UEFA *Champions League* for three seasons starting in 2018. The *Champions League* is the world's most prestigious football club competition, with mass audiences in Santander's core markets in Europe and the Americas. The Champions League final is watched live by more than 160 million people.



Creation of Santander X, a unique ecosystem for universities and entrepreneurs

Banco Santander and 40 universities launched in October Santander X, which aims to be the largest platform in the world for promoting university entrepreneurship. This is a network in which universities and entrepreneurs from all over the world will be able to collaborate, share ideas and knowledge, and attract investment.

See more on pages 24-25 of this report

60
universities
engaged



Openbank becomes the first fully digital Spanish bank

The new Openbank uses an IT infrastructure hosted in the cloud. This enables it to offer a fully digital proposition with innovative features and meet the highest security standards.

See more on pages 32-33 of this report

Openbank
Grupo Santander

FULLY
digital bank



Santander Río integrates the Citibank N.A.'s retail business in Argentina

Santander Río in April integrated the retail business acquired from Citibank N.A.'s Argentine unit into its network. As a result, it now has 482 branches, over 3.34 million individual customers, 288,000 SMEs and 1,300 corporates

482
branches



3.6
million
customers



Santander acquires business from Deutsche Bank in Poland

The Santander Group reached an agreement to acquire the commercial and private banking business of Deutsche Bank in Poland. This transaction reinforces Bank Zachodni WBK (the local subsidiary of the Santander Group) as the third bank in Poland. The acquisition is expected to generate a 15% return on investment in 2021 and be accretive to Santander's earnings per share.

11.7%
combined market
share in lending



Santander Brazil launches Superdigital, a digital payment platform

In April, Santander Brazil launched Superdigital, an online and mobile platform that enables users to make and receive payments with no need for a bank account. By the end of the year, Superdigital had over 1 million users.

See more on pages 16-17 of this report

OVER 1
million users





Santander Group Awards in 2017



The Banker

- ▶ Global Bank of the Year
- ▶ Bank of the Year in Latin America
- ▶ Bank of the Year in Brazil, Spain, Chile and Portugal



Euromoney

- ▶ Best Bank in the World for SMEs
- ▶ Best Bank in Latin America
- ▶ Best Bank in Brazil, Poland, Chile, Puerto Rico and Portugal

Santander acquires Banco Popular, strengthening its leadership in Spain and Portugal



On 7 June 2017, Banco Santander acquired Banco Popular following its resolution by European and Spanish authorities. This transaction is underpinned by a good strategic and business fit for the Santander Group and will add value for customers and Banco Santander shareholders.

The acquisition provided financial stability to Banco Popular, enabling it to return to operational normality after a strong outflow of deposits in the preceding months, maintaining systemic stability and without drawing on public funds.

Strengthening of the franchise

Expected return on investment of
13-14%
in year three

Banco Santander + Banco Popular



Largest BANK in Spain
19% market share in lending



Portugal's leading private bank
~17% market share in lending

Key figures and milestones of this acquisition:

- ▶ **A capital increase** of Banco Santander of €7,072 million to support the transaction. The issue was eight times oversubscribed.
- ▶ **The sale of 51% of Banco Popular's property assets**, with a nominal value of €30,000 million.
- ▶ **The launch of a voluntary commercial action** aimed at retail customers affected by the resolution of Banco Popular, with an acceptance rate of 78%.
- ▶ **The appointments** of new members to the board of directors and its committees:
Chairman of Banco Popular: Mr Rodrigo Echenique.
Chief executive officer: Mr Rami Aboukhair.
- ▶ **The sale of Totalbank** of Miami, Florida, to Chile's Banco de Crédito e Inversiones for US\$ 528 million.

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Message from Ana Botín

Simple, Personal and Fair – these three words are the bedrock of a responsible bank, and of a digital bank

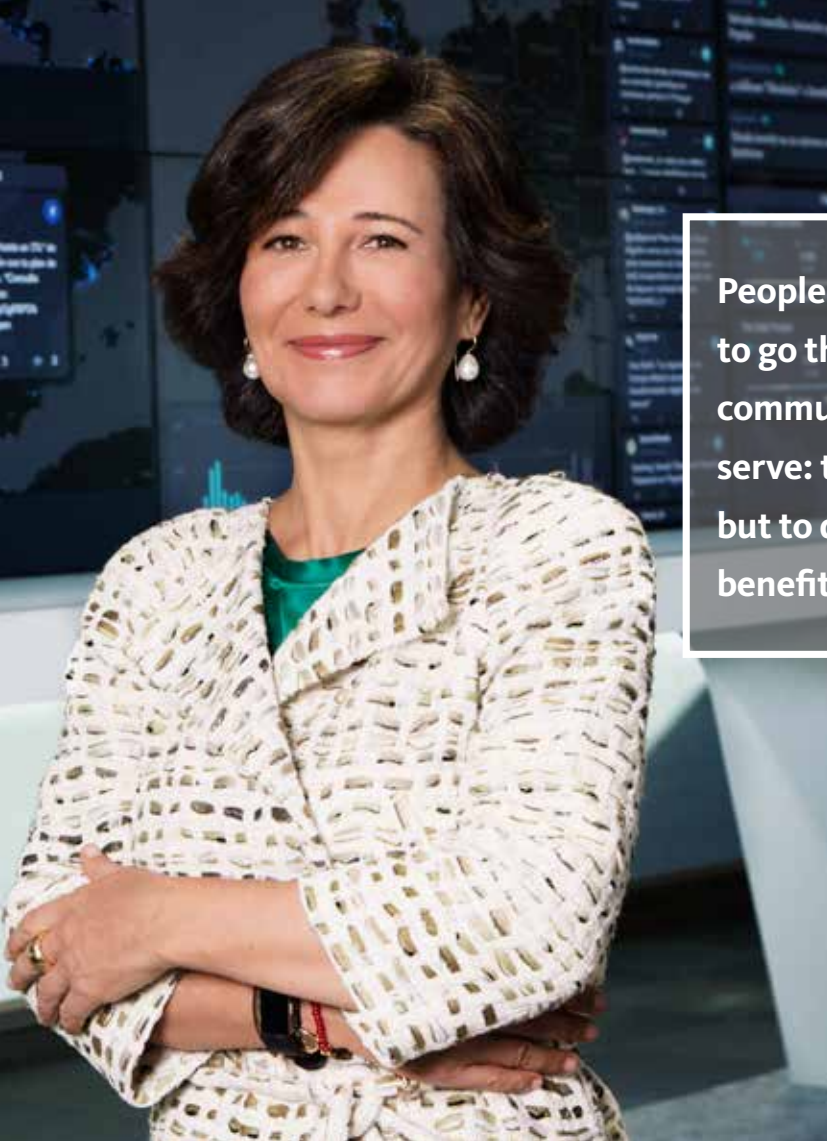
We are living in an age of unprecedented change. An economic revolution, powered by digital technology, which is creating new challenges and opportunities at a pace we have never seen before. That change is having an impact on politics and society on every continent. And for Santander, it has an impact on how we do business.

To succeed in this revolution, **a business needs one thing more than anything else: loyalty.**

Why? Because people have more choice and information than ever before. Consequently, the expectations people have of businesses are higher than ever before. People don't just expect to be treated personally, quickly and fairly – as an employee or a customer. They expect businesses to go the extra mile in the communities they serve: to make a profit, yes, but to do so in a way that benefits society overall.

Get this right and a business can prosper from the virtuous circle of loyalty. Research shows that employees are more likely to be motivated if they work for a company with a strong social purpose. Their motivation means better customer service, building customer loyalty. That loyalty delivers sustainable returns. And those returns build loyalty among shareholders, and enables the business to invest and do more in the communities it serves, fulfilling its purpose.

All of this is reflected in Santander's approach to business. **Our purpose is clear: to help people and businesses prosper.** Our aim is to be the best retail and commercial bank, by earning the lasting loyalty of our people, customers, shareholders and the communities we serve. How do we achieve this? By being Simple, Personal and Fair in all we do. These three words are the bedrock of a responsible



People expect businesses to go the extra mile in the communities they serve: to make a profit, but to do so in a way that benefits society overall

bank. They are also the hallmarks of a digital bank. Digital banking is simple. A digital bank uses data to personalise its service. And a digital bank – like any good business – treats those it serves, and those who work for it, fairly.

I am confident that we can deliver this aspiration by applying the wisdom and experience we have built up over generations to innovate and reinvent banking, while maintaining the strengths that have made us successful. We can do so because

- our growth, profitability and strength show **our strategy is working**
- our scale, diversification and predictability give us **strong foundations to innovate**
- our culture – our relentless focus on being a **responsible bank** – will strengthen people's loyalty in our brand.

Let me take each of those in turn.

■ Our strategy is working

Our success in 2017 shows that our way of doing business, and our focus on building loyalty, are creating a virtuous circle that delivers growth, profitability and strength. The Group again delivered very strong results for the year, ahead of plan on all our targets – growing underlying profit before taxes by 20% and earning the loyalty of a further 2 million customers. We have endeavoured to create value for our customers, by lending more to them (our loans book is up 2% compared to last year excluding Popular), and by improving our value proposition (customer funds are up 8%).

Here's the detail.

Growth: Last year, I said we would increase our number of loyal customers by a further 1.8 million to 17 million, and invest in technology to raise the number of digital customers to 25 million. We have achieved these targets, with loyal customer growth of 13% compared to last year to 17.3 million, and digital customer growth of 21% to 25.4 million. This had positive impacts on our revenues – in particular the net fees line grew by 14% to €11.6 billion.

Growth

Loyal Customers

17.3 million
(+13%)

Digital Customers

25.4 million
(+21%)

Customer revenues

€45,892 million (+11%)



**We have strong foundations.
We have scale. We are
diversified. Our business
is predictable**



Profitability

Cost to income ratio

47.4%
(-70 bps)

RoTE

10.4%
(+3 bps)

Strength

Attributable Profit

€6,619
million (+7%)

FL CET1

10.84%
(+29 bps)

Profitability: Santander is one of the most profitable banks in the world (10.4% RoTE) and, as I set out last year, we maintained a broadly stable cost to income ratio making Santander one of the most efficient banks in the world (47% cost to income ratio). This allows us to lend more to customers; increase dividends (11% cash dividend per share increase) and generate capital through organic growth (53 bps increase) all at the same time.

Strength: I said that in 2017 our aim was to increase our earnings and dividend per share; and that we would do this while continuing to grow our capital towards our target of reaching more than 11% Fully Loaded Common Equity Tier 1 by 2018. How have we done? We have grown our attributable profit per share by 1% compared to last year, and we have increased our FL CET1 by 29 basis points to 10.84%, on track to achieve our 2018 target.

As a result of our growth, profitability and strength, we were able to acquire Banco Popular when it ran into difficulties. We executed the transaction without government assistance, acting fairly with respect to Popular's teams and customers and in the best interests of our shareholders. I would like to congratulate our team who worked tirelessly to put in place the €7 billion capital increase to support the deal within weeks, and thank our shareholders for their confidence in us.

It was followed by the largest sale of real estate assets in Spanish history and a responsible approach to dealing with depositors, with the aim of ensuring their business remained within the Santander Group.

This has obviously been a highlight of the year, but it should not overshadow what has happened elsewhere. We will expand in Poland after reaching an agreement to buy part of Deutsche Bank's business. In the United Kingdom, as our business prepares for the challenge of Brexit, we have seen sustained strong performance. In

Brazil, despite political and economic uncertainty we grew our revenues by 18% compared to last year, the strongest growth among all banks, while narrowing the gap in profitability compared to our peers. In the United States, 2017 was a pivotal year for Santander US with significant progress on regulatory and business issues: we passed Federal Reserve's qualitative capital stress test, made the first dividend payment to Group since 2011, and grew underlying profit by 5%.

■ Strong foundations to innovate

This performance matters as we implement our plans for digital growth, as behind these dry statistics lie some key points.

First, we have **scale** – and scale gives us insight. We don't simply have 133 million customers: we know those customers – and in the case of our 17 million loyal customers, we know them very well. In my mind, it's much better to have a deep understanding of many customers in 10 core markets, than it is to have a shallow understanding of the same number of customers in dozens of markets. In the digital age, that depth of insight combined with our scale is invaluable, and those relationships are priceless.

Second, we are **diversified**. Our business is mostly focused on retail banking, serving a diverse range of customers, and is balanced between developed economies and emerging economies and between Europe and the Americas, where growth is expected to be strong in 2018. The US will see its ninth year of economic expansion – the longest upward cycle since 1850 – which will help propel growth elsewhere. In the Eurozone, we expect to see strong growth of 2.3%. Looking at our major markets, Spain is forecast to see its fourth consecutive year of growth of around 3%; while the UK's economic growth, although expected to be subdued due to uncertainty caused by Brexit, is forecast to be 1.4%. Meanwhile the Brazilian economy, having returned to growth in 2017, is expected to grow by 3.2%, supported



We aim to redefine banking in a way that serves the distinct needs of all our customers, through common, efficient and flexible global platforms



by historically low interest rates: business confidence is at the highest levels of the last years. And in Mexico, while the economy is still overcoming the uncertainty regarding the renegotiation of NAFTA and the impact of the September earthquake, it is expected to benefit from structural reforms.

Our leading position in 10 core markets, with an aggregate population of a billion people, gives us stability and presents us with new opportunities. In these markets, digital technology is making it easier to win new customers – especially the 160 million people in Latin America who are “unbanked.” And thanks to our global network, I see great potential in developing relationships to serve our customers better along natural corridors of economic opportunity – such as between Brazil and Argentina, or the United States and Mexico.

Third, our business delivers **predictable results throughout the economic cycle**. This is because we are diversified, and thanks to our leading market shares in nine of our 10 markets, which allows us to sustain consistent and predictable results. Compared with our peers, for the last twenty years Santander has had the lowest volatility in earnings. This enables us to pay dividends, grow our business, invest in new technology, and as in last years to organically generate capital.

And this brings me to **our approach to innovation**. Our sector, like all sectors, faces the challenge of the digital revolution. We aim to redefine banking in a way that serves the distinct needs of all our customers, through common, efficient and flexible global platforms, which can support our local businesses. Our customers want services that are frictionless anytime, anyhow and anywhere. To provide that we need platforms that are resilient and flexible.

To achieve this, we describe our approach to innovation as reliable “supertankers” and agile “speedboats”. The supertankers are our

established businesses, carrying the bulk of our revenues and our growth. The speedboats are our new opportunities, with the flexibility to race ahead of our competitors. Each shares their experiences and all perform better as a result.

In 2017 we showed what this means in practice. In Spain, we relaunched Openbank with its own, new IT structure and new team. It now serves 1 million customers, offering a full range of services – from stocks to mortgages, but only has one branch and just 70 fulltime employees, some of whom have never worked for a bank before. In Brazil, SuperDigital – which allows customers to carry out transactions on their phones without the need for a bank account – is growing at around half a million customers a year.

Meanwhile, we’ve been investing and innovating in new payment systems. Santander is likely to be one of the first global banks to roll out in the next few months our distributed ledger technology to retail customers across Europe and the Americas, bringing real benefits by reducing the speed of international payments from 2-4 days to end of day/overnight. We have completed live pilots in the UK and Spain, with over 1,500 payments made for a value of €2 million. Leveraging this technology and other state of the art solutions, Santander Pay aims to become the definitive crossborder payment solution for our customers worldwide.

As the digital world of financial services continues to grow, much of today’s regulation remains rooted in the analogue age. Many insurgent market entrants do not always face the same rigorous regulation as banks like Santander. Over time, the regulation of these businesses must and, I believe, will develop, guaranteeing a level playing field promoting innovation for banks as well as for new entrants. I am certain that reliable, responsible businesses with loyal customers, led by Santander, will emerge as the winners.



Shareholders

Cash Dividend per share

€0.19/ share
(+11%)

Tangible Net Asset Value per share

€4.15/ share
(+6% excluding exchange rate impact)

Attributable Profit per share

€0.40/ share
(+1%)

Total Shareholders' return 2017

16.6%
(vs. 12% European banks)



Responsible bank

- ▶ More than 250,000 microentrepreneurs supported
- ▶ Financial inclusion programmes to more than 300,000 people
- ▶ €129 million invested in education in 2017



Putting our purpose at the heart of our business is critical if we are to be a truly responsible bank. Our actions need to match our words



A responsible bank

This brings me to the theme of responsibility. There are many hallmarks of a responsible bank, but here I would like to single out a few: a strong team that lives by clear values and behaviours; good governance; and a strong sense of purpose that drives the business.

Let me start with the team. To thrive in today's world, we obviously need to attract and retain the best talent. But we also need to attract a diverse team (women now make up 36% of our board), so that we are better able to understand and serve our customers. If we are to build this team, we need offer people great opportunities. But today, people want more than that. As I mentioned above, people want to work for a company that lives by its values, has a strong sense of purpose, and gives them the chance to make transformational change that benefits millions of people.

Building this team will enable us to implement change at pace – which requires us to work with agility and focus. This year, we've shown how we can work better, together, across all markets where we operate. Example of this active collaboration are the four speedboats launched, which are global businesses with key executives from various countries.

But there is more to do. A strategic target for us this year is to focus on developing our businesses by fostering greater collaboration. Each of our businesses has local management and is locally responsive, but I want to see them extract full value from being part of a group, so we continue to create the best possible products for our customers. And, wherever our businesses operate, we want to ensure that everything they do is Simple, Personal and Fair.

To turn these three words into reality, we are embedding our common culture in the day to day of all our teams, encouraging them to live by eight key behaviours. Starting in 2017, under our newly created performance management system, *MyContribution*, 40% of variable remuneration is linked to how well employees live our behaviours. This applies to our leadership as well. Across all markets, we have undertaken a series of initiatives (such as *KISS – Keep It Simple Santander* in the UK) to change processes

so they are Simple, Personal and Fair. Alongside this, we have also made changes to our governance, to ensure that we have easy to understand policies and procedures, and clear lines of accountability so everyone knows who is responsible for what; transparent processes, so we, our regulators and, where appropriate, the public can see how decisions are made; and clear metrics, so we can assess our performance.

I also want to take the opportunity again to thank Matías Rodríguez Inciarte and Isabel Tocino Biscarolasaga for their great contribution in our Board. Matías, in particular, has been a key senior executive, a board member for more than three decades and an important part of Santander's history. And I would like to welcome Ramiro Mato García-Ansorena, who I am certain will add much value thanks to his broad financial and international banking experience.

Above all, we need to be sure that we are managing risks in a prudent, responsible way. This year, for instance, we upgraded all of our credit risk models across the group to reinforce the sustainability of our business, and we have increased our investment in Cyber Security to stay at the forefront of technological advances in the field. We have also dramatically reduced our exposure to real estate in Spain, which will reach nonmaterial levels by the end of 2018.

More than that, though, I want to ensure that we are fulfilling our purpose – to help people and businesses prosper. Putting that purpose at the heart of our business is critical if we are to be a truly responsible bank. Our actions need to match our words. For example, I was immensely proud of how our teams in Puerto Rico and Mexico responded to the crises caused by both Hurricane Maria and the earthquake, donating time and money to help those in need. Our scale and strength gives us the ability not just to help in these circumstances, but to support inclusive and sustainable growth wherever we operate. In doing so, we need to tackle three major challenges.

The **first challenge**: Two billion people still have no access to the financial system. But once they have a mobile phone and can get online, they can gain access to a bank. They don't need to travel to deposit money or take out a loan or get insurance. The bank is there in their hands. This is empowering millions of



The challenge we face is nothing less than the reinvention of banking. Our results, our targets, and above all our approach, show that Santander is rising to that challenge – and winning



people – especially women. Between 2011 and 2014, 700 million people became account holders at banks or other financial institutions for the first time, reducing the number of “unbanked” adults by 20 percent. As I mentioned above, our services and products are already bringing the unbanked into the financial system, enabling them to share the benefits of growth. In 2017, we supported more than 250,000 entrepreneurs with microcredits, mainly in Brazil, and our financial inclusion programmes have reached more than 300,000 people. Our aim is to up the pace, and do even more.

The **second challenge**: 600 million jobs need to be created over the next 15 years to match the growth in the global workforce. Many of these jobs will be created by small businesses, which are the engine of economic growth. And those jobs will largely go to people with skills needed in the digital age. To help these businesses grow, we will use technology to provide a personalised service, giving them online advice and helping them to export to foreign markets. We’ve created a global online network so we can put a small business in Warsaw or Oporto in touch with potential customers in São Paulo or Mexico City.

And these new businesses need to be sustainable businesses – which is the **third challenge**: the need for sustainable growth. Banks need to help businesses act in a socially responsible way. That means a number of things, such as supporting businesses as they cut carbon emissions and make the transition to the green economy; financing innovation in green technology; encouraging businesses to operate in a way that supports local communities, respect human rights and encourages inclusive growth. Thanks to Santander’s footprint and scale, we are in a good position to support businesses that do this.

By supporting inclusive and sustainable growth in this way, we shall do even more to help people and businesses prosper. And our efforts will be supported by the unique multinational network of 1,300 universities that Santander has created over several decades. Santander is the largest corporate contributor to education in the world, investing 129 million euros in 2017 alone. Our task now is to work with this network – the research, innovation and skill of these universities – to create a formidable partnership to tackle these global challenges.

Looking ahead

As I look to the future, there will be many challenges to address: the supervisory and regulatory regime, especially in Europe and in the UK; emerging risks related to the normalization of interest rates, exchange rate headwinds from a strong euro; and continuing geopolitical volatility. However, my team and I look ahead with confidence. Strong growth, digital innovation, meeting the global challenges – all this is why I believe Santander’s best days lie ahead. As the world changes, so will we.

We will provide more details on how we are transforming ourselves to be prepared for future challenges at our Investor Day in October 2018. For this year, I would like to remind you of our strategic targets:

Growth: We aim to have 18.6 million loyal customers (an 8% increase) and 30 million digital customers (an 18% increase).

Profitability: We are targeting a RoTE of more than 11.5%.

Strength: We are aiming for FL CET1 above 11%.

And for our shareholders, we reiterate our targets of reaching double digit growth in earnings per share and growing our cash dividend per share in 2018.

So let me end where I began. We are living through an economic revolution. The challenge we face is nothing less than the reinvention of banking. Our results, our targets, and above all our approach, show that Santander is rising to that challenge – and winning.

Your continued support is key, and I would like to thank you for your trust.

Ana Botín
Executive Chairman



Main targets for 2018

18.6
million loyal
customers (+8%)

30
million digital
customers (+18%)

RoTE
more than
11.5%


Fully loaded
CET1 above
11%

EPS
**Double digit
growth**

Cash DPS
Growth

Superdigital Banking without a bank

Superdigital is a mobile platform for making deposits, withdrawals and payments even if you do not have a bank account. Santander Brazil launched Superdigital using its own tools and technology. Developed as a mobile-first solution, Superdigital is simple and easy-to-use. For many customers, it has become their main financial services channel. Superdigital will soon offer its customers microcredits as well.



Luiz Fortunato, centre, law student and Superdigital customer, with his friends in the Praça Pôr do Sol of Sao Paulo.

Financial services available to everyone

"I use Superdigital to buy directly online, without paying charges to any bank because I hardly use the services they offer me," explains Rafael De Menezes, a Brazilian university coordinator, aged 32. "The app is designed to be used by young people. It is very intuitive," he added.

"We needed to reach customers who consumed and thought differently.

Superdigital is an incredible tool for this market because it is a live, democratic product. It is for everyone," explains Ezequiel Archiprete, CEO of Superdigital.

Superdigital is a digital payment platform that is defined as simple and young. It was relaunched with an eye on the new generations. "When we discussed the product concept, we knew we had to do things differently," explains Renata Canin, Superdigital's head of marketing. To achieve this when they developed the app, they took into account the opinions of nine influencers with millions of followers in Brazil.

"Superdigital provides people with a totally different experience from the one on offer in the traditional financial market," explains Fernando Oliveira, the software development manager. One of the most interesting features is being able to chat among users, just like a messaging app. "In December alone, 600,000 messages were exchanged using Superdigital," notes Mr Oliveira.

Another Superdigital functionality is splitting expenses among groups ("vaquinhas"). What Rita Siqueira, a 22-year-old university student and

call centre supervisor, likes most about Superdigital is how easy it is to buy bus tickets in

São Paulo. "It's very simple. Superdigital saves me a lot of time," explains Ms Siqueira.

But Superdigital targets not only young people. In Brazil, 32% of over-15s do not have a bank account. "We have agreements in place in less usual segments for the Bank, such as agribusiness and temporary employment agencies," explains Ezequiel Archiprete.

At the end of 2017, Superdigital had more than a million customers. Of these, 350,000 belong to segments classified as "of little interest" for the traditional financial services system.

"This is crucial for Santander Group as a whole," adds Sergio Rial, CEO of Santander

Brazil. "It enables us to broaden our possibilities of banking the unbanked."

"We are reaching different profiles and new types of customer. It makes us more inclusive in Brazilian society and is the perfect complement to our portfolio," concludes Mr Rial.



Rita Siqueira

**"THE APP IS
DESIGNED FOR
YOUNG PEOPLE. IT IS
VERY INTUITIVE"**

**"SUPERDIGITAL
MAKES US INCLUSIVE
IN BRAZILIAN
SOCIETY"**





Message from José Antonio Álvarez

Grupo Santander carried out its business in 2017 in a more favourable environment, one of the most positive in recent years. The global economy and, in particular, the economies of the countries where the Bank operates, secured the upswing seen in the second half of 2016. The low interest rates in mature economies continued to be the most unfavourable factor for banking activity.

In this environment, Grupo Santander results again underscored the soundness of our business model. Underlying profit grew at double-digit rates at Group level and in most countries, the RoTE was one of the sector's highest and our capital ratios increased further.

I would like to thank our more than 200,000 professionals, as the results achieved in 2017 would not have been possible without the contribution of each one of them.

Our objective is to consolidate our position as the best retail and commercial bank for our employees, customers, shareholders and society in general. To this end, we must continue to strengthen the pillars of our corporate culture, being Simple, Personal and Fair in all we do. We are convinced this is the best way to lay the foundations for progress and improve not only the quality of the income statement, but also the company's value and the share price.



Grupo Santander
results again
underscored the
soundness of our
business model

■ The Group's performance in 2017

Our **priorities** were to:

- 1. Continue our commercial transformation,** both in the traditional banks as well as via new units that work independently under a start-up model. Their objective is to create agile and innovative platforms, focused on creating synergies for the Group. In 2017 we invested around €1 billion in global and digitalisation projects, and we have similar plans for the coming years.
- 2. Strengthen our position in the markets in which we operate.** As well as organic growth in most of our countries (mainly in developing markets), 2017 presented us with new acquisition opportunities. The most notable transaction was the purchase of Banco Popular, which enabled us to reinforce our leadership in Spain and Portugal, with the clear aim of generating shareholder value. We also improved our position in retail banking in Argentina, increased stake in Santander Consumer USA and reached an agreement to

acquire the retail and commercial business of Deutsche Bank in Poland.

- 3. Exit non-core businesses in order to improve the Bank's profitability.** Of note were the sales of 51% of Banco Popular's real estate business to Blackstone and TotalBank in the United States.

We posted an **attributable profit** of €6,619 million, 7% more than in 2016. These results were hit by some **non-recurring impacts** amounting to a net negative €897 million, mainly to do with amortisation of goodwill and ongoing optimisation plans.

Profit before extraordinary results was 14% higher at €7,516 million. Nine of the core units increased their earnings, seven of them at double-digit rates.

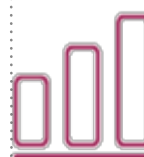
Gross income rose 10% to a record €48,392 million, driven by **double-digit growth in net interest income and fee income** which together generated 95% of revenues. This enabled us to grow consistently and recurrently.

Attributable profit

€6,619
million
+7%

Gross income

€48,392
million
+10%



- Record gross income
- Double-digit growth in net interest income and fee income



Operating expenses stable in real terms and on a like-for-like basis

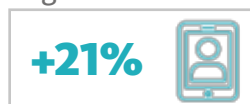


Cost of credit improvement and proactive risk management

Loyal customers



Digital customers



The number of digital **customers** grew 21% and loyal clients 13%. Their increase was important for securing quality growth in the income statement.

Operating expenses remained stable in real terms and on a like-for-like basis, despite higher regulatory costs and investments in transformation. **The focus on operational excellence and digitalisation has enabled us to continue to be the reference in efficiency terms**, while our units in seven of our core countries are among the top three in customer satisfaction.

The 4% decline in **loan-loss provisions** and the continued improvement in the cost of credit (to 1.07%) reflect a proactive risk management that has enabled us to keep on enhancing the quality of the portfolio and reduce the NPL ratio to 4.08%.

We are conscious of the importance of strengthening the **risk culture** of all the Group's employees, bolstering, among others, processes in cyber security, prevention of money laundering and operational and reputational risk.

The balance sheet:

- **Lending**, which rose 12%, was balanced between individual customers, consumer credit, SMEs and corporates. Customer **funds**, increased 17%. Both loans and funds were driven by strong growth in developing countries and by the integration of Banco Popular. Excluding Popular, growth would have been 2% and 8%, respectively. All figures are stated at constant exchange rates.
- The Bank's **liquidity** position is very comfortable, as is that of all its units. The

liquidity ratios easily meet the minimum requirements.

- We have generated **capital** quarter after quarter. In fully loaded terms, we reached a CET1 ratio of 10.84%, while comfortably meeting the legal requirements.

We ended 2017 with an **underlying RoTE** of 11.8%, one of the highest among international banks, and an **underlying RoRWA** of 1.5%, which we expect to keep on improving in 2018, as we take measures to more efficiently manage risk weighted assets and consumption of capital.

The market positively assessed our strategy and its impact on business. **The total shareholder return (TSR)** was 16.6% in 2017.

■ Performance of the units in 2017

There are two aspects of business that I consider particularly important.

The first is the **excellent geographic diversification** of our results between mature and developing markets, which gives us stability, recurrence and growth greater than that of our competitors.

The second is that we see a **consistent improvement in countries' profits as well as in their main metrics**: customers, cost of credit, efficiency and profitability.

Spain excluding Popular

We combined the acquisition of Banco Popular and the first steps of its integration with the execution of our strategy in Santander and a very positive business performance.



We ended 2017 with an underlying RoTE of 11.8%, one of the highest among international banks, and an underlying RoRWA of 1.5%, which we expect to keep on improving in 2018



The *1213* account helped us to add close to 600,000 loyal customers (+42%) in 2017 and the number of digital customers rose 15%, spurred by the launch of *Digilosofia*. The new means of payment strategy led to record sales of cards and we are the mobile payments leader in Spain. This growth produced market share gains in the main products.

Of note in results were the increase in fee income, lower operating expenses and the decline in loan-loss provisions, due to the better credit quality, all of which offset the pressure on net interest income and boosted profits.

Popular

Banco Popular's incorporation produced a loss of €37 million, due to extraordinary charges made for integration costs. Excluding these, underlying attributable profit was €263 million.

We began to integrate Banco Popular, a process that is expected to be completed in the next two years. We have been very careful to ensure this process is done in the most reasonable way in order to attain the efficiency levels promised to the market, but also looking after those affected and treating them appropriately.

A commercial action was also taken for customers of Santander and Popular who were shareholders of Banco Popular. This was successfully completed, with 78% acceptance of the loyalty bonds subscription offer.

Lastly, I would like to point out that we see a recovery of business momentum, reflected in growth in deposits and a slower decline in loans, which were stable in the fourth quarter.

United Kingdom

Business was carried out in an environment of lower growth and uncertainty over Brexit. Customer loyalty remains our priority, aided by *1213 World*, the commercial transformation and operational excellence.

Activity evolved very positively. The current account balances of individuals, mortgages and corporate loans and deposits all increased. The results in the upper part of the income statement were robust, although specific provisions and amortisation of intangibles dented profit.

Santander Consumer Finance

SCF is Europe's consumer finance leader. The unit continued to advance in its strategy of striking brand agreements with car manufacturers and European distributors.

Profit grew for the eighth year running, spurred by a positive trend in revenues, larger volumes and high geographic diversification. The efficiency ratio and cost of credit were also at historically low levels. RoTE increased to 16%.

United States

Santander US passed the Federal Reserve's stress tests in 2017, both quantitative and qualitative. This will enable us to focus on improving the profitability of retail and commercial banking, reducing duplications in costs and optimising the structure of capital, as Santander Holding USA begins to normalise its policy of paying dividends to the Group.

Underlying profit rose 5%. The final profit was hit by impacts stemming from the hurricanes, increased stake in Santander Consumer USA and the tax reform.

Spain exc. Popular

Profit
€1,180 (+46%)
million

Popular

Profit
-€37
million

United Kingdom

Profit
€1,498 (-3%*)
million

Santander Consumer Finance

Profit
€1,168 (+4%*)
million

United States

Profit
€332 (-7%*)
million

* Excluding fx impact



Banco Santander's solid position in 10 core markets puts us in a privileged position to seize the opportunities that arise



* Excluding fx impact

Portugal

The acquisitions of Banif and Popular bolstered Santander Totta's position as the largest private sector bank in Portugal, gaining market share in new lending to companies as well as in mortgages and positioning it as the country's most profitable bank.

In addition, the good performance of the *1/2/3 World* programme facilitated organic growth in loyal and digital customers, increased volumes and boosted profit by 10%.

Brazil

2017 was an excellent year for our franchise in Brazil. We gained market share, and profit evolution reflected the profitable, sustainable and customer-focused business model, coupled with solid organic growth.

Profit was 34% higher, growth that was well above the sector, underpinned by a significant increase in net interest income and fee income, the fruit of the commercial strategy and greater customer loyalty. These growth rates, together with a lower cost of credit, pushed up RoTE to 17%, higher than in 2016.

The strength of our franchise, combined with better macroeconomic prospects, make us optimistic about recurring results in the future.

Mexico

We are strengthening the distribution model and investing in systems and infrastructure that focus on multichannel innovation, digitalisation and the launch of new business initiatives.

Attributable profit rose 16%. Of note was the 13% increase in net interest income. The RoTE reached more than 19%.

Chile

We continued to consolidate our commercial transformation, launching *digital onboarding*, the first fully digital system, and opening

more *WorkCafé* branches. Penetration of high income, SME and large company segments remained a priority, and we began to recover growth in the mass consumer market.

Profit was 12% higher, thanks to a moderate rise in gross income, control of operating expenses and a lower cost of credit.

Argentina

Our bank has a leading position in a country with a high growth potential of the banking system. A greater financial stability environment should enable us to capture this growth and translate it into profits.

Attributable profit was 14% higher than in 2016, driven by gross income growth.

Poland

At the end of 2017 we announced the agreement to acquire Deutsche Bank's commercial and private banking business in Poland, which will strengthen our position (market share of 12% in loans and 11% in deposits). Our aim is to continue to lead in digital channels and innovation.

Profit was in line with 2016 when it benefited from capital gains. Excluding this impact, profit was 8% higher thanks to growth in gross income, control of costs and lower provisions.

The units in **Uruguay** and **Peru** increased their profits 19% and 7%, respectively. Uruguay's were driven by net interest income and fee income. Peru maintained activity, despite the economic downturn, and the cost of credit dropped.

Global Segments

Global Corporate Banking, our wholesale banking business, gained market share in high value-added businesses, under a strategy that places particular importance on efficient use of capital. Santander is securing its leadership

and market position in Spain, Portugal and Latin America. Also noteworthy was the significant growth in our cash management platform for multinationals and a continuous improvement in the services for retail clients. GCB is establishing itself as one of the most profitable units in RoRWA terms.

Lastly, we created the **Wealth Management Division**, which will integrate the private banking businesses and asset management. The creation of this division means focusing efforts on a segment that is efficient in terms of capital consumption and which boosts fee income.

■ 2018 Objectives

The **estimates for 2018** point to GDP growth of around 2% in both mature economies as well as in Latin America.

Banco Santander's solid position in its 10 core markets puts us in a privileged position to seize the opportunities that arise. Our focus in mature markets will be on improving profitability, adapting the business models in order to increase customer satisfaction and gain market share. In developing countries, we will try to use the good conditions to gain market share and improve, even more, our operational efficiency.

We attained our goals in 2017 and begin 2018 in a good position to reach those for this year announced at the Group Strategy Update.

In order to achieve these objectives, we have set the following goals and management priorities:

- **Improve the quality of the income statement** in an environment with significant pressure on spreads.
- **Gain market share on a sustained basis**, as our growth opportunities are in those markets in which we already operate.
- **Continue the commercial and digital transformation** without affecting the efficiency ratio. Offset the investment plan with measures to optimise costs.
- **Improve the main risk metrics.** Manage the higher loan-loss provisions derived from greater lending and the impact of the new accounting regulation on recognition of provisions (IFRS9).

I would like to end by thanking our more than four million shareholders for their confidence in Banco Santander. We are working to give them personalised attention, listening to their concerns and informing the market continuously and transparently on our daily activities.

Our priority is to increase the profitability of their investment in a sustainable way and to this end we are dedicating our best efforts.



José Antonio Álvarez
Chief executive officer

2018 financial objectives announced at the Group Strategy Update

RoTE

> 11.5%

Earnings per share

Double-digit growth

Cash dividend per share

Increase

Fee income

Average growth 2015-2018 **10%**

Efficiency ratio

45%-47%

Cost of credit

Average cost 2015-2018 **1.2%**

Fully-loaded CET1

> 11%

A man with a beard, wearing a light blue button-down shirt, is sitting at a dark desk in a dimly lit room. He is looking towards the camera. On the desk in front of him is a laptop with a green logo, a breadboard with electronic components, and various cables. A single, bright, circular pendant light hangs directly above him, casting a warm glow. The background is dark and out of focus, showing some architectural elements.

Santander X Opening doors to university entrepreneurs

Santander X is an innovative platform that is bringing together all the programmes to support university entrepreneurs that Banco Santander has been carrying out for more than 20 years through Santander Universities. Santander X aims to be a meeting place entrepreneurs. It will be the largest global ecosystem for university entrepreneurship, a shared space for international collaboration among universities, businesses and entrepreneurs who want to make their projects a reality and open up to the world.

Jader Stefanello and Fernando Ferreira, students at the Universidade Federal de Santa Maria in Brasil and winners of the Empreenda Santander 2K17 award for their Lunix Project, which deploys sensors for intelligent management of urban lighting networks.

Connection is the key

José Cárdenas had an idea. After talking with various specialists, the Chilean medical student came up with the idea of creating a device for performing health checks on pregnant women remotely, so that patients would not have to visit a clinic. Although Mr Cárdenas had a clear idea of how to develop the device, it would have to be produced on a large scale to reach the market. In other words, he would need to set up a company.

Patricia Aymá lives in Spain, thousands of kilometres away from Mr Cárdenas but she has several things in common with him. As a student of Biotechnology and Environmental Engineering in Barcelona, during her investigation work, she discovered the potential of bacteria for creating bioplastics.



Patricia Aymá

"Producing bioplastics is expensive. So, we designed an alternative method, using bacteria that produce bioplastics from waste, in a simple and robust manner," explains Ms Aymá. When she saw that the technology could be developed on a large scale, the opportunity appeared, but so did the problem.

"I had a science background, so the most difficult part for me was setting up a company. I had no idea,"

confesses Ms Aymá. So she signed up to the Santander Explorer programme, while Mr Cárdenas joined Brain Chile: two initiatives by Banco Santander to encourage university entrepreneurship.

**"WE CREATED A
CONNECTED, OPEN,
GLOBAL ECOSYSTEM
FOR BUILDING A
BETTER FUTURE"**

For more than two decades, Santander has been supporting training and development for university students and entrepreneurs with initiatives such as these, and now it has taken a further step forward by creating Santander X.

"With Santander X we want to go one step further by building, together with our more than 1,000 partner universities, the world's largest ecosystem for university entrepreneurship," states Javier Roglá, global director of Santander Universities and Universia. "We created a connected, open, global ecosystem for building a better future for everyone," he adds.

**WITH SANTANDER'S
SUPPORT, THE IDEAS
THAT JOSÉ CÁRDENAS
AND PATRICIA AYMÁ
CAME UP WITH HAVE
BECOME REALITY**

Connection is key: Santander X will connect university entrepreneurs and universities worldwide to share knowledge, experience, and best practices. So far, more than 60 universities have signed up for the project and many more are expected.

With Santander's support, the ideas that José Cárdenas and Patricia Aymá came up with have become reality. Mr Cárdenas founded HubbyMed and Ms Aymá created Venvirotech. HubbyMed is set to launch the device in early 2018 and Venvirotech is currently developing its business and strategic plan.



Powered by  **Santander**

Corporate governance

A responsible bank has clear, robust governance, in which accountabilities are well-defined; risks and opportunities are prudently managed; and long-term strategy is designed to safeguard the interests of all stakeholders and society at large.



Balanced board composition

- ▶ Of 14 directors, 11 are non-executive and three are executive. 36% are women.
- ▶ More than half of the directors are independent.
- ▶ The board is diverse in terms of expertise, gender and international experience.



Respect for shareholders' rights

- ▶ The principle of one share, one vote, one dividend.
- ▶ The Bylaws do not include anti-takeover clauses.
- ▶ Encouragement of informed participation at shareholders' meetings.



Maximum transparency in remuneration

- ▶ This is essential for generating shareholder and investor confidence.
- ▶ Remuneration policy for executive directors and senior management is aligned with our Simple, Personal and Fair culture.



At the forefront of best practices and long-term vision

- ▶ A strong lead director to foster proactive communications with stakeholders.
- ▶ Effective corporate and internal governance system for the supervision and oversight of the Group and its subsidiaries.

Carlos Fernández
González

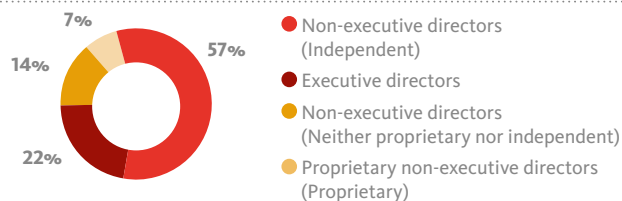


Belén Romana García and Juan Miguel Villar Mir



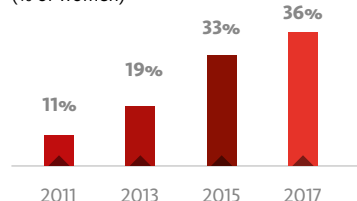
José Antonio Álvarez and Bruce Carnegie-Brown

COMPOSITION OF THE BOARD

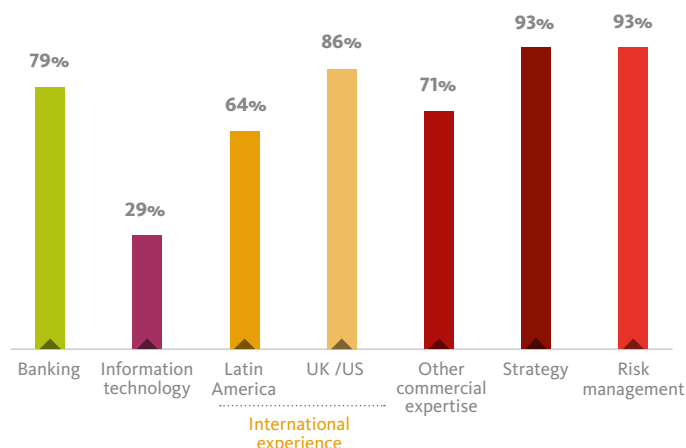


BOARD DIVERSITY

(% of women)



RELEVANT EXPERTISE OF BOARD MEMBERS (% OF MEMBERS)



Board of Directors

The board of directors is the Group's highest decision-making body, except for matters reserved for the Annual General Meeting of shareholders. The main assets of Santander's highly-qualified board are the experience, knowledge, dedication and diversity of its members.

In line with the Bank's aim and purpose, and as part of its general oversight function, the board takes the lead on decisions regarding the Group's main policies, long-term strategy and corporate culture, the definition of the Group's structure and on fostering the most appropriate corporate social responsibility policies. The board also promotes a prudent risk culture by establishing a solid framework for management, taking into account the regulatory and competitive environment and the Group's long-term interests, and ensuring that the "three lines of defence" model is respected.

The board of directors is also responsible for ensuring that the Group complies with the relevant legislation, respects best practices in the sectors and countries in which it operates, and observes the principles of social responsibility to which it has voluntarily adhered.

All board members are recognised for their professional capacity, integrity and independence. Together, their skills and experience provide the outlook and understanding required to define Santander's long-term strategy.

The annual self-assessment carried out by the board of directors and its committees ensures continuous improvement in the quality and efficiency of the board's operation and composition.

The board defines the Bank's long-term strategy, taking into account the interests of all its stakeholders

The three lines of defence

- 1ST** Business and support units
- 2ND** Risk management and compliance
- 3RD** Internal audit

Meetings of the board of directors held in 2017

15



Meetings of the board committees

96





Sol Daurella Comadrán



Javier Botín-Sanz de Sautuola and Rodrigo Echenique

Changes in the composition of the board and its committees

- ▶ In June 2017, Ms Homaira Akbari and Ms Esther Giménez-Salinas were appointed members of the audit committee and the risk, regulation and compliance oversight committee, respectively, replacing Mr Juan Miguel Villar Mir.
- ▶ In November, Mr Ramiro Mato García-Ansorena was designated independent director when Ms Isabel Tocino left the board on her appointment as non-executive (independent) vice chairman of Santander Spain. Mr Mato was the chief executive of BNP Paribas in Spain and Portugal for 20 years.
- ▶ Mr Matías Rodríguez Inciarte left the board in November and was appointed non-executive chairman of Santander Universities.
- ▶ In November, Mr Carlos Fernández was appointed to the remuneration committee and ceased to hold office as a member of the risk, regulation and compliance oversight committee.
- ▶ In December, Ms Belén Romana was appointed as a member of the innovation and technology committee.

Remuneration policy

The Group's remuneration policy is based on the following principles:

1. Remuneration must be aligned with shareholders' interests.
2. Fixed remuneration must account for a significant part of total remuneration.
3. The variable component must reward performance based on the achievement of agreed targets, reflecting the employee's role and responsibilities, in a framework of prudent risk management.
4. Similarly, appropriate corporate benefits to support employees and their families must be provided.
5. The total remuneration package and its structure must be competitive in order to help attract and retain employees.
6. When decisions on remuneration are taken, conflicts of interest must always be avoided.
7. There must be no discrimination in remuneration decisions.
8. The remuneration structure and amount in each country must comply with local practices and regulations.

To reinforce its culture, in 2017 the Group made a fundamental change in the way it appraises employees and sets their variable remuneration:



Board remuneration as a percentage of attributable profit

0.42%



For more information on corporate governance see pages 72 to 109 of Banco Santander's 2017 Annual Report.



Jaime Pérez Renovaes,
Homaira Akbari and Esther
Giménez-Salinas i Colomer



Ramiro Mato García-
Ansorena (left),
Guillermo de la Dehesa
Romero and Ignacio
Benjumea Cabeza de Vaca

Internal governance

Santander is structured around subsidiaries, of which the parent is Banco Santander, S.A. and which are autonomous in capital and liquidity. Its system of internal governance consists of a governance model and corporate frameworks, which are approved by Banco Santander and are adopted by the subsidiaries while taking their local needs into account.

The main features of the governance model are:

- Presence of Group representatives on the subsidiaries' respective boards of directors.
- Reporting lines of the local CEOs / *country heads* to the Group CEO.
- Interaction between the Group and the subsidiaries' oversight, management and business functions, including the Group's participation in the appointment, target-setting and assessment of results of the subsidiaries' key positions.

Meanwhile, the corporate frameworks establish the common principles in matters that have a significant impact on the Group's risk profile. These include risks, compliance, technology, cybersecurity, audit, financial accounting and control, financial management, strategy, human resources, communication, sustainability and branding.

International advisory board

The international advisory board, comprising eight non-executive members, provides the Group with strategic advice, focusing particularly on innovation, digital transformation, cybersecurity and new technologies. It also offers its views on the trends it sees in capital markets, corporate governance, brand and reputation, regulation and compliance, and in global financial services with a focus on customers.

Chairman

Mr Larry Summers
*Former US Treasury Secretary and President
Emeritus of Harvard University*

Members

Ms Sheila Bair
*Former Chair
of the Federal
Deposit Insurance
Corporation
and President of
Washington College*

Mr George Kurtz
*CEO
and co-founder
of CrowdStrike*

Ms Marjorie Scardino
*Former CEO
of Pearson and
director of Twitter*

Mr Francisco D'Souza
*CEO of Cognizant
and director of
General Electric*

Ms Blythe Masters
*CEO of Digital
Asset Holdings*

Mr Mike Rhodin
*Senior Vice President
of IBM Watson*

Mr James Whitehurst
CEO of Red Hat

Secretary

Mr Jaime Pérez Renovaes

Board of directors of Banco Santander



**Ms Ana Botín-Sanz
de Sautuola y O'Shea**
Group executive chairman and
executive director



Mr José Antonio Álvarez Álvarez
Chief executive officer and
executive director



Mr Bruce Carnegie-Brown
Vice chairman and lead
non-executive director
(Independent)



Ms Homaira Akbari
Non-executive director
(Independent)



Mr Carlos Fernández González
Non-executive director
(Independent)



**Mr Ignacio Benjumea Cabeza
de Vaca**
Non-executive director



Mr Juan Miguel Villar Mir
Non-executive director
(Independent)

- Executive committee
- ▲ Audit committee
- Appointments committee
- Remuneration committee

- Risk, regulation and compliance oversight committee
- ▲ Innovation and technology committee



Mr Rodrigo Echenique Gordillo
Vice chairman and executive director

● ▲



Mr Guillermo de la Dehesa Romero
Vice chairman and non-executive director

● ● ● ▲ ▲



Ms Belén Romana García
Non-executive director (Independent)

▲ ● ▲



Mr Ramiro Mato García-Ansorena
Non-executive director (Independent)

● ▲ ●



Ms Sol Daurella Comadrán
Non-executive director (Independent)

● ■



Ms Esther Giménez-Salinas i Colomer
Non-executive director (Independent)

● ▲



Mr Javier Botín-Sanz de Sautuola y O'Shea
Non-executive director (Proprietary)



Mr Jaime Pérez Renovales
General secretary and secretary of the board



Openbank

The digital bank that makes your life easier

Openbank is the first fully digital Spanish bank. All its commercial activity is based on machine learning and *artificial intelligence*, enabling greater knowledge of customers, better analysis of risks and a more personalised selection of products and services offered via a completely revamped website and mobile app.

Sara Pérez, head of cybersecurity at Openbank: "I had been hacking systems legally for eight years when Openbank called me."

“Openbank gives me what I’m looking for”

If you ask Miguel Montañez about his daily routine, he responds with three words: “Work, work, work”. “I have a very demanding work life,” he acknowledges. “I can work several 12-hour days in a row, working under a lot of pressure and travelling a lot,” he explains. “I spend more than 100 days a year outside Spain,” he adds.

María José Talavera has a similar situation. Her schedule is very hectic. “I can only ever go to two types of office,” says Ms Talavera: “to that of my customers or to mine. Never to a bank branch.”

María José Talavera and Miguel Montañez are customers of Openbank, as is David Stocks, a US citizen living in Spain. “I don’t like banks,”



David Stocks

confesses Mr Stocks bluntly. “But Openbank gives me what I’m looking for, it helps me with what I need. It doesn’t bother me.”

Openbank was relaunched in 2017 with the aim of becoming one of the world’s leading digital banks. “Being a digital bank isn’t just about having a cute app,” notes Ezequiel Szafr, CEO of Openbank. “Being a digital bank means having the right technology and talent.”

“Many companies talk of digital transformation, but few of them really do anything about it,” explains Javier Ros, Cloud Technical Architecture Manager of Openbank, who formerly worked for Amazon. “If you want to keep pace with your customers, you need to work completely in the cloud. Openbank is genuinely committed to changing digital banking,” says Mr Ros.

The case of Sara Pérez, Openbank’s Head of Cybersecurity, is similar. “I had been hacking systems legally for eight years when Openbank called me,” she recalls. “I was very much attracted to working on this project’s cybersecurity,” she affirms. Cybersecurity is Openbank’s top priority,

together with the customer, of course. “Machine learning and artificial intelligence enable us to offer our customers personalised products,” explains Daniel Villatoro, Head of Data Science.

“We are the only bank that takes risk decisions based on artificial intelligence,” says Mr Szafr. “For example, in an ordinary bank, around 70 per cent of customers have credit cards. We grant a higher percentage of our customers cards because our intelligent algorithm takes into account many more variables.”

To improve customer satisfaction, Openbank has developed a new website and a new app, the main points of contact

between the customer and the bank. The aim is for the customer service to be personalised and to fully meet the customers’ needs. “I have an adviser at my disposal, with a name and a face,” explains Miguel Montañez. “It’s not a virtual entity. And whenever I need anything it’s within my reach, via my mobile phone,” he adds.

Montañez highlights Openbank’s investments platform as the app’s strong point. “I can view my investments, in a simple manner, at any time and anywhere,” he explains.

This has allowed him to manage his portfolio independently, with great results.

“We have the technology that Santander Group as a whole will need over the next five years,” confirms Szafr. “Openbank is already what every bank will have to be in the near future. We are ready.”

“BEING A DIGITAL BANK ISN’T JUST ABOUT HAVING A CUTE APP”

“WHENEVER I NEED ANYTHING IT’S WITHIN MY REACH”

Openbank 
Grupo Santander

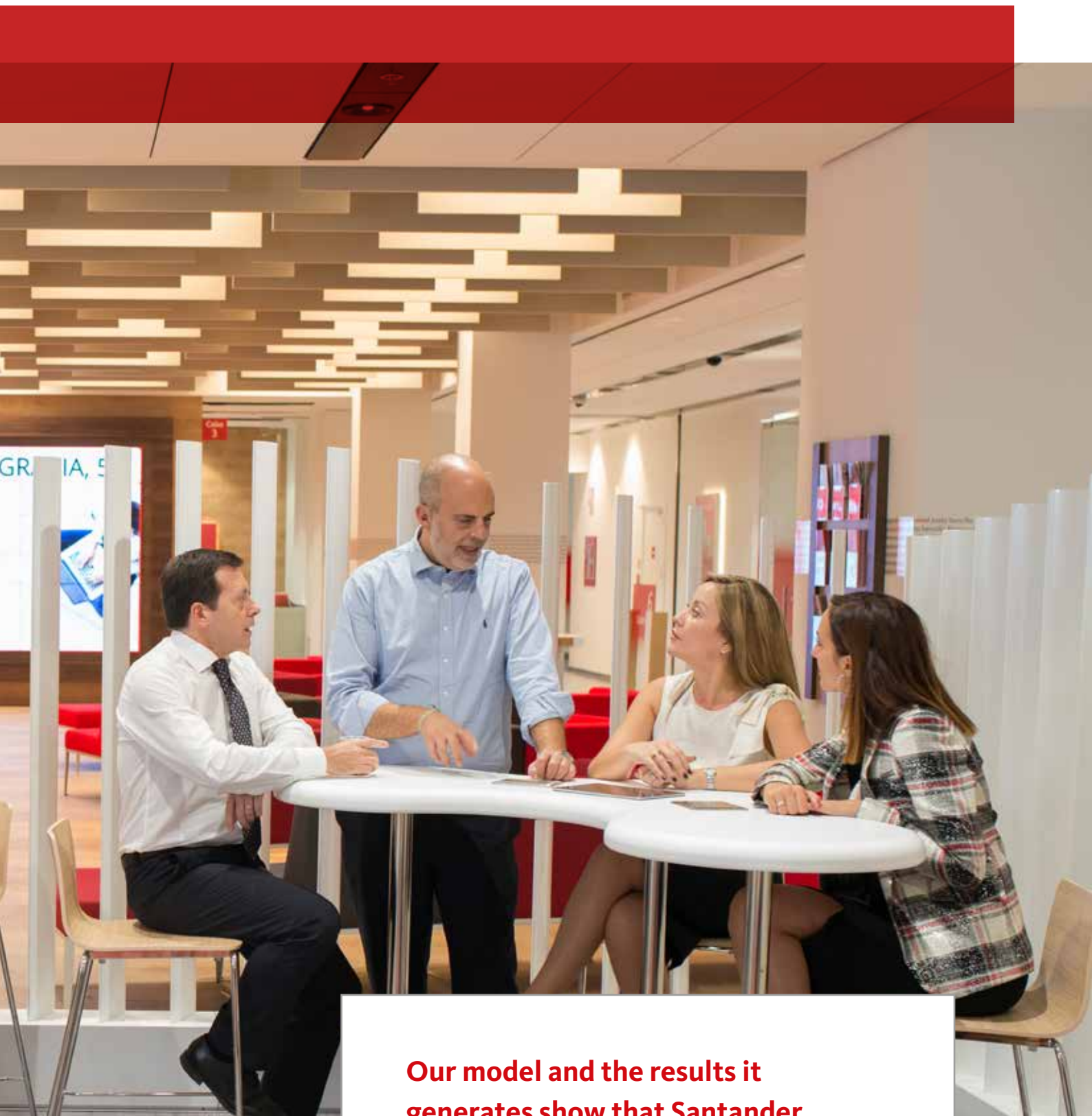
1

A MODEL FOR SUSTAINABLE, PREDICTABLE GROWTH

- ▶ **36** The Santander vision
- ▶ **38** Creating value
 - 40** Employees
 - 42** Customers
 - 46** Shareholders
 - 48** Communities



A Santander branch in Barcelona



**Our model and the results it
generates show that Santander
is on the right track**

The Santander vision

We are committed to generating growth in a sustainable, predictable and responsible manner.



Our purpose

To help **people** and
businesses prosper



Our aim

To be the
best retail and commercial bank,
earning the lasting loyalty
of our people, customers,
shareholders and communities



A bank that is...

Simple | **Personal** | **Fair**

Our strengths

1

We have
SCALE and the
potential to grow
organically

- ▶ We are the leader in market share in five of our core markets. We are also in the top three in seven of those markets in terms of customer satisfaction.
- ▶ We have 133 million customers in markets with a total population of more than one billion.
- ▶ We have more than 17 million loyal customers and 25 million digital customers. This implies huge potential for organic growth through increased loyalty and digitalisation.

Our critical mass gives us efficiency, sources of growth and new business opportunities

POSITION OF BANCO SANTANDER IN MARKET SHARE IN LOANS

#1 SPAIN ARGENTINA ¹ PORTUGAL ¹ CHILE SCF	#3 BRAZIL ¹ MEXICO POLAND
	#5 UK ² US ³

1. Only including private sector banks.

2. Mortgages, consumer and commercial loans.

3. Santander Bank market share in the States in which the Group operates.

to continue growing

2

PREDICTABLE GROWTH:
diversification by country and business, which contributes higher profits in a more stable manner

- Our diversification by country and business allows us to maximise results throughout the cycle and it is the key to our positive performance.
- Geographically, we have a balanced distribution between mature markets (which provide stability), and developing markets (which fuel growth in revenue).
- By business, there is a good revenue mix between products for individuals, consumer finance, SMEs, companies and other products.

Our unique business model allows us to deliver better results with less volatility and higher growth

Distribution of underlying profit



and to be successful in the long term

3

Focus on INNOVATION
to increase customer loyalty and operational excellence

- Our technological transformation contributes to increasing the number of loyal and digital customers.
- The digitalisation of our commercial business allows us to offer our customers products and services that are more simple, personalised and modern. This increases customer satisfaction and loyalty.
- We have launched a wide array of initiatives at the bank, focusing on four main areas: *blockchain*, data, payments and services.

Our digital transformation is paying off: we have more digital customers and more digital transactions and sales

Percentage of transactions and sales in digital channels



Creating value

We aim to be our customers' bank of choice. Through innovation, we are transforming our business to become a more profitable and sustainable bank.

We are meeting our targets earlier than expected...

	Strategic priorities	Key metrics
 <p>People</p> <p>Customers¹</p> <p>Shareholders</p> <p>Communities</p>	<ul style="list-style-type: none"> ■ Be the best bank to work for and have a strong internal culture 	<ul style="list-style-type: none"> ▶ Number of core markets where the Bank is among the three leading banks to work for (according to the <i>local</i> rankings)
	<ul style="list-style-type: none"> ■ Earn the lasting loyalty of our individual and corporate customers: improve our franchise 	<ul style="list-style-type: none"> ▶ Loyal individual customers (millions) ▶ Loyal corporate customers (thousands) ▶ Growth in customer loans (%)⁶
	<ul style="list-style-type: none"> ■ Operational excellence and digital transformation 	<ul style="list-style-type: none"> ▶ Number of countries where the Bank is among the top 3 of its competitors in customer satisfaction ▶ Number of digital customers (millions) ▶ Growth in fee income (%)⁶
	<ul style="list-style-type: none"> ■ Capital strength and risk management 	<ul style="list-style-type: none"> ▶ Fully loaded CET1 capital ratio (%) ▶ Cost of credit (%)
	<ul style="list-style-type: none"> ■ Improve profitability 	<ul style="list-style-type: none"> ▶ Cost-to-income ratio (%) ▶ Growth in earnings per share (%) ▶ RoTE (return on tangible equity, %)⁵ ▶ Cash dividend as a percentage of attributable profit
	<ul style="list-style-type: none"> ■ Santander Universities 	<ul style="list-style-type: none"> ▶ Number of grants (thousands)
	<ul style="list-style-type: none"> ■ Support people in the local communities where the Bank operates 	<ul style="list-style-type: none"> ▶ Number of people helped by the Bank's social investment programmes (millions)

1. Excluding Popular.

2. 2015-2018 average.

3. Except in the United States, where it will be close to our competitors.

4. Total amount 2016-2018.

5. 2016 and 2017 are calculated using underlying profit. RoTE on attributable profit was 10.4% in both years.

6. Constant euros.



...with a clear strategy and a strong culture

	2016	2017	Targets 2018	Further info
	4	5	Most countries	Pages 40-41
	13.9	15.8	17	Pages 42-45
	1,356	1,494	1,646	Pages 42-45
	2%	2%	> competitors	Page 58
	8	7	All ³	Page 45
	20.9	25.4	30	Pages 42
	8.1%	10.6%	c. 10% ²	Page 59
	10.55%	10.84%	>11%	Page 59
	1.18%	1.07%	1.2% ²	Page 59
	48.1%	47.4%	45-47%	Page 59
	1.0%	1.0%	double digit	Page 60
	11.1%	11.8%	>11.5%	Page 59
	40%	40%	30-40%	Pages 46-47
	37	45	130 ⁴	Page 49
	1.7	2.1	5 ⁴	Pages 48-51

Simple | Personal | Fair

Just as important as what we do is how we do it: Simple, Personal and Fair. This culture is based on our corporate behaviours.



I show respect



I truly listen



I talk straight



I keep promises



I actively encourage cooperation



I bring passion



I support people



I embrace change

The Santander brand

In 2017 we defined a strategy to evolve towards a brand which is more customer-focused, modern and digital, sustainable and committed to communities. Our brand positioning revolves around the idea that prosperity is created day by day. The evolution of global sport sponsorship responds to this strategy: we are entering a new phase in the UEFA Champions League.

The flame, which has been part of our logo since 1986, reflects our commitment to progress and is inspired by fire and what its discovery meant to human progress.



Santander

Risk culture: *risk pro*

Santander has a solid risk culture, called *risk pro*, which defines the way in which we understand and manage risks in our day-to-day activities. It is based on making all employees responsible for the risks they generate and on other principles that understood and assimilated into the way of working throughout the Group.

risk pro

All the Santander team engaged in risk

>94%

of employees recognise and are responsible for the risks in their daily work



An engaged, motivated team

To better help people and businesses prosper, our transformation begins with our employees. We aim to be one of the best banks to work for to be able to attract and retain the best global talent.



A Santander
branch in Spain

Our people management strategy focuses on six key areas:

Talent management

Identify the best professionals worldwide and help them to grow both personally and professionally, respecting and fostering diversity.

Knowledge and development

Offer continuous training and development to enhance our employees' skills and capabilities in a changing digital environment.

Culture

Ensure that the entire Group shares a common culture based on the corporate behaviours and focused on the purpose and aim, and on doing things in a Simple, Personal and Fair way.

Our goal is to be
the **best Bank**
to work for

Remuneration and benefits

Set clear targets and reward not only results but how they were attained.

Employee experience

Foster teams' engagement and motivation with measures that encourage listening, a more efficient and collaborative way of working which enhances the work-life balance, recognition and a healthy environment.

Systems

Use the benefits of digitalisation to manage people better.

OUR TEAM

55%
women



202,251
employees



45%
men



45%
with university
degrees



38 years
average
age



10 years
average length
of service

Initiatives carried out by Human Resources in 2017

Talent

- **MyContribution:** A new corporate performance management model that strengthens the culture as a driver of transformation. To continue creating that culture, we are introducing a new way to assess our employees' performance and decide their variable remuneration:



- **Succession planning for leaders:** The Group made progress in succession planning for key roles.
- **Talent Assessment Committees:** With the participation of senior management, over 2,500 executives have been analysed.
- **Diversity and inclusion:** The Santander Group recognises and supports all types of diversity: gender, race, age, disability, professional and life experience, religion, values and beliefs, sexual orientation and personality. A global executive Diversity and Inclusion task force was created in 2017, together with a global network of diversity experts.
- The Bank is developing a new strategy to position itself as an **employer of choice** for employees and external candidates, with a particular focus on digital talent.

Knowledge and development

- A new strategy for knowledge and overall development to stimulate continuous learning by all employees, with the slogan **Never stop learning**.
- The **Global Knowledge Campus** has been launched; it is a new training space in which to share knowledge and best practices, which will help the Group's employees to contribute to cultural change and improve their performance.
- **Leading by example** is now under way. This is a training programme that helps leaders to identify the role that they should play to implement the Simple, Personal and Fair culture and carry out the transformation.

In this regard, the United States has launched two programmes to accelerate the cultural transformation in its leaders: **Managing the Santander Way** and **Accelerated Development Program**.



84%
participation

77%
of employees are engaged, above the averages of peers and the sector's best performers

81%
of employees believe that their colleagues behave in a more Simple, Personal and Fair way

92%
of employees know what they have to do to build a bank that is more Simple, Personal and Fair

Important progress made in SPF* behaviours and new ways of working

International mobility

- **Global job posting:** corporate platform offering all staff the chance to learn about and apply for vacant positions in other countries, companies or divisions. Since its launch in 2014, over **3,000 jobs have been posted**.
- **Mundo Santander:** A corporate development programme in which, for three months, the Bank's professionals work on a project in another country, promoting the exchange of best practices and broadening their global vision. Since its launch, **1,726 employees in 30 countries** have taken part.
- The first two training modules of the **Talent in Motion (TiM)** programme, aimed at fast-track development of talented young people, have been held. This promotes mobility and provides participants with the opportunity to broaden their vision of the Group and to gain international experience.

Employee experience

- **We are Santander Week:** The 10th edition of this global initiative, which conveys the Santander culture to employees and to promote their pride in belonging, was held in June. This year it focused on the corporate behaviours.
- A culture of recognition is being promoted through initiatives such as **StarmeUp**, the first global recognition network to promote collaboration and to recognise those individuals who practise the corporate behaviours.
- The Group continued to implement its global health and well-being programme, **BeHealthy**, an example of its commitment to the health of its employees and to helping them to acquire healthy habits.
- Under the **New Ways to Work** programme, Argentina and the corporate centre in Spain remodeled work spaces, eliminating offices and creating open areas for teamwork, using new technologies to facilitate teamwork and collaboration. *Flexiworking* continued to improve work-life balance. Other initiatives in *New Ways to Work* include *Keep It Simple Santander (KISS)* for branches and call centres in the UK and the **Inconsistencias** programme in Chile to identify processes to be improved.

* Simple, Personal and Fair



Customers

We work for the prosperity of our 133 million customers

Our goal is to have more customers, who are increasingly more loyal and digital. We want to be the bank of choice for our customers.

Innovative, simple, personalised solutions

1|2|3 World and other engagement strategies

Our value proposition for individual customers

With this relationship model, customers earn interest on their account balances and money back on spending, among other advantages.

- ▲ In Spain in 2017, the 1|2|3 model was extended to new segments, such as the fully digital 1|2|3 Smart Account, aimed at the 18-31 age group. A new credit card was also launched, offering 1, 2 or 3 euros for each goal scored by the football teams in Spain's top two divisions, LaLiga Santander and LaLiga 1|2|3.
- ▲ In Mexico, Santander Plus, the local version of 1|2|3, celebrated its first anniversary. Since its launch, the Santander Plus programme has attracted over 3.0 million customers, 52% of whom are new.
- ▲ In Portugal, activity continues to be strongly supported by 1|2|3 World, with very positive trends in the numbers of accounts, credit cards and protection insurance policies.
- ▲ Poland launched its As I Want it Account, which enables customers to decide what they need and how to pay for the products and services offered.

Santander Wealth Management

Asset management and private banking

Santander created a new global division bringing together its private banking and asset management businesses, to build the best specialist wealth management unit in Europe and the Americas.

- ▲ Following the repurchase of Santander Asset Management's business in 2017, and the integration with Private Banking, the new division will enable us to generate significant synergies and exploit the competitive advantage of our presence and positioning in Europe and the Americas, allowing us to drive the growth of the asset management business in our core countries.
- ▲ Our customers, who are always at the core of our strategy, will benefit from the strength of the new division and from an approach based on personalised service, boosted by a global value proposition, leveraging the connectivity between the franchises and the development of new digital capabilities.
- ▲ Lastly, to create the most powerful and winning value proposition for our customers in Europe and the Americas.



Loyal customers

17.3
million



Digital customers

25.4
million



1|2|3 customers

2.6
million



5.4
million



Santander Plus customers

3.0
million



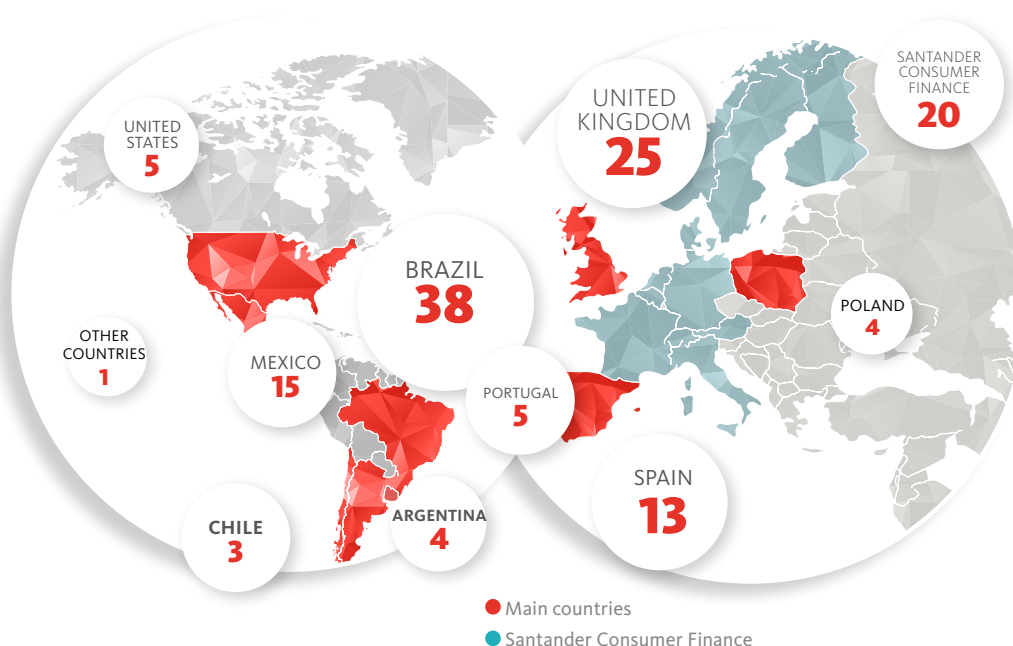
Assets managed by
Santander Wealth
Management

€333,000
million

Specialised service
for clients in

14
countries

■ BREAKDOWN OF GROUP CUSTOMERS (MILLIONS)*



Santander SMEs

A global solution making us partners in SMEs' growth

SMEs are the main driver of job creation. We aim to help companies grow in the new digital economy and become more international by leveraging the Group's innovation capabilities and geographic diversification. This means both offering traditional bank products and services and innovating to meet the financial needs of companies that have new business models and help entrepreneurs make their plans reality.

▲ Santander's strategy with SMEs is a global initiative adapted, in the local environment, to the characteristics of each market in which we are present. This model, which operates throughout the Group, provides a strong financial offering and other solutions to spur internationalisation, training, employment and digitalisation of SMEs, so that we can become their bank of choice.

▲ Santander is committed to the long-term growth of SMEs. Its aim with this strategy is to benefit 45,000 SMEs in Latin America and a total of 90,000 SMEs worldwide.



Euromoney named Santander the Best Bank in the World for small and medium-sized enterprises, for the second consecutive year

* Excluding Popular.

New digital solutions

Local banks are pushing forward with their digital transformation while the Group invests in infrastructure and creates agile, global platforms. All teams work in collaboration. As a result, we can offer our customers better products, services and channels.

Openbank

The fully digital bank

- ▲ The Santander Group launched the new Openbank, Spain's first fully digital bank. It offers its customers a complete portfolio of products and services through a totally redesigned website and mobile app.
- ▲ Openbank has the experience, the expertise and the support of the Santander Group. It is one of the first banks in the world to have its software, application programming interfaces (API) and all its customer activity hosted in the cloud. All with the maximum security and replicated at various European sites. Openbank's technology model is based on machine learning.

Superdigital Brazil

A digital mobile-first payment solution

- ▲ Santander Brazil launched Superdigital, an independent digital payment platform, built and developed in Brazil. With proprietary tools and technology, this mobile-first solution allows customers to open a new payment account in a matter of minutes. They can also pay, deposit and withdraw money with no need to have a bank account.
- ▲ Superdigital enables the Santander Group to broaden its possibilities of helping individuals to join the banking system for the first time, through either Superdigital or Banco Santander, irrespective of their customers' socio-economic profile.

Financial inclusion

More than
1,000,000
Superdigital
customers

Of these, more than
350,000
belonged to sectors
with low rates of
access to banking
services

Santander Cash Nexus

An agile cash management platform

- ▲ A services platform that allows customers to manage their treasuries, combining the Bank's global services offer with a wide range of local services in each country.
- ▲ Customers may digitalise, in a simple and competitive way, liquidity management, the collection and payment of transactions, and direct debits, and centralise the information through electronic channels.

Machine learning

Global platform to know our customers better

- ▲ Our global machine learning platform is producing very positive results in various countries.
- ▲ It enables us to know our customers better, offer them a personalised proposition, and assess the related operational and credit risks faster and better.
- ▲ Actual results: up to 60% less customer attrition and a 30% increase in loyalty.
- ▲ Continuous learning thanks to the one billion transactions that the Bank manages in its core markets each year.

Four focuses of digital innovation

- ▲ Blockchain
- ▲ Data
- ▲ Payments
- ▲ APIs and services

DIGITAL INITIATIVES



UNITED KINGDOM

Santander UK launches a new digital account opening process. Santander Investment Hub, an online platform for customers to manage their portfolios without advisory services, is being enhanced.



SPAIN

Fresh progress in the digital transformation, with the new app and the launch of *Digilosofia*, which has enabled the Bank to multiply by seven the weekly acquisition of digital customers. Spain consolidates its leadership in mobile payments through *Apple Pay* and *Samsung Pay*.



BRAZIL

Santander ONE, a new online bank for individual customers. *Consignado*, fully digital, signed up to by mobile phone. *WebCasas*, a digital platform for taking out property loans.



MEXICO

In mobile payments, *Súper Wallet* is a tool that enables customers to manage all their cards in one place. *Select Me* is launched to support women by providing solutions to make their daily lives easier and to assist in their professional development.



CHILE

Launch of the country's first full digital *On Boarding* process.

Operational excellence

Maximise the bank's efficiency and customer service quality.

Throughout the Group, initiatives are under way to transform and enhance the customer experience.



MEXICO

Automatic service by bots. Santander has implemented three automated reply systems for customers using robots: on the website, Facebook and Twitter. It is the only bank with this triple automated system in Mexico.



POLAND

Bank Zachodni WBK introduced a biometric voice solution aimed at large companies, together with electronic guarantees incorporating an electronic signature option.



PORTUGAL

The Bank made progress with its mobile app, increasing its sales through digital channels. At year-end, the digital channels accounted for 28% of the Bank's total sales of products.



UK

Santander UK expanded the information content on its fund platform (Investment Hub) to help customers understand and meet their needs in relation to investments, as well as online mortgage loans and increased its mobile banking capacity (*Android Pay*).



BRAZIL

A new, more efficient, model centred on operational excellence was implemented, with an end-to-end vision of the process experienced by customers using products and services.

New, redesigned branches are transforming customer experience

With initiatives such as WorkCafé in Chile, Smart Red in Spain and the digital branch in Argentina, our new branches are transforming customer experience in nearly 1,000 locations.

The new branches:

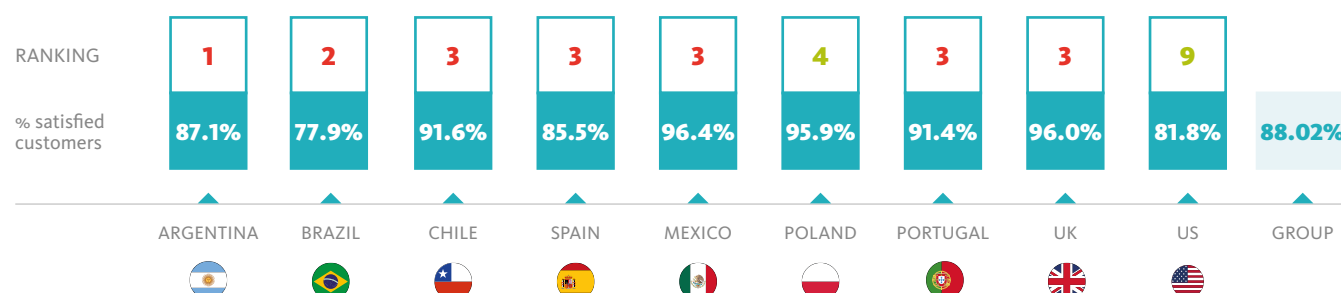
- Are **20%** more productive
- Generate **96%** customer satisfaction
- Increase brand visibility and engagement with communities



WorkCafé in Chile

CUSTOMER SATISFACTION

Santander is ranked in the top three banks in seven countries that account for more than 77% of our customers



* Corporate benchmark of active individual customers' experience and satisfaction. Data at 2017 year-end.



We provide sustainable growth and predictable profits for our shareholders

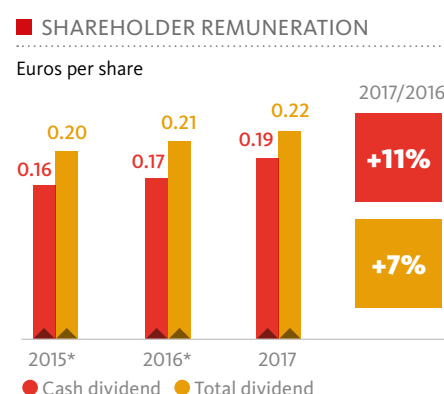
In 2017, the Bank made significant progress in its strategic priorities and met its business and financial targets while remaining one of the most profitable and efficient banks in the world. Our shareholders' trust is key to achieving sustainable growth over the long term.

Shareholder remuneration

Shareholder remuneration increased in 2017, maintaining the payment of the four dividends

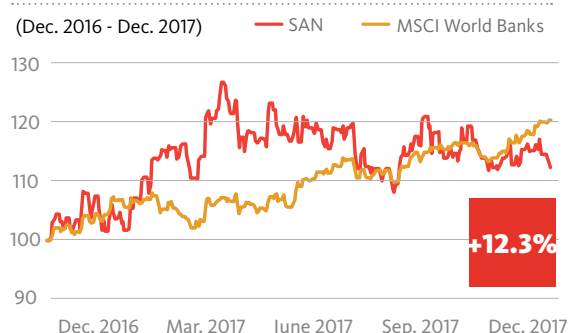
- ▲ Total remuneration from 2017 profit: €0.22 per share, with an increase of 7% in the total dividend per share and 11% in the cash dividend, compared to 2016.*
- ▲ 16.6% total shareholder return in 2017, compared with 11.3% on the IBEX 35, 12% on the Stoxx Banks Index and 24.8% on the MSCI World Banks Index.
- ▲ The total Santander shareholder return is higher than the average of European banks.

▲ Three of the four dividends have already been paid: two in cash of €0.06 per share and one via the scrip dividend of €0.04 per share. The fourth and final dividend is scheduled for May 2018 following approval at the annual general meeting.



The Santander share in 2017

■ COMPARATIVE SHARE PRICE PERFORMANCE



- ▲ Markets performed well in 2017 in an environment of greater optimism due to positive macroeconomic data.
- ▲ The Santander share price ended 2017 at €5.48, an increase of 12.3% during the year. The main Spanish index, the IBEX 35 rose 7.4% and the European bank index 8.1%.

▲ Banco Santander was the largest bank in the eurozone by stock market value at year-end, with capitalisation of €88,410 million.

*Figures are adjusted to reflect the July 2017 capital increase.

Shareholder base

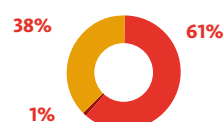
- ▲ In the year, the following capital transactions were carried out:
 - July 2017: a capital increase of €7,072 million to support the acquisition of Banco Popular (the issue was eight times oversubscribed). A total of 1,458,232,745 new shares were issued.
 - November 2017: 95,580,136 shares issued as part of the Santander Scrip Dividend programme.

16,136
million
shares at 31
December
2017

■ DISTRIBUTION OF THE SHAREHOLDER BASE

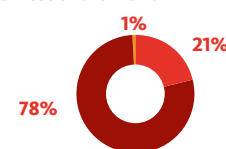
By type of shareholder

- Institutional investors
- Board
- Retail shareholders



By geographic distribution

- Americas
- Europe
- Rest of the world





Meeting our commitments

RoTE (Underlying)

11.8%
Increase



Dividend per share

€0.22
Increase



Earnings per share

€0.40
Increase



Fully loaded
CET1 RATIO

10.84%
+40 bps in
organic generation



* Data at 2017 year-end vs target set for the year.

Commitment to shareholders

The activity of the Shareholder and Investor Relations area in 2017 was aligned with the following priorities:

Maintain continuous, fluid communication with retail shareholders, institutional investors, analysts and rating agencies

- In October, for the second consecutive year, the *Group Strategy Update* was held to update the market on the fulfilment of the commitments made at the 2015 *Investor Day*. Over 250 investors and analysts attended.
- 175 roadshows, 19 conferences and 1,560 meetings with fixed income and equity investors.
- Meetings with almost 12,517 retail shareholders at 241 corporate events.

Enhance personalised service to shareholders and seek their opinions

- 178,353 enquiries answered (by email and telephone).
- Over 300,000 shareholders consulted in quality studies and surveys.
- Shareholders offered possibility of rating their degree of interest in the communications received by email. 70% of the replies scored the information as quite interesting or very interesting.

260
analysts and
investors at the
Group Strategy Update

241
events for
shareholders

>1,000
communications sent
to shareholders

64%
record
participation at
the AGM

Facilitate the participation of shareholders

- Record participation in the general shareholders' meeting. 64% of the Bank's share capital (over 800,000 shareholders) voted in person or by proxy on the board of directors' proposals.
- Santander was the first European bank to receive the Aenor certification of its annual general meeting as a sustainable event.

Drive the digital transformation

- New corporate website for shareholders and investors; launch of *WhatsApp* as a new channel for serving shareholders and new functionalities in the specific app for them.

Offer exclusive products and benefits

Through the yosoyaccionista.santander.com website.



Our commitment is sustainable and responsible

We carry out our business responsibly, by contributing to the economic and social progress of the communities in which we are present. We manage our environmental impact and we foster stable relationships with our main stakeholders.

Companies have a responsibility to create value by taking into account the positive and negative effects of their decisions on their environment. Acting responsibly is more important now than ever before. Society is facing major challenges, both social (achieving inclusive growth for everyone) and environmental (addressing climate change). Businesses must play a central role in meeting these challenges.

Banco Santander's view is that acting responsibly is the best way for its activity to be profitable and sustainable in the long term, and to help people, businesses and communities prosper.

Santander helps communities prosper through its social investments as well as its ordinary banking activities.

Support for higher education is part of the Group's identity. Access to education, employability, driving university entrepreneurship and modernising universities are its main areas of action.

It also carried out numerous local community support programmes, in many of which participation by the Group's professionals was encouraged as a way of promoting solidarity, motivation and pride in belonging. These programmes included:

- **Local initiatives to support pre-school education**, particularly in Latin America where the Bank co-operates in projects that support each country's education programmes. *Projeto Escola* (in Brazil) and *Becalos* (in Mexico) are two examples.
- **Financial education programmes that convey to children the importance of saving**, prepare young people for an independent life and help families to take basic financial decisions.
- **Programmes to combat social exclusion and tackle poverty**, vulnerability and marginalisation, such as the social projects in Spain and Discovery Grants in the UK.

Strategic targets

To help five million people between 2016 and 2018

5 million



People helped in 2017

2.1 million



Community investment





Santander Universities and Universia

Banco Santander, which is unique among banks for its firm support of higher education, invests more in supporting education than any other private company in the world, according to the first global study published by the Varkey Foundation in cooperation with Unesco.

Support for university progress

- **Grants and social impact:** over 290,000 grants have been awarded since 2005 under various grant programmes in 21 countries promoting excellence, international mobility, equity and university access, research and initial contact with the labour market. Because education is synonymous with progress and with fairer and more competitive societies.

- **Digitalisation and modernisation of universities:** Santander Universities' digital strategy aims to encourage the modernisation of universities and to foster and boost their programmes and initiatives in social networks. This strategy includes the development of software to enhance services and meet the new demands of the university community in digital environments; such as AppCrue in Spain, which registered 51,426 downloads at 11 universities in 2017, and offers a wide range of services, such as consulting academic grades, timetables, accesses and library catalogues.

Fostering entrepreneurship with Santander X

Santander Universities devotes over €13 million a year to programmes that support and promote the university entrepreneurial spirit. This key priority is what drives the Santander X project which, in partnership with universities, aims to become the world's largest ecosystem for entrepreneurs.

See more on page 24-25 of this report

Furthermore, the new global entrepreneurship community, Santander X, based on a digital platform which is currently being developed and is evolving, already has its first 8,000 followers in its related social networks, such as JointheX. The various channels of Universia and Santander Universities had 3,041,796 followers worldwide at year-end 2017.

- **Employability:** Training, achievement and excellence should be the basis of personal and professional progress, the instruments that help young people to be more employable and competitive in professional environments that are increasingly variable, digital and dynamic. This is why Santander Universities and Universia carry out initiatives that help young people join the labour market, develop their skills, know where to find new job opportunities and develop their talents. This also includes the promotion of equity and inclusion through the opportunities offered by the Universia Foundation.



uni>ersia

Total scholarships and grants awarded

44,862



39,069

university grants and scholarships

5,793

grants for e-learning

Agreements with universities and other academic institutions in 21 countries through Santander Universities and Universia

1,295



Further information is available in the sustainability section of our corporate website, the 2017 sustainability report and the thematic reports available at www.santander.com.

We support and promote financial inclusion

Contributing to the social and economic progress of the countries in which we operate.

Santander supports and promotes financial inclusion as a way of contributing to the well-being of the countries in which it operates. To this end, the Bank promotes major microfinance programmes in countries such as Brazil, Mexico and Argentina. These programmes help the most underprivileged groups to access credit in order to improve their

social and financial inclusion and the quality of their lives and environment. In its relationships with the university community, the Bank develops specific products and services so that students may access a wide range of basic financial services.

Financial inclusion



€150 million
outstanding
microfinance loans

micro-entrepreneurs
supported
>250,000

“ We want to serve 280,000 microenterprises over the next four years in order to increase financial inclusion in Mexico, by offering them a broad range of competitive financial products and services. ”

Ana Botín,
at the presentation of “Tuiio” in Mexico
City, October 2017.



Tuiio, a new financial inclusion initiative in Santander Mexico. Launched in October 2017, Tuiio is a financial inclusion programme for people with low incomes which aims to have a measurable social impact through a broad and expanding range of interconnected products (from microcredits to microinsurance, remittances, payments

and other services, etc.) supported by its own branches, agents, ATMs, point of sale terminals and use of electronic banking. The initiative includes a programme of training and financial education for its customers, with the aim of maximising their skills, developing their potential and optimising their use of resources.

Prospera in Brazil for microenterprises

prospera
Santander Microcrédito

► Through the *Prospera* programme in Brazil, Santander encourages small businesses to grow and therefore helps the underprivileged and those with a lower standard of living to escape from poverty. Loans are mainly granted to informal microenterprises that have no access to credit.

- 70% of microcredits are granted to female breadwinners.
- They are granted to solidarity groups of three or four people.
- The average amount is EUR 300, with no need for additional guarantees.
- The average term is eight months.
- Active portfolio of over 170,000 customers.
- 30 branches and 300 employees serve 700 municipalities.

Firm commitment to the environment

Banco Santander is firmly committed to the environment and the fight against climate change, which is reflected in various lines of action, such as the analysis of social and environmental risks in funding transactions, the development of products and services with a positive environmental impact and the measurement of its internal environmental footprint.

The Bank continued to reduce its consumption, waste and emissions, **meeting its targets for reduction set in the 2016-2018 Efficiency Plan**. The rapid progress in meeting the energy reduction and emissions goals is a result of the immediate impact of more than 200 initiatives under the plan, advances in technology and greater environmental awareness.

The Bank continued to implement its policies for sensitive sectors such as energy, soft commodities and defense, and in 2017 approved a new policy on mining and metallurgy. An extract of these policies was published on the Bank's website, thus enhancing transparency.

In 2017 the Bank subscribed to the banking sector's main initiative for implementing the reporting recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) of the Financial Stability Board, under the auspices of the United Nations Environment Programme.

These recommendations will represent a major step forward in the reporting of risks and opportunities associated with climate change.

In 2017 the Bank approved its policy for the mining and metallurgy sector, which was added to the policies on energy, defence and soft commodities.

€300 million

New lines of financing signed with **multilateral institutions** for renewable and efficient energy projects in Spain and Poland

€136 million

The Bank issued its **first green bond in Poland** through a bilateral accord between Bank Zachodni WBK and the International Finance Corp. covering energy efficiency, renewable energy and water and waste management

Project finance to support renewable energies

► As a contribution to the transition to a low-carbon economy, the Bank participated in 2017 in the financing of new renewable energy projects such as photovoltaic plants and windfarms with a installed capacity of 3,390 megawatts (MW).



3,390 MW

Total installed capacity of solar and wind generation supported by the Bank in 2017

Presence in sustainability indices

Banco Santander has been included in the Dow Jones Sustainability Index (DJSI) since 2000. In 2017, the Bank received a score of 89 out of 100, well above the average for the financial services sector. The Bank's place on the DJSI is a result of its commitment to sustainability and transparency.

This score again places Santander as one of the world's leading banks and the leader in Spain for its sustainable management, among the top ten banks in the world on the Dow Jones Sustainability Index and the first among the 17 financial institutions in its benchmark peer group*.

Santander improved its scores on other renowned sustainability rating indices such as Sustainalytics, MSCI, Oekom and Vigeo, and continues to form part of the FTSE4Good index, in which its results also improved.

MEMBER OF
Dow Jones Sustainability Indices
In Collaboration with RobecoSAM

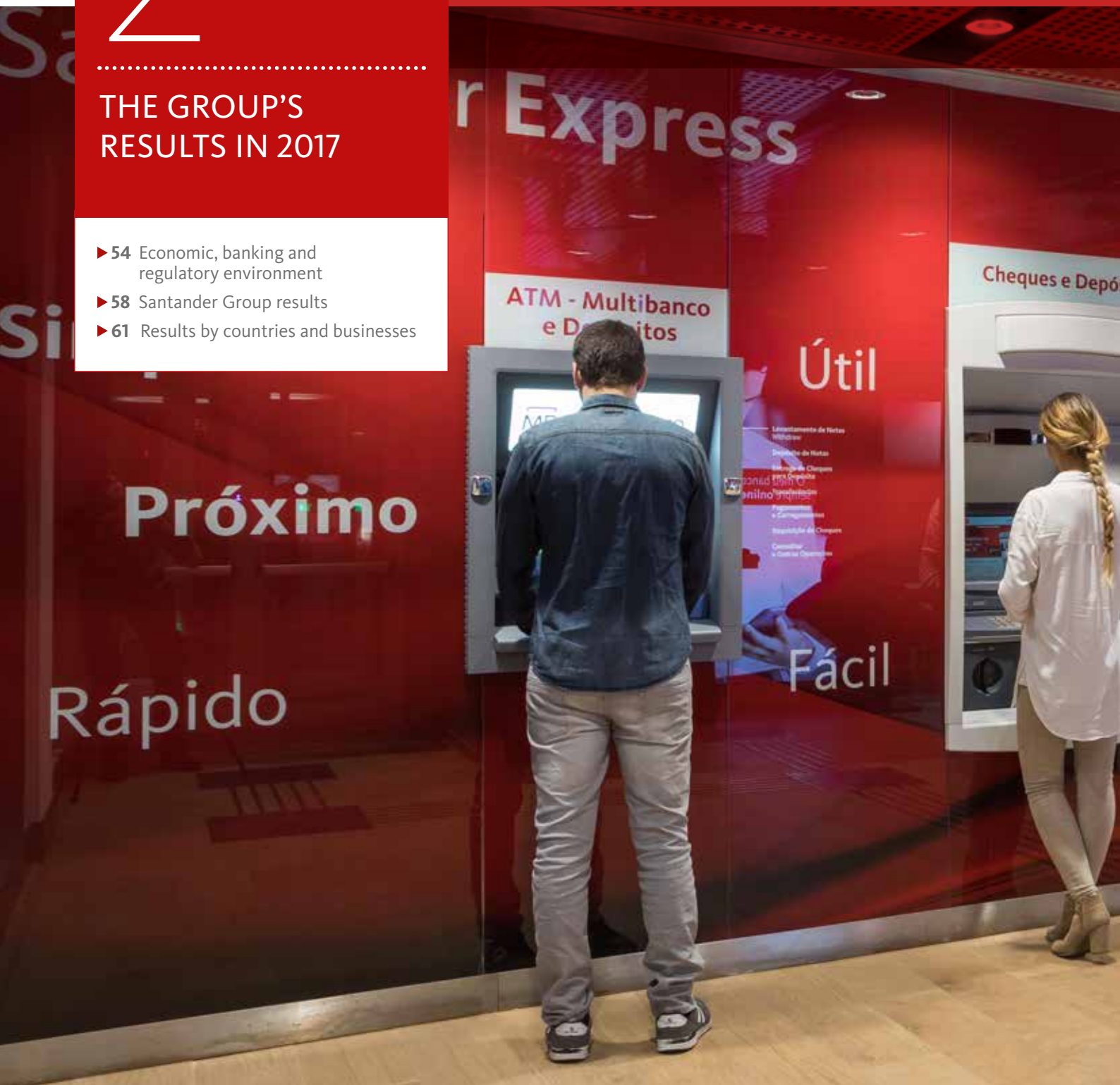


*The benchmark group comprises the following entities: Itaú, JP Morgan, Bank of America, HSBC, BNP Paribas, Standard Chartered, Citi, Société Générale, ING, Barclays, Wells Fargo, BBVA, Lloyds, UBS, Intesa San Paolo, Deutsche Bank and Unicredit.

2

THE GROUP'S RESULTS IN 2017

- 54 Economic, banking and regulatory environment
- 58 Santander Group results
- 61 Results by countries and businesses



A Santander branch in Lisbon



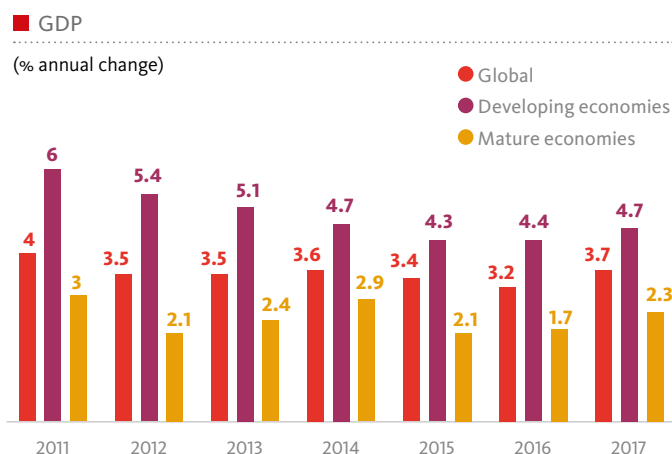
We are meeting our financial objectives earlier than expected and in a responsible manner, with growth, profitability and a strong balance sheet

An improved global economy

World economic growth rose in 2017 in an environment of improved global confidence which was reflected in international markets. In the regulatory field, the Basel III review was completed in 2017 and the debate on the impact of digital transformation on banking regulation and supervision advanced.

Advanced and emerging economies revitalised

In 2017, the world economy recorded higher growth than the previous year (3.7% vs 3.2%), in an environment of improved global confidence arising from the decline in political uncertainty, especially in Europe, favourable financial conditions and increased dynamism in international trade. Both advanced and emerging economies benefited from this renewed buoyancy.

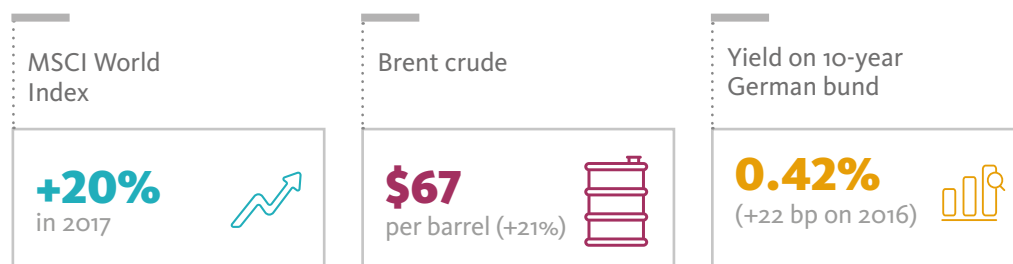


Source: IMF, *World Economic Outlook*, January 2018.

ECONOMIC PERFORMANCE BY COUNTRY

		% CHANGE IN GDP		
		2016	2017	
	United States	1.5	2.3	Acceleration in economic growth in the eighth year of the longest upward cycle since 1850, with underlying inflation moderating to 1.5%. The unemployment rate fell to 4.1%, justifying the 75 bp increase in the Fed Funds interest rate to a range of 1.25%-1.5%. It is expected to continue with gradual increases.
	United Kingdom	1.9	1.7	The economy held up well in the face of Brexit uncertainty, but with some slowing of growth. The unemployment rate remains at full employment levels and inflation, at around 3%, has exceeded the 2% target. The official rate was raised by 25 bp to 0.5% at year-end, reversing the cut that followed the referendum.
	Eurozone	1.8	2.4	Notable economic revival in 2017, broadly based by component (domestic demand and exports) and by country. The unemployment rate declined to 8.8%, still above pre-crisis levels. Inflation remained low at 1.5%, with the result that the European Central bank (ECB) held its rates unchanged.
	Spain	3.3	3.1	GDP growth exceeded 3% for the third consecutive year. The healthy creation of employment enabled the unemployment rate to fall to 16.6%. Growth was balanced, with no sign of inflationary pressure.
	Portugal	1.5	2.6	Notable acceleration of growth in 2017, driven by domestic demand. Employment rose by over 3% and unemployment declined strongly to 8.5%. Inflation remained moderate. Private sector borrowing continued to fall and the budget deficit ended the year at 1.5% of GDP.
	Poland	2.9	4.6	Strong growth in 2017 driven by private consumption and the external sector. Unemployment rate at historic lows (4.7%) and inflation at 2.5%. The central bank kept its official rate stable at 1.5%.
	Brazil	-3.6	1.0	Gradual economic recovery during 2017, driven by consumption and investment. Inflation moderated to less than 3%. The central bank continued to reduce the <i>Selic</i> rate to 7% at year-end. The real depreciated slightly against the dollar (by 1.5%) and by almost 15% against the euro.
	Mexico	2.3	2.1	The economy slowed due to lower growth in domestic demand. Inflation picked up to 6.8%, but is still expected to moderate in 2018. The central bank raised its official rate by 150 bp to 7.25%, while the peso appreciated by 5.2% against the dollar and fell 8.1% against the euro.
	Chile	1.6	1.5	The economy began to recover from the middle of the year. Inflation ended the year at 2.3%, below the target of 3%, and the central bank cut the official rate by 100 bp to 2.5%. The peso rose by 8.1% against the dollar during the year and fell by 4.5% against the euro.
	Argentina	-2.2	3.0	The economic recovery consolidated throughout the year, due to the strength of investment and private consumption. Inflation stabilised at around 2.0% a month and the central bank raised its official interest rate by 400 bp to 28.75%, enhancing its commitment to price stability.

For the first time in a decade, all the economies in which the Group has a presence grew



■ Confidence in the financial markets

Financial markets were benign throughout the year. The absence of major upheavals increased investors' appetite for risk, which supported the rise in stock markets, increases in commodity prices and improved funding conditions in the corporate debt market.

In the United States, attention focused mainly on the ability of the new administration to implement its economic agenda. The S&P scaled new highs, supported by the strength of the economy and expectations of a more expansive fiscal stance.

The Federal Reserve raised interest rates on three occasions and in October began reducing its balance sheet; a process likely to take various years to complete. The market reacted well to these initial cautious steps. Long-term debt rates remained stable, below the levels they reached after Donald Trump's victory.

In the euro zone, political risk weighed heavily on the markets in early 2017, mainly due to fears of the far-right making further progress in France. This caused the risk premiums of public debt to rise, even in the traditionally stable countries. **However, political risk declined after Emmanuel Macron's victory in the French elections, which led to a normalisation of risk premiums.** The rating upgrades of Portugal and Italy caused risk premiums in these countries to decline further.

The ECB revealed it would not raise interest rates until the end of the bond buying programme, which will continue at least through September 2018. Nevertheless, unexpectedly strong growth and the reduction in political risk led to an appreciation of the euro against the dollar.

In the United Kingdom, sterling remained weak amid the slow progress of the Brexit negotiations. The Bank of England raised rates in November, the first increase in over a decade. This reversed the cut that followed the Brexit referendum.

The performance of Latin American currencies was uneven during the year. In the first half, they tended to appreciate, reflecting expectations of a recovery in the region's main economies. Recent months have seen reversals in the face of the uncertainty regarding the effects on these economies of the normalisation of the Federal Reserve's monetary policy.



The absence of major upheavals encouraged risk-taking in 2017; this sustained the rise in stock markets, higher commodity prices and improved corporate debt financing conditions

The Tenth Santander International Banking Conference, 8 November 2017, at the Santander Group headquarters in Boadilla del Monte, Spain



Regulatory milestones in 2017

The regulatory agenda in 2017 was marked:

- ▶ On an international scale, by completion of the Basel III agreement and launch of the fintech *debate*.
- ▶ The European Commission's proposed reforms to the capital requirements and resolution framework and measures to advance the integration of the European retail market.
- ▶ In many countries, by measures related to consumer and investor protection.

■ A stronger banking sector

The international banking sector continued to improve the health of its balance sheet by bolstering capital adequacy and liquidity, and reducing impaired assets. A more benign economic environment also allowed banks to improve their profit margins. These factors were translated into a generalised rise in financial share prices on the stock markets.

However, in developed countries and especially Europe, banks are still facing major challenges when it comes to increasing their profitability. Although monetary policy has begun to normalise in some areas, interest rates remain low, as do business volumes. In addition, competitive pressures continue to rise in most markets, both between banks and from new entrants and new ways of funding.

In emerging countries, with interest rates and margins above those in advanced countries, banks' profits remain consistently higher, even when the macroeconomic conditions are less favourable. This is due to the strong increase in financial inclusion. Thus, the proportion of the population with current accounts increased by 12 percentage points in only three years, although it still remains far below the ratios found in developed countries (51% vs 94%).

The vast majority of banks are now adapting to the digital revolution, which is changing the way they deal with customers while also improving quality and process efficiency, expanding the range of services on offer.

Banks are also facing diverging socio-demographic trends, with an ageing population across developed economies and a rise in the middle classes in emerging economies. These differences will require strategies tailored for each market.

■ Regulatory developments

In 2017, the Basel III review was completed after almost three years of negotiations. Discussions advanced on the impact of technology on the financial sector and its regulation and supervision. In Europe, progress continued in negotiations on revising capital and resolution frameworks.

Basel III revision completed

The Group of Central Bank Governors and Heads of Supervision (GHOS) approved the final framework for Basel III on 7 December. The revision seeks to reduce unjustified differences in the risk weighting of banking assets.

The final agreement will come into effect from 1 January 2022, but the capital floors to be established to limit the capital saved by the use of internal models will be implemented gradually until 2027.

In addition, the Basel Committee announced that the implementation of the new market risk framework (FRTB), initially planned for 2019, will be delayed to 1 January 2022.

The final framework makes a number of significant improvements on the proposals initially raised. According to an analysis conducted by the Basel Committee and the EBA, the final Basel III framework will have only a limited impact overall.

The completion of Basel III provides certainty on the regulatory requirements for the banking system and contributes to the credibility of the banks' asset valuation models.

The Basel Committee also published a consultative document opening a debate on the review of the capital treatment of sovereign debt and the additional information requirements regarding banks' exposure to this debt.



Santander believes regulation should:

▲ **Be agile and flexible, fostering innovation and digital transformation.**

▲ **Cover new realities: cybersecurity, the cloud, distributed ledger technology, and artificial intelligence, as well as the use and access to data.**

▲ **Ensure a level playing field: the same activity and the same risks should require the same regulation and supervision.**

▲ **Complete the European Banking Union with a European deposit guarantee fund and a fiscal backstop for crisis management.**

The fintech debate takes off

The Basel Committee released a set of recommendations in 2017 to control and supervise the activities of fintechs, focusing on the risks these companies pose for banks, as well as the opportunities that their developments may offer for the economy.

These recommendations add to those already issued by other international bodies, such as the International Monetary Fund and the Financial Stability Board (FSB), and European organisations such as the European Banking Authority.

The aim of the authorities is to understand and monitor developments in digital transformation to assess the effects they might have on banking business models, financial stability, consumer protection and risks such as cybersecurity and terrorism financing.

Cooperation between the authorities and an intense dialogue with the industry is essential if this analysis is to be carried out quickly and efficiently.

Sustainable economy

In June 2017, the Task Force on Climate-related Financial Disclosures of the Financial Stability Board (FSB) released its recommendations on how best to prepare financial information in such a way as to present most efficiently the risks relating to climate change. This task force has set up a working group, of which Banco Santander is a member, to facilitate the implementation of these recommendations.

Meanwhile, in January 2018, the European Commission's High-Level Expert Group on Sustainable Finance (HLEG) published its definitive recommendations on global strategy in the field of sustainable finance in the EU, integrating social, environmental and corporate governance aspects. Based on these, the European Commission will present an action plan in three main areas:

- Integrate sustainability factors into investment criteria.
- Create a common vocabulary and classification to let investors know what is green and sustainable.
- Encourage banks to play a role in financing the sustainable economy.

Banco Santander shares the aim of building a financial system that supports sustainable economic growth.

The Banking Union

In October 2017, the European Commission published a communication in a bid to further negotiations on completing the Banking Union.

The measures include the need to progress with the revision of the capital and resolution framework, the single European deposit guarantee fund, a backstop for the European resolution fund and the treatment of sovereign debt.

Review of the capital and bank resolution frameworks in Europe

In November 2016, the European Commission published a proposal to reform the capital and bank resolution frameworks with several aims:

- Reducing risk in the banking sector.
- Introducing the new Basel III standards on market risk, leverage ratios and interest rate and counterparty risk.
- Integrating the loss absorbing capacity requirement (TLAC: *Total Loss Absorbing Capacity*) requirement, set at international level by the FSB in the European framework.

In addition, it proposes reviewing other aspects of the current resolution framework, which was applied in practice for the first time with the resolution of Banco Popuilar.

In 2017 Santander grew its profit, increased shareholder return



Our recurring profitability enables us to lend more to our customers and increase dividends and generate capital

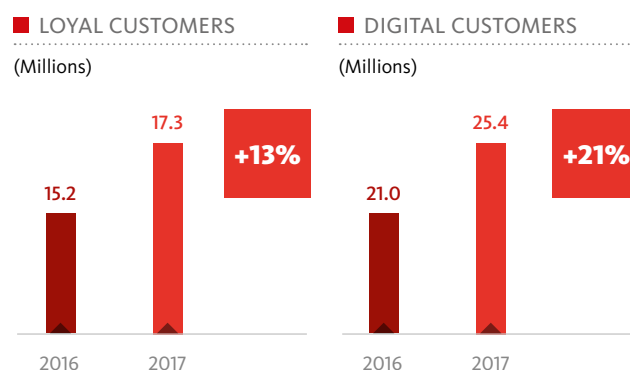


Ana Botín,
2017 Earnings presentation
Santander Group City, January 2018

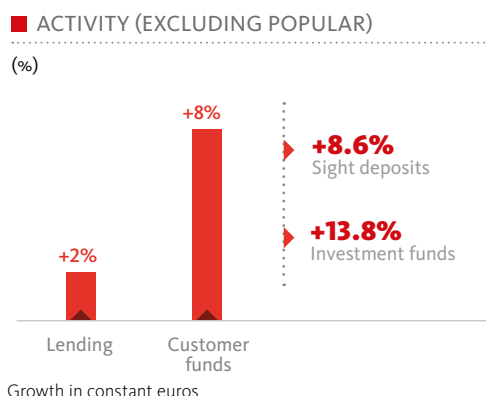
Growth

In 2017, Santander grew in all its main metrics and met its targets earlier than expected, with double-digit growth in revenue and in underlying profit before taxes

Santander's strategy focuses on customer loyalty in all its markets and on growth in digital customers. The continued improvement in the multichannel offering with new digital apps, innovative products and sound business strategies led to a significant increase in the number of loyal and digital customers in 2017.



Santander grew responsibly, in line with its purpose: to help people and businesses prosper. The Group recorded growth in **lending** in the main segments in eight of the ten core units. In **customer funds**, the focus was on demand deposits and investment funds, which grew in eight of the ten core units. The 109% **loan-to-deposit ratio** (114% at year-end 2016) reflects the robust funding and liquidity structure.

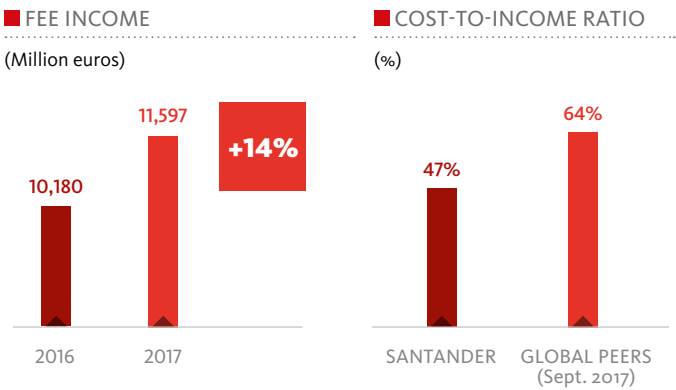


and strengthened its balance sheet, all in a responsible manner

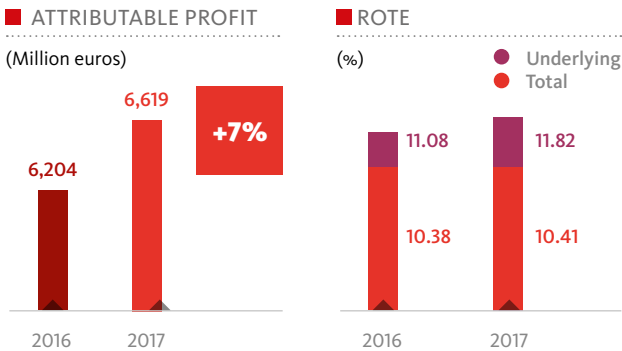
Profitability

Santander is one of the most predictable, profitable and efficient banks in the world. This enables it to increase both customer lending and dividend payments while organically generating capital

Improved customer loyalty drove strong growth in fee income, while digitalisation and operational excellence helped revenue to grow faster than costs, leading to an improvement in the cost-to-income ratio to 47%. Santander is among the three leading banks for customer satisfaction in seven of its nine core countries.



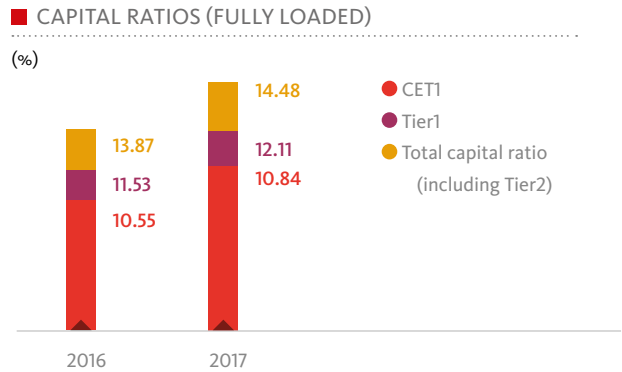
As a result of the growth in revenue, control of costs and the trend in provisions, underlying profit before taxes rose by 20% (in constant euros) and increased in eight of the Group's ten core units. Santander obtained one of the highest underlying RoTE rates among European banks. Santander's subsidiaries are among the leaders in terms of profitability in their respective markets.



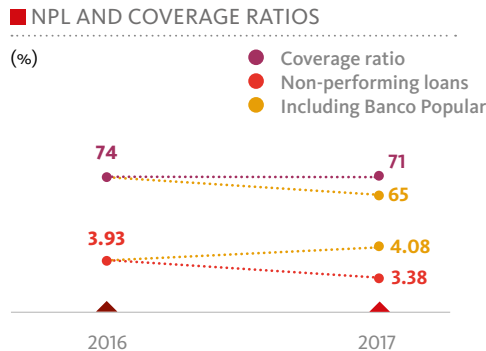
Strength

Santander strengthened its balance sheet thanks to a unique business model focused on ten core markets and ended 2017 with more capital and a lower NPL ratio (excluding Banco Popular)

The organic generation of capital and the issuance of €7,072 million relating to the Banco Popular transaction **helped strengthen the Group**. The **fully loaded CET1** ratio reached 10.84%, 29 basis points more than at year-end 2016. The fully loaded **leverage** ratio is 5.0% and the **capital tangible book value** stands at €4.15.



Non-performing loans (excluding Banco Popular) fell 16% in 2017, a reflection of Santander's traditional prudence in risk management, while the coverage ratio rose to 71%. At 1.07%, the **cost of credit** (excluding Banco Popular) is already below the target maximum value established at the Investor Day. **Including Banco Popular**, the NPL ratio stands at 4.08%, after the sale of real estate assets to Blackstone.



Santander Group key data

Including Banco Popular

■ BALANCE SHEET (million euros)	2017	2016	%2017/2016	2015
Total assets	1,444,305	1,339,125	7.9	1,340,260
Net customer loans	848,914	790,470	7.4	790,848
Customer deposits	777,730	691,112	12.5	683,142
Total customer funds	985,703	873,618	12.8	849,403
Equity	106,832	102,699	4.0	98,753
■ INCOME STATEMENT* (million euros)	2017	2016	%2017/2016	2015
Net interest income	34,296	31,089	10.3	32,189
Gross income	48,392	43,853	10.3	45,272
Net operating income	25,473	22,766	11.9	23,702
Underlying profit before taxes**	13,550	11,288	20.0	10,939
Underlying profit attributable to the Group**	7,516	6,621	13.5	6,566
Profit attributable to the Group	6,619	6,204	6.7	5,966
■ EPS***, PROFITABILITY AND EFFICIENCY (%)	2017	2016	%2017/2016	2015
Underlying attributable profit per share (euros)	0.463	0.429	7.8	0.438
Underlying EPS (euros)**	0.404	0.401	0.9	0.397
RoE	7.14	6.99		6.57
Underlying RoTE**	11.82	11.08		10.99
RoTE	10.41	10.38		9.99
RoA	0.58	0.56		0.54
Underlying RoRWA**	1.48	1.36		1.30
RoRWA	1.35	1.29		1.20
Cost-to-income ratio (including depreciation and amortisation)	47.4	48.1		47.6
■ SOLVENCY AND NPL RATIO (%)	2017	2016	%2017/2016	2015
Fully-loaded CET1	10.84	10.55		10.05
Phased-in CET1	12.26	12.53		12.55
NPL ratio	4.08	3.93		4.36
Coverage ratio	65.2	73.8		73.1
■ MARKET CAPITALISATION AND SHARES	2017	2016	%2017/2016	2015
Number of shares (millions)	16,136	14,582	10.7	14,434
Share price (euros)***	5,479	4,877	12.3	4,483
Market capitalisation (millions of euros)	88,410	72,314	22.3	65,792
Tangible book value (euros)***	4.15	4.15		4.00
Price / tangible book value***	1.32x	1.15x		1.12x
P/E ratio***	13.56x	12.18x		11.30x
■ OTHER DATA	2017	2016	%2017/2016	2015
Number of shareholders	4,029,630	3,928,950	2.6	3,573,277
Number of employees	202,251	188,492	7.3	193,863
Number of branches	13,697	12,235	11.9	13,030

(*) Variations w/o exchange rate: 2017/2016: NII: +10.2%; Gross income: +10.2%; Net operating income: +11.4%; Underlying attributable profit: +14.3%; Attributable profit: +7.4%

(**) Excluding net capital gains and provisions.

(***) Data adjusted to capital increase of July 2017.

For more information about the results of the Group and its main units see 110-194 of Banco Santander's 2017 Annual Report.

Results by countries and businesses

Spain*

Banco Santander became the leading bank in Spain following the acquisition of Banco Popular. Santander Spain's loyalty-centred strategy is producing good results while the Bank is making progress in its digital transformation.



A Santander branch in Spain

+42%

loyal customers

+15%

digital customers

Strategic priorities

Seamlessly integrate Banco Popular

Profitable, loyalty-based growth

Bank of choice for corporates

Digital transformation to improve the customer experience

2017 Highlights

- Since the acquisition of Banco Popular in June, the priority for Santander Spain has been to carry out an exemplary integration, without losing a single customer and maintaining the same excellence in service.
- Income from fees grew in double digits. Leadership in Global Corporate Markets, private and personal banking were maintained, while market share grew in SMEs and large companies corporate.
- The commercial strategy is focused on increasing **customer loyalty** and improving the **customer experience**.
- The **11213 strategy** was a key factor in increasing individual customer loyalty by 54%. Progress was made in completing the value proposition with the Smart 11213 account for *millennials* and the *Zero account*, a fully digital, zero-fee account.
- With the **new positioning in corporates**, aimed at making Santander their bank of choice, loyalty rose by 6%. There was notable growth in value-added products, such as international business (up 16%).
- In **wholesale banking**, Santander consolidated its leadership in the main *rankings*, such as those for fixed income and syndicated lending.
- Sales of cards reached a record 1.4 million in the year while new lending through cards increased by more than 50%.
- Household lending growth outperformed the market, particularly mortgages, with new lending increasing by 33% during the year.
- The **digital transformation** progressed with the launch of *Digilosofia*, Santander's new digital philosophy. Santander is the leading bank for mobile payments in Spain, with 60% of the market. The digital ecosystem was renewed with a new website and app for individual and corporate customers, together with other launches such as *App Renting Bansacar*, *Confirming Santander* and *Mi Comercio* (My Business).
- Santander **helped people and businesses prosper** by providing over 12,000 grants and support to more than 1,200 entrepreneurs.
- Santander Spain was certified as a **Top Employer**, demonstrating its commitment to the *Simple Personal and Fair* (SPF) culture and to the Organisation.
- Santander Spain received *The Banker's award* as **Bank of the Year** in Spain and **Best Private Bank**.

*Figures excluding Banco Popular.

Key data

People

22,916 (-0,4%)



Customers (millions)

12,675 (-1.2%)



Loans^{1,2}

148,585 (-1,6%)



Attributable profit¹

1,180 (+46,4%)



Contribution to Group profit³

15%

1. Millions of euros.

2. Gross lending, changes without repos.

3. Including Popular.

Santander Consumer Finance

SCF is the consumer finance leader in Europe. It specialises in auto finance and in loans for durable goods, personal finance and credit cards.

It is present in 15 European countries: Germany, Austria, Belgium, Denmark, Spain, Finland, France, Netherlands, Italy, Norway, Poland, Portugal, United Kingdom, Sweden and Switzerland.



Santander Consumer Finance head office in Austria

>130K

agreements with associated points of sale

>100

agreements with 16 car and motorcycle manufacturers

Strategic priorities

Support the transformation of manufacturers and dealers

Develop innovative products and digitalise the customer cycle processes

Implement open e-commerce platforms in the businesses and sign new agreements with distributors

Develop channels, business intelligence and digital value-added propositions

2017 Highlights

▲ **Ordinary profit of €1,254 million**, 15% more than the previous year. Attributable profit of €1,168 million, including a charge of €85 million in Germany.

▲ **The agreements with Banque PSA Finance**, finalised in prior quarters, advanced and includes joint ventures in 11 countries.

▲ **Increased income**, due mainly to net interest income (up 5%).

▲ Advances were made in digitalisation of channels and procurement and lending procedures.

▲ **The cost-to-income ratio** stands at 44%, an improvement of 0.6 percentage point.

▲ **The NPL ratio** fell to 2.5%, while coverage is 101%.

▲ **By geographies**, the main contributors to underlying profit were Germany (€364 million), the Nordic countries (€318 million) and Spain (€241 million).

▲ **New production** rose in the main countries, especially in the automotive sector (+11%) and the consumer business, notably cards (+9%).

Key data

People

15,131 (+1.4%)



Customers (millions)

19.9 (+11%)



Loans^{1,2}

92,431 (+6.2%)



Attributable profit¹

1,168 (+4.4%)



Contribution to Group profit

13%

1. Millions of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

Poland

Bank Zachodni WBK consolidates its position as the third bank in the country following the agreement to acquire the retail and private banking activities of Deutsche Bank in Poland.



2017 Highlights

- ▲ The Bank presented its new brand promise and claim: "Bank As You Want It". The new Account As I Want It, allowing users to adapt banking services to their needs flexibly, was launched and at year-end had 335,000 customers.
- ▲ Nearly 3.4 million customers have access to mobile and online banking services through BZWbK24. The proportion of credit facilities sold through remote channels (mobile, internet or contact centre) rose to 38%.



Bank Zachodni WBK branch in Poland

- ▲ The Bank issued nearly **120,000** smart cards: electronic student cards with a payment function.
- ▲ Bank Zachodni WBK introduced a biometric voice solution aimed at large companies, together with electronic guarantees incorporating a qualified electronic signature option and biometric facial recognition for individuals.
- ▲ Euromoney awarded Bank Zachodni WBK the prizes for **Best Bank in Poland** and **Best Bank in Poland for SMEs**.



Key data

People

11,572 (-3.6%)



Customers (millions)

4.4 (+1%)



Loans^{1,2}

22,974 (+5.1%)



Attributable profit¹

300 (-2.8%)



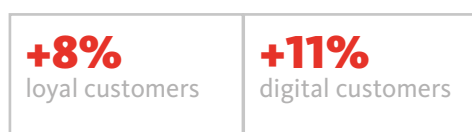
Contribution to Group profit



1. Millions of euros, with changes in constant currencies.
2. Gross lending, changes without repos.

Portugal*

Santander Totta is Portugal's most profitable bank, with market shares of around 15.5% in loans and 13.2% in deposits (November 2017).



2017 Highlights

- ▲ With the acquisition of Banco Popular, Santander Totta became the country's largest private bank, in terms of domestic assets and lending.
- ▲ Market share in new lending to companies was 17% and in new mortgage lending above 20%.
- ▲ The Bank made progress with its mobile app, increasing its sales through innovative products in digital channels. At year-end, digital channels



Santander Totta branch in Portugal

accounted for 28% of the Bank's total sales of products.

- ▲ In 2017, Santander Totta was recognised as **Best Bank in Portugal** by *Euromoney* and *Global Finance* and as **Bank of the Year** by *The Banker*.



Key data

People

5,895 (-6.5%)



Customers (millions)

4.7 (+18%)



Loans^{1,2}

31,296 (+7.8%)



Attributable profit¹

440 (+10.2%)



Contribution to Group profit³



1. Millions of euros.
2. Gross lending, changes without repos.
3. Including Popular.

*Figures excluding Banco Popular.

United Kingdom

Santander is one of the leading banks in the country, with an innovative value offering for retail customers and small businesses. In 2017, it remained focused on improving customer loyalty and customer experience through digitalisation and simpler products.



Santander branch in the United Kingdom

+5%
loyal
customers

+10%
digital
customers

Strategic
priorities

Increase customer
loyalty and
market share

Provide
operational and
digital excellence

Achieve profitability
growth and a strong
balance sheet

Support communities
through expertise,
knowledge and innovation

2017 Highlights

- ▲ Santander UK's principal businesses recorded good results, with **growth in net interest income, an improved cost-to-income ratio and high credit quality**.
- ▲ Santander UK is continuing with its 1|2|3 World strategy, which has transformed its business and accounts for 5.4 million customers, up 275,000 on December 2016.
- ▲ Digital customers continued growing to 5 million, while users of mobile apps reached 1.9 million.
- ▲ Santander UK continued to develop its digital offering by expanding the information on the fund platform Investment Hub, which helps its 220,000 registered users to better understand and meet their investment needs.
- ▲ Santander UK launched in June a programme that allows customers to apply for a mortgage online or via videoconference with a financial advisor. The bank also expanded the features of its mobile offering through Android Pay.
- ▲ Outstanding residential mortgages grew by GBP 600 million this year, reflecting the price adjustments required in a competitive market, with an emphasis on customer service and retention.
- ▲ Santander UK rolled out the NeoCRM customer relationship management tool, used by 14,000 branch and call centre employees, which provides better customer knowledge enabling improved communication with customers.
- ▲ Despite inflationary pressure, operational efficiency continued to benefit from the growth of the business and improvements in digital channels, leading to a cost-to-income ratio of 50%.



Key data

People

25,971 (+1.1%)



Customers (millions)

25.4 (+0%)



Loans^{1,2}

235,783 (+0.8%)



Attributable profit¹

1,498 (-2.7%)



Contribution to
Group profit



1. Millions of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

Brazil

Santander is Brazil's third largest private bank and largest foreign bank. In 2017 it met its profitability target thanks to its customer-centred business model, the commitment of its 47,000 employees and a strategy focused on profitable growth.



A Santander branch in Brazil

+14%
loyal
customers

+34%
digital
customers

Strategic
priorities

Income growth

Gain market share in
acquiring, consumer
and SMEs

Digital
transformation

Risk management
and recoveries

2017 Highlights

Balance sheet growth, credit quality and appropriate control of costs drove a significant increase in Santander Brazil's net profit.

Deposits grew by 37% during the year and lending by 7%. The cost-to-income ratio improved by 3.9 percentage points to 35.6%, while the NPL ratio declined from 5.90% to 5.29%.

Solutions to optimise the customer experience: **Superdigital**, the mobile platform that provides transaction services without a bank account, reached more than a million customers and brought innovations such as transfers by chat and online shopping. The **Santander Way** app, which simplifies credit card transaction, continues to garner high ratings from users, with 4.8 stars in the Apple Store and 4.6 in Google Play.

New products and services: **Santander One**, the new digital financial advice channel focused on investment, registered over 8 million views. **Consignado Digital**, which enables customers to manage their payroll deposit, helped increase market share in this segment by 214 basis points to 12.9%. **Santander Corretora** also has a new app that enables customers to ask questions, receive recommendations and invest more quickly and easily.

Santander Brazil also created **Santander Auto**, a fully digital insurer resulting from a joint venture with HDI Seguros.

New operations model: with the aim of improving customer satisfaction, a new, more efficient model, centred on operational excellence, was implemented, with an end-to-end vision of the process experienced by customers when using products and services.

Strengthening of businesses: A 70% stake in Ipanema Credit Management, a company that manages impaired loan portfolios, was acquired. It will contribute more experience and expertise in loan recoveries. In ECM (Equity Capital Markets), Santander Brazil was the country's leading operator, according to Dealogic.

Most prestigious awards received in 2017: Santander Brazil was named **Bank of the Year** in Brazil for the first time by *The Banker* and **Best Bank in Brazil** by *Euromoney*. In addition, for the second consecutive year it was named as one of the best companies to work for by *Great Place to Work*.

Key data

People

47,135 (+0.9%)



Customers (millions)

38.1 (+11%)



Loans¹ 2

74,341 (+7.2%)



Attributable profit¹

2,544 (+33.7%)



Contribution to
Group profit



1. Millions of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

Mexico

Santander is the second largest bank in Mexico in terms of mortgages and loans to companies, and the third largest in credit cards.



A Santander branch in Mexico

+24%

loyal customers

+52%

digital customers

Strategic priorities

Increase direct deposits by payroll and strengthen the Santander Plus offer to encourage loyalty

Consolidate positioning in SMEs and strengthen leadership in mortgages

Operational and technological transformation through digital platforms and customer management

Improve customer service in all channels throughout the Bank

2017 Highlights

- ▲ Santander Mexico advanced with its 15,000 million-peso, three-year investment plan, focused on strategic initiatives such as the modernisation of channels, systems and infrastructure.
- ▲ Since its launch, the **Santander Plus** programme has attracted over 3.0 million customers, of whom 52% are new.
- ▲ The Bank increased its digital customer base by over 52% compared to 2016, reaching 1.9 million active customers.
- ▲ **Launches:**
 - **Santander Connect**, a new remote banking model, personalised and fully digital, in which customers interact with their relationship managers by video call.
 - **Spotlight**, Santander Mexico's digital factory, has 120 people dedicated to the development of digital solutions based on flexible, collaborative workstreams.

- **Tuio** aims to foster mass market financial inclusion with a measurable social impact by means of a broad competitive offering with its own operations, infrastructure and brands.
- **Campus Pay**, a pioneering application for Mexico that boosts the use of bank services by university students and enables them to make payments in their educational establishments using their smartphones.
- **The Santander Me** programme is designed to help women in their empowerment.
- **Service by bots.** Santander has implemented three automated reply systems for customers using robots: on the website, Facebook and Twitter. It is the only bank with this triple automated system in Mexico.
- ▲ *Euromoney* recognised Santander Mexico as **Best Investment Bank in Mexico** and *International Finance Magazine* (IFM) named it **Most Socially Responsible Bank in Mexico**, for the second consecutive year.



Key data

People

18,557 (+5.4%)



Customers (millions)

15.1 (+12%)



Loans^{1,2}

26,962 (+4.6%)



Attributable profit¹

710 (+16.5%)



Contribution to Group profit



1. Millions of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

Chile

Santander is the country's leading private sector bank in terms of assets and customers.

+3%

loyal customers

+5%

digital customers

2017 Highlights

- ▲ In 2017, Santander Chile introduced *On-boarding Digital*, the first fully digital platform for non-customers to become customers. *Touch-ID* (fingerprint) enables customers to buy banking products in seconds on their mobile phones. These initiatives have enabled the Bank to recruit a million digital customers, of whom 450,000 have downloaded the app and 300,000 are active customers, the highest figures of any local bank.
- ▲ **Launch of Santander Life**, the new generation of products for individual customers sold in a fully digital format, which enables them to accumulate *Méritos*



WorkCafé in Chile

Life (exchangeable points). The better the customer's payment behaviour, the more benefits they obtain.

- ▲ **The WorkCafé model was consolidated**, with over 20 new sites. *WorkCafé* has been recognised, not only for its attractive format, but also for its commercial process, based on advanced digital technology.
- ▲ Santander Chile was named **Best Bank in Chile** by *The Banker*, *Euromoney* and *Latin Finance*. In addition, it is considered the second best large company to work for in Chile, according to *Great Place To Work*.



Key data

People

11,675 (-2.7%)



Customers (millions)

3.5 (-3.3%)



Loans^{1,2}

38,249 (+2.7%)



Attributable profit¹

586 (+11.7%)



Contribution to Group profit



1. Millions of euros, with changes in constant currencies.

2. Gross lending, changes without repos.

Argentina

Santander Río is Argentina's leading private bank in business market share, following the integration of the retail business acquired from Citibank N.A.'s unit in Argentina and through organic growth.

+20%

loyal customers

+30%

digital customers

2017 Highlights

- ▲ **Santander Río integrated 500,000 individual customers and a network of 70 branches** following the acquisition of the retail business of Citibank N.A.'s Argentine unit.
- ▲ **Market share** stands at **10% in lending and 11% in deposits**.
- ▲ Alliance with American Airlines and its frequent flyer *AAdvantage®*, which will allow Santander Río customers to accumulate air miles when they use their cards to make purchases.



Santander Río branch in Argentina

- ▲ The branch transformation plan continues, with 276 already converted and two digital branches.
- ▲ Launch of UVA inflation-linked mortgage loans.
- ▲ **Santander Río** achieved fourth place in the **Great Place to Work** ranking. In addition, it was named Best Digital Bank and Best Mobile Bank in Latin America by *Global Finance* magazine and Best Bank in Argentina by *LatinFinance* magazine.



Key data

People

9,277 (+17%)



Customers (millions)

3.6 (+23%)



Loans^{1,2}

7,608 (+44%)



Attributable profit¹

359 (+14%)



Contribution to Group profit



1. Millions of euros, with changes in constant currencies.

2. Gross lending, changes without repos.

United States

Santander's US franchise consists of a retail and commercial bank in the Northeast, a nationwide vehicle financing business based in Dallas, an international private banking business in Miami providing services to non-US residents, a broker-dealer in New York and a retail bank in Puerto Rico.



Santander branch in the United States

+8%
loyal
customers

+5%
digital
customers

Strategic
priorities

Improve customer
experience
and loyalty

Provide auto
financing to all
customer segments

Improve
profitability

Continue to comply
with regulatory
expectations

2017 Highlights

- ▲ **Santander US** achieved two key regulatory milestones in 2017, passing the Federal Reserve's capital stress test and closing its 2014 Written Agreement with the Federal Reserve. As a result, Santander US has now returned to a normal capital approval cycle and paid dividends to the Group for the first time since 2011. Underlying profit rose by 5% in 2017.
- ▲ **Santander Bank** has 670 branches in the Northeast of the United States. The net interest margin improved substantially during the year, reaching the same level as its peers. The Bank continued to improve customer experience, expanding its digital range and its commitment to communities. Santander Bank announced a \$11 billion five-year plan to invest in the communities it serves.
- ▲ **Global Corporate Banking (GCB) and Retail and Commercial Banking** continued to demonstrate the value of Santander US to the Group. The US-Mexico and US-UK collaboration projects are well underway, with a considerable number of transactions signed and an ample portfolio of new ones in the pipeline. US-Mexico collaboration increased cross-border income by 64% in the 2015-2017 period, while US-UK

collaboration increased it by around 30% over the same period.

- ▲ **Santander Consumer USA**, one of the leading automotive financial institutions in the US, continued to optimise its customer mix, and consolidated its strategic relationship with Chrysler Capital, maintaining its leadership position in the ABS market and strengthening its risk management, compliance and consumer practice programmes.
- ▲ **Banco Santander International** in Miami achieved double-digit growth in profits in 2017, boosted by the inflow of new customers.
- ▲ **Banco Santander Puerto Rico** was named Best Bank in Puerto Rico by Euromoney magazine for a fourth consecutive year. It quickly reopened its branches after the destruction wrought by hurricane Maria, and it continues to support the recovery efforts.

Key data

People

17,560 (+0.3%)



Customers (millions)

5.0 (-3%)



Loans¹

75,389 (-4.3%)



Attributable profit¹

332 (-6.7%)



Contribution to
Group profit



1. Millions of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

Santander Global Corporate Banking (SGCB)

SGCB is a global division that supports corporate and institutional clients, offering tailored services and value-added wholesale products suited to their complexity and sophistication. SGCB's main aim is to be the best bank for its clients in Latin American and Europe, with solid business hubs in the US and Asia.



Santander Global Corporate Banking (SGCB)

Strategic priorities

Capture international business flows between the countries in which the Group is present

Offer value-added products for specialised customers of the retail and commercial banking network

Evolve towards a low capital consumption business

Deepen customer relationships within the franchise

2017 Highlights

▲ SGCB's strengths are based on Santander's strong, extensive local network, with the best franchise in Latin America and the Iberian peninsula in debt capital markets, project finance, equity capital markets and Export Credit Agency (ECA) financing.

▲ The *cash management* business grew faster than the market in 2017, with very significant mandates through the **Santander Cash Nexus** solution. The number of transactions and the active customer base both doubled, both in SGCB and in retail and commercial banking.

▲ **Export and agency finance:** leadership positions in the ECA global business rankings (No. 1 in Dealogic global league tables, excluding aircraft and shipping). The focus continues to be on origination, in both established and new emerging markets.

▲ **Trade and working capital solutions:** significant growth in *supply chain finance* products, both *receivables* and international *reverse factoring* solutions, especially in Latin America.

▲ **Debt capital markets:** Santander maintains its leadership in Latin America, with an increase in origination and execution of cross-border transactions in dollars, sterling, euros and local currencies. Notable participation in the main debt issues in Europe and the Americas.

▲ **Syndicated corporate loans:** the Bank took part in the main transactions in the year in its core markets.

▲ Santander maintains its leadership position in **structured finance** in Latin America, Spain and the UK.

▲ In **market activity**, strong income growth in Spain, the UK and Asia. Increased contribution in book management, notably in the UK, Spain, Portugal and Mexico.

▲ **Corporate finance:** SGCB had a historic year in share placement, taking part in the main transactions in both continental Europe and Latin America.

Key data

Loans^{1,2}

87,015 (-5%)

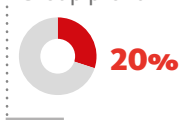


Attributable profit³

1,821 (+1%)



Contribution to Group profit



1. Millones of euros, with changes in constant currencies. 2. Gross lending, changes without repos.

3. This global unit's results are included in countries' profit figures.

3

CORPORATE GOVERNANCE REPORT

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New and major challenges lie ahead, against a backdrop of change. We will tackle them with a **robust system of corporate governance** and with the maximum engagement of our board of directors

■ **A committed, balanced and diverse board**

- › Of 14 directors, 11 are non-executive and 3 are executive.
- › A majority of independent directors
- › 36% female board members

■ **Equality of shareholder rights**

- › Principle of one share, one vote, one dividend.
- › No defensive mechanisms in the Bylaws.
- › Encouragement of active and informed participation at meetings.

■ **Maximum transparency as regards remuneration**

■ **In the vanguard of best international practices**

- › A corporate governance system in line with the guidelines and recommendations of international bodies.

■ **A corporate governance model recognised by socially responsible investment indices**

- › Santander has been listed on the Dow Jones Sustainability Index and FTSE4Good since 2000 and 2002, respectively.



Directors' background and dedication, in addition to their judgement, are a huge asset enabling the board and executive team to turn technology challenges into opportunities



Ms Ana Botín,
executive chairman
of Banco Santander
General shareholders' meeting
7 April 2017

EXECUTIVE SUMMARY

▣ Changes in the composition of the Board and its Committees

In 2017 the composition of the board has changed in order to reinforce its competences and diversity:

- ▶ On 26 June 2017, the Bank's board of directors, at the proposal of the appointments committee, agreed to appoint Ms Homaira Akbari and Ms. Esther Giménez-Salinas i Colomer as members of the audit committee and the risk supervision, regulation and compliance committee, respectively, replacing Mr. Juan Miguel Villar Mir, who resigned from both committees on the same date.
- ▶ On 28 November 2017, at the proposal of the appointments committee and after having obtained the necessary regulatory clearance, the board of directors agreed to appoint Mr Ramiro Mato García-Ansorena as independent director, filling the vacancy left by Ms Isabel Tocino Biscarolasaga following her resignation on that same date. The board also appointed, at the proposal of the appointments committee, Mr Ramiro Mato García-Ansorena as member of the executive committee, the audit committee and the risk supervision, regulation and compliance committee.

Mr Mato holds a degree in Economics from the Universidad Complutense and in Management Development Programme of the Harvard Business School. He has spent all his extensive professional career in banking, in which he started to work in the year 1980. Having held a number of positions in the public group Argentaria, some of them in the Latin America market, in 1993 he joined BNP Paribas, being its top representative in Spain and Portugal and director in different companies of the BNP Group, in Bolsas y Mercados Españoles, S.A. and in the Spanish Banking Association.

Mr Mato's appointment will be put forward for approval at the next general shareholders' meeting.

- ▶ In addition, in the meeting of the board of directors held on 28 November 2017, Mr Matías Rodríguez Inciarte tendered his resignation as director, resigning also as vice chairman of the board of directors and as member of the executive committee and the innovation and technology committee, and also as member and chairman of the Executive Risk Committee, which is now chaired by the CEO, Mr Jose Antonio Álvarez.
- ▶ In the same meeting of 28 November 2017, the board of directors, at the proposal of the appointments committee, agreed to appoint Mr Carlos Fernández González as member of the remuneration committee, who withdrew as a member of the risk supervision, regulation and compliance committee on that date.
- ▶ In its meeting of 19 December 2017, the board of directors agreed, at the proposal of the appointments committee, to appoint Ms Belén Romana García as member of the innovation and technology committee, filling the vacancy left by Mr Matías Rodríguez.

- ▶ In its meeting of 13 February 2018, the board of directors agreed, at the proposal of the appointments committee, to submit to the general shareholders' meeting to be held on 22 or 23 March 2018, in first or second call, respectively, the appointment of Mr. Álvaro Antonio Cardoso de Souza as independent director to fill the vacancy left following the resignation of Mr Matías Rodríguez Inciarte.
- ▶ Lastly, in the meeting of 13 February 2018, the board of directors also agreed to submit to the aforementioned General shareholders' meeting of 2018, the amendment of article 41 of the Bylaws to reduce the minimum and maximum thresholds of composition of the board of directors, which are currently fixed between 14 and 22 members, at a minimum of 12 and a maximum of 17, size more aligned with the recommendations of the Good Governance Code.

Following the above changes, the board of directors and its committees are now more diverse in terms of knowledge and professional experience for the efficient performance of their respective duties.

▣ Activities of the board

- ▶ The board held 15 meetings in 2017. In addition to the report made by the executive chairman at each annual meeting, the chief executive officer submitted management reports on the Group.
- ▶ As in previous years, the board held one specific meeting on the Group's global strategy in the long term, with which he is fully committed as a way to achieve a profitable and sustainable business in the long term.
- ▶ The board received reports from and was directly accessible by the heads of internal control functions, namely risks (CRO), compliance (CCO) and internal audit (CAE). This ensures the necessary independence of such functions and facilitates the board's oversight work on the three lines of defence.
- ▶ Digital transformation, Big Data and new information technologies, in addition to risks related to cyber-security and technology threats, have increased its importance amongst the topics dealt by the board and are fully integrated in the board's agenda.
- ▶ The board actively takes part in defining and overseeing the corporate culture and values, particularly in the corporate social responsibility policy. On 13 February 2018, the board amend its rules and regulations in order to, among others, regulate a dedicated responsible banking, sustainability and culture committee for the purpose of advising the board on the formulation and review of corporate culture and values, and on relations with stakeholders, especially employees, customers and consumers in countries where the Group operates.

- ▶ Social demand for greater transparency in business activities, beyond the financial sector, is fully internalised in board decision-making and in the non-financial information reported in the long-term strategy and in the non-financial information disclosed, with special focus on the analysis of socio-environmental risks.

▣ Dividend policy

- ▶ Banco Santander has traditionally paid its shareholders, against year earnings, three interim dividends and a final dividend in the months of August, November, February and May, respectively. Total remuneration charged to 2017 earnings is expected to total 0.22 euros per share via a scrip dividend and three cash dividends, which amounts to an increase of 5% in total dividend per share and 9% in cash compared to 2016.
- ▶ To date, two interim dividends of 0.06 euros per share have been paid out against 2017 earnings, in August 2017 and February 2018, and another of 0.04 euros per share in November 2017 through the Santander Scrip Dividend scheme, with a subscription percent of 84.61%. If approved by the general shareholders' meeting in 2018, a final cash dividend of 0.06 euros per share will be paid out in May.
- ▶ In coming years, dividends are expected to perform in line with the increase in results, bringing the cash pay-out to between 30% and 40% of recurring profit.

▣ Bylaw-stipulated emoluments

- ▶ Bylaw-stipulated emoluments earned by the board amounted to 4.7 million euros in 2017, which is 22% lower than the maximum amount approved by shareholders at the general meeting held on 7 April 2017.

Remuneration of executive directors

- ▶ At the general shareholders' meeting of 7 April 2017, shareholders also approved the maximum ratio of 200% between variable and fixed pay items for 2017 for a maximum of 1,000 members of the identified staff, including executive directors.
- ▶ In addition, the same shareholders' meeting also took the binding decision to approve the director remuneration policy of Banco Santander, S.A. for 2017, 2018 and 2019 and, on a consultative basis, voted the annual report on director remuneration.
- ▶ Investors and analysts held a positive view of, amongst other changes, streamlining the different variable items of remuneration, improving the adjustment for ex-ante risk in relation to variable remuneration and increasing the weighting of long-term pay items and multiyear performance measures, thus making the ratio of long and short-term objectives more effective as part of the directors remuneration policy.

▣ Appointments at subsidiaries

- ▶ On 2017 the appointments committee endorsed the appointment of directors and senior executives of the main subsidiaries of the Group, after assessing their skills, competencies and appropriateness for the role.

▣ Internal governance framework at the Group

- ▶ In 2017, the Group continued to develop and update its Internal Governance Framework, which comprises a model that regulates parent-subsidiary relations and a set of corporate frameworks that develop this model. The corporate frameworks cover all the different functions and decision-making processes that the Board of Directors deems to be important. A series of new corporate frameworks were approved (for cyber-security and outsourcing and arrangements with third parties) while others were updated and improved where needed.
- ▶ Also, Internal Governance continues to make progress in its work of adapting the Group's governance structure to meet the expectations of the Board. This work continues to focus on;
 - overseeing the effective application of the parent-subsidiary model of governance;
 - ensuring the internal consistency and effectiveness of the Internal Governance system and of its different component elements (governance model, corporate frameworks, operating models, policies and procedures);
 - identifying areas where new rules and improvements need to be implemented;
 - ensuring the consistent development and application of policy documents and administering the repository where those documents are kept; and
 - supervising the process of applying the Internal Governance system across the entire Group.

These initiatives continue to be continuously improved through an ongoing action plan across three dimensions, namely simplification, embedding and ongoing communication.

- ▶ Lastly, with the aim of promoting continuous improvement of overall effectiveness of our Governance bodies, the creation of a Board Governance Office was announced in July 2017. This new unit plays a key role in ensuring that appropriate support mechanisms are in place to enable the Board and Board / Executive Committees to discharge their roles with maximum efficiency. It also provides additional assurance that consistency of Governance is being applied through our Governance bodies.

▣ Financial information periodically published by the Bank

- ▶ The board has approved the individual and consolidated quarterly, half-yearly financial information, financial statements and management report for 2017, in addition to other documents such as the annual report, the sustainability report, the Pillar III disclosures report, the annual corporate governance report and the annual report on director remuneration. All these reports are published on the Group's corporate website (www.santander.com).

1. Introduction

Santander has an effective and robust corporate governance structure that enables us to confidently face the Group's challenges in an ever more complex environment.

During this year, we continued to move forward on the path of good governance, strengthening and improving our corporate governance structure and bringing it into line with our long-term strategy and with the highest international standards in order to increase the confidence of our shareholders, investors and other stakeholders, in an environment that is demanding ever more transparency.

The board of directors, fully engaged and committed to the Group's corporate culture and strategy, has the expertise, experience, knowledge, dedication and diversity needed to accomplish our objective of making Santander the best commercial and retail bank, helping people and businesses prosper and conveying the values in which we believe. A planned and professionally prepared refresh of the board ensures that we will always have the best talent for successfully meeting that challenge.

In line with the Bank's vision and mission, the board of directors, within its general supervisory framework, performs the non-delegable task of approving and overseeing the main policies and overall strategies, particularly the strategic plan, the Group's corporate governance and internal governance system, defining its organisational structure, the corporate culture and values, the corporate social responsibility policy and the structure of the Group of companies, ensuring these are in line with the business strategy and risk appetite and putting into place mechanisms to ensure that all Group entities know how they fit into these strategies and that their processes and mechanisms are consistent with those of the parent.

In particular, the board promotes a sound risk culture and ensures that it is aligned with the corporate governance and internal governance system, the strategic plan, the capital and financial plan and that it is taken into account in the remuneration policies. In the past year, the addition of Mr Ramiro Mato García-Ansorena has helped the board of directors of Banco Santander reinforce its knowledge and professional experience in the fields of finance and risk.

Lastly, the board of directors, has amended its rules and regulations in order to, among others, create a committee for responsible banking, sustainability and culture with the aim of providing the board with specific advice in overseeing business performance in line with these principles over the long term and in its relations with stakeholders.



Board of Directors. December 2017.

2. Ownership structure

■ Number of shares and significant interests

Number of shares

In 2017, the Bank carried out two capital increases:

1. The first one on 27 July 2017, was designed to ensure that there was no deterioration in the Group's capital ratio as a result of the acquisition of 100% of the share capital of Banco Popular Español, S.A. A total of 1,458,232,745 new shares were issued, representing 10% of the entity's share capital at year-end 2016. The total new shares subscribed plus the additional shares requested represented demand that is 8.2 times the number of shares offered in the capital increase
2. The second capital increase, as part of the Santander Scrip Dividend scheme, became effective on 6 November 2017. A total of 95,580,136 new shares were issued, equivalent to 0.7% of the Bank's share capital at year-end 2016.

On 31 December 2017, the Bank's share capital was represented by 16,136,153,582 shares. At that date, stock market capitalisation according to the listing price on the Electronic Spanish Stock Market Interconnection System was 88,410 million euros.

All shares carry the same voting and dividend rights.

Significant interests

At 31 December 2017, the only shareholders appearing on the Bank's register of shareholders with a stake of over 3% were State Street Bank and Trust Company (13.32%), The Bank of New York Mellon Corporation (8.83%), Chase Nominees Limited (7.41%), EC Nominees Limited (3.43%), Caceis Bank (3.13%), Clearstream Banking S.A. (3.10%) and BNP Paribas (3.03%).

Nevertheless, the Bank believes that those stakes are held in custody in the name of third parties and to the best of the Bank's knowledge none of those shareholders holds itself a stake of over 3% in the share capital or in the voting rights.

Bearing in mind the current number of members of the board of directors (14), the percentage of capital needed to exercise the right to appoint a director, in accordance with article 243 of the Spanish Limited Liability Companies Law (Ley de Sociedades de Capital) on proportional representation, is 7.14%.

■ Shareholders' agreements and other significant agreements

Section A.6 of the annual corporate governance report, which forms part of the management report, contains a description of the shareholders' agreement executed in February 2006 by Mr Emilio Botín-Sanz de Sautuola y García de los Ríos, Ms Ana Botín-Sanz de Sautuola y O'Shea, Mr Emilio Botín-Sanz de Sautuola y O'Shea, Mr Francisco Javier Botín-Sanz de Sautuola y O'Shea, Simancas, S.A., Puente San Miguel, S.A., Puenteumar, S.L., Latimer Inversiones, S.L. and Cronje, S.L. Unipersonal, providing for the syndication of the Bank shares held by the signatories to the agreement or whose voting rights have been granted to them. This agreement was also reported to the Spanish National Securities Market Commission (CNMV) as a material fact and is described in the public records thereof.

On 3 August and 19 November 2012, Banco Santander notified the CNMV, through a material fact, that it had been formally notified of amendments to this shareholders' agreement with regard to the signatories thereto.

On 17 October 2013, the Bank also notified the CNMV, through a material fact, of an update to the signatories and the distribution of shares included in the syndication, as a result of a business reorganisation carried out by one of the parties to the agreement.

On 3 October 2014, Banco Santander notified the CNMV, through a material fact, of a new update to the signatories and the distribution of shares included in the syndication, as well as the change in the chairmanship of the syndicate, which is vested in the chairman of the board of trustees of the Botín Foundation (currently Mr Francisco Javier Botín-Sanz de Sautuola y O'Shea).

On 6 February and 29 May 2015, Banco Santander notified the CNMV, through respective material facts, of the updates to the signatories and the distribution of shares included in the syndication, all within the framework of the inheritance process as a result of the death of Mr Emilio Botín-Sanz de Sautuola y García de los Ríos.

Lastly, on 29 July 2015 Banco Santander notified the CNMV, through a material fact, of an update to the signatories and the distribution of shares included in the syndication as a result of extinguishing the usufruct over the shares of one of the parties to the agreement along with the voting rights arising therefrom, thereby consolidating the full price of the aforementioned shares in the Botín Foundation.

The aforementioned material facts may be viewed on the Group's corporate website (www.santander.com).

1. The threshold stipulated in Royal Decree 1362/2007, of 19 October, which implemented the Securities Market Law 24/1988, of 28 July, defining the concept of significant holding.

2. The website of the Spanish National Securities Market Commission (www.cnmv.es) contains a notice of significant holding published by Blackrock, Inc. on 9 August 2017, in which it notifies an indirect holding in the voting rights attributable to Bank shares of 5.940%, plus a further stake of 0.158% held through financial instruments. However, according to the Bank's shareholder register, Blackrock, Inc did not hold more than 3% of the voting rights on that date or on 31 December 2017.

■ Shares included in the syndication

At 31 December 2017, the syndication included a total of 79,072,050 shares of the Bank (0.49% of its share capital), broken down as follows:

Signatories to the shareholders' agreement	Number of shares
Ms Ana Botín-Sanz de Sautuola O'Shea	918,136
Mr Emilio Botín-Sanz de Sautuola O'Shea ¹	16,843,109
Mr Francisco Javier Botín-Sanz de Sautuola O'Shea ²	17,922,803
Ms Paloma Botín-Sanz de Sautuola O'Shea ³	8,394,905
Ms Carmen Botín-Sanz de Sautuola O'Shea	9,497,451
PUENTEPUMAR, S.L.	-
LATIMER INVERSIONES, S.L.	-
CRONJE, S.L., Unipersonal ⁴	19,362,840
NUEVA AZIL, S.L. ⁵	6,132,806
TOTAL	79,072,050

1. 7,800,332 shares held indirectly through Puente San Miguel, S.L.U.
2. 12,591,853 shares held indirectly through Agropecuaria El Castaño, S.L.U.
3. 7,187,903 shares held indirectly through Bright Sky 2012, S.L.
4. Controlled by Ms Ana Botín-Sanz de Sautuola O'Shea.
5. Controlled by Ms Carolina Botín-Sanz de Sautuola O'Shea.

■ Treasury shares

Treasury share policy

The sale and purchase of own shares, whether by the company or its subsidiaries or investees, must conform to the provisions of applicable law and the resolutions adopted at the general shareholders' meeting in this regard.

The Bank, by a resolution of the Board of Directors on 23 October 2014, approved the current treasury share policy³ taking into account the criteria recommended by the CNMV.

Treasury share transactions have the following objectives:

- To provide liquidity or a supply of securities, as applicable, in the market for the Bank's shares, giving depth to such market and minimising possible temporary imbalances between supply and demand.
- To take advantage, in benefit of shareholders as a whole, of situations of weakness in the price of the shares in relation to prospects of changes in the medium term. Such transactions are subject to the following general guidelines:
 - They may not entail a proposed intervention in the free formation of prices.
 - Trading may not take place if the unit entrusted with such transaction is in possession of insider or relevant information.
 - Where applicable, the execution of buy-back programmes and the acquisition of shares to cover obligations of the Bank or the Group shall be permitted.

Transactions with treasury shares are carried out by the investments and holdings department, which is isolated as a separate area from the rest of the Bank's activities and protected by the respective Chinese walls, preventing it from receiving any inside or relevant information. The head of such department is responsible for the management of treasury shares..

Key data

At 31 December 2017, the Bank and its subsidiaries and investees held a total of 3,913,340 treasury shares in the Bank, representing 0.024% of its share capital at that date (at year-end 2016, there were 1,476,897 treasury shares, representing 0.010% of the Bank's share capital at such date).

The following table sets out the monthly average percentages of treasury shares in 2017 and 2016.

■ MONTHLY AVERAGE PERCENTAGES OF TREASURY SHARES¹

	2017	2016
January	0.05%	0.01%
February	0.02%	0.3%
March	0.01%	0.02%
April	0.01%	0.04%
May	0.02%	0.05%
June	0.03%	0.05%
July	0.07%	0.02%
August	0.10%	0.06%
September	0.09%	0.18%
October	0.08%	0.06%
November	0.07%	0.03%
December	0.05%	0.02%

1. Further information in this regard is included in Section A.8 of the annual corporate governance report.
2. Monthly average of daily positions of treasury shares.

Transactions with treasury shares performed by the consolidated companies in 2017 entailed the acquisition of 239,028,959 shares, equivalent to a par value of 119.5 million euros (cash amount of 1,309.4 million euros) and the sale of 236,592,516 shares, with a par value of 118.3 million euros (cash amount of 1,331.6 million euros).

The average purchase price of the Bank's shares in 2017 was 5.48 euros per share, and the average sale price of the Bank's shares was 5.63 euros per share.

The net gain for the Bank, net of tax, on transactions involving shares issued by the Bank amounted to 26,226,030 euros and was recognised in the Group's equity under Shareholders' Equity-Reserves.

3. The treasury share policy is published on the Group's corporate website (www.santander.com).

Authorisation

The current authorisation for transactions with treasury shares arises from resolution Five adopted by the shareholders at the general shareholders' meeting held on 28 March 2014, item II) of which reads as follows:

"To expressly authorise the Bank and the subsidiaries belonging to the Group to acquire shares representing the Bank's share capital for any valuable consideration permitted by law, within the limits of the law and subject to all legal requirements, up to a maximum number of shares (including the shares they already hold) equal to 10% of the share capital existing at any given time or the maximum percentage permitted by law while this authorisation remains in force, such shares being fully paid at a minimum price per share equal to the par value thereof and a maximum price of up to 3% higher than the last listing price for transactions in which the Bank does not act on its own behalf on the Continuous Market of the Spanish stock exchanges (including the block market) prior to the acquisition in question. This authorisation may only be exercised within five years of the date of the general shareholders' meeting. The authorisation includes the acquisition of any shares that must be delivered to the employees and directors of the company either directly or as a result of the exercise of the options held by them".

■ Resolutions in effect regarding the possible issuance of new shares or of bonds convertible into shares

The capital authorised by the general shareholders' meeting held on 7 April 2017, under item eight on the agenda, amounted to 3,645,585,175 euros. The Bank's directors have until 7 April 2020 to carry out capital increases up to this limit. The shareholders gave the board (or, by delegation, the executive committee) the power to exclude pre-emptive rights, in full or in part, pursuant to the provisions of article 506 of the Spanish Limited Liability Companies Law, although this power is limited to capital increases carried out under this authorisation up to 1,458,234,070 euros.

At the date of this document, use of this authorisation has been made in the amount of 729,116,372.50 euros by virtue of the capital increase with pre-emptive subscription right adopted in July 2017 in connection with the acquisition of Banco Popular Español, S.A.

The decision of the general meeting of 27 March 2015 authorising the board to issue fixed-income securities convertible into and/or exchangeable for shares in the Bank for a combined maximum issue value (on one or more occasions) of 10,000 million euros, or equivalent value in another currency, remains in force. The general meeting also authorised the directors to fully or partially disapply the pre-emptive subscription right, subject to the same limits as for the aforementioned authorised capital. The Bank's directors will be entitled to issue instruments under this power through to 27 March 2020.

At the date of this document, two issues of preference shares contingently convertible into new ordinary shares of the Bank, with disapplication of shareholders' pre-emptive subscription right, for a total nominal amount of 1,750 million euros: one in April 2017 for a nominal amount of 750,000,000 euros and another in September 2017 for a nominal amount of 1,000,000,000 euros.

Moreover, the annual general meeting held on 7 April 2017 passed the following resolutions:

1. To effect a rights issue charged to reserves for the maximum amount that can be determined according to the terms of the agreement within the shareholder compensation scheme (Santander Scrip Dividend), whereby the Bank has offered shareholders the possibility of receiving, on the date on which the second interim dividend for 2017 is typically paid, shares under a scrip issue for an amount equal to that dividend payment.

This capital increase became effective on 14 November 2017 through the issuance of 95,580,136 new shares, each of a par value of 0.50 euros each (equal to 47,790,068 euros), representing a total of 0.7% of the Bank's share capital at year-end 2016.

2. To render null and void, in the unused portion, the powers vested by general meeting of 18 March 2016, and vest powers in the board once again, pursuant to the terms of article 319 of the Regulations of the Mercantile Registry, authorising it to issue fixed-income securities on one or more occasions up to a maximum of 50,000 million euros, or equivalent value in another currency, doing so in any legally admissible manner, including bonds, covered bonds, promissory notes, debentures and preference shares, or other analogous debt instruments (including warrants, whether settled through physical delivery or netting). The Bank's directors will be entitled to exercise this power through to 7 April 2022, whereupon any part thereof not exercised will be cancelled.

As of the date of this document, a total of 13,870,611,883.23 euros has been used under this authority.

3. To delegate to the board of directors, pursuant to the provisions of article 297.1.a) of the Spanish Limited Liability Companies Law, the broadest powers such that, within one year of the date on which the aforementioned shareholders' meeting is held, it may set the date and the terms and conditions, as to all matters not provided for by the shareholders themselves, of an increase in capital through the issue of new shares agreed by the general meeting in the amount of 500 million euros. If the board does not exercise the powers delegated to it within the aforementioned period, these powers will be rendered null and void.

This authorisation had not been used as of the date of this document.

3. Banco Santander's board of directors



Ms Ana Botín-Sanz de Sautuola y O'Shea

GROUP EXECUTIVE CHAIRMAN

Executive director

Nationality: Spanish
Born in 1960 in Santander, Spain.

Joined the board in 1989.

Degree in Economics
from Bryn Mawr College
(Pennsylvania, United States).

She joined Banco Santander after working at JP Morgan (New York, 1980-1988). In 1992 she was appointed senior executive vice president. Between 1992 and 1998 she led the expansion of Santander in Latin America. In 2002, she was appointed executive chairman of Banesto. Between 2010 and 2014 she was Chief Executive Officer of Santander UK. In 2014 she was appointed executive chairman of Santander.

Other positions of note: member of the board of directors of The Coca-Cola Company. She is also founder and president of the CyD Foundation (which supports higher education) and of the Empieza por Educar Foundation (the Spanish subsidiary of international NGO Teach for All) and she sits on the advisory board of the Massachusetts Institute of Technology (MIT).

Membership of board committees

Executive (chairman) and innovation and technology (chairman).



Mr José Antonio Álvarez Álvarez

CHIEF EXECUTIVE OFFICER

Executive director

Nationality: Spanish
Born in 1960 in León, Spain.

Joined the board in 2015.

Graduate in Economics and Business Administration. MBA from the University of Chicago.

Joined the Bank in 2002 and appointed senior executive vice president of the financial management and investor relations division in 2004 (Group chief financial officer).

Other positions of note: He is a member of the board of Banco Santander (Brasil), S.A. and SAM Investments Holdings Limited. He has also served as director of Santander Consumer Finance, S.A. and Santander Holdings USA, Inc. and he sits on the supervisory boards of Santander Consumer AG, Santander Consumer Holding GMBH and Bank of Zachodni WBK, S.A. He has also been board member of Bolsas y Mercados Españoles (BME).

Membership of board committees

Executive and innovation and technology.



Mr Bruce Carnegie-Brown

VICE CHAIRMAN

Non-executive director (independent) and lead independent director

Nationality: British.
Born in 1959 in Freetown, Sierra Leone.

Joined the board in 2015.

Master of Arts in English Language and Literature from the University of Oxford.

Other positions of note: He is currently the non-executive chairman of Moneysupermarket.com Group Plc and Lloyd's of London. He was formerly the non-executive chair of AON UK Ltd (2012-2015), founder and managing partner of the quoted private equity division of 3i Group Plc., and president and chief executive officer of Marsh Europe. He was also lead independent director at Close Brothers Group Plc (2006-2014) and Catlin Group Ltd (2010-2014). He previously worked at JPMorgan Chase for eighteen years and at Bank of America for four years.

Membership of board committees

Executive, appointments (chairman), remuneration (chairman), risk supervision, regulation and compliance (chairman) and innovation and technology.



Mr Rodrigo Echenique Gordillo

VICE CHAIRMAN

Executive director

Nationality: Spanish.
Born in 1946 in Madrid, Spain.

Joined the board in 1988.

Graduate in Law and Government Attorney.

Other positions of note: former chief executive officer of Banco Santander, S.A. (1988-1994). He has served on the board of directors of several industrial and financial companies, including Ebro Azúcares y Alcoholes, S.A. and Industrias Agrícolas, S.A., and he was chairman of the Advisory Board of Accenture, S.A. He also held the position of non-executive chairman of NH Hotels Group, S.A., Vocento, S.A., Vallehermoso, S.A. and Merlin Properties SOCIMI, S.A. He is currently a non-executive director of Inditex.

Membership of board committees

Executive and innovation and technology.



Mr Guillermo de la Dehesa Romero

VICE CHAIRMAN

Non-executive director

Nationality: Spanish.
Born in 1941 in Madrid, Spain.

Joined the board in 2002.

Government Economist and head of office of the Bank of Spain (on leave of absence).

Other positions of note: former secretary of state of Economy, secretary general of Trade, chief executive officer of Banco Pastor, S.A. and international advisor to Goldman Sachs International. He is currently non-executive vice chairman of Amadeus IT Group, S.A., honorary chairman of the Centre for Economic Policy Research (CEPR) of London, a member of the Group of Thirty based in Washington, chairman of the board of trustees of IE Business School and non-executive chairman of Aviva Vida y Pensiones, S.A. de Seguros y Reaseguros and chairman of Aviva Grupo Corporativo, S.L.

Membership of board committees

Executive, appointments, remuneration, risk supervision, regulation and compliance and innovation and technology.



Ms Homaira Akbari

Non-executive director (independent)

Nationality: North-American and French.
Born in 1961 in Tehran, Iran.

Joined the board in 2016.

Doctorate in Experimental Particle Physics from Tufts University and MBA from Carnegie Mellon University.

She is Chief Executive Officer of AKnowledge Partners, LLC.

Other positions of note: currently non-executive director of Gemalto NV, Landstar System, Inc. and Veolia Environment S.A. Ms Akbari has also been president and CEO of Sky Bitz, Inc., managing director of True Position Inc., non-executive director of Covisint Corporation and US Pack Logistics LLC and she has held various posts at Microsoft Corporation and at Thales Group.

Membership of board committees

Audit and innovation and technology.



Mr Ignacio Benjumea Cabeza de Vaca

Non-executive director

Nationality: Spanish.
Born in 1952 in Madrid, Spain.

Joined the board in 2015.

Degree in Law from Deusto University, ICADE E-3, and Government Attorney.

He is vice chairman of the Financial Studies Foundation and a member of the board of trustees and the executive committee of the Banco Santander Foundation.

Other positions of note: senior executive vice president, general secretary and secretary to the board of Banco Santander, S.A., and board member, senior executive vice president, general secretary and secretary to the board of Banco Santander de Negocios and of Santander Investment. He was also technical general secretary of the Ministry of Employment and Social Security, general secretary of Banco de Crédito Industrial and director of Dragados, S.A., Bolsas y Mercados Españoles (BME) and of the Governing Body of the Madrid Stock Exchange.

Membership of board committees

Executive, appointments, remuneration, risk supervision, regulation and compliance and innovation and technology.



Mr Javier Botín-Sanz de Sautuola y O'Shea

Non-executive director

Nationality: Spanish.
Born in 1973 in Santander, Spain.

Joined the board in 2004.

Degree in Law.

Executive Chairman of JB Capital Markets, Sociedad de Valores, S.A.U.

Other positions of note: in addition to his work in the financial sector, he collaborates with several non-profit organisations. Since 2014 he has been chairman of the Botín Foundation and is a trustee of the Princess of Girona.



Ms Sol Daurella Comadrán

*Non-executive director
(independent)*

Nationality: Spanish.
Born in 1966 in Barcelona, Spain.

Joined the board in 2015.

Degree in Business and MBA from ESADE.

Executive chairman of Olive Partners, S.A. and holds several positions at companies belonging to the Cobega Group. She is also chairman of Coca Cola European Partners, Plc.

Other positions of note: Previously, she has served on the board of the Círculo de Economía and also as an independent non-executive director at Banco Sabadell, S.A., Ebro Foods, S.A. and Acciona, S.A. She has also been honorary counsel general of Iceland in Barcelona since 1992.

Membership of board committees

Appointments and remuneration.



Mr Carlos Fernández González

*Non-executive director
(independent)*

Nationality: Mexican and Spanish.
Born in 1966 in Mexico City, Mexico.

Joined the board in 2015.

Industrial engineer. He has undertaken graduate studies in business administration at the Instituto Panamericano de Alta Dirección de Empresas.

He is the chairman of the board of directors of Finaccess, S.A.P.I.

Other positions of note: Mr Fernández has also sat on the boards of Anheuser-Busch Companies, LLC and Televisa S.A. de C.V., among other companies. He is currently non-executive director of Inmobiliaria Colonial, S.A. and member of the supervisory board of AmRest Holdings, SE.

Membership of board committees

Audit, appointments and remuneration.



Ms Esther Giménez-Salinas i Colomer

*Non-executive director
(independent)*

Nationality: Spanish.
Born in 1949 in Barcelona, Spain.

Joined the board in 2012.

PhD in Law and degree in Psychology.

Professor Emeritus at Ramón Llull University, director of the Chair of Restorative Social Justice, director of Unibasq and Aqu (quality assurance agencies for the Basque and Catalan university systems) and of Gawa Capital Partners, S.L.

Other positions of note: She has been chancellor of the Ramon Llull University, member of the standing committee of Conference of Chancellors of Spanish Universities (CRUE), member of the General Council of the Judiciary, member of the Scientific Committee on Criminal Policy of the Council of Europe, director general of the Centre of Legal Studies and Specialised Training of the Department of Justice of the Government of Catalonia (Generalitat de Catalunya) and member of the advisory board of Endesa-Catalunya.

Membership of board committees

Risk supervision, regulation and compliance and innovation and technology.



Ms Belén Romana García

*Non-executive director
(independent)*

Nationality: Spanish.
Born in 1965 in Madrid, Spain.

Joined the board in 2015.

Graduate in Economics and Business Administration from Universidad Autónoma de Madrid and Government Economist.

Non-executive director of Aviva Plc, London and of Aviva Italia Holding SpA, and member of the advisory board of the Rafael del Pino Foundation.

Other positions of note: she was formerly executive vice president of Economic Policy and executive vice president of the Treasury of the Ministry of Economy of the Spanish Government, as well as director of the Bank of Spain and the Spanish National Securities Market Commission (CNMV). She also held the position of director of the Instituto de Crédito Oficial and of other entities on behalf of the Spanish Ministry of Economy. She was the executive chairman of Sociedad de Gestión de Activos Procedentes de la Reestructuración Bancaria, S.A. (SAREB).

Membership of board committees

Audit (chairman), risk supervision, regulation and compliance and innovation and technology.



- The board has strengthened its knowledge and professional experience with the addition of Mr Ramiro Mato García-Ansorena as a new board member, thus concluding a rigorous selection process that involved a careful assessment of the capacities of board members (skills matrix) and a precise identification of the profiles best suited to helping the Group meet its strategic objectives, in accordance with the principles set out in the Bank's director selection and succession policy.
- This process has been organised and overseen by the appointments committee.



Mr Juan Miguel Villar Mir

*Non-executive director
(independent)*

Nationality: Spanish.
Born in 1931 in Madrid, Spain.

Joined the board in 2013.

Doctorate in Civil Engineering, graduate in Law and degree in Industrial Organisation.

He is the Chair of Villar Mir Group.

Other positions of note: formerly Minister of Finance and vice president of the government for Economic Affairs from 1975 to 1976. He has also served as chairman of the OHL Group, Electra de Viesgo, Altos Hornos de Vizcaya, Hidro Nitro Española, Empresa Nacional de Celulosa, Empresa Nacional Carbonífera del Sur, Cementos del Cinca, Cementos Portland Aragón, Puerto Sotogrande, the COTEC Foundation and of Colegio Nacional de Ingenieros de Caminos, Canales y Puertos. He is also currently Professor of Business Organisation at Universidad Politécnica de Madrid, a member of the Royal Academy of Engineering and of the Royal Academy of Moral and Political Sciences, an honorary member of the Royal Academy of Doctors and supernumerary of the Royal Academy of Economics and Finance.



Mr Ramiro Mato García-Ansorena

*Non-executive director
(independent)*

Nationality: Spanish.
Born in 1952 in Madrid, Spain.

Joined the board in 2017.

Degree in Economics from the Complutense University of Madrid and the Management Development Programme of the Harvard Business School.

Other positions of note: He has held several positions in Banque BNP Paribas, including chairman of the BNP Paribas Group in Spain. Previously, he held several significant positions in Argentaria. He has been a member of the Spanish Banking Association (AEB) and of Bolsas y Mercados Españoles, S.A. (BME) and member of the Board of Trustees of the Fundación Española de Banca para Estudios Financieros (FEBEF).

Membership of board committees

Executive, audit, and risk supervision, regulation and compliance.



Mr Jaime Pérez Renovales

*General secretary and secretary
of the board*

Nationality: Spanish.
Born in 1968 in Valladolid, Spain.

Joined the Group in 2003.

Graduate in Law and Business Administration at Universidad Pontificia de Comillas (ICADE E-3), and Government Attorney.

Other positions of note: He is non-executive chairman of Santusa Holding, S.L., Santander Holding International, S.A. and Servicios de Alarmas Controladas por Ordenadores, S.A.; he is also non-executive director of Portal Universia, S.A. In addition, he is member of the board of trustees of the Universia Foundation, of the Banco Santander Foundation, being also a member of its executive committee, and of Fundación Generación 2015.

Previously, he was deputy director of legal services at the CNMV, director of the office of the second vice president of the Government for Economic Affairs and Minister of Economy, general secretary and secretary of the board of Banco Español de Crédito, S.A., general vice

secretary and vice secretary of the board and head of legal advisory services of the Santander Group, deputy secretary of the Presidency of the Government and chairman of the committee for the Public Administration Reform.

Formerly chairman of the Agency of the Official State Gazette and director, amongst others, of Patrimonio Nacional, of the Sociedad Estatal de las Participaciones Industriales, Holding Olímpico, S.A., Autoestradas de Galicia, S.A. and Sociedad Estatal para la Introducción del Euro, S.A.

Secretary of board committees

Executive, audit, appointments, remuneration, risk supervision, regulation and compliance, innovation and technology.

■ Appointment, ratification and re-election of directors at the 2018 annual general shareholders' meeting

Pursuant to article 55 of the Bylaws⁴ and article 27 of the Rules and Regulations of the Board⁴, directors are appointed to three-year terms, such that one-third of the board is renewed each year.

The following directors will be put forward for re-election at the 2018 annual general shareholders' meeting, scheduled for 22 or 23 March on first and second call, respectively, and following the order determined by seniority for annual renewal and for renewal of one-third of the board: Mr Carlos Fernández González, Ms Homaira Akbari, Ms Sol Daurella Comadrán, Mr Guillermo de la Dehesa and Mr Ignacio Benjumea Cabeza de Vaca, the first three as independent directors and the latter two as non-executive directors that are neither proprietary nor independent.

The appointment of Mr Ramiro Mato García-Ansorena as independent director will be submitted for ratification by the general meeting. Mr Mato was initially designated via co-option to fill the vacancy left by Ms Isabel Tocino Biscarolasaga. Also, the appointment of Mr. Álvaro Antonio Cardoso de Souza as independent director to fill the vacancy left following the resignation of Mr Matías Rodríguez Inciarte will be put forward.

Their professional profiles, together with a description of their work and activities, can be found in the preceding pages of this report and also on the Group's corporate website (www.santander.com) and in the motions for their re-election, appointment or ratification, to be laid before the general shareholders' meeting of 2018.

Each of the re-elections, the appointment and the ratification will be submitted separately for voting at the general meeting in accordance with article 21.2 of the Rules and Regulations for the General Shareholders' Meeting.

4. The Bylaws and the Rules and Regulations of the Board of Banco Santander are published on the Group's corporate website (www.santander.com).

■ COMPOSITION AND STRUCTURE OF THE BOARD OF DIRECTORS¹

Board of directors		Committees							
		Executive	Non-executive	1. Executive committee	2. Audit committee	3. Appointments committee	4. Remuneration committee	5. Risk supervision, regulation and compliance committee	6. Innovation and technology committee
Executive chairman	Ms Ana Botín-Sanz de Sautuola y O'Shea	■		E					E
Chief Executive Officer	Mr José Antonio Álvarez Álvarez	■		■					■
Vice chairmen	Mr Bruce Carnegie-Brown		I	■		E	E	E	■
	Mr Rodrigo Echenique Gordillo	■		■					■
Members	Mr Guillermo de la Dehesa Romero		E	■		■	■	■	■
	Ms Homaira Akbari		I		■				■
	Mr Ignacio Benjumea Cabeza de Vaca		E	■		■	■	■	■
	Mr Javier Botín-Sanz de Sautuola y O'Shea		E						
	Ms Sol Daurella Comadrán		I			■	■		
	Mr Carlos Fernández González		I		■	■	■		
	Ms Esther Giménez-Salinas i Colomer		I					■	■
	Mr Ramiro Mato García-Ansorena ⁵		I	■	■			■	
	Ms Belén Romana García		I		E			■	■
	Mr Juan Miguel Villar Mir		I						
Total									
General secretary and secretary of the board	Mr Jaime Pérez Renovales			■	■	■	■	■	■

1. However, pursuant to the provisions of article 55 of the Bylaws, one-third of the board will be renewed each year, based on length of service and according to the date and order of the respective appointment.

2. Syndicated shares. See page 9.

3. Effective 13 January 2015.

4. Effective 12 February 2015.

■ Powers and duties

The basic responsibility of the board of directors is to supervise the Group, delegating the day-to-day management thereof and the execution of its strategy to the appropriate executive bodies and the various management teams.

The Rules and Regulations of the Board (article 3) reserve thereto the power, which cannot be delegated, to approve general policies and strategies and oversee their application, including, in particular, strategic or business plans, management objectives and the annual budget, fiscal strategy and capital and liquidity strategy, investment and financing, dividend, treasury share, new product approval, activities and services of risk management and control (including fiscal), corporate governance and internal governance of the Bank and its Group, including definition of the organisational structure, the policy for outsourcing services or activities, corporate culture and values, including the corporate social responsibility policy, the regulatory compliance policy, the remuneration policies for employees of the Bank and its Group; and policies for reporting to and notifying shareholders, markets and public opinion.

Various matters, which likewise cannot be delegated, are also reserved for the board, including decisions regarding the acquisition and disposal of substantial assets (except when the decisions come within the purview of the shareholders at a general shareholders' meeting) and major corporate transactions; the determination of each director's remuneration and the approval of contracts governing the performance by the directors of duties other than those of director, including executive duties, as well as the remuneration to which they are entitled for the discharge thereof; the selection, appointment by co-option and ongoing assessment of directors; the selection, appointment and, if necessary, removal of the other members of senior management (senior executive vice presidents and equivalents, including employees in charge of internal control functions and those holding other key positions) and the monitoring of management activity and ongoing assessment thereof, as well as the determination of the basic terms and conditions of their contracts; authorisation to create or acquire interests in special purpose entities or in entities registered in countries or territories regarded as tax havens; the approval of investments or transactions of a strategic nature or with a particular tax risk; and the approval of certain related party transactions. With regard to certain powers that cannot be delegated, the executive committee may make any appropriate decisions, whenever justified by reasons of urgency, provided that the board is subsequently informed at the first meeting held to ratify such decisions.

Equity holding

Direct	Indirect	Shares represented	Total	% of share capital	Date of first appointment	Date of last appointment	End date ¹	Date of last proposal of the appointments committee
918,136	19,362,840	-	20.280,976 ²	0.126%	04.02.1989	07.04.2017	First six months of 2020	21.02.2017
924,541	-	-	924,541	0.006%	25.11.2014 ³	07.04.2017	First six months of 2020	21.02.2017
22,263	-	-	22,263	0.000%	25.11.2014 ⁴	18.03.2016	First six months of 2019	11.02.2016
935,773	14,474	-	950,247	0.006%	07.10.1988	07.04.2017	First six months of 2020	21.02.2017
172	-	-	172	0.000%	24.06.2002	27.03.2015	First six months of 2018	20.02.2015
22,000	-	-	22,000	0.000%	27.09.2016	07.04.2017	First six months of 2020	21.02.2017
3,463,716	-	-	3,463,716	0.021%	30.06.2015 ⁶	18.03.2016	First six months of 2019	11.02.2016
5,272,830	12,649,973	119,466,183	137,388,986	0.851%	25.07.2004	18.03.2016	First six months of 2019	11.02.2016
142,094	456,970	-	599,064	0.004%	25.11.2014 ⁷	18.03.2016	First six months of 2019	11.02.2016
18,524,499	3	-	18,524,502	0.115%	25.11.2014 ⁴	27.03.2015	First six months of 2018	20.02.2015
6,014	-	-	6,014	0.000%	30.03.2012	07.04.2017	First six months of 2020	21.02.2017
0	-	-	0	0.000%	28.11.2017	28.11.2017	First six months of 2021	27.11.2017
166	-	-	166	0.000%	22.12.2015	07.04.2017	First six months of 2020	21.02.2017
1,328	-	-	1,328	0.000%	07.05.2013	27.03.2015	First six months of 2018	20.02.2015
30,233,532	32,484,260	119,466,183	182,183,975	1.129%				

5. Their appointment will be submitted for ratification at the general shareholders' meeting scheduled for 22 or 23 March 2018, on first or second call.

6. Effective 21 September 2015.

7. Effective 18 February 2015.

■ Chairman

■ Independent

■ Non-executive neither proprietary nor independent

Both the Bylaws (article 40) and the aforementioned Rules and Regulations of the Board of Directors (article 5) establish the board's obligation to ensure that the Bank faithfully complies with applicable law, observes usage and good practices of the industries or countries where it does business and abides by the additional social responsibility principles that it has voluntarily accepted. The board of directors and its representative bodies shall exercise their powers and, in general, carry out their duties in accordance with the interests of the company, understood to be the attainment of a long-term sustainable and profitable business that furthers its continuity and maximises the value of the company.

In addition, the Bank's board takes a very active interest in the Group's risk function. Of its 14 members, 9 are members of at least one of the two board committees that deal with risk: the executive committee and the risk supervision, regulation and compliance committee. Two executive directors are also members of the executive risk committee, which is the body not mandated by the Bylaws responsible for global risk management in the Group.

■ Changes made to the committee rules and regulations in the past year

At its meeting of 13 February 2018, the board of directors approved several changes to the Rules and Regulations of the Board aimed at strengthening the supervisory function of its committees, among other points, in line with the recommendations and best practices published in 2017 by different Spanish and international bodies.

Specifically, the Rules and Regulations of the Board were adapted to the following: (i) the 3/2017 Technical Guide of the Spanish National Securities Market Commission, on audit committees of public interest entities, of 27 June 2017, (ii) the guide to internal governance issued by the European Banking Authority and (iii) the joint guidelines issued by the European Banking Authority and the European Securities and Markets Authority on assessing the suitability of members of the board of directors and directors with key functions, the latter two published on 26 September 2017 and coming into force on 30 June 2018.

Further, a new responsible banking, sustainability and culture committee which is governed by article 21 of the Rules and Regulations of the Board will be set up.

This change in the rules and regulations of the board reflects the Group's commitment to complying with the highest corporate governance standards at all times, and is a further step in strengthening its internal governance system.

■ Size and composition of the board

Since the end of 2010, the size of the board has been downsized by 30%, from 20 to 14 members.

The composition of the board of directors is balanced between executive and non-executive directors, most of whom are independent. All members are distinguished by their professional ability, integrity and independence of opinion.

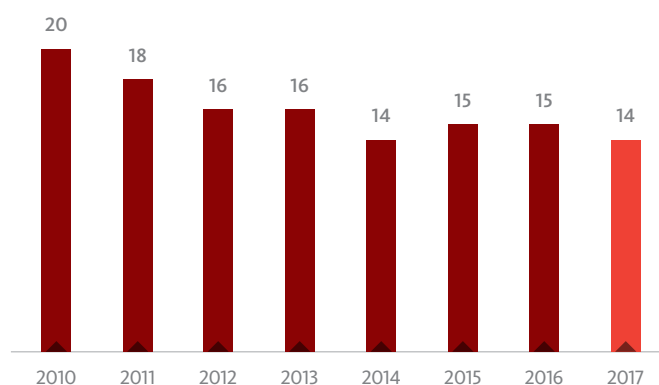
Pursuant to article 6.3 of the Rules and Regulations of the Board, the appointments committee has duly verified the status of each director. Its proposal was submitted to the board and approved thereby at its meeting on 13 February 2018.

Of the 14 members currently sitting on the board, three are executive and 11 are non-executive. Of the latter, eight are independent, one is proprietary and the other two, in the opinion of the board, are neither proprietary nor independent.

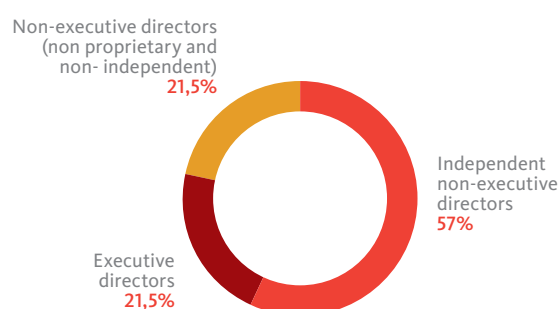
In its meeting of 13 February 2018, the board of directors agreed, at the proposal of the appointments committee, to submit to the general shareholders' meeting to be held on 22 or 23 March 2018, in first or second call, respectively, the appointment of Mr. Álvaro Antonio Cardoso de Souza as independent director to fill the vacancy left following the resignation of Mr Matías Rodríguez Inciarte. In case the aforementioned proposal is agreed, the board of directors shall be comprises of 15 members.

Lastly, in the meeting of 13 February 2018, the board of directors also agreed to submit to the aforementioned General shareholders' meeting of 2018, the amendment of article 41 of the Bylaws to reduce the minimum and maximum thresholds of composition of the board of directors, which are now fixed between 14 and 22 members, at a minimum of 12 and a maximum of 17, more aligned with the recommendations of the Good Governance Code.

■ SIZE OF THE BOARD



■ CURRENT COMPOSITION OF THE BOARD



Executive directors

Pursuant to the Rules and Regulations of the Board (article 6.2.a)), the following are executive directors: Ms Ana Botín-Sanz de Sautuola y O'Shea, Mr José Antonio Álvarez Álvarez and Mr Rodrigo Echenique Gordillo.

Independent non-executive directors

The Rules and Regulations of the Board (article 6.2.c)) include the legal definition of independent director established in article 529. duodecies.4 of the Spanish Limited Liability Companies Law.

Taking into account the circumstances in each case and following a report from the appointments committee, the board considers the following eight directors to be independent non-executive directors: Mr Bruce Carnegie-Brown (lead director), Ms Homaira Akbari, Ms Sol Daurella Comadrán, Mr Carlos Fernández González, Ms Esther Giménez-Salinas i Colomer, Mr Ramiro Mato García-Ansorena, Ms Belén Romana García and Mr Juan Miguel Villar Mir.

Given the current number of directors (14), independent non-executive directors account for 57% of the board.

This percentage exceeds the minimum threshold of one half of total directors set out in article 6.1 of the Rules and Regulations of the Board and reflects the board's goal for the board to be made up predominantly of non-executive directors, which in turn are predominantly independent, in compliance with best practices in corporate governance.

Other non-executive directors

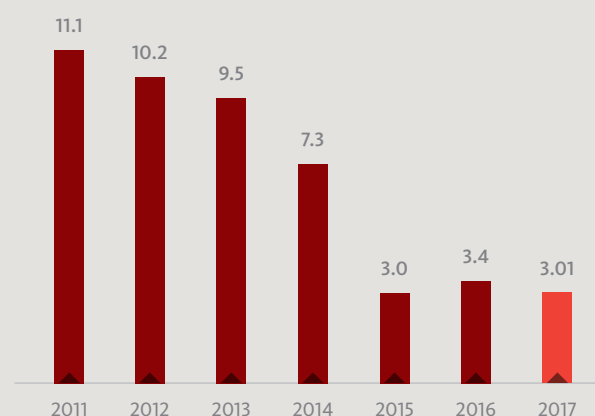
Mr Guillermo de la Dehesa Romero and Mr Ignacio Benjumea Cabeza de Vaca are non-executive directors that are neither proprietary nor independent. Neither can be classified as a proprietary director as they do not hold nor represent shareholdings equal to or greater than that which qualifies as significant under the law and have not been designated as such on account of their status as shareholders. Likewise, neither can be considered an independent director since, in the case of Mr de la Dehesa, he has held the position of director for more than 12 years and, in the case of Mr Benjumea, since three years have not yet elapsed since his resignation as a member of the Group's senior management.

The board of directors, following the proposal of the appointments committee, and after a review of practices in comparable markets and companies, resolved on 13 February 2018 to apply the legally established threshold for significant shareholdings (3% of share capital) to be considered as proprietary director. Since the shareholding represented by Mr. Javier Botín-Sanz de Sautuola y O'Shea (0.98%) is below the referred threshold, he has ceased to meet the requirements to be considered as proprietary director, whilst not satisfying the criteria to be regarded as an independent director under Art. 529 duodecies.4.i of the Spanish Companies Act. As a consequence, the board of directors, following the proposal of the said committee, resolved on that same date, to categorize him as other external director.

Therefore, following a report from the appointments committee, the board of directors has classified the three members of the Board as non-executive directors that are neither proprietary nor independent, in accordance with article 529 duodecies.4 of the Spanish Limited Liability Companies Law and article 6.2 of the Rules and Regulations of the Board.

YEARS OF SERVICE OF INDEPENDENT DIRECTORS

At the date of this document, the average length of service for independent non-executive directors in the position of board member is about three years.



Diversity on the board

As established in article 18.4.a) of the Rules and Regulations of the Board, the appointments committee is responsible for proposing and reviewing the director selection policies and succession plans and the internal procedures for determining who is to be proposed for the position of director.

The Bank has a policy of selecting directors that considers and favors diversity in the board of directors, contemplating issues such as experience and knowledge, geographical and gender diversity and that, in general, does not suffer from implicit biases that may imply any discrimination, from any point of view, including for reasons of age or disability. The Bank applies this policy in the selection of directors to cover vacancies that occur.

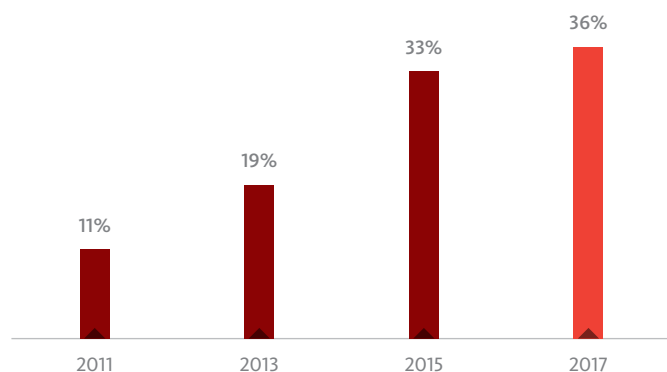
As regards gender diversity, both the appointments committee and the board of directors are aware of the importance of fostering equal opportunities between men and women and of the appropriateness of appointing to the board women who fulfil the requirements of ability, suitability and effective dedication to the position of director.

The appointments committee, at a meeting held on 26 January 2016, agreed to raise the target level for the least represented gender on the board to 30% of total board members. This target has been met as the minority gender now accounts for 36% of seats.

At present, there are five women on the board of directors, one of whom is its executive chairman, namely Ms Ana Botín-Sanz de Sautuola y O'Shea, while the others are independent non-executive directors: Ms Homaira Akbari, Ms Sol Daurella Comadrán, Ms Esther Giménez-Salinas and Ms Belén Romana García.

The share of women on Banco Santander's board (36%) exceeds the target set by the appointments committee and is well above the average for large listed companies in Europe. According to a study conducted by the European Commission with data from July 2016, the percentage of female board members at large listed companies was 23.3% for all 28 countries in the European Union and 20.2% for Spain.

■ PERCENTAGE OF WOMEN ON THE BOARD



The table below shows the number and percentage of women on the board and on each of its committees.

	Number of members	Number of female directors	% of female directors
Board	14	5	35.7%
Executive committee	7	1	14.29%
Audit committee	4	2	50.0%
Appointments committee	5	1	20.0%
Remuneration committee	5	1	20.0%
Risk supervision, regulation and compliance committee	6	2	33.3%
Innovation and technology committee	9	4	44.4%

■ Balanced structure of corporate governance

There is a clear separation of duties between those of the executive chairman, the chief executive officer, the board, and its committees, and various checks and balances that assure proper equilibrium in the Bank's corporate governance structure, including the following:

- The board and its committees oversee and control the activities of both the executive chairman and the chief executive officer.
- The vice chairman and lead independent director chairs the appointments, the remuneration and the risk supervision, regulation and compliance committees. The lead director also oversees the periodic process of assessing the chairman and coordinates the succession plan with the appointments committee.
- The audit committee is chaired by an independent director acting in her capacity as financial expert. All its members are independent directors.
- The powers delegated to the executive chairman and the chief executive officer exclude those that are exclusively reserved for the board itself and directly exercised in the performance of its general supervisory function.
- The executive chairman may not simultaneously hold the position of chief executive officer of the Bank.
- The corporate risk, compliance and internal audit functions, as independent units, periodically report to the board of directors and maintain direct access thereto when deemed necessary. The risk and compliance functions report to the risk supervision, regulation and compliance committee and answer requests for information received from this committee in the performance of its duties, while the internal audit function reports to the audit committee.

■ Succession plans for the Group executive chairman and the chief executive officer

Succession planning for the main directors is a key element of the Bank's good governance, assuring an orderly leadership transition at all times. The process is regulated by article 29 of the Rules and Regulations of the Board, which also governs the succession plans for the Group's other directors and senior management. The board of directors has prepared a matrix of skills that it must possess, together with a succession plan aligned with those skills so as to ensure that when vacancies arise the incoming members reinforce and bolster those skills.

On the proposal of the appointments committee, the following were approved at board meetings held on 30 November 2016 and 24 January 2017, respectively: (i) the Group's succession policy; and (ii) the board member selection and succession policy.

■ Rules for interim replacement of the Group executive chairman

Article 44.2 of the Bylaws and article 10 of the Rules and Regulations of the Board set out interim replacement rules for the temporary performance (in cases of absence, inability to act or indisposition) of the duties of the executive chairman of the board of directors, in the expectation that in such cases she will be substituted by a vice chairman, according to the criterion of length of service on the board. However, if one of the vice chairmen is the lead director, he will be the first in the order of replacement. If there are no vice chairmen, the remaining directors will replace the executive chairman in the order established by the board, whereby the lead director should be the first in this order if such director does not hold the position of vice chairman.

■ Lead director

By resolution of the general shareholders' meeting of 28 March 2014, the figure of lead director, already established in the Rules and Regulations of the Board, has been included in the Bylaws, the responsibilities thereof being defined in article 49 bis of the Bylaws. Pursuant to article 49 bis of the Bylaws and article 14 of the Rules and Regulations of the Board of Directors, the lead director will have

special powers to: (i) request that a meeting of the board of directors be called or that new items be added to the agenda for a meeting of the board that has already been called; (ii) coordinate and organise meetings of the non-executive directors and voice their concerns; and (iii) direct the regular assessment of the chairman of the board of directors and coordinate the succession plan; (iv) contact investors and shareholders to obtain their points of view for the purpose of gathering information on their concerns, in particular, with regard to the Bank's corporate governance; and (v) substitute the chairman in the event of absence under the terms envisaged in the Rules and Regulations of the Board of Directors.

At its meeting of 25 November 2014, the board of directors appointed Mr Bruce Carnegie-Brown as vice chairman and lead director.

The appointment of the lead director has been made for an indefinite period of time and with the abstention of the executive directors, as provided in the Bylaws.

■ COMPARISON OF NUMBER OF MEETINGS HELD*

	Santander	Average Spain	USA Average	UK Average
Board	15	10.8	8.2	7.8
Executive committee	47	9	2.5	-
Audit committee	12	8	12.8	8.2
Appointments committee	11	5.7	5.8	5.0
Remuneration committee	11	5.7	7.9	7.6
Risk supervision, regulation and compliance committee	12	16	10.9	8.0

* Source: Stuart Spencer Board Indices 2017 (Spain, United States and United Kingdom).

■ Secretary of the board

The Bylaws (article 45.2) and the Rules and Regulations of the Board (article 12) include among the duties of the secretary those of ensuring the formal and substantive legality of all action taken by the board, ensuring that the good governance recommendations applicable to the Bank are taken into consideration, and ensuring that governance procedures and rules are observed and regularly reviewed.

The secretary of the board is the general secretary of the Bank, and also acts as secretary for all board committees.

The Rules and Regulations of the Board (article 18.4.e)) provide that the appointments committee must report on proposals for the appointment or withdrawal of the secretary of the board prior to submission thereof to the board.

On 27 September 2016, the board of directors agreed to appoint Mr Óscar García Maceiras as vice-secretary to the board of directors, on the proposal of the appointments committee.

■ Proceedings of the board

The board of directors held 15 meetings during 2017.

The board holds its meetings in accordance with an annual calendar and agenda of business to discuss, without prejudice to any further items that may be added or any additional meetings that need to be held according to the business needs that may arise. Directors may also propose the inclusion of items on the agenda. The Rules and Regulations of the Board provide that the board shall hold not less than nine annual ordinary meetings, and at least quarterly.

The board shall meet whenever the chairman so decides, acting on her own initiative or at the request of not less than three directors (article 46.1 of the Bylaws). Additionally, the lead director is especially authorised to request that a meeting of the board of directors be

ROLES AND RESPONSIBILITIES

■ Group executive chairman

- ▶ The chairman of the board is the Bank's highest-ranking officer, responsible for managing the board and ensuring its effective operation (article 43.2 and 48.1 of the Bylaws and article 8.2 of the Rules and Regulations of the Board). In accordance with her position as such, the executive chairman is responsible, among others, for the following duties:
 - Ensure compliance with the Bylaws and that the resolutions of the general shareholders' meeting and of the board of directors are faithfully executed.
 - Carry out a high-level inspection of the Bank and all its services.
 - Meet with the chief executive officer and senior executive vice presidents to keep informed of the performance of the businesses.
- ▶ The board of directors has delegated to the executive chairman all its powers, except those that cannot be delegated by law, the Bylaws or the Rules and Regulations of the Board.
- ▶ The corporate strategic functions report to the executive chairman, directly involved in the long term strategy and corporate culture.

■ Chief Executive Officer

- ▶ The chief executive officer is entrusted with the day-to-day management of the business and the highest executive functions (article 49.1 of the Bylaws and article 11.1 of the Rules and Regulations of the Board).
- ▶ The board of directors has delegated to the chief executive officer all its powers, except those that cannot be delegated by law, the Bylaws or the Rules and Regulations of the Board.
- ▶ Corporate business and ordinary management support divisions and control functions all report to the chief executive officer, although they also have direct access to the board of directors as independent units.
- ▶ The country heads, who are the Group's first representatives in the countries in which the Group operates, also report to the chief executive officer.

called or that new items be added to the agenda for a meeting that has already been called (article 49.bis.1 (i) of the Bylaws and article 14 of the Rules and Regulations of the Board).

When directors are unable to personally attend a meeting, they may grant any other director proxy, in writing and specifically for each meeting, to represent them for all purposes at such meeting. Proxy is granted with instructions and non-executive directors may only be represented by another non-executive director.

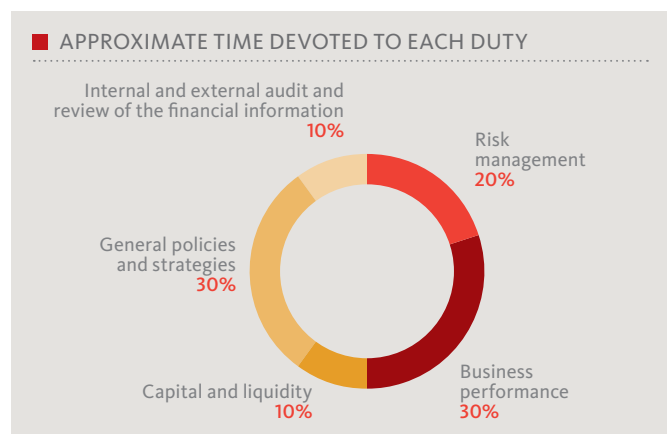
The board may meet in various rooms at the same time, provided that interactivity and communication among them in real time is ensured by audiovisual means or by telephone and the concurrent holding of the meeting is thereby ensured.

Board meetings shall be validly convened when more than half of its members are present in person or by proxy.

Except in instances in which a greater majority is specifically required pursuant to legal provisions, the Bylaws or the Rules and Regulations of the Board, resolutions are adopted by absolute majority of the directors attending in person or by proxy. The chairman has the casting vote in the event of a tie.

In 2017 the board was kept continuously and fully informed of the performance of the various business areas of the Group through the management reports and risk reports submitted to it, among other things and especially -of the execution of the strategy of the Group with which it is fully involved-. During the year, the board has also been reported on the conclusions of the external and internal audits.

The chart below shows a breakdown of the approximate time devoted to each task at the meetings held by the board in 2016.



■ Dedication to board duties

The duty of diligent management requires directors to dedicate the necessary time and effort to their position, among other requirements.

The maximum number of boards of directors to which they may belong is established in article 26 of Law 10/2014, of 26 June, on the organisation, supervision and solvency of credit institutions. The Bank's directors therefore may not at the same time hold more than: (a) one executive position and two non-executive positions; or (b) four

non-executive positions. For such purposes, positions held within the same group will be counted as a single position, while positions held at non-profit organisations or organisations not pursuing commercial ends will not be included. The European Central Bank may authorise a director to hold an additional non-executive position if it considers that it does not impede the proper performance of the director's duties at the Bank.

Directors shall endeavour to ensure that absences from meetings of the board and of the committees to which they belong are reduced to cases of absolute necessity.

The appointments committee analyses directors' dedication to their position on an annual basis, using information received regarding their other professional obligations and other available information to evaluate whether the directors are able to dedicate the necessary time and effort to complying with the duty of diligent management and whether they are capable of carrying out good governance of the Group. Dedication is also taken into account for re-election, since proposals by the appointments committee must contain an assessment of their work and of effective dedication to the position during the most recent period of time in which the proposed director has performed his or her duties.

■ Training of directors and information or induction programme for new directors

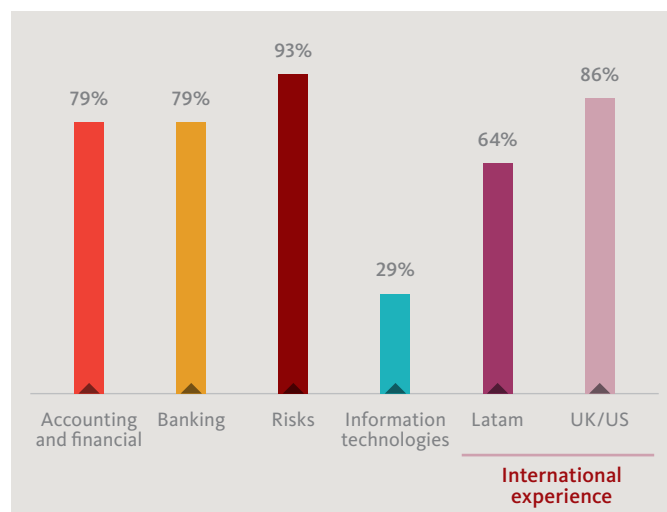
Given the Board's commitment to continuous improvement, an ongoing training programme for directors is in place.

Within the framework of the Bank's ongoing director training programme, ten sessions were held in 2017. The following matters, among others, were covered in detail at these meetings: the new method for calculating provisions for credit risk; the regulatory and supervisory framework in the US (TLAC, CCAR); public reporting of financial information; risk identification assessment; Santander's operational risk framework and profile; credit risk models; cyber risk; anti-money laundering; in-depth look at the "Risk Appetite Statement" of 2018; MIFID II.

Likewise, the Rules and Regulations of the Board (article 26.7) establish that the board must make an information and induction programme available to new directors that provides swift and sufficient knowledge of the Bank and its Group, including their governance rules. Here, for example, Mr Ramiro Mato García-Ansorena (appointed to the board on 28 November 2017) is attending a rigorous induction programme for new directors covering all relevant dimensions of the Group.

In 2017, the audit committee also made an information and induction programme available to the new members that joined the committee regarding matters subject to its competence, which ensures their active participation from the very beginning. Here, for example, Ms Homaira Akbari (appointed as a member of the audit committee on 26 June 2017) attended this specific training programme for committee members.

% of board members with relevant experience



Self-assessment by the board

Pursuant to article 24.7 of the Rules and Regulations of the Board, the board shall conduct a yearly assessment of its own functioning and the quality of its work. An assessment must also be conducted by an independent advisor once every three years.

In accordance with article 18.4.(j) of the Rules of the Regulations of the Board, the appointments committee reported on the self-assessment of the board and of its committees, which in 2017 was carried out by the board with the support of an external firm, the independence of which was verified by the committee.

The self-assessment includes a specific section for assessing the executive chairman, the chief executive officer, the lead director and the secretary. The executive chairman led the assessment of the lead director, who in turn led that of the executive chairman.

The self-assessment was based on a confidential and anonymous questionnaire and personal interviews with the directors. Moreover, best corporate governance practices at an international level and benchmarking with respect to 31 comparable international banks with regard to the composition and dedication of the board, the committees, remuneration and other aspects of corporate governance, in which the Bank ranks very highly, were taken into consideration.

The assessment process focused on the following aspects:

- In relation to the board as a whole: size, composition, organisation and functioning; internal arrangements and culture (planning of meetings, director support and training); knowledge and diversity; and performance of the supervisory function. Matters regarding the future (strategy and internal and external factors that might affect the Group's performance) as well as what its challenges and priorities should be for 2018 were also assessed.

Decision-making process

- ▶ The board of directors is aware of the business, is well balanced, diverse and has vast experience.
- ▶ It takes decisions by consensus and has a long-term vision.
- ▶ Debate of the issues, participation and effective challenge by external directors.

- In relation to the committees: composition; functioning; board support and reporting; committee content; and their main challenges and priorities for 2018.
- In relation to the executive chairman: performance of her functions, leadership, defining the responsibilities with the lead director and with the chief executive officer, resulting in a clear and defined the separation of functions, whereby those related to the Bank's long-term strategy, culture and development of the management team correspond to the executive chairman.
- In relation to the chief executive officer: performance of his functions and distribution of responsibilities with the executive chairman, whereby he is responsible for ordinary management activities.
- In relation to the lead director: performance of his functions; leadership; relations with other directors and with institutional investors.
- In relation to the secretary of the board: performance of his functions and contribution to the smooth functioning of the board and the committees.

The directors consider the following to be strengths of the Group's corporate governance:

- The executive chairman has continued to promote the best international standard across the Group in terms of corporate governance practices, corporate culture, business performance and customer focus.
- The long term vision in the banking business of the chief executive officer, highly committed to the project, and the complementarity of his profile with that of the Group Executive Chairman's.

- The implementation of all recommendations for improvement identified in the self-assessment processes carried out in previous years.
- The high level of dedication, participation and commitment of the members of the board and of the committees and their involvement in controlling all types of risks.
- A good balance between executive and non-executive directors on the board and the audit committee, appointments committee, remuneration committee, and risk supervision, regulation and compliance committee, all of which are exclusively made up of non-executive directors, the majority of which are independent.
- A good balance of experience, skills and knowledge among the members of the board and the high degree of diversity of their skills.
- The effective operation of the board committees.

The results of the assessment process for the board and its committees revealed the following: high levels of commitment and dedication from all board members; effective functioning of all committees; high quality debate and discussions on the board and sufficient time dedicated to board business; sound annual planning of board meetings and sufficient quality of the documents delivered at board meetings; annual strategic meeting deemed to be useful.

The contribution of the lead director in incorporating international best practices on the board and in the committees and in developing relations with institutional investors is also noteworthy of mention.

The report containing the conclusions and results of the assessment process for the board and its committees in 2017 was presented at the board meeting held on 19 December 2017. In view of these findings, the board, at its meeting held on 30 January 2018, approved an action plan that envisages improvements in the following areas, among others:

- Strengthen the composition of the board of directors, showing commitment to international diversity, especially from the strategic markets in which the Group operates, and ensure the suitability of the composition of the committees to improve performance of their functions and their respective areas of action.
- Increase the dedication of the board to strategic matters, which was already increased last year, and to the supervision of emerging risks, such as cybersecurity.
- Continue strengthening the functions and activities of the committees in advising the board.
- Increase the number of meetings of non-executive directors with the lead director.

■ Appointment, re-election and ratification of directors

Proposals for appointment, re-election and ratification of directors, regardless of the status thereof, that the board of directors submits to shareholders for consideration at the general shareholders' meeting and the appointment decisions adopted by the board itself by virtue of the legal powers of co-option, must be preceded by the relevant selection process and be subject to the corresponding report of the appointments committee which, if deemed adequate, submit the corresponding reasoned proposal to the board.

Although the proposals of such committee are not binding, the Rules and Regulations of the Board provide that if the board does not follow them, it must give reasons for its decision.

Currently, all directors have been appointed or re-elected at the proposal of the appointments committee.

SKILLS MATRIX OF THE MEMBERS OF THE BOARD AND DIVERSITY ANALYSIS*

In accordance with the aforementioned director selection process, as set out in articles 6.1 of the Rules and Regulations of the Board and 42.4 of the Bylaws, the committee reviewed the director selection and succession policy on 23 January 2017. At the request of the appointments committee, at its meeting held on 19 December 2017, the board of directors approved the conclusions of the annual self-assessment process for the board carried out in 2017 with the support of an independent firm and assessed the balance of skills, ability, diversity and experience on the board. With this information, the board of directors approved at the aforementioned meeting the following skills matrix. The findings of the analysis identified the need to seek out new candidates with experience in the financial sector and with greater geographical diversity, especially in Latin America, without prejudice to the need to continue strengthening skills relating to new technologies.

		Group executive chairman	Chief executive officer	Vice chairmen			Members									
		Ana Botín	José Antonio Álvarez	Bruce Carnegie Brown (independent)	Guillermo de la Dehesa	Rodrigo Echenique	Javier Botín	Esther Giménez (independent)	Homaira Akbari (independent)	Carlos Fernández González (independent)	Sol Daurella (independent)	Juan Miguel Villar Mir (independent)	Ignacio Berjumea	Belén Romana (independent)	Ramiro Mato García-Ansorena (independent)	
Financial services experience	High Level Management	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	General	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Banking	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	International diversity			<div><div></div></div>					<div><div></div></div>	<div><div></div></div>						
Internacional experience	Spa	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Latam	<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>		<div><div></div></div>			<div><div></div></div>	
	UK/US.	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Others	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Accounting and financial background	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Other commercial	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Risks	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Government/ Academic/ Research	<div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	IT/Digital	<div><div></div><div></div></div>	<div><div></div></div>						<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>				
	Strategy	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Regulation/ Regulatory realtions	<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>			<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Experience in corporate governance	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div></div>		<div><div></div><div></div></div>	<div><div></div><div></div></div>		<div><div></div><div></div></div>	<div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Gender diversity	<div><div></div></div>						<div><div></div></div>	<div><div></div></div>		<div><div></div></div>			<div><div></div></div>		

Skills as executive Skills as non-executive Nature

** Data at December 2017

● Skills as executive ● Skills as non-executive ● Nature ** Data at December 2017

Total number of independent directors	8
Total number of board members	14

■ Remuneration system

At the general shareholders' meeting of 28 March 2014, shareholders resolved to amend the Bylaws to bring the remuneration system for executive directors into line with the provisions of Spanish Law 10 of 26 June 2014, on the planning, supervision and capital adequacy of credit institutions, and Directive 2013/36/EU of the European Parliament and of the Council of 26 June 2013, on access to the activity of credit institutions and the prudential supervision of credit institutions and investment firms, so as to ensure that the variable components of their remuneration do not exceed 100% of the fixed components, unless the general meeting approves a higher ratio, which may in no event exceed 200%. The shareholders acting at the general shareholders' meeting of 7 April 2017 approved a maximum ratio between fixed and variable components of executive directors' remuneration of 200% for 2017.

At the general shareholders' meeting of 27 March 2015, the shareholders once again amended the Bylaws to bring the directors remuneration system into line with the new developments introduced in the Spanish Limited Liability Companies Law by Law 31/2014.

The remuneration of directors acting as such, whether they are executive or not, is made up of fixed annual allotments and attendance fees, as set forth in the Bylaws, which are determined by the board of directors within the maximum amount approved by the shareholders at the general meeting based on the positions held by each director on the board, their membership on and attendance at the various committees and any other objective circumstances that the board may take into account. The board of directors, at the proposal of the remuneration committee, is also responsible for establishing director remuneration for carrying out executive functions, taking into account for such purpose the director remuneration policy approved by the shareholders at the general meeting. The shareholders at the general meeting also approved those remuneration plans that entail the delivery of shares of the Bank or options thereon or that entail remuneration tied to the value of the shares.

On the proposal of the appointments committee, the board of directors has undertaken to adapt the contracts of executive directors

in relation to the performance of non-director functions so as to bring them in line with the terms of Bank of Spain Circular 2/2016, of 2 February, on credit institutions, supervision and capital adequacy.

Remuneration of the board in 2017

Bylaw-stipulated emoluments earned by the board amounted to 4.7 million euros in 2017, which is 22% lower than the maximum amount of 6 million euros approved by the shareholders at the general shareholders' meeting on 7 April 2017.

Full details regarding director remuneration and the policy for 2017 can be found in the activities report of the remuneration committee, which forms part of the corporate documentation of Banco Santander, in the Annual Corporate Governance Report and in the Annual Report on the Remuneration of Directors.

The chart below shows the evolution of total remuneration of directors with executive duties against the total return for shareholders (pay for performance).

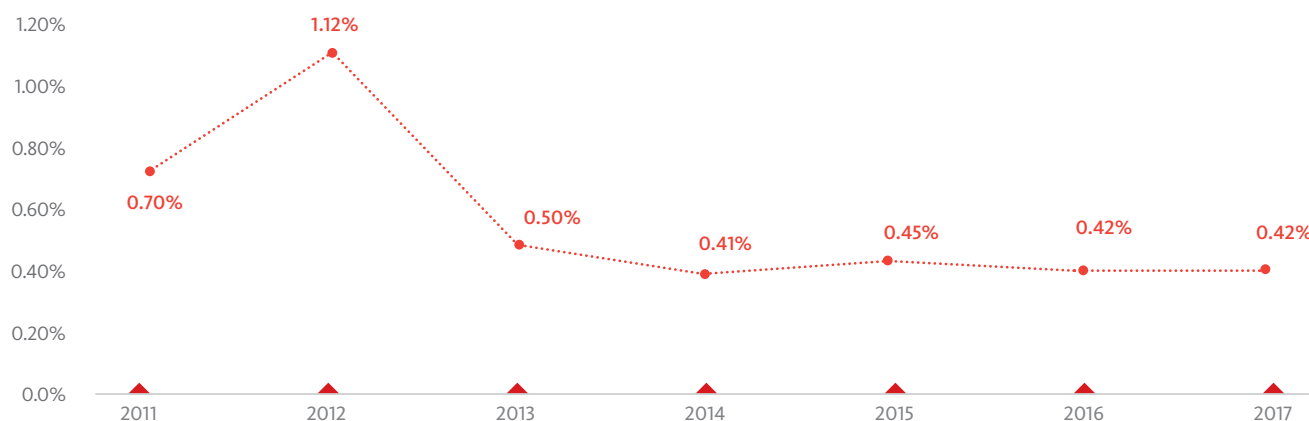
Anticipation of and adjustment to the regulatory framework

At the proposal of the remuneration committee, the board of directors promotes and encourages a remuneration system that fosters rigorous risk management, and implements ongoing monitoring of the recommendations issued by the main Spanish, European and international bodies with authority in this field.

Director remuneration policy and annual report on director remuneration

As provided in article 541 of the Spanish Limited Liability Companies Law and article 59.bis.1 of the Bylaws, each year the board of directors approves an annual report on director remuneration, which sets forth the standards and basis for determining remuneration for the current financial year, as well as an overall summary of the application of the remuneration policy during the financial year ended, and a breakdown of the individual remuneration earned for all items by each of the directors during such year. The report is available to shareholders with the call notice for the annual general shareholders' meeting and is submitted to a consultative vote.

■ EVOLUTION OF TOTAL COMPENSATION FOR ALL EXECUTIVE DIRECTORS RELATIVE TO THE ATTRIBUTABLE NET PROFIT



The content of such report is subject to the provisions of article 10 of Order ECC/461/2013 and CNMV Circular 4/2013, of 12 June (amended by Circular 7/2015, of 22 December).

In 2017, the report corresponding to 2016 was submitted at the general shareholders' meeting held on 7 April for an advisory vote by shareholders, as a separate item on the agenda, with 93.531% of the votes being in favour of the report.

The director remuneration policy for 2017, 2018 and 2019 was also submitted for approval, on a binding basis, by shareholders at the annual general shareholders' meeting held on 7 April 2017, in accordance with article 529 novodecies of the Spanish Limited Liability Companies Law. The policies were approved with 93.828% of the votes in favour.

Lastly, the 2017 annual report on director remuneration will be submitted at the annual general shareholders' meeting foreseen to be held on 22 or 23 March (on first or second call, respectively) for an advisory vote by shareholders, as a separate item on the agenda. Meanwhile, the director remuneration policy for 2018, 2019 and 2020 will be laid before that same meeting for a binding and final vote by shareholders.

Transparency

Pursuant to the Bylaws (article 59.bis.5), the annual report includes itemised information on the remuneration received by each director, with a statement of the amounts for each item of remuneration. The report also sets forth, on an individual basis for each item, the remuneration for the executive duties entrusted to the executive directors of the Bank. All such information is contained in note 5 to the Group's annual report.

SOME MEASURES TAKEN BY THE BOARD WITH REGARD TO REMUNERATION

► 2013: cap on annual remuneration of the directors by reason of their position

The ordinary general shareholders' meeting of 2013 established a maximum amount of 6 million euros, which may only be amended by a decision of the shareholders acting at the general shareholders' meeting.

► 2014: maximum variable remuneration for executive directors

The ordinary general shareholders' meeting of 2014 approved an amendment to the Bylaws establishing a maximum ratio between the fixed and variable components of total remuneration of the executive directors and other employees belonging to categories with professional activities that significantly affect the Group's risk profile.

► 2015: approval of the remunerations policy for directors

The ordinary general shareholders' meeting of 2015 approved the remunerations policy for directors for years 2015 and 2016, which is consistent with the principles and rules included in the By-laws and in the Rules and Regulations of the board, being unchanged the maximum amount of the remunerations approved in the general shareholders' meeting of 2013

► 2016: changes in the remunerations policy

A number of changes were proposed at the 2016 general shareholders' meeting with regard to the remunerations policy for executive directors and senior management, in line with the Simple, Personal and Fair culture. The main new developments with regard to the previous policy are as follows:

- Simplification: a new streamlined structure for variable and long-term annual remuneration.
- Alignment with the objectives announced at Investor day held in September 2015: a new set of objectives linked to variable remuneration which includes the four categories on which the Bank's strategy is based: employees, customers, shareholders and society.

- Closer alignment with shareholder interests by setting a mandatory requirement for senior executives to invest in shares and increasing the weighting of remuneration pegged to long-term targets, specifically earnings per share, total shareholder return, capital targets and profitability.

► 2017: changes to the remuneration policy of executive directors

A number of changes to the remuneration policy of executive directors were laid before shareholders for their approval at the 2017 general shareholders' meeting, intended to:

- Streamline the system of metrics and indicators so that only the most relevant remain in the policy.
- In relation to individual remuneration, increase the weighting of corporate behaviours that reflect the Simple, Personal and Fair culture of the Santander Group.

► 2018: changes to the remuneration policy of executive directors

The approval of some amendments to the remuneration policy of executive shareholders will be submitted to the shareholders for their approval at the general shareholders' meeting foreseen to be held on 22 or 23 March 2018. The amendments are aimed to:

- Reduce the amount of the annual contributions to the pension system (sistema de previsión), proportionally increasing the annual fixed allocation and with no increase of the total cost for the Bank.
- Allow the required changes to eliminate the complementary pension system (sistema de prevision complementario) for the events of death (for widows and orphans) and disability of directors, including a fixed complement of remuneration and enhancing the life insurance cover of the affected directors, with no increase of the total cost for the Bank.

■ Duties of directors, related party transactions and conflicts of interest

Duties

The duties of directors are governed by the Rules and Regulations of the Board, which are compliant with the laws of Spain and with the recommendations of the Good Governance Code of Listed Companies.

The Rules and Regulations expressly include the duties of diligent management and loyalty and the duty to refrain from taking any action should the director come into the possession of inside or privileged information.

The duty of diligent management includes the directors' duty to adequately inform themselves of the Bank's business and to dedicate the time and effort needed to effectively carry out their duties, and also to adopt the measures needed to ensure the sound management and control of the Bank.

Related party transactions

In accordance with that stipulated by law, article 53 of the Bylaws and articles 3, 17 and 40 of the Rules and Regulations of the Board, the board of directors will be aware of any transactions that the company or companies belonging to its Group carry out with directors, under the terms envisaged by law and in the Rules and Regulations of the Board; with shareholders, either individually or in concert with other shareholders, holding a significant ownership interest, including shareholders represented on the board of directors of the company or of other Group companies; or with persons related thereto.

These transactions will require board authorisation, based on a favourable report from the audit committee, except for those cases where approval by law is required by the shareholders at the general shareholders' meeting. All affected directors, those representing shareholders affected or who are related parties must abstain from participating in the deliberation and voting on the resolution in question.

Such transactions will be evaluated from the point of view of equality of treatment and of market conditions, and will be included in the annual corporate governance report and in the periodic public information under the terms envisaged in applicable regulations.

By way of exception, when advisable for reasons of urgency, related transactions may be authorised by the executive committee and subsequently ratified by the board.

The audit committee has verified that all transactions completed with related parties during the year were fully compliant with the Rules and Regulations of the Board and did not require approval from the governing bodies; otherwise, approval was duly obtained following a positive report issued by the committee, once the agreed consideration and other terms and conditions were found to be within market parameters.

Control mechanisms

As provided in the Rules and Regulations of the Board (article 36), directors must inform the board of any direct or indirect conflict of interest between their own interests, or those of their related parties, and those of the Bank. If the conflict relates to a related transaction, the director may not carry it out without the approval of the board, following a report from the audit committee.

The director involved must abstain from participating in the discussion and voting on the transaction to which the conflict refers, the body in charge of resolving any disputes being the board of directors itself.

In 2017, there were 86 occasions in which directors abstained from participating in discussions and voting on matters at the meetings of the board of directors or of its committees.

The breakdown of the 86 cases is as follows: on 27 occasions the abstention was due to proposals to appoint, re-elect or withdraw directors, and its appoint as members of board committees or as member of other boards at Group companies; on 25 occasions the matter under consideration related to remuneration or granting loans or credits; on 22 occasions the matter concerned the discussion of financing or investment proposals or other risk transactions involving entities related to any of the directors; and on 12 occasions the abstention concerned the annual verification of the status of directors and the suitability of directors.

■ Board committees

General information

The board has set up an executive committee to which general decision-making powers have been delegated.

The board also has other committees with powers of supervision, information, advice and proposal (the audit, appointments, remuneration, risk supervision, regulation and compliance, and innovation and technology committees).

At the meeting of 13 February 2018, the board of directors approved an amendment of the Rules and Regulations of the board whereby it creates and regulates a new responsible banking, sustainability and culture committee. In addition, given that the board has formed an international advisory board which, among other functions, advises the board on the design and development of the global business strategy, on the same date the board decided to disband the international committee.

The committees of the board hold their meetings in accordance with an annual calendar and there is a suggested agenda of annual matters to be discussed for committees with supervisory powers.

The board is tasked with promoting and encouraging communication between the various committees, especially between the risk supervision, regulation and compliance committee and the audit committee, and also between the former and the remuneration committee.

Executive committee

The executive committee is a basic instrument for the corporate governance of the Bank and its Group. It exercises by delegation all the powers of the board (except those which cannot be delegated pursuant to the law, the Bylaws or the Rules and Regulations of the Board). It reports to the board on the principal matters dealt with and resolutions adopted and provides directors with a copy of the minutes of its meetings. It generally meets once a week and in 2017 it held 47 meetings.

There are currently seven directors sitting on the committee, three of whom are executive and the other four are non-executive, two of which are independent.

Its duties, composition and functioning are established in the Bylaws (article 51) and in the Rules and Regulations of the Board (article 16).

Audit committee

The audit committee, among other duties, reviews the Group's financial information and its internal control systems, serves as a communication channel between the board and the external auditor, ensuring the independent exercise of the latter's duty, and supervises work regarding the Internal Audit function. It normally meets on a monthly basis and met 12 times in 2017.

As provided in the Bylaws (article 53) and the Rules and Regulations of the Board (article 17), the committee must be made up of non-executive directors, the majority of whom must be independent, including the chairman.

The committee currently comprises four independent non-executive directors.

Ms Belén Romana García, the committee's chairman, is considered a financial expert, as defined in SEC Form 20-F, in accordance with Section 407 of the Sarbanes-Oxley Act, given her training and expertise in accounting, auditing and risk management.

Appointments committee

The appointments committee, among other duties, proposes appointments of members of the board, including executive directors, and those of the other members of senior management and the Group's key personnel.

The committee met on 11 occasions in 2017.

The Bylaws (article 54) and the Rules and Regulations of the Board (article 18) state that this committee is also to be made up exclusively of non-executive directors and that its chairman and the majority of its members must be independent directors.

The committee currently comprises five non-executive directors, three of whom are independent.

Remuneration committee

Among other duties, the remuneration committee proposes the director remuneration policy to the board, drawing up the corresponding report, and proposes the remuneration of board members, including executive directors and the remuneration of other members of senior management and draws up their remuneration policy.

The committee met on 11 occasions in 2017.

The Bylaws (article 54 bis) and the Rules and Regulations of the Board (article 19) state that the remuneration committee is also to be made up exclusively of non-executive directors and that its chairman and the majority of its members must be independent.

The committee currently comprises five non-executive directors, three of whom are independent.

Risk supervision, regulation and compliance committee

The risk supervision, regulation and compliance committee, among other duties, supports and advises the board on the definition and assessment of the risk strategy and policies and on the evaluation of the risks associated to the most relevant corporate transactions. It assists the board in the relation with supervisors and regulators in the various countries in which the Group has a presence, in the drawing up of its capital and liquidity strategy, and it monitors compliance with the General Code of Conduct and, in general, with the Bank's governance rules and compliance and criminal risk prevention programmes. It also oversees the corporate governance system and the policy of communication and relations with the Bank's stakeholders.

The committee met on 12 occasions in 2017.

As provided in the Bylaws (article 54 ter) and the Rules and Regulations of the Board (article 20), the committee must be made up of non-executive directors, the majority of whom must be independent, including the chairman.

The committee is currently made up of six non-executive directors, four of which are independent.

Innovation and technology committee

The functions of the innovation and technology committee include the following: (i) to study and report on relevant projects regarding innovation and technology; (ii) to assist the board in assessing the quality of technological services, new business models, technologies, systems and platforms; and (iii) to assist the risk supervision, regulation and compliance committee in monitoring the technology and security risks and to supervise all matters relating to cybersecurity.

The committee met on 3 occasions in 2017.

This committee comprises nine directors, of whom three are executive and six are non-executive, four of which are independent.

The Bank continues to increase the role played by board committees by broadening their functions and arranging joint meetings to address matters that fall within the remit of more than one such committee with the appropriate coordination.

In accordance with the Rules and Regulations of the Board, any director may attend and participate but not vote at meetings of board committees of which they are not a member, by invitation of the chairman of the board and of the chairman of the respective committee, after having requested such attendance from the chairman of the board.

Additionally, all board members who are not also members of the executive committee may attend its meetings, whatever the chairman's reason is for calling such meeting. In 2017, directors with no seat on the executive committee attended an average of 10.9 meetings of that committee.

The audit, appointments, remuneration and risk supervision, regulation and compliance committees have prepared reports on their activities in 2017. The remuneration committee's report also includes the director remuneration policy. All such reports are made available to shareholders as part of the Bank's annual documentation for 2017.

International advisory board

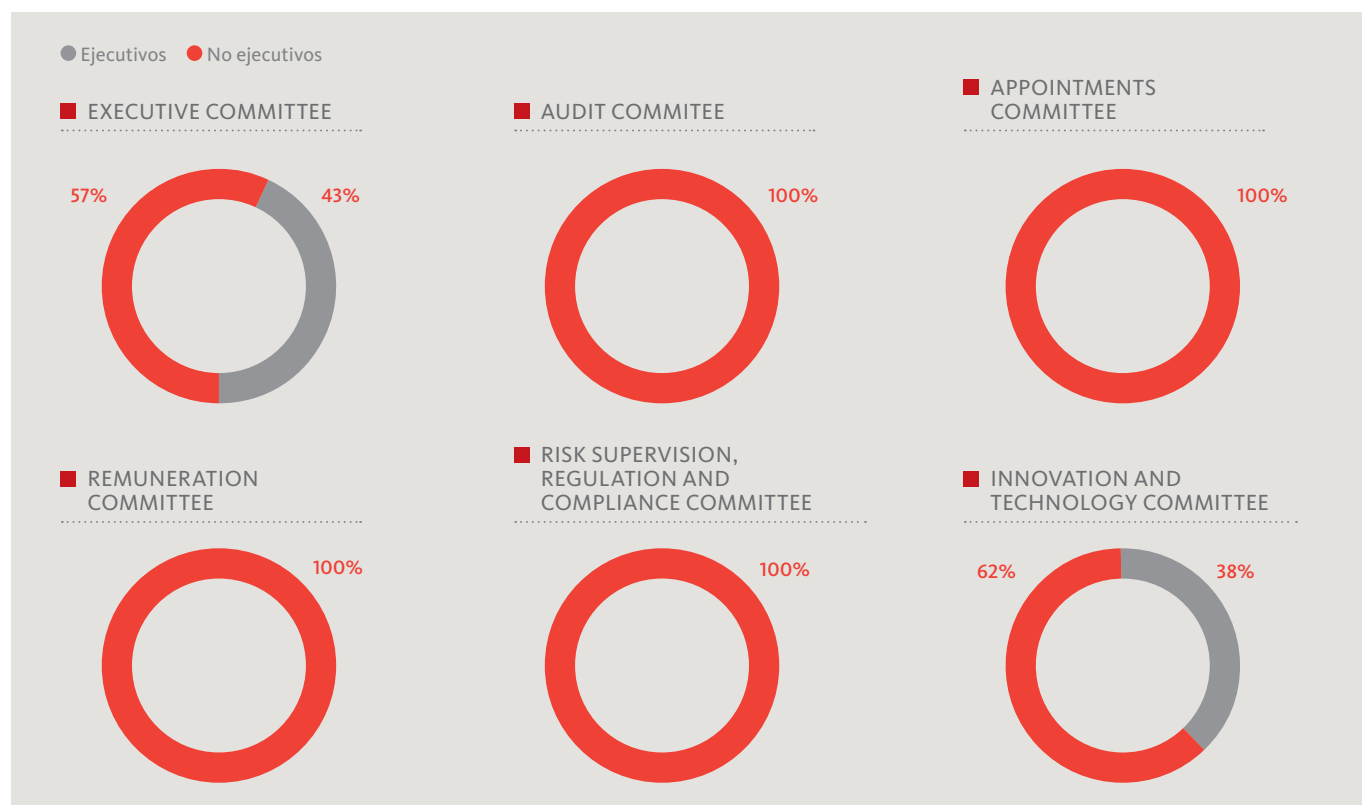
Banco Santander's international advisory board, comprising experts in strategy, IT and innovation, and those outside the Group, held its first meeting on 26 April 2016 in Boston (US). The international advisory board meets at least twice per year.

The international advisory board's objective is to provide strategic advice to the Group, with a special focus on innovation, digital transformation, cybersecurity and new technologies. It also provides its views on trends in capital markets, corporate governance, brand and reputation, regulation and compliance, and global financial services with a customer-based approach.

The international advisory board met on 4 May 2017 in London and on 11 October 2017 in New York.

Chairman			
Mr Larry Summers <i>Former US Treasury Secretary and President Emeritus of Harvard University</i>			
Members			
Ms Sheila Bair <i>Former Chair of the Federal Deposit Insurance Corporation and President of Washington College</i>	Mr Frank D'Souza <i>CEO of Cognizant and director of General Electric</i>	Mr George Kurtz <i>CEO and co-founder of CrowdStrike</i>	Ms Blythe Masters <i>CEO of Digital Asset Holdings</i>
Mr Mike Rhodin <i>Board member of TomTom, HzO and Syncsort. Former IBM senior Vice President</i>	Ms Marjorie Scardino <i>Former CEO of Pearson and member of the Board of Directors of Twitter</i>	Mr James Whitehurst <i>CEO of Red Hat</i>	
Secretary			
Mr. Jaime Pérez Renovales			

COMPOSITION OF THE BOARD COMMITTEES



NUMBER OF MEETINGS AND ESTIMATED AVERAGE HOURS DEVOTED BY EACH DIRECTOR

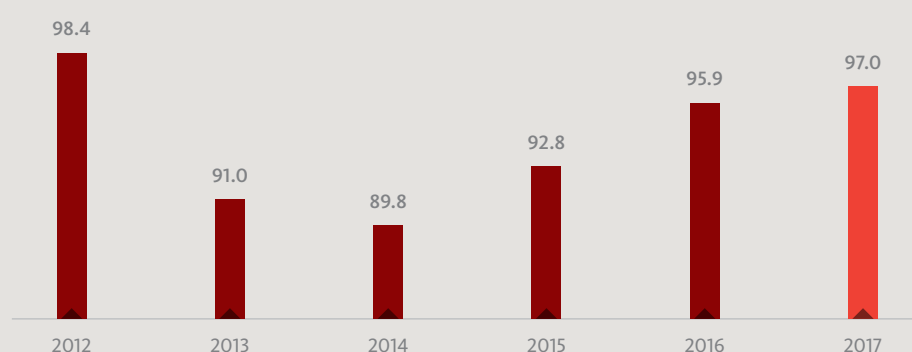
Committees	No. of meetings	Hours/meeting ¹	Hours/year
Executive committee	47	5	235
Audit committee	12	10	120
Appointments committee	11	4	44
Remuneration committee	11	4	44
Risk supervision, regulation and compliance committee	12	10	120
Innovation and technology committee	3	4	12

1. Includes the dedication to preparing and attending the meetings.

ATTENDANCE AT MEETINGS OF THE BOARD OF DIRECTORS AND ITS COMMITTEES IN 2017

Pursuant to the Rules and Regulations of the Board (article 25.1), absences from meetings must be limited to unavoidable cases. The average attendance rate at board meetings in 2017 was 97%.

■ RATE OF ATTENDANCE AT BOARD MEETINGS



Directors	Comisiones						
	Board	Executive	Audit	Appointments	Rmuneration	Risk supervision, regulation and compliance	Innovation and technology
Average attendance	97%	95%	90%	100%	100%	95%	85%
Individual attendance							
Ms Ana Botín-Sanz de Sautuola y O'Shea	15/15	44/47					3/3
Mr José Antonio Álvarez Álvarez	15/15	46/47					3/3
Mr Bruce Carnegie-Brown	15/15	38/47		11/11	11/11	12/12	1/3
Mr Rodrigo Echenique Gordillo	14/15	44/47					1/3
Mr Matías Rodríguez Inciarte ¹	14/14	44/44					3/3
Mr Guillermo de la Dehesa Romero	15/15	47/47		11/11	11/11	11/12	3/3
Ms Homaira Akbari	14/15		6/6				3/3
Mr Ignacio Benjumea Cabeza de Vaca	15/15	47/47		11/11	11/11	12/12	3/3
Mr Javier Botín-Sanz de Sautuola y O'Shea	14/15						
Ms Sol Daurella Comadrán	14/15			11/11	11/11		
Mr Carlos Fernández González	15/15		10/12	11/11	2/2	10/11	
Ms Esther Giménez-Salinas i Colomer	15/15					6/6	3/3
Mr Ramiro Mato García-Ansorena ²	1/1	3/3	1/1			1/1	
Ms Belén Romana García ³	15/15		12/12			12/12	0/0
Ms Isabel Tocino Biscarolasaga ¹	14/14	42/44	11/11		9/9	11/11	
Mr Juan Miguel Villar Mir	13/15		3/6			4/6	

1. Withdrawal from position of director on 28 November 2017.
2. Director since 28 November 2017.
3. Member of the Innovation and Technology committee since 19 December 2017.

4. Group structure and governance framework

The structure of the Santander Group is one of a model of subsidiaries whose parent is Banco Santander, S.A. The Group has its traditional headquarters in the city of Santander (Cantabria, Spain) and its corporate centre in Boadilla del Monte (Madrid, Spain).

The Santander Group's subsidiaries model has the following features:

- The governing bodies of each subsidiary shall see to it that their company is managed rigorously and prudently, while ensuring their economic solvency and upholding the interests of their shareholders and other stakeholders.
- Management of the subsidiaries is a local affair carried out by local management teams who provide immense knowledge and experience in relation to local customers and markets, while also benefiting from the synergies and advantages of belonging to the Santander Group.
- The subsidiaries are subject to the regulation and supervision of their respective local authorities, without prejudice to the global supervision of the Group by the European Central Bank.
- Customer funds are secured by virtue of the deposit guarantee funds in place in the relevant country.

Subsidiaries finance themselves autonomously when it comes to both capital and liquidity. The Group's capital and liquidity positions are coordinated by the corporate committees. Intragroup exposure is limited and transparent and any such transactions are invariably arranged under arm's length conditions. Moreover, the Group has listed subsidiaries in certain countries, in which it always retains a controlling stake.

The subsidiaries' autonomy limits the contagion risk between the Group's different units, which reduces systemic risk. Each subsidiary has its own resolution plan.

■ Corporate centre

The subsidiaries model of Banco Santander is further complemented with a corporate centre that brings together Group support and control units tasked with functions relating to strategy, risks, auditing, technology, human resources, legal services, communication and marketing, among others. The corporate centre adds value to the Group by:

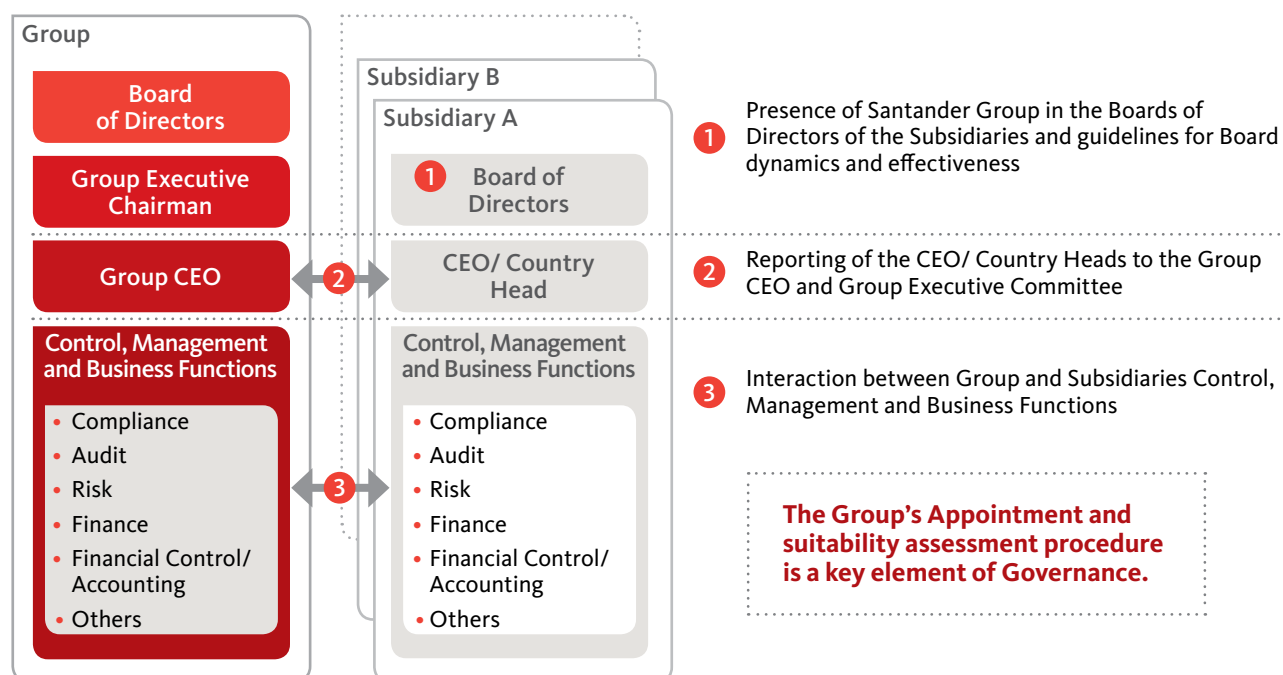
- Making its governance more robust, through policies, models and control frameworks that allow the Group to implement corporate criteria and ensure effective supervision over the Group.
- Making the Group's units more efficient by unlocking cost management synergies, economies of scale and achieving a common brand.
- Sharing the best commercial practices, focusing on global connectivity, launching global commercial initiatives and fostering digitalisation.

■ Internal governance of the Santander Group

Santander has an internal governance framework that takes the form of a governance model, establishing a set of principles that regulate relations and the interaction that must exist between the Group and its subsidiaries on three levels:

- On the governing bodies of the subsidiaries, where the Group has devised rules and procedures regulating the structure, composition, make-up and functioning of the boards and their committees (audit, appointments, remuneration and risks), in accordance with international standards and good governance practices, as well as other rules and regulations concerning the appointment, remuneration and succession planning of members of governing bodies, in full compliance with the regulations and local supervisory criteria.
- Between the CEOs (Chief Executive Offices) and country heads of the subsidiaries.
- And between the Group and the officers and teams deemed fit to exercise control functions within the Group and at the subsidiaries: CRO (Chief Risk Officer), COO (Chief Compliance Officer), CAE (Chief Audit Executive); CFO (Chief Financial Officer), CAO (Chief Accounting Officer) or general auditor, and also between certain support functions (IT, Operations, HR, General Secretary's Office, Legal Services, Marketing, Communication and Strategy) and business functions.

In relation to CEO, country head and other significant office holders, the governance model establishes, among other aspects, the relevant rules and regulations to be followed in relation to their appointment, fixing of objectives, assessment, and fixing of variable remuneration and succession planning. It also explains how Group officers and their counterparts at the subsidiaries should liaise and interact.



Santander also has thematic frameworks (corporate frameworks) for those matters considered important due to their impact on the Group's risk profile, notable among which are risks, compliance, technology, auditing, accounts, finances, strategy, human resources, cybersecurity and communication and brand, and which specify:

- The way of exercising oversight and control by the Group over the subsidiaries.
- The Group's involvement in certain of the subsidiaries' important decisions, as well as the subsidiaries' involvement in the Group's decision-making processes.

The aforementioned governance model and corporate frameworks effectively make up the internal governance system and have been approved by the board of directors of Banco Santander, S.A. for subsequent adherence by the governing bodies of the subsidiaries, with due regard to any local requirements to which the subsidiaries may be subject. Both the model and the frameworks are maintained up to date on an ongoing basis through the recurring adoption of legislative changes and international best practices.

Based on the corporate frameworks, the functions included in the governance model prepare regulatory documents that are given to the Group's subsidiaries as reference and development documentation, promoting their effective implementation at the local level..

Internal control framework

- In line with the objective of strengthening the Group's corporate governance, in recent years governance of the risk control functions has been updated and reinforced, and best international practices have been incorporated. The Group is convinced of the need to establish an organisational structure that includes a proper and clear separation of functions, with well-defined responsibilities that are both transparent and consistent so as to ensure the healthy and prudent management of the Group and all its companies.
- The Group relies on a risk management and control model based on three lines of defence: the first is located at the different business and support functions; the second is exercised by the Risks and Compliance functions; while the third is wielded by Internal Audit. There is a sufficient degree of segregation between the risk function, the compliance function and the internal audit function, and also between them and other functions which control or supervise them.
- The risk control function, the compliance function and the internal audit function are headed by the following senior executive vice presidents, each of whom has independent and direct access to the Bank's board of directors and its committees for the purpose of reporting on their verification and inspection work

- Risk function: Mr José María Nus Badia (Group Chief Risk Officer - Group CRO).
- Compliance function: Ms Mónica López-Monís Gallego (Group Chief Compliance Officer - Group CCO).
- Internal Audit function: Mr Juan Guitard Marín (Group Chief Audit Executive - Group CAE).

The risk and compliance functions report to the risk supervision, regulation and compliance committee and answer requests for information received from this committee, while the internal audit function reports to the audit committee.

- Furthermore, a further two functions are considered relevant at Group level, one tasked with financial control functions and the other with management control functions. Reporting directly to the Group's chief executive officer, they are themselves headed by a senior executive vice president: These functions are:
 - Financial function: Mr José García Cantera (Group Chief Financial Officer - Group CFO).
 - Financial Accounting and Control function: Mr José Doncel Razola (Group Accounting Officer - Group CAO).

■ Governance of the risk function

- The risk governance model, approved by the board of directors, is based on the following principles:
 - Separate decision-making functions from control functions.
 - Strengthen the responsibility of the first line of defence in decision-making.
 - Ensure that all decisions concerning risk follow a formal approval process.
 - Ensure there is an overall vision of all types of risks, including those outside the scope of control of the risk function.
 - Strengthen the role of risk control committees, affording them additional powers.
 - Simplify the committee structure.
- There are currently two internal risk committees not specifically envisaged in the Bylaws: the executive risk committee (chaired by the CEO and in which the CRO has the right to veto), tasked with global risk management functions and comprising two executive members; and the risk control committee (chaired by the CRO), which is charged with the global risk supervision and control. This organisational model is compliant with best risk governance practices.
- The Bank's risk supervision, regulation and compliance committee was granted general powers to support and advise the board of directors with regard to the supervision and control of risks, and the definition of the Group's risk policies.
- The executive committee devotes a significant amount of its time to discussions on the Group's risks.

5. Shareholder rights and the general shareholders' meeting

■ One share, one vote, one dividend. No defensive mechanisms in the Bylaws

The Bank does not have any defensive mechanisms in the Bylaws, fully conforming to the principle of one share, one vote, one dividend.

The Bylaws of Banco Santander provide for only one class of shares (ordinary shares), granting all holders thereof the same rights.

There are no non-voting or multiple-voting shares, or shares giving preferential treatment in the distribution of dividends, or shares that limit the number of votes that can be cast by a single shareholder, or quorum requirements or qualified majorities other than those established by law.

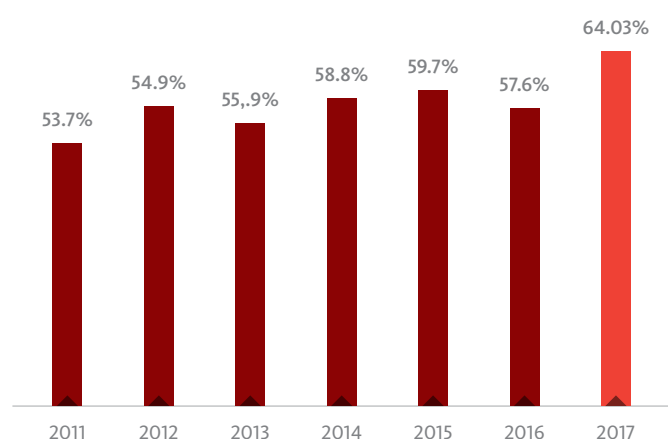
Any individual is eligible for a director position, subject, exclusively, to the limitations established by law.

■ Quorum at the annual general shareholders' meeting held in 2017

The general shareholders' meeting is the main vehicle in the direct relationship with shareholders. The informed participation of shareholders at general shareholders' meetings is an objective expressly acknowledged by the board (article 37.3 of the Rules and Regulations of the Board).

The quorum for the annual general meeting for 2017 rose to 64.03%, the highest to date.

■ QUORUM AT ANNUAL GENERAL SHAREHOLDERS' MEETINGS



■ Encouraging the informed participation of shareholders at general shareholders' meetings

Remote attendance at the shareholders' meetings has been made possible and shareholders are now able to exercise their information and voting rights in real time.

Another channel of communication available to shareholders is the electronic shareholders' forum. Since the annual general meeting held in 2011, shareholders have had access to the electronic shareholders' forum in compliance with the provisions of the Spanish Limited Liability Companies Law. The forum, which the Bank has set up on the corporate website (www.santander.com), allows shareholders to post supplementary proposals to the agenda announced in the call notice, along with requests for support for those proposals, initiatives aimed at reaching the percentage required to exercise any of the minority shareholder rights provided for by law, as well as offers or requests to act as a voluntary proxy.

KEY POINTS OF THE 2017 ANNUAL GENERAL SHAREHOLDERS' MEETING

- ▶ Shareholders approved the corporate management of the Bank in 2016 with 97.74% voting in favour.
- ▶ The 2016 annual report on director remuneration received a 93.83% favourable vote.

■ Annual general shareholders' meeting held on 7 April 2017

Information on the call notice, establishment of a quorum, attendance, proxy-granting and voting

A total of 641,150 shareholders attended in person or by proxy, with 9,336,283,351 shares. The quorum was thus 64.03% of the Bank's share capital at the date of the meeting.

The average percentage of affirmative votes upon which the proposals submitted by the board were approved was 96.56%.

The following data are expressed as percentages of the Bank's share capital at the date of the meeting:

Physically present	0.905% ¹
By proxy	47.485% ²
Absentee votes	15.635% ³
Total	64.025%

1. Of this percentage (0.905%), 0.004% corresponds to the share capital that attended the meeting remotely via Internet connection.
2. The percentage of share capital that granted proxies through the Internet was 1.380%.
3. Of this percentage (15.635%), 15.266% corresponds to votes cast by post, while the rest is the percentage of electronic votes.

In accordance with article 186 of the Spanish Limited Liability Companies Law, 9 of the board's 15 directors at that date exercised the right to vote on behalf of a total of 6,800,091,194 shares, equivalent to the same number of votes, the breakdown being as follows:

Mr. Matías Rodríguez Inciarte*	658,277
Ms Ana Botín-Sanz de Sautuola O'shea	6,657,283,403
Mr José Ignacio Benjumea Cabeza de Vaca	27,487
Mr Rodrigo Echenique Gordillo	570,534
Mr Francisco Javier Botín-Sanz de Sautuola O'shea	56,544,602
Mr José Antonio Álvarez Álvarez	49,049
Ms Esther Giménez-Salinas I Colomer	17,465
Ms Belén Romana García	17,824
Mr. Carlos Fernández González	84,922,553

*Stood down from the board on 28 November 2017.

■ Resolutions adopted at the 2017 general shareholders' meeting

The full texts of the resolutions adopted at the general shareholders' meeting held in 2017 can be viewed on the corporate website of the Group (www.santander.com) and on the CNMV's own website (www.cnmv.es), since it was filed as a significant event on 7 April 2017.

■ Information provided to shareholders and communication with them

In line with the policy for communicating with shareholders, investors and proxy advisors approved by the board of directors on 12 February 2016, in 2017 Banco Santander continued to strengthen communications with, service to and relationships with its shareholders and investors.

In 2017, for the first time, it was created a WhatsApp line of communication, as another customer service channel in addition to those already existing (electronic mailboxes, telephone lines, in person and postal mail) in accordance with the digital transformation and the Bank's Simple, Personal and Fair culture, promoting transparency and maintaining the highest quality standards in providing service to our shareholders.

■ CHANNELS FOR SHAREHOLDER INFORMATION AND SERVICE

Telephone service lines	159,522 queries received
Shareholder and investor mailbox	18,831 e-mails answered
Postal Mailbox	322,587 queries answered

In 2017, there were a total of 1,560 interactions with investors, analysts and rating agencies, which entailed contact with 959 investors/analysts. In addition, the area of shareholder relations maintained direct contact with the Bank's main shareholders during the year to offer them information on Group policies relating to sustainability and governance. In October the Group organised the Group Strategy Update in New York, an event where senior management reviewed the strategic objectives for 2018 in relation to both the Group and its main business units. Over 260 delegates took part in the various Group Strategy Update events, including the Group's main analysts and investors. Likewise, 175 road shows were held, 19 conference were attended and 1,560 meetings were held with fixed and variable income investors. Also, meetings with 12,517 retail shareholders were held in 241 corporate events.

In line with CNMV recommendations, announcements of meetings to be held with analysts and investors and the documentation to be used at those meetings are published by the Bank sufficiently in advance.

■ Policy for contacting and communicating with shareholders

The policy for contacting and communicating with shareholders, institutional investors and proxy advisors is published on the Group's corporate website (www.santander.com), contains the general principles governing communication and contact between the Bank and its shareholders, institutional investors and proxy advisors. It also explains the main channels and procedures in a bid to improve the Bank's existing relations with those stakeholders. In accordance with the principles of transparency, equal treatment and protection of shareholder interests and within the framework of the new Simple, Personal and Fair culture, the Bank makes available to its shareholders and investors the information and communication channels set out in section 36 "Shareholders" of this annual report.

Communication between the board and shareholders and investors continued to be strengthened through the shareholders' meeting, the Group Strategy Update and the corporate governance road shows arranged and held by the lead independent director.

6. Santander Group management team¹

Composition

Chairman	Ms Ana Botín-Sanz de Sautuola y O'Shea
Chief executive officer	Mr José Antonio Álvarez Álvarez
Executive vice chairman	Mr Rodrigo Echenique Gordillo
Businesses	
Argentina	Mr Enrique Cristofani
Brazil	Mr Sérgio Rial
Chile	Mr Claudio Melandri Hinojosa
US	Mr Scott Powell
Spain ²	Mr Rami Aboukhair Hurtado
Consumer Finance	Ms Magda Salarich Fernández de Valderrama
Mexico	Mr Héctor Grisi Checa
Poland	Mr Gerry Byrne
Portugal	Mr António Vieira Monteiro
United Kingdom	Mr Nathan Bostock
Business divisions	
Wholesale Global Banking	Mr José Linares Pou
Wealth Management	Mr Víctor Matarranz Sanz de Madrid
Business support divisions	
Santander Digital	Ms Lindsey Tyler Argalas
Support and control functions	
Risks	Mr José María Nus Badía (<i>Group Chief Risk Officer</i>)
	Mr Keiran Foad ³
Compliance	Ms Mónica López-Monís Gallego (<i>Group Chief Compliance Officer</i>)
Internal Audit	Mr Juan Guitard Marín (<i>Group Chief Audit Executive</i>)
Financial	Mr José Antonio García Cantera (<i>Group Chief Financial Officer</i>)
Office of the General Secretary and Human Resources	Mr Jaime Pérez Renovales
Communication, Corporate Marketing and Research	Mr Juan Manuel Cendoya Méndez de Vigo
	Ms Jennifer Scardino
Corporate Development	Mr José Luis de Mora Gil-Gallardo
Financial Accounting and Control	Mr José Francisco Doncel Razola (<i>Group Chief Accounting Officer</i>)
Executive Chairman's Office and Strategy	Mr Enrique Álvarez Labiano
Costs	Mr Javier Maldonado Trinchant
Technology and Operations	Mr Andreu Plaza López
Santander Universities	Mr Javier Roglá Puig

1. Information on 31 December 2017.

2. It includes Santander and Banco Popular.

3. Reports to the Group Chief Risk Officer.

■ Remuneration

Information on the remuneration of senior executive vice presidents is provided in note 5 to the Group's legal report.

■ Related party transactions

To the Bank's knowledge, no member of senior management who is not a director, no person represented by a member of senior management who is not a director, and no company in which such persons or persons with whom they act in concert or who act through nominees therein are directors, members of senior management or significant shareholders, has carried out any unusual or significant transaction therewith during 2017 and through the date of publication of this report.

■ Conflicts of interest

The control mechanisms and the bodies in charge of resolving this type of situation are described in the Code of Conduct in Securities Markets, which is available on the Group's corporate website (www.santander.com).

7. Transparency and independence

We promote the implementation of good corporate governance to generate confidence in the international environment in which the Group operates.

■ Financial information and other relevant information

Financial information

Pursuant to the provisions of its Rules and Regulations (article 41.2), the board has taken the necessary actions to ensure that the quarterly and half-yearly information and any other information made available to the markets is prepared following the same principles, standards and professional practices as are used to prepare the financial statements. To such end, this information is reviewed by the audit committee prior to being released.

Other relevant information

Pursuant to the provisions of the Code of Conduct in Securities Markets, the compliance area is responsible for informing the CNMV of the relevant information generated in the Group.

Such communication is simultaneous to the release of relevant information to the market or to the media and occurs as soon as the decision in question is made or the resolution in question has been signed or carried out. Relevant information is disseminated in a true, clear, complete and equitable fashion and on a timely basis and, whenever practicable, such information shall be quantified.

In 2017, the Bank published 73 significant events, which are available on the Group's corporate website (www.santander.com) and from the website of the CNMV (www.cnmv.es).

■ Relationship with the external auditor

Independence of the auditor

The Bank has the necessary mechanisms in place to ensure the independence of the external auditor, and its audit committee verifies that the services provided by this auditor comply with applicable legislation.

In addition, the Rules and Regulations of the Board imposes certain restrictions when arranging non-audit services with the audit firm insofar these could jeopardise the independence of the auditor. In this regard, the audit committee must approve such services. They also require the board to make public the overall fees paid by the Bank to the auditor for non-audit services. The information for 2017 is contained in note 48 to the Group's legal report.

The Rules and Regulations of the Board set out the mechanisms used to prepare the accounts so as to ensure that an unqualified audit report is eventually issued. Nevertheless, the Bylaws and the Rules and Regulations also provide that, whenever the board believes that its opinion must prevail, it shall provide an explanation, through the chairman of the audit committee, of the content and scope of the discrepancy and shall endeavour to ensure that the auditor issues a report in this regard. The financial statements of the Bank and of the consolidated Group for 2017 are submitted without qualifications.

At its meeting of 8 February 2018, the audit committee received written confirmation from the external auditor of its independence in respect of the Bank and the entities directly or indirectly related thereto, as well as information regarding additional services of any kind provided to such entities by the auditors or by entities related thereto, in accordance with that provided in legislation governing financial audits.

At that same meeting, the audit committee issued a report expressing a favourable opinion regarding the independence of the external auditors and reporting, among other matters, on the provision of additional services as mentioned in the preceding paragraph.

The report, which was issued prior to the financial audit report, can be viewed on the Group's corporate website (www.santander.com) as part of the annual report on the activities of the audit committee.

■ Group's corporate website

Since 2004, the Group's corporate website (www.santander.com) has disclosed, in the Shareholders and Investors section of the main menu, all information required under applicable law (mainly the Spanish Limited Liability Companies Law; Order ECC/461/2013, of 20 March; CNMV Circular 3/2015, of 23 June; and Bank of Spain Circular 2/2016, of 2 February).

The Group's website, which is presented with specific sections for institutional investors and shareholders and can be viewed in Spanish, English and Portuguese, receives approximately 175,000 visits per week.

The information available on such website includes:

- The Bylaws.
- The Rules and Regulations for the General Shareholders' Meeting.
- The Rules and Regulations of the Board.
- The composition of the board and its committees.
- Professional profiles and other information on the directors.
- The Group's annual report.
- The annual corporate governance report and the annual report on director remuneration.
- The Code of Conduct in Securities Markets.
- The General Code of Conduct.
- The sustainability report.
- The reports of the board committees.
- Pillar III disclosures report.

The call notice for the 2018 annual general shareholders' meeting may be viewed as from the date of publication thereof, together with the information relating thereto, which shall include the proposed resolutions and mechanisms for exercising rights to receive information, to grant proxies and to vote, including an explanation of the mechanisms for exercising such rights by means of data transmission and the rules applicable to the electronic shareholders' forum that the Bank will make available on the Group's corporate website (www.santander.com).

■ Compliance with corporate governance recommendations

Banco Santander follows the corporate governance principles and recommendations contained in the Good Governance Code of Listed Companies, published by the Spanish National Securities Market Commission in February 2015, and the recommendations and good operating practices established in Technical Guide 3/2017 of the Spanish National Securities Market Commission, on Audit Committees of Public Interest Entities, of 27 June 2017, with regard to the functioning of the audit committee.

Banco Santander also takes into account the good governance recommendations and best practices for credit institutions established by the Supervisors, such as the Corporate Governance Principles for Banks of the Basel Committee on Banking Supervision of July 2015; the Corporate Governance Principles of the Organisation for Economic Co-operation and Development (OECD) approved in July 2015; guidelines on various matters (internal governance, suitability assessment of the members of the managing body, remuneration) published by the European Banking Authority (EBA) and the European Securities and Markets Authority (ESMA), and the good governance codes of the stock markets on which its shares are listed.

► The Bank's board of directors approved several changes to its Rules and Regulations of the Board aimed at strengthening the supervisory function of the various board committees, among other points, in line with the recommendations and best practices published in 2017 by different Spanish, European and international bodies.

8. Goals for 2018

The board's goals and priorities for 2018 with regard to corporate governance are as follows:

- ▶ Strengthen the composition of the board of directors, showing commitment to international diversity, especially from the strategic markets in which the Group operates, and ensure the suitability of the composition of the committees to improve performance of their functions and their respective areas of action (Board refreshment).
- ▶ Further improve the independence of the board by increasing the number of meetings between the independent board members and the lead independent director (Boardroom).
- ▶ Intensify the board's dedication to strategic matters and, in addition to the annual meetings dedicated specifically to strategic matters, hold a meeting every six months on the progress of the strategic plan. The dedication to the supervision of emerging risks and cybersecurity will also be strengthened (Board dynamics).
- ▶ Continue strengthening the functions and activities of the committees in advising the board (Board committees).
- ▶ Increase the amount of time dedicated to the board to responsible business practices and sustainability and, in particular, to the supervision of the corporate culture and values and in relation to the various stakeholders, through the new responsible business practices and sustainability committee (Sustainability).
- ▶ Execute the modifications introduced in the Rules and Regulations of the Board, putting into practice the best operating practices of our governance bodies that arise from the new guidelines issued by the European Banking Authority (EBA) and the European Securities and Markets Authority (ESMA) that also meet the expectations of the supervisor (Regulatory framework).
- ▶ Establish the new responsible banking, sustainability and culture committee, intensifying the Board's involvement in the development of corporate culture and its commitment to responsible business practices in relation to diversity, inclusion and sustainability.

4

ECONOMIC AND FINANCIAL REVIEW

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Consolidated Financial Report

■ Grupo Santander 2017 summary

In 2017, Santander Group conducted its business in a more favourable economic environment than in preceding years. Low interest rates in mature markets were the most adverse factor for the banking business. Against this backdrop, our robust business model enabled us to deliver double-digit growth in the Group's underlying profit and that of most of the countries where we operate. Our RoTE was among the best in the sector, and we combined balance sheet growth with better capital ratios and a higher dividend per share.

Our strategic priorities were to:

1. Press forward with our **commercial transformation**, both in traditional banks and through our independent units operating under the start-up model. The three pillars of our transformation programme are to:

- **Improve customer loyalty** through innovative, simple and tailored solutions. Among other actions, we continued to secure the 1/2/3 strategy in various countries, adapted our global strategy for the SME segment to the local characteristics of each market, achieved strong growth in the cards market, particularly in Spain and Brazil, and created the Wealth Management division in order to enhance the service we provide to our private banking and asset management customers. On the back of this transformation process, we now have 17.3 million loyal customers (a 13% year-on-year increase).
- **Promote the digital transformation of channels, products and services.** Initiatives such as *Digilosofia* in Spain, the fully digital Openbank, *Superdigital* in Brazil, the *Cash Nexus* payment platform, *Santander Pay*, the new global machine learning platform and other initiatives are driving the digital transformation and significantly improving the customer experience as well as opening new sources of revenue. This strategy enabled us in 2017 to increase the number of both digital customers (by more than 4 million to over 25 million) and digital transactions (around 40% of the total).

- Continue to improve customer satisfaction and experience with simpler and more efficient processes, underpinned by a multichannel offering. At year-end, seven of our units were among the top three local banks in their respective countries for customer satisfaction. We were named Global Bank of the Year and Bank of the Year, Latin America, by *The Banker* magazine as well as Best Bank in the World for SMEs and Best Bank in Latin America by *Euromoney*.

2. Strengthen our position in the markets where we operate.

The most notable transaction was our acquisition of Banco Popular, which enabled us to strengthen our leading position in Spain and to become the largest private sector bank in Portugal in terms of domestic business. We also reinforced our position in retail banking in Argentina, increased stake in the United States and closed an agreement to acquire Deutsche Bank's commercial and retail banking business in Poland.

3. Exit non-core businesses.

Our main actions were the sale of TotalBank in the United States and 51% of Banco Popular's real estate business.

As regards business performance, **activity and results grew, profitability was higher and the balance sheet stronger.**

Growth. Fluctuations in exchange rates and changes in our perimeter had a significant impact on balances in 2017.

Excluding the forex impact, lending rose by 12%, spurred by the integration of Banco Popular (disregarding this factor, by 2%). On a like-for-like basis, seven units improved. Of particular note were Argentina (+44%, driven by consumer credit and SMEs), Brazil (+7%, due to the strong performance of individual customers and SMEs), Portugal (+8%, partly as a result of a corporate transaction), SCF (+6% due to auto finance) and Poland (+5% from SMEs and corporates).

Customer funds rose 17% (excluding the forex impact), benefiting from the integration of Banco Popular. Excluding Popular, funds increased 8%, due mainly to demand deposits and investment funds, and they rose in eight of the core countries (including double-digit growth in Latin America).

Santander's business model and geographic diversification between mature and developing countries enable it to generate stable, recurring profits.

Although exchange rates did affect the balance sheet, their impact on the income statement was virtually zero.

Underlying profit before tax was €13,550 million, 20% more than in 2016. The Group's strength is reflected in its main line items:

- A record year for gross income (€48,392 million, a 10% increase), with double-digit growth in net interest income and fee income - together, these two items accounted for 95% of total revenues.
- Stable costs in real terms and on a like-for-like basis, despite higher costs related to regulatory matters and investments in the transformation process. Santander Group is one of the world's most efficient banks, with a cost-to-income ratio of 47%.
- Continuous improvement in credit quality, as reflected in a 4% fall in provisions and an improvement in the cost of credit to 1.07%.

A higher tax charge in the lower part of the income statement, as well as some positive and negative non-recurring results in net capital gains and provisions, which totalled €897 million net of tax (€417 million in 2016).

The Group's **attributable profit was €6,619 million** (+7%). Excluding Banco Popular, which recorded a loss of €37 million as a result of integration costs, attributable profit stood at €6,656 million.

Profitability. Raising profitability and creating shareholder value were among our main priorities.

Our capacity to generate stable, recurring profits over the last few years has enabled us to accumulate capital, finance business growth and boost total shareholder return in cash.

The underlying RoTE was 11.8% and the underlying RoRWA 1.48%, both up on 2016. We increased attributable profit per share by 1% (8% in underlying profit terms) and raised the cash dividend per share by 11%.

The market viewed our strategy and its impact on business and results favourably. Total shareholder return (TSR) was 17%, outperforming the DJ Stoxx Banks and DJ Stoxx 50.

Strength. We generated capital continuously each quarter (+29 bp), reaching a fully loaded CET1 of 10.84%, higher than our target and putting us well on track to attain our objective of 11% in 2018.

We comfortably met the minimum regulatory requirements, ending the year with a phased-in CET1 of 12.26%, well above the minimum requirement.

Santander has a medium-low risk profile and high-quality assets. Our proactive risk management gives us credit quality ratios that are among the best in the sector. We have an NPL ratio of 4.08% (+15 bp as a result of the acquisition of Banco Popular) and a coverage ratio of 65%. Excluding Popular, the NPL ratio was 3.38%, 55 bp lower than in 2016, our fourth consecutive improvement.

In addition, our cost of credit improved further, to 1.07%, 11 bp lower than in 2016.

Almost all the countries where the Group operates improved their credit quality ratios. The NPL ratio was lower in eight countries and the cost of credit, in seven.

The Group's results and balance sheet are set out in this chapter in greater detail, along with those of its global and country businesses.

■ EXCHANGE RATES: 1 EURO / CURRENCY PARITY

	2017		2016	
	Period-end	Average	Period-end	Average
US\$	1.199	1.127	1.054	1.106
Pound sterling	0.887	0.876	0.856	0.817
Brazilian real	3.973	3.594	3.431	3.831
Mexican peso	23.661	21.291	21.772	20.637
Chilean peso	736.922	731.538	707.612	747.500
Argentine peso	22.637	18.566	16.705	16.316
Polish zloty	4.177	4.256	4.410	4.362

GRUPO SANTANDER. INCOME STATEMENT (Including Banco Popular)

Attributable profit of €6,619 million, 7% more than in 2016, including a charge of €897 million net for capital gains and provisions. Underlying profit before tax increased 20% to €13,550 million

Record year in gross income, with double digit growth in net interest income and fee income

Stable costs adjusted for inflation and on a like-for-like basis. Grupo Santander remains one of the world's most efficient banks, with a cost-to-income ratio of 47%

Continuous improvement in credit quality reflected in a 4% fall in provisions and an improvement in the cost of credit to 1.07%

The Group's underlying RoTE, based on this profit, was 11.8% (+70 b.p.) and the underlying RoRWA 1.48% (1.36% in 2016)

Earnings per share (EPS) rose 1% and underlying earnings per share 8%

■ INCOME STATEMENT (including Popular from 7 June 2017) (€ million)

	2017	2016	Change amount	%	% excl. FX	2015
Net interest income	34,296	31,089	3,207	10.3	10.2	32,189
Net fee income	11,597	10,180	1,417	13.9	13.4	10,033
Gains (losses) on financial transactions	1,703	1,723	(20)	(1.1)	0.4	2,386
Other operating income	796	862	(66)	(7.6)	(6.5)	665
Dividends	384	413	(29)	(7.1)	(7.9)	455
Income from equity-accounted method	704	444	260	58.5	57.3	375
Other operating income/expenses	(291)	5	(296)	—	—	(165)
Gross income	48,392	43,853	4,538	10.3	10.2	45,272
Operating expenses	(22,918)	(21,088)	(1,831)	8.7	9.0	(21,571)
General administrative expenses	(20,325)	(18,723)	(1,602)	8.6	8.8	(19,152)
Personnel	(11,972)	(10,997)	(975)	8.9	9.0	(11,107)
Other general administrative expenses	(8,353)	(7,727)	(627)	8.1	8.6	(8,045)
Depreciation and amortisation	(2,593)	(2,364)	(229)	9.7	9.9	(2,419)
Net operating income	25,473	22,766	2,708	11.9	11.4	23,702
Net loan-loss provisions	(9,111)	(9,518)	407	(4.3)	(5.6)	(10,108)
Impairment losses on other assets	(414)	(247)	(167)	67.7	68.9	(462)
Other income	(2,398)	(1,712)	(686)	40.0	38.2	(2,192)
Underlying profit before taxes	13,550	11,288	2,262	20.0	20.7	10,939
Tax on profit	(4,587)	(3,396)	(1,191)	35.1	36.0	(3,120)
Underlying profit from continuing operations	8,963	7,892	1,071	13.6	14.1	7,819
Net profit from discontinued operations	—	0	(0)	(100.0)	(100.0)	—
Underlying consolidated profit	8,963	7,893	1,070	13.6	14.1	7,819
Minority interests	1,447	1,272	175	13.8	13.1	1,253
Underlying attributable profit to the Group	7,516	6,621	895	13.5	14.3	6,566
Net capital gains and provisions*	(897)	(417)	(480)	115.2	117.0	(600)
Attributable profit to the Group	6,619	6,204	415	6.7	7.4	5,966
Underlying EPS (euros) **	0.463	0.429	0.034	7.8		0.438
Underlying diluted EPS (euros) **	0.461	0.428	0.033	7.8		0.438
EPS (euros) **	0.404	0.401	0.004	0.9		0.397
Diluted EPS (euros) **	0.403	0.399	0.004	0.9		0.396
Pro memoria:						
Average total assets	1,407,681	1,337,661	70,020	5.2		1,345,657
Average stockholders' equity	92,638	88,744	3,894	4.4		90,798

(*) Detail on the following page

(**) Data adjusted to capital increase of July 2017

■ **QUARTERLY INCOME STATEMENT** (including Popular from 7 June 2017)
(€ million)

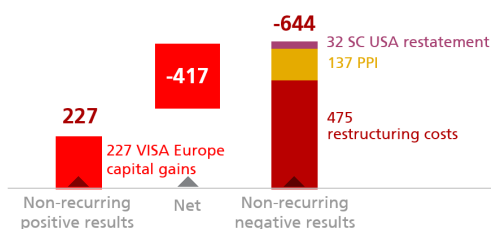
	2016				2017			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net interest income	7,624	7,570	7,798	8,096	8,402	8,606	8,681	8,607
Net fee income	2,397	2,549	2,597	2,637	2,844	2,916	2,888	2,949
Gains (losses) on financial transactions	504	366	440	412	573	286	422	421
Other operating income	204	270	245	142	211	240	260	85
Dividends	44	209	37	124	41	238	31	75
Income from equity-accounted method	83	112	119	130	133	160	188	223
Other operating income/expenses	78	(51)	90	(112)	37	(157)	42	(213)
Gross income	10,730	10,755	11,080	11,288	12,029	12,049	12,252	12,062
Operating expenses	(5,158)	(5,227)	(5,250)	(5,453)	(5,543)	(5,648)	(5,766)	(5,961)
General administrative expenses	(4,572)	(4,632)	(4,692)	(4,828)	(4,915)	(4,983)	(5,161)	(5,267)
Personnel	(2,683)	(2,712)	(2,726)	(2,876)	(2,912)	(2,943)	(3,000)	(3,116)
Other general administrative expenses	(1,889)	(1,920)	(1,966)	(1,952)	(2,002)	(2,039)	(2,161)	(2,151)
Depreciation and amortisation	(586)	(595)	(558)	(626)	(629)	(665)	(605)	(694)
Net operating income	5,572	5,528	5,831	5,835	6,486	6,401	6,486	6,101
Net loan-loss provisions	(2,408)	(2,205)	(2,499)	(2,406)	(2,400)	(2,280)	(2,250)	(2,181)
Impairment losses on other assets	(44)	(29)	(16)	(159)	(68)	(63)	(54)	(230)
Other income	(389)	(515)	(376)	(432)	(707)	(785)	(591)	(315)
Underlying profit before taxes	2,732	2,779	2,940	2,838	3,311	3,273	3,591	3,375
Tax on profit	(810)	(915)	(904)	(767)	(1,125)	(1,129)	(1,243)	(1,090)
Underlying profit from continuing operations	1,922	1,864	2,036	2,071	2,186	2,144	2,347	2,285
Net profit from discontinued operations	—	0	(0)	0	—	—	—	—
Underlying consolidated profit	1,922	1,864	2,036	2,072	2,186	2,144	2,347	2,285
Minority interests	288	338	341	305	319	395	371	362
Underlying attributable profit to the Group	1,633	1,526	1,695	1,766	1,867	1,749	1,976	1,924
Net capital gains and provisions*	—	(248)	—	(169)	—	—	(515)	(382)
Attributable profit to the Group	1,633	1,278	1,695	1,598	1,867	1,749	1,461	1,542
Underlying EPS (euros) **	0.106	0.099	0.110	0.114	0.120	0.112	0.118	0.113
Underlying diluted EPS (euros) **	0.106	0.098	0.110	0.114	0.120	0.111	0.119	0.111
EPS (euros) **	0.106	0.082	0.110	0.103	0.120	0.112	0.084	0.088
Diluted EPS (euros) **	0.106	0.081	0.110	0.103	0.120	0.111	0.085	0.087

(*) Including:

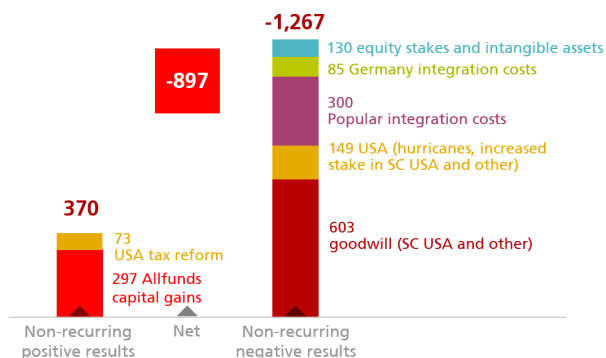
- In 2Q'16, capital gains from the disposal of the stake in VISA Europe (€227 million) and restructuring costs (–€475 million).
- In 4Q'16 PPI UK (–€137 million) and restatement Santander Consumer USA (–€32 million).
- In 3Q'17, integration costs (Popular: –€300 million and Germany –€85 million) and charge for equity stakes and intangible assets (–€130 million).
- In 4Q'17, capital gains from the disposal of the stake in Allfunds Bank (€297 million), USA tax reform (€73 million), goodwill charges (–€603 million) and in the US provisions for hurricanes, increased stake in Santander Consumer USA and other (–€149 million).

(**) Data adjusted to capital increase of July 2017.

■ **NET CAPITAL GAINS AND PROVISIONS. 2016**
(€ million)



■ **NET CAPITAL GAINS AND PROVISIONS. 2017**
(€ million)



Grupo Santander conducted its business during 2017 in a more favourable economic climate than in the last few years. Low interest rates in mature countries continued to be the most unfavourable factor for banking activity.

In this environment, our solid business model enabled us to achieve double-digit growth in the Group's underlying profit and in most of the countries where we operate. The RoTE was among the highest of the sector and we combined growth in the balance sheet with better capital ratios and a higher dividend per share.

The Group posted an attributable profit of €6,619 million, 7% more than in 2016. Excluding the non-recurring results set out below and tax, which reflect the increased fiscal pressure, the underlying pre-tax profit was 20% higher at €13,550 million.

Before looking at the P&L statement, details on some of the aspects affecting year-on-year comparisons, are given:

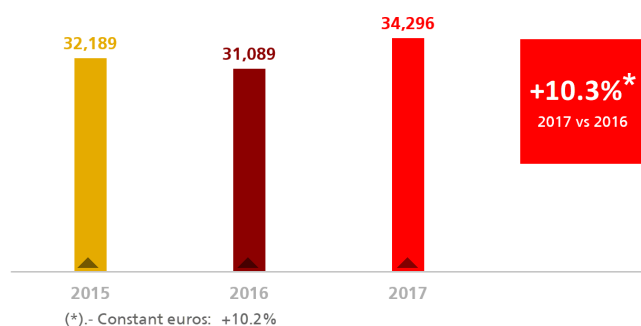
- The 2017 P&L includes Banco Popular. Since its incorporation on 7 June, it made a loss of €37 million, due to the €300 million charge for its integration into the Group made in the third quarter, in accordance with what was announced at the time.
- The evolution of exchange rates had little impact on the Group as a whole (less than one percentage point on attributable profit). The impact by units, however, varied: Brazil (+7 p.p.); Poland (+2 p.p.); Chile (+2 p.p.); US (-2 p.p.); Mexico (-3 p.p.); UK (-7 p.p.) and Argentina (-14 p.p.).
- In order to help explain the changes between 2016 and 2017, a summarised P&L account is included where non-recurring capital gains and provisions are shown net and separately in a line before the Group's attributable profit (Net capital gains and provisions).

The net negative impact in 2017 of non-recurring capital gains and provisions was €897 million. The positive impacts were capital gains of €297 million from the sale of Allfunds Bank and €73 million from the United States tax reform. The charges were €603 million for goodwill and €149 million in the US for hurricanes, the purchase of a stake in Santander Consumer USA and other funds, €385 million for charges related to integration processes (€300 million Popular and €85 million Santander Consumer Finance) and €130 million for equity stakes and intangible assets.

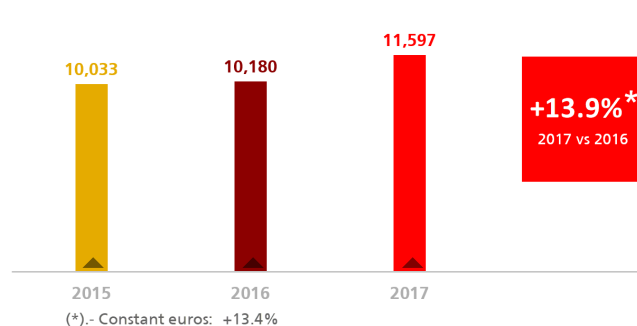
The net negative impact of non-recurring capital gains and provisions in 2016 was €417 million. Capital gains were €227 million from the sale of VISA Europe. Charges amounted to €644 million, as follows: restructuring costs (€475 million), provisions to cover eventual complaints related to payment protection insurance (PPI) in the UK (€137 million) and Santander Consumer USA restatement (€32 million).

The main developments between 2016 and 2017 were:

■ NET INTEREST INCOME (%)



■ NET FEE INCOME (%)



■ NET FEE INCOME (€ million)

	2017	2016	Change amount	%	2015
Fees from services	7,142	6,261	881	14.1	6,040
Mutual & pension funds	762	757	5	0.6	862
Securities and custody	1,079	913	166	18.2	905
Insurance	2,325	2,249	76	3.4	2,225
Group net fee income (Excl. Popular)	11,308	10,180	1,129	11.1	10,033
Popular	288		288		
Group net fee income	11,597	10,180	1,417	13.9	10,033

Gross income

Gross income was up 10% at a record €48,392 million, and its quality improved as it was driven by customer revenues (+11%).

Our revenue structure, in which net interest income and fee income generated 95% of total revenues, continues to enable us to obtain consistent and recurrent growth.

- **Net interest income** rose 10% to €34,296 million.

The largest rises in net interest income, excluding the forex impact in order to better assess the business performance, were in developing countries, particularly Brazil (+17%), Mexico (+13%), Argentina (+58%) and Poland (+9%), due to faster growth in volumes. Their interest rates were also higher than in mature countries, although with a varied performance (they rose in Mexico and declined significantly in Brazil).

The only declines were in Spain because of interest rate pressure and

lower volumes, in Portugal where the interest rate environment is similar, together with reduced revenues from the ALCO portfolio and in the US, affected by the fall in auto finance balances in Santander Consumer USA and the change of mix toward a lower risk profile.

- **Fee income** totalled €11,597 million, with double-digit growth stemming from greater activity and customer loyalty. Growth was faster in 2017 than in 2016 and 2015 (14%, 8% and 4%, respectively). By businesses, fee income rose in Retail Banking (86% of the total) as well as in Global Corporate Banking.

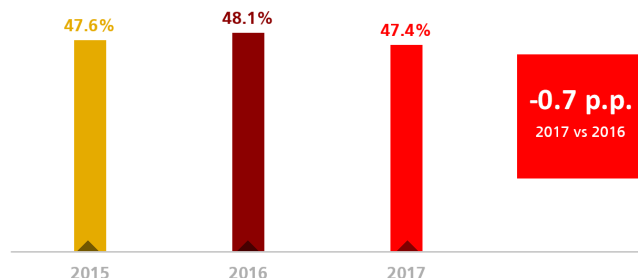
It also rose in all countries, linked to the increase in loyal customers in all units, the offer of higher value-added products and a better customer experience.

- **Gains on financial transactions**, which only account for 3.5% of gross income, declined 1%.
- The **rest of revenues** accounted for less than 2% of the total. This includes dividends, which were €29 million lower, results by the equity accounting method, which were €260 million higher, and other operating income, which was €296 million lower, partly due to larger contributions to the Deposit Guarantee Fund and to the Single Resolution Fund.

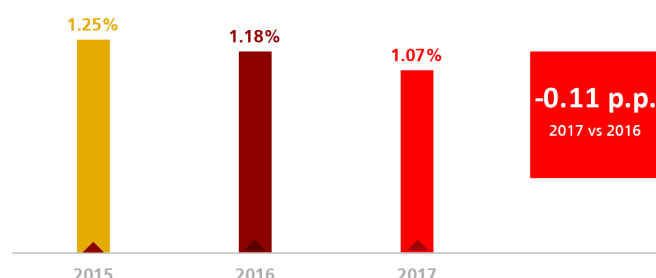
■ OPERATING EXPENSES (€ million)

	2017	2016	Change amount	%	2015
Personnel expenses	11,551	10,997	554	5.0	11,107
General expenses	7,993	7,727	266	3.4	8,045
Information technology	1,219	1,094	125	11.4	1,039
Communications	513	499	14	2.8	587
Advertising	740	691	50	7.2	705
Buildings and premises	1,743	1,708	34	2.0	1,786
Printed and office material	131	146	(15)	(10.2)	157
Taxes (other than profit tax)	507	484	23	4.7	529
Other expenses	3,140	3,105	36	1.1	3,243
Personnel and general expenses	19,544	18,723	821	4.4	19,152
Depreciation and amortisation	2,501	2,364	137	5.8	2,419
Group operating expenses (Excl. Popular)	22,045	21,088	957	4.5	21,571
Popular	873		873		
Group operating expenses	22,918	21,088	1,831	8.7	21,571

■ EFFICIENCY RATIO (COST-TO-INCOME)
(%)



■ COST OF CREDIT (PROVISIONS / TOTAL CREDIT)
(%)



Operating expenses

Operating expenses were 9% higher at €22,918 million. Adjusted for inflation and on a like-for-like basis, they were virtually flat, despite incorporating higher costs linked to regulatory matters and investments in transformation.

We continued to manage costs very actively, adapting the business reality to each market. This enabled us to reduce or maintain them flat in seven of the ten core units in real terms and on a like-for-like basis. The two units whose costs rose the most were Mexico, because of significant investments in infrastructure and systems under the plan launched at the end of 2016, and Brazil, where they went hand in hand with the business dynamic and investments in transformation.

The revenue and costs performance produced an improvement of 70 b.p. in the efficiency ratio (to 47.4% from 48.1% on 2016), which kept us as one of the best among our peers. Excluding Popular which, at this time, is responsible for proportionately more costs, the cost-to-income ratio improved to 46.8%.

Loan-loss provisions

Loan-loss provisions fell 4% to €9,111 million. Excluding Popular, they were 5% lower. In local currency terms, provisions fell sharply in Continental Europe and the United States, and also in Latin America as a whole. They increased, on the other hand, in the UK because of some normalisation and a one-off in GCB. That country's cost of credit, however, was still low at 8 b.p. compared to 2 b.p. in 2016.

The cost of credit continued to improve, reflecting the selective growth strategy and the appropriate risk management policy. It dropped from 1.18% at the end of 2016 to 1.07% a year later. Excluding Popular, it was 1.12%. Almost all units improved, notably Brazil, US, Chile, Portugal, SCF and Poland. In the UK, Mexico and Argentina it increased.

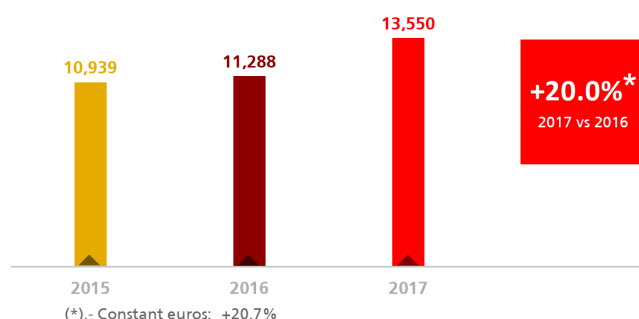
Other income and provisions

Other income and provisions were €2,812 million negative (€1,959 million also negative in 2016). This item records various kinds of provisions, as well as capital gains, capital losses and impairment of assets. The figure was higher in 2017 because we strengthened the balance sheet and there were some higher than usual charges, mainly in Brazil and in the UK.

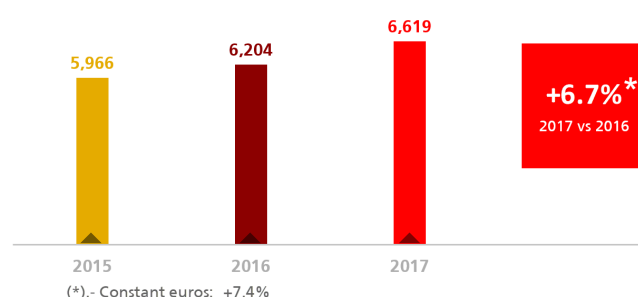
■ NET LOAN-LOSS PROVISIONS
(€ million)

	2017	2016	Change amount	%	2015
Non performing loans	10,612	11,097	(484)	(4.4)	11,484
Country risk	5	3	2	69.0	(0)
Recovery of written-off assets	(1,621)	(1,582)	(39)	2.5	(1,375)
Group net loan-loss provisions (Excl. Popular)	8,997	9,518	(521)	(5.5)	10,108
Popular	114		114		
Group net loan-loss provisions	9,111	9,518	(407)	(4.3)	10,108

■ UNDERLYING PROFIT BEFORE TAXES (€ million)



■ ATTRIBUTABLE PROFIT (€ million)



Profit and profitability

Underlying pre-tax profit was 20% higher at €13,550 million, reflecting the good evolution of revenues, cost control and the good performance of provisions and the cost of credit. Excluding Popular, profit was up 17%. Eight of the countries where we operate increased their profits in local currency and seven at double-digit rates.

Taxes were higher, increasing the fiscal pressure in some units, mainly Brazil, Spain, Poland, Chile and Argentina. The tax rate for the whole Group rose from 30% to close to 34%.

Minority interests rose 14%, with significant increases at Santander Consumer Finance, because of the agreement with Banque PSA, Brazil and Chile. On the other hand, decline at Santander Consumer USA, partly due to lower profits and the purchase of a stake.

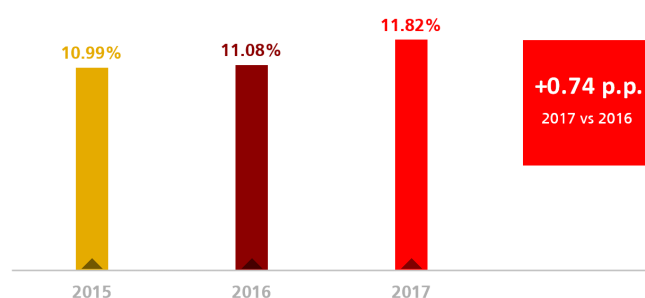
Underlying attributable profit (before net of capital gains and provisions) was €7,516 million, 14% higher (excluding Popular: +10%).

The Group's underlying RoTE, based on this profit, was 11.8% (+70 b.p.), the underlying RoRWA 1.48% (1.36% in 2016) and underlying earnings per share €0.463 (+8%).

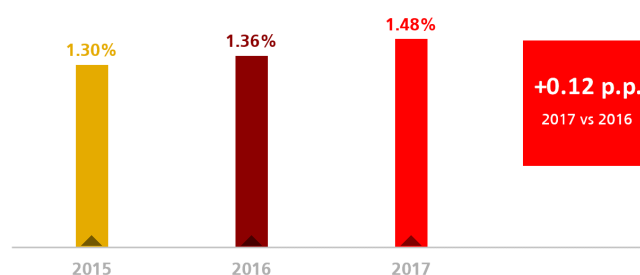
Lastly, the Group's attributable profit was 7% higher at €6,619 million (excluding Popular also +7%).

Earnings per share rose 1% to €0.404. Total RoTE was 10.41% (10.38% in 2016) and total RoRWA 1.35% (1.29% in 2016).

■ UNDERLYING RoTE (%)



■ UNDERLYING RoRWA (%)



■ Grupo Santander excluding Banco Popular

Since its incorporation on June 7, Banco Popular made a loss of €37 million, due to the €300 million charge for its integration into the Group made in the third quarter, in accordance with what was announced at the time.

Excluding this charge, underlying profit amounted to €263 million, coming from gross income of €1,309 million, operating expenses of €873 million and loan-loss provisions of €114 million.

The performance of the main P&L items, excluding the exchange rate impact and not on a like-for-like basis, is set out below.

The Group recorded gross income of €47,082 million, 7% more than in 2016, underpinned by customer revenues, where net interest income rose 7% and fee income 11%. Gains on financial transactions remained stable and other income declined 9%, impacted by the larger contribution to the Deposit Guarantee Fund and the Single Resolution Fund.

Operating expenses were €22,045 million, 5% more than in 2016, and remained flat when excluding inflation and Citibank's incorporation in Argentina. The revenue and costs evolution improved the cost-to-income ratio by 1.3 p.p., to 46.8%.

Loan-loss provisions declined 7% and stood at €8,997 million, and the cost of credit was 1.12%, down from 1.18% in 2016.

Underlying profit before tax amounted to €13,248 million, (+18%), underlying attributable profit stood at €7,253 million (+10%), and attributable profit was €6,656 million (+8%), including the charge already mentioned.

■ INCOME STATEMENT (EXCL. POPULAR) (€ million)

	2017	2016	Change amount	%	% excl. FX	2015
Net interest income	33,293	31,089	2,204	7.1	7.0	32,189
Net fee income	11,308	10,180	1,129	11.1	10.6	10,033
Gains (losses) on financial transactions	1,702	1,723	(20)	(1.2)	0.4	2,386
Other operating income	779	862	(83)	(9.6)	(8.6)	665
Dividends	378	413	(35)	(8.4)	(9.2)	455
Income from equity-accounted method	609	444	165	37.2	36.2	375
Other operating income/expenses	(209)	5	(213)	—	—	(165)
Gross income	47,082	43,853	3,229	7.4	7.3	45,272
Operating expenses	(22,045)	(21,088)	(957)	4.5	4.8	(21,571)
General administrative expenses	(19,544)	(18,723)	(821)	4.4	4.7	(19,152)
Personnel	(11,551)	(10,997)	(554)	5.0	5.2	(11,107)
Other general administrative expenses	(7,993)	(7,727)	(266)	3.4	3.9	(8,045)
Depreciation and amortisation	(2,501)	(2,364)	(137)	5.8	6.0	(2,419)
Net operating income	25,038	22,766	2,272	10.0	9.5	23,702
Net loan-loss provisions	(8,997)	(9,518)	521	(5.5)	(6.8)	(10,108)
Impairment losses on other assets	(413)	(247)	(166)	67.1	68.3	(462)
Other income	(2,380)	(1,712)	(667)	39.0	37.2	(2,192)
Underlying profit before taxes	13,248	11,288	1,960	17.4	18.0	10,939
Tax on profit	(4,548)	(3,396)	(1,152)	33.9	34.8	(3,120)
Underlying profit from continuing operations	8,700	7,892	808	10.2	10.8	7,819
Net profit from discontinued operations	—	0	(0)	(100.0)	(100.0)	—
Underlying consolidated profit	8,700	7,893	807	10.2	10.8	7,819
Minority interests	1,447	1,272	175	13.8	13.0	1,253
Underlying attributable profit to the Group	7,253	6,621	632	9.5	10.3	6,566
Net capital gains and provisions*	(597)	(417)	(180)	43.3	44.4	(600)
Attributable profit to the Group	6,656	6,204	452	7.3	8.0	5,966

(*) In 2017, integration costs in Germany (€85 million) and charges for equity stakes and intangible assets (€130 million), capital gains from the disposal of the stake in Allfunds Bank (€297 million), USA tax reform (€73 million), goodwill charges (€603 million) and in the US provisions for hurricanes, increased stake in Santander Consumer USA and other (€149 million).

In 2016, capital gains from the disposal of the stake in VISA Europe (€227 million), restructuring costs (€475 million), PPI in the UK (€137 million) and restatement of Santander Consumer USA (€32 million).

■ QUARTERLY INCOME STATEMENT (Excl. Popular)
(€ million)

	2016				2017			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net interest income	7,624	7,570	7,798	8,096	8,402	8,497	8,225	8,169
Net fee income	2,397	2,549	2,597	2,637	2,844	2,885	2,760	2,820
Gains (losses) on financial transactions	504	366	440	412	573	287	413	429
Other operating income	204	270	245	142	211	240	220	108
Dividends	44	209	37	124	41	237	30	71
Income from equity-accounted method	83	112	119	130	133	154	140	182
Other operating income/expenses	78	(51)	90	(112)	37	(151)	50	(145)
Gross income	10,730	10,755	11,080	11,288	12,029	11,910	11,617	11,526
Operating expenses	(5,158)	(5,227)	(5,250)	(5,453)	(5,543)	(5,552)	(5,379)	(5,571)
General administrative expenses	(4,572)	(4,632)	(4,692)	(4,828)	(4,915)	(4,896)	(4,822)	(4,912)
Personnel	(2,683)	(2,712)	(2,726)	(2,876)	(2,912)	(2,899)	(2,823)	(2,917)
Other general administrative expenses	(1,889)	(1,920)	(1,966)	(1,952)	(2,002)	(1,997)	(1,999)	(1,994)
Depreciation and amortisation	(586)	(595)	(558)	(626)	(629)	(656)	(557)	(660)
Net operating income	5,572	5,528	5,831	5,835	6,486	6,358	6,239	5,955
Net loan-loss provisions	(2,408)	(2,205)	(2,499)	(2,406)	(2,400)	(2,272)	(2,212)	(2,114)
Impairment losses on other assets	(44)	(29)	(16)	(159)	(68)	(63)	(54)	(228)
Other income	(389)	(515)	(376)	(432)	(707)	(765)	(598)	(309)
Underlying profit before taxes	2,732	2,779	2,940	2,838	3,311	3,258	3,375	3,305
Tax on profit	(810)	(915)	(904)	(767)	(1,125)	(1,125)	(1,194)	(1,104)
Underlying profit from continuing operations	1,922	1,864	2,036	2,071	2,186	2,133	2,180	2,200
Net profit from discontinued operations	—	0	(0)	0	—	—	—	—
Underlying consolidated profit	1,922	1,864	2,036	2,072	2,186	2,133	2,180	2,200
Minority interests	288	338	341	305	319	395	371	361
Underlying attributable profit to the Group	1,633	1,526	1,695	1,766	1,867	1,738	1,809	1,839
Net capital gains and provisions*	—	(248)	—	(169)	—	—	(215)	(382)
Attributable profit to the Group	1,633	1,278	1,695	1,598	1,867	1,738	1,594	1,457

(*) Including:

- In 2Q'16, capital gains from the disposal of the stake in VISA Europe (€227 million) and restructuring costs (–€475 million).
- In 4Q'16 PPI UK (–€137 million) and restatement Santander Consumer USA (–€32 million).
- In 3Q'17, integration costs in Germany (–€85 million) and charge for equity stakes and intangible assets (–€130 million).
- In 4Q'17, capital gains from the disposal of the stake in Allfunds Bank (€297 million), USA tax reform (€73 million), goodwill charges (–€603 million) and in the US provisions for hurricanes, increased stake in Santander Consumer USA and other (–€149 million).

■ BALANCE SHEET (including Banco Popular)
(€ million)

Assets	2017	2016	Change amount	%	2015
Cash, cash balances at central banks and other demand deposits	110,995	76,454	34,541	45.2	77,751
Financial assets held for trading	125,458	148,187	(22,729)	(15.3)	146,346
Debt securities	36,351	48,922	(12,571)	(25.7)	43,964
Equity instruments	21,353	14,497	6,856	47.3	18,225
Loans and advances to customers	8,815	9,504	(689)	(7.3)	6,081
Loans and advances to central banks and credit institutions	1,696	3,221	(1,525)	(47.3)	1,352
Derivatives	57,243	72,043	(14,800)	(20.5)	76,724
Financial assets designated at fair value	34,781	31,609	3,172	10.0	45,043
Loans and advances to customers	20,475	17,596	2,879	16.4	14,293
Loans and advances to central banks and credit institutions	9,889	10,069	(180)	(1.8)	26,403
Other (debt securities and equity instruments)	4,417	3,944	473	12.0	4,347
Available-for-sale financial assets	133,271	116,774	16,497	14.1	122,036
Debt securities	128,481	111,287	17,194	15.5	117,187
Equity instruments	4,790	5,487	(697)	(12.7)	4,849
Loans and receivables	903,013	840,004	63,009	7.5	836,156
Debt securities	17,543	13,237	4,306	32.5	10,907
Loans and advances to customers	819,625	763,370	56,255	7.4	770,474
Loans and advances to central banks and credit institutions	65,845	63,397	2,448	3.9	54,775
Held-to-maturity investments	13,491	14,468	(977)	(6.8)	4,355
Investments in subsidiaries, joint ventures and associates	6,184	4,836	1,348	27.9	3,251
Tangible assets	22,975	23,286	(311)	(1.3)	25,320
Intangible assets	28,683	29,421	(738)	(2.5)	29,430
<i>o/w: goodwill</i>	25,769	26,724	(955)	(3.6)	26,960
Other assets	65,454	54,086	11,368	21.0	50,572
Total assets	1,444,305	1,339,125	105,180	7.9	1,340,260
Liabilities and shareholders' equity					
Financial liabilities held for trading	107,624	108,765	(1,141)	(1.0)	105,218
Customer deposits	28,179	9,996	18,183	181.9	9,187
Debt securities issued	—	—	—	—	—
Deposits by central banks and credit institutions	574	1,395	(821)	(58.9)	2,255
Derivatives	57,892	74,369	(16,477)	(22.2)	76,414
Other	20,979	23,005	(2,026)	(8.8)	17,362
Financial liabilities designated at fair value	59,617	40,263	19,354	48.1	54,768
Customer deposits	28,945	23,345	5,600	24.0	26,357
Debt securities issued	3,056	2,791	265	9.5	3,373
Deposits by central banks and credit institutions	27,027	14,127	12,900	91.3	25,037
Other	589	—	589	—	1
Financial liabilities measured at amortized cost	1,126,069	1,044,240	81,829	7.8	1,039,343
Customer deposits	720,606	657,770	62,836	9.6	647,598
Debt securities issued	214,910	226,078	(11,168)	(4.9)	222,787
Deposits by central banks and credit institutions	162,714	133,876	28,838	21.5	148,081
Other	27,839	26,516	1,323	5.0	20,877
Liabilities under insurance contracts	1,117	652	465	71.4	627
Provisions	14,490	14,459	31	0.2	14,494
Other liabilities	28,556	28,047	509	1.8	27,057
Total liabilities	1,337,472	1,236,426	101,046	8.2	1,241,507
Shareholders' equity	116,265	105,977	10,288	9.7	102,402
Capital stock	8,068	7,291	777	10.7	7,217
Reserves	103,608	94,149	9,459	10.0	90,765
Attributable profit to the Group	6,619	6,204	415	6.7	5,966
<i>Less: dividends</i>	(2,029)	(1,667)	(362)	21.7	(1,546)
Accumulated other comprehensive income	(21,777)	(15,039)	(6,738)	44.8	(14,362)
Minority interests	12,344	11,761	583	5.0	10,713
Total equity	106,832	102,699	4,133	4.0	98,753
Total liabilities and equity	1,444,305	1,339,125	105,180	7.9	1,340,260

GRUPO SANTANDER BALANCE SHEET*

Excluding the acquisition of Banco Popular:
<ul style="list-style-type: none"> - Lending rose 2%, and in eight of the ten core countries - The NPL ratio was 3.38% and the cost of credit 1.12%, both better than in 2016 - Funds increased 8%, due to demand deposits and mutual funds. They grew in eight core units
Including the balances of Banco Popular:
<ul style="list-style-type: none"> - Loans were up 12% and funds 17% - The NPL ratio was 4.08% and the cost of credit 1.07%
The net loan-to-deposit ratio was 109% (114% in 2016)

* Changes in constant currency

Grupo Santander including Banco Popular

Total gross loans at the end of 2017 amounted to €853,976 million (excluding repos), 7% more than in 2016 (+12% in constant euros) and total customer funds (excluding repos) plus mutual funds increased 12% (+17% in constant euros) to €890,135 million.

The net loan-to-deposit ratio was 109%, and the ratio of deposits plus medium- and long-term funding to the Group's loans was 115%.

Non-performing loans amounted to €37,596 million. The NPL ratio was 4.08%, coverage ratio of 65% and the cost of credit was 1.07%.

Regarding other items of the balance sheet, total financial assets available for sale stood at €133,271 million at the end of 2017,

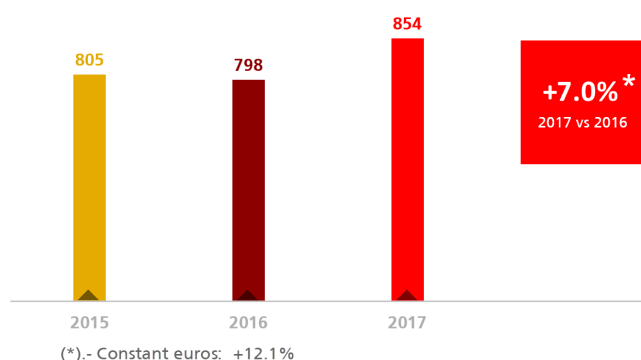
investments held to maturity was €13,491 million, and tangible assets amounted to €22,975 million.

Total goodwill was €25,769 million, after the amortisations carried out in the last quarter in the United States.

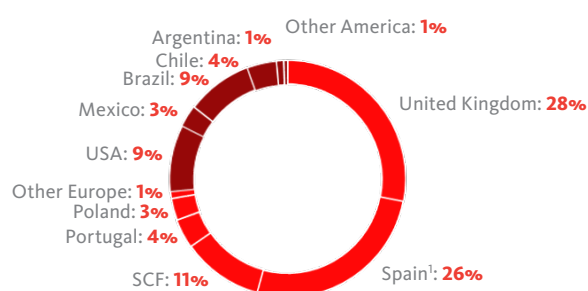
Balances were significantly affected by the exchange rates of the currencies in which the Group operates, as well as the change in perimeter.

- Negative impact of around five p.p. on the whole Group from the change in exchange rates. By units: Poland (+6 p.p.); UK and Chile (-4 p.p.); Mexico (-8 p.p.); US (-12 p.p.); Brazil (-14 p.p.) and Argentina (-38 p.p.).

■ GROSS CUSTOMER LOANS (including Popular) excluding repos (€ billion)

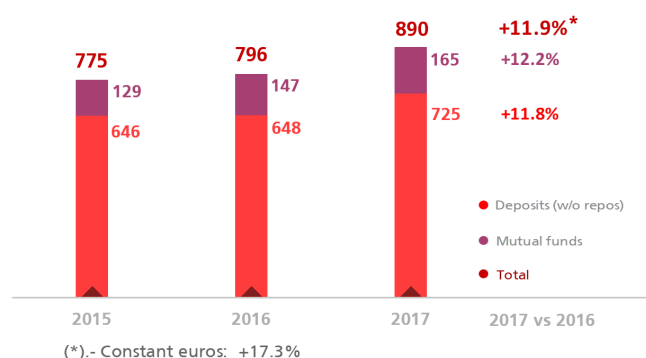


■ GROSS CUSTOMER LOANS excluding repos (% of operating areas), December 2017

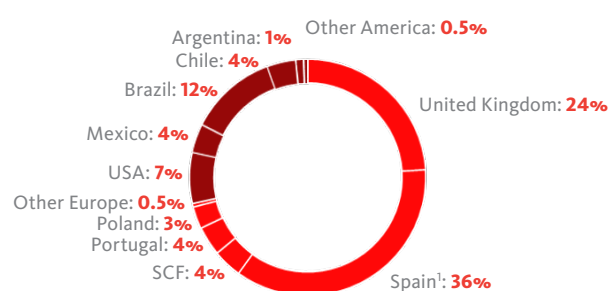


(1) Including Popular: 9%

■ CUSTOMER FUNDS (including Popular)
excluding repos
€ billion



■ CUSTOMER FUNDS
excluding repos
(% of operating areas), December 2017



(1) Including Popular: 8%

- Positive perimeter impact of 10 p.p. from the acquisition of Banco Popular in the second quarter of 2017.

In order to better assess management of customer balances, the figures and changes shown below do not take into account the evolution of exchange rates or the acquisition of Banco Popular.

Gross lending to customers excluding repos

Loans at the end of 2017 totalled €774,443 million, 2% more than in 2016. They increased in retail banking and in eight of the ten core units:

- The largest rises were in Argentina (+44%, driven by consumer credit), Portugal (+8%, benefiting from a corporate operation) and Brazil (+7% due to individual customers).
- Growth of 6% in Santander Consumer Finance, largely due to growth in auto finance and credit cards, 5% in Mexico and

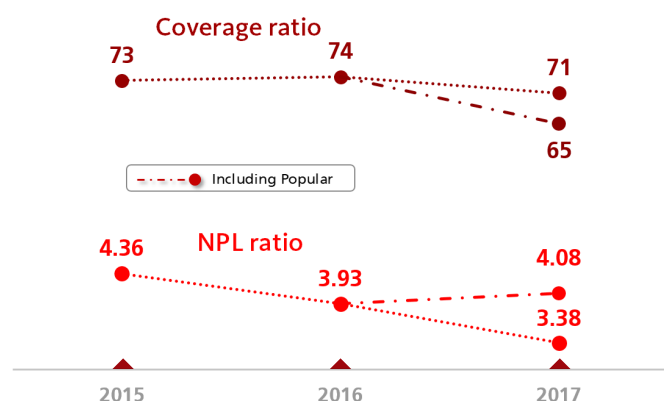
Poland thanks, in both cases, to SMEs, Chile's rose 3% thanks to individuals, high income customers and SMEs, and the UK's rose 1% due to residential mortgages and loans to companies, offsetting the drop in non-core loans.

- Fall of 2% in Spain, due to institutional balances and GCB, and 4% in the United States, from the sale of a Santander Consumer USA portfolio and the reduction in GCB at Santander Bank.
- Balanced by segments: individuals (47%), consumer credit (18%), SMEs and companies (24%) and GCB (11%). Growth in individual customers, consumer finance and SMEs, while loans to companies and GCB declined.
- Loans to the Real Estate Sector in Spain, excluding Banco Popular, fell 56%, continuing the strategy of previous years.

■ CUSTOMER LOANS
(€ million)

	2017	2016	Change amount	%	2015
Commercial bills	25,680	23,894	1,786	7.5	18,486
Secured loans	434,384	454,676	(20,291)	(4.5)	481,221
Other term loans	233,762	232,289	1,473	0.6	217,829
Finance leases	26,569	25,357	1,212	4.8	22,900
Receivable on demand	5,081	8,102	(3,020)	(37.3)	8,504
Credit cards receivable	21,792	21,363	428	2.0	20,270
Impaired assets	27,175	32,573	(5,398)	(16.6)	36,133
Gross customer loans (excluding repos)	774,443	798,254	(23,811)	(3.0)	805,341
Repos	18,378	16,609	1,769	10.7	12,024
Gross customer loans	792,821	814,863	(22,041)	(2.7)	817,366
Loan-loss allowances	19,424	24,393	(4,969)	(20.4)	26,517
Group net customer loans (Excl. Popular)	773,398	790,470	(17,072)	(2.2)	790,848
Popular	75,516		75,516		
Group net customer loans	848,914	790,470	58,444	7.4	790,848

■ NPL AND COVERAGE RATIOS. TOTAL GROUP
(%)



Credit risk

Bad and doubtful loans, excluding Banco Popular, ended 2017 at €28,104 million, 16% lower than in 2016.

The NPL ratio, excluding Banco Popular, stood at 3.38%, (-55 b.p. over December 2016), after improving for the fourth straight year. Moreover, this NPL ratio is the lowest since the middle of 2010.

In order to cover bad loans, provisions amounted to €19,906 million (coverage of 71% compared to 74% in 2016). In order to properly view this figure, one has to take into account that the UK and Spain's ratios are affected by the weight of mortgage balances, which require fewer provisions as these loans have guarantees.

■ CREDIT RISK MANAGEMENT. December 2017
(%)

	NPL ratio	vs. 2016 (bp)	Coverage ratio
Spain	4.72	(69)	45.9
Spain's real estate activity	87.47	97	48.4
Consumer Finance	2.50	(18)	101.4
Poland	4.57	(85)	68.2
Portugal	5.71	(310)	59.1
United Kingdom	1.33	(8)	32.0
Brazil	5.29	(61)	92.6
Mexico	2.69	(7)	97.5
Chile	4.96	(9)	58.2
Argentina	2.50	101	100.1
USA	2.79	51	170.2
Banco Popular	10.75	—	48.7

The improved credit quality is reflected in the reduction in loan-loss provisions.

The cost of credit also improved and dropped from 1.18% in 2016 to 1.12% in December 2017. It declined for the fifth year running.

This positive evolution of the credit quality ratios occurred in almost all the countries where the Group operates. The NPL ratio fell in eight of them and the cost of credit in seven of the ten core units.

More information on credit risk, the control and monitoring systems and the internal risk models for calculating provisions can be found in the specific section of the risk management report in this Annual Report.

■ CREDIT RISK MANAGEMENT (Excl. Popular)
(€ million)

	2017	2016	Change amount	%	2015
Non-performing loans	28,104	33,643	(5,539)	(16.5)	37,094
NPL ratio (%)	3.38	3.93	(0.55)		4.36
Loan-loss allowances	19,906	24,835	(4,929)	(19.8)	27,121
For impaired assets	12,505	15,466	(2,961)	(19.1)	17,707
For other assets	7,401	9,369	(1,968)	(21.0)	9,414
Coverage ratio (%)	70.8	73.8	(3.0)		73.1
Cost of credit (%)	1.12	1.18	(0.06)		1.25

Customer funds excluding repos

Total managed funds (deposits excluding repos and mutual funds) rose 8% to €815,849 million at the end of 2017.

Growth in eight of the ten core units, except for the United States (-9% due to lower institutional balances), as follows:

- Growth in Latin America (Argentina: +53%; Brazil: +24% and Mexico: +6%). In Europe, Spain rose 12% and the UK 3%.
- Moderate rises at Santander Consumer Finance, Poland and Portugal (+2% each). In all of them we focused on reducing the cost instead of increasing the volume and thus, growth in demand deposits was offset by the fall in time deposits.
- Chile remained unchanged.

Reflecting the strategy of loyalty and management of funding costs, demand deposits rose 9% increasing in almost all countries and mutual funds rose 14%, also in all countries. Time deposits, on the other hand, remained stable and with a varied performance by units.

As well as capturing customer deposits, Grupo Santander, for strategic reasons, maintains a selective policy of issuing securities in the international fixed income markets and strives to adapt the frequency and volume of its market operations to the structural liquidity needs of each unit, as well as to the receptiveness of each market.

In 2017, various Group units (excluding Banco Popular) carried out:

- Medium- and long-term senior debt issuances amounting to €12,769 million and covered bonds placed in the market of €5,181 million.
- Securitisations placed in the market (€13,965 million).
 - Issues eligible for Total Loss Absorbing Capacity (TLAC) amounting to €19,529 million, in order to strengthen the Group's situation, consisting of senior non-preferred: €16,222 million; subordinated debt: €1,282 million and preferred: €2,321 million.
 - Maturities of medium and long-term debt of €36,461 million.

Detailed information is in the chapter of liquidity and funding risk management.

CUSTOMER FUNDS (€ million)

	2017	2016	Change amount	%	2015
Demand deposits	486,716	467,261	19,455	4.2	443,096
Time deposits	173,046	181,089	(8,043)	(4.4)	202,666
Mutual funds	155,794	147,416	8,378	5.7	129,077
Customer deposits excluding repos + Mutual funds	815,556	795,766	19,790	2.5	774,839
Pension funds	11,566	11,298	268	2.4	11,376
Managed portfolios	24,203	23,793	410	1.7	25,808
Subtotal	851,326	830,858	20,468	2.5	812,023
Repos	53,009	42,761	10,248	24.0	37,380
Group customer funds (Excl. Popular)	904,334	873,618	30,716	3.5	849,403
Popular	81,369		81,369		
Group customer funds	985,703	873,618	112,085	12.8	849,403

RATING AGENCIES

In 2017 four rating agencies confirmed their ratings and one of them (Scope) upgraded its rating from A+ to AA-

At the end of 2017, Banco Santander's rating exceeded the sovereign with the five agencies

These ratings recognise Santander's business model and financial strength

- The Group's access to the wholesale funding markets, as well as the cost of issuances, depends to some extent on the ratings of rating agencies.
- During 2017, DBRS, Fitch, Moody's and Standard & Poor's confirmed Santander's rating, and the rating agency Scope upgraded the Bank's rating in April, from A+ to AA-. All rating agencies maintained the stable outlook.
- Rating agencies regularly review the Group's ratings. The rating depends on a series of internal (business model, strategy, capital, capacity to generate results, liquidity, etc.) and external factors related to the general economic environment, the banking sector's situation and the sovereign risk of the countries in which the Bank operates.
- At December 2017, Banco Santander's rating exceeded Spain's sovereign with the five agencies, recognising Banco Santander's business model and financial strength.

■ DEBT RATINGS

December 2017

	Long term	Short term	Outlook
DBRS	A	R-1(low)	Stable
Fitch Ratings	A-	F2	Stable
Moody's	A3	P-2	Stable
Standard & Poor's	A-	A-2	Stable
Scope	AA-	S-1	Stable

LIQUIDITY AND FUNDING RISK MANAGEMENT

The Group's liquidity remains at comfortable levels, well above regulatory requirements

Positive deposit evolution in the year, resulting in an improvement in the commercial gap

Issuance activity prioritised medium- and long-term funding instruments expected to be TLAC/MREL eligible

Grupo Santander's moderate encumbrance of assets continued

First, we present the Group's **liquidity management**, the principles on which it is based and the framework in which it is included.

We then look at the **funding strategy developed by the Group and its subsidiaries**, with particular attention on the **liquidity evolution in 2017**. We examine changes in the liquidity management ratios and the business and market trends that gave rise to these over the past year.

The section ends with a qualitative description of the **outlook** for funding in the coming year for the Group and its main countries.

1.1 Liquidity Management in Grupo Santander

Structural liquidity management aims to fund the Group's recurring activity optimising maturities and costs, while avoiding taking on undesired liquidity risks.

Santander's **liquidity management** is based on the **following principles**:

- Decentralised liquidity model.
- Medium- and long-term funding needs must be covered by medium- and long-term instruments.
- High contribution from customer deposits due to the retail nature of the balance sheet.
- Diversification of wholesale funding sources by instruments/ investors, markets/currencies and maturities.

- Limited recourse to short-term wholesale funding.
- Availability of sufficient liquidity reserves, including standing facilities/discount windows at central banks to be used in adverse situations.
- Compliance with regulatory liquidity requirements both at Group and subsidiary level, as a new factor conditioning management.

The effective application of these principles by all institutions comprising the Group required the development of a unique **management framework** built upon three essential pillars:

- A **solid organisational and governance model** that ensures the involvement of the subsidiaries' senior management in decision-taking and its integration into the Group's global strategy. The decision-making process for all structural risks, including liquidity and funding risk, is carried out by Local Asset and Liability Committees (ALCO) in coordination with the Global ALCO, which is the body empowered by Banco Santander's board in accordance with the corporate Asset and Liability Management (ALM) framework. This governance model has been reinforced as it has been included within the Santander Risk Appetite Framework. This framework meets the demands of regulators and market players emanating from the financial crisis to strengthen banks' risk management and control systems.
- In-depth **balance sheet analysis and measurement of liquidity risk**, supporting decision-taking and its control. The objective is to ensure the Group maintains adequate liquidity levels necessary to cover its short- and long-term needs with stable funding sources, optimising the impact of their costs on the income statement,

both in normal and stressed conditions. The Group's liquidity risk management processes are contained within a conservative risk appetite framework established in each geographic area in accordance with its commercial strategy. This risk appetite defines maximum tolerance levels for key risk factors using internal and regulatory metrics in both normal and stressed market conditions, which establish the limits within which the subsidiaries can operate in order to achieve their strategic objectives.

- **Management adapted** in practice to the **liquidity needs of each business**. Every year, based on business needs, a liquidity plan is developed which ensures:

- a solid balance sheet structure, with a diversified presence in the wholesale markets in terms of products and maturities, with moderate recourse to short-term products;
- the use of liquidity buffers and limited encumbrance of assets;
- compliance with both regulatory metrics and other metrics included in each entity's risk appetite statement.

Over the course of the year, all dimensions of the plan are monitored.

The Group continues developing the **ILAAP** (Internal Liquidity Adequacy Assessment Process), an internal self-assessment of liquidity adequacy which must be integrated into the Group's other risk management and strategic processes. It focuses on both quantitative and qualitative matters and is used as an input to the SREP (Supervisory Review and Evaluation Process). The ILAAP evaluates the liquidity position both in ordinary and stressed scenarios. In the Risk chapter of this report, there is a brief description of the considered scenarios.

As a result of the aforementioned process, a regulatory requirement is that once a year the Group must send the supervisor a document, signed by the Board of Directors, that concludes that the Group's funding and liquidity structure remains solid in all scenarios and that the internal processes are suitable to ensure sufficient liquidity. This conclusion is the result of analysis carried out by each of the subsidiaries, following the Group's autonomous liquidity management model.

The Group has a robust structure suited to the identification, management, monitoring and control of liquidity risks, established through common frameworks, conservative principles, clearly defined roles and responsibilities, a consistent committee structure, effective local lines of defence and a well-coordinated corporate supervision.

Additionally, frequent and detailed liquidity monitoring reports are generated for management, control and informational purposes. The most relevant information is periodically sent to senior management, the Executive Committee and the Board of Directors.

Over the last few years, the Group and each of its subsidiaries have developed a comprehensive special situations management framework which centralises the Bank's governance in these scenarios. Contingency funding plans are integrated within this governance model, detailing a series of actions which are feasible, pre-assessed, with an established execution timeline, categorised, prioritised and sufficient both in terms of volumes as well as timeframes to mitigate stress scenarios.

■ 1.2 Funding strategy and liquidity evolution in 2017

1.2.1. Funding strategy and structure

Santander's funding activity over the last few years has focused on extending its management model to all Group subsidiaries, including new incorporations, and, in particular, adapting the strategies of the subsidiaries to the increasingly demanding requirements from both markets and regulators.

- Santander has developed a funding model based on autonomous subsidiaries responsible for covering their own liquidity needs.
- This structure makes it possible for Santander to take advantage of its solid retail banking business model in order to maintain comfortable liquidity positions at Group level and in its main units, even during periods of market stress.
- Over the last few years, it has been necessary to adapt funding strategies to reflect commercial business trends, market conditions and new regulatory requirements.
- In 2017, Santander continued to improve in specific aspects based on a very comfortable liquidity position both at Group and subsidiary levels, with no significant changes in liquidity management or funding policies or practices. All of this enables us to face 2018 from a strong starting point, with no material growth restrictions.

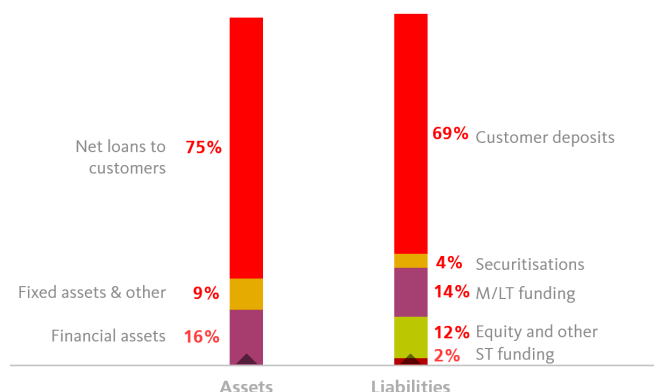
In general terms, the funding strategies and liquidity management **approaches** implemented by Santander subsidiaries **remain as follows**:

- Maintain adequate and stable medium- and long-term wholesale funding levels.
- Ensure a sufficient volume of assets which can be discounted in central banks as part of the liquidity buffer.
- Strong liquidity generation from the commercial business through lower credit growth and increased emphasis on attracting customer deposits.

All these developments, built on the foundations of a solid liquidity management model, enable Santander to enjoy a **very robust funding structure** today. The basic features of this are:

- **High share of customer deposits due to its retail focused balance sheet.** Customer deposits are the Group's main source of funding, representing just over two-thirds of the Group's net liabilities (i.e. of the liquidity balance sheet) and 92% of net loans as of December 2017. Moreover, these deposits are a highly stable due to the fact that they mainly arise from retail client activity. This represents an increase with respect to the 2016 figure of 87%. The liquidity evolution explains the majority of this change.

■ GRUPO SANTANDER LIQUIDITY BALANCE SHEET
(%) December 2017

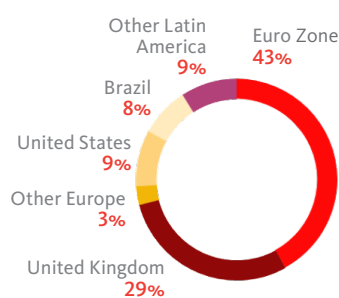


- **Wholesale funding diversified in terms of issuers, markets and instruments, focusing on medium- and long-term markets with a limited reliance on short-term funding.** Medium- and long-term wholesale funding accounts for 18% of the Group's net funding, compared with 20% at the end of 2016, and comfortably covers the lending not funded by customer deposits (commercial gap).

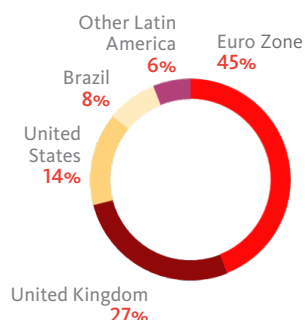
This funding is well balanced by instruments (approximately 43% senior debt, 23% securitisations and structured products with guarantees, 23% covered bonds, and the rest preferred shares and subordinated debt) and also by markets so that those with the highest weight in issuances are those where the Bank's investor activity is the strongest.

The following charts show the **geographic distribution** of the Group's customer loans and its medium and long-term wholesale funding, so that their similarity can be appreciated.

■ NET CUSTOMER LOANS
(%) December 2017



■ M/LT WHOLESALE FUNDING
(%) December 2017



With regards to the breakdown of net customer loans, compared to 2016 there has been a notable increase in the weight of the Euro Zone, largely due to the incorporation of Grupo Banco Popular into Grupo Santander, as its main area of operations was the Euro Zone. Likewise, there was a similar increase the Euro Zone's weight in medium- and long-term funding partly due to Popular and partly due to issuance activity throughout the year.

The bulk of the Bank's medium- and long-term funding is made up of debt issuances. The outstanding balance as of December 2017 was €153,961 million in nominal terms, with a comfortable maturity profile and a weighted average maturity of 5.0 years, a favourable increase compared to the 4.3 years as of end 2016.

The distribution of this funding by instrument over the last three years and maturity profile is as follows.

■ MEDIUM- AND LONG-TERM DEBT
ISSUANCE. GRUPO SANTANDER
(€ million)

	Change in outstanding balance at nominal value		
	Dec 17	Dec 16	Dec 15
Preferred	10,365	8,515	8,491
Subordinated	12,049	11,981	12,262
Senior debt	85,962	89,568	83,630
Covered bonds	45,585	39,513	45,010
Total	153,961	149,578	149,393

■ MEDIUM- AND LONG-TERM DEBT ISSUANCES. GRUPO SANTANDER

(€ million)	Distribution by contractual maturity. December 2017*								Total
	0-1 month	1-3 months	3-6 months	6-9 months	9-12 months	12-24 months	2-5 years	more than 5 years	
Preferred	-	-	-	-	-	-	-	10,365	10,365
Subordinated	-	-	197	86	-	580	129	11,057	12,049
Senior debt	1,309	3,017	4,048	4,556	1,484	14,285	36,784	20,479	85,962
Covered bonds	3,100	-	2,133	250	-	5,001	18,693	16,408	45,585
Total	4,409	3,017	6,377	4,891	1,484	19,866	55,606	58,310	153,961

* In the case of issues with put option in favour of the holder, the first early redemption date of the put option is considered instead of the original contractual maturity date.
Note: there are no additional guarantees for any of the debt issued by the Group's subsidiaries.

It is worth noting that compared to 2016 the volume of issuances with a maturity date within the next year has decreased.

In addition to the debt issuances of the medium- and long-term wholesale funding, the Bank has securitisations placed in the market, collateralised funding and other specialist funding amounting to a total of €45,364 million with a residual maturity of 1.7 years.

Wholesale funding stemming from short-term issuance programmes is a residual part of the Group's funding structure (accounting for around 2% of net liabilities), is related to treasury activities and is comfortably covered by liquid assets.

The outstanding balance as of end 2017 was €20,999 million distributed as follows: various certificate of deposit and commercial paper programmes in the UK, 43%; European Commercial Paper, US Commercial Paper and domestic programmes issued by the parent bank, 17%; issuance programmes in other units, 40%.

On 9 November 2015, the Financial Stability Board (FSB) published its final principles and term sheet containing an international standard to enhance the loss absorbing capacity of global systemically important institutions (G-SIIs). The final standard consists of an elaboration of the principles on loss absorbing and recapitalisation capacity of G-SIIs in resolution and a term sheet setting out a proposal for the implementation of these proposals in the form of an internationally agreed standard on total loss absorbing capacity (TLAC) for G-SIIs. Once implemented in the relevant jurisdictions, these principles and terms will form a new minimum TLAC standard for G-SIIs.

Directive 2014/59/EU of 15 May 2014 on recovery and resolution of credit institutions and investment firms (BRRD) includes an additional loss absorption concept and a minimum eligible liabilities requirement known as MREL (Minimum Required Eligible Liabilities) which applies to all entities operating in Europe, not only those the G-SIIs. MREL and TLAC are discussed further in the Capital section of this report.

The medium- and long-term debt issuances that are considered to be MREL/TLAC eligible are preferred and subordinated debt. The ability of senior bonds to be MREL/TLAC eligible instruments depends on the insolvency legislation in the country of domicile of the issuer. For example, in Spain, recent legislation has created a new instrument category known as senior non-preferred, an instrument which Banco Santander has been a pioneering issuer in. In other countries, such as the UK or the United States, subordination is structural and is achieved by issuing ordinary senior debt via the entity's Holding company. Contractual subordination is also possible where a clause is included in the contract stating that the issuance is subordinate to certain liabilities.

1.2.2. Evolution of liquidity in 2017

The main aspects of liquidity in 2017 can be summarised as follows:

- Basic liquidity ratios remain at comfortable levels.
- We are continuing to achieve regulatory ratios ahead of schedule.
- Moderate use of encumbered assets in funding operations.

i. Basic liquidity ratios remain at comfortable levels

The table shows the evolution of the basic monitoring liquidity metrics at the Group level over the last few years:

■ GRUPO SANTANDER MONITORING METRICS

	2017	2016	2015
Net loans / net assets	75%	75%	75%
Net loan-to-deposit ratio (LTD)	109%	114%	116%
Customer deposits and medium- and long-term funding / net loans	115%	114%	114%
Short-term wholesale funding / net liabilities	2%	3%	2%
Structural liquidity surplus / net liabilities	15%	14%	14%

As at end-December 2017, Grupo Santander recorded:

- A stable credit to net assets ratio (total assets minus trading derivatives and inter-bank balances) of 75%, in line with recent years. This high level in comparison with European competitors reflects the retail nature of Grupo Santander's balance sheet.
- Net loan-to-deposit ratio (LTD) of 109%, very comfortably within the target range (below 120%). This stability shows a balanced growth between assets and liabilities.
- The ratio of customer deposits plus medium- and long-term funding to lending was 115% at the end of 2017.
- Limited recourse to short-term wholesale funding. The ratio was around 2%, in line with previous years.
- Lastly, the Group's structural surplus (i.e. the excess of structural funding sources - deposits, medium- and long-term funding and capital - as a percentage of structural liquidity needs - fixed assets and loans-) rose in 2017, to an average of €156,927 million, higher than at the end of the previous year.

As at 31 December 2017, the consolidated structural surplus stood at €163,957 million. This consists of fixed-income assets (€162,586 million), equities (€22,958 million), partly offset by short-term wholesale funding (-€20,999 million) and net interbank and central bank deposits (-€587 million). In relative terms, the total volume was equivalent to 15% of the Group's net liabilities, in line with December 2016.

Having discussed the principal liquidity ratios at Group level, the following table sets out the ratios for for Santander's main units as at end 2017:

■ MAIN UNITS AND LIQUIDITY METRICS

December 17	LTD Ratio	Deposits + M/LT funding/ Net loans
Spain	79%	160%
Popular	117%	100%
Portugal	100%	115%
Santander Consumer Finance	254%	66%
Poland	92%	111%
United Kingdom	106%	117%
Brazil	101%	122%
Mexico	87%	123%
Chile	143%	95%
Argentina	76%	134%
United States	141%	110%
Group total	109%	115%

Generally speaking, there were two **key drivers** behind the evolution of the Group's liquidity and that of its subsidiaries **in 2017** (excluding the forex effect):

1. Good performance in deposits in the main geographies where the Group operates, particularly in Spain and in the UK. This performance has helped to narrow the commercial gap, as deposit growth has more than outstripped the increase in lending.
2. Debt issuance momentum continued, especially in the European units, though more targeted in its execution due the lower balance sheet needs. In particular, issuances that are expected to be TLAC and MREL eligible have been prioritised.

In 2017, the Group as a whole has captured €51,740 million of medium- and long-term funding (calculated using year-average exchange rates).

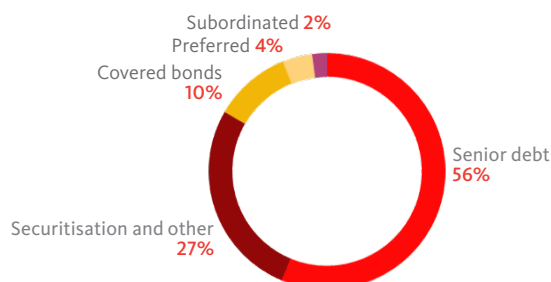
In terms of **instruments**, medium and long-term debt instruments (senior debt, covered bonds, subordinated debt and preferred shares) showed the greatest increase, up around 15% to €37,775 million, mainly due to senior and preferred issuances. Securitisation and structured finance activity increased 6% compared to 2016, at €13,965 million.

By **geography**, the largest issuers of medium- and long-term debt were Spain, the UK and Santander Consumer Finance. Santander Consumer Finance further increased its diversification this year in terms of funding sources and has accessed senior and *pfandbriefe* markets in Germany for the first time. Compared to 2016, Spain and Portugal increased the most; Spain due to the need to build MREL and TLAC eligible liability buffers, explaining the limited covered bond issuance in the year in favour of unsecured debt. In Portugal's case, as a consequence of funding needs deriving from the integration of Banco Popular Portugal into Santander Totta following Popular's resolution and subsequent sale to Santander.

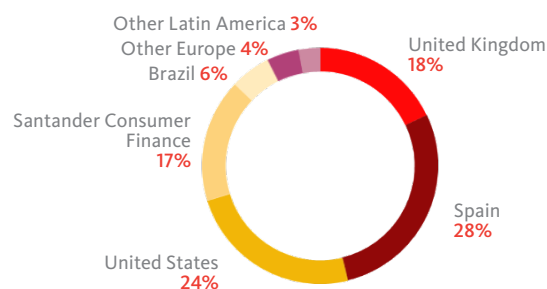
The main issuers of securitisations were Santander Consumer Finance and the United States, via its consumer lending subsidiary Santander Consumer USA.

The charts below set out in greater detail their **distribution by instruments and geographic areas**:

■ DISTRIBUTION BY INSTRUMENT December 2017. (%)



■ DISTRIBUTION BY GEOGRAPHY December 2017. (%)



The weight of covered bonds issued in the year remains in line with 2016 at 10% of total issuances. However, in contrast to last year when the main issuers were Santander and the UK, in 2017 the main issuers were Portugal and the UK.

Grupo Santander regularly holds different types of meetings with analysts, investors and shareholders in which we disclose our strategic funding plans for the coming years. Analysing the issuance activity over the course of the year in the main geographies and comparing it to the information presented at the beginning of 2017, we can conclude the following:

- Santander parent bank marketed around €3 billion of hybrid securities, in line with forecasts; roughly €10 billion of senior non-preferred, in the lower range of that disclosed to the market; and completed its funding plan with senior preferred and covered bond expectations of just over €1 billion.
- Santander Consumer Finance issued senior preferred debt in line with the amounts disclosed to the markets.
- The UK issued over €2 billion of senior debt via its holding company, in line with expectations, and less than €1 billion of hybrid debt, below forecasted amounts due to lower funding needs. The UK completed its funding plan by directly issuing around €4 billion of senior and covered bond securities.
- The United States issued around €4 billion of senior debt via its holding company, somewhat above disclosed volumes.
- In the year, using year-average exchange rates, the Group as a whole issued €19.825 billion of MREL/TLAC eligible securities, of which €16.222 billion were senior non-preferred and eligible senior debt, €2.321 billion were AT1, and €1.282 billion were subordinated debt.

In summary, Grupo Santander retained its comfortable access to the different markets in which it operates, reinforced by new issuing units and products. In 2017, we issued debt and securitisations in 14 different currencies, with participation from 22 relevant issuers in 14 countries and with an average maturity of 5 years, slightly above the previous year.

ii. Compliance with regulatory ratios ahead of schedule

Under its liquidity management model, over the last few years Grupo Santander has been managing the implementation, monitoring and compliance with the new liquidity requirements established under international financial regulations ahead of schedule.

LCR (Liquidity Coverage Ratio)

The regulatory requirement for this ratio in 2017 was set at 80%. As of 1 January 2018 the requirement increased to 100%. As a result, the Group, both at a consolidated and subsidiary level, has increased its risk appetite from 100% in 2017 to 105% in 2018.

The Group's strong short-term liquidity starting position, combined with autonomous management in all major units, enabled compliance levels of more than 100% to be maintained throughout the year, at both the consolidated and individual levels.

As at end 2017, the Group's LCR ratio stood at 133%, comfortably exceeding regulatory requirements. The following table provides detail of the LCR ratio by unit, which shows the considerable excess over requirements:

■ LIQUIDITY COVERAGE RATIO

	Dec 17
Santander	130%
Popular	146%
Santander Consumer Finance	201%
Portugal	123%
Poland	141%
United Kingdom	120%
United States	118%
Brazil	126%
Chile	138%
Mexico	188%
Grupo Santander	133%

NSFR (Net Stable Funding Ratio)

The final definition of the net stable funding ratio approved by the Basel Committee in October 2014, has not yet come into effect. The Basel requirement still needs to be written into the CRR, which is expected to be published in the second half of 2018. The NSFR regulatory requirements will only become binding two years after its inclusion into European Law.

However, the Group has defined a management limit of 100% at the consolidated level and for almost all of its subsidiaries.

With regards to this ratio, Santander benefits from a high weight of customer deposits, which are more stable, permanent liquidity needs deriving from commercial activity funded by medium- and long-term instruments and limited recourse to short-term funds. Taken together, this enables Santander to maintain a balanced liquidity structure, reflected in NSFR ratios greater than 100%, both at Group and individual levels as at end December 2017.

In particular, the NSFR of the parent bank was 105%, the UK 121%, Brazil 109% and the United States 110%.

In short, the liquidity models and management of the Group and its main subsidiaries have enabled them to meet both regulatory metrics well ahead of schedule.

iii. Asset Encumbrance

Lastly, it is worth highlighting Grupo Santander's moderate use of assets as collateral in the structural funding sources of the balance sheet.

In line with the guidelines established by the European Banking Authority (EBA) in 2014, the concept of asset encumbrance includes both on-balance sheet assets pledged as collateral in operations to obtain liquidity as well as those off-balance sheet assets received and re-used for a similar purpose, in addition to other assets associated with liabilities other than for funding reasons.

The following tables present the data Grupo Santander is required to report to the EBA as at end 2017.

■ GRUPO SANTANDER ASSET ENCUMBRANCE

€ billion	Carrying amount of encumbered assets	Fair value of encumbered assets	Carrying amount of unencumbered assets	Fair value of unencumbered assets
Assets	349.6		1,094.7	
Credit and loans	224.9		803.9	
Equities	16.3	16.2	10.8	10.8
Debt instruments	89.8	94.4	109.6	104.9
Other assets	18.6		170.5	

■ GRUPO SANTANDER ENCUMBERED RECEIVED COLLATERAL

€ billion	Fair value of encumbered collateral received or own debt securities issued	Fair value of collateral received or own debt securities issued available for encumbrance
Collateral received	86.7	27.2
Credit and loans	0.0	0.0
Equities	3.2	5.5
Debt instruments	81.6	21.7
Other collateral received	1.9	0.0
Debt instruments issued by the entity other than covered bonds and securitisations	0.0	3.6

■ GRUPO SANTANDER ENCUMBERED ASSETS AND COLLATERAL RECEIVED AND ASSOCIATED LIABILITIES

€ billion	Matching liabilities, contingent liabilities or securities lent	Assets, collateral received and own debt securities issued other than covered bonds and ABSs encumbered
Total sources of encumbrance (carrying amount)	330.7	436.3

On-balance sheet encumbered assets amounted to €349.6 billion, 64% of which is accounted for by loans (mortgages, corporate, etc.). Off-balance sheet asset encumbrance stood at €86.7 billion, mainly relating to debt securities received as collateral in repo and similar operations which were then re-used. The total for the two categories was €436.3 billion of encumbered assets, giving rise to a volume of associated liabilities of €330.7 billion.

As at end 2017, total asset encumbrance in funding operations represented 28.0% of the Group's extended balance sheet under EBA criteria (total assets plus guarantees received: €1,558 billion as of end 2017). The increase in this ratio compared to the values reported in 2016 are due to the acquisition of Banco Popular in June 2017, whose balance sheet was more encumbered than the rest of Grupo Santander.

Finally, a distinction needs to be made between the different natures of the sources of encumbrance, as well as their role in the Group's funding:

- 44.5% of total asset encumbrance corresponds to collateral pledged in medium- and long-term operations (with a residual maturity of more than 1 year) to fund the commercial activity on the balance sheet. This results in a level of asset encumbrance known as "structural" at 12.5% of the extended balance sheet, using EBA criteria.
- The other 55.5% corresponds to short-term market transactions with a residual maturity of less than one year or to collateral pledged in derivative operations whose purpose of which is not to finance ordinary business activity of businesses but rather efficient short-term liquidity management.

■ 1.3 Funding outlook for 2018

Grupo Santander starts 2018 with a comfortable liquidity position and with good prospects for the coming year. However, some risks to stability remain namely those related to funding regulation uncertainties.

With manageable debt maturities over the next few quarters, supported by the low weight of short-term funding and an issuance dynamic expected to be in line with recent years, the Group will manage each geographic area in order to optimise liquidity usage and to maintain a robust balance sheet structure in the units and in the Group as a whole.

For the Group as a whole, reduced commercial needs are envisaged as, in most cases, the increase in lending is expected to be largely counter-balanced out by increases in customer deposits. The greatest liquidity requirements will stem from Spain, both Banco Santander and Banco Popular, Santander Consumer Finance and from the UK.

At Group level, Santander will continue with its long term plan to issue liabilities with loss-absorbing capacity, regardless of whether they are considered to be capital instruments or not. This plan seeks to enhance the Group's current regulatory ratios efficiently, and also takes into account future regulatory requirements. Specifically, the TLAC principles and term sheet require a minimum TLAC requirement to be determined individually for each G-SII at the greater of (a) 16% of risk weighted assets as of 1 January 2019 and 18% as of 1 January 2022, and (b) 6% of the Basel III Tier 1 leverage ratio exposure measure as of 1 January 2019, and 6.75% as of 1 January 2022. Although currently TLAC is only an international agreement awaiting to be transposed into binding regulations in the different jurisdictions (CRR in the case of European G-SIIs), the Group is already incorporating and covering potential requirements into its funding plans.

On the other hand, the MREL requirement was scheduled to come into force by January 2016. However, Commission Delegated Regulation (EU) No. 2016/1450 of 23 May 2016 (the "MREL RTS") gave discretion to resolution authorities to determine appropriate transitional periods to each institution. Under the current proposal of the European Commission to implement TLAC requirements into European regulation, institutions such as Banco Santander would continue to be subject to an institution-specific MREL requirement (i.e., a Pillar II add-on MREL Requirement), which may be higher than the requirement of the TLAC standard (which would be implemented as a Pillar I MREL requirement for G-SIIs). In this sense, we expect Grupo Santander's MREL requirement to be communicated to us by the Single Resolution Board ("SRB") during 2018/2019, based on the current regulation (BRRD). (See 1.6 under Capital Management and Adequacy Solvency Ratios).

Given this focus, Santander plans to issue between €2 billion and €3 billion of hybrid instruments in 2018, and between €7 billion and €10 billion of senior non-preferred; Santander Consumer Finance between €4 billion and €6 billion of senior debt and will continue to develop its *pfandbriefe* programme in Germany; UK expects to issue between €6 billion and €8 billion of senior debt, both via the Holding company and directly via the bank and will complete its funding programme with between €2 billion and €4 billion of covered bonds; and finally, the United States plans to issue between €1 billion and €2 billion during the year.

The Group's units, especially Santander Consumer Finance and the US via Santander Consumer USA, have budgeted for securitisations whose execution will depend on loan origination in line with the business plan.

Within this general picture, several of the Group's units took advantage of the positive market conditions at the beginning of 2018, issuing close to €7 billion in January and the first few days of February.

CAPITAL MANAGEMENT AND ADEQUACY. SOLVENCY RATIOS

The fully loaded CET1 ratio was 10.84% at the end of 2017 (+29 b.p.), in line with our goal of surpassing 11% in 2018

The fully loaded capital ratio was 14.48%, (+61 b.p.) in the year

In July, following the acquisition of Banco Popular and in order to recover the capital ratio levels prior to the purchase, the Group carried out a capital increase of €7,072 million

Active capital management continues to be strengthened across the Group

Grupo Santander's capital management and adequacy seeks to guarantee solvency and maximise profitability, ensuring compliance with the Group's internal objectives as well as regulatory requirements. It is a key strategic tool for taking decisions at the local and corporate levels and enables us to set a common framework of actions, defining and standardising capital management criteria, policies, functions, metrics and processes.

The function of the Group's capital is carried out at two levels:

- **Regulatory capital:** regulatory management stems from an analysis of the capital base, the solvency ratios under the prevailing regulatory criteria and the scenarios used for capital planning. The objective is to make the capital structure as efficient as possible both in terms of cost as well as compliance with the regulatory requirements. Active capital management includes strategies to use and assign capital efficiently to businesses as well as securitisations, asset sales, issuances of capital instruments (preferred shares, subordinated debt) and capital hybrids.

- **Economic capital:** the economic capital model aims to guarantee that the Group adequately assigns its capital to all risks to which it is exposed as a result of its activity and risk appetite. Its purpose is to optimise value creation for the Group and its business units.

The real economic measurement of capital needed for an activity, together with its return, guarantees value creation optimisation by selecting those activities that maximise the return on capital. This is carried out under different economic scenarios, both expected as well as unlikely but plausible, and with the solvency level decided by Grupo Santander.

■ Capital

The Group considers the following capital concepts:

▶ Regulatory capital

- **Capital requirements:** the minimum volume of own funds required by the regulator to ensure the solvency of the entity, depending on its credit, market and operational risks.
- **Eligible capital:** the volume of own funds considered eligible by the regulator to meet capital requirements. The main elements are accounting capital and reserves.

▶ Economic capital

- **Self-imposed capital requirement:** the minimum volume of own funds required by the Group to absorb unexpected losses resulting from current exposure to the risks assumed by the entity at a particular level of probability (this may include other risks in addition to those considered in regulatory capital).
- **Available capital:** the volume of own funds considered eligible by the entity under its management criteria to meet its capital requirements.

▶ Cost of capital

The minimum return required by investors (shareholders) as remuneration for the opportunity cost and risk assumed by investing in the entity's capital. The cost of capital represents a "cut-off rate" or "minimum return" to be achieved, enabling analysis of the activity of business units and evaluation of their efficiency.

▶ Leverage ratio

This is a regulatory metric that monitors the soundness and robustness of a financial institution by comparing the size of the entity to its capital. This ratio is calculated as the ratio between Tier 1 divided by the leverage exposure, that takes into account the size of the balance sheet with adjustments for derivatives, funding of securities operations and off-balance sheet items.

▶ Return on risk adjusted capital (RoRAC)

This is the return (net of tax) on economic capital required internally. Therefore, an increase in economic capital decreases the RoRAC. For this reason, the Bank requires transactions or business involving higher capital consumption to deliver higher returns.

This considers the risk of the investment, and is therefore a risk adjusted measurement of returns.

Using the RoRAC enables the Bank to manage its business more effectively, assess the real returns on its business - adjusted for the risk assumed - and to be more efficient in its business decisions.

▶ Return on risk-weighted assets (RoRWA)

This is the return (net of tax) on risk-weighted assets for a particular business.

The Bank uses RoRWA to establish regulatory capital allocation strategies, guaranting that the maximum return is achieved.

▶ Value creation

The profit generated in excess of the cost of economic capital. The Bank creates value when risk adjusted returns (measured by RoRAC) exceed its cost of capital, and destroys value when the reverse occurs. This measures risk adjusted returns in absolute terms (monetary units), complementing the RoRAC approach.

▶ Expected loss

This is the loss due to insolvency that the entity will suffer on average over an economic cycle. Expected loss considers insolvencies to be a cost that can be reduced by appropriate selection of loans.

■ 1.1 Priorities and main activities in the Group's capital management

The Group's most notable capital management activities are:

- Establishing solvency objectives and the capital contributions aligned with the minimum regulatory requirements and internal policies, in order to guarantee a solid level of capital, coherent with the Group's risk profile, and an efficient use of capital to maximise shareholder value.
- Developing a capital plan to meet the objectives coherent with the strategic plan. Capital planning is an essential part of executing the three-year strategic plan.
- Assessing capital adequacy in order to ensure that the capital plan is coherent with the Group's risk profile and with its risk appetite framework also in stress scenarios.
- Developing the annual capital budget as part of the Group's budgetary process.
- Monitoring and controlling budget execution and drawing up action plans to correct any deviation from the budget.
- Calculating capital metrics.
- Drawing up internal capital reports, as well as reports for the supervisory authorities and for the market.

The main measures taken in 2017 are set out below:

Issuances of financial instruments with the legal nature of capital

During the year, Banco Santander issued two contingent convertible bonds (CoCos) of €750 million and €1,000 million to strengthen its AT1 capital.

As regards subordinated debt, in the first half of the year Banco Santander's issuances totalled €1,150 million. These issuances bolstered the total capital ratio as they count towards Tier 2 funds.

In December, Banco Santander issued €981 million of contingently amortisable perpetual bonds (Loyalty Bonds) for certain customers of the Group affected by the resolution of Banco Popular, with no impact on the Group's capital ratios. This issuance is TLAC/MREL eligible (see section 1.6.)

In July, following the acquisition of Banco Popular and in order to recover the ratio levels prior to the purchase, Banco Santander announced a capital increase for a nominal amount of €729,116,327.50, through the issuance and circulation of 1,458,232,745 new ordinary shares of the same class and series as those currently in circulation and with preferred subscription rights for shareholders. The new shares were issued at a nominal value of €0.50 per share plus a premium of €4.35 per share (total value €4.85 per share) and the total effective amount of the capital increase (including the nominal value and issuance premium) was €7,072,428,813.25.

Dividend policy*

During 2017, the Group maintained cash payments for most of its quarterly remunerations, with the aim of distributing €0.22 charged to the year's earnings in four dividends, three of them in cash of €0.06 each one and one scrip dividend (Santander Dividendo Elección) of €0.04 per share. We also communicated our intention for 2017 and successive years to offer a cash pay-out of between 30% and 40% of the Group's profit and for shareholder remuneration to be line with the growth in earnings.

The objectives set for 2017 were met (cash pay-out of 40% of profit and an increase in the cash dividend per share of 9%).

Strengthen active capital management culture

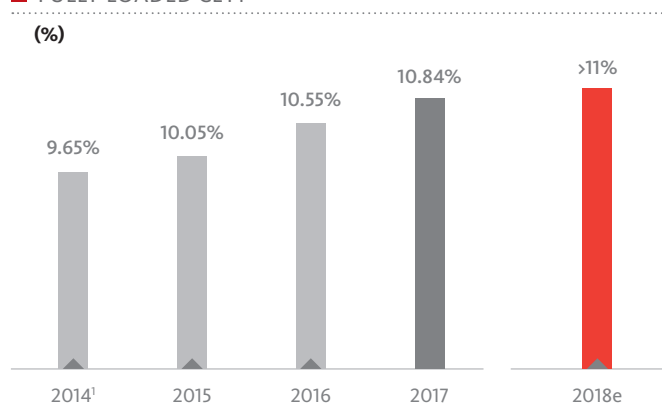
Grupo Santander continued to work towards having a fully loaded CET1 in excess of 11% in 2018.

The continuous improvement in the capital ratios reflects the Group's profitable growth strategy and a culture of active management of capital at all levels of the organisation. Of note:

- The dedicated capital management teams were strengthened, and there was greater coordination between the Corporate Centre and local teams.
- All countries and business units developed their individual capital plans focused on having businesses that maximise the return on capital.
- A higher weight of capital in incentives. To this end, certain aspects related to capital and its profitability are taken into account in the variable pay of senior executives:
 - Among the metrics taken into account are the fully loaded CET1, the contribution of capital and the return on risk weighted assets (RoRWA).
 - Among the qualitative aspects contemplated are adequate management of regulatory changes in capital, effective capital management in business decisions, progress in the capital plan towards the set goals and effective capital allocation.

We are developing in parallel a programme of measures to continuously improve the infrastructure, processes and methodologies that support all aspects related to capital in order to further strengthen active capital management, respond more agilely to the numerous and increasing regulatory requirements and conduct all activities associated within this sphere more efficiently.

FULLY-LOADED CET1



(*) Subject to the final dividend against the 2017 results being approved at the Bank's annual shareholders' meeting.

1.2 Evolution of capital ratios in 2017

The phased-in ratios are calculated by applying the Basel III transitory schedules, while the fully-loaded ratios are calculated without applying any schedule (i.e. with the final regulations).

In fully-loaded terms, the CET1 ratio at the end of 2017 was 10.84% (+29 b.p.) which puts us well within reach of the declared objective of more than 11% in 2018.

The total fully-loaded capital ratio was 14.48%, having increased 61 b.p. during the year.

■ ELIGIBLE CAPITAL (FULLY-LOADED)* (€ million)

	31.12.17	31.12.16	Change		31.12.15
			Amount	%	
Capital stock and reserves	111,362	101,437	9,925	9.8	98,193
Attributable profit	6,619	6,204	415	6.7	5,966
Dividends	(2,998)	(2,469)	(529)	21.4	(2,268)
Other retained earnings	(23,108)	(16,116)	(6,992)	43.4	(15,448)
Minority interests	7,228	6,784	443	6.5	6,148
Goodwill and intangible assets	(28,537)	(28,405)	(132)	0.5	(28,254)
Other deductions	(5,004)	(5,368)	365	(6.8)	(5,633)
Core CET1	65,563	62,068	3,495	5.6	58,705
Preferred shares and other T1 eligibles	7,730	5,767	1,964	34.1	5,504
Tier 1	73,293	67,834	5,458	8.0	64,209
Generic funds and eligible T2 instruments	14,295	13,749	546	4.0	11,996
Eligible capital	87,588	81,584	6,004	7.4	76,205
Risk-weighted assets	605,064	588,088	16,976	2.9	583,917
CET1 capital ratio	10.84	10.55	0.29		10.05
T1 capital ratio	12.11	11.53	0.58		11.00
Total capital ratio	14.48	13.87	0.61		13.05

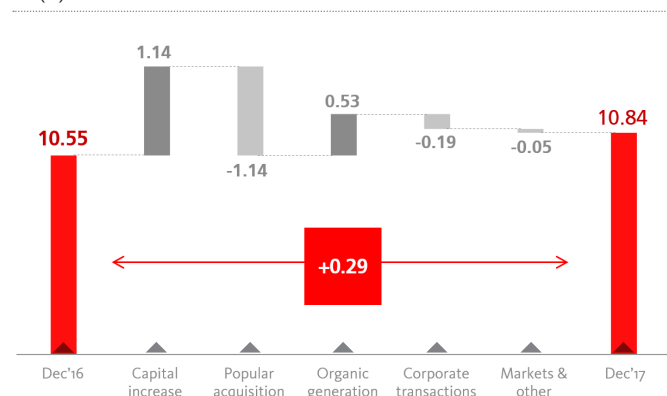
(*) - 31.12.17 including Popular.

The following table compares the CET 1, Tier 1 and total capital in accordance with phased-in and fully-loaded methodologies

■ MAIN CAPITAL AND SOLVENCY RATIOS

	Fully-loaded		Phased-in	
	Dec'17	Dec'16	Dec'17	Dec'16
Common equity (CET1)	65,563	62,068	74,173	73,709
Tier1	73,293	67,834	77,283	73,709
Eligible capital	87,588	81,584	90,706	86,337
Risk-weighted assets	605,064	588,089	605,064	588,088
CET1 capital ratio	10.84%	10.55%	12.26%	12.53%
T1 capital ratio	12.11%	11.53%	12.77%	12.53%
Total capital ratio	14.48%	13.87%	14.99%	14.68%
Leverage ratio	5.02%	4.98%	5.28%	5.40%

■ FL CET1 PERFORMANCE (%)

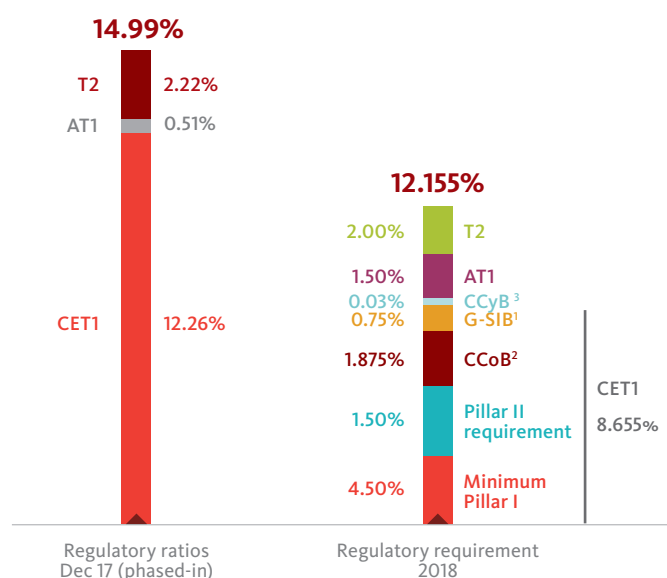


The 29 b.p. increase in the year is principally due to profit and risk weighted assets management, resulting in an organic generation of 53 b.p. in the year. In addition to this organic increase, there were deductions of 19 b.p. due to perimeter impacts (SAM and Allfunds transactions and the increased stake in SC USA) and 5 b.p. relating to various impacts, such as the Available for Sale portfolio valuation among others. The consolidation of Popular's risk weighted assets had a negative 114 b.p. impact on the CET1 ratio. However the Group increased capital in July and the net of the two operations was neutral in capital terms.

As regards the leverage ratio, there were no significant changes in 2017. Tier 1 capital was stable and the leverage exposure registered the usual movements of balance sheet volumes from business activity and from exchange rate changes.

From a qualitative point of view, Grupo Santander has solid capital ratios, in alignment with its business model, balance sheet structure and risk profile.

With regards to the regulatory ratios, Banco Santander exceeds the 2018 minimum regulatory requirements by 284 b.p., taking into account the surplus and shortfall in AT1 and T2 respectively.



1. Global systemically important banks (G-SIB) buffer
2. Capital conservation buffer
3. Countercyclical buffer

■ 1.3 Economic capital

The economic capital is the capital needed to support all the risks of our activity with a certain level of solvency. It is measured using an internally developed model. In our case, the solvency level is determined by the objective long-term rating of "A" (two notches above the Kingdom of Spain's rating), which represents a confidence level of 99.95% (higher than the regulatory level of 99.90%) to calculate the necessary capital.

Santander's economic capital model incorporates in its measurement all significant risks incurred by the Group in its activity (concentration risk, structural interest rate risk, business risk, pensions risk and others that are beyond the scope of regulatory Pillar I). Furthermore, economic capital incorporates the diversification effect which in Grupo Santander's case is key, due to the multinational nature of its activity covering many businesses, in order to appropriately determine and understand the risk profile and solvency of a group with global activity such as Santander.

The fact that Santander's business activity is spread across various countries via a structure of separate legal entities, with a variety of client and product segments, exposed to different types of risks, means that Grupo Santander's results are less vulnerable to adverse situations in one of the particular markets, portfolios, client types or risks. The economic cycles, despite the current high level of economic globalisation, are not the same nor are the different geographies affected with the same intensity. In this way, groups with a global presence have more stable results and are more resistant to the eventual market or portfolio crises, which translates to lower risk. In other words, Grupo Santander's risk and the associated economic capital of the group as a whole are less than the sum of the individual parts.

Unlike with regulatory criteria, Grupo Santander considers certain intangible assets, such as DTAs, goodwill and software, to retain value, even in the hypothetical case of resolution given the geographic structure of Grupo Santander's subsidiaries. As such, the asset is valued and its unexpected loss and capital impact are estimated.

Economic capital is a key tool for internal management and development of the Group's strategy, both from the standpoint of assessing solvency as well as risk management of portfolios and businesses.

From the solvency standpoint, Grupo Santander uses its economic model, in the context of the Basel Pillar II, for the internal capital adequacy assessment process (ICAAP). The business evolution and capital needs are planned under a central scenario and alternative stress scenarios. This ensures the Group meets its solvency objectives to be ensured even in adverse scenarios.

The metrics derived from economic capital enable the risk-return objectives to be assessed, the price of operations to be set based on risk and the economic viability of projects, units and business lines to be evaluated, with the overriding objective of maximising the generation of shareholder value.

As a homogeneous risk measure, economic capital can be used to explain the distribution of risk throughout the Group, reflecting comparable activities and different types of risk in a single metric.

The economic capital requirement at the end of 2017 amounted to €72,144 million which, compared to an available economic capital base of €99,080 million, implies a capital surplus of €26,936 million.

■ AVAILABLE ECONOMIC CAPITAL (€ million)

	2017	2016
Net capital and issue premiums	59,098	52,196
Reserves and retained profits	55,862	52,967
Valuation adjustments	(23,108)	(16,116)
Non-controlling interests	7,228	6,784
Base economic capital available	99,080	95,831
Economic capital required	72,144	72,632
Capital surplus	26,936	23,199

The main difference compared to regulatory CET1 lies in the treatment of goodwill, other intangible assets and DTAs which we consider as additional capital requirements rather than a deduction from available capital.

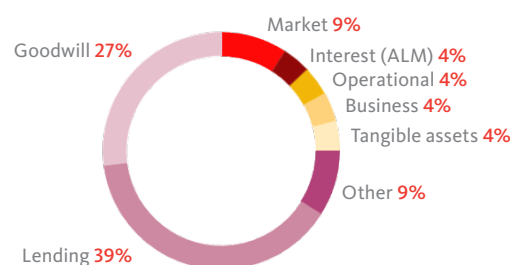
The following chart sums up the Group's economic capital needs at the end of 2017, geographic area and types of risk:

The distribution of economic capital among the main business areas reflects the diversified nature of the Group's business and risk. Continental Europe represents 49% of the capital, Latin America including Brazil 23%, the UK 14% and the US 13%.

Outside the operating areas, the main risks the Corporate Centre assumes are goodwill and the risk derived from the exposure to structural exchange rate risk (risk derived from maintaining stakes in subsidiaries abroad denominated in currencies other than the euro).

The benefit of diversification included in the economic capital model, including both the intra-risk diversification (similar to geographic diversification) as well as inter-risks, amounted to approximately 30%.

■ DISTRIBUTION OF ECONOMIC CAPITAL NEEDS BY TYPE OF RISK December 2017. (%)



■ DISTRIBUTION OF ECONOMIC CAPITAL NEEDS BY GEOGRAPHIC AREA AND TYPE OF RISK December 2017. (€ million)

<div>Grupo Santander</div> <div>Total requirements: 72,144</div>				
Corporate Activities 24,754	Continental Europe 23,300	United Kingdom 6,777	Latin America 10,997	United States 6,317
All risks: Goodwill: 77% Market: 12% DTA: 10% Other: 1%	All risks: Credit: 55% Market: 13% Operational: 8% Interest (ALM): 8% Other: 16%	All risks: Credit: 58% Pensions: 20% Operational: 8% Business: 6% Other: 8%	All risks: Credit: 66% Interest (ALM): 10% Business: 7% Operational: 6% Other: 11%	All risks: Credit: 60% Operational: 10% Tangible assets: 8% Intangible assets: 6% Business: 6% Other: 10%

1.3.1. RoRAC and value creation

Grupo Santander has been using RoRAC methodology since 1993 in order to:

- Calculate the consumption of economic capital and the return on it of the Group's business units, as well as for segments, portfolios and customers, in order to facilitate optimum allocation of capital.
- Measure management of the Group's units through budgetary monitoring of capital consumption and RoRAC.
- Analyse and set prices for taking decisions on operations (admission) and customers (monitoring).

The RoRAC methodology enables the return on operations, customers, portfolios and businesses to be compared on a like-for-like basis, identifying those that obtain a risk-adjusted return higher than the cost of the Group's capital, thus aligning risk and business in order to maximise value creation, which is the ultimate goal of the Group's senior management.

Grupo Santander also regularly assesses the level and evolution of value creation (VC) and the risk-adjusted return (RoRAC) of the Group and its main business units. The VC is the profit generated above the cost of economic capital (EC) employed, and is calculated as follows:

Value creation = recurring profit – (average economic capital x cost of capital)

The profit used is obtained from making the necessary adjustments to the accounting profit so as to extract only the recurring result that each unit generates in its year of activity.

The minimum return on capital that a transaction must obtain is determined by the cost of capital, which is the minimum remuneration required by shareholders. This is calculated by adding to the risk-free return the premium that shareholders require to invest in Grupo Santander. This premium depends essentially on the degree of volatility in Banco Santander's share price with respect to the market's performance. The Group's cost of capital in 2017 was 8.60% (compared to 9.37% in 2016).

As well as reviewing the cost of capital annually, the Group's internal management also estimates a cost of capital for each business unit, taking into account each market's specific features, under the philosophy of subsidiaries autonomous in capital and liquidity, in order to evaluate whether each business is capable of generating value individually.

If an operation or portfolio obtains a positive return, it contributes to the Group's profits, but it only creates shareholder value when that return exceeds the cost of capital.

The following chart shows the value creation and RoRAC at the end of 2017 of the Group's main business areas:

■ RoRAC AND VALUE CREATION
(€ million)

	Dec-17		Dec-16	
Main segments	RoRAC	Value creation	RoRAC	Value creation
Continental Europe	19.7%	2,110	17.3%	1,426
United Kingdom	19.3%	764	20.2%	825
Latin America	41.8%	4,049	33.1%	2,879
United States	8.9%	22	9.2%	-13
Total business units	23.9%	6,946	20.7%	5,117

1.4 Capital planning and stress tests

Capital stress test exercises are a key tool in the dynamic evaluation of risks and the solvency of banks.

It is a forward-looking evaluation based on macroeconomic as well as idiosyncratic scenarios that are unlikely but plausible. Thus, robust planning models are required, capable of transferring the effects defined in the projected scenarios to different elements that influence the bank's solvency.

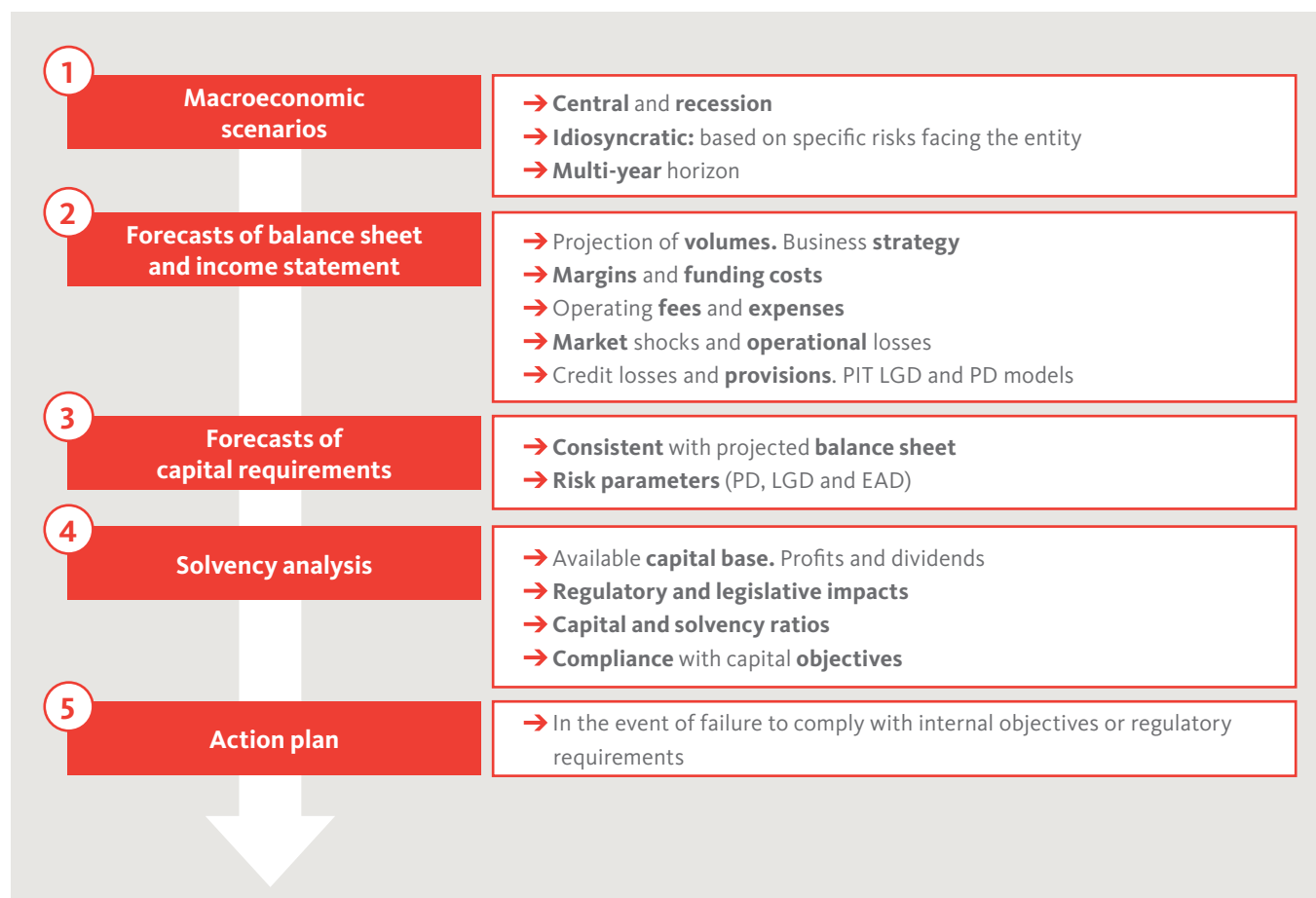
The ultimate aim of capital stress exercises is to make a complete assessment of the risks and solvency of banks, which enables possible capital requirements to be determined in the event they are needed because of banks' failure to meet their regulatory and internal capital objectives.

Internally, Grupo Santander has a defined capital stress and planning process not only to respond to various regulatory exercises but also as a key tool integrated into the Bank's management and strategy.

The objective of the internal capital stress and planning process is to ensure sufficient current and future capital, including in unlikely but plausible economic scenarios. Based on the Group's initial situation (defined by its financial statements, its capital base, risk parameters and regulatory ratios), the envisaged results are estimated for different business environments (including severe recessions as well as expected macroeconomic environments), and the Group's solvency ratios are obtained projected usually over a three-year period.

The planning process offers a comprehensive view of the Group's capital for the analysed time period and in each of the defined scenarios. The analysis incorporates the regulatory capital, economic capital and available capital metrics.

The structure in place is detailed in the following chart:



The structure presented facilitates attainment of the ultimate objective of capital planning, by turning it into an important strategic element for Grupo Santander which:

- Ensures current and future solvency, including in adverse economic scenarios.
- Ensures comprehensive capital management and incorporates an analysis of specific effects, facilitating their integration into the Group's strategic planning.
- Enables a more efficient use of capital.
- Supports the design of the Group's capital management strategy.
- Facilitates communication with the market and supervisors.

In addition, the whole process is developed with the maximum involvement of senior management and their close supervision, under a framework that ensures that the governance is suitable and that all the elements that configure it are subject to adequate levels of questioning, review and analysis.

One of the key elements in capital planning and stress analysis exercises, due to its particular importance in projecting the income statement under defined adverse scenarios, consists of calculating the provisions that will be needed under these scenarios, mainly those that are produced to cover losses on credit portfolios. Specifically, in order

to calculate loan-loss provisions, Grupo Santander uses a methodology that ensures at all times the level of provisions covers all loan losses projected by its internal models of expected loss, based on Exposure at Default (EAD), Probability of Default (PD) and Loss Given Default (LGD parameters).

This methodology is widely accepted and is similar to that used in the 2016 European Banking Authority (EBA) stress test, as well as in 2011 and 2014 and in the stress test on the Spanish banking industry in 2012.

Lastly, the capital planning and stress analysis process culminates with the analysis of solvency under different scenarios and over a defined time period, in order to assess capital sufficiency and ensure the Group meets its internally defined capital objectives as well as all regulatory requirements.

In the event that the capital objectives set are not met, an action plan will be drawn up which sets out the necessary measures to be able to attain the desired minimum capital. These measures are analysed and quantified as part of the internal exercises although it is not necessary to utilise them as the minimum capital thresholds are exceeded.

This internal process of stress and capital planning is carried out transversally throughout the Group, not only at the consolidated level, but also locally in the different units that comprise the Group, and which use the stress process and capital planning as an internal management tool and in response to their local regulatory requirements.

Grupo Santander has undergone six stress tests since the economic crisis in 2008, in which its strength and solvency has been demonstrated in the most extreme and severe macroeconomic scenarios. All of them showed that, thanks mainly to its business model and geographic diversification, Banco Santander would still be capable of generating profits for its shareholders and meeting the most demanding regulatory requirements.

In the first of them (CEBS 2010), Grupo Santander was the bank with the least impact on its solvency ratio, except for those banks that do not distribute dividends. In the second test, conducted by the EBA in 2011, Santander was not only in the small group of banks that improved their solvency in the stress scenario but also the one with the highest level of profits.

In the stress exercises carried out by Oliver Wyman for Spanish Banks in 2012 (top down and then bottom up), Banco Santander again demonstrated its strength to face the most extreme scenarios with full solvency. It was the only bank that improved its core capital ratio, with an excess of capital over the minimum of more than €25 billion.

In the stress exercise conducted by the European Central Bank in 2014, in co-operation with the EBA, the Group was the bank with the least impact in the adverse scenario among its international competitors (capital surplus of around €20 billion above the minimum requirement).

The 2016 stress exercise, unlike previous ones, did not incorporate a minimum level of capital. It used the results as an additional variable within the Supervisory Review and Evaluation Process (SREP). Grupo Santander was the bank with the least capital destroyed among its peers. Its fully loaded CET1 capital ratio declined 199 b.p. (compared to an average fall of 335 b.p.).

The results of the various stress tests showed that the Group's business model, based on retail banking and geographic diversification, enables it to robustly confront the severest international crisis scenarios.

As well as the regulatory stress tests, Grupo Santander has conducted internal stress tests every year since 2008, within its capital self-evaluation process (Pilar II). In all of them, the Group's capacity to confront the most difficult exercises, both at the global level as well as in the countries in which it operates, has been demonstrated.

EBA transparency exercise 2017

In 2017, the European Banking Authority carried out a transparency exercise and published information on risk weighted assets (RWA), capital, solvency and details of sovereign positions at the end of 2016 and June 2017 for 132 banks in 25 European countries. The purpose of the exercise was to foster transparency and knowledge of European banks' capital and solvency, contributing to market discipline and to the European Union's financial stability. It is important to point out that the results did not include Grupo Santander's capital increase following the acquisition of Grupo Banco Popular, though Popular's RWAs were included. Including the capital increase, the CET1 ratio would have been 10.72%.

This report accompanied the November 2017 report on the risks and vulnerabilities of EU banks. The report concluded that banks have strengthened their positions, underpinned by a benign macroeconomic and financial environment, a better capital position and enhanced asset quality, as well as a slight increase in profitability. However, a greater effort is needed regarding management of non-performing loans and the long-term sustainability of business models remains a challenge. The importance of maintaining robust technological infrastructures and operational strength are also priorities.

1.5 Recovery and Resolution Plans and Special Situations Management Framework

This section summarises the main advances in the sphere of the Group's crisis management. Specifically, the main principles developed regarding Recovery Plans, Resolution Plans and the management framework governing special situations.

1.5.1. Recovery Plans

Context. The eighth version of the Corporate Recovery Plan was prepared in 2017. Its most important part sets out the measures that Banco Santander would have at its disposal to survive a very severe crisis on its own.

Two of the most important objectives are, first, to test the feasibility, effectiveness and credibility of the recovery measures identified and, second, the degree of suitability of the recovery indicators and their respective thresholds that if surpassed entail activating the scaling of decision-making in order to cope with stress situations.

With this end, the Corporate Plan sets out different macroeconomic and/or financial crisis scenarios in which idiosyncratic and/or systemic events important for the Group which could entail activating the Plan are envisaged. Moreover, the Plan has been designed with the premise that, if activated, there would be no extraordinary public aid, in accordance with article 5.3 of the BRRD.

It is important to point out that the Plan should not be interpreted as an instrument independent of the rest of the structural mechanisms established to measure, manage and supervise the risk assumed by Grupo Santander. The Plan is integrated with the following tools, among others: the Risk Appetite Framework (RAF); the Risk Appetite Statement (RAS); the Risk Identification Assessment (RIA), the Business Continuity Management System (BCMS) and the internal processes for assessing the sufficiency of capital and liquidity (ICAAP and ILAAP). The Plan is also integrated into the Group's strategic plans.

Evolution in 2017. We continued the improvement work in line with the European regulator's requirements and expectations and the industry's best practices. Specifically, the following were included: (i) in the Strategic Analysis chapter, greater detail and granularity regarding internal and external interdependencies; (ii) in the Governance section, the advances made in conducting stress simulation exercises, defining macroeconomic and political risk Early Warning Indicators (EWIs), which are regularly monitored at the corporate level for the Group's main countries were reflected and, and describing the development, review and approval processes of the corporate and local plans; (iii) the Scenarios section incorporates two systemic scenarios (global and local), specifically designed for recovery as their objective is to break the red threshold of, at least, one indicator which would entail potential activation of the Corporate Plan. There is also an analysis of the potential reputational implications in the idiosyncratic and local-systemic scenarios; (iv) in the Measures section, the feasibility analysis was completed for each measure with greater granularity and detail regarding the assumptions and hypotheses behind calibrating the recovery capacity as well as the necessary preparatory measures to execute them on time and credibly.

The main **conclusions** extracted from analysing the contents of the 2017 Corporate Plan confirm that:

- There are no material interdependencies between the Group's different countries.
- The measures available ensure an ample recovery capacity in all the scenarios raised in the Plan. Moreover, the Group's geographic diversification model is a point in its favour from the recovery perspective.
- Each subsidiary has sufficient capacity to emerge by its own means from a recovery situation, which increases the strength of the Group's model, based on subsidiaries that are autonomous in terms of capital and liquidity.
- None of the subsidiaries, in the event of serious financial problems or solvency, can be considered as sufficiently relevant to surpass the severest levels established for the recovery indicators and which could result in activating the Corporate Plan.
- The Group has sufficient mitigation mechanisms to minimise the negative economic impact from potential damage to its reputation in different stress scenario.

All of these factors underscore that the Group's model and geographic diversification strategy, based on a model of subsidiaries autonomous in liquidity and capital, continues to be strong from a recovery perspective.

Regulation and governance. The Plan was developed in accordance with the current EU regulation¹. The Plan also follows the non-binding recommendations made by international bodies such as the Financial Stability Board (FSB²).

As in previous versions, the Group's Plan was presented in September to the Single Supervisory Body. As of then the EBA has six months to make formal considerations.

The Group's Plan comprises both the Corporate Plan (which corresponds to Banco Santander) as well as local plans for its main countries (UK, Brazil, Mexico, US, Germany, Argentina, Chile, Poland and Portugal), which are annexed to the Corporate Plan. It is important to mention that, except for Chile, all countries have to draw up a local plan as a local regulatory requirement as well as the corporate requirement to do so.

The Board of Banco Santander approves the Corporate Plan, though the content and relevant figures are previously presented and discussed in the Bank's main management and control committees (Capital Committee, Global ALCO and the Risk Supervision, Regulation

and Compliance Committee). The Local Plans are approved by the corresponding local bodies and always in coordination with Grupo Santander, as they must form part of the Group Plan (as they are annexed to the Corporate Plan).

1.5.2. Resolution plans

Grupo Santander continues to cooperate with the relevant authorities in preparing resolution plans, providing all the information they request.

The authorities that form part of the Crisis Management Group (CMG) maintained their decision on the strategy to follow for the resolution of Grupo Santander: the Multiple Point of Entry (MPE)³.

This strategy is based on the legal and business structure with which Grupo Santander operates, organised into nine "Resolution Groups" which can be resolved independently without involving other parts of the Group.

In March 2017, the Single Resolution Board (SRB) communicated the preferred resolution strategy as well as the priorities of work for improving the Group's resolvability.

The Group continued to advance in the projects to improve its resolvability, defining four lines of action:

1) Ensure the Group has a sufficient buffer of instruments with loss absorption capacity.

The Bank issued €13 billion of senior non-preferred debt in 2017 which absorbs losses before any senior debt.

In addition, in order to avoid legal uncertainties when executing a bail-in, all MREL/TLAC issuance contracts include a clause where the holder recognises the capacity of the resolution authority bail-in said instrument.

Lastly, and again to avoid any type of legal uncertainty when bailing-in issuances, the issuing companies have been merged with the parent company so that as of 2018 the direct issuer is the parent company⁴.

2) Ensure that there are information systems that can quickly provide high quality necessary information in the event of resolution.

In 2017, we worked on automating the information on liabilities that could be the object of a bail-in in the event of resolution.

Furthermore, we are working on automating the rest of the information that is delivered to the resolution authority and used for drawing up the Resolution Plan.

1. Directive 2014/59/EU (Directive of the European Union on crisis management); prevailing regulation of the European Banking Authority in matters of recovery plans (EBA/RTS/2014/11; EBA/GL/2014/06; EBA/GL/2015/02); recommendations of the European Banking Authority to the European Commission on key business lines and critical functions (EBA/op/2015/05); regulation of the European Banking Authority pending approval (EBA/CP/2015/01 on ITS templates for recovery plans); regulation of the European Banking Authority not directly related with recovery, but with significant implications in this sphere (EBA/GL/2015/03 on factors triggering early intervention measures); as well as Spanish regulations: Law 11/2015, on recovery and resolution of credit institutions and investment service companies and Royal Decree 1012/2015 which develops this Law.

2. FSB Elements key for effective resolution systems for financial institutions (15 October 2014, updating of the first publication in October 2011), guidelines for identifying critical functions and shared critical services (15 July 2013) and guidelines on elements triggering recovery and crisis scenarios (July 15 2013).

3. Except for what has been stated, the drawing up of resolution plans in the US corresponds to the individual entities. In December 2015, Grupo Santander delivered the third version of its local resolution plans, although the FRB and the FDIC said it must not submit plans for 2016 and 2017 as they were in the process of supplying comments on the previous plans and beginning to give a guide for the plans to be delivered in 2018.

4. Except for two issuers of structured debt, which at December 2016 accounted for €2 billion out of €25 billion total issuance.

Both processes are expected to be automated during the first quarter of 2018.

Projects were also launched to have data repositories on:

1. Legal entities that form part of Grupo Santander
2. Critical suppliers.
3. Critical infrastructure.
4. Financial contracts in accordance with article 71.7 of the BRRD

3) Guarantee operational continuity in resolution situations

The operational continuity clauses were reinforced in the contracts with internal suppliers and the clauses to be included in external supplier contracts are being analysed.

A survey of the main market infrastructures on which Grupo Santander depends was launched in order to understand their policies in the event that one of the member entities of this infrastructure were to enter into resolution.

Lastly, contingency plans are expected to be developed in 2018 to cover an infrastructure which ceases providing service in the event of resolution.

4) Foster a culture of resolvability in the Group

Progress was made in involving senior management by raising questions regarding the resolvability of Grupo Santander to the Board and the creation of a Steering Committee specialised in resolution issues.

Advances are expected to be made in 2018 in developing tools that help to identify the potential obstacles to resolution and assess the impact of management decisions on the Bank's resolvability.

More emphasis will be placed on training throughout the organisation in these issues in order to generate greater awareness.

1.5.3. Special Situations Management Framework

As regards governance in crisis situations, the Special Situations Management Framework was formally approved in 2016, both in the corporation as well as in the Group's main countries.

This framework has a holistic nature, resulting from its application to those special events or situations of any type in which there is an exceptional situation, different from that expected or from those which arise from ordinary businesses management, and which could compromise the development of activity or give rise to a serious

deterioration of the entity's or the Group's financial situation, as it would mean a significant distancing from the risk appetite and defined limits.

The main elements of this framework are:

1. It defines a series of common crisis indicators.
2. It defines a traffic light code on the basis of the degree of deterioration or risk of deterioration of the financial situation consistent with the limits used in daily business as usual management.
3. It defines a Crisis Manager Director who coordinates the response to a crisis situation.
4. It identifies personnel in charge of alerting and escalating crisis events.
5. It creates a high level Crisis Committee backed by a Technical Crisis Committee.

In 2017, progress was made in implementing the framework in order to attain a homogeneous level of development in the Group's main subsidiaries and promote adherence of new countries.

Moreover, progress was also made in developing instruments to facilitate rapid and effective crisis management (e.g. automation of communications in special situations, having specific rooms prepared for crisis management, etc) and in strengthening the awareness and training of employees and the Group's governance bodies involved in the escalation and management of this type of situation, mainly by preparing and conducting war games.

■ 1.6 Total Loss Absorbing Capacity (TLAC) y Minimum Required Eligible Liabilities (MREL)

On 9 November 2015, the FSB published its final principles and term sheet containing an international standard to enhance the loss absorbing capacity of G-SIIs.

The final standard consists of an elaboration of the principles on loss absorbing and recapitalisation capacity of G-SIIs in resolution and a term sheet setting out a proposal for the implementation of these proposals in the form of an internationally agreed standard on total loss absorbing capacity ("TLAC") for G-SIIs. Once implemented in the relevant jurisdictions, these principles and terms will form a new minimum TLAC standard for G-SIIs, and in the case of G-SIIs with more than one resolution group, each resolution group within the G-SII. The FSB will undertake a review of the technical implementation of the TLAC principles and term sheet by the end of 2019.

The TLAC principles and term sheet require a minimum TLAC requirement to be determined individually for each G-SII at the greater of (a) 16% of risk weighted assets as of 1 January 2019 and 18% as of 1 January 2022, and (b) 6% of the Basel III Tier 1 leverage ratio exposure measure as of 1 January 2019, and 6.75% as of 1 January 2022.

Furthermore, BRRD provides that Member States shall ensure that institutions meet, at all times, a minimum requirement for own funds and eligible liabilities ("MREL"). The MREL shall be calculated as the amount of own funds and eligible liabilities expressed as a percentage of the total liabilities and own funds of the institution. The MREL requirement was scheduled to come into force by January 2016. However, resolution authorities were given discretion to determine appropriate transitional periods to each institution.

The European Commission committed to review the existing MREL rules with a view to provide full consistency with the TLAC standard. The European Commission's proposals dated 23 November 2016 to amend BRRD and CRR aimed to implement the TLAC standard and to integrate the TLAC requirement into the general MREL rules thereby avoiding duplication from the application of two parallel requirements. As mentioned above, although TLAC and MREL pursue the same regulatory objective, there are, nevertheless, some differences between them in the way they are constructed.

The European Commission is proposing to integrate the TLAC standard into the existing MREL rules and to ensure that both requirements are met with largely similar instruments, with the exception of the subordination requirement, which will be institution-specific and determined by the resolution authority. Under these proposals, institutions such as Banco Santander would continue to be subject to an institution-specific MREL requirement (i.e., a Pillar II add-on MREL Requirement), which may be higher than the requirement of the TLAC standard (which would be implemented as a Pillar I MREL requirement for G-SIIs).

The European Commission's proposals require the introduction of limited adjustments to the existing MREL rules ensuring technical consistency with the structure of any requirements for G-SIIs. In particular, technical amendments to the existing rules on MREL are needed to align them with the TLAC standard regarding, inter alia, the denominators used for measuring loss-absorbing capacity, the interaction with capital buffer requirements, disclosure of risks to investors, and their application in relation to different resolution strategies. Implementation of the TLAC/MREL Requirements is expected to be phased-in from 1 January 2019 (a 16% minimum TLAC requirement) to 1 January 2022 (an 18% minimum TLAC requirement).

Additionally, the European Commission's Proposals dated 23 November 2016 include a proposal for a European Directive amending BRRD that would create a new asset class of non-preferred senior debt that should only be bailed-in after capital instruments but before other senior liabilities. On 27 December 2017, Directive 2017/2399 of the European Parliament and of the Council of 12 December 2017 amending Directive 2014/59/EU as regards the ranking of unsecured debt instruments in insolvency hierarchy, was published in the Official Journal of the European Union. Before that, Royal Decree-law 11/2017, of 23 June, on urgent measures in financial matters created in Spain the new category of senior non-preferred debt.

The final texts are expected to be approved in 2018 and come into force in 2019.

During 2018/2019 we expect the relevant authorities to inform us for the first time of the MREL requirement for the Group on the basis of the prevailing legislation (BRRD).

From 2019, the minimum requirement established in the CRR will apply to us, though the resolution authority will be able to set higher levels based on resolvability considerations.

DESCRIPTION OF BUSINESSES

In 2017 Grupo Santander maintained the same general criteria applied in 2016, as well as the business segments, with the following exceptions:

- In the second quarter of 2016, and in order to make it comparable with the same period of 2015, the contribution to the Single Resolution Fund (SRF) of €120 million net was reclassified to "Net capital gains and provisions" from "Other operating results." In the fourth quarter, this reclassification was reversed. In the information presented here, and in order to facilitate the quarterly comparison, the contribution to the SRF is recorded in "Other operating results". This change affects the composition of the consolidated Group accounts, Spain, Santander Consumer Finance and Portugal, but not the attributable profit.
- Assigning to the various countries and global segments the capital gains and non-recurring provisions that were being presented in the Corporate Centre. They relate to the second and fourth quarters of 2016 and affect the attributable profit of the units of Spain (-€216 million), Santander Consumer Finance (+€25 million), Poland (+€29 million), United Kingdom (-€30 million), United States (-€32 million) and, as a counterpart of all of them, the Corporate Centre itself (+€231 million). The Group's total attributable profit does not change.
- Annual adjustment of the perimeter of the Global Customer Relationship Model between Retail Banking and Santander Global Corporate Banking. This change has no impact on the geographic businesses.

The financial statements of each business unit have been drawn up by aggregating the Group's basic operating units. The information relates to both the accounting data of the units integrated in each segment, as well as that provided by the management information systems. In all cases, the same general principles as those used in the Group are applied.

The operating business areas are structured into two levels:

■ **Geographic businesses.** The operating units are segmented by geographical areas. This coincides with the Group's first level of management and reflects Santander's positioning in the world's three main currency areas (euro, sterling and dollar). The segments reported on are:

- **Continental Europe.** This covers all businesses in the area. Detailed financial information is provided on Spain, Portugal, Poland and Santander Consumer Finance (which incorporates all the region's business, including the three countries mentioned herewith).
- **United Kingdom.** This includes the businesses developed by the Group's various units and branches in the country.
- **Latin America.** This embraces all the Group's financial activities conducted via its banks and subsidiaries in the region. The financial statements of Brazil, Mexico and Chile are set out.
- **United States.** Includes the holding Santander Holdings USA (SHUSA) and its subsidiaries Santander Bank, Banco Santander Puerto Rico, Santander Consumer USA, Banco Santander International, Santander Investment Securities and the New York branch.

■ **Global businesses.** The activity of the operating units is distributed by the type of business: Retail Banking, Santander Global Corporate Banking and Spain Real Estate Activity.

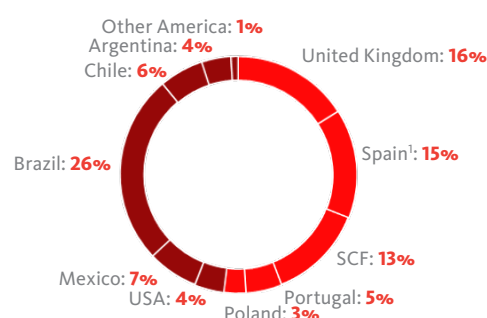
- **Retail Banking.** This covers all customer banking businesses, including consumer finance, except those of corporate banking, which are managed through the Global Customer Relationship Model. The results of the hedging positions in each country are also included, conducted within the sphere of each one's Assets and Liabilities Committee.
- **Santander Global Corporate Banking (SGCB).** This business reflects the revenues from global corporate banking, investment banking and markets worldwide including treasuries managed globally (always after the appropriate distribution with commercial banking customers), as well as equities business.

The acquired perimeter of Banco Popular is temporarily presented separately.

In addition to these operating units, which report by geographic area and by businesses, the Group continues to maintain the area of **Corporate Centre**. This area incorporates the centralised activities relating to equity stakes in financial companies, financial management of the structural exchange rate position, assumed within the sphere of the Group's Assets and Liabilities Committee, as well as management of liquidity and of shareholders' equity via issues.

As the Group's holding entity, this area manages all capital and reserves and allocations of capital and liquidity with the rest of businesses. It also incorporates amortisation of goodwill but not the costs related to the Group's central services (charged to the areas), except for corporate and institutional expenses related to the Group's functioning.

DISTRIBUTION OF UNDERLYING ATTRIBUTABLE PROFIT BY GEOGRAPHICAL BUSINESS* 2017



(1) Including Popular: 3%

(*) As a percentage of operating areas excluding Corporate Centre and Real Estate Activity in Spain

The figures of the Group's various units have been drawn up in accordance with these criteria, and so do not coincide individually with those published by each unit.

■ NET OPERATING INCOME

(€ million)	2017	2016	Change amount	%	% excl. FX
Continental Europe	6,338	6,025	313	5.2	4.9
o/w: Spain	2,434	2,311	123	5.3	5.3
Santander Consumer Finance	2,506	2,357	148	6.3	6.2
Poland	814	735	79	10.8	8.1
Portugal	595	620	(25)	(4.0)	(4.0)
United Kingdom	2,855	2,850	6	0.2	7.4
Latin America	13,779	11,073	2,706	24.4	20.6
o/w: Brazil	9,193	6,845	2,348	34.3	26.0
Mexico	2,078	1,928	150	7.8	11.2
Chile	1,498	1,435	63	4.4	2.1
USA	3,761	4,334	(573)	(13.2)	(11.6)
Operating areas	26,734	24,282	2,452	10.1	9.7
Corporate Centre	(1,696)	(1,516)	(180)	11.9	11.9
Total Group (Excl. Popular)	25,038	22,766	2,272	10.0	9.5
Popular	436	(0)	436		
Total Group	25,473	22,766	2,708	11.9	11.4

■ ATTRIBUTABLE PROFIT TO THE GROUP

(€ million)	2017	2016	Change amount	%	% excl. FX
Continental Europe*	2,953	2,599	354	13.6	13.4
o/w: Spain*	1,180	1,022	157	15.4	15.4
Santander Consumer Finance*	1,254	1,093	161	14.7	14.6
Poland*	300	272	28	10.4	7.7
Portugal	440	399	41	10.2	10.2
United Kingdom*	1,498	1,681	(183)	(10.9)	(4.4)
Latin America	4,284	3,386	898	26.5	24.0
o/w: Brazil	2,544	1,786	758	42.5	33.7
Mexico	710	629	81	12.9	16.5
Chile	586	513	72	14.1	11.7
USA*	408	395	13	3.2	5.2
Operating areas*	9,143	8,060	1,082	13.4	14.1
Corporate Centre*	(1,889)	(1,439)	(450)	31.3	31.3
Total Group (Excl. Popular)*	7,253	6,621	632	9.5	10.3
Popular*	263	(0)	263		
Total Group*	7,516	6,621	895	13.5	14.3
Net capital gains and provisions	(897)	(417)	(480)	115.2	117.0
Total Group	6,619	6,204	415	6.7	7.4

(*) In the units, underlying attributable profit (excluding net capital gains and provisions)

■ GROSS LOANS EXCLUDING REPOS

(€ million)	2017	2016	Change amount	%	% excl. FX
Continental Europe	307,340	302,564	4,776	1.6	1.6
o/w: Spain	148,585	150,960	(2,375)	(1.6)	(1.6)
Santander Consumer Finance	92,431	87,742	4,688	5.3	6.2
Poland	22,974	20,697	2,277	11.0	5.1
Portugal	31,296	29,030	2,266	7.8	7.8
United Kingdom	235,783	242,510	(6,727)	(2.8)	0.8
Latin America	151,542	159,134	(7,593)	(4.8)	6.7
o/w: Brazil	74,341	80,306	(5,965)	(7.4)	7.2
Mexico	26,962	28,017	(1,055)	(3.8)	4.6
Chile	38,249	38,800	(551)	(1.4)	2.7
USA	75,389	89,638	(14,249)	(15.9)	(4.3)
Operating areas	770,054	793,847	(23,793)	(3.0)	1.7
Total Group (Excl. Popular)	774,443	798,312	(23,869)	(3.0)	1.7
Popular	79,533		79,533		
Total Group	853,976	798,312	55,664	7.0	12.1

■ FUNDS (DEPOSITS EXCLUDING REPOS + MUTUAL FUNDS)

(€ million)	2017	2016	Change amount	%	% excl. FX
Continental Europe	352,726	322,606	30,120	9.3	9.0
o/w: Spain	251,196	224,798	26,398	11.7	11.7
Santander Consumer Finance	35,398	35,052	346	1.0	1.7
Poland	27,803	25,898	1,905	7.4	1.7
Portugal	32,213	31,438	775	2.5	2.5
United Kingdom	210,305	210,611	(306)	(0.1)	3.5
Latin America	193,264	187,516	5,749	3.1	16.4
o/w: Brazil	106,959	99,771	7,188	7.2	24.2
Mexico	35,548	36,438	(890)	(2.4)	6.0
Chile	33,104	34,559	(1,455)	(4.2)	(0.2)
USA	59,329	74,166	(14,837)	(20.0)	(9.0)
Operating areas	815,624	794,899	20,725	2.6	7.6
Total Group (Excl. Popular)	815,849	795,757	20,092	2.5	7.5
Popular	74,286		74,286		
Total Group	890,135	795,757	94,378	11.9	17.3

■ CONTINENTAL EUROPE (Excl. POPULAR)
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	8,267	8,161	107	1.3	1.0
Net fee income	3,882	3,497	385	11.0	10.7
Gains (losses) on financial transactions	625	818	(192)	(23.5)	(23.7)
Other operating income	379	330	48	14.6	15.4
Gross income	13,154	12,806	348	2.7	2.5
Operating expenses	(6,815)	(6,781)	(35)	0.5	0.3
General administrative expenses	(6,343)	(6,342)	(1)	0.0	(0.2)
Personnel	(3,277)	(3,257)	(20)	0.6	0.4
Other general administrative expenses	(3,066)	(3,085)	19	(0.6)	(0.8)
Depreciation and amortisation	(472)	(439)	(34)	7.7	7.3
Net operating income	6,338	6,025	313	5.2	4.9
Net loan-loss provisions	(995)	(1,342)	348	(25.9)	(26.1)
Other income	(726)	(671)	(55)	8.2	7.9
Underlying profit before taxes	4,617	4,012	605	15.1	14.7
Tax on profit	(1,283)	(1,083)	(200)	18.4	18.1
Underlying profit from continuing operations	3,334	2,929	406	13.9	13.5
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	3,334	2,929	406	13.9	13.5
Minority interests	381	330	51	15.5	14.4
Underlying attributable profit to the Group	2,953	2,599	354	13.6	13.4
Net capital gains and provisions*	(85)	(169)	84	(49.5)	(49.3)
Attributable profit to the Group	2,868	2,430	438	18.0	17.7

In 2017, integration costs in Germany In 2016, capital gains from the disposal of the stake in VISA Europe.

Balance sheet					
Customer loans	307,339	297,214	10,125	3.4	3.5
Cash, central banks and credit institutions	114,658	77,232	37,426	48.5	49.0
Debt securities	82,893	80,639	2,254	2.8	2.5
o/w: available for sale	56,820	54,474	2,346	4.3	3.9
Other financial assets	38,234	40,689	(2,455)	(6.0)	(6.0)
Other assets	26,300	24,360	1,940	8.0	8.6
Total assets	569,424	520,134	49,290	9.5	9.6
Customer deposits	289,605	269,934	19,671	7.3	7.0
Central banks and credit institutions	135,901	105,152	30,749	29.2	30.2
Debt securities issued	50,704	53,064	(2,360)	(4.4)	(4.0)
Other financial liabilities	43,558	49,042	(5,485)	(11.2)	(11.2)
Other liabilities	13,713	9,452	4,261	45.1	44.7
Total liabilities	533,480	486,644	46,836	9.6	9.7
Total equity	35,944	33,490	2,454	7.3	7.4
Other managed and marketed customer funds					
Mutual funds	64,401	54,010	10,390	19.2	18.9
Pension funds	11,566	11,298	268	2.4	2.4
Managed portfolios	9,590	8,316	1,274	15.3	16.8
<i>Pro memoria:</i>					
Loans excluding repos	307,340	302,564	4,776	1.6	1.6
Funds (customer deposits excluding repos + mutual funds)	352,726	322,606	30,120	9.3	9.0

Ratios (%) and operating means					
Underlying RoTE	9.83	8.51	1.32		
Efficiency ratio (with amortisations)	51.8	52.9	(1.1)		
NPL ratio	4.50	5.92	(1.42)		
NPL coverage	58.0	60.0	(2.0)		
Number of employees	56,640	57,259	(619)	(1.1)	
Number of branches	4,538	4,805	(267)	(5.6)	

CONTINENTAL EUROPE*

2017 highlights

€2,868 M
Attributable profit

Sustained economic recovery with GDP growth

Santander continued to improve customer loyalty and grow number of digital customers

Higher business volumes and lower NPL ratios, with the consequent fall in the cost of credit

Underlying profit rose 13% to €2,953 million, increasing in all units

* Changes in constant currency

Strategy

In an environment of particularly low interest rates, the Bank continued to focus on improving customer loyalty, gaining market share, controlling costs and enhancing credit quality. We also continued to enhance the customer experience and boost efficiency via the digital transformation, streamlining processes and marketing innovative products.

As a result, the number of loyal customers rose 18%, driven by both individuals (+20%) as well as SMEs and companies (+8%). The greater loyalty fuelled growth in fee income (+11% excluding acquisitions). The digital strategy increased the number of these customers by 11% (big rises in many countries).

2017 was also an important year in terms of inorganic growth. Of note was the incorporation of Banco Popular, the 50% acquisition of Santander Asset Management and the agreement to acquire the retail business and private banking of Deutsche Bank in Poland, which will become effective in 2018 after receiving the necessary authorisations. Banco Popular's acquisition made Banco Santander Totta the largest private sector bank in Portugal and enabled Banco Santander to recover the leadership in Spain.

Activity (figures excluding Popular)

Lending rose 2%, with all units growing except Spain (-1.6%) due to institutional balances. Of note was Portugal whose loans had declined in previous years, but at the end of 2017 and thanks to the increase in the institutional segment, recorded growth of 8%. Poland's increased 5% due to SMEs, and SCF's 6%, spurred by auto finance.

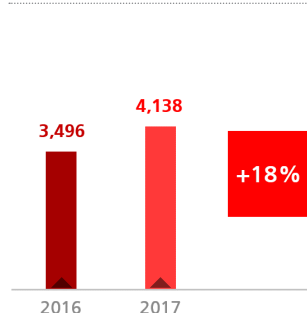
Funds increased 9%. Deposits and mutual funds rose in all units.

Results (figures excluding Popular)

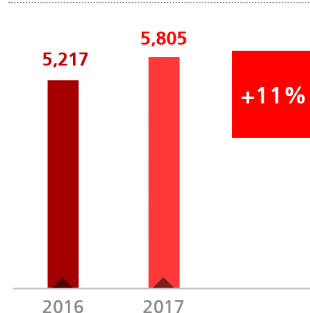
Continental Europe posted a profit of €2,868 million (+18%). The drivers were fee income (+11%), reflecting the greater customer loyalty, and a 26% fall in loan-loss provisions. The improvement was due to a dynamic that can be seen in the core units and which reflects the better NPL ratios and lower cost of credit. Net interest income was flat, affected by interest rates at historic lows.

All units increased their underlying profit and at double-digit rates in Spain, SCF and Portugal, to a lesser extent in Poland, affected by higher tax and regulatory impacts.

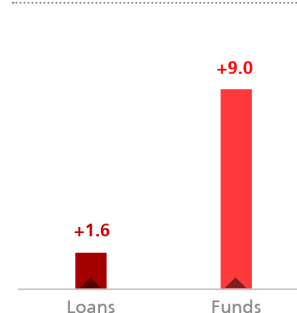
■ LOYAL CUSTOMERS
Thousands



■ DIGITAL CUSTOMERS
Thousands

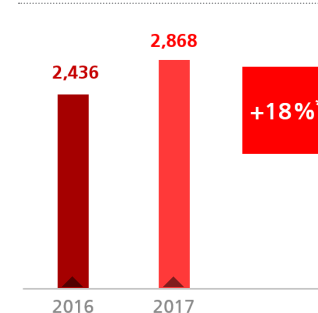


■ ACTIVITY PERFORMANCE
% change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

■ ATTRIBUTABLE PROFIT
Constant € million



(*) In euros: +18%

■ SPAIN (Excl. POPULAR)
(€ million)

Income statement	2017	2016	Change amount	%
Net interest income	2,909	3,077	(169)	(5.5)
Net fee income	2,067	1,781	287	16.1
Gains (losses) on financial transactions	429	595	(167)	(28.0)
Other operating income	289	155	135	87.0
Gross income	5,694	5,608	86	1.5
Operating expenses	(3,259)	(3,297)	37	(1.1)
General administrative expenses	(3,080)	(3,156)	77	(2.4)
Personnel	(1,597)	(1,632)	35	(2.1)
Other general administrative expenses	(1,482)	(1,524)	42	(2.7)
Depreciation and amortisation	(180)	(140)	(39)	28.1
Net operating income	2,434	2,311	123	5.3
Net loan-loss provisions	(513)	(585)	72	(12.3)
Other income	(207)	(267)	60	(22.6)
Underlying profit before taxes	1,714	1,459	255	17.5
Tax on profit	(518)	(416)	(102)	24.4
Underlying profit from continuing operations	1,197	1,043	153	14.7
Net profit from discontinued operations	—	—	—	—
Underlying consolidated profit	1,197	1,043	153	14.7
Minority interests	17	21	(4)	(18.2)
Underlying attributable profit to the Group	1,180	1,022	157	15.4
Net capital gains and provisions*	—	(216)	216	(100.0)
Attributable profit to the Group	1,180	806	374	46.4

(*) In 2016, capital gains from the disposal of the stake in VISA Europe and restructuring costs.

Balance sheet				
Customer loans	153,632	152,850	782	0.5
Cash, central banks and credit institutions	89,585	54,207	35,378	65.3
Debt securities	61,836	58,084	3,752	6.5
o/w: available for sale	42,780	38,727	4,054	10.5
Other financial assets	35,391	37,741	(2,350)	(6.2)
Other assets	10,354	9,473	881	9.3
Total assets	350,798	312,354	38,444	12.3
Customer deposits	193,639	176,779	16,860	9.5
Central banks and credit institutions	79,146	52,071	27,075	52.0
Debt securities issued	16,713	20,863	(4,150)	(19.9)
Other financial liabilities	41,168	46,951	(5,784)	(12.3)
Other liabilities	7,883	4,186	3,697	88.3
Total liabilities	338,549	300,850	37,699	12.5
Total equity	12,249	11,504	744	6.5

Other managed and marketed customer funds	77,221	66,649	10,572	15.9
Mutual funds	58,438	49,357	9,080	18.4
Pension funds	10,563	10,359	203	2.0
Managed portfolios	8,221	6,932	1,288	18.6

Pro memoria:

Loans excluding repos	148,585	150,960	(2,375)	(1.6)
Funds (customer deposits excluding repos + mutual funds)	251,196	224,798	26,398	11.7

Ratios (%) and operating means				
Underlying RoTE	10.11	8.88	1.22	
Efficiency ratio (with amortisations)	57.2	58.8	(1.5)	
NPL ratio	4.72	5.41	(0.69)	
NPL coverage	45.9	48.3	(2.4)	
Number of employees	22,916	23,017	(101)	(0.4)
Number of branches	2,843	2,911	(68)	(2.3)

SPAIN*

2017 highlights

€1,180 M
Attributable profit

Our loyalty and customer-focused strategy produced a 42% rise in loyal customers, enhanced satisfaction and gains in market share

Ongoing digital transformation of the customer relationship model, strengthening digital capacities in all channels, and launch of *Digilosofía*. Growth of 15% in digital customers and leadership in the mobile phone payments market

Attributable profit increased 46%, thanks to growth in gross income spurred by fee income, lower costs and reduced loan-loss provisions

* Excl. Popular

Strategy

Our commercial strategy is mainly focused on reinforcing customer loyalty and experience, through the digital transformation.

The number of loyal customers increased 54%, underpinned by the *1/2/3* strategy and the new means of payment strategy, and with market share gains in all the main products (mortgages and companies).

The most notable developments included:

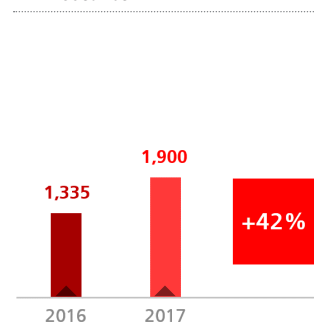
- Within the *1/2/3* strategy, we completed the commercial offer with the launch of the *Smart* account for millennial customers and the 100% digital and no-fee *Zero* account, which already has more than 2.6 million customers.
- We bolstered transactions with record sales in cards, with more than 1.4 million units issued and an over 50% increase in the turnover of credit.

Of note in companies was growth in business with SMEs, with market share gains, enhanced customer quality and a greater focus on value-added and short-term products. This resulted in a gain of 38 b.p. in lending, with international business increasing 16% and the commercial portfolio 12%.

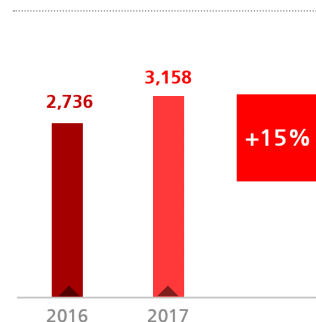
We remained very committed to the Bank's digital transformation. In this context, the launch of *Digilosofía* enables us to add value to our digital capacities, with significant advances on the transformation process:

- We reached 3.2 million digital customers (+15%) and grew mobile phone customers by 40%.
- We are market leaders in mobile payments, with a market share of around 60% and pioneers in the launching of an international payments solution based on distributed ledger technology.
- Continued improvement in key processes such as the opening of accounts, granting loans, insurance and international payments. Remote channels give us the possibility to contract all our products online. Sales through digital channels account for 25% of the total.
- Launch of a new website and app for both individuals and companies, with new solutions such as the *Confirming* app that facilitates treasury management for customers and non-customers with just three clicks and the *Bansacar* app.

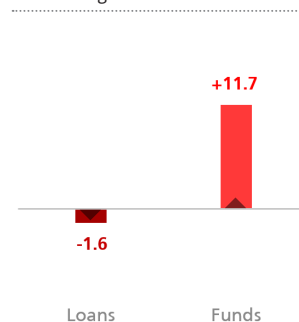
LOYAL CUSTOMERS Thousands



DIGITAL CUSTOMERS Thousands

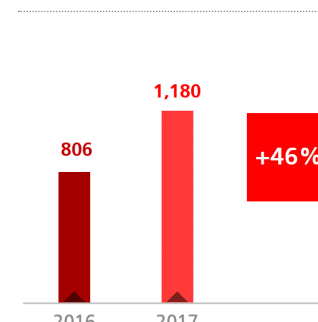


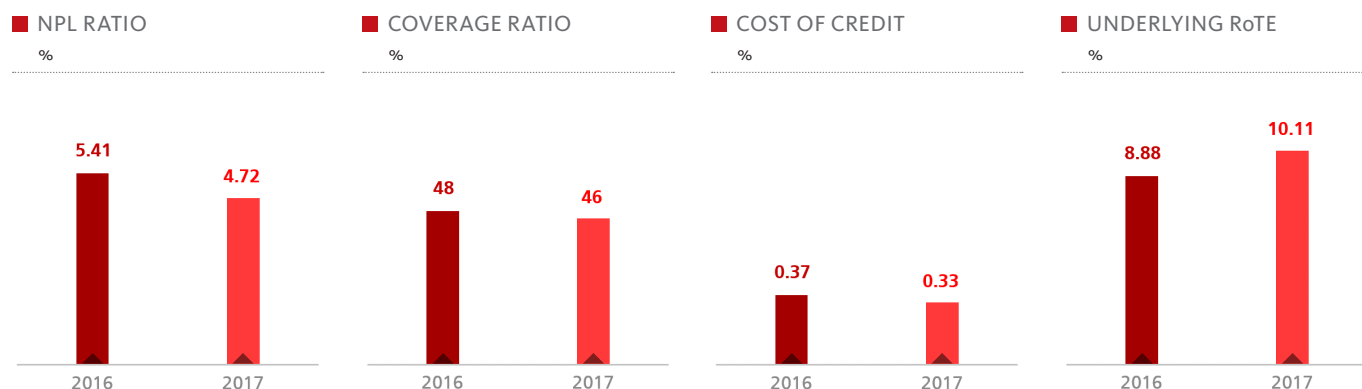
ACTIVITY PERFORMANCE % change 2017 / 2016



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT € million





- We remain the leader in quality in our contact centre.
- By the end of the year, 500 branches of the *SmartRed* network had undergone a digital transformation: digitally integrated, intelligent, simple and accessible.
- *The Banker* recognised Santander Espanha as the Best Bank in Spain and the Best Private Bank.

Activity

- Solid commercial dynamics with excellent performance of loans. New lending rose 13%, with all segments doing well, mainly individuals (+24%) and SMEs (+13%).
- Mortgages surged 33% and the commercial portfolio 12%, with activity in all segments.
- Commercial and retail banking lending increased and was particularly positive to SMEs and companies which rose €1,600 million. The growth in consumer credit, SMEs and other products neutralised the lower mortgage balances.
- Solid structure of funding and liquidity in funds, bolstered by sustained growth in customer funds (+12%). Time deposits gave way to demand deposits (+19%).

Mutual funds rose 18%, spurred by positive and sustained net inflows every month.

Results

Attributable profit was 46% higher at €1,180 million due to the positive evolution in fee income, containment of costs and reduced needs for provisions, which offset the pressure on net interest income and gains on financial transactions.

- Net interest income continued to be impacted by low interest rates, the repricing of loans and competitive pressure in prices.
- Fee income rose 16%, notably that from means of payment and customer transactions as well as from wholesale banking. Gross income inched up 2%.
- Operating expenses were 1% lower, after absorbing the costs related to the launch of Openbank, the perimeter impact from integrating a firm which manages POS terminals and IT amortisation. This was thanks to the efficiency plans of previous years. The cost-to-income efficiency was 57%.
- Provisions continued to normalise and the cost of credit to decline (to 0.33%).

Sustained improvement in the risk profile. The NPL ratio fell to 4.72%, 70 bp less than in 2016.

Strategy in 2018

Secure our leadership in Spain, following the acquisition of Popular and combining the best of both banks

Strengthen our competitive advantage as the reference bank in SMEs with high value-added products, while remaining the leader in wholesale banking and large companies

Increase customer loyalty, maintaining the 1l2l3 strategy as the driver to enhance the customer relation and satisfaction

Continue to advance in the digital transformation

Maintain sustainable profitability with a model based on advanced risk management, capital planning and liquidity management

■ SANTANDER CONSUMER FINANCE
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	3,571	3,391	180	5.3	5.2
Net fee income	878	862	16	1.9	1.8
Gains (losses) on financial transactions	3	(14)	17	—	—
Other operating income	32	23	9	41.0	45.8
Gross income	4,484	4,262	222	5.2	5.1
Operating expenses	(1,978)	(1,904)	(74)	3.9	3.8
General administrative expenses	(1,798)	(1,719)	(79)	4.6	4.5
Personnel	(848)	(810)	(38)	4.7	4.6
Other general administrative expenses	(951)	(910)	(41)	4.5	4.4
Depreciation and amortisation	(180)	(185)	6	(3.0)	(3.1)
Net operating income	2,506	2,357	148	6.3	6.2
Net loan-loss provisions	(266)	(387)	121	(31.4)	(31.5)
Other income	(157)	(168)	11	(6.4)	(6.5)
Underlying profit before taxes	2,083	1,803	280	15.5	15.4
Tax on profit	(588)	(521)	(67)	12.9	12.8
Underlying profit from continuing operations	1,495	1,282	213	16.6	16.5
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	1,495	1,282	213	16.6	16.5
Minority interests	241	189	53	27.9	27.5
Underlying attributable profit to the Group	1,254	1,093	161	14.7	14.6
Net capital gains and provisions*	(85)	25	(111)	—	—
Attributable profit to the Group	1,168	1,119	50	4.5	4.4

(*) In 2017, integration costs in Germany. In 2016, capital gains from the disposal of the stake in VISA Europe.

Balance sheet					
Customer loans	90,091	85,180	4,911	5.8	6.7
Cash, central banks and credit institutions	4,895	7,144	(2,249)	(31.5)	(30.3)
Debt securities	3,220	3,927	(707)	(18.0)	(17.1)
o/w: available for sale	3,220	3,823	(603)	(15.8)	(14.9)
Other financial assets	22	38	(17)	(43.5)	(41.8)
Other assets	3,508	3,333	175	5.2	5.7
Total assets	101,735	99,622	2,113	2.1	3.0
Customer deposits	35,443	35,050	393	1.1	1.8
Central banks and credit institutions	23,342	23,373	(31)	(0.1)	0.9
Debt securities issued	28,694	27,892	801	2.9	4.0
Other financial liabilities	996	870	126	14.5	14.4
Other liabilities	3,637	3,280	356	10.9	11.3
Total liabilities	92,112	90,466	1,646	1.8	2.7
Total equity	9,623	9,156	467	5.1	6.3

Other managed and marketed customer funds	8	7	0	4.9	4.9
Mutual funds	2	2	(0)	(13.4)	(13.4)
Pension funds	6	6	1	10.6	10.6
Managed portfolios	—	—	—	—	—

Pro memoria:

Loans excluding repos	92,431	87,742	4,688	5.3	6.2
Funds (customer deposits excluding repos + mutual funds)	35,398	35,052	346	1.0	1.7

Ratios (%) and operating means					
Underlying RoTE	16.44	14.83	1.60		
Efficiency ratio (with amortisations)	44.1	44.7	(0.6)		
NPL ratio	2.50	2.68	(0.18)		
NPL coverage	101.4	109.1	(7.7)		
Number of employees	15,131	14,928	203	1.4	
Number of branches	546	567	(21)	(3.7)	

SANTANDER CONSUMER FINANCE*

2017 highlights

€1,168 M
Attributable profit

SCF is Europe's consumer finance market leader

Main management focuses: boost auto finance, consumer credit and digital channels

New lending rose in all countries and underlying profit increased 15%, growing for the eighth year running. Including non-recurring results in both years, attributable profit rose 4%

High profitability, with RoTE at around 16% and RoRWA above 2%. Furthermore, the year ended with a cost of credit at an historic low

* Changes in constant currency

Strategy

SCF is Europe's consumer finance market leader, with a presence in 14 countries and more than 130,000 associated points-of-sale (auto dealers and shops). It also has a significant number of finance agreements with auto and motorbike manufacturers and retail distribution groups.

In 2017, SCF continued to gain market share, underpinned by a solid business model: highly diversified by geography with a critical mass in key products, more efficient than competitors and a risk control and recovery system that enables high credit quality to be maintained.

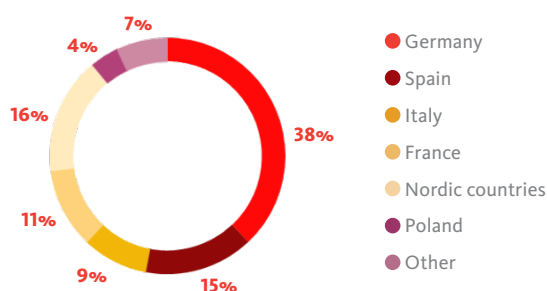
Management focused on:

- Improving the efficiency of capital, in a competitive environment characterised by the entry of new competitors, an excess of liquidity in markets and low GDP growth.
- Management of the agreements with Banque PSA Finance (BPF) completed in 2016 (joint ventures in 11 countries).
- Increasing auto finance and consumer credit, extending agreements with the main dealers.
- Strengthen digital channels.

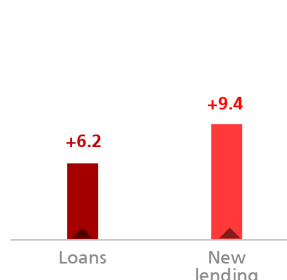
Activity

- We continued to sign and develop new agreements, both with retail distributors as well as producers, seeking to help them in the commercial transformation process and thus increase the value proposition for the final client.
- Lending rose 6%, with new loans growing 9%, spurred by auto finance (+11%). Almost all country units grew their business: over 70% of lending is in countries with the highest rating and Germany and the Nordic countries account for more than 50% of the portfolio.
- Customer deposits rose 2%, growth that distinguishes us from our competitors. The volume of wholesale funding captured in 2017 amounted to €11,692 million, via senior issues, securities and other long-term issues.
- Deposits and medium- and long-term issuances-securitisations placed in the market covered 70% of net loans.

CUSTOMER LOANS BY GEOGRAPHIC AREA December 2017

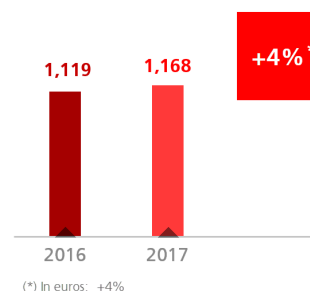


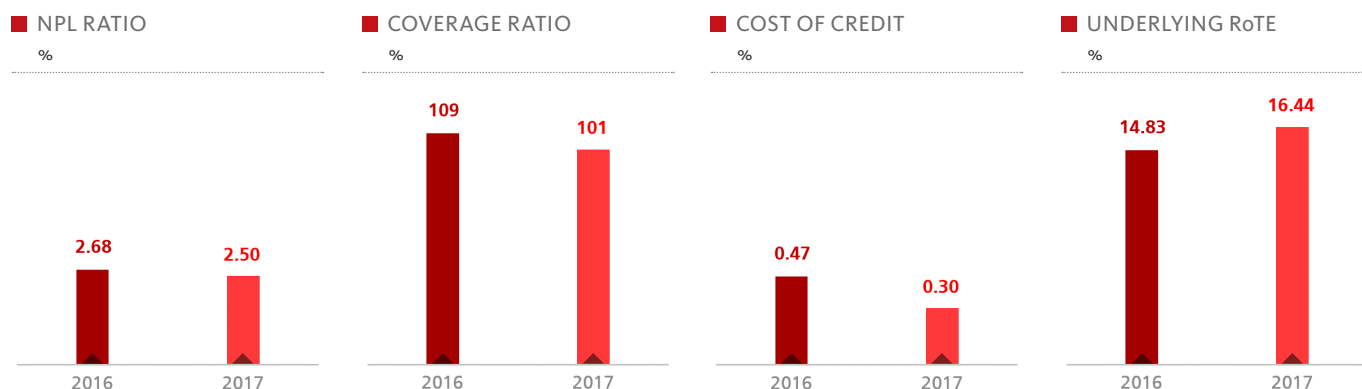
ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos

ATTRIBUTABLE PROFIT Constant € million





Results

Attributable profit was 4% higher at €1,168 million, due to two factors:

- The current interest rate environment, very positive for consumer business, both in revenues and provisions.
- The low level of the cost of credit.

Looking more closely at the P&L statement:

- Gross income increased, mainly due to net interest income (80% of revenues) which rose 5%.
- Operating expenses were 4% higher, in line with business, and the cost-to-income ratio was around 44%, slightly better than in 2016.
- Loan-loss provisions declined 32%, producing a strong reduction in the cost of credit (to 0.30% from 0.47%), which is a very low level for consumer business. This was made possible by the good performance

of credit risk and the positive impact of the sale of portfolios and certain release of provisions. The NPL ratio fell 18 b.p. to 2.50% and coverage was 101%.

- Attributable profit was hit by the €85 million charge net of taxes, mainly for the cost of integrating the commercial networks in Germany.

Of note was underlying attributable profit in Poland (+35%), Spain (+16%) and Italy (+12%).

In short, solid organic dynamics and well executed agreements, which provide a high potential for further growth in 2018, market share gains and continued high profitability and efficiency.

Strategy in 2018

Maintain our leadership position in new auto finance and grow in that for used cars, generating value-added for the producers

Proactive management of brand agreements and development of digital projects

Accompany our partners in their transformation plans, both in digitalisation of the purchasing process and financing of vehicles, as well as in other strategic projects

Reorganise business in Germany under the same brand, with greater efficiency and a better and more complete customer attention

Drive digitalisation via cooperation with fintechs and signing agreements with the main retailers

■ POLAND
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	928	834	95	11.4	8.6
Net fee income	443	400	43	10.8	8.1
Gains (losses) on financial transactions	52	83	(32)	(38.2)	(39.7)
Other operating income	(3)	(2)	(1)	39.8	36.4
Gross income	1,419	1,314	105	8.0	5.4
Operating expenses	(605)	(579)	(26)	4.5	1.9
General administrative expenses	(548)	(521)	(26)	5.1	2.5
Personnel	(319)	(303)	(16)	5.4	2.9
Other general administrative expenses	(229)	(219)	(10)	4.6	2.0
Depreciation and amortisation	(58)	(58)	0	(0.8)	(3.2)
Net operating income	814	735	79	10.8	8.1
Net loan-loss provisions	(137)	(145)	8	(5.2)	(7.5)
Other income	(96)	(83)	(14)	16.8	13.9
Underlying profit before taxes	581	508	73	14.3	11.6
Tax on profit	(148)	(121)	(27)	22.7	19.8
Underlying profit from continuing operations	432	387	45	11.7	9.0
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	432	387	45	11.7	9.0
Minority interests	132	115	17	14.8	12.1
Underlying attributable profit to the Group	300	272	28	10.4	7.7
Net capital gains and provisions*	—	29	(29)	(100.0)	(100.0)
Attributable profit to the Group	300	301	(1)	(0.4)	(2.8)

(*) In 2016, capital gains from the disposal of the stake in VISA Europe and some regulatory impacts

Balance sheet					
Customer loans	22,220	19,979	2,240	11.2	5.3
Cash, central banks and credit institutions	1,661	2,021	(360)	(17.8)	(22.2)
Debt securities	6,786	6,301	484	7.7	2.0
o/w: available for sale	5,959	5,774	184	3.2	(2.3)
Other financial assets	491	537	(46)	(8.5)	(13.3)
Other assets	1,014	941	73	7.8	2.1
Total assets	32,171	29,779	2,392	8.0	2.3
Customer deposits	24,255	22,780	1,475	6.5	0.8
Central banks and credit institutions	952	824	128	15.5	9.4
Debt securities issued	821	504	317	62.8	54.2
Other financial liabilities	523	511	12	2.3	(3.1)
Other liabilities	684	917	(233)	(25.4)	(29.3)
Total liabilities	27,235	25,537	1,698	6.7	1.0
Total equity	4,936	4,243	694	16.4	10.2
Other managed and marketed customer funds					
Mutual funds	3,900	3,118	782	25.1	18.5
Pension funds	—	—	—	—	—
Managed portfolios	108	84	24	28.4	21.7

Pro memoria:

Loans excluding repos	22,974	20,697	2,277	11.0	5.1
Funds (customer deposits excluding repos + mutual funds)	27,803	25,898	1,905	7.4	1.7

Ratios (%) and operating means					
Underlying RoTE	11.56	11.57	(0.00)		
Efficiency ratio (with amortisations)	42.6	44.1	(1.4)		
NPL ratio	4.57	5.42	(0.85)		
NPL coverage	68.2	61.0	7.2		
Number of employees	11,572	12,001	(429)	(3.6)	
Number of branches	576	658	(82)	(12.5)	

POLAND

2017 highlights

€300 M
Attributable profit

Bank Zachodni continued to be the reference bank in mobile and online banking

Focused on growth in mortgages, SMEs, leasing and companies

Attributable profit dropped 3%, impacted by capital gains of VISA Europe in 2016. Underlying profit before tax rose 12% driven by higher revenues, cost control and lower cost of credit

Management of spreads and activity in a low interest rate environment was reflected in solid commercial revenues (net interest income and fee income)

Agreement with Deutsche Bank, A.G. to acquire the retail and private banking business of Deutsche Bank Polska, S.A. The transaction is expected to be closed in the fourth quarter of 2018, once all the regulatory authorisations have been received

* Changes in constant currency

Strategy

The Bank maintained its objective of being the bank of first choice for customers.

Due to the changes in the macroeconomic environment, the 2017-2019 strategy was updated and took into account the current and envisaged challenges that might arise in the external environment, as well as the Group's development objectives and other relevant factors.

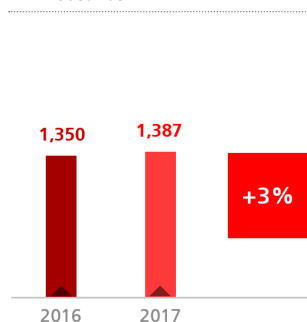
The strategy promotes a customer-centred culture, underpinned by the digital transformation and the continuous improvement in the business model and in the range of products.

Among the Bank's main actions in 2017 were:

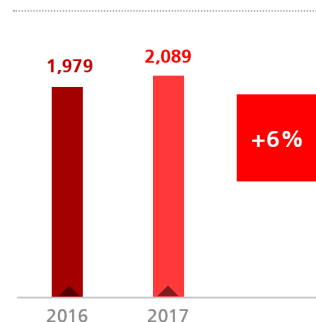
- We installed new CRM tools in order to keep on responding to and anticipating our customers' expectations and needs.

- Particular interest in all products being simple and easy to understand, with transparent conditions and prices, incentives and benefits based on the strength of the customer relation.
- The *As I Want it Account* was launched at the end of August, enabling customers to decide which products and services they need and how to pay for them. This account is for new as well as existing customers. By the end of the year, 335,000 accounts had been opened.
- On 14 December 2017, the Bank announced the agreement to acquire Core Deutsche Bank Polska & DB Securities. The transaction is expected to be closed during the fourth quarter of 2018, once all the regulatory and corporate authorisations have been received. Core DB Polska contributes gross loans of PLN 18,200 million, customer deposits of PLN 10,400 million and managed assets of PLN 6,900 million (all data as of June 2017). It's worth mentioning that the acquired balances did not include mortgages in foreign currency.

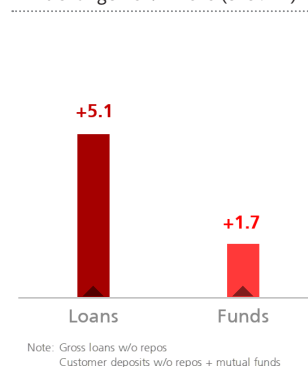
LOYAL CUSTOMERS Thousands



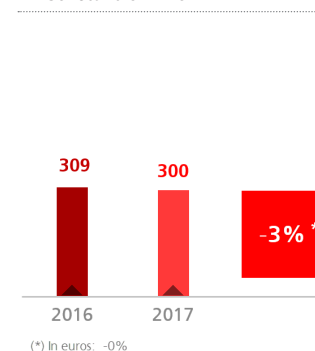
DIGITAL CUSTOMERS Thousands

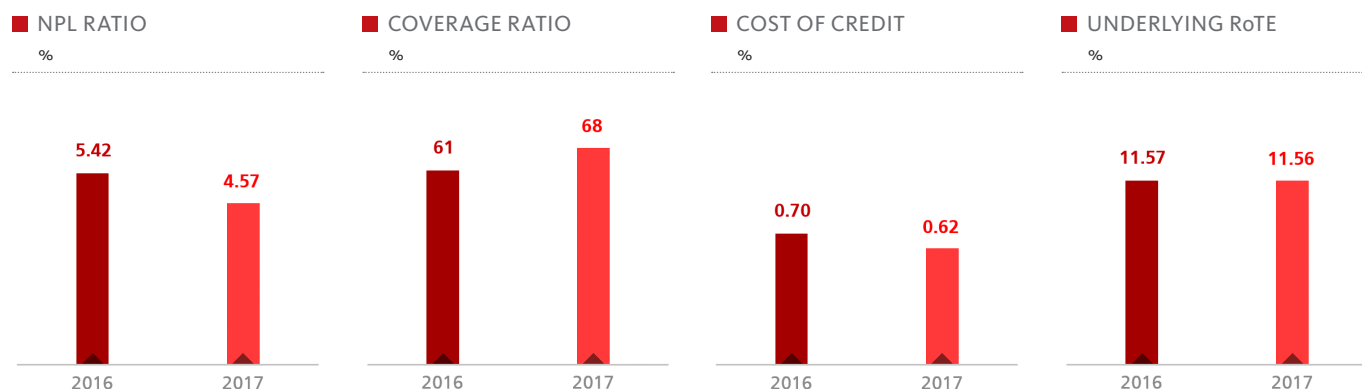


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



ATTRIBUTABLE PROFIT Constant € million





All of this resulted in the following recognitions:

- BZ WBK was named the Best Bank in Poland for the third year running in the *Euromoney Awards for Excellence*, one of the most prestigious categories of the financial sector. This award highlights the Bank's excellent results and the rolling out of its digital transformation programme. Bank Zachodni WBK also received the Best Bank award for SMEs in Poland.
- Bank Zachodni WBK was also recognised in 2017 as one of the best places to work (TOP Employer 2017). This prize recognises the creation of a cordial work environment, the focus on talent and career and employment development.

Activity

Loans rose 5%, underpinned by companies (+7%, with SMEs rising 11%) and individuals (+3%).

Customer funds increased 2% in 2017, reflecting the profitability strategy in place: demand deposits rose 8% and mutual funds 18%, while time deposits dropped 16%.

This evolution maintained our solid funding structure (net loan-to-deposit ratio of 92%).

Results

Attributable profit was 3% lower at €300 million, mainly due to the recording of capital gains from the disposal of VISA Europe recorded in 2016 and some regulatory impacts.

Excluding these impacts, underlying profit before tax increased 12%, with good performance of the recurring lines:

- Excellent net interest income (+9%), spurred by higher volumes and fee income (+8%). Gross income grew at a slower pace (+5%), due to lower gains on financial transactions from the sale of ALCO portfolios.
- Operating expenses rose 2%, mainly due to higher personnel costs (+3%). Amortisations, on the other hand, fell 3%.
- Loan-loss provisions were down 8%, thanks to the significant improvement in credit quality. The NPL ratio dropped to 4.57% from 5.42% in 2016 and the cost of credit was 0.62% (0.70% in 2016).

Strategy in 2018

Make Bank Zachodni WBK the reference bank for customers, gaining their confidence and loyalty

Grow faster than our competitors, supported by digitalisation

Keep on being the country's most profitable bank

Carry out the necessary measures to close the operation with Core Deutsche Bank Polska according to schedule and continue with its integration

■ PORTUGAL (Excl. POPULAR)
(€ million)

Income statement	2017	2016	Change amount	%
Net interest income	697	733	(36)	(4.9)
Net fee income	341	314	27	8.7
Gains (losses) on financial transactions	84	112	(28)	(25.4)
Other operating income	24	51	(27)	(53.2)
Gross income	1,145	1,209	(64)	(5.3)
Operating expenses	(550)	(589)	39	(6.7)
General administrative expenses	(512)	(551)	39	(7.1)
Personnel	(326)	(339)	13	(3.9)
Other general administrative expenses	(186)	(212)	26	(12.3)
Depreciation and amortisation	(38)	(38)	(0)	0.3
Net operating income	595	620	(25)	(4.0)
Net loan-loss provisions	12	(54)	66	—
Other income	(35)	(34)	(1)	3.0
Underlying profit before taxes	573	533	40	7.5
Tax on profit	(130)	(131)	1	(0.4)
Underlying profit from continuing operations	442	402	41	10.1
Net profit from discontinued operations	—	—	—	—
Underlying consolidated profit	442	402	41	10.1
Minority interests	2	2	(0)	(5.0)
Underlying attributable profit to the Group	440	399	41	10.2
Net capital gains and provisions	—	—	—	—
Attributable profit to the Group	440	399	41	10.2

Balance sheet				
Customer loans	30,210	27,328	2,882	10.5
Cash, central banks and credit institutions	4,517	2,459	2,058	83.7
Debt securities	10,018	11,622	(1,604)	(13.8)
<i>o/w: available for sale</i>	4,066	5,683	(1,617)	(28.5)
Other financial assets	1,602	1,667	(65)	(3.9)
Other assets	1,855	1,745	111	6.4
Total assets	48,202	44,820	3,382	7.5
Customer deposits	30,269	30,002	267	0.9
Central banks and credit institutions	8,452	6,743	1,710	25.4
Debt securities issued	4,477	3,805	672	17.7
Other financial liabilities	327	349	(22)	(6.2)
Other liabilities	1,008	590	418	70.9
Total liabilities	44,534	41,489	3,045	7.3
Total equity	3,668	3,331	337	10.1

Other managed and marketed customer funds	3,423	2,770	652	23.6
Mutual funds	1,944	1,435	508	35.4
Pension funds	998	933	64	6.9
Managed portfolios	482	402	80	19.9

Pro memoria:

Loans excluding repos	31,296	29,030	2,266	7.8
Funds (customer deposits excluding repos + mutual funds)	32,213	31,438	775	2.5

Ratios (%) and operating means				
Underlying RoTE	12.70	13.03	(0.34)	
Efficiency ratio (with amortisations)	48.0	48.7	(0.7)	
NPL ratio	5.71	8.81	(3.10)	
NPL coverage	59.1	63.7	(4.6)	
Number of employees	5,895	6,306	(411)	(6.5)
Number of branches	563	657	(94)	(14.3)

PORTUGAL*

2017 highlights

€440 M

Attributable profit

The strategy to transform the commercial model, distinguished by the *1/2/3 World* and development of new digital platforms, spurred growth in loyal and digital customers (+8% and +11%, respectively)

Market share of new lending to companies was 17%. In mortgages, the market share of new loans stood above 20%

Attributable profit rose 10%, reflecting lower operating expenses and provisions

Following the acquisition of Banco Popular Portugal, Santander Totta is the country's largest private sector bank in terms of assets and loans in domestic activity

* Excl. Popular

Strategy

Commercial activity remained focused on exploiting the country's growth trend. This was reflected in the market share gain in business with individuals and companies, growth in transactions and rise in the number of loyal and digital customers (+8% and +11%, respectively).

In individuals, the activity continued to be underpinned by the *1/2/3 World* which evolved very well in the number of accounts, credit cards and protection insurance.

In companies, the main focus was still on developing new digital platforms such as the new *Santander Totta Empresas* app.

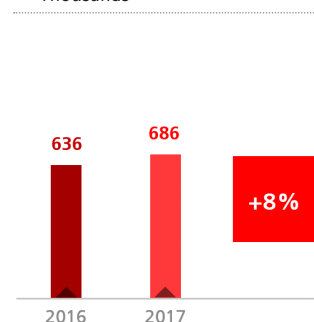
The Bank placed in September ten-year mortgage bonds for €1.0 billion. This was the first issuance with this maturity in Portugal since 2010.

In 2017, *Euromoney* and *Global Finance* recognised Santander Totta as the best bank in Portugal and *The Banker* magazine named it Bank of the Year. It was also ranked the most reputable banking brand in Portugal by the consultancy *Onstrategy*.

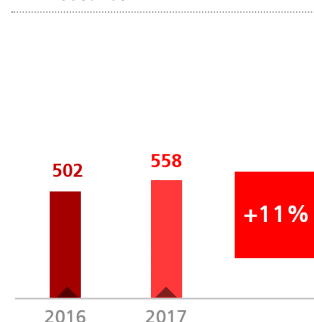
Activity

- Total lending rose 8%, benefitting from a corporate operation in the third quarter. New mortgage business remained very dynamic and the Bank continued to record market shares of more than 20%. Likewise, in companies, the market share in lending was around 17%.
- Funds amounted to €32,213 million (+2%). Deposits and mutual funds increased 1% and 35%, respectively. Also, the funding cost improved and dropped from 0.35% in 2016 to 0.19%.
- The capital ratio remained very solid (fully loaded CET1 of 16.4%, well above the minimum requirement).
- S&P upgraded the Bank to BBB-, Moody's confirmed its rating after the acquisition of Banco Popular and DBRS upgraded the Bank to A (low). Fitch also improved its rating to BBB+. Santander Totta's ratings are the best in the Portuguese banking system

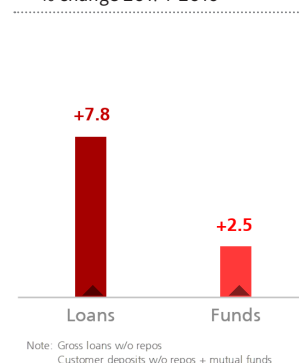
LOYAL CUSTOMERS Thousands



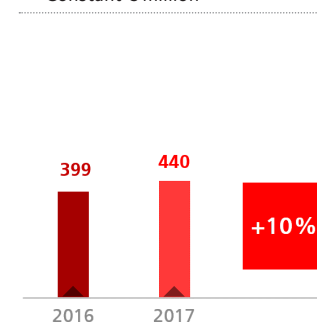
DIGITAL CUSTOMERS Thousands

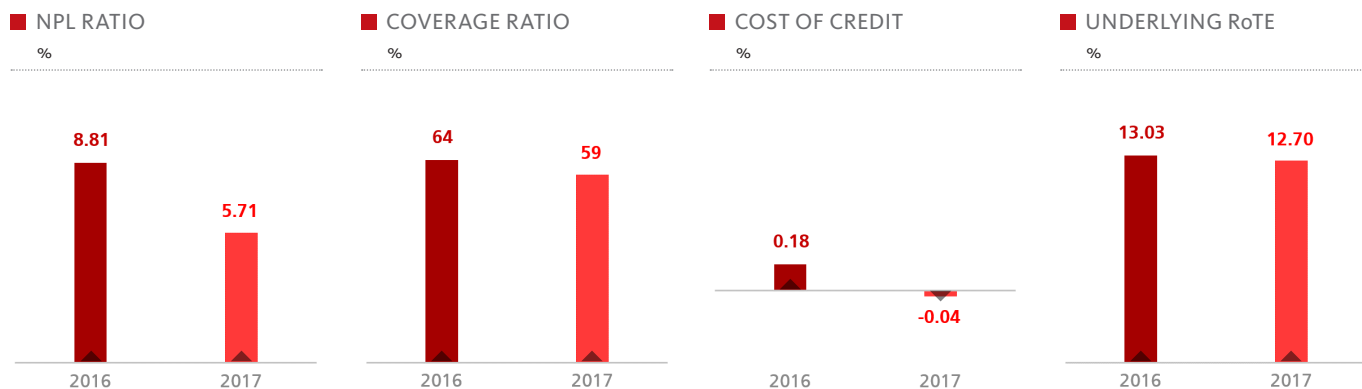


ACTIVITY PERFORMANCE % change 2017 / 2016



ATTRIBUTABLE PROFIT Constant € million





Results

Attributable profit was 10% higher at €440 million, driven by lower operating expenses and provisions. In gross income, the good performance of fee income did not offset the lower net interest income and gains on financial transactions.

- Net interest income fell 5% as the positive impact of the lower cost of deposits did not offset the drop in revenue from loans and securities, due to the low interest rate environment and the reduced share of the public debt portfolio in the Bank's balance sheet.
- Fee income amounted to €341 million, up 9% and reflecting the greater customer loyalty and transactions. Gains on financial transactions, on the other hand, fell 25%, due to lower results from the sale of portfolios.
- Operating expenses were 7% lower, thanks to the optimisation plans of the last few years. This reduction, combined with the evolution of revenues, improved the efficiency ratio to 48%.
- Loan-loss provisions declined and closed the year with a small release of provisions. This reflected the excellent evolution of the NPL ratio, which improved notably to 5.71%, well below the peak of 10.46% in June 2016 following Banif's integration.

Strategy in 2018

Integrate Banco Popular Portugal, improving efficiency

Strengthen our position as the best private sector bank in Portugal on a higher market share

Growth in lending, driven by companies, and in funds, mainly off-balance-sheet

Deepen our digital transformation and streamline processes, increasing loyalty and cross selling

■ POPULAR
(€ million)

Income statement	2017*
Net interest income	1,003
Net fee income	288
Gains (losses) on financial transactions	1
Other operating income	17
Gross income	1,309
Operating expenses	(873)
General administrative expenses	(781)
Personnel	(421)
Other general administrative expenses	(360)
Depreciation and amortisation	(92)
Net operating income	436
Net loan-loss provisions	(114)
Other income	(20)
Underlying profit before taxes	302
Tax on profit	(39)
Underlying profit from continuing operations	263
Net profit from discontinued operations	—
Underlying consolidated profit	263
Minority interests	0
Underlying attributable profit to the Group	263
Net capital gains and provisions**	(300)
Attributable profit to the Group	(37)
Balance sheet	
Customer loans	75,516
Cash, central banks and credit institutions	14,025
Debt securities	17,457
<i>o/w: available for sale</i>	16,171
Other financial assets	1,709
Other assets	18,246
Total assets	126,953
Customer deposits	64,960
Central banks and credit institutions	37,279
Debt securities issued	10,661
Other financial liabilities	2,460
Other liabilities	3,666
Total liabilities	119,026
Total equity	7,927
Other managed and marketed customer funds	16,409
Mutual funds	9,619
Pension funds	4,600
Managed portfolios and insurance premiums	2,190
<i>Pro memoria:</i>	
Gross customer loans excluding repos	79,533
Funds (customer deposits excluding repos + mutual funds)	74,286

(*) Results consolidated into Grupo Santander as of 7 June 2017.

(**) Restructuring costs.

BANCO POPULAR

2017 highlights

-€37 M
Attributable profit

Banco Santander announced on 7 June its acquisition of Banco Popular, an operation that bolstered our position as the leading bank in Spain

Since then we have focused on recovering commercial activity and offering the best service to Popular's customers who already benefit from a larger network of ATMs throughout Spain

Deposits have increased 15% since the purchase and loans remained stable in the fourth quarter when new lending grew

Popular posted a loss of €37 million, due to the extraordinary charge of €300 million for the integration process. Excluding this, underlying profit was €263 million

Strategy and Activity

Significant progress has been made in the management of Popular since its incorporation into Grupo Santander, in accordance with the initial plan envisaged and meeting the commitment made to the market and to our shareholders:

- We began to integrate Popular, capturing cost synergies and moving toward optimum efficiency levels.
- The agreement to sell the portfolio of foreclosed properties to Blackstone, doubtful loans and other related assets reduced the exposure to the real estate sector.
- In December we agreed to sell TotalBank, based in Florida. This transaction is scheduled to be completed by the end of 2018, with a positive impact on the Group's CET1 ratio of five b.p.
- The Portuguese subsidiary of Banco Popular was sold to Santander Totta. This is an intragroup transaction and therefore, it has no impact on the consolidated results. The integration of Popular's business will strengthen Santander Totta making it the largest private sector bank in the country.
- Lastly, a commercial action was successfully launched for retail customers who were shareholders of Banco Popular, 78% of whom subscribed to the offer of loyalty bonds.

As regards activity, customer deposits, both current and time, have risen significantly since the beginning of June, underscoring the recovery of market confidence. The stock of loans stabilised in the last few months, aided by the rise in new lending in the fourth quarter thanks to Popular's notable position in the SMEs segment. This trend, although positive, is not yet sufficient to recover the balances prior to the acquisition.

Results

Banco Popular made a loss since 7 June of €37 million, due to integration costs of €300 million. Excluding this, underlying profit was €263 million.

Gross income was €1,309 million. Net interest income was affected by interest rate pressure (Euribor at historical lows). The fourth quarter was also hit by ALCO portfolios and the €63 million contribution to the Deposit Guarantee Fund.

Operating expenses were €873 million and loan-loss provisions amounted to €114 million.

Strategy in 2018

Make progress in meeting the goals announced at the time of the acquisition

Optimise Popular's structure, improving its efficiency ratio. Cost savings will be gradually reflected in the P&L statement as the year advances

Continue to analyse the best alternatives for joint ventures and non-core businesses that continue on the balance sheet, so that they fit into Banco Santander's business model

Increase customer loyalty and satisfaction, in accordance with the transformation process taking place in all the Group's units

■ UNITED KINGDOM
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	4,363	4,405	(42)	(0.9)	6.2
Net fee income	1,003	1,032	(29)	(2.8)	4.3
Gains (losses) on financial transactions	282	319	(37)	(11.5)	(5.1)
Other operating income	68	61	7	11.1	19.2
Gross income	5,716	5,816	(100)	(1.7)	5.4
Operating expenses	(2,861)	(2,967)	106	(3.6)	3.4
General administrative expenses	(2,513)	(2,656)	143	(5.4)	1.5
Personnel	(1,358)	(1,418)	61	(4.3)	2.6
Other general administrative expenses	(1,156)	(1,238)	82	(6.6)	0.1
Depreciation and amortisation	(348)	(311)	(37)	11.9	20.0
Net operating income	2,855	2,850	6	0.2	7.4
Net loan-loss provisions	(205)	(58)	(146)	251.3	276.7
Other income	(466)	(339)	(127)	37.5	47.4
Underlying profit before taxes	2,184	2,452	(268)	(10.9)	(4.5)
Tax on profit	(662)	(736)	75	(10.1)	(3.6)
Underlying profit from continuing operations	1,523	1,716	(193)	(11.3)	(4.8)
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	1,523	1,716	(193)	(11.3)	(4.8)
Minority interests	25	35	(11)	(30.3)	(25.3)
Underlying attributable profit to the Group	1,498	1,681	(183)	(10.9)	(4.4)
Net capital gains and provisions*	—	(30)	30	(100.0)	(100.0)
Attributable profit to the Group	1,498	1,651	(153)	(9.2)	(2.7)

(*) In 2016, capital gains from the disposal of the stake in VISA Europe, restructuring costs and PPI.

Balance sheet					
Customer loans	243,617	251,250	(7,634)	(3.0)	0.5
Cash, central banks and credit institutions	56,762	36,643	20,118	54.9	60.5
Debt securities	26,188	28,045	(1,857)	(6.6)	(3.2)
o/w: available for sale	9,887	12,204	(2,318)	(19.0)	(16.1)
Other financial assets	24,690	26,819	(2,130)	(7.9)	(4.6)
Other assets	9,974	12,202	(2,228)	(18.3)	(15.3)
Total assets	361,230	354,960	6,270	1.8	5.5
Customer deposits	230,504	212,113	18,391	8.7	12.6
Central banks and credit institutions	27,833	21,590	6,243	28.9	33.6
Debt securities issued	61,112	71,108	(9,996)	(14.1)	(10.9)
Other financial liabilities	21,167	27,913	(6,746)	(24.2)	(21.4)
Other liabilities	4,310	5,221	(911)	(17.4)	(14.5)
Total liabilities	344,926	337,945	6,981	2.1	5.8
Total equity	16,304	17,014	(711)	(4.2)	(0.7)
Other managed and marketed customer funds					
Mutual funds	8,543	8,447	96	1.1	4.8
Pension funds	—	—	—	—	—
Managed portfolios	114	118	(3)	(2.8)	0.7

Pro memoria:

Loans excluding repos	235,783	242,510	(6,727)	(2.8)	0.8
Funds (customer deposits excluding repos + mutual funds)	210,305	210,611	(306)	(0.1)	3.5

Ratios (%) and operating means					
Underlying RoTE	10.26	10.56	(0.30)		
Efficiency ratio (with amortisations)	50.1	51.0	(1.0)		
NPL ratio	1.33	1.41	(0.08)		
NPL coverage	32.0	32.9	(0.9)		
Number of employees	25,971	25,688	283	1.1	
Number of branches	808	844	(36)	(4.3)	

UNITED KINGDOM*

2017 highlights

€1,498 M
Attributable profit

The strategic and operational advances underpinned solid results despite the changeable macroeconomic environment

Good business evolution: growth in retail current account balances, mortgages, and corporate loans and deposits of UK companies, excluding commercial real estate (CRE)

Digital transformation continued to support operational efficiency and improved customer experience

Attributable profit slightly lower than in 2016, due to higher loan-loss provisions in GCB and software write-offs. Net operating income was 7% higher with strong net interest income and fee income growth

* Changes in constant currency

Strategy

We remained focused on growing customer loyalty, operational and digital excellence and steady and sustainable profit growth, while being the best bank for our people and the communities in which we operate.

- We continued to benefit from the *1/2/3 World* which now has 5.4 million customers, up 275,000 in the year. Retail current account balances rose by £2,500 million, maintaining a good pace of growth.
- We continued to develop our digital proposition. Digital customers continued to increase by around 10% and we gained an average of 1,400 new active mobile banking users per day. In 2017, 47% of our mortgages were retained online, 38% of current account openings and 51% of credit cards were via digital channels.
- The number of loyal retail customers continued to grow, up 5%, although at a slower pace with customers consolidating their savings into our *1/2/3* current account. Loyal SME and corporate customers increased 5%, driven by improving customer satisfaction and our international proposition.

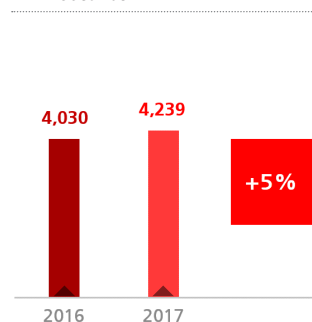
- As published by the Financial Research Survey (FRS), retail customer satisfaction was broadly in line with our three highest performing peers as at December 2017.

This performance was achieved despite a very competitive UK banking environment, and one which faces major regulatory changes. Open Banking and PSD II (Payment Services Directive) will influence customer interaction and potentially the competitive landscape.

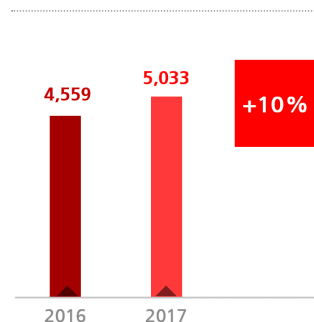
The implementation of our wide ring-fence structure is progressing well and we are on track to comply with the Banking Reform Act before the 1 January 2019 deadline.

Consequently, and as reaffirmed at our 2017 Group Strategy Update, we are well positioned to deliver on our strategic priorities for 2018.

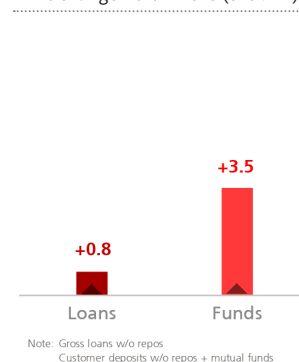
LOYAL CUSTOMERS Thousands



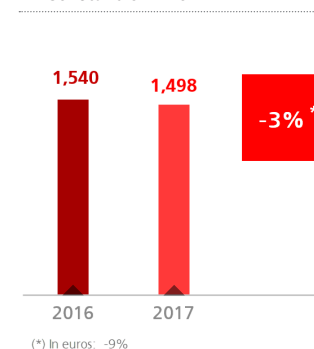
DIGITAL CUSTOMERS Thousands

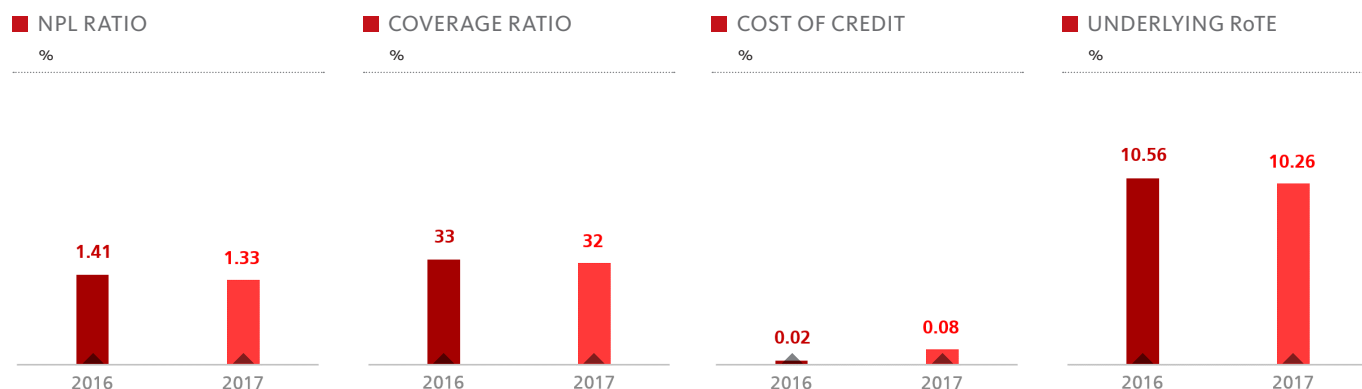


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



ATTRIBUTABLE PROFIT Constant € million





Activity

- Lending was 1% higher. Residential mortgages rose by £600 million and loans to UK trading companies increased by £800 million, up 4% year on year, offset by the reduction of our CRE lending that declined £900 million.
- Customer deposits excluding repos rose 3%, underpinned by retail current accounts, other retail products and corporate deposits, and partly offset by the decrease in savings balances.
- Santander UK focuses on maintaining a strong balance sheet and a low risk profile, as was demonstrated in the 2017 PRA stress test results. Once again, we had the lowest stressed CET1 drawdown of all the participating UK banks.

Results

Attributable profit for the year fell 3%, adversely impacted by the single GCB loan that went into non-performance. Excluding this, the business was strong.

- Net interest income rose 6%, driven by the improvement in retail liability spreads from the changes made to the *1/2/3 World* terms. This was partially offset by the pressure on new lending spreads.
- Fee income increased 4%, with higher transaction fees in Retail Banking and international and digital payment fees in Commercial Banking.
- Operating expenses were up 3%, under control despite inflationary pressures and banking reform costs of £81 million. Higher investment costs in business growth and enhancements to our digital channels were partly offset by improved operational efficiency.

Credit quality remained solid in all loan portfolios, supported by good risk management and the low interest rate environment. The NPL ratio was 1.33% at the end of the year (1.41% in 2016).

Underlying RoTE was unchanged at 10%.

Strategy in 2018

Ongoing focus on customer loyalty as the key driver of business growth

Leverage our Investment Hub and NEO CRM platforms, and improve cross-border customer relationships via international trade corridors

Prioritise operational and digital excellence in order to offer the best customer experience

Increase our profits in a predictable way, while maintaining a strong balance sheet

■ LATIN AMERICA
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	15,944	13,346	2,598	19.5	15.8
Net fee income	5,490	4,581	909	19.8	16.7
Gains (losses) on financial transactions	1,012	806	206	25.5	26.5
Other operating income	27	32	(5)	(14.4)	(27.6)
Gross income	22,473	18,764	3,709	19.8	16.4
Operating expenses	(8,694)	(7,692)	(1,002)	13.0	10.3
General administrative expenses	(7,877)	(7,007)	(870)	12.4	9.7
Personnel	(4,366)	(3,886)	(480)	12.4	9.5
Other general administrative expenses	(3,511)	(3,121)	(390)	12.5	10.0
Depreciation and amortisation	(817)	(685)	(132)	19.3	15.8
Net operating income	13,779	11,073	2,706	24.4	20.6
Net loan-loss provisions	(4,973)	(4,911)	(62)	1.3	(2.6)
Other income	(1,329)	(785)	(544)	69.3	60.6
Underlying profit before taxes	7,477	5,377	2,100	39.1	36.2
Tax on profit	(2,380)	(1,363)	(1,017)	74.6	70.8
Underlying profit from continuing operations	5,097	4,014	1,083	27.0	24.5
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	5,097	4,014	1,083	27.0	24.5
Minority interests	814	628	185	29.5	26.9
Underlying attributable profit to the Group	4,284	3,386	898	26.5	24.0
Net capital gains and provisions	—	—	—	—	—
Attributable profit to the Group	4,284	3,386	898	26.5	24.0

Balance sheet					
Customer loans	146,133	152,187	(6,054)	(4.0)	7.6
Cash, central banks and credit institutions	55,934	67,400	(11,466)	(17.0)	(5.3)
Debt securities	57,364	63,314	(5,951)	(9.4)	2.5
<i>o/w: available for sale</i>	32,475	29,219	3,256	11.1	24.5
Other financial assets	14,226	18,696	(4,470)	(23.9)	(15.4)
Other assets	17,160	19,171	(2,011)	(10.5)	2.0
Total assets	290,818	320,768	(29,951)	(9.3)	2.2
Customer deposits	141,543	143,747	(2,205)	(1.5)	11.2
Central banks and credit institutions	39,212	47,585	(8,373)	(17.6)	(7.6)
Debt securities issued	34,434	47,436	(13,001)	(27.4)	(18.5)
Other financial liabilities	36,084	41,395	(5,311)	(12.8)	(1.4)
Other liabilities	10,994	11,291	(297)	(2.6)	10.3
Total liabilities	262,267	291,454	(29,186)	(10.0)	1.4
Total equity	28,550	29,315	(764)	(2.6)	10.1
Other managed and marketed customer funds					
Mutual funds	74,482	75,002	(520)	(0.7)	13.1
Pension funds	—	—	—	—	—
Managed portfolios	6,297	6,480	(182)	(2.8)	7.7

Pro memoria:

Loans excluding repos	151,542	159,134	(7,593)	(4.8)	6.7
Funds (customer deposits excluding repos + mutual funds)	193,264	187,516	5,749	3.1	16.4

Ratios (%) and operating means					
Underlying RoTE	18.04	15.56	2.48		
Efficiency ratio (with amortisations)	38.7	41.0	(2.3)		
NPL ratio	4.50	4.81	(0.31)		
NPL coverage	84.8	87.3	(2.5)		
Number of employees	88,713	86,312	2,401	2.8	
Number of branches	5,891	5,818	73	1.3	

LATIN AMERICA*

2017 highlights

€4,284 M
Attributable profit

Economic growth throughout the region, with stabilisation and recovery in Argentina and Brazil, respectively, and slight downturns in Chile and Mexico

Innovation measures, streamlining processes and commercial actions produced a 16% rise in loyal customers and more than three million digital customers (+33%)

Lending and funds increased

Excluding the forex impact, attributable profit rose 24% and at double-digit rates in the main units

* Changes in constant currency

Strategy

Among the most notable developments were significant investments in operating systems and digital infrastructure in order to streamline processes and enhance the customer experience, loyalty, transactions and the number of digital customers. The measures taken are set out in each unit.

The number of loyal customers rose 16% (+16% individuals and +15% companies), and in all units. Digital customers rose by 3 million (+32%).

Activity

Lending excluding the forex impact was up 7%. Of note was Brazil and Argentina. Santander gained market share in both cases. Mexico, on the other hand, opted for more selective growth and in Chile the medium-high income and SME segments remained the priorities, while the mass consumer market began to recover.

Funds increased 16%, due to growth in both deposits as well as mutual funds.

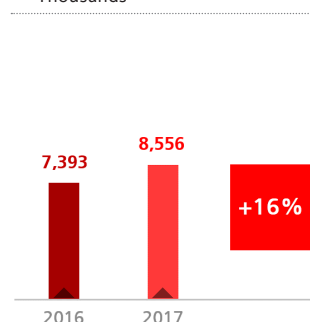
Results

Attributable profit was 24% higher at €4,284 million, driven by revenues, particularly net interest income, reflecting the growth in volumes and management of spreads in an environment with varied interest rates. Brazil significantly reduced its Selic rate and Mexico increased its official interest rates. Fee income rose 17%, the result of greater loyalty. Operating expenses increased to a lesser extent (+10%), which improved the cost-to-income ratio by 2 p.p. to 39%.

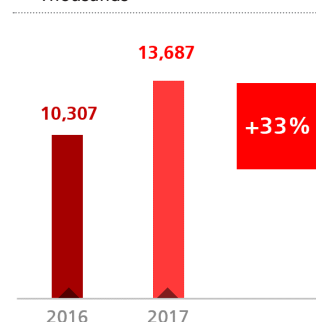
Loan-loss provisions dropped slightly (3%). The cost of credit improved thanks to larger business volumes.

Profit increased in six of the seven units, most notably in Brazil (+34%), the largest contributor to Group earnings.

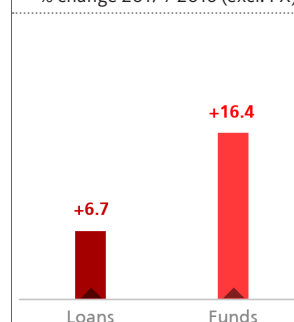
LOYAL CUSTOMERS Thousands



DIGITAL CUSTOMERS Thousands

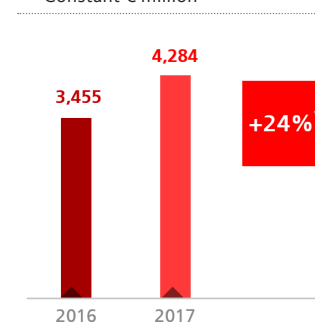


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT Constant € million



(*) In euros: +27%

■ BRAZIL
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	10,078	8,062	2,016	25.0	17.3
Net fee income	3,640	2,940	700	23.8	16.2
Gains (losses) on financial transactions	510	238	272	114.2	100.9
Other operating income	46	80	(34)	(42.6)	(46.2)
Gross income	14,273	11,321	2,953	26.1	18.3
Operating expenses	(5,080)	(4,475)	(605)	13.5	6.5
General administrative expenses	(4,571)	(4,046)	(525)	13.0	6.0
Personnel	(2,565)	(2,253)	(312)	13.9	6.8
Other general administrative expenses	(2,006)	(1,793)	(213)	11.9	4.9
Depreciation and amortisation	(509)	(429)	(80)	18.7	11.4
Net operating income	9,193	6,845	2,348	34.3	26.0
Net loan-loss provisions	(3,395)	(3,377)	(18)	0.5	(5.7)
Other income	(1,186)	(696)	(489)	70.3	59.7
Underlying profit before taxes	4,612	2,772	1,840	66.4	56.1
Tax on profit	(1,725)	(773)	(953)	123.2	109.4
Underlying profit from continuing operations	2,887	1,999	888	44.4	35.5
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	2,887	1,999	888	44.4	35.5
Minority interests	343	213	130	60.7	50.8
Underlying attributable profit to the Group	2,544	1,786	758	42.5	33.7
Net capital gains and provisions	—	—	—	—	—
Attributable profit to the Group	2,544	1,786	758	42.5	33.7

Balance sheet					
Customer loans	70,454	75,474	(5,020)	(6.7)	8.1
Cash, central banks and credit institutions	34,920	41,352	(6,432)	(15.6)	(2.2)
Debt securities	38,693	42,513	(3,820)	(9.0)	5.4
<i>o/w: available for sale</i>	21,321	16,275	5,046	31.0	51.7
Other financial assets	5,798	8,486	(2,688)	(31.7)	(20.9)
Other assets	11,825	13,677	(1,852)	(13.5)	0.1
Total assets	161,690	181,502	(19,812)	(10.9)	3.2
Customer deposits	70,074	72,478	(2,404)	(3.3)	12.0
Central banks and credit institutions	23,591	27,226	(3,635)	(13.4)	0.3
Debt securities issued	20,056	31,679	(11,623)	(36.7)	(26.7)
Other financial liabilities	23,783	24,974	(1,191)	(4.8)	10.3
Other liabilities	7,536	7,561	(25)	(0.3)	15.4
Total liabilities	145,040	163,917	(18,878)	(11.5)	2.5
Total equity	16,650	17,584	(934)	(5.3)	9.7

Other managed and marketed customer funds	58,479	59,631	(1,152)	(1.9)	13.6
Mutual funds	54,779	55,733	(954)	(1.7)	13.8
Pension funds	—	—	—	—	—
Managed portfolios	3,700	3,898	(198)	(5.1)	9.9

Pro memoria:

Loans excluding repos	74,341	80,306	(5,965)	(7.4)	7.2
Funds (customer deposits excluding repos + mutual funds)	106,959	99,771	7,188	7.2	24.2

Ratios (%) and operating means					
Underlying RoTE	16.91	13.84	3.07		
Efficiency ratio (with amortisations)	35.6	39.5	(3.9)		
NPL ratio	5.29	5.90	(0.61)		
NPL coverage	92.6	93.1	(0.5)		
Number of employees	47,135	46,728	407	0.9	
Number of branches	3,465	3,431	34	1.0	

BRAZIL

2017 highlights

€2,544 M
Attributable profit

The expansion of commercial businesses and the greater operational efficiency underpinned the recurring revenue growth, well above the average of our competitors. Net interest income and fee income registered double-digit growth.

Good risk management: credit growth with profitable gain in market share and a reduction in the cost of credit.

Continued good evolution of profitability. Attributable profit of €2,544 million (+34%) and RoTE of 17%, reflecting a more productive, efficient and customer-focused business model, with solid organic growth

* Changes in constant currency

Strategy

Santander Brazil attained historically noteworthy results in 2017, better than that of its main competitors, with a dynamic of strong business acceleration, agility in innovations and services and greater operational efficiency. This was combined with advances in enhancing the internal culture: we are today an organisation more aligned with offering customers the best experience and, on this basis, growing in a sustained and profitable way.

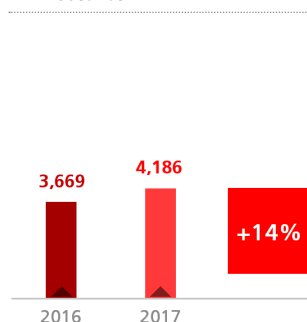
The year's main actions included:

- In cards, continued strong growth in revenues (+23%), increasing our market share. Marketing of the *Santander/AAdvantage®* credit cards continued to be well received and *Santander Way* maintained the best evaluations in the market (4.8 stars in the Apple Store and 4.6 in Google Play).

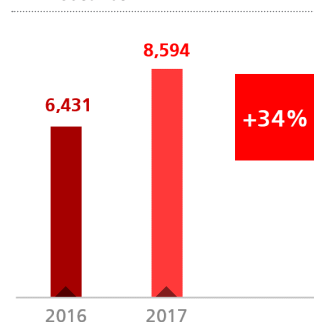
We continued the intense agenda of innovative associations and solutions for customers: in the fourth quarter we launched *Santander Pass*, a bracelet and sticker with NFC (near field communication) technology a contactless payment system; in Mastercard and Dafiti we started identity check mobile tests, a method that authenticates online payments with the use of biometrics (digital fingerprint or face recognition); and we announced the commercial agreement with Smiles to market the *Santander Smiles* cards, which give customers exclusive advantages for accumulating miles.

- We implemented the *full acquirencia* model and launched the option to buy or rent the point of sale (POS). Turnover surged 31% (three times higher than the market) which produced a gain of 168 b.p. in market share to 11.5%.
- Payroll credit increased 58% and we launched the *consignado 100% digital*.
- In mortgages, we cut interest rates, offering the best rate for customers, which helped boost new lending to individuals by 88%, well above the market.
- In consumer finance, we held our leadership and increased our market share in lending to 23% (+310 b.p.). The digital tool *+Negocios* continued to support business expansion with growth of 60% in simulations of vehicle purchases. We also launched the digital platform *+Vezes*, focused on the goods and services segment (CDC) and attained close to 175,000 simulations a month.
- In SMEs, we increased our market share in loans (+241 b.p.) to 11%. In GCB, we improved customer attention with a model closer to the client and were recognised in Brazil as leaders in ECM, financial advice for project finance and in the currency market. We were also recognised as the Best Treasury in Brazil and among the best in research in Brazil and Latin America.

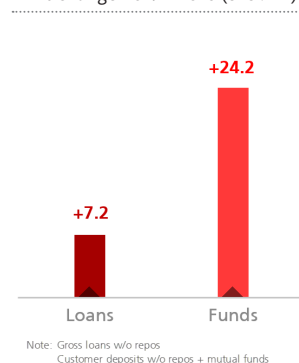
LOYAL CUSTOMERS Thousands



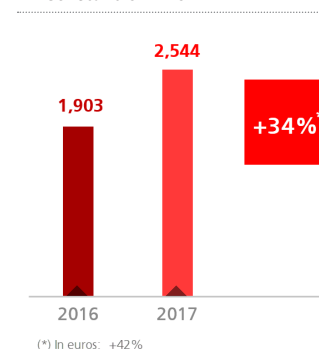
DIGITAL CUSTOMERS Thousands

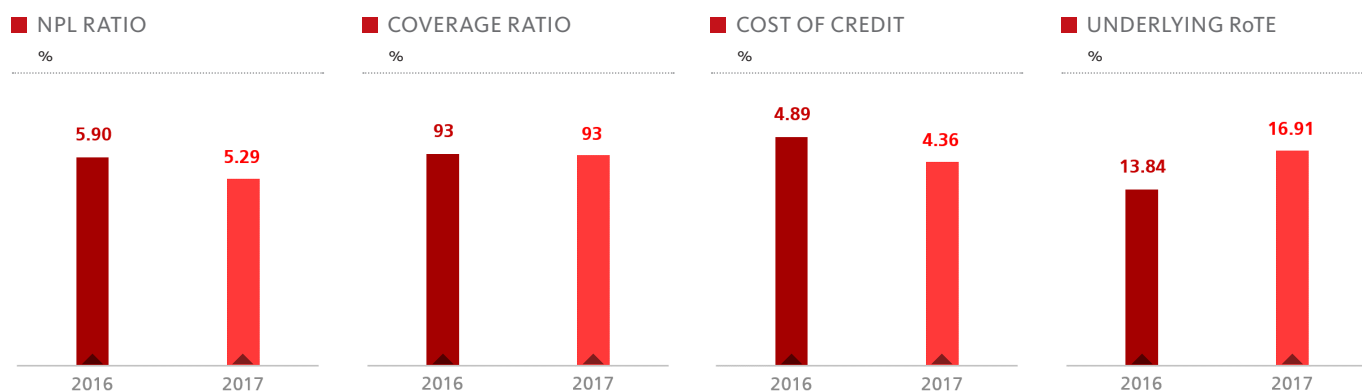


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



ATTRIBUTABLE PROFIT Constant € million





- On the liabilities side, we launched *Santander One*, a digital financial advice tool that attained more than eight million logins in the fourth quarter.
- In line with the digital strategy, we put on *Black Week*, promoting special product conditions both for customers and non-customers. As well as strong growth in e-commerce sales, the campaign attained a record in the contracting of new cards and in personal loans (almost doubling growth in both cases).

All of this produced significant recognitions: Bank of the Year in Brazil from *The Banker* and Best Bank in Brazil, Best Bank in Latin America, Best Bank for Transformation in Latin America and Best Bank in the World for SMEs from *Euromoney*. We were also classified for the second year running as one of the best companies to work for in the Great Place to Work ranking.

We continued to increase our customer base in a sustainable way during the year: loyal customers (+14%) and digital ones (+34%).

On sustainability, Santander continues to hold an outstanding position in the *Prospera Santander Microcredit Program*, with R\$425 million in the loan portfolio at the end of December 2017. In higher education, we have awarded about 9,500 scholarships since 2015, actively contributing to the advancement of education in the country.

Activity

- Loans grew 7% (individuals: +18%; consumer finance: +24% and SMEs: +12%), the latter increased for the fifth quarter running.
- Funds continued to grow at double-digit rates (+24%), mainly due to time deposits and mutual funds.

Results

Attributable profit of €2,544 million (+34%). Of note:

- Rise of 17% in net interest income, mainly business with customers. Revenues from loans increased 13% due to volumes and spreads and that from funds 31%, reflecting the plan we implemented.
- Fee income rose 16% thanks to the increase in customer loyalty and greater transactions. Of note that from credit cards (+23%), current accounts (+20%) and insurance (+14%).
- Operating expenses were 7% higher, due to the business dynamic and ongoing investments. The cost-to-income ratio improved by 3.9 p.p. to 35.6%, the best level in the last five years.
- Provisions fell 6%, with a good evolution of credit quality indicators: the cost of credit was 53 b.p. lower at 4.36%, the NPL ratio dropped 61 b.p. to 5.29% and coverage was 93%.

Strategy in 2018

Customers: excellence in services so that customers find the best experience in Santander Brazil

Digital: continue to consolidate our leadership in terms of innovative products and services

Volumes: maintain profitable gains in market share, with offers adjusted to each customer profile

Profitability: keep on fostering recurrent growth in profitability, underpinned by greater activity, higher operational efficiency and advances in the digital strategy

■ MEXICO
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	2,601	2,385	216	9.1	12.5
Net fee income	749	711	38	5.4	8.7
Gains (losses) on financial transactions	150	149	1	0.4	3.6
Other operating income	(40)	(43)	3	(6.7)	(3.8)
Gross income	3,460	3,203	258	8.0	11.5
Operating expenses	(1,382)	(1,274)	(108)	8.4	11.9
General administrative expenses	(1,258)	(1,168)	(90)	7.7	11.1
Personnel	(653)	(606)	(46)	7.7	11.1
Other general administrative expenses	(606)	(562)	(44)	7.8	11.2
Depreciation and amortisation	(124)	(106)	(17)	16.5	20.2
Net operating income	2,078	1,928	150	7.8	11.2
Net loan-loss provisions	(905)	(832)	(73)	8.8	12.3
Other income	(39)	(30)	(9)	31.1	35.2
Underlying profit before taxes	1,134	1,067	67	6.3	9.7
Tax on profit	(230)	(247)	17	(6.9)	(3.9)
Underlying profit from continuing operations	904	820	85	10.3	13.8
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	904	820	85	10.3	13.8
Minority interests	194	191	3	1.7	5.0
Underlying attributable profit to the Group	710	629	81	12.9	16.5
Net capital gains and provisions	—	—	—	—	—
Attributable profit to the Group	710	629	81	12.9	16.5

Balance sheet					
Customer loans	26,462	27,315	(853)	(3.1)	5.3
Cash, central banks and credit institutions	9,956	13,362	(3,406)	(25.5)	(19.0)
Debt securities	13,676	14,124	(447)	(3.2)	5.2
<i>o/w: available for sale</i>	6,971	7,088	(117)	(1.6)	6.9
Other financial assets	5,627	7,722	(2,094)	(27.1)	(20.8)
Other assets	2,481	2,590	(108)	(4.2)	4.1
Total assets	58,203	65,112	(6,909)	(10.6)	(2.9)
Customer deposits	30,392	28,910	1,482	5.1	14.2
Central banks and credit institutions	8,247	11,269	(3,022)	(26.8)	(20.5)
Debt securities issued	5,168	5,393	(225)	(4.2)	4.1
Other financial liabilities	7,680	12,648	(4,968)	(39.3)	(34.0)
Other liabilities	1,779	2,037	(258)	(12.7)	(5.1)
Total liabilities	53,267	60,257	(6,990)	(11.6)	(3.9)
Total equity	4,936	4,855	81	1.7	10.5

Other managed and marketed customer funds	9,919	10,242	(323)	(3.2)	5.3
Mutual funds	9,919	10,242	(323)	(3.2)	5.3
Pension funds	—	—	—	—	—
Managed portfolios	—	—	—	—	—

Pro memoria:

Loans excluding repos	26,962	28,017	(1,055)	(3.8)	4.6
Funds (customer deposits excluding repos + mutual funds)	35,548	36,438	(890)	(2.4)	6.0

Ratios (%) and operating means					
Underlying RoTE	19.50	15.45	4.05		
Efficiency ratio (with amortisations)	39.9	39.8	0.1		
NPL ratio	2.69	2.76	(0.07)		
NPL coverage	97.5	103.8	(6.3)		
Number of employees	18,557	17,608	949	5.4	
Number of branches	1,401	1,389	12	0.9	

MEXICO*

2017 highlights

€710 M
Attributable profit

Strategy focused on attracting new customers with high long-term transaction loyalty and on consolidating the loyalty of current customers

Focus on commercial transformation, multi-channel innovation, digital strategy and launching new business initiatives (*Santander Plus, Santander-Aeroméxico, Select Me, SúperWallet, SúperConnect, SúperDigital and TUIIO*)

Strong growth in deposits and maintaining profitability of loans

Attributable profit rose 16%, driven by the excellent performance of net interest income (+13%)

* Changes in constant currency

Strategy

During the year and under the transformation strategy, significant investments were made in infrastructure and systems focused on improving multichanneling, deepening digital strategy, strengthening the distribution model and launching new commercial initiatives.

Also, efforts were made to attract new customers and payrolls (which resulted in market share gains), retain existing customers (churn ratio dropped 52%) and grow deposits of individual customers.

The benefits for *Santander Plus* customers were expanded with initiatives related to loans, insurance and commercial alliances with self-service companies in order to attract and make loyal a larger number of customers. More than three million customers registered, of which 52% were new.

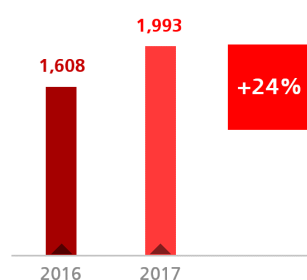
The following actions were taken to bolster the digital strategy:

- The new *Factoría Digital* to drive digitalisation of our products.
- *Súper Wallet*, the new mobile app that enables customers to centralise management of their cards.

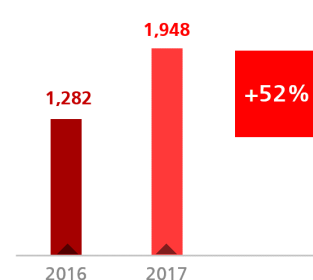
- *SúperConnect*, unique customer attention model in Mexico for Select customers, whose main feature is that it is fully remote.
- *SúperDigital*, where our customers can open an account from any device linked to Internet, without having to visit a branch.
- *Select Me*, a programme that supports women with solutions that facilitate their day-to-day tasks and professional development.
- *TUIIO*, a financial inclusion initiative that has its own operating model, infrastructure and brand which takes advantage of the technology to support the needs of the low income segment in Mexico and seeks to maximise the social impact on customers via a broad range of products (micro-credits, micro-insurance, international transfers, etc.)

We also continued to consolidate Santander in the SMEs market, taking advantage of our position to attract and make loyal individual customers and make us their main bank:

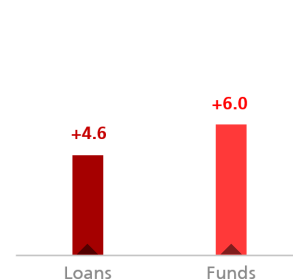
LOYAL CUSTOMERS Thousands



DIGITAL CUSTOMERS Thousands

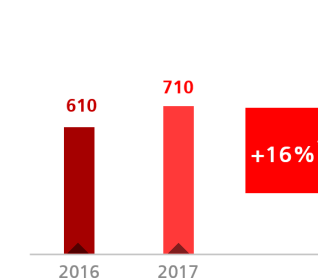


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)

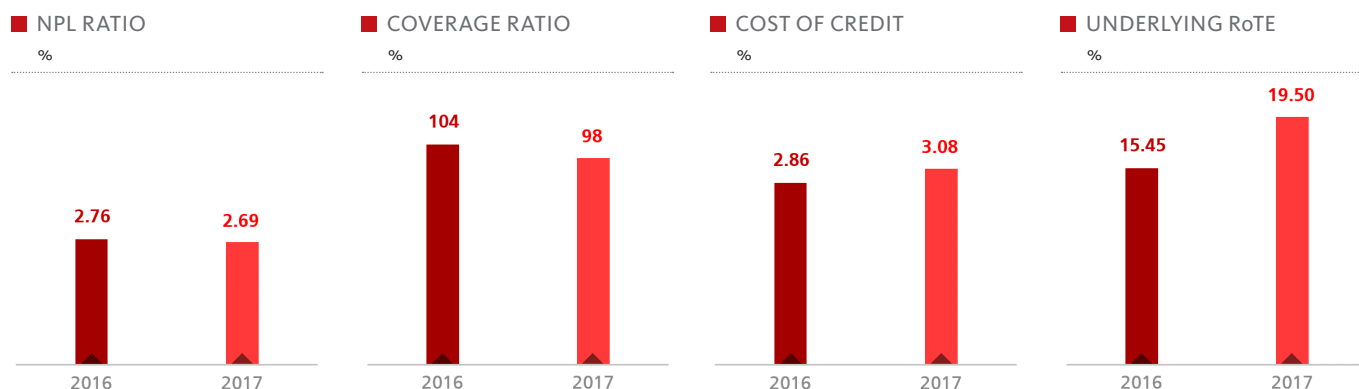


Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT Constant € million



(*) In euros: +13%



- Campaigns were carried out to refinance credit lines for SMEs, focused on customers that have a good credit profile, and products were simplified.
- In Companies and Institutions, we focused on transactional loyalty and on attracting new customers via confirming. We also took actions in various productive sectors and spurred agro business.

The number of loyal customers increased 24% (individuals: +24% and SMEs: +33%) to two million. Digital customers increased 52% to 1.9 million.

Activity

Loans rose 5% and deposits excluding repos 6%.

Lending to individual customers was up 4%, as follows: consumer credit grew 8%, credit cards 6% and mortgages 1%.

Demand deposits of individual customers increased 12%, time deposits rose 38% and mutual funds 5%.

The structure of funds improved and business with SMEs, companies and institutions was strengthened. Their demand deposits rose 10% and we promoted diversification into time deposits and mutual funds, in line with the profile of customers.

Results

Attributable profit was 16% higher at €710 million.

- Gross income increased 11%. Of note was the 13% rise in net interest income, driven by growth in loans and the continued growth in deposits, together with higher interest rates since December 2015.
- Operating expenses were 12% higher, due to the investment plan to position us as the main bank of our customers. The cost-to-income ratio remained virtually stable at 40%.

Solid credit quality: the NPL ratio improved seven b.p. to 2.69%, coverage reached 98% and the cost of credit was around 3%.

Strategy in 2018

- Continuing with the commercial transformation and innovation in order to be the first choice bank of our customers in Mexico
- Install a new distribution model based on: strategy in micro markets, new commercial model and a new design for branches
- Continue the drive in digitalisation, remote attention models, customer experience and improvements in information and analysis
- Continued focus on capturing payrolls and strengthen the *Santander Plus* offer
- Maintain our leadership in the services offered to corporate customers in such a way that this segment's contribution to the Bank's gross income continues to consolidate

■ CHILE
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	1,907	1,864	43	2.3	0.1
Net fee income	391	353	39	10.9	8.6
Gains (losses) on financial transactions	213	206	7	3.6	1.4
Other operating income	12	(1)	12	—	—
Gross income	2,523	2,422	102	4.2	2.0
Operating expenses	(1,025)	(986)	(39)	3.9	1.7
General administrative expenses	(918)	(895)	(23)	2.5	0.3
Personnel	(574)	(558)	(16)	2.9	0.7
Other general administrative expenses	(344)	(337)	(6)	1.9	(0.3)
Depreciation and amortisation	(108)	(91)	(16)	17.9	15.4
Net operating income	1,498	1,435	63	4.4	2.1
Net loan-loss provisions	(462)	(514)	52	(10.1)	(12.0)
Other income	23	(27)	51	—	—
Underlying profit before taxes	1,059	894	165	18.4	15.9
Tax on profit	(200)	(159)	(41)	25.7	23.0
Underlying profit from continuing operations	859	735	124	16.9	14.4
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	859	735	124	16.9	14.4
Minority interests	273	222	52	23.2	20.6
Underlying attributable profit to the Group	586	513	72	14.1	11.7
Net capital gains and provisions	—	—	—	—	—
Attributable profit to the Group	586	513	72	14.1	11.7

Balance sheet					
Customer loans	37,153	37,662	(509)	(1.4)	2.7
Cash, central banks and credit institutions	4,321	5,955	(1,635)	(27.4)	(24.4)
Debt securities	4,143	5,348	(1,205)	(22.5)	(19.3)
<i>o/w: available for sale</i>	3,490	4,787	(1,297)	(27.1)	(24.1)
Other financial assets	2,789	2,474	315	12.7	17.4
Other assets	1,949	2,065	(116)	(5.6)	(1.7)
Total assets	50,355	53,505	(3,150)	(5.9)	(2.0)
Customer deposits	26,043	27,317	(1,274)	(4.7)	(0.7)
Central banks and credit institutions	5,491	7,172	(1,681)	(23.4)	(20.3)
Debt securities issued	8,967	10,174	(1,206)	(11.9)	(8.2)
Other financial liabilities	3,598	2,794	804	28.8	34.1
Other liabilities	1,222	1,226	(4)	(0.3)	3.8
Total liabilities	45,321	48,683	(3,362)	(6.9)	(3.0)
Total equity	5,034	4,822	212	4.4	8.7

Other managed and marketed customer funds	9,761	9,903	(142)	(1.4)	2.6
Mutual funds	7,163	7,321	(158)	(2.2)	1.9
Pension funds	—	—	—	—	—
Managed portfolios	2,597	2,582	16	0.6	4.8

Pro memoria:

Loans excluding repos	38,249	38,800	(551)	(1.4)	2.7
Funds (customer deposits excluding repos + mutual funds)	33,104	34,559	(1,455)	(4.2)	(0.2)

Ratios (%) and operating means					
Underlying RoTE	17.89	17.17	0.72		
Efficiency ratio (with amortisations)	40.6	40.7	(0.1)		
NPL ratio	4.96	5.05	(0.09)		
NPL coverage	58.2	59.1	(0.9)		
Number of employees	11,675	11,999	(324)	(2.7)	
Number of branches	439	435	4	0.9	

CHILE*

2017 highlights

€586 M

Attributable profit

Focus on commercial and technological innovations such as *WorkCafé*, digital onboarding and *Santander Life*, which are changing the way of doing banking in Chile

Better profitability indicators and stable credit quality in an economic downturn

The medium-high income and SME segments remained priorities, while growth began to recover in mass consumer market

Attributable profit rose 12% driven by commercial revenues, improved cost of credit and control of costs

* Changes in constant currency

Strategy

The Group aspires to be the best bank in Chile, leading digital excellence and customer experience and always committed to the Simple, Personal and Fair (SPF) culture. The Bank has focused since 2012 mainly on the segments of medium-high income individuals and SMEs.

In addition, with the digital innovations introduced this year and the better economic outlook, the Bank grew again in the mass consumer market, which had declined since 2012.

The main innovations were:

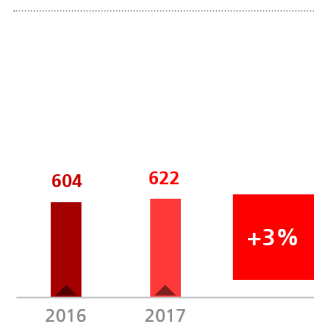
- Launch of the new *World Member Limited* credit card, focused on high income customers.
- Rolling out of the *WorkCafé* branches, a kind of co-working space backed by an advanced technological platform resulting in more productive and efficient branches. The programme was sped up in 2017, with the number rising from seven to 20 throughout the country.

- Development of digital banking and the 2.0 app, launching various functionalities during the year including digital onboarding that enables someone to be a client via the app or digital banking in a few minutes.
- *Santander Life*: this innovative model, which recognises who has a good financial performance, was launched in December. It has led to the Bank focusing again on the mass consumer market, underpinned by a better outlook for the Chilean economy, and on technological innovations that help to reduce the risk and costs of opening new accounts.

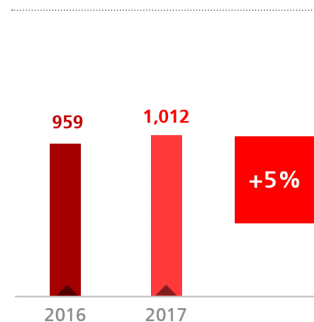
These measures produced an increase in the number of loyal customers, in SMEs (+7%) and in individuals (+3%), as well as an increase in fee income linked to transactions. The number of digital customers rose 5%.

Santander Chile was recognised in the *Adimark Gfk* customer satisfaction survey as the best digital bank in Chile and it came first in the Digital Index, a ranking of digital brands developed by Llorente & Cuenca that measures the presence in digital environments.

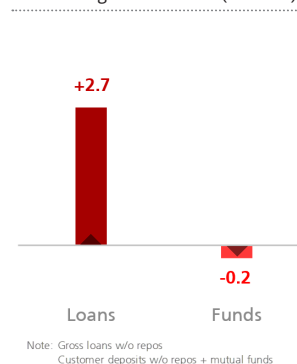
LOYAL CUSTOMERS Thousands



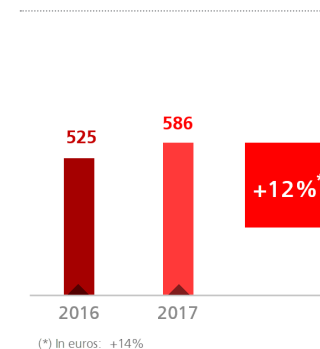
DIGITAL CUSTOMERS Thousands

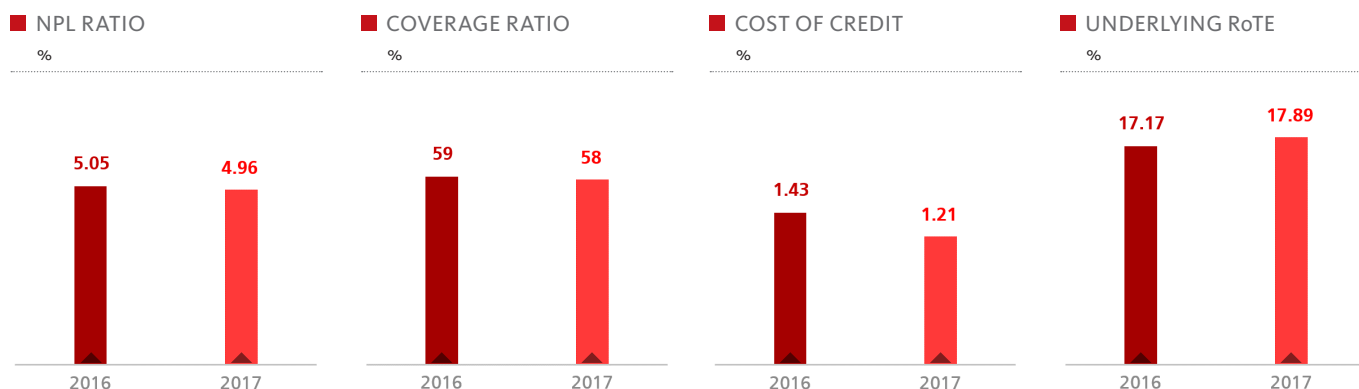


ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



ATTRIBUTABLE PROFIT Constant € million





The Banker, *Euromoney* and *Latin Finance* magazines also recognised Santander as the Best Bank in Chile.

Activity

Loans rose 3%, with higher growth in the segments of high income individuals (+10%) and SMEs (+5%). Mortgages grew 6% and consumer credit 4%. Commercial credit remained virtually stable, driven by SMEs and companies which offset the fall in GCB.

Customer funds remained stable, as the Bank focused on lowering the cost and mix of funds. Demand deposits grew 4% and mutual funds 2%, while time deposits declined 4%.

Results

Attributable profit was €586 million (+12%). RoTE was 17.9% (17.2% in 2016).

Of note was the 15% growth in Retail Banking profit, spurred by increased activity and fee income, lower provisions and flat costs.

- Gross income grew 2%. Net interest income remained stable due to low inflation, partly offset by the lower cost of funding. Fee income rose 9% thanks to the increase in loyal retail banking customers, growth in cash management business and advisory services for companies and GCB. Gains on financial transactions rose 1%, driven by customer activity.
- Operating expenses were up 2%, mainly due to an increase in depreciation and amortisations, the result of investments in branches and technology. Personnel expenses rose by only 1% and administrative ones were flat. The cost-to-income ratio remained at around 41%.
- Loan-loss provisions fell 12%, with a sustained improvement in the portfolio of individuals. Credit quality indicators improved. The cost of credit was 1.21% (1.43% in 2016), the NPL ratio dropped to below 5% and coverage was 58%

Strategy in 2018

Continue to enhance the quality of customer attention and the experience of our customers

Keep on transforming the *WorkCafé* branches

Boost growth among mass consumer market customers via Santander Life

Higher growth in lending and savings than our peer group, underpinned by stronger economic growth

Attain high levels of efficiency and productivity via excellence in execution and increased digitalisation

ARGENTINA*

2017 highlights

€359 M
Attributable profit

The retail banking of Citibank Argentina was fully integrated into Santander Río at the end of August, five months after taking control

Strategy focused on increasing the penetration in the market through expanding branches and becoming a digital bank, with the focus on *Santander Select* and *Pymes Advance*

Net operating income increased 39%, driven by net interest income and fee income. Attributable profit, including the charges for Citibank integration, rose 14%

* Changes in constant currency

Strategy

The strategy remained focused on growing business with customers, paying particular attention to loyalty and profitability:

- Citibank's incorporation, together with organic growth, have made Santander Río the leading private bank in Argentina by business market share (credits + deposits).
- We also continued to transform branches (276 transformed and two digital offices).
- We launched auto finance and UVA mortgages indexed to inflation.
- The number of Santander Río app users increased 53% to 875,000. New functionalities were added including the capacity to make payments and transfers without the need for prior registry in online banking.

Loyal customers rose 20% and digital ones 30%. Some 77% of *Select* customers are loyal, of which 93% are digital.

All these efforts were recognised with several awards. The magazine *Global Finance* awarded Santander Río as Best Digital Bank and Foreign Trade in Argentina, Best Bank in Online Products and the Most Innovative Digital Bank in Latin America, *Euromoney* and *The Banker* as the Best Bank in Argentina in 2017. We were also fourth in the Great Place to Work ranking.

Activity

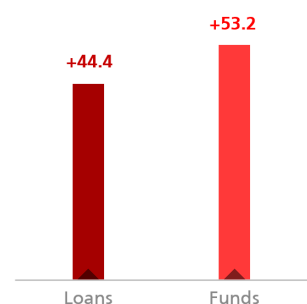
- Both loans and deposits rose 44%, about 14 p.p. and 20 p.p. of which, respectively, came from the incorporation of Citibank's retail banking. Of note was the growth in consumer credit and UVA mortgages.
- This helped us gain market share, to 10% in lending and over 11% in deposits.

Results

Attributable profit was 14% higher at €359 million and RoTE 32.0%.

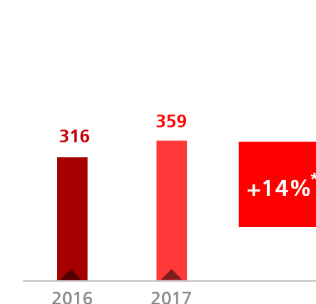
- The commercial strategy, together with higher volumes and efficient management of spreads, led to a 44% rise in gross income, 58% in net interest income and 43% in fee income.
- Operating expenses rose 49%, mainly due to Citibank's incorporation. Excluding it costs grew at a slower rate than revenues despite the impact of the new salary agreement, expansion of the branch network and investments in transformation and technology. The cost to income ratio was 55.5%.
- Loan loss provisions rose in line with lending. Credit quality remained high, with a NPL ratio of 2.50%, coverage of 100% and a cost of credit of 1.85%.

ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT Constant € million



(*) In euros: +0%

Strategy in 2018

Maximise the profitability of business acquired from Citibank

Continue the transformation into a digital bank, improving efficiency, loyalty and satisfaction

Grow in consumer credit, mortgages, financing lines and foreign trade, as well as in businesses with the public sector

Increase customer funds significantly, especially mutual funds and investment products

URUGUAY*

2017 highlights

€103 M
Attributable profit

Santander is the country's largest private sector bank, with a strategy focused on growing in retail banking and improving efficiency and the quality of service

Lending rose in all target segments and products, mainly SMEs and consumer credit

Attributable profit increased 19%, driven by gross income that grew at almost double the rate of operating expenses

* Changes in constant currency

Strategy and Activity

The goal in 2017 was to enhance the quality of service and loyalty of our customers by launching various products and services:

- We launched *Verano Select Experience*, a new way of relating to customers, in the first quarter. This had a big impact on our *Select* customers.
- As part of the digitalisation process, we launched the *Buzonera Inteligente*, deposit terminals with immediate online deposit and cheques with scanned image that already cover 80% of the Bank's network.
- We also created the country's first banking portal specialised in mortgages and developed virtual assistance that tends to the first line of all our digital channels. In finance companies, we launched the second version of the app through which 36% of loans are already requested.
- We continued to advance in the growth strategy for digital customers whose number has already reached 176,000 (+42%). Digital penetration stood at 49%, up from 36% in 2016.

- Lending rose 2%, spurred by consumer credit and cards (+20%). Loans in pesos increased 13% and those in foreign currencies fell 3%. Total deposits dropped 4% (local currency deposits rose 16% and foreign currency ones dropped 7%), due to the outflow of non-resident deposits and the strategy of improving profitability of funds.

Results

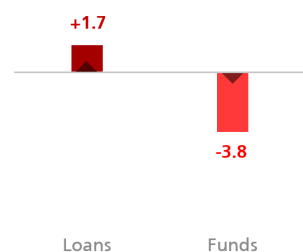
Attributable profit was €103 million (+19%), driven by the stronger growth (+13%) in gross income than in costs (+7%), which remained stable in real terms.

The cost-to-income ratio improved to 48.5%, 2.9 p.p. better than in 2016.

Loan-loss provisions were up 22%. The NPL ratio was 2.84% and coverage 130%, both at controlled levels and in accordance with the greater focus on retail banking.

ACTIVITY PERFORMANCE

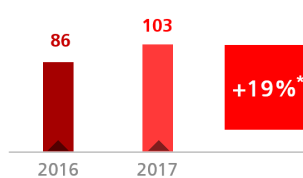
% change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT

Constant € million



(*) In euros: +23%

Strategy in 2018

Continue to grow in retail business

Become the leaders in the segments of individuals and SMEs, as well as in consumer credit, means of payment and transactional products

Increase customer loyalty as the source of revenue growth

Keep on improving the efficiency ratio, through the digital transformation

PERU*

2017 highlights

€40 M
Attributable profit

Strategy focused on specialised financial services for global customers, corporates and large companies.

Attributable profit rose 7%, spurred by higher revenues and release of loan-loss provisions

* Changes in constant currency

Strategy

Activity centres on corporate banking and the country's large companies, as well as providing service for the Group's global customers and helping to develop public infrastructure.

Specialised business model, which gives precedence to a close relation with customers and quality of service, while taking advantage of operational and business synergies with other Group units.

We continued to consolidate the auto finance company, which has a specialised business model that facilitates buying various brands of new vehicles via most of the dealerships.

Activity

Loans fell 2% because of the slowdown in the economy and the sol's appreciation which affected the evolution of dollar balances. Deposits

increased 12%, strengthening the capturing of new customers in order to diversify funding sources.

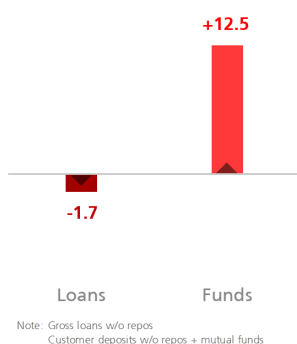
Results

Attributable profit was 7% higher at €40 million.

- Gross income grew 4%, thanks to a good performance of net interest income and gains on financial transactions.
- Operating expenses increased 5%. The efficiency ratio remained stable at around 31%.
- The very low NPL ratio (0.65%) released provisions and coverage was still high.

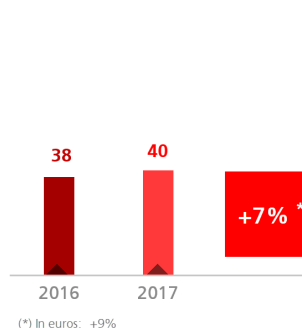
ACTIVITY PERFORMANCE

% change 2017 / 2016 (excl. FX)



ATTRIBUTABLE PROFIT

Constant € million



Strategy in 2018

Keep on increasing loans to companies, expanding the offer and distribution capacity and incorporating new customers from the global relationship model and corporate banking

Promote advisory services in investment banking and public infrastructure

Expand auto finance, widening the range of products, distribution channels and funding sources

COLOMBIA*

2017 highlights

€6 M
Attributable profit

Auto finance began in 2017 and a trust company (S3 Colombia) will be set up to provide custody services

Attributable profit was €6 million compared to a loss in 2016

* Changes in constant currency

Strategy

Grupo Santander in Colombia focuses on Global Corporate Banking, Large Companies and Companies. It combines local and global reach and is continuously providing more services and products for these customers. The Group concentrates on developing treasury solutions, risk coverage, basic financing, project finance, M&A, deposits, accounts and confirming, among others.

The Bank launched auto finance in 2017 with a specialised and comprehensive business model, providing service to the brand, the importer, the distributor and the final client.

In order to complete the range of services, the Colombian regulator authorised the establishment of a trust company (S3 Colombia) that will provide custody service and is pending the required authorisations.

Activity

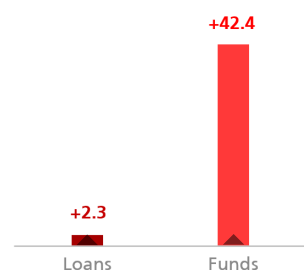
Loans stood at €582 million, 2% more than in 2016, and deposits €255 million (+42%).

Results

We continued to develop the Group's capacities and began to generate a profit, which was achieved in a particularly difficult environment for the financial industry because of the impact of bad loans and the fall in domestic demand.

Attributable profit amounted to €6 million compared to a loss in the previous years, mainly due to gross income, which rose 36% to €26 million and a 97% drop in loan-loss provisions.

ACTIVITY PERFORMANCE % change 2017 / 2016 (excl. FX)



Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT Constant € million



Strategy in 2018

Make Banco Santander the reference for large customers, creating capacities in Treasury and in Global Transactional Banking

Consolidate Banco Santander in auto finance, reaching a critical mass

Launch S3 Colombia in the second quarter after receiving the authorisations

■ UNITED STATES (Excl. POPULAR)
(€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	5,569	5,917	(348)	(5.9)	(4.1)
Net fee income	971	1,102	(131)	(11.9)	(10.2)
Gains (losses) on financial transactions	9	22	(13)	(58.0)	(57.2)
Other operating income	410	491	(82)	(16.6)	(15.0)
Gross income	6,959	7,532	(573)	(7.6)	(5.8)
Operating expenses	(3,198)	(3,198)	0	(0.0)	1.9
General administrative expenses	(2,875)	(2,882)	8	(0.3)	1.6
Personnel	(1,664)	(1,636)	(28)	1.7	3.7
Other general administrative expenses	(1,211)	(1,247)	36	(2.9)	(1.0)
Depreciation and amortisation	(324)	(316)	(8)	2.4	4.4
Net operating income	3,761	4,334	(573)	(13.2)	(11.6)
Net loan-loss provisions	(2,780)	(3,208)	428	(13.4)	(11.7)
Other income	(90)	(90)	0	(0.4)	1.5
Underlying profit before taxes	892	1,036	(144)	(13.9)	(12.3)
Tax on profit	(256)	(355)	99	(27.9)	(26.5)
Underlying profit from continuing operations	636	681	(45)	(6.6)	(4.9)
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	636	681	(45)	(6.6)	(4.9)
Minority interests	228	286	(58)	(20.3)	(18.7)
Underlying attributable profit to the Group	408	395	13	3.2	5.2
Net capital gains and provisions	(76)	(32)	(43)	133.6	138.1
Attributable profit to the Group	332	363	(30)	(8.4)	(6.7)

(*) In 2017, tax reform, provisions for hurricanes, increased stake and other. In 2016, restatement of Santander Consumer USA.

Balance sheet					
Customer loans	71,963	85,389	(13,426)	(15.7)	(4.1)
Cash, central banks and credit institutions	13,300	16,970	(3,670)	(21.6)	(10.8)
Debt securities	13,843	17,940	(4,097)	(22.8)	(12.2)
o/w: available for sale	11,775	15,437	(3,663)	(23.7)	(13.2)
Other financial assets	3,368	3,566	(197)	(5.5)	7.5
Other assets	11,914	13,526	(1,611)	(11.9)	0.2
Total assets	114,388	137,390	(23,002)	(16.7)	(5.3)
Customer deposits	51,189	64,460	(13,270)	(20.6)	(9.6)
Central banks and credit institutions	15,884	22,264	(6,380)	(28.7)	(18.8)
Debt securities issued	26,176	26,340	(164)	(0.6)	13.1
Other financial liabilities	2,503	2,907	(404)	(13.9)	(2.0)
Other liabilities	3,437	4,770	(1,333)	(27.9)	(18.0)
Total liabilities	99,189	120,740	(21,551)	(17.8)	(6.5)
Total equity	15,199	16,650	(1,450)	(8.7)	3.9
Other managed and marketed customer funds					
Mutual funds	8,367	9,947	(1,580)	(15.9)	(4.3)
Pension funds	—	—	—	—	—
Managed portfolios	8,065	8,880	(815)	(9.2)	3.3
<i>Pro memoria:</i>					
Loans excluding repos	75,389	89,638	(14,249)	(15.9)	(4.3)
Funds (customer deposits excluding repos + mutual funds)	59,329	74,166	(14,837)	(20.0)	(9.0)

Ratios (%) and operating means					
Underlying RoTE	3.12	3.11	0.01		
Efficiency ratio (with amortisations)	46.0	42.5	3.5		
NPL ratio	2.79	2.28	0.51		
NPL coverage	170.2	214.4	(44.2)		
Number of employees	17,560	17,509	51	0.3	
Number of branches	683	768	(85)	(11.1)	

UNITED STATES*

2017 highlights

€332 M
Attributable profit

Santander Holding USA passed the Federal Reserve's capital stress test and terminated its 2014 Written Agreement, enabling the Bank to operate within a normal capital cycle

Santander Bank N.A.'s underlying profit increased significantly to €275 million, (+49%), underpinned by a 53 b.p. increase in its net interest margin during the year

Santander Consumer USA maintained its high RoTE (13%) despite the shift in the mix of assets temporarily affecting results

Attributable profit in the United States declined 7%. Excluding impacts from non-recurring items in both years, underlying attributable profit rose 5%

* Excl. Popular and changes in constant currency

Strategy

Santander US includes Santander Holdings USA (the intermediate holding company – IHC) and its subsidiaries: Santander Bank, which is one of the largest banks in the northeast of the country, Santander Consumer USA, an auto finance business, the private banking unit in Miami, the broker dealer in New York and the retail bank in Puerto Rico.

2017 was an important year for **Santander US** from a regulatory point of view. SHUSA passed the Federal Reserve's stress tests, and there were no objections to the bank's capital plan. This will allow the Bank to concentrate on improving profitability, reducing costs and optimising the country's capital structure. Accordingly, SHUSA paid its first dividend to the Group in 6 years.

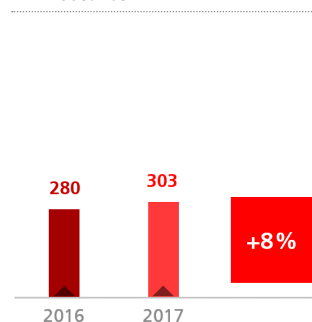
At the country level, work is being done to better leverage the synergies between the different subsidiaries and structure the group more efficiently. It is an ongoing process which will permit Santander US to focus on improving its technological and financial capacities as well as its commercial offering.

Santander Bank continues to focus on improving profitability. Its NIM is now 2.7%, in line with foreign-owned peers in the United States. It has undertaken numerous initiatives to expand its digital footprint, improve customer experience, and earn customer loyalty. The impact of these initiatives was reflected in the 8% increase in loyal customers and the 5% increase in digital ones.

In **Santander Consumer USA** a new management team was put in place in the third quarter, paving the way for strengthened performance. SC USA's strategy is centred on the optimisation of the mix of assets retained on the balance sheet, improving funding costs, maximising the value of the Fiat Chrysler agreement and improving dealer experience. Santander Consumer USA continued to focus on growth in its core segment, i.e. non-prime, as well as increasing market share in the prime segment.

LOYAL CUSTOMERS*

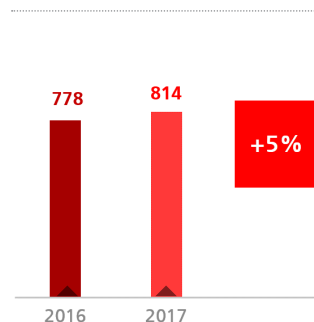
Thousands



(*) Santander Bank

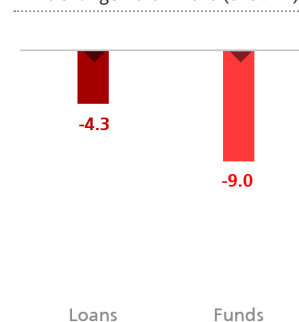
DIGITAL CUSTOMERS*

Thousands



ACTIVITY PERFORMANCE

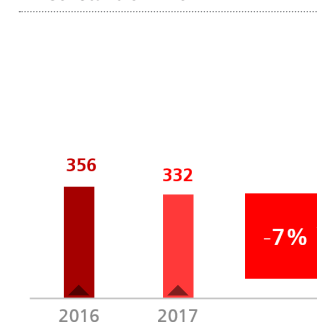
% change 2017 / 2016 (excl. FX)



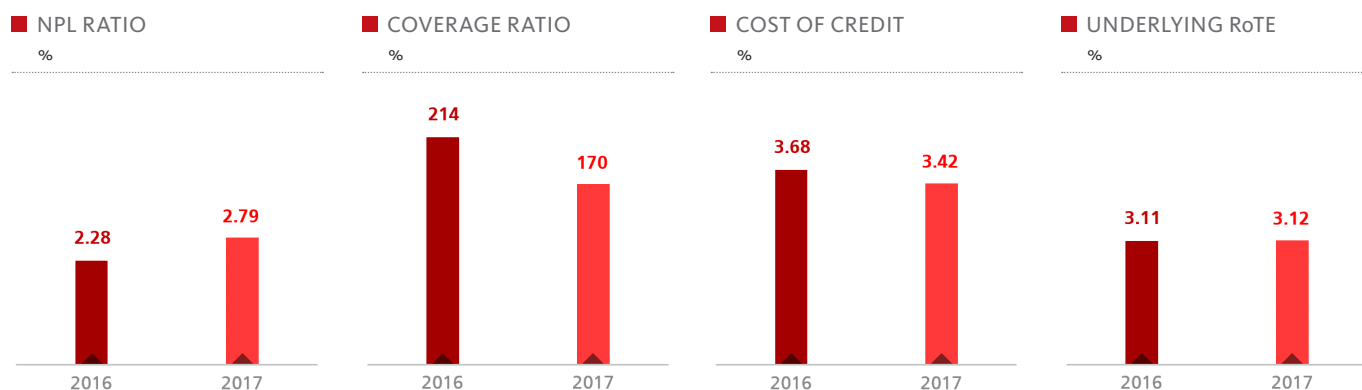
Note: Gross loans w/o repos
Customer deposits w/o repos + mutual funds

ATTRIBUTABLE PROFIT

Constant € million



(*) In euros: -8%



Activity

Total lending decreased in the year. Compared to 2016, credit declined 4% due to the sale of a portfolio in Santander Consumer USA and to fewer originations in Santander Bank, together with a reduction in GCB balances as part of a disciplined pricing initiative aimed at improving profitability.

Customer funds fell 9% due to the run-off of government and GCB balances, resulting in an increased weight of core deposits in the banks funding structure. Additionally, wholesale funding balances decreased around 10% mainly due to lower funding needs from FHLB (Federal Home Loan Banks).

Results

Attributable profit was €322 million, 7% less than in 2016. Excluding impacts from non-recurring items from both years (related to hurricanes, increased stake in SC USA and the tax reform in 2017; and due to SC USA's restatement in 2016), underlying attributable profit increased 5%, benefiting from the reduced weight of minority interests.

Gross income also decreased, mainly due to lower interest income at Santander Consumer USA, affected by the change in business mix towards a lower risk profile and higher funding costs, partially mitigated by lower provisions. On the other hand, Santander Bank's gross income rose, benefitting from the increase in official interest rates and lower funding costs following balance sheet optimisation.

Costs increased due to investments at Santander Consumer USA and the Holding, while those at Santander Bank remained flat.

Provisions fell 12%, thanks to the change in the portfolio mix and the reduced volumes at Santander Consumer USA.

Santander Consumer USA maintained its high RoTE (13%) while Santander Bank's improved one percentage point over the year.

Strategy in 2018

Continue making progress in addressing Santander US' regulatory issues

Improve customer experience and loyalty with special emphasis on products and global connectivity

Continue the cost reduction initiatives, shared services integration and synergy realisation in order to improve efficiency and drive profitability

In Santander Bank, continue with the balance sheet optimisation while growing volumes and improving margins

In SC USA, maintain leading position in auto finance, ensuring an adequate risk-return profile in the non-prime segment and increasing prime originations via the Fiat Chrysler agreement

■ CORPORATE CENTRE
(€ million)

Income statement	2017	2016	Change amount	%
Net interest income	(851)	(739)	(111)	15.1
Net fee income	(38)	(31)	(7)	21.3
Gains (losses) on financial transactions	(227)	(243)	16	(6.6)
Other operating income	(104)	(52)	(52)	99.5
Gross income	(1,220)	(1,066)	(154)	14.5
Operating expenses	(476)	(450)	(26)	5.8
Net operating income	(1,696)	(1,516)	(180)	11.9
Net loan-loss provisions	(45)	2	(47)	—
Other income	(181)	(75)	(107)	142.8
Underlying profit before taxes	(1,923)	(1,589)	(334)	21.0
Tax on profit	32	141	(109)	(77.1)
Underlying profit from continuing operations	(1,890)	(1,448)	(442)	30.5
Net profit from discontinued operations	—	0	(0)	(100.0)
Underlying consolidated profit	(1,890)	(1,448)	(443)	30.6
Minority interests	(1)	(9)	7	(86.0)
Underlying attributable profit to the Group	(1,889)	(1,439)	(450)	31.3
Net capital gains and provisions*	(436)	(186)	(251)	134.9
Attributable profit to the Group	(2,326)	(1,625)	(701)	43.1

(*) In 2017, charge for equity stakes in intangible assets, capital gains from the disposal of the stake in Allfunds Bank and goodwill charges. In 2016, restructuring costs.

Balance sheet

Debt securities	1,768	1,374	394	28.7
Goodwill	25,769	26,724	(955)	(3.6)
Capital assigned to Group areas	83,045	78,537	4,509	5.7
Other financial assets	7,841	9,872	(2,031)	(20.6)
Other assets	14,929	15,648	(719)	(4.6)
Total assets	133,353	132,154	1,198	0.9
Debt securities issued	35,030	30,922	4,108	13.3
Other financial liabilities	3,381	4,042	(661)	(16.4)
Other liabilities	8,092	12,422	(4,331)	(34.9)
Total liabilities	46,502	47,387	(884)	(1.9)
Total equity	86,850	84,768	2,083	2.5
Other managed and marketed customer funds	2	—	2	—
Mutual funds	2	—	2	—
Pension funds	0	—	0	—
Managed portfolios	—	—	—	—

Resources

Number of employees	1,784	1,724	60	3.5
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CORPORATE CENTRE

2017 highlights

-€2,326 M
Attributable profit*

The purpose of the Corporate Centre is to provide support and control, contributing value-added to the operating units. It also develops functions inherent in a holding related to financial and capital management

Revenues negatively affected by costs associated with exchange rate hedging, which had a positive impact on the business areas, as well as the higher volume of issues made. Recovery of taxes was also lower

In addition, a negative impact of €436 million from the net of non-recurring results mainly related with amortisation of goodwill in SC USA and the capital gain from the sale of Allfunds

* Before net capital gains and provisions: -€1,889 M

Strategy and functions

Banco Santander's Corporate Centre has support and control units that carry out functions for the Group in matters of risk, financial management, audit, technology, human resources, legal affairs, communication and marketing, among others.

It contributes value to the Group in various ways:

- It makes the Group's governance more solid, through frameworks of control and global supervision, and taking strategic decisions.
- It makes the Group's units more efficient, fostering the exchange of best practices in management of costs and economies of scale. This enables us to be one of the most efficient banks.
- By sharing the best commercial practices, launching global commercial initiatives and driving digitalisation, the Corporate Centre contributes to the Group's revenue growth.
- It also develops functions related to financial management and capital, as follows.

• Functions developed by Financial Management:

- Structural management of liquidity risk associated with funding the Group's recurring activity, stakes of a financial nature and management of net liquidity related to the needs of some of the business units.

This activity is carried out through diversifying the various sources of funding (issues and others), always maintaining an adequate profile (volumes, maturities and costs). The price at which these operations are conducted with other Group units is the market rate (euribor or swap) plus the premium which, in concept of liquidity, the Group supports by immobilising funds during the term of the operation.

- Interest rate risk is also actively managed in order to soften the impact of interest rate changes on net interest income, conducted via derivatives of high quality, high liquidity and low consumption of capital.
- Strategic management of the exposure to exchange rates on equity and dynamic on the countervalue of the units' results, according to the forecast of exchange rates evolution in the coming months. Net investments in equity are currently covered by €20,787 million (mainly

Brazil, UK, Chile, Mexico and Poland) with different instruments (spot, forex swaps and forwards).

• Total management of capital and reserves:

- The capital assigned to each unit and its consolidated management is carried out at the Corporate Centre.

Results

Loss of €2,326 million, of which €436 million was non-recurring.

In year-on-year terms:

- Revenue was impacted by the costs stemming from the centralised management of the exchange rate risk and liquidity management.
- Operating expenses increased 6% in part due to the roll-out of global projects.
- Other results and provisions recorded losses of €181 million, up from €75 million in 2016. This item includes provisions at the Group level. The most notable ones in 2017 were for intangible assets (-€50 million), the cost of the government's guarantee on DTAs, as well as other provisions of a varied nature (pensions, litigation, supervisors, etc.) and equity stakes.

These items include very different kinds of provisions, as well as capital gains, capital losses and impairment of financial assets.

- The underlying loss in 2017 was €1,889 million compared to €1,439 million also negative in 2016. After including the impact of the net non-recurring positive and negative results of €436 million, the total loss was €2,326 million, up from €1,625 million in 2016.

RETAIL BANKING*

2017 highlights

€7,463 M
Attributable profit

Continued transformation of our commercial model toward one that is increasingly Simple, Personal and Fair

Focus on three priorities: customer loyalty and satisfaction, digital transformation and operational excellence

The Group had 17.3 million loyal customers at the end of 2017 and 25.4 million digital customers

The Banker chose Santander as Global Bank of the Year and Euromoney as the Best Bank in the World for SMEs for the second year running. We were also recognised as the Best Bank in Latin America in five of the countries where we operate

* Changes in constant currency

Strategy

Santander has a clear and consistent strategy of commercial transformation. The three main elements are:

1. Improve customer loyalty and satisfaction.
2. Promote the digital transformation of channels, products and services.

3. Keep on enhancing customer satisfaction and experience, improving operational excellence with new processes that are simpler, more efficient and omnichannel.

Of note were the following actions:

1. In **loyalty**, the 1l2l3 strategy continues to be anchored in most countries and at the end of 2017 there were 13% more loyal customers than in 2016.

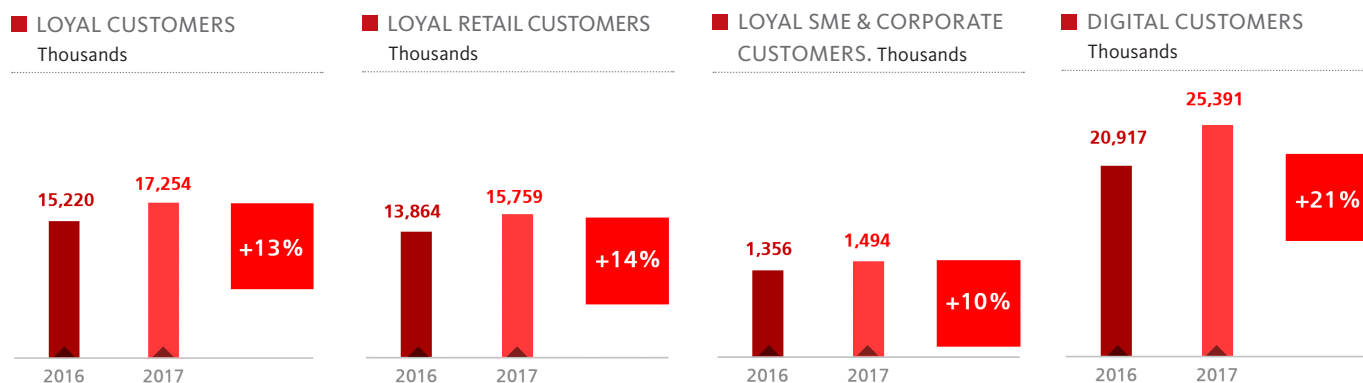
RETAIL BANKING (€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	31,701	29,343	2,358	8.0	7.9
Net fee income	9,718	8,804	914	10.4	9.8
Gains (losses) on financial transactions	706	700	6	0.8	3.4
Other operating income	631	553	78	14.0	17.1
Gross income	42,755	39,400	3,355	8.5	8.4
Operating expenses	(19,374)	(18,509)	(864)	4.7	4.9
Net operating income	23,381	20,890	2,491	11.9	11.5
Net loan-loss provisions	(8,174)	(8,695)	521	(6.0)	(7.2)
Other income	(2,387)	(1,687)	(700)	41.5	39.8
Underlying profit before taxes	12,820	10,509	2,312	22.0	22.7
Tax on profit	(3,914)	(2,887)	(1,027)	35.6	36.5
Underlying profit from continuing operations	8,906	7,622	1,284	16.9	17.5
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	8,906	7,622	1,284	16.9	17.5
Minority interests	1,282	1,103	179	16.2	15.9
Underlying attributable profit to the Group	7,624	6,519	1,105	17.0	17.8
Net capital gains and provisions*	(161)	(173)	12	(6.8)	(5.0)
Attributable profit to the Group	7,463	6,346	1,117	17.6	18.4

Pro memoria:

Loans excluding repos	681,191	692,026	(10,836)	(1.6)	3.1
Funds (customer deposits excluding repos + mutual funds)	739,935	728,347	11,589	1.6	6.5

(*) In 2017, integration costs and USA tax reform. In 2016, capital gains from the disposal of the stake in VISA Europe, restructuring costs, PPI in the UK and restatement of Santander Consumer USA



- Of note was the *1/2/3 Smart* in Spain aimed at millennials (18-31 year olds) with tailored financing products, and the 100% digital and no-fee *Zero account*, which already has more than 3 million customers; *Santander Plus* in Mexico with more than three million customers, 52% of them new; *Mundo 1/2/3* in Portugal that contributed to the growth in loyal (+8%) and digital (+11%) customers.



- Santander continued to set itself apart with the launch of innovative products tailored to customers' needs. For example, *Select Me* in Mexico, which seeks to support women in their day-to-day tasks and in their professional life, or the development of value-added services and programmes that contribute to the growth of SMEs, such as the new business model *ROF PyME* also in Mexico.
- We remain committed to the long-term growth of SMEs. Our strategy in this segment is to maintain a global initiative that we adapt in each market to local features. This produced an increase in the satisfaction levels of our customers as well as recognition in specialised international publications.
- We are registering solid growth in the cards segment, notably in Spain, where we made record sales of 1.4 million cards and increased turnover by 50%. In Brazil, credit card turnover rose 23%, gaining market share.

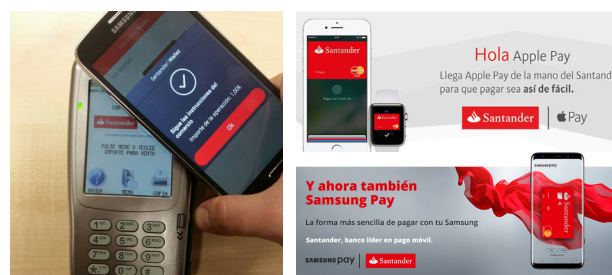
The marketing of the cards of various loyalty programmes with airlines continued to be well received (American Airlines with *AAdvantage* card in Brazil, where activation of cards continued to be significant), *Santander Aeroméxico* in Mexico y *WorldMember Limited* in Chile).

- In **digital strategy** the number of digital customers was 21% higher. Of note:

- The launch of Openbank, Spain's first fully digital bank, with one of the sector's most complete, flexible and agile platforms; *SuperDigital* in Brazil, independent payment platform for the youngest customers and which widens the possibilities to promote bank use; *SúperDigital* in Mexico, where our customers open an account via any device connected to internet, and the launch in Chile of the country's first 100% digital onboarding.



- In mobile payments, we launched *Súper Wallet* in Mexico, an app that gives customers centralised management of all their cards, while in Spain we were consolidated as the leaders with a market share of around 60%.



- Other digital initiatives were the launch of *Digilosofía*, Santander's digital philosophy in Spain and improvements in our channels. In Brazil we launched *Consignado* (100% digital), contracted by mobile, *Web Casas*, a digital platform for real estate loans and *Santander Pass*, a bracelet with NFC (near field communication) a contactless payment system. In Poland, the *As I Want it Account* enables customers to decide what they need and how to pay for the products and services offered.

Digilosofía.

La filosofía digital del Santander.

3. In **operational excellence**, we are working with new processes that are simpler, more efficient and multichannel. Of note:

- In Mexico, *Dinero Creciente* was re-launched with simpler processes and competitive rates.
- In Brazil, we enlarged our team of business managers for SMEs, while promoting packets of products with personalised conditions. In order to incentivise real estate business, interest rates were lowered which led to growth of 88% in new mortgages to individuals and in the agribusiness segment 12 shops were opened (market share of 8.6%).
- In Chile, more *WorkCafé* branches, an innovative model, were opened, with co-working areas, a coffee shop and financial services. The number of these branches was stepped up, rising from seven to 20 throughout the country.
- In the UK, new digital processes were launched. Some 47% of mortgages were retained online, 38% of current account openings and 51% of credit cards were via digital channels.

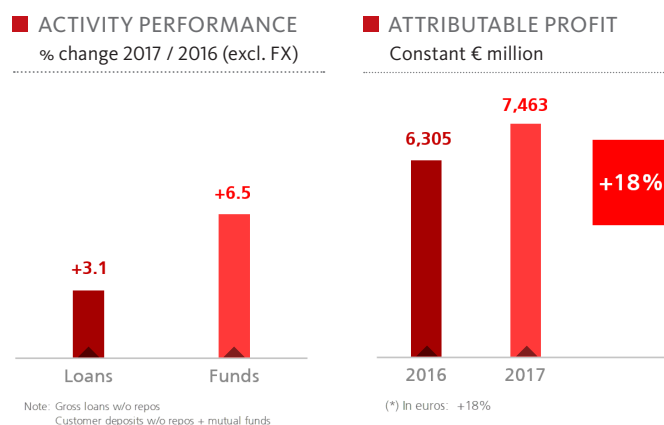
- In the US, the *Apple Pay* card was launched for retail customers and *Treasury Link*, a cash management platform for commercial customers.

Santander InnoVentures incorporated to its portfolio three new financial technology companies, the UK firms Pixoneye and Curve and the US Gridspace, widening its focus toward artificial intelligence as a technology that will transform banking in the coming years. We also invested in the Mexican company ePesos to promote financial inclusion.

Results

Profit was 18% higher at €7,463 million.

Results were driven by met interest income (+8%), the good performance of fee income (+10%) in almost all units, contained costs and lower provisions.



Strategy in 2018

Consolidate our culture of service: Simple, Personal and Fair

Advance in our differential value offering that gives us the global presence to improve customer satisfaction

Continue to foster the commercial transformation in order to make available to customers products, services and simpler solutions that make us stand out for operational excellence

Keep on progressing in our digital transformation in order to become the best open platform for digital financial services

SANTANDER GLOBAL CORPORATE BANKING* (GCB)

2017 highlights

€1,821 M
Attributable profit

- Improved quality of customer revenues (+2%), driven by value-added businesses and higher fee income that offset lower use of the balance sheet
- Better positioning in value-added businesses, particularly in debt and capital issues and regional transaction services via Cash Nexus. Drive in low capital consumption businesses such as export finance, agent finance and trade finance
- Continued improvement in services to retail network customers through digitalisation and tailored products
- Attributable profit up 1% and accounting for 20% of the operating areas

* Changes in constant currency

Strategy

The main activities were:

- Priority in efficient use of capital by rigorously assigning it to various businesses and greater speed in rotating the balance sheet. A private debt mobilisation team was also created to improve origination and distribution capacities, offering value-added and low capital consumption solutions to our customers.
- Leadership consolidated in Latin America, Spain and Portugal in debt and capital markets, project finance and financing via export credit agencies (ECAs). Significant growth in the M&A area in most countries, with particular focus on the Asia-Latin America corridor.
- Two new global transaction banking products developed: confirming based on purchase orders and the global receivables purchase programme. Both solutions enable customers to optimise use of working capital.

GLOBAL CORPORATE BANKING (€ million)

Income statement	2017	2016	Change amount	%	% excl. FX
Net interest income	2,478	2,528	(50)	(2.0)	(2.5)
Net fee income	1,627	1,407	221	15.7	15.9
Gains (losses) on financial transactions	1,224	1,256	(33)	(2.6)	(1.9)
Other operating income	224	289	(66)	(22.7)	(23.9)
Gross income	5,552	5,480	72	1.3	1.2
Operating expenses	(1,988)	(1,917)	(71)	3.7	4.8
Net operating income	3,564	3,563	1	0.0	(0.7)
Net loan-loss provisions	(690)	(658)	(32)	4.9	0.8
Other income	(70)	(76)	6	(7.5)	(7.3)
Underlying profit before taxes	2,804	2,829	(25)	(0.9)	(0.9)
Tax on profit	(802)	(788)	(15)	1.9	2.3
Underlying profit from continuing operations	2,002	2,042	(40)	(2.0)	(2.1)
Net profit from discontinued operations	—	—	—	—	—
Underlying consolidated profit	2,002	2,042	(40)	(2.0)	(2.1)
Minority interests	181	174	7	3.8	0.9
Underlying attributable profit to the Group	1,821	1,868	(47)	(2.5)	(2.4)
Net capital gains and provisions*	—	(58)	58	(100.0)	(100.0)
Attributable profit to the Group	1,821	1,809	12	0.7	0.8
<i>Pro memoria:</i>					
Loans excluding repos	87,015	97,591	(10,576)	(10.8)	(5.4)
Funds (customer deposits excluding repos + mutual funds)	75,642	66,453	9,189	13.8	19.9

(*) In 2016, restructuring costs.

- Strengthened integration with retail banking networks and offer of value-added products to customers.
- We maintained the best efficiency levels among Banks, thanks to our customer-focused business model that combines global and local reach in risk management, capital and liquidity.

Activity

- **Cash Management:** double-digit growth with very good results, both in transactional business as well as in funds. Nexus was consolidated in 2017 as a solid and robust solution for our customers' regional business, in order to obtain significant mandates via Santander Cash Nexus, which doubled the number of transactions and active customers, both those managed by SGCB as well as by commercial banking.
- **Export Finance & Agency Finance:** Santander consolidated its leadership position as one of the world's best banks by volume of managed assets. In 2017 we worked in new organisations in non-core markets where this business has a high potential.
- **Trade & Working Capital Solutions:** strong growth, especially in confirming products and receivables, where we made significant improvements in the offer which enabled business in structured receivables to be doubled.
- Of note in **Corporate Finance** was the participation of Equity Capital Markets in Unicredit's capital increase and in the IPO of BR Distribuições. In M&A, the sole advisory role in China Merchants

to acquire the terminal of Container Paranaguá in Brazil and the advisory services for the Australian fund First State's acquisition of Ancora Wind Portfolio in Portugal.

- In **Debt Capital Markets**, Santander held its leadership position in Latin America. We were again the bank that conducted the most operations in the region, leading placements of sovereign bonds, such as that of the Argentine Republic, as well as Brazilian, Chilean, Argentinian and Mexican corporate issuances. Also of note was the solid position in Europe and the US, leading issuances in the three main currencies for companies such as Coca Cola, BASF, VW, Iberdrola, Enel, Unilever and Nestlé, among others. And also for banks such as Wells Fargo and Barclays.
- **Syndicated corporate loans:** major role in the main operations related to M&A, including Gerdau, Chemchina / Syngenta, Reckitt Benckiser, Fresenius and Vidrala.
- In **Structured Financing:** we are leaders in Latin America, Spain and the UK. Of note was the financing of the M6 (the largest M&A transaction on infrastructure assets in the UK), the placement of one of the largest project bonds in Europe to finance the Pedemontana-Veneta motorway, financing the largest renewable energy park in 2017 in the US (Mount Signal III, owned by Capital Dynamics) and the financing of Latin America's biggest wind farm, developed by Zuma Energía in Mexico.

RANKING IN 2017

Source	Area	Award / Ranking
Euromoney	SGCB	Best Investment Bank in Mexico and Chile
Latin Finance	SGCB	Best Infrastructure Bank 2017 in Mexico and Brazil
Global Finance	Global Debt Financing	Best Debt Bank Latam
Infrastructure Investor	Global Debt Financing	Latin America Bank of the year
Euromoney	Global Markets	Best Liquidity Provider Euro Covered Bond
MTN-I	Global Markets	2017 mtn-i Award in the Power Performer category for Senior Non-Preferred Debt Leadership
Risk Magazine	Global Markets	#2 Risk Solutions House of the Year
Market Axess	Global Markets	#1 E-Flows FRN European Corporate Bonds
Institutional Investor	Global Markets	#1 Corporate Access (Research) in Mexico
Institutional Investor	Global Markets	#1 Latin America Research Team- sector winners: Equity Strategy, Electric Utilities, Transportation
Institutional Investor	Global Markets	#1 Equity Research in Iberian markets
TFR	Global Transaction Banking	Best Trade Bank in Latin America
Global Capital	Corporate Finance	Best Equity Capital Raising by a Listed Company: Banco Popular's € 2.5bn rights issue 2016
Global Capital	Corporate Finance	ECM Deal of the Year in Iberia: Banco Popular's € 2.5bn rights issue 2016
Latin Finance	Corporate Finance	Cross-Border M&A Deal of the Year: State Power Investment Corp/Pacific Hydro 2016

- Good results in **Markets** activity thanks to the evolution of sales business and the larger contribution of management of books. Significant growth in Spain and the UK. Also strong growth in equities' brokerage, particularly in Spain and Portugal, Mexico and the US.

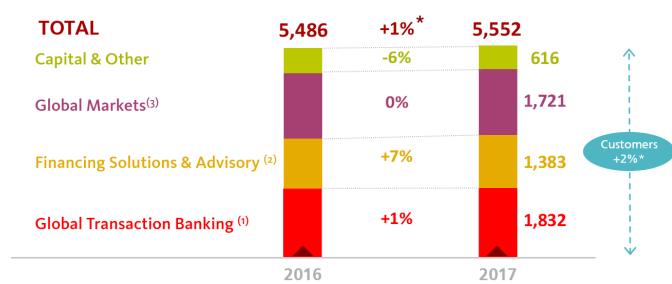
Results

Attributable profit of €1,821 million (+1%), driven by the strength and diversification of customer revenues. Gross income and attributable profit accounted for 11% and 20%, respectively, of the Group's operating areas.

Gross income increased from Corporate Finance, Global Markets and Global Transaction Banking, spurred by fee income and gains on financial transactions, mainly, and with a good performance in the UK, Continental Europe and Mexico. The positive evolution of markets more than offset the loss of DVA from contracting the Group's risk cost.

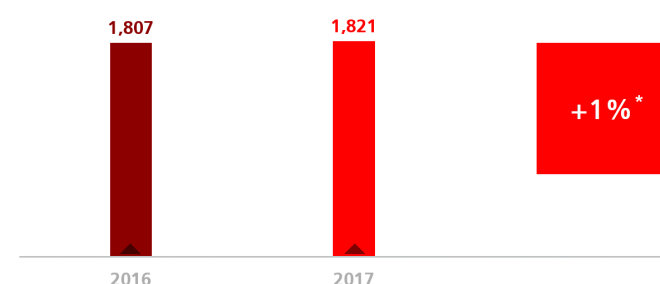
Operating expenses rose a little and provisions declined, particularly in Brazil and Spain.

GROSS INCOME BREAKDOWN (Constant € million)



(*) In euros: total revenues +1%; customers +2%

ATTRIBUTABLE PROFIT (Constant € million)



(*) In euros: +1%

(1) Global Transaction Banking: includes the business of cash management, trade finance, basic financing and custody.

(2) Financing Solutions & Advisory: includes the units of origination and distribution of corporate loans and structured financings, bond and securitisation origination teams, corporate finance units (mergers and acquisitions, primary markets of equities, investment solutions for corporate clients via derivatives), as well as asset based finance.

(3) Global Markets: includes the sale and distribution of fixed income and equity derivatives, interest rates and inflation; the trading and hedging of exchange rates, and short-term money markets for the Group's wholesale and retail clients; management of books associated with distribution; and brokerage of equities, and derivatives for investment and hedging solutions.

Strategy in 2018

Capture international business flows between the countries where the Group operates, expanding the offer of high value-added products and increasing the penetration in the business of our customer franchise

Re-launch the UK and US franchises' business to accelerate their growth

Continue to develop and integrate the factory of SGCB products for customers of the commercial banking network

Maintain the low capital consumption business model, with a disciplined rotation of the balance sheet

Transform the technological and risk infrastructure in a simplified, scalable and digital platform

5

RISK MANAGEMENT REPORT

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 - 288 C7. Capital risk





EXECUTIVE SUMMARY

▣ Risk management and control model principles

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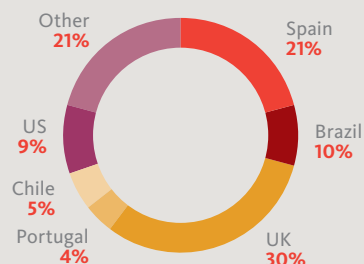
- ▶ Advanced, comprehensive management of all risks, with a forward-looking approach.
- ▶ Lines of defence that enable risk to be managed at source, controlled and monitored, in addition to an independent assessment.
- ▶ Risk culture embedded in the entire Organisation.
- ▶ A model based on autonomous subsidiaries with robust governance that separates the risk management and control functions.
- ▶ Appropriate information management and technological infrastructure.
- ▶ Risks managed by the units that generate them.

These principles, combined with a series of relevant interrelated tools and processes in the planning of the Group strategy, make for a robust control framework.

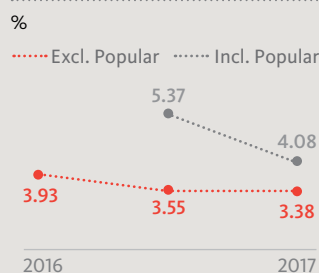
▣ Consolidation of improvement in credit risk profile

pages 213 to 242

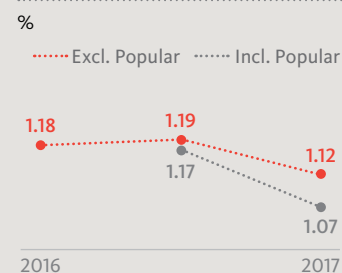
■ CUSTOMER CREDIT RISK BY COUNTRY



■ NPL RATIO



■ COST OF CREDIT¹



1. Cost of credit = loan-loss provisions twelve months / average lending.

- ▶ Over 80% of risk relates to retail banking. Adequate geographic and sector diversification.
- ▶ Consolidation of the improvement trend in the Group's main credit quality indicators, which in December 2017 stood at (excl. Popular):
 - ▶ NPL ratio fell to 3.38%, decrease of 55 bp compared to year-end 2016, with noteworthy reductions in Portugal, Spain, Poland and Brazil.
- ▶ Provisions fell to EUR 8,997 million in December, down 5.5% compared to the same period of the previous year, mainly due to SCUSA, SCF and Spain.
- ▶ Cost of credit decreased to 1.12% (-6 bp), in line with the credit profile improvement.
- ▶ The coverage ratio remains at approximately 71%.

▣ Trading market risk, liquidity risk and structural risks

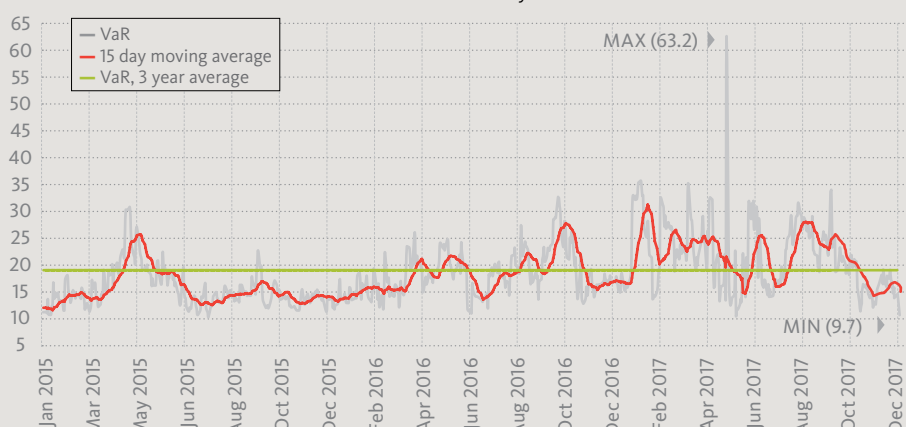
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Trading market risk

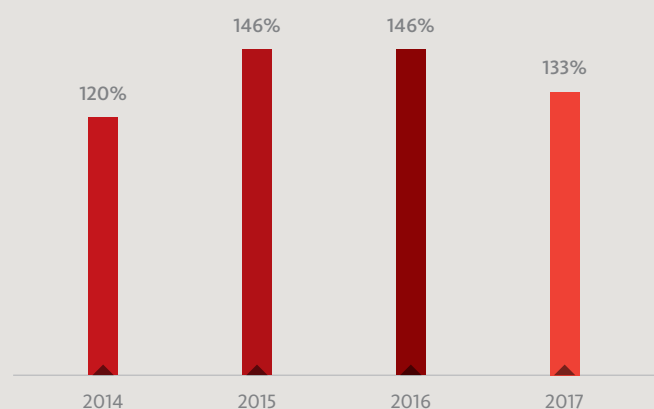
- ▶ Our core business is client facilitation driven (market making, sales/fees), along with an active management and geographically diversified model.
- ▶ An appropriate balance sheet structure reduces the impact of interest rates changes on net interest income and equity.
- ▶ Core capital ratio coverage at approximately 100% for exchange rate movements.

■ VAR 2015-2017 (EXCL. POPULAR)

Million euros. VaR at a 99% confidence interval over a one day horizon



■ SHORT-TERM LIQUIDITY COVERAGE RATIO (LCR)



Liquidity risk

- ▶ Santander has a comfortable liquidity position, based on its commercial strength and autonomous subsidiaries model, with a strong weighting of customer deposits and robust liquid asset buffers.
- ▶ The long term ratio (NSFR) maintained comfortable levels above 100% and the short term ratio (LCR) stood at 133%, complying with the regulatory requirement of 80%.
- ▶ Short and long-term liquidity metrics, and those related to encumbered assets and stress scenarios are within the risk appetite levels established for each of the Group's units.

■ Non-financial risks

pages 264 to 284

Operational risk

- ▶ Completion of the operational risk advanced measurement transformation project.
- ▶ Cyber risk strategy reinforcement, with the improvement of the anticipation, defence and awareness capacities.
- ▶ Development of control and critical risk methodologies to prioritise their management.

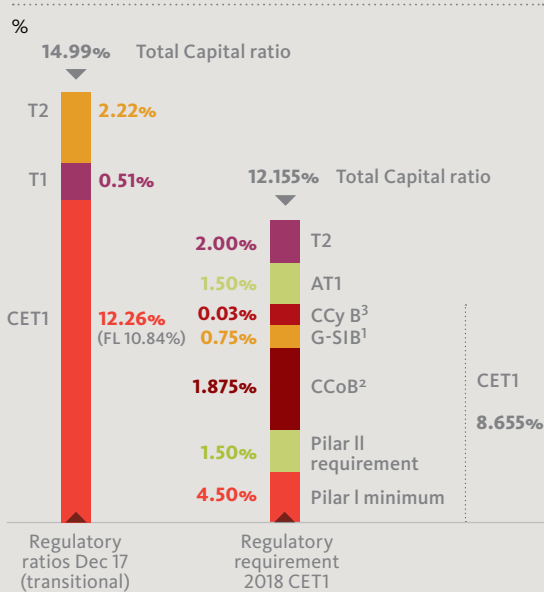
Compliance and conduct risk

- ▶ Sustainability and climate change initiatives implementation to respond to the growing interest of investors, customers and shareholders.
- ▶ Supervisor pressure increase regarding customer protection and customer complaints management.
- ▶ Challenges derived from new relevant regulations: MiFID II, GDPR, PSD II, 4th AML Directive.

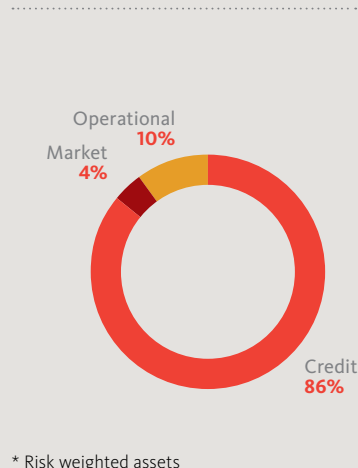
■ Capital Risk

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■ REGULATORY CAPITAL (PHASE IN)



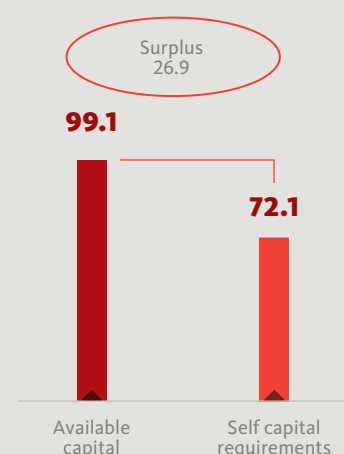
■ RWA* BY RISK TYPE



* Risk weighted assets

■ ECONOMIC CAPITAL (EXCL. POPULAR)

Billion euros



1. Global Systemically Important Banks buffer.
2. Conservation Capital Buffer.
3. Countercyclical Capital Buffer. Calculated with December 2017 data and required from 1 January 2018.

- ▶ In terms of capital risk, the Group holds a comfortable solvency position, both in terms of regulatory and economic capital.

- ▶ The breakdown of capital requirements by risk type is unchanged compared to the previous year.

EXECUTIVE SUMMARY

A. RISK MANAGEMENT AND CONTROL MODEL

1. Risk map
2. Risk governance
3. Risk culture - Risk Pro
4. Management processes and tools

B. BACKGROUND AND UPCOMING CHALLENGES

C. RISK PROFILE

A. Risk management and control model

Since its foundation in 1857, Banco Santander has had among its priorities the development of a forward-looking risk management strategy, through a sound control environment. This has enabled the Group to deal appropriately with changes in the economic, social and regulatory context in which it operates, contributing to the progress of people and businesses.

Risk management is therefore one of the key functions in ensuring that Santander remains a robust, safe and sustainable bank, that guarantees a management aligned with the interests of its employees, customers, shareholders and society.

The risk management and control model deployed by the Santander Group is based on the principles set down below, which are aligned with the Group's strategy and take into account, the regulatory and supervisory requirements, as well as the best market practices:

1. **An advanced and comprehensive risk management policy, with a forward-looking approach** that allows the Group to maintain a medium-low risk profile, through a risk appetite defined by Santander's board of directors and the identification and assessment of all risks.

2. **Lines of defence** that enable risk to be managed at source, controlled and monitored, in addition to an independent assessment.

3. **A model predicated on autonomous subsidiaries with robust governance** based on a clear committee structure that separates the risk management and control functions.

4. **Information and technological management processes** that allow all risks to be identified, developed, managed and reported at appropriate levels.

5. **A risk culture integrated throughout the Organisation**, composed by a series of attitudes, values, skills and action guidelines to deal with all risks.

6. **All risks are managed by the units that generate them.**

These principles, combined with a series of relevant interrelated tools and processes in the Group's strategy planning (risk appetite, risk identification and assessment, analysis of scenarios, risk reporting framework, budgetary processes, etc.) make up a key control framework when developing the risk profile control.

A.1. Risk map

The Santander Group has established the following first level risks in its general risk framework:

- ▶ **Credit risk:** risk of financial loss arising from the default or credit quality deterioration of a customer or other third party, to which the Santander Group has either directly provided credit or for which it has assumed a contractual obligation.
- ▶ **Market risk:** risk incurred as a result of changes in market factors that affect the value of positions in the trading book.
- ▶ **Liquidity risk:** risk that the Group does not have the liquid financial resources to meet its obligations when they fall due, or can only obtain them at high cost.
- ▶ **Structural risk:** risk arising from the management of different balance sheet items, not only in the banking book but also in relation to insurance and pension activities.
- ▶ **Capital risk:** risk of Santander Group not having an adequate amount or quality of capital to meet its internal business objectives, regulatory requirements or market expectations.
- ▶ **Operational risk:** defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk¹.
- ▶ **Conduct risk:** risk arising from practices, processes or behaviours which are not adequate or compliant with internal regulation, legal or supervisory requirements.
- ▶ **Reputational risk:** risk of current or potential negative economic impact to the Bank due to damage to the perception of the Bank on the part of employees, customers, shareholders/investors and the wider community.
- ▶ **Model risk:** risk of loss arising from inaccurate predictions, causing the Bank to make suboptimal decisions, or from a model being used inappropriately.
- ▶ **Strategic risk:** risk of loss or damage arising from strategic decisions or their poor implementation, that impact the long term interests of our key stakeholders, or from an inability to adapt to external developments.

All identified risks should be referenced to the basic risk categories mentioned above, in order to organise their management, control and related information.

A.2. Risk governance

For the proper development of the risk function, the Group has a strong governance policy, which is in place to ensure that the risk decisions taken are appropriate and efficient and that they are effectively controlled within the established risk appetite framework.

The **Group Chief Risk Officer (GCRO)** oversees this function within the Group, advises and challenges the executive line and also reports independently to the Risk Supervision, Regulation and Compliance Committee and to the board.

■ A.2.1. Lines of defence

Banco Santander's management and control model is based on three lines of defence.

The business functions and all support functions that generate exposure to a risk make up the first line of defence. The role of these functions is to establish a management structure for the risks

that are generated as part of their activity ensuring that these remain within the approved appetite risk and the established limits.

The second line of defence is composed by the risk control function, and the compliance and conduct function. The role of these functions is to provide independent oversight and challenge the risk management activities performed by the first line of defence.

These functions are responsible for ensuring that the risks are managed in accordance with the risk appetite defined by senior management and to foster a strong risk culture across the whole Organisation. They must also provide guidance, advice and expert opinion in all key risk-related matters.

Internal audit as the third line of defence. As the last layer of control, regularly assesses policies, methods and procedures to ensure they are adequate and are being implemented effectively in the management and control of all risks.

1. Legal risk includes, but is not limited to, exposure to fines, penalties, or punitive damages resulting from supervisory actions, as well as private settlements.

The risk control, compliance and conduct and internal audit functions are sufficiently separated and independent from each other, and regarding to other functions they control or supervise for the performance of their duties, and they have access to the board of directors and/or its committees through their maximum responsables.

■ A.2.2. Risk Committees structure

Ultimately, the board of directors is responsible for the risk control and management and, in particular, for setting the risk appetite for Santander Group. It can also delegate its powers to committees classed as independent control bodies or decision-making bodies. The board uses the Risk Supervision, Regulation and Compliance Committee as an independent risk control and oversight committee. The Group's Executive Committee also pays special attention to the management of all risks.

The highest risk governance bodies are described as follows:

Bodies for independent control

Risk Supervision, Regulation and Compliance Committee:

The purpose of this committee is to assist the board in matters of risk supervision and control, in the Group risk policies definition, in the relation with the supervisory authorities and in aspects of regulation and compliance, sustainability and corporate governance.

It is chaired by an independent director and is formed by external or non-executive directors, the majority of which are independent.

The functions of the Risk Supervision, Regulation and Compliance Committee are:

- Support and advise the board in defining and assessing the risk policies that affect the Group and in determining the risk propensity and risk strategy.
- Provide assistance to the board for overseeing the risk strategy implementation and its alignment with strategic commercial plans.
- Systematically review the exposures of major clients, economic sectors, geographical areas and risk types.
- Understand and assess management tools, improvement initiatives, projects progress and any other relevant activity relating to risk control over the course of time, including the internal risk model policy and its internal validation.
- Support and advise the board regarding supervisors and regulators in the various countries where the Group operates.
- Oversee compliance with the General Code of Conduct, manuals and procedures for anti-money laundering and anti-terrorism financing, and, in general, the rules of governance and the Bank's compliance programme, as well as the necessary proposals for its improvement. In particular, it is the committee's responsibility to receive information and, where necessary, issue reports on disciplinary measures for senior management.

- Supervise the Group's policy and rules of governance and compliance and, in particular, adopt the actions and measures resulting from the reports or the inspection measures of administrative supervision and control authorities.
- Monitor and assess applicable proposed regulations and regulatory initiatives, as well as analyse the possible consequences for the Group.
- Review the Corporate Social Responsibility policy, ensuring that it is oriented to the value creation of the Group, and monitoring of the strategies and practices in this matter, evaluating its compliance level.

Risk Control Committee (RCC):

This collegiate body is responsible for the effective risk control, ensuring they are managed in accordance with the risk appetite level approved by the board, permanently adopting an all-inclusive overview of all the risks included in the general risk framework. This duty implies identifying and tracking both current and potential risks, and gauging their impact on the Group's risk profile.

This committee is chaired by the Group Chief Risk Officer (GCRO) and is composed of senior management members. The risk function, which presides the committee, and the compliance and conduct, financial accounting and control, and management control functions are represented, among others. The risk function officers (CROs) of local entities take part in the committee on a regular basis to report on the risk profile of the entities and other aspects.

The Risk Control Committee reports to the Risk Supervision, Regulation and Compliance Committee and assists it in its function of supporting the board.

Decision making bodies

Executive Risk Committee (ERC):

This collegiate body is responsible for the management of all risks under the powers allocated to it by the board of directors.

The committee takes part in risk decisions at the highest level, ensuring that they are within the limits set out in the Group's risk appetite. It reports on its activity to the board or its committees whenever it is required to do so.

It is chaired by the CEO and comprises executive directors, and the Entity's senior management. The risk, finance and compliance and conduct functions, among others, are represented. The GCRO has a right to veto the decisions taken by this committee.

■ A.2.3. The Group's relationship with subsidiaries in risk management

Regarding the units alignment with the Corporation

The management and control model shares, in all the Group's units, basic principles via corporate frameworks. These frameworks are established by the Group's board of directors, and the local units adhere to them through their respective boards of directors, shaping the relationship between the subsidiaries and the Group, including the role played by the latter in taking important decisions by validating them.

Pursuant to these shared principles and basics, each unit adapts its risk management to its local reality, in accordance with corporate frameworks and reference documents provided by the Corporation, thus creating a recognisable and common risk management and control model in Santander Group.

One of the strengths of this model is the adoption of the best practices developed in each of the units and markets in which the Group operates. The Risk division centralises and conveys these practices.

Furthermore, the "Group-subsidary governance model and good governance practices for subsidiaries" sets a regular interaction and functional reporting by each local CRO to the GCRO, as well as the participation of the Corporation in the process of appointing, setting targets, evaluation and remuneration of local CROs, in order to ensure risks are adequately controlled by the Group.

Regarding the structure of committees

The "Group-subsidary governance model and good governance practices for subsidiaries" recommends that each subsidiary should

have bylaw-mandated Risk Committees and other Executive Risk Committees, in line with the best corporate governance practices, consistent with those already in place in the Group.

The governance bodies of subsidiary entities are structured in accordance to local requirements, both regulatory and legal, and to the dimension and complexity of each subsidiary, being consistent with those of the parent company, as established in the internal governance framework, thereby promoting communication, reporting and effective control.

The subsidiaries management bodies have their own risk faculty model (quantitative and qualitative) and must follow the principles contained in the frameworks and reference models developed at corporate level.

Given its capacity for comprehensive (enterprise wide) and aggregated oversight of all risks, the Corporation exercises a validation and challenging role with regard to the operations and management policies of the subsidiaries, insofar as they affect the Group's risk profile.

A.3. Risk culture - Risk Pro

The Santander Way corporate culture entails a robust risk culture known as risk pro.

Risk management is underpinned by a shared culture that ensures that every employee understands and manages the risks that are part of their daily work.

Santander Group's solid risk culture is one of the main reasons the Group has been able to deal with changes in the economic cycle, new customer requirements and the rise of competitiveness, and the reason why it is considered to be an Entity that has earned the trust of its customers, employees, shareholders and society as a whole.

Against a backdrop of constant change, with new types of risk emerging and increasingly stringent regulatory requirements, Santander Group maintains an excellent level of risk management that enables it to achieve sustainable growth.

Excellence in risk management is therefore one of the strategic priorities that has shaped the Group's development. This involves prudence in risk management and building a sound internal risk management culture across the whole Organisation, which is understood and implemented by all Santander Group employees.

The risk pro culture is reinforced in all the Group's units by the following factors:

- **Employee life cycle.** From the selection and hiring phases and throughout their professional career, employees are made aware of their personal responsibility regarding risk management.

Therefore, risk management is included in all employees' training plans. The Risk Pro Banking School, together with the other training centres for risk, help define the best strategic training lines for the

Bank's professionals in accordance with Group priorities, in addition to disseminating the risk culture and developing the best talent.

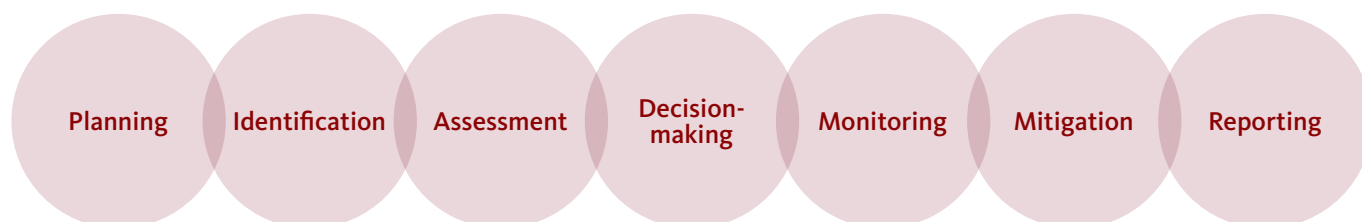
In 2017, 358,462 hours of training were given, attended by 140,527 Group employees.

As a result, the Santander Group 2017 Global Engagement Survey concluded that 94% of employees thought that they could detect and take personal responsibility for the risks they encountered in their day-to-day work.

- **Communication.** The conduct, best practices and initiatives that exemplify the risk culture are disseminated through the different communication channels and individual actions involving the main risk managers. The Group optimised and improved its website, in which all the information required for advanced risk management is contained.
- **Risk culture assessment.** Santander Group performs a systematic and ongoing assessment of the risk culture to detect any potential areas for improvement and implement action plans. This has involved defining the global indicators used to assess the level of penetration and dissemination of the risk culture within the Group.
- **Governance.** The risk culture and risk management are underpinned by sound internal governance.
- **Advanced Risk Management (ARM).** ARM is a reflection of the importance of having a robust risk culture. For Santander Group, it is a priority aspect for its long-term goal for remaining a solid and sustainable bank.





A.4. Management processes and tools

The Santander Group has defined a series of key risk management and control processes, as shown below:



- **Planning.** Is the process of setting business objectives, which include the articulation of the types and levels of risk that the business is willing and able to accept in pursuit of these objectives.
 - **Identification.** Risk identification is a key component of effective risk management and control. Every employee is responsible for identifying external and internal risks to the business in a timely manner, ensuring they are categorised according to the aforementioned risk map.
 - **Assessment.** Once identified, risks must be assessed to determine their likelihood, impact and materiality under different scenarios.
 - **Decision-making and Execution.** Decisions are required to manage the business's risk profile within the limits agreed in the planning phase, and to achieve business objectives. Strategy decisions are also needed to manage material and emerging risks within the functions bestowed to committees or individuals and in accordance with the powers delegated by the board of directors.
 - **Monitoring performance versus Plan.** Risk management and control include monitoring business performance on a regular basis, and comparing performance against agreed plans. All plans and risk metrics should have clear alert thresholds (triggers) with defined escalation paths.
 - **Mitigation (actions to address Plan deviations).** If monitoring highlights that performance has deviated, or is likely to deviate, beyond the approved ranges or thresholds, mitigating action should be considered to bring performance back to acceptable levels.
 - **Reporting.** The risk reporting process includes the elaboration and submission of accurate and relevant management information, ensuring regular reporting on the business progress, and the urgent escalation of unexpected situations if required.
- It should also provide sufficient support to ensure the effectiveness of the aforementioned processes.

To develop the processes described above, Santander Group has several tools in place. These include:

 <p>Risk appetite</p> <ul style="list-style-type: none"> • New metrics with greater granularity and inclusion of additional metrics. • Consolidation of management and control systems of the risk appetite framework in the Corporation and units. 	 <p>Risk identification and Assessment (RIA)</p> <ul style="list-style-type: none"> • Simplification, improvement and interaction communities of control under new standards. • More robust and wider assessment of the control environment that measures the management model implementation. 	 <p>Scenario analysis</p> <ul style="list-style-type: none"> • Strengthening of the operating and control model in the execution of capital planning exercises. • Evolution of the provisions forecast methodology and the infrastructure to Big Data technology, increasing the analytical and reporting capacity. 	 <p>Risk Reporting Framework (RRF)</p> <ul style="list-style-type: none"> • Structural and operational improvements to enhance reporting of all risks at all levels. • Consolidation of the governance model for risk information and reporting.
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■ A.4.1. Risk appetite and structure of limits

Santander defines risk appetite as the amount and type of risks considered reasonable to assume for implementing its business strategy, so that the Group can maintain its ordinary activity in the event of unexpected circumstances. For the latter, severe scenarios that could have a negative impact on the levels of capital, liquidity, profitability and/or the share price, are taken into account.

The board is responsible for annually setting and updating the risk appetite, monitoring the Bank's risk profile and ensuring consistency between both of them.

The risk appetite is set for the whole Group, as well as for each of the main business units in accordance with a corporate methodology adapted to the circumstances of each unit/market. At local level, the boards of the subsidiaries are responsible for approving the respective risk appetite proposals once they have been validated by the Group.

The whole Organisation shares a common and unique risk appetite model. This sets out common requirements for processes, metrics, governance bodies, controls and corporate standards for its management integration, cascading down in an effective and traceable way to all management policies and limits.

Business model and fundamentals of the risk appetite

The definition and establishment of the risk appetite in the Santander Group is consistent with its risk culture and business model from the risk perspective. The main elements that define this business model and which are behind the risk appetite are:

- A general medium-low and predictable risk profile based on a diversified business model, focused on retail banking with an internationally diversified presence and with important market shares, as well as a wholesale banking business model that gives priority to customers relation in the Group's main markets.
- A stable and recurrent earnings and shareholder remuneration policy, underpinned by a sound base of capital and liquidity, as well as an effective diversification strategy in terms of sources of funding and maturities.
- An organisational structure based on subsidiaries that are legally independent and self-sufficient in capital and liquidity, minimising the use of non-operational or shell companies, and ensuring that no subsidiary has a risk profile that could jeopardise the Group's solvency.
- An independent risk function with very active involvement of senior management that guarantees a solid risk culture focused on protection, and ensuring an adequate return on capital.
- A management model that guarantees a global and inter-related view of all risks, through a corporate control and monitoring environment, with global level responsibilities: all risks, all businesses and all countries.
- A business model focused on those products that the Group knows sufficiently well and has the capacity to manage (systems, processes and resources).
- Development of its activity based on a conduct model that protects the interests of customers and shareholders.
- Adequate and sufficient availability of human resources, systems and tools that guarantee the preservation of a risk profile compatible with the risk appetite established, both at global and local levels.
- A remuneration policy that has the necessary incentives to ensure that the individual interests of employees and executives are aligned with the risk appetite model, and that these are consistent with the evolution of the Bank's long-term results.

Corporate risk appetite principles

The following principles govern Santander Group risk appetite in all its units:

- **Board and senior management responsibility.** The board is the maximum body responsible for setting the risk appetite and its regulation support, as well as supervising its compliance.
- **Enterprise Wide Risk, backtesting and challenging of the risk profile.** The risk appetite must consider all significant risks to which the Bank is exposed, facilitating an aggregate vision of the risk profile through the use of quantitative metrics and qualitative indicators. This enables the board and senior management to question and assimilate the current and forecasted risk profile in the business and strategy plans, as well as its consistency with the maximum risk limits.
- **Forward-looking view.** The risk appetite must consider the desirable risk profile for the current moment, as well as in the medium term, taking into account both the most plausible circumstances and the stress scenarios.
- **Alignment with strategic and business plans and management integration** (3 year plan, annual budget, ICAAP, ILAAP crisis recovery plans). The risk appetite is a benchmark in strategic and business planning and is integrated into management through a bottom-up and top-down approach:
 - top-down vision: the board must lead the setting of the risk appetite, vouching for the disaggregation, distribution and transfer of the aggregated limits to the management limits set at portfolio level, unit or business line.
 - bottom-up vision: the risk appetite must emanate from the board's effective interaction with senior management, the risk function and those responsible for the business lines and units. The risk profile contrasted with the risk appetite limits will be determined by aggregation of the measurements at portfolio, unit and business line level.

- **Coherence in the risk appetite of the various units and common risk language throughout the Organisation.** The risk appetite of each unit of the Group must be coherent with that defined in the remaining units and that defined for the Group as a whole.
- **Regular review, continuous backtesting and best practices and regulatory requirements adaptation.** Assessing the risk profile and backtesting it against the limits set for the risk appetite must be an iterative process. Adequate monitoring and control mechanisms must be established to ensure the risk profile is maintained within the levels established, as well as taking the necessary corrective and mitigating measures in the event of non-compliance.

Limits structure, monitoring and control

The risk appetite is formulated every year and includes a series of metrics and limits on these metric (statements) which express in quantitative and qualitative terms the maximum risk exposure that each unit of the Group or the Group as a whole is willing to assume.

Fulfilling the risk appetite limits is continuously monitored. The specialised control functions report at least every quarter to the board and its Risk committee on the risk profile adequacy with the authorised risk appetite.

The excesses and non-compliance with the risk appetite are reported by the risk control function to the relevant governance bodies. The presentation is accompanied by an analysis of the causes that provoked it, an estimation of the time they will remain this way, as well as the proposed actions to correct the excess when the corresponding governance body deems it opportune.

Linkage of the risk appetite limits with the limits used to manage the business units and portfolios is a key element for making the risk appetite an effective risk management tool.

The management policies and structure of the limits used to manage the different types and categories of risk, which are described in greater detail in this report, in sections C.1.5. Credit risk cycle, C.2.2.3. and C.2.3.3. Systems of controlling limits, have a direct and traceable relation with the principles and limits defined in the risk appetite.

The connection between the credit risk appetite of the Group and the credit portfolios management is implemented, formalized and materialized through the Strategic Commercial Plans (SCPs), which define the credit policies and the plans of means necessary to achieve the commercial strategies. The transposition and cascading down of credit risk metrics of the Group's risk appetite strengthens the control over credit portfolios. Each SCP includes the risk appetite metrics corresponding to the SCP segment, and also the risk appetite control is carried out through the portfolio and new production limits in order to anticipate the portfolio risk profile.

In this way, changes in the risk appetite can be translated into changes in the limits and controls used in Santander's risk management and each of the business and risk areas have the responsibility of verifying that the limits and controls used in their daily management are set in such a way that the risk appetite limits cannot be breached. The risk control and supervision function then validates this assessment, ensuring the adequacy of the management limits for the risk appetite.

Risk appetite pillars

The risk appetite is expressed via limits on quantitative metrics and qualitative indicators that measure the exposure or risk profile by type of risk, portfolio, segment and business line, in both current and stressed conditions. These metrics and risk appetite limits are articulated in five large areas that define the positioning that Santander's senior management is willing to adopt or maintain in the development of its business model:

- The **volatility** in the **income statement** that the Group is willing to accept.
- The **solvency** position that the Group wants to maintain.
- The minimum **liquidity** position that the Group wants to have.
- The maximum levels of **concentration** that the Group considers reasonable to accept.
- **Non-financial and transversal risks.**

RISK APPETITE PILLARS AND MAIN METRICS

Volatility of results	Solvency	Liquidity	Concentration	Non-financial and transversal risks
<ul style="list-style-type: none"> • Maximum loss the Group is prepared to accept under a scenario of acute tension 	<ul style="list-style-type: none"> • Minimum capital position the Group is prepared to accept under a scenario of acute tension • Maximum leverage the Group is prepared to accept under a scenario of acute tension 	<ul style="list-style-type: none"> • Minimum structural liquidity position • Minimum liquidity horizon position that the Group is prepared to accept under a scenario of acute tension • Minimum liquidity coverage position 	<ul style="list-style-type: none"> • Concentration by individual customer • Concentration in non-investment grade counterparties • Concentration in large exposures 	<ul style="list-style-type: none"> • Qualitative operational risk indicators: <ul style="list-style-type: none"> • Fraud • Technological • Security and cyber-risk • Litigation • Other... • Maximum operational risk losses • Maximum risk profile

Volatility of results

Its object is to limit the potential negative volatility of the results projected in the strategic and business plan in the event of stress conditions.

This axis contains metrics which measure the behaviour and evolution of real or potential losses in the business.

The stress tests included in this level, measure the results maximum fall under adverse conditions, in the main types of risk to which the Bank is exposed, with a feasible probability of occurrence and similar by risk type (thus allowing aggregation).

Solvency

The object of this axis is to ensure that the risk appetite adequately considers the maintenance and upkeep of the Entity's equity, keeping capital higher than the levels set by regulatory requirements and market demand.

Its purpose is to determine the minimum level of capital for which the Entity considers necessary to maintain, in order to cope with potential losses under both normal and stressed conditions and derived from its activity, its business and strategic plans.

This capital approach included in the risk appetite model is supplementary and consistent with the capital objective approved within the Group's capital planning process, which extends to a period of three years (more detail is available in the Pillar III disclosures).

Liquidity position

Santander Group has developed a funding model based on autonomous subsidiaries that are responsible for covering their own liquidity needs.

On this basis, liquidity management is conducted by each subsidiary within a corporate management framework that develops its basic principles (decentralisation, equilibrium in the medium and long term of sources-applications, high weight of customer deposits, diversification of wholesale sources, reduced appeal to short-term financing, sufficient liquidity reserve) and revolves around three main pillars: governance model, balance sheet analysis and measurement of liquidity risk, and management adapted to business needs.

Santander's liquidity risk appetite establishes demanding objectives of liquidity positions and horizons under systemic and idiosyncratic stress scenarios (local and global). In addition, a limit is set for the structural funding ratio that relates customer deposits, equity and medium and long-term issuances to structural funding needs, together with a limit on the minimum liquidity coverage position.

Concentration

Santander wants to maintain a widely diversified risk profile from the standpoint of its exposure to large risks, certain markets and specific products. In the first instance, this is achieved by virtue of Santander's business orientation to retail banking with a high degree of international diversification.

This axis includes, among others, the individual maximum exposure limits with customers, aggregated maximum exposure with major counterparties, and maximum exposure by activity sectors, in

Commercial Real Estate and in portfolios with a high risk profile. Customers with an internal rating lower than investment grade or equivalent, or which have excessive exposure of a certain degree, are also monitored.

Non-financial and transversal risks

This involves qualitative and quantitative metrics that help pinpoint exposure to non-financial risks. These include specific indicators for fraud, technological risk, security and cyber-risk, money laundering prevention, regulatory compliance, product governance and customer protection, reputational risk and model risk.

■ A.4.2. Risk identification and assessment (RIA)

Santander Group carries out the identification and assessment of the different risks it is exposed to involving the different lines of defence to strengthen its advanced and proactive risk management practice, establishing management standards that not only meet regulatory requirements but also reflect best practices in the market, and being also a risk culture transmission mechanism.

The function includes all the risk identification and assessment processes, as well as its integration, within the Santander Group risk profile, its units and activities, thereby keeping the risk map up to date.

In addition to **identifying and assessing the Group's risk profile** by risk type and unit, RIA analyses the evolution of risks and identifies improvement areas in each of the blocks that compose it:

- **Risk performance**, enabling understanding of residual risk by risk type through a set of metrics and indicators calibrated using international standards.
- **Assessment of the control environment**, measuring the degree of implementation of the target operating model, pursuant to advanced standards.
- **Forward-looking analysis of the unit**, based on stress metrics and identification and/or assessment of the main threats to the strategic plan (**Top Risks**), enabling specific action plans to be put in place to mitigate potential impacts and monitoring these plans.

Each block of these methodologies strengthens risk management and provide a comprehensive and holistic view of the risk profile. RIA uses, among others, the assessment of the risk level of the different risk metrics and indicators and their integration in risk management policies and limits, the control environment assessment consideration in internal audit annual planning, the use of Top risks as inputs to generate idiosyncratic scenarios in capital and liquidity planning and recovery and resolution plans, and the analysis of the risk profile of the Group and its units, used as a comparison with other external assessments of the Bank.

RIA strengthens Santander Group's risk management and control capacity to carry out more and better business in the markets in which it operates without jeopardising its P&L, or its defined strategic targets, and reducing earnings volatility.

In 2017, the function evolved along three main lines, ensuring the simplification and reinforcement of the interaction among the communities of control and the completeness of the risk profile:

- Updated control environment standards based on industry performance, internal management models and regulatory requirements:
 - i) Homogeneous conceptual architecture developed to enable consistent analysis and assessments, and to simplify data execution/exploitation, as well as the reporting to senior management.
 - ii) Environment control assessments simplification.
 - iii) Greater involvement of the different stakeholders of the control functions particularly local and corporate risk control functions and internal audit (communities of control).
 - iv) Prioritisation of areas for improvement identified according to their materiality.
- New technology platform to facilitate data exploitation and process implementation:
 - i) Manual processes automatization.
 - ii) Real time access to information in the different units and for all stakeholders.
 - iii) Internal technology solution with improved data safety and enhanced user experience.
 - iv) Information reporting module to design and produce ad hoc reports.
- Wider scope by risk type and geography.

As part of the ongoing review and improvement process, over the next few months the RIA will focus on the review of **risk indicators and metrics**, increasing the scope of application by risk type and geography, and further strengthening the risk culture in the Group's different lines of defence.

■ A.4.3. Scenario analysis

Santander conducts advanced management of risks by analysing the impact that different scenarios could trigger in the environment in which the Bank operates. These scenarios are expressed both in terms of macroeconomic variables, as well as other variables that alter management.

Scenario analysis is a very robust and useful tool for management at all levels. It enables the assessment of the Bank's resistance to stressed environments or scenarios, and puts into force a set of measures that reduce its risk profile to these scenarios. The objective is to maximise the stability of the income statement and capital and liquidity levels.

The robustness and consistency of the scenario analysis exercises are based on the following pillars:

- Development and integration of mathematical models that estimate the future evolution of metrics (e.g. credit losses), based on both historic information (internal to the Bank and external from the market), as well as simulation models.
- Inclusion of expert judgement and know-how of portfolios, questioning and backtesting the models results.
- The backtesting of the models results against the observed data, ensuring that the results are adequate.
- The governance of the whole process, covering the models, scenarios, assumptions and rationale of the results, and their impact on management.

The application of these pillars within the EBA (European Banking Authority) stress test, executed and reported bi-annually, has enabled Santander to satisfactorily meet the requirements set down - both quantitative and qualitative - and to contribute to the excellent results obtained by the Bank, particularly with regard to its peers.

From 1 January 2018, the processes, models and scenario analysis methodology will be included in the new regulatory provisions requirements (IFRS 9).

Uses of scenario analysis

The EBA guidelines establish that the scenario analysis should be integrated in the risk management framework and entities' management processes. This requires a forward-looking vision in risk management and strategic, capital and liquidity planning.

Scenario analysis is included in the Group's control and management framework, ensuring that any impact affecting the Group's solvency or liquidity can be rapidly identified and addressed.

With this objective, a systematic review of exposure to the different types of risk is included, not only in the baseline scenario but also in the simulation of various adverse scenarios, to ensure that the risk levels assumed comply with the established targets and thresholds.

The scenario analysis forms an integral part of several key processes of the Bank:

- **Regulatory uses.** Stress tests exercises are performed using the guidelines set by the European regulator or each local supervisor.
- **ICAAP or ILAAP.** In which, while the regulator can impose certain requirements, the Bank develops its own methodology to assess its capital and liquidity levels in the face of different stress scenarios. These tools enable capital and liquidity management to be planned.
- **Risk appetite.** Contains stressed metrics on which maximum levels of losses (or minimum of liquidity) are established that the Bank is not willing to exceed. These exercises are related to those for capital and liquidity, although they have different frequencies and present different granularity levels. Santander continues to work to improve the use of analysis of scenarios in the risk appetite and to ensure an adequate relation of these metrics with those used in the daily risk management. For more detail see sections A.4.1. Risk appetite and structure of limits and B.2.4. Liquidity risk in this report.
- **Recurrent risk management** in different processes/tests:
 - **Budgetary and strategic planning process,** in the generation of commercial policies for risk approval, in the global risk analysis made by senior management and in specific analyses of activities and portfolios.

- Identification of **emerging and plausible risks** ("Top Risks"). After a systematic process to identify and assess all the risks to which the Group is exposed, the "Top Risks" are selected and the Entity's risk profile is established. Each "Top Risk" has an associated macroeconomic or idiosyncratic scenario. To assess the impact of these risks on the Group, internal scenario analysis and stress testing models and methodologies are employed.
- **Recovery plan** performed annually to establish the available measures the Bank will have, in order to survive an extremely severe financial crisis. The plan sets out a series of financial and macroeconomic stress scenarios, with differing degrees of severity, that include idiosyncratic and/or systemic events that are relevant for the Entity.

Further details are provided in the sections on credit risk (C.1.5.1. Planning) and market risk (C.2.2.1.6., C.2.2.2.3. and C.2.4.2. Scenario analysis).

Additionally, the Bank is working together with other financial institutions on a joint project, led by UNEP FI² to implement the recommendations issued by the Task force on Climate-related Financial Disclosures (TCFD) of the Financial Stability Board (FSB). These recommendations incorporate, for the first time, stress exercises that include different climate scenarios.

Scenario analysis aims to assess the impact derived from climate change, both in the form of physical risks (i.e. natural disasters caused by climate change) or by the transition to an economy with lower emissions (due to the impact of regulatory, technological and market changes).

As an internal management tool, Banco Santander has a Map of Uses in place to strengthen the alignment of scenario analysis for each risk type, along with the continuous improvement of such uses. The goal is to reinforce the integration among the different regulatory and management exercises (ICAAP, ILAAP, risk appetite, recovery plan, budget, etc.).

Stress test and scenario analysis programme

The stress test and scenario analysis programme is a pluri-annual plan containing the requirements for the development of these activities as part of the Group's risk management processes. The development of the programme and its objectives are reviewed and updated regularly. It is structured along five axes, as follows:

- **Processes and procedures:** performance of calculation processes and associate documentation, facilitating execution with suitable frequency, aligning the stress test with regulatory requirements and advanced risk management.

- **Methodologies and models:** preparation of development plans for statistical stress models that are sufficiently precise and granular to meet the programme objectives, improving the capacity to assess the sensitivity to different scenarios and associated impacts.
- **Governance:** establishment and update (where applicable) of stress tests and scenario analysis governance, reviewing the defined structure efficiency, its interpretation and documentation.
- **Data and infrastructure:** implementation and development of a flexible calculation tool and a multi-user reporting environment with capacity to handle data with different levels of granularity, project parameters and losses with greater accuracy and automation, aggregate different types of risk during the process and report the results.
- **Integration into management:** expansion and improvement of the uses of scenario analysis in the different risk management areas.

■ A.4.4. Risk Reporting Framework (RRF)

In recent years, Santander Group has developed and implemented the necessary structural and operating improvements to reinforce and consolidate enterprise-wide risk, based on complete, precise and regular data. This has enabled the Group's senior management to assess risk and act accordingly. In this sense, the strategic risk transformation plan is aligned with regulatory requirements, as evidenced in the review performed by the European supervisor with regard to compliance with the standards defined by the Basel Committee (BCBS 239).

In 2017, the Group has worked to consolidate the comprehensive data and information management model, and the implementation and renewal of technology systems, thereby enabling a balanced reporting taxonomy to be maintained that covers all the key risk areas within the Organisation, in compliance with the Group's size, risk profile and activity.

Therefore, three reports are submitted each month to senior management relating to risk management issues and the subsequent decision-making: the Group risks report, the risks report for each unit and a report for each risk factor.

EXECUTIVE SUMMARY

A. RISK MANAGEMENT AND CONTROL MODEL

B. BACKGROUND AND UPCOMING CHALLENGES

C. RISK PROFILE

B. Background and upcoming challenges

The global economy grew at a higher rate in 2017 compared to 2016 (3.6% vs 3.2%), the strongest performance seen in the past few years, fuelled by favourable financial conditions, buoyant trade, the recovery of commodity prices, improved confidence and a political environment in which uncertainties were reduced. Both the advanced and emerging economies participated in this revitalisation.

In the United States, the growth acceleration was combined with a moderation in underlying inflation. The Federal Reserve embarked on a gradual monetary policy normalisation. It increased interest rates in three occasions during the year, and in October began reducing its balance sheet.

The Eurozone saw a notable economic reactivation, broadly based by component and countries. With inflation still low, the ECB has extended its debt repurchases until September 2018, although the programme has been scaled back, and its policy stance remains accommodative.

The UK economy has fared well in face of the uncertainties thrown up by the Brexit, although growth was slower. Inflation stood at around 3%, surpassing the 2% target, which prompted the Bank of England to raise its official interest rate to 0.5% at the end of the year, reversing the adjustment that followed the referendum.

Among the emerging markets, China unexpectedly sustained a slightly stronger growth than in 2016, and Latin America has recovered from the recession thanks to the economic revival in Brazil and Argentina.

Monetary policies remain uneven, according to the different inflation trends. Therefore, in Brazil and Chile, the central banks have cut the official rates in a context of reduced inflation, while in Argentina and Mexico, the monetary authorities increased the official interest rates to strengthen their anti-inflationary stance and set inflation expectations in a context of rising prices.

In general, the international banking sector continued to be characterised by the ongoing strengthening of balance sheets following improvements in capital adequacy, liquidity positions and impaired assets. As a result, in the developed nations, especially in Europe, entities continue to face significant challenges to boost profitability, in the midst of strong competition and low interest rates. Business volumes have been affected in the same way, although in both cases the trend is gradually becoming more favourable.

Top Risks

As part of its traditional forward-looking risk management strategy, the Group identifies, assesses and monitors potential threats affecting the development of its strategic plan, through regular assessment of the top risks.

The main strategic risks identified by the Group at present are subject to regular monitoring by the Bank's senior management, through a governance process that enables appropriate management and mitigation, using the following four categories as follows:

Macroeconomic and political risks

The **Eurozone economy** is in an expansion phase. Economic growth in 2017 was sound and well-founded. The unemployment rate has fallen to its lowest level since 2008. Nonetheless, inflation remains low. The growth rhythm is currently above its potential, suggesting a more moderate growth rates in the coming years.

The main risks affecting this favourable evolution derive from the political environment and the impact of the normalisation of US monetary policy on interest rates in the Eurozone. The ECB is also scaling back its asset purchase programme and while rates are expected to remain stable in 2018 given the lack of inflationary pressure, there could be hikes starting in 2019.

The performance of the **UK economy** will depend on the outcome of its negotiations to exit the EU, expected to take place in March 2019.

After phase I negotiations, an agreement has been reached with the European Commission on citizens' rights, in addition to a soft deal on the Irish border and the exit bill.

However, phase II will kick off with differences between the two parties with regard to the future relationship between the UK and the EU and the conditions of the transition period. The transition period and trade agreements eventually reached will be key for the UK economy in the short-medium term.

After years of recession, **confidence in the Brazilian economy** continues to grow and the outlook for the next few years is favourable. This trend is expected to run parallel with structural reforms, mainly relating to the tax deficit, which should continue irrespective of the result of the forthcoming election in order to maintain the growth expected.

In the **United States**, economic performance remains positive, with stable growth and a projected drop in the unemployment rate, which will have both a positive impact domestically and in emerging markets.

Given these macroeconomic and geopolitical risks, Banco Santander's business model, based on geographical diversification - balanced between mature and emerging markets - and on a retail banking business supported by customer loyalty, reduces the volatility of its results maintaining a medium-low risk profile.

Competitive environment and customer relations

Santander Group's business model is facing the challenge of adapting to changes in demand and consumer behaviour, the possibilities offered by new technologies, new value propositions and also changes in the strategic positioning of competitors.

The new technologies have had, have and will have a permanent impact on the banking industry, enabling a highly competitive environment, with the emergence of new and innovative financial participants that also offer ease of access to their services. This is also favoured by new regulation, such as PSD2 (Payment Services Directive 2) in force in 2018, which allows access to other operators to the data held by banks and thereby favours financial disintermediation. All this, and especially the growing tendency to open financial data without symmetrical initiatives for the data guarded by the large technological platforms, makes it imperative to adapt to this new environment with agility.

Therefore, constant innovation and review of the processes in place is required to allow the Bank to proactively adapt to the industry and its competitors in order to maintain its market share against new digital rivals - financial start-ups, big technology companies. The Santander Group sees this change in the industry as an opportunity to improve its market position, gain market share and optimise its business

model, focusing on customers, shareholders, employees and society as a whole through innovation and digital transformation.

The automotive industry is undergoing a continuous process of innovation, driven in part by the more stringent regulatory environment, with environmental measures that imply an important transformation towards the use of technology with lower environmental impact, as well as due to possible strategic changes in the sector with the emergence of autonomous vehicles, shared mobility, higher taxes according to vehicle type, potential restrictions on access to cities, etc. This will trigger a shift in consumer behaviour and the perception held of this industry, making it essential to adapt to the new situation.

Regulatory environment

There has been intense activity in the regulatory field to improve the capitalisation of banks and their resilience to economic shocks, having a stronger impact in those institutions that are considered systemic.

This new regulation focuses mainly on capital, liquidity and resolution requirements, consistent information management and the adequacy of the internal governance of entities.

There is also increasing supervisory and regulatory pressure affecting mainly, aspects of conduct, transparency, consumer protection and the sale of products that are appropriate to customer needs, is due in part to relevant poor practices in the sector over recent years.

In addition, there is a growing interest in social and environmental aspects, for which different initiatives are emerging under the regulatory scope.

Entities have had to make significant efforts to respond to these increasing demands, which has led to a drop in profitability.

For the financial industry, it is crucial to have a stable and enduring regulatory framework, allowing banks to apply valid medium-term strategies, and to constantly assess the global impact of that framework so as to ensure a healthy balance between financial stability and economic growth. This framework must pursue the same level playing field for all competitors and must follow the activity principle, regulating what is done and not who does it. The reference should be: the same regulation and supervision should apply to the same activity and risks.

Systems threats (cyber risk)

In an increasingly digital environment, cyber attacks have become one of the main global risks, not only for the financial sector, but for all industries across the world. There has been a noticeable and high increase in such attacks in recent years.

Threats include espionage, cyber crime, data leaks, hacking and cyber warfare through the unauthorised access to networks or the release of viruses that threaten the confidentiality of the Bank's internal data and customer data, in addition to the strength of the systems themselves as security weaknesses are revealed.

The Group works intensively to enhance protection based on international standards and preventive measures, in order to be ready to respond to incidents of this type. These measures are set out in the Operational risk section C.3.4 Mitigation measures.

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2. Trading market risk, structural risk and liquidity risk
3. Operational risk
4. Compliance and conduct risk
5. Model risk
6. Strategic risk
7. Capital risk

C. Risk profile

C.1. Credit risk

■ C.1.1. Introduction to credit risk treatment

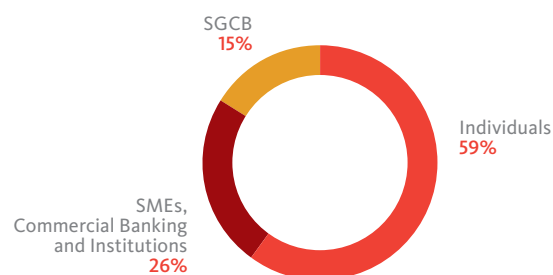
Credit risk is the risk of financial loss arising from the default or credit quality deterioration of a customer or other third party, to which the Santander Group has either directly provided credit or for which it has assumed a contractual obligation.

The Group's risks function is organised on the basis of three types of customers:

- The **Individuals segment** includes all individuals, except those with a business activity. This segment is, in turn, divided into sub-segments by income levels, which enables risk management adjusted to the type of customer.
- The **SMEs, Commercial Banking and Institutions segment** includes companies and individuals with business activity. It also includes public sector activities in general and private sector non-profit entities.
- The **Santander Global Corporate Banking (SGCB)** segment consists of corporate customers, financial institutions and sovereigns, comprising a closed list that is revised annually. This list is determined on the basis of a full analysis of the company (business type, level of geographic diversification, product types, volume of revenues it represents for the Bank, etc.).

The following chart shows the distribution of credit risk on the basis of the management model:

■ CREDIT RISK DISTRIBUTION



Notes: Excluding Popular. Risk segmentation.

The Group's profile is mainly retail, accounting for 85% of total risk generated by the retail and commercial banking businesses.

■ C.1.2. Key figures and change over time

C.1.2.1. Changes in scope

Banco Popular

On 7 June 2017, Santander Group acquired Banco Popular Español, S.A. (Popular) within the framework of the “resolution” adopted by the Single Resolution Board (SRB) and executed by the Fund for Orderly Bank Restructuring (FROB).

The transaction had a sound strategic and business fit that came at an attractive moment in the cycle, reinforcing the Group's position in Spain and Portugal.

After the adjustments associated with the acquisition, Banco Popular contributed³ net loans of EUR 82,589 million and deposits of EUR 64,814 million, concentrated mainly in Spain. Additionally, it incorporated EUR 10,003 million in investment funds and EUR 8,118 million of other off-balance sheet assets.

At that date, Banco Popular had EUR 20,969 million of non-performing loans, with an NPL ratio of 20%. To cover this amount, an insolvency fund of EUR 12,689 million was set up, offering coverage of 61%.

Further, on 8 August, with the intention of reducing the Santander Group's unproductive assets, Banco Popular signed an agreement with Blackstone whereby the fund would acquire 51%, a controlling stake, of Banco Popular's real estate business comprising the foreclosed assets portfolio, non-performing loans from the real estate sector, and other assets relating to this activity owned by Banco Popular and its subsidiaries.

The transaction gave rise to the creation of a company to which Banco Popular would transfer the business unit containing these assets and 100% of the share capital of Aliseda. Since that date, Blackstone has been responsible for managing the assets included in the joint venture.

Citibank-Argentina

Having obtained the relevant regulatory authorisation, on 31 March 2017 an irrevocable offer was received and accepted to acquire the assets and liabilities of the retail banking business of the Citibank N.A. branch set up in Argentina with effect from 1 April. As a result of the transaction, the Bank obtained a network of 70 branches, with their employees and a portfolio of around 518 thousand new customers, increasing its volume of loans and deposits by EUR 604 million and EUR 1,261 million, respectively.

C.1.2.2. Changes in key figures in 2017

The tables below set out the main items related to credit risk derived from activity with customers:

■ KEY FIGURES OF CREDIT RISK ARISING FROM ACTIVITY WITH CUSTOMERS

Data at 31 December 2017

	Credit risk with customers ¹ (million euros)			Non-performing loans (million euros)			NPL ratio (%)		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
Continental Europe	337,768	331,706	321,395	15,184	19,638	23,355	4.50	5.92	7.27
Spain	172,176	172,974	173,032	8,120	9,361	11,293	4.72	5.41	6.53
Santander Consumer Finance	92,589	88,061	76,688	2,319	2,357	2,625	2.50	2.68	3.42
Portugal	32,816	30,540	31,922	1,875	2,691	2,380	5.71	8.81	7.46
Poland	24,391	21,902	20,951	1,114	1,187	1,319	4.57	5.42	6.30
UK	247,625	255,049	282,182	3,295	3,585	4,292	1.33	1.41	1.52
Latin America	165,683	173,150	151,302	7,462	8,333	7,512	4.50	4.81	4.96
Brazil	83,076	89,572	72,173	4,391	5,286	4,319	5.29	5.90	5.98
Mexico	28,939	29,682	32,463	779	819	1,096	2.69	2.76	3.38
Chile	40,406	40,864	35,213	2,004	2,064	1,980	4.96	5.05	5.62
Argentina	8,085	7,318	6,328	202	109	73	2.50	1.49	1.15
US	77,190	91,709	90,727	2,156	2,088	1,935	2.79	2.28	2.13
Puerto Rico	2,944	3,843	3,924	210	274	273	7.13	7.13	6.96
Santander Bank	44,237	54,040	54,089	536	717	627	1.21	1.33	1.16
SC USA	24,079	28,590	28,280	1,410	1,097	1,034	5.86	3.84	3.66
Total Group (excl. Popular)	832,655	855,510	850,909	28,104	33,643	37,094	3.38	3.93	4.36
Banco Popular	88,313			9,492			10.75		
Total Group	920,968	855,510	850,909	37,596	33,643	37,094	4.08	3.93	4.36

3. 30 June 2017 figures.

	Coverage ratio (%)			Net ASR provisions ² (million euros)			Cost of credit (% /risk) ³		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
Continental Europe	58.0	60.0	64.2	995	1,342	1,975	0.32	0.44	0.68
Spain	45.9	48.3	48.1	513	585	992	0.33	0.37	0.62
Santander Consumer Finance	101.4	109.1	109.1	266	387	537	0.30	0.47	0.77
Portugal	59.1	63.7	99.0	(12)	54	72	(0.04)	0.18	0.29
Poland	68.2	61.0	64.0	137	145	167	0.62	0.70	0.87
UK	32.0	32.9	38.2	205	58	107	0.08	0.02	0.03
Latin America	84.8	87.3	79.0	4,973	4,911	4,950	3.17	3.37	3.36
Brazil	92.6	93.1	83.7	3,395	3,377	3,297	4.36	4.89	4.50
Mexico	97.5	103.8	90.6	905	832	877	3.08	2.86	2.91
Chile	58.2	59.1	53.9	462	514	567	1.21	1.43	1.65
Argentina	100.1	142.3	194.2	159	107	148	1.85	1.72	2.15
US	170.2	214.4	225.0	2,780	3,208	3,103	3.42	3.68	3.66
Puerto Rico	55.2	54.4	48.5	73	96	85	2.22	2.58	2.12
Santander Bank	102.2	99.6	114.5	116	120	64	0.25	0.23	0.13
SC USA	212.9	328.0	337.1	2,590	2,992	2,954	9.84	10.72	10.97
Total Group (excl. Popular)	70.8	73.8	73.1	8,997	9,518	10,108	1.12	1.18	1.25
Banco Popular ⁴	48.7			114			0.23		
Total Group	65.2			9,111			1.07		

1. Includes gross lending to customers, guarantees and documentary credits.

2. Recovered write-off assets (EUR 1,621 million).

3. Cost of credit = loan-loss provisions twelve months / average lending.

4. Provisions carried out since the Bank's acquisition in June 2017.

Risk is diversified among the main regions where the Group operates: Continental Europe⁴ (41%), UK (30%), Latin America (20%) and the US (9%), with a suitable balance between mature and emerging markets.

Credit risk with customers fell by 3% in 2017, considering an unchanged perimeter, mainly due to the US, UK and Brazil (as a result of exchange rate effects). Growth in local currency was generalised across all units with the exception of the United States and Spain.

These levels of lending, together with lower non-performing loans (NPLs) of EUR 28,104 million (-16% vs. 2016) reduced the Group's NPL ratio to 3.38% (-55 bp against 2016).

For coverage of these NPLs, the Group recorded provisions of EUR 8,997 million (-5.5% vs. December 2016), after deducting write-off recoveries. This fall is materialised in a decrease in the cost of credit to 1.12% (6 bp less than the previous year).

Total loan-loss allowances were EUR 19,906 million, bringing the Group's coverage ratio to 71%. It is important to bear in mind that this ratio is affected downwards by the weight of mortgage portfolios (particularly in the UK and Spain), since by having collateral, less provisions are required.

4. Excluding Popular.

Reconciliation of the key figures

The consolidated financial report details the portfolio of customer loans, both gross and net of funds. Credit risk also includes off-balance sheet risk. The following table shows the relation between the concepts that comprise these figures:

Million euros

CREDIT RISK WITH CUSTOMERS	920,968*				
Breakdown 1	Drawn by customers	883,093		Repos, other financial assets	37,875
Breakdown 2	Lending (loans and advances to customers)	872,838		Off-balance sheet exposure	48,130
LENDING (LOANS AND ADVANCES TO CUSTOMERS)	872,838				
				Other	+10
LOANS AND ADVANCES TO CUSTOMERS (GROSS)	872,848				
	Lending	843,559		Held for trading portfolio	8,815
				Fair value	20,475
Allowances	(23,934)				
	Asset: lending: loans and advances to customers	819,625		8,815	20,475
LOANS AND ADVANCES TO CUSTOMERS (NET)	848,914				

SECTION ON CREDIT RISK

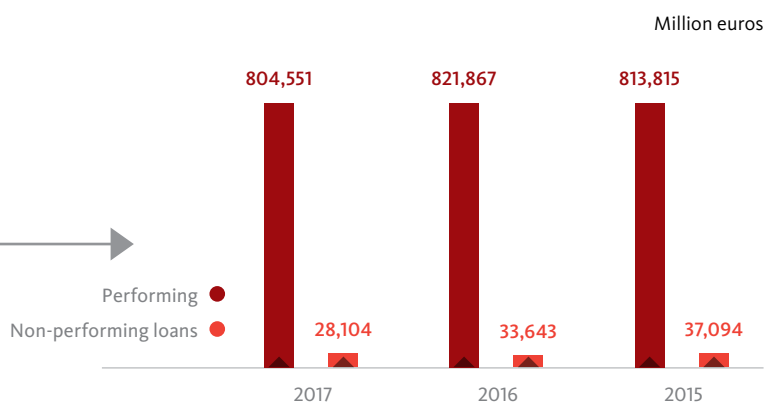
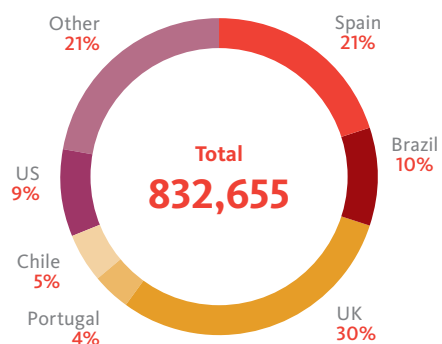
* Table main figures

BALANCE FROM CONSOLIDATED FINANCIAL REPORT

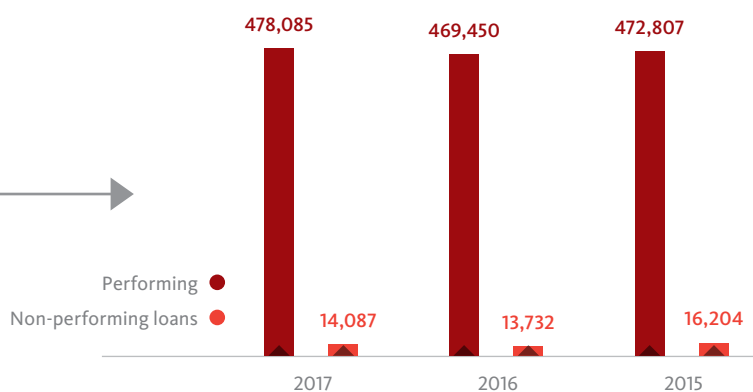
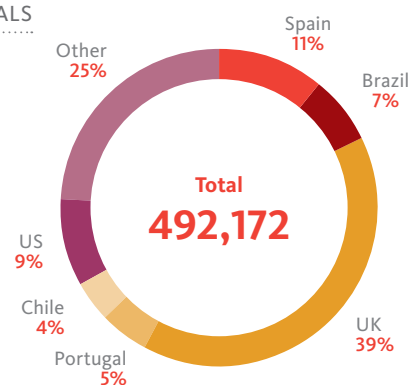
Geographical distribution and segmentation

On the basis of the aforementioned segmentation, the geographical distribution and situation of the portfolio is shown in the following charts (excl. Popular):

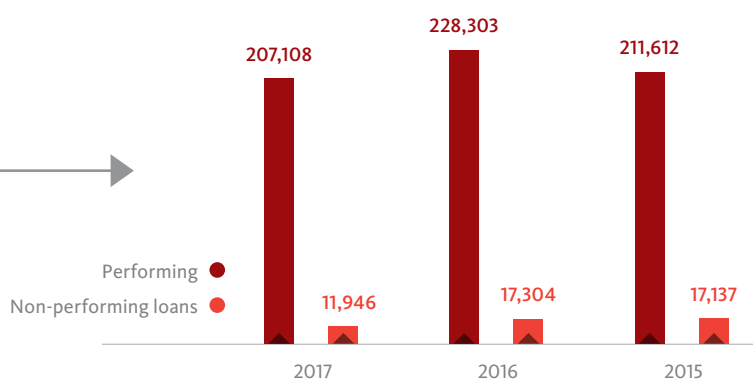
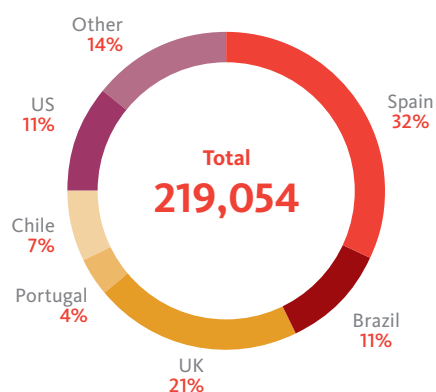
TOTAL



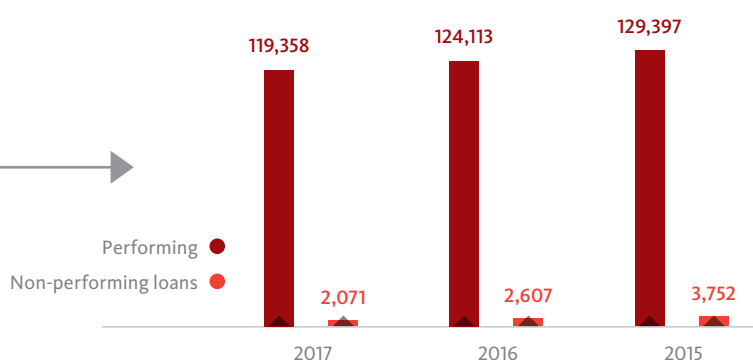
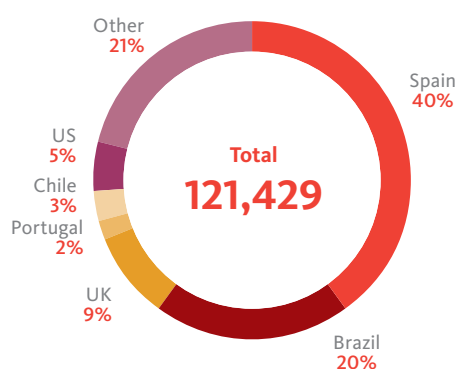
INDIVIDUALS



SMES, COMMERCIAL BANKING AND INSTITUTIONS



SGCB



Key figures by geographical area are shown below:

• Continental Europe

- In **Spain**⁵, the NPL ratio dropped to 4.72% (-69 bp compared to 2016), due mainly to the proactive management of non-performing loans and, to a lesser extent, portfolio sales and forbearance positions regularisation. The coverage ratio was 46%.
- In **Portugal** the lower default entries and a proactive management of the portfolio have allowed to continue with the decreasing trend of non-performing loans putting the NPL ratio at 5.71% (-310 bp regarding 2016). The coverage ratio was 59%.
- In **Poland** the NPL ratio decreased further to stand at 4.57% (-85 bp vs. 2016). The coverage ratio was 68%.
- At **Santander Consumer** the NPL ratio was 2.50% (-18 bp in the year), with a strong overall performance by portfolios in most countries, with a coverage ratio higher than 100%.
- At **Banco Popular**, the non-performing loans rise to EUR 9,492 million, representing an NPL ratio of 10.75%, a decrease of 9 pp in the quarter following the formalization, with Blackstone, of the acquisition agreement of 51% of the real estate business of Banco Popular. The coverage ratio was 49%.
- In the **UK**⁶ the NPL ratio was reduced to 1.33% (-8 bp in the year), due to strong performance across all segments, particularly SMEs and individual customers. The coverage ratio maintains stable at 32%, thanks to an important presence of real guarantees.
- In **Brazil**⁷, a sound risk culture based on preventive management, together with the improved macroeconomic scenario, pushed the NPL ratio down to 5.29% (-61 bp in the year) at the close of December 2017. The coverage ratio was 93%.
- **Chile** reduced its NPL ratio to 4.96% (-9 bp in the year), thanks to the good performance in non-performing loans mainly in the mortgage and SGCB segment. The coverage ratio was 58%.
- The NPL ratio in **Mexico** fell to 2.69% (-7 bp in the year), due to a fall in non-performing loans mainly in the SGCB segment. The coverage ratio was 98%.

- The NPL ratio in the **United States**⁸ stood at 2.79% (+51 bp in the year), with the coverage ratio remaining high, at 170%.
- At Santander Bank the NPL ratio was 1.21% (-12 bp), due to the strong performance of the individuals portfolio, proactive management of certain positions and customers credit profile improvement from the Oil&Gas sector. The coverage ratio was 102%.
- SC USA reported an increase in its NPL ratio to 5.86%, due mainly to the forbearance portfolio. The coverage ratio stood at 213%.
- Puerto Rico maintains its NPL ratio at 7.13% whilst the coverage ratio at 55%.

C.1.2.3. Amounts past due (performing loans)

Amounts past due by three months or less represented 0.26% of total credit risk with customers. The following table shows the structure at 31 December 2017, classified on the basis of the first maturity:

■ AMOUNTS PAST DUE. MATURITY DETAIL

Million euros

	Less than 1 month	1 to 2 months	2 to 3 months
Loans and advances to credit institutions	5	-	0
Loans and advances to customers	1,381	623	373
Public administrations	1	1	1
Other private sector	1,380	622	372
Debt instruments	-	-	-
Total	1,386	623	373

C.1.2.4. Non-performing loans portfolio and provisions: change over time and mix

Non-performing assets are classified as:

- **Assets classified as non-performing due to the delinquency of the counterparty:** debt instruments that are more than 90 days past due, irrespective of their holder or collateral. In the case of individually significant exposures, these assets are covered for the difference between the carrying value of the asset and the current value of expected future cash flows.
- **Assets classified as non-performing for reasons other than the delinquency of the counterparty:** debt instruments for which there are reasonable doubts about collection in the contractually agreed terms, even though there are no reasons to classify them as non-performing loans due to delinquency. In the case of individually significant exposures, these assets are covered for the difference between the carrying value of the asset and the current value of expected future cash flows.

5. Does not include real estate activity. Further details in section C.1.3.2. Spain.

6. Further details in section C.1.3.1. UK

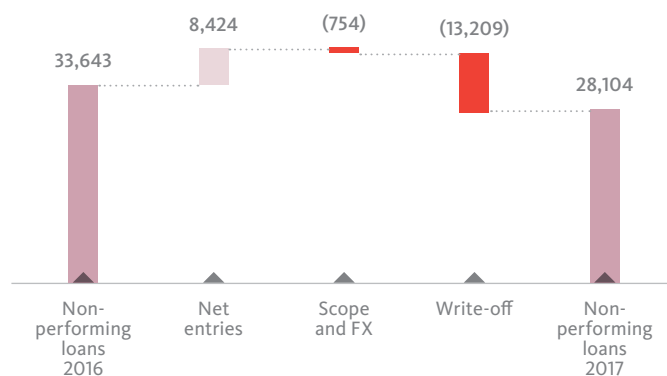
7. Further details in section C.1.3.4. Brazil

8. Further details in section C.1.3.3. US

The table below shows the change over time in non-performing loans by constituent items:

■ CHANGE OVER TIME IN NON-PERFORMING LOANS BY CONSTITUENT ITEM (EXCL. POPULAR)

Million euros



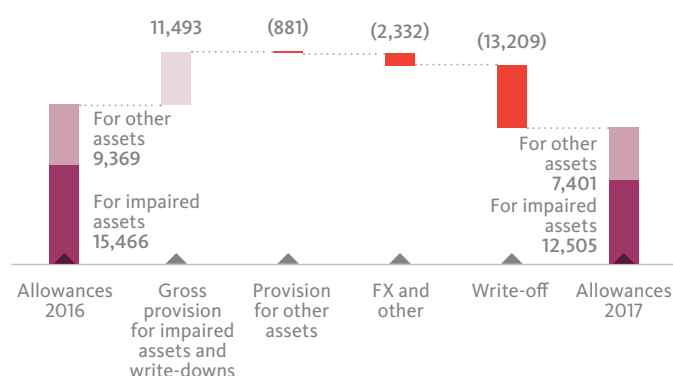
■ PERFORMANCE 2015-2017

Million euros

	2017	2016	2015
NPL (start of period)	33,643	37,094	41,709
Net entries	8,424	7,362	7,705
Scope	18	734	106
FX and other	(772)	1,211	(65)
Write-off	(13,209)	(12,758)	(12,361)
NPL (end of period excl. Popular)	28,104	33,643	37,094
Banco Popular	9,492		
NPL (end of period)	37,596	33,643	37,094

■ CHANGE OVER TIME IN ALLOWANCES, ACCORDING TO CONSTITUENT ITEM (EXCL. POPULAR)

Million euros



■ PERFORMANCE 2015-2017

Million euros

	2017	2016	2015
Allowances (start of period)	24,835	27,121	28,046
For impaired assets	15,466	17,706	19,786
For other assets	9,369	9,414	8,260
Gross provision for impaired assets and write-downs	11,493	11,045	10,670
Provision	11,493	11,045	10,670
Write-downs	-	-	-
Provision for other assets	(881)	52	814
FX and other	(2,332)	(625)	(48)
Write-off	(13,209)	(12,758)	(12,361)
Allowances (end of period excl. Popular)	19,906	24,835	27,121
Banco Popular	4,623		
Allowances (end of period)	24,529	24,835	27,121

C.1.2.5. Forbearance portfolio

The Group has a detailed corporate policy for forbearance which acts as a reference in the various local transpositions of all the subsidiaries that form part of the Group. These share the general principles established by the Bank of Spain and the European Banking Authority.

This policy defines forbearance as the modification of the payment conditions of a transaction that allow a customer who, is experiencing financial difficulties (current or foreseeable), to fulfil their payment obligations, on the basis that if this modification were not made it would be reasonably certain that they would not be able to meet their financial obligations. The modification could be made to the original transaction or through a new transaction replacing the previous one.

In addition, this policy also sets down rigorous criteria for the evaluation, classification and monitoring of such transactions, ensuring the strictest possible care and diligence in their granting and monitoring. Therefore, the forbearance transaction must be focused on recovery of the amounts due, the payment obligations must be adapted to the customer's actual situation and losses must be recognised as soon as possible if any amounts are deemed irrecoverable.

Forbearances may never be used to delay the immediate recognition of losses or to hinder the appropriate recognition of risk of default.

Further, the policies define the classification criteria for the forbearance transactions in order to ensure that the risks are suitably recognised, bearing in mind that they must remain classified as non-performing or watch-list for a prudential period of time to attain reasonable certainty that repayment capacity can be recovered.

■ FORBEARANCE PORTFOLIO

Million euros

	Performing	Non-performing loans	Total risk	
	Amount	Amount	Amount	% Coverage /total
Total forbearance	27,661	20,044	47,705	24%

The forbearance portfolio stood at EUR 47,705 million at the end of December. In terms of credit quality, 42% is classified as non-performing loans, with average coverage of 58% (24% of the total portfolio).

Regarding its evolution, and considering a constant perimeter, the Group's forbearance exposure has decreased by 19.8%, in line with the trend marked in prior years.

■ IFRS 9 Financial instruments - Classification and measurement, hedging and impairment (required for annual periods starting on 1 January 2018)

IFRS 9 establishes the recognition and measurement requirements for financial instruments and certain classes of contracts for trades involving non-financial assets. These requirements should be applied in a retrospective manner, by adjusting the opening balance at 1 January 2018, without restating the comparative financial statements. The main aspects of the new standard are:

- a) Classification of financial instruments:** the classification criteria depends on the business model, which refers to how an entity manages its financial assets in order to generate cash flows. Depending on these factors, the asset can be measured at amortised cost, at fair value with changes reported in other comprehensive income, or at fair value with changes reported through profit and loss for the period. IFRS 9 also establishes an option to designate an instrument at fair value with changes in profit or loss, under certain conditions. Santander Group uses the following criteria for the classification of financial debt instruments:
- **Amortised cost:** financial instruments under a business model whose objective is to collect principal and interest cash flows, over those where no significant unjustified sales exist and fair value is not a key factor in managing these financial assets. In this way, unjustified sales are those that are different from sales related with an increase in the asset's credit risk, unanticipated funding needs (stress case scenario), even if such sales are significant in value, changes in the investment policy no longer meet the credit criteria or sales imposed by third parties, except if the regulator requires to demonstrate that the assets are liquid. Additionally, the contractual flow characteristics substantially represent a "basic financing agreement".
 - **Fair value with changes recognised through other comprehensive income:** financial instruments held in a business model whose objective is to collect principal and interest cash flows and the sale of these assets, where fair value is a key factor in their management. Additionally, the contractual cash flow characteristics substantially represent a "basic financing agreement".
 - **Fair value with changes recognised through profit or loss:** financial instruments included in a business model whose objective is not obtained through the above-mentioned models, where fair value is a key factor in managing these assets, and financial instruments whose contractual cash flow characteristics do not substantially represent a "basic financing agreement".

Santander Group's main activity revolves around retail and commercial banking operations, and its exposure does not focus on complex financial products. The Group's main objective is to achieve consistent classification of financial instruments in the portfolios as established under IFRS 9. To this end, it has developed guidelines containing criteria to ensure consistent classification across all of its units. Additionally, the Group has analysed its portfolios under these criteria, in order to assign its financial instruments to the appropriate portfolio under IFRS 9, with no significant changes being identified. Based on this analysis, Santander Group concludes that:

- Most of its financial assets classified as loans and advances under IAS 39 will continue to be recognised at amortised cost under IFRS 9. As a consequence of the contractual cash flows characteristics analysis of the financial instruments, a 0.2% of the total balance under IAS 39 for the period will be reclassified to fair value with changes reported through profit and loss. As a result of the business model definition according to the assets management, a 0.2% of the total balance under IAS 39 will be reclassified to fair value with changes recognised in other comprehensive income.
- In general, debt instruments classified as available-for-sale financial assets will be measured at fair value with changes recognised through other comprehensive income. As a consequence of the contractual cash flows characteristics analysis of the financial instruments, a 0.2% of the total balance under IAS 39 for the period, will be reclassified to fair value with changes reported through profit and loss. As a result of the business model definition according to the assets management, a 5.1% of the total balance under IAS 39 will be reclassified to fair value with changes recognized in other comprehensive income.

However, the expected impact in shareholders' equity due to the reclassifications mentioned above is not considered significant.

Available-for-sale equity instruments will be classified at fair value under IFRS 9, with changes recognised through profit or loss, unless the Group decides, for non-trading assets, to classify them at fair value with changes recognised through other comprehensive income (irrevocably).

IAS 39 financial liabilities classification and measurement criteria remains substantially unchanged under IFRS 9. Nevertheless, in

most cases, the changes in the fair value of financial liabilities designated at fair value with changes recognised through profit or loss for the year, due to the entity credit risk, are classified under other comprehensive income.

On 12 October 2017, the International Accounting Standards Board (IASB) published a clarification on the treatment of certain prepayment options in relation to the assessment of contractual cash flows of principal and interest on financial instruments, which is currently pending approval by the European Union. However, the Group does not expect a significant impact in the transition period prior to the adoption of this amendment.

b) Credit risk impairment model: the most important new development compared with the current model is that the new accounting standard introduces the concept of expected loss, whereas the current model (IAS 39) is based on incurred loss.

- Scope of application: The IFRS 9 impairment model applies to financial assets valued at amortised cost, debt instruments valued at fair value with changes reported in other comprehensive income, lease receivables, and commitments and guarantees given not valued at fair value.

- Use of practical expedients: IFRS 9 includes a number of practical expedients that may be implemented by entities to facilitate implementation. However, in order to achieve full and high quality implementation of the standard, considering industry best practices, these practical expedients will not be widely used:

- Rebuttable presumption that the credit risk has increased significantly, when payments are more than 30 days past due: this threshold is used as an additional – but not primary – indicator of significant risk increase. Additionally, there may be cases in the Group where its use has been rebutted as a result of studies that show a low correlation of the significant risk increase with this past due threshold.

- Assets with low credit risk at the reporting date: in general, the Group assesses the existence of significant risk increase in all its financial instruments.

- Impairment estimation methodology: the portfolio of financial instruments subject to impairment is divided into three categories, based on the stage of each instrument with regard to its level of credit risk:

- Stage 1: financial instruments for which no significant increase in risk is identified since its initial recognition. In this case, the impairment provision reflects expected credit losses arising from defaults over the following 12 months from the reporting date.

- Stage 2: if there has been a significant increase in risk since the date of initial recognition but the impairment event has not materialised, the financial instrument is classified as Stage 2. In this case, the impairment provision reflects the expected losses from defaults over the residual life of the financial instrument.

- Stage 3: a financial instrument is catalogued in this stage when shows effective signs of impairment as a result of one or more events that have already occurred resulting in a loss. In this

case, the amount of the impairment provision reflects the expected losses for credit risk over the expected residual life of the financial instrument.

Additionally, the amount relative to the impairment provision reflects expected credit risk losses through the expected residual life in those financial instruments purchased or originated credit impaired (POCI).

The methodology required for the quantification of expected loss due to credit events will be based on an unbiased and weighted consideration of the occurrence of up to five possible future scenarios that could impact the collection of contractual cash flows, taking into account the time-value of money, all available information relevant to past events, and current conditions and projections of macroeconomic factors deemed relevant to the estimation of this amount (e.g. GDP, house pricing, unemployment rate, etc.).

In estimating the parameters used for impairment provisions calculation (EAD, PD, LGD and discount rate), the Group leverages on its experience of developing internal models for calculating parameters for regulatory and internal management purposes. The Group is aware of the differences between such models and regulatory requirements for provisions. As a result, it has focused on adapting to, such requirements the development of its IFRS 9 impairment provisions models.

- Determination of significant increase in risk: with the purpose to determine whether a financial instrument has increased its credit risk since initial recognition, proceeding with its classification into Stage 2, the Group considers the following criteria.

	Changes in the risk of a default occurring through the expected life of the financial instrument are analyzed and quantified with respect to its credit level in its initial recognition.
Quantitative criteria	With the purpose of determining if such changes are considered as significant, with the consequent classification into Stage 2, each Group unit has defined the quantitative thresholds to consider in each of its portfolios taking into account corporate guidelines ensuring a consistent interpretation in all geographies.

	In addition to the quantitative criteria mentioned above, the Group considers several indicators that are aligned with those used in ordinary credit risk management (e.g. over 30 days past due, forbearances, etc.). Each unit has defined these qualitative criteria for each of its portfolios, according to its particularities and with the policies currently in force.
Qualitative criteria	The use of these qualitative criteria is complemented with the use of expert judgement.

- Default definition: the definition considered for impairment provisioning purposes is consistent with that used in the development of advanced models for regulatory capital requirements calculations.

- Use of present, past and future information: estimation of expected losses requires a high component of expert judgement and it must be supported by past, present and future information. Therefore, these expected loss estimates take into consideration multiple macroeconomic scenarios for which the probability is measured considering past events, current situation and future trends and macroeconomic indicators, such as GDP or unemployment rate. The Group already uses forward looking information in internal management and regulatory processes, considering several scenarios. In this sense, the Group has leveraged its experience in the management of such information, maintaining consistency with the information used in the other processes.

- Expected life of the financial instrument: with the purpose of its estimation all the contractual terms have been taken into account (e.g. prepayments, duration, purchase options, etc.), being the contractual period (including extension options) the maximum period considered to measure the expected credit losses. In the case of financial instruments with an uncertain maturity period and a component of undrawn commitment (e.g. credit cards), expected life is estimated considering the period for which the entity is exposed to credit risk and the effectiveness of management practices mitigates such exposure.

- Impairment recognition: the main change with respect to the current standard related to assets measured at fair value with changes recognised through other comprehensive income. The portion of the changes in fair value due to expected credit losses will be recorded at the current profit and loss account while the rest will be recorded in other comprehensive income.

c) Hedge accounting: IFRS 9 includes new hedge accounting requirements which have a twofold objective: to simplify current requirements, and to bring hedge accounting in line with risk management, allowing to be a greater variety of derivative financial instruments which may be considered to be hedging instruments. Furthermore, additional breakdowns are required providing useful information regarding the effect which hedge accounting has on financial statements and also on the entity's risk management strategy. The treatment of macro-hedges is being developed as a separate project under IFRS 9. Entities have the option of continuing to apply IAS 39 with respect to accounting hedges until the project has been completed. According to the analysis performed until now, the Group will continue to apply IAS 39 in hedge accounting.

Transition

The European Union has already endorsed IFRS 9. The criteria established by this rule for the classification, measurement and impairment of financial assets, will be applied in a retrospective way, adjusting the first opening balances in the first application date (1 January 2018). This new international standard is aligned with the credit risk directives of the EBA and Bank of Spain Circular 4/2017.

Santander Group has estimated an impact in CET1 fully loaded of -20 bp. The Group will apply a progressive phased-in regime in the period of 5 years based on Regulation (EU) No 2017/2395 of the European Parliament and of the Council amending Regulation (EU) No 575/2013 as regards transitional arrangements for mitigating the impact of the introduction of IFRS 9 on own funds that would suppose an impact of the new impairment model of IFRS 9 of -1 bp on Common Equity Tier 1 capital during the period from 1 January 2018

to 31 December 2018 in 2018 or 5% of total impact. The increase in impairment provisions amounts to approximately EUR 2,200 million.

The main causes of this impact are the requirements to record impairment provisions for the whole life of the transaction for instruments where a significant risk increase has been identified after initial recognition, in addition to forward-looking information in the estimates of impairment provisions.

IFRS 9 implementation strategy and governance

The Group has established a global and multidisciplinary workstream with the aim of adapting its processes to the new classification standards for financial instruments, accounting of hedges and estimating credit risk impairment, ensuring that these processes have been applied in a uniform way for all Group units, and, at the same time, have been adapted to each unit's individual features.

Accordingly, since 2016, the Group has been working towards defining an objective internal model and analysing all the changes which are needed to adapt accounting classifications and credit risk impairment estimation models in force in each unit to the previous definitions. The process was completed in 2017.

Regarding the governance structure, the Group established a regular committee to manage the project, and a task force, which is responsible for its tasks, ensuring that the pertinent responsible teams take part in coordination with all geographical areas.

Hence, the main divisions involved in the project at the highest level, and which are thus represented in the project governance bodies, are: Risks, Financial Accounting & Management Control and Technology and Operations. Internal Audit division was involved in the project, having kept regular meetings regarding the status of the project.

The governance structure currently implemented at both corporate level and in each unit, complies with the requirements set out in the new standards both in IFRS 9, and in other related regulatory standards (e.g. EBA credit risk guidelines).

Main project stages and milestones

In relation to the entry into force of this new international standard, in its 2016 consolidated financial statements the Group reported the progress and main milestones achieved to that date regarding the implementation plan for its adoption. This report includes an update on this information included in the 2016 consolidated financial statements.

The work undertaken by Santander Group includes an assessment of the financial instruments included in the classification and measurement requirements of IFRS 9 and the development of impairment methodology for calculating expected loss impairment provisions.

The Group has drawn up the accounting policies and methodological framework for the implementation developments carried out by each local unit. These internal regulations have been approved by all relevant corporate bodies before the new standard comes into force.

With regard to classification and measurement, since 2016 the Group has been carrying out an analysis of its stock of products, focusing mainly on those that could trigger a change in accounting

methodology, due to the business model involved and failure to meet SPPI test requirements (solely payments of principal and interest).

Additionally, using information from 2017, the Group has updated this analysis and reviewed any new products during the period, assessing both its asset management strategies (identifying the corresponding business model), and broadening the review of products in stock.

The local units have now finished developing impairment models for all their portfolios. The implementation of these impairment methodologies has enabled the Group to assess the cause of impact in each portfolio, the impact of each material Group unit, and to consider the total impact at group level.

The Group has started, in the second half of 2017, the parallel calculation of impairment provisions under IFRS 9 formally, without prejudice to the fact that a preliminary parallel calculation was already being made at consolidated level for monitoring, performance tracking and impact purposes. Based on the preliminary results obtained from the impairment provisions calculations, the Group has addressed the disclosure requirements of the EBA's second Quantitative Impact Study (QIS).

The governance process has been completed for the development, validation and approval of the model that started with a validation of the first models by the Corporate Internal Validation team and the Internal Validation units of the countries where these exist.

Further, given the importance of the control environment in the processes, the corporate development of the governance model of the impairment provisions calculation process as well as aspects related to the classification of financial instruments has been completed. The proposed model includes a reference design of the controls to be implemented in the new developments made in the implementation of the new standard. Also, as part of the proposed government model, has defined a process of periodic review of the main elements including, among others, the following areas:

- Business models defined in each Group unit.
- Quantitative and qualitative criteria defined for significant increase in risk.
- Macroeconomic scenario defined for impairment provisions calculation.
- Model adequacy for impairment provisions calculation.

■ C.1.3. Details of main geographies

The portfolios of the geographies where the Santander Group has the highest risk concentrations are set out below, based on the data in section C.1.2.2. Changes in key figures in 2017.

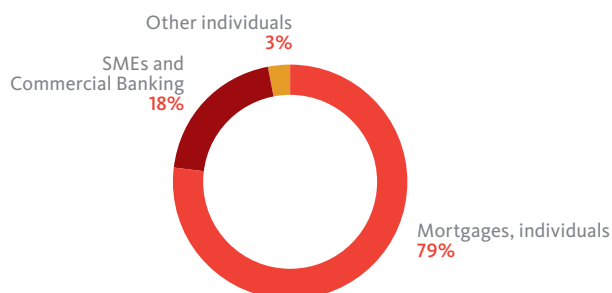
C.1.3.1. UK

C.1.3.1.1. Portfolio overview

Credit risk with customers in the UK amounted to EUR 247,625 million at the end of December 2017, accounting for 30% of the Group total.

Santander UK portfolio is divided into the following segments:

■ PORTFOLIO SEGMENTATION



C.1.3.1.2. Mortgage portfolio

It is worth highlighting the individuals mortgage portfolio because of its importance for Santander UK and all of the Group's lending. This stood at EUR 174,930 million at the end of 2017.

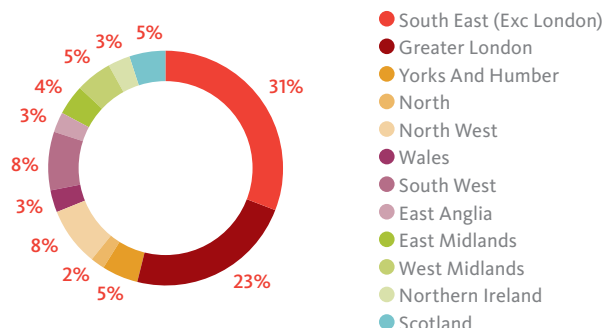
This portfolio consists of mortgages for the housing acquisition, granted to new, as well as existing customers and always constituting the first mortgage. There are no operations that entail second or successive liens on mortgaged properties.

The real estate market has shown price growth of 2.7% in the year – higher than expected – and a stable number of transactions.

The NPL ratio fell from 1.35% in 2016 to 1.13% in December 2017. This was due to the implementation of prudent policies and a resilient housing markets. The volume of non-performing loans therefore dropped by 10%, continuing the trend seen in 2016.

Geographically, the credit exposures are predominantly concentrated in the south east area of the UK and, particularly, in the metropolitan area of London.

GEOGRAPHICAL CONCENTRATION



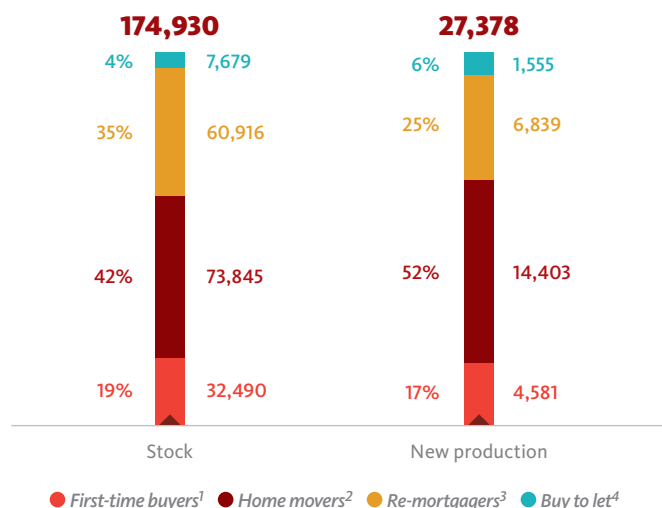
All properties are valued independently before each new transaction is approved, in accordance with the Group's risk management principles.

The value of the property used as collateral for mortgages that have already been granted is updated quarterly by an independent agency, using an automatic valuation system in accordance with market practices and in compliance with the prevailing legislation.

The distribution of the portfolio by type of borrower is shown in the chart below:

MORTGAGE PORTFOLIO LOAN TYPE

Million euros



1. First-time buyers: customers who purchase a home for the first time..
2. Home movers: customers who change houses, with or without changing the bank granting the loan.
3. Re-mortgages: customers who switch the mortgage from another financial entity.
4. Buy to let: houses bought for renting out.

Santander UK offers a wide range of mortgage products, in alignment with its policies and risk limits. Most of the portfolio contains standard products (repayment including principal and interest) but also other specific type of products:

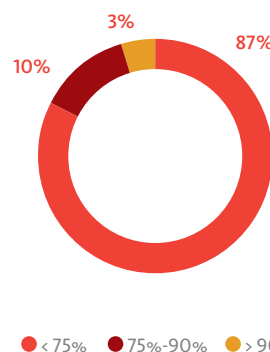
- **Interest only loans** (25.1%)⁹: the customer pays the interest every month and repays the capital at maturity. An appropriate repayment vehicle such as a pension plan, mutual funds, etc. is required. This is a common product in the UK market for which Santander UK applies restrictive policies in order to mitigate the inherent risks. For example: a maximum loan to value (LTV) of 50%, more stringent approval criteria and assessment of payment capacity, simulating the repayment of capital and interest instead of just interest.
- **Flexible loans** (9.8%): the contract for this type of loan enables the customer to modify their monthly payments or make additional drawdowns of funds up to a previously pre-established limit, under various conditions.
- **Buy to let** (4.4%): buy to let mortgages (purchase of a property to rent out) account for a small percentage of the total portfolio. These loans were halted between 2009 and 2013, although they were reactivated following the improvement in market conditions, with approval subject to strict risk policies. In December 2017, they represented approximately 6% of total underwriting and 4% of the remaining portfolio.

It is also necessary to point out the more conservative approach adopted in Santander UK's definition of an NPL, in line with the criteria set by the Bank of Spain and Santander Group, with regard to the standard applied in the UK market.

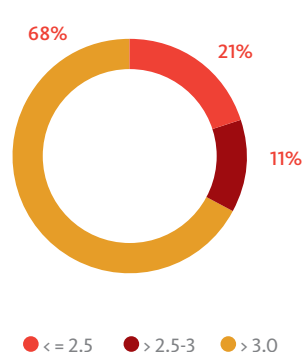
The application of these prudent policies has brought the average LTV of the portfolio to 42% and the weighted average LTV to 38.5%. The proportion of the portfolio with an LTV of more than 100% was down to 1.0% in December 2017, from 1.2% in 2016 and 1.7% in 2015.

The following charts show the LTV structure for the stock of residential mortgages and their breakdown according to the income multiple for new loans as of December 2017:

LOAN TO VALUE (AVERAGE 42%)¹



INCOME MULTIPLE (AVERAGE 3.0)²



1. Loan to value: relation between the amount of the loan and the appraised value of the property. Based on indices.
2. Income multiple: relation between the total original amount of the mortgage and annual gross income declared in the customer loan application.

9. Percentage calculated for loans with total or some interest only component.

The credit risk policies currently used explicitly forbid loans regarded as high risk (subprime mortgages) and establish demanding requirements for credit quality, both for operations and for customers. For example, as of 2009 mortgages with a loan-to-value of more than 100% have not been allowed.

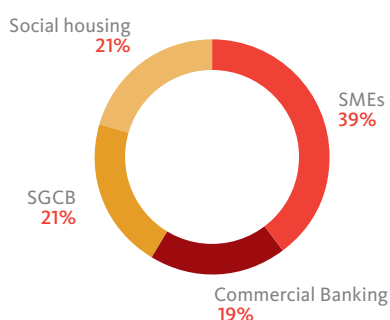
An additional indicator of the portfolio's good performance is the reduced volume of foreclosed properties, which in December 2017 amounted to EUR 30.1 million, less than 0.02% of total mortgage exposure.

C.1.3.1.3 SMEs and Commercial Banking

As shown in the portfolio segmentation chart at the beginning of this section, lending to SMEs and Commercial Banking (EUR 40,142 million) represented 18% of total lending at Santander UK as of December 2017.

The following sub-segments are included in these portfolios:

■ SMES AND COMMERCIAL BANKING PORTFOLIO SEGMENTS (1%)



SMEs: this segment includes firms that are served through small business banking and regional business centres. Total lending was EUR 15,748 million, with an NPL ratio of 2.9%.

Commercial Banking: this includes companies to which a risk analyst is assigned. Total lending was EUR 7,600 million, with an NPL ratio of 1.8%. It also includes portfolios considered to be non strategic (legacy and non-core).

SGCB: includes companies under the Santander Global Corporate Banking risk management model. Lending amounted to EUR 8,269 million with an NPL ratio of 5.5%.

Social housing: this includes lending to companies that build, sell and rent social housing. This segment is supported by local and central government and has no NPLs. Investment stood at EUR 8,525 million.

C.1.3.2. Spain (excl. Popular)

C.1.3.2.1. Portfolio overview

Total credit risk (including guarantees and documentary credits) at Santander Spain (excluding the real estate unit, which is discussed subsequently in more detail) amounted to EUR 172,176 million (20.7% of the Group total), with an adequate level of diversification by both product and customer segment.

Growth in new production in the main portfolios for individuals and corporates continued in 2017, underpinned by the improved economic situation and the different strategies implemented by the Bank. Total credit risk was down 0.5% in year-on-year terms, mainly due to decreased funding extended to public administrations and the pace of repayments that exceeded growth in new production in the housing mortgages segment. All other individuals loans (consumer loans and credit cards) returned to growth tendency, and the commercial banking segment consolidated its tendency started in 2016.

■ CREDIT RISK BY SEGMENT

Million euros

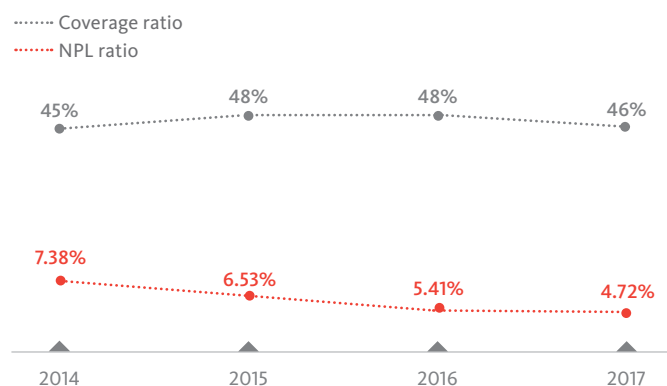
	2017	2016	2015	Var 17/16	Var 16/15
Total credit risk*	172,176	172,974	173,032	(0.5%)	0%
Household mortgages	45,483	46,213	47,924	(2%)	(4%)
Other credit for individuals	17,053	16,614	16,729	3%	(1%)
Business portfolio	96,726	96,082	92,789	1%	4%
Public administrations	12,914	14,065	15,590	(8%)	(10%)

* Including guarantees and documentary credits

The NPL ratio for the total portfolio was 4.72% 69 bp less than in 2016. The fall in lending (which increased the NPL ratio by 3 bp) was offset by the better NPL figure (which reduced the ratio by 72 bp). This improvement was mainly due to gross NPL entries, which were 19% lower than in 2016, and to the normalisation of several restructured positions and portfolio sales.

The coverage rate stood at 46%, a year-on-year decline of 2 pp, as a result of portfolio sales.

■ NPL AND COVERAGE RATIO



The more relevant portfolios are described in the following subsections.

C.1.3.2.2. Household mortgages

Home acquisition mortgages in Spain amounted to EUR 45,775 million at the end of 2017 (26% of total credit risk), 99% of which have a mortgage guarantee.

■ HOME MORTGAGES*

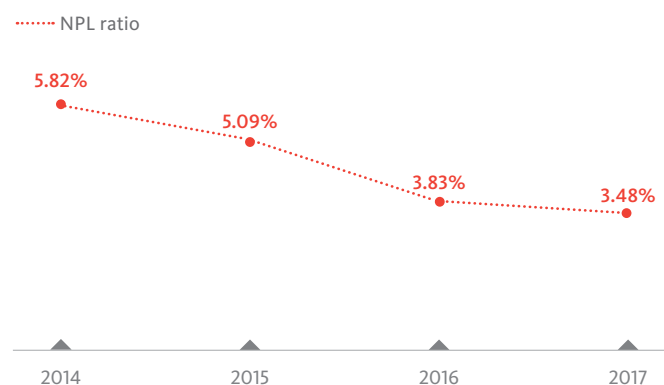
Million euros

	2017	2016	2015
Gross amount	45,775	46,858	48,404
Without mortgage guarantee	292	645	480
With mortgage guarantee	45,483	46,213	47,924
of which non-performing loans	1,624	1,796	2,477
Without mortgage guarantee	39	27	40
With mortgage guarantee	1,585	1,769	2,437

* Does not include the Santander Consumer Spain mortgage portfolio (EUR 2,007 million, with EUR 83 million of non-performing loans)

The NPL ratio of mortgages extended to households to acquire a home was 3.48%, 35 bp less than in 2016, supported by a continuing decline in gross NPL entries.

■ NPL RATIO, HOME MORTGAGES, SPAIN

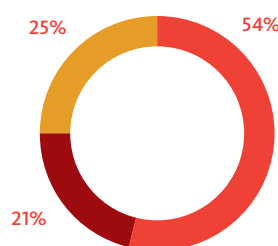


The portfolio of mortgages extended to acquire homes in Spain kept its medium-low risk profile with a limited:

- The principal is repaid on all mortgages from the start.
- Early repayment is usual and so the average life of the transaction is well below that of the contract.
- High quality of collateral concentrated almost exclusively in financing the first home.
- Average affordability rate stood at 28%.

■ DEBT TO INCOME

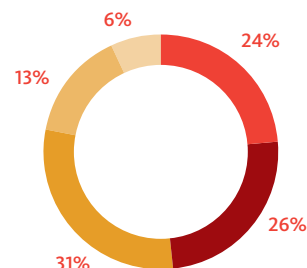
Average 28.2%



- DI < 30%
- 30% < DI < 40%
- DI > 40%

■ LOAN TO VALUE

%



- LTV < 40%
- LTV between 40% and 60%
- LTV between 60% and 80%
- LTV between 80% and 100%
- LTV > 100%

Loan to value: percentage indicating the total risk/latest available house appraisal.
Debt to income: relation between the annual instalments and the customer's net income.

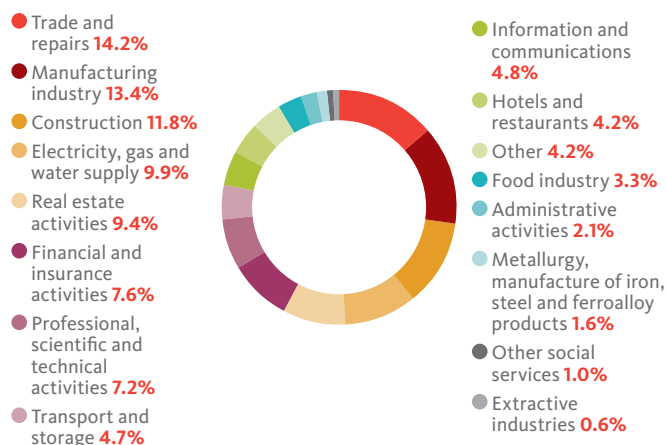
C.1.3.2.3. Business portfolio

Credit risk assumed directly with SMEs, Corporates and SGCB (EUR 96,726 million) is the main lending segment in Spain (56% of the total).

Most of the portfolio (95%) corresponds to customers who have been assigned an analyst to monitor them continuously throughout the risk cycle.

The portfolio is highly diversified, with more than 200,817 active customers and with no significant concentrations by activity sector.

■ BUSINESS PORTFOLIO DISTRIBUTION



The NPL ratio for this portfolio stood at 4.88% in 2017, 91 bp lower than in 2016, with gross NPL entries falling vs. the previous year, normalisation of several restructured positions and portfolio sales.

C.1.3.2.4. Real estate activity (incl. Popular)

The Group manages, as a separate unit, the real estate business portfolio as result of the previous year's sector crisis and the new business identified as viable. In both cases the Group has specialised teams not only involve in the risk areas, but also complement and support all these transactions life cycle: commercial management, legal treatment and an eventual recovery function.

In recent years the Group's strategy has been geared towards reducing these assets. The changes in property development loans to customers were as follows:

■ REAL ESTATE PORTFOLIO EVOLUTION

Million euros

	2017	2016	2015
Balance at beginning of year	5.515	7.388	9.349
Foreclosed assets	(27)	(28)	(62)
Banco Popular (Perimeter)	2.934	-	-
Reductions*	(1.620)	(1.415)	(1.481)
Written-off assets	(330)	(430)	(418)
Balance at end of year	6.472	5.515	7.388

* Includes portfolio sales, cash recoveries and third-party subrogations.

The NPL ratio of this portfolio ended the year at 29.96% (compared with 61.87% at December 2016) due to the increase in the proportion of non-performing assets in the troubled loan portfolio and, in particular, to the sharp reduction in lending in this segment. The coverage ratio of the real estate non-performing exposure in Spain stands at 38.7%.

C.1.3.3. US

Credit risk at Santander Holding USA (SHUSA) increased to EUR 77,190¹⁰ million at the end of December (representing 9% of the total Group), is made up of the following business units:

- **Santander Bank N.A.:** with total loans, including off-balance sheet exposure, of EUR 44,237 million (57% of Santander US total). It focuses on retail and commercial banking, of which 38% is with individuals and approximately 62% with companies. One of the main strategic goals for this unit is to continue to roll out its transformation plan. This focuses on compliance with all regulatory programmes, together with the development of the retail and commercial banking model towards a comprehensive solution for its customers.
- **Santander Consumer USA (SC USA):** vehicles finance company, with lending of EUR 24,079 million (31% of the total for the USA), with a vehicle leasing portfolio amounting to EUR 9,439 million. This activity is mainly based on its business relationship with the Fiat Chrysler Automobiles (FCA) group, which dates back to 2013. Through this agreement, SC USA became the preferred finance provider for Chrysler vehicles in the USA.
- **Other USA businesses:** Banco Santander Puerto Rico (BSPR) is a retail and commercial bank operating in Puerto Rico. Its lending stood at EUR 2,944 million at December 2017, 4% of the total. Santander Investment Securities (SIS), the New York, is dedicated to wholesale banking, with total lending at the end of December 2017 of EUR 2,451 million (3% of total in the USA). Finally, Banco Santander International (BSI), the Miami, focuses mainly on private banking. Its lending portfolio stood at EUR 3,471 million at the close of December 2017 with 4% of the total in the USA.

10. Includes EUR 11 million of lending under the holding company.

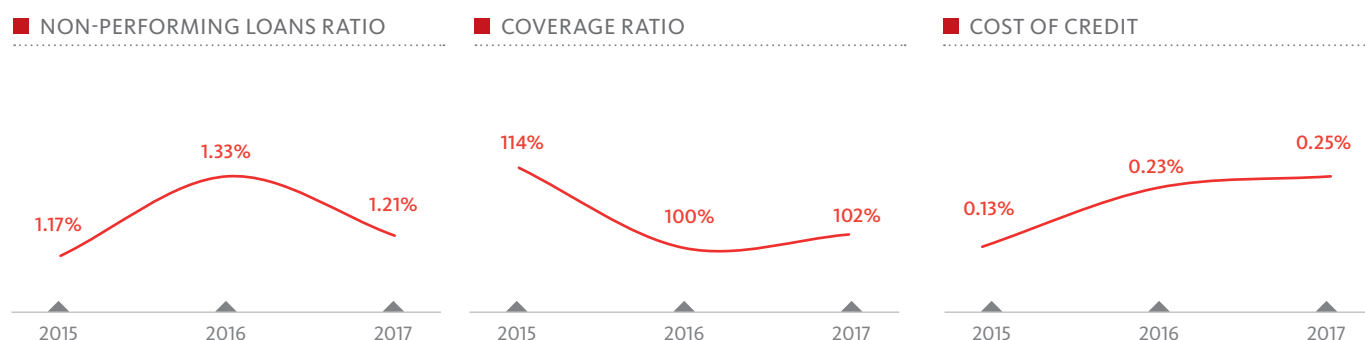
In consolidated terms, US reported a 16% drop in lending compared to year-end 2016 due to the pricing policy implemented from the second quarter by SC USA, the disposal of non-strategic assets from SBNA and the sale of the finance provider in Puerto Rico. NPLs and the cost of credit remain at moderate levels thanks to the stricter underwriting policy for new loans adopted by SC USA, and following the good performance of loans to individuals and Commercial Banking at Santander Bank. The NPL ratio stood at 2.79% (+52 bp) at the close of December, with a cost of credit of 3.42% (-26 bp). US main units performance details are set out below.

Additionally, great progress has been made in projects related to existing regulatory commitments, particularly with regard to stress testing and CCAR (Comprehensive Capital Analysis and Review) exercises, passing both the qualitative and quantitative tests set by the Federal Reserve and allowing SHUSA once again to distribute dividends in the third quarter of the year.

C.1.3.3.1. Santander Bank N.A. performance

Most of the lending of Santander Bank is secured - around 59% of the total - mainly through mortgages and lending to Commercial Banking. This explains its low NPL ratio and cost of credit. Lending has decreased by 16% over 2017, due to the sale of non-core assets in a bid to optimise its balance sheet and improve profitability, and due to the exchange rate effect.

The NPL ratio remains very low, and continues to decline, as shown in the charts below, standing at 1.21% in December (-12 bp). This reduction is explained by a proactive management of certain positions and the improvement of customer's credit profile in the Oil&Gas sector due to more favourable oil prices, in addition to the good performance of loans to individuals, mainly mortgage loans. Higher coverage in some segments means that despite the good performance of NPLs, the cost of credit remains stable at 0.25% (+2 bp). The coverage ratio remains at comfortable levels, ending the year at 102%.



The unit's strategic priority is its transformation plan, which seeks to ensure regulatory compliance and the alignment of management and governance standards with the corporate model. Significant progress was made throughout the year.

C.1.3.3.2. Santander Consumer USA business performance

The risk indicators for SC USA are higher than those of the other US units, due to the nature of its business, which focuses on vehicle financing through loans and leaseings. The credit profile of the unit's customers covers a wide spectrum as SC USA seeks to optimise the risk assumed and the associated returns. As a result, the cost of credit is higher than in other Group units, but this is offset by the returns generated.

This is facilitated by one of the most advanced technological platforms in the industry, including a servicing structure for third parties that is scalable and extremely efficient. Other competitive advantages include its excellent knowledge of the market and the use of internally-developed pricing, underwriting, monitoring and recovery models, based on effective management of comprehensive databases. This is complemented by the availability of numerous other business tools, such as discounts from the brands (OEM - Original Equipment Manufacturers), pricing policies with highly responsive recalibration capacity, strict monitoring of new production and optimised recovery management.

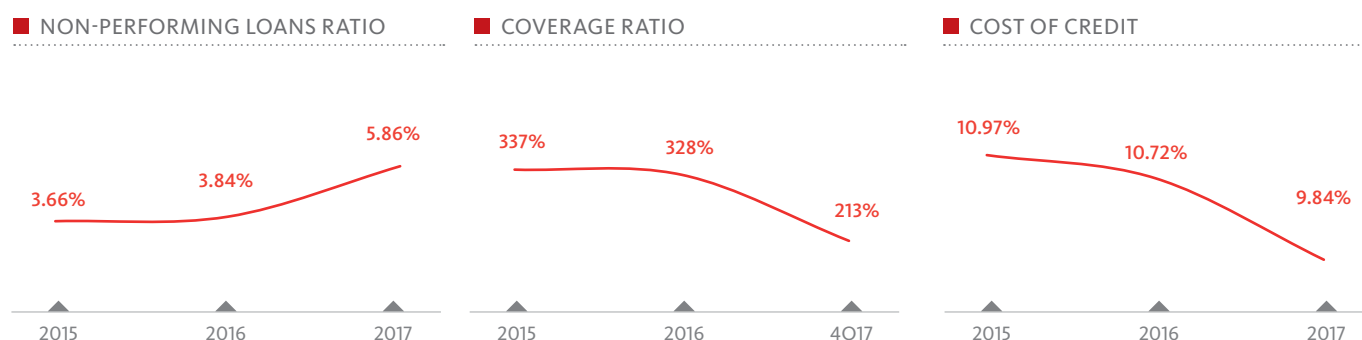
On a residual basis, SC USA lending also includes the personal lending portfolio, which is considered non-strategic.

The NPL ratio stands at 5.86%, compared to 3.84% at year-end 2016, due mainly to the forbearance portfolio, although it remains at moderate levels thanks to the early management of NPLs resulting from the nature of the business. The cost of credit improved to 9.84% at 31 December, from 10.72% at year-end 2016. This was due to new pricing policy implemented from the second quarter and more stringent requirements on new production, in terms of both risk and price, resulting in a higher quality new lending mix, and lower new lending volumes for vehicle financing.

The leasing portfolio - business carried out exclusively under the FCA agreement and focused on customers with high quality credit profiles - grew by 4% in the year, to EUR 9,439 million, providing stable and recurrent earnings. The performance of customers has been positive, and the focus is now on managing and mitigating the residual value risk of leasing: i.e. the difference between the estimated residual vehicle value at the contract signature and the real vehicle value at the end of the contract.

These mitigating actions are carried out in accordance with the prudent risk appetite, through the definition of limits, and through business management, with rapid and efficient sales of the vehicles when the agreements end, in addition to accelerated depreciation policies to mitigate future potential losses on the value of the vehicles. The mark to market of the vehicles held by SC USA on its balance sheet remain positive, standing at EUR 241 million at the end of December.

Coverage dropped to 213% (-115 pp) due to the reduction in funds and an improved portfolio mix, in addition to the rise in NPLs associated with the forbearance portfolio. Despite the reduction, coverage remains high, surpassing the average figure for its competitors.



The main strategic focus is to improve the return obtained on the different portfolios, by improving risk-related predictability and pricing policies, in addition to the optimisation of control and monitoring processes deriving from events related to regulatory compliance and customer practices.

C.1.3.4. Brazil

Credit risk in Brazil amounts to EUR 83,076 million, down approximately 7% against 2016 and largely due to the depreciation of the Brazilian currency. Santander Brazil therefore accounts for 10% of the Group lending.

Santander Brazil is adequately diversified and has an increasingly marked retail profile, with more than 60% of loans extended to individuals, consumer financing and SMEs.

In December 2017, growth in local currency was approximately 7.5%. This increase was more pronounced in retail segments with a more conservative risk profile, at the same time boosting customer relations and loyalty and business attracted through digital channels.

In the individuals loan segment, it is noteworthy the increase in payroll discount loans through the *Olé Consignado* brand, in addition to credit cards. It is also significant the growing interest in increasing the mortgage loan portfolio, under stricter admission requirements. At the same time, *Santander Financiamentos* has reported strong growth thanks to the new *+Negócios* (auto financing) and *+Veze* (financing for goods and services) platforms and has enabled the Bank to increase its leadership position in the market, attaining a market share of over 20%.

In the SME segment, the main highlight is the increase in rural loans, with low risk profile and the continued growth of *Adquirência*.

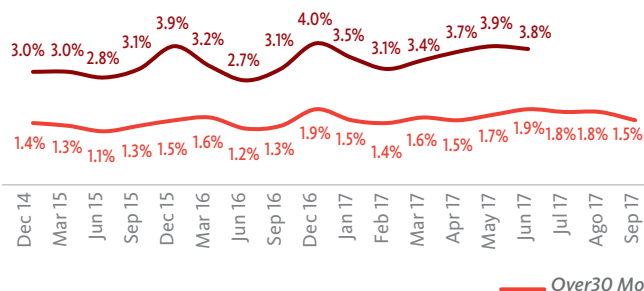
Finally, the Corporate and SGCB portfolios (with significant dollar positions in both cases) were once again hit by the depreciation in the last quarter of the Brazilian real against the US dollar. On the other hand the strategy of reducing exposure to certain sectors, while boosting exposure to the agricultural and foreign trade segments. Other products, such as financing working capital continue to hold a substantial weighting in the portfolio.

The leading indicators for the credit profile of new loans (vintages) are continuously tracked. These are shown below, confirming the Entity's resilience. The vintages show transactions over 30 days in arrears at three and six months respectively from their origination date, in order to anticipate any possible portfolio impairment. This enables the entity to define corrective measures if any deviations from expected scenarios are detected.

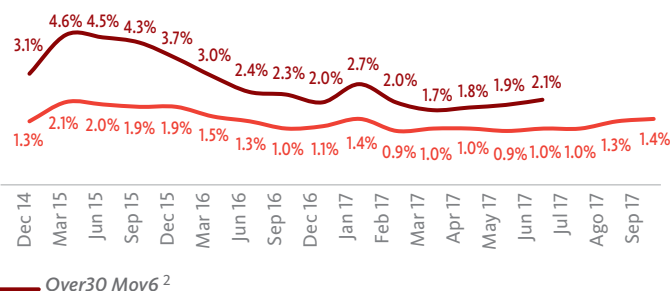
As observable in the following chart, vintages have been kept at historically low levels thanks to proactive risk management. The rebound observed in individuals loans was rapidly identified (concentration in a specific product) and the appropriate measures taken to improve performance.

VINTAGES. PERFORMANCE OF THE OVER 30* RATIO AT THREE AND SIX MONTHS FROM EACH VINTAGE ADMISSION

Individuals



SMEs¹



* Ratio calculated as the total value of business more than 30 days in arrears over the total value of the vintage.

1. Based on the new SME segmentation.

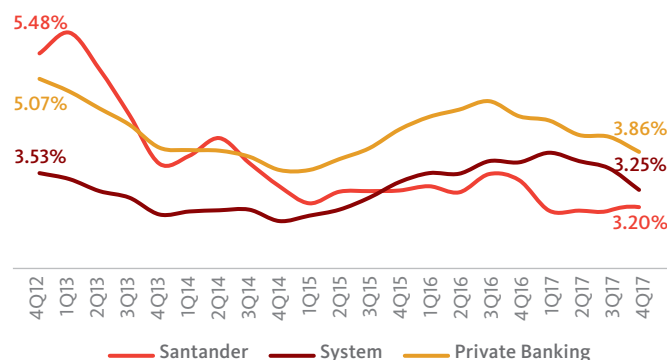
2. Months on Book.

The NPL ratio stood at 5.29% at year-end 2017 (-61 bp compared to the year-end of 2016). This fall was due to the preventive management of risks on the portfolio, in addition to the improved macroeconomic outlook and the implementation of certain structural reforms that were well received by the market.

The outlook is optimistic since the economy returned to growth, with GDP rising on the back of private consumption and exports. This is significant as it marks a trend change after several years of recession. Investment has also picked up, supported by the improved business confidence climate. Additionally, inflation is below the government's target, which has allowed the Monetary Policy Committee to significantly reduce the country's official interest rate (SELIC). The unemployment rate, while still high, has also shown improvement signs.

The Santander Brazil impairment rate on the lending portfolio, known locally as "over 90 rate", stood at 3.20% year-end 2017, below the average for private Brazilian banks for the second consecutive year, despite of the occasional rise in the last quarter due to a specific client.

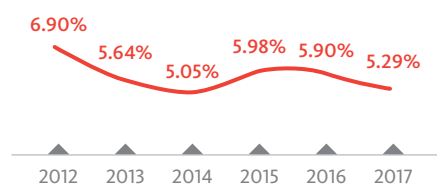
OVER 90 TOTAL



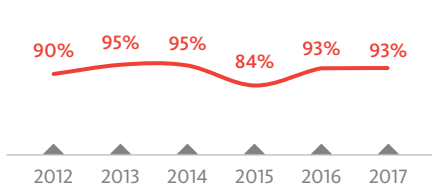
In general terms, and taking into consideration the last years evolution, a decreasing trend is observable in the cost of credit (4.36% at the end of 2017), falling by 53 pp compared to the previous year. This is due, mainly, to the increase in coverage achieved in 2016 in certain economic groups for the Corporates and SGCB portfolios (overall impact on the local financial system). As a result, in 2017 provisioning requirements for these portfolios were reduced, which, in addition to the ongoing positive performance of the retail portfolios, has consolidated its cost of credit downward tendency, for which there is confidence that it will remain stable in the year in spite of the new regulatory requirements.

The coverage ratio at year-end stood at 92.6%, at a comfortable level and presenting stability regarding the previous year.

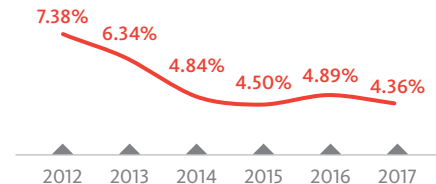
NON-PERFORMING LOANS RATIO



COVERAGE RATIO



COST OF CREDIT



■ C.1.4. Other credit risk aspects

C.1.4.1. Credit risk by activity in the financial markets¹¹

This section covers credit risk generated in treasury activities with customers, mainly with credit institutions. The operations are developed through money market financial products with different financial institutions and through counter-party risk products which serve the Group's customers.

According to chapter six of the CRR (EU regulation 575/2013), the counterparty credit risk is the risk that the client in an operation could default before the definitive settlement of the cash flows of the operation. It includes the following types of operations: derivative instruments, operations with repurchase commitment, stock and commodities lending, operations with deferred settlement and financing of guarantees.

There are two methodologies for measuring this exposure: (i) mark to market (MtM) methodology (replacement value of derivatives) plus potential future exposure (add on) and (ii) the calculation of exposure using Monte Carlo simulation for some countries and products. The capital at risk or unexpected loss is also calculated, i.e. the loss which, once the expected loss has been subtracted, constitutes the economic capital, net of guarantees and recovery.

After markets close, exposures are re-calculated by adjusting all operations to their new time frame, adjusting the potential future exposure and applying mitigation measures (netting, collateral, etc.), so that the exposures can be controlled directly against the limits approved by senior management. Risk control is performed through an integrated system and in real time, enabling the exposure limit available with any counterparty, product and maturity and in any Group unit to be known at each moment.

Exposures in counterparty risk: over the counter (OTC) operations and organised markets (OM)

As of December 2017, total exposure on the basis of management criteria in terms of positive market value after applying netting agreements and collateral for counterparty risk activities was EUR 14,869 million (net exposure of EUR 32,876 million).

■ COUNTERPARTY RISK: EXPOSURE IN TERMS OF MARKET VALUE AND CREDIT RISK EQUIVALENT, INCLUDING MITIGATION EFFECT¹

Million euros

	2017	2016	2015
Market value, netting effect ²	31,162	34,998	34,210
Collateral received	16,293	18,164	15,450
Market value with netting effect and collateral ³	14,869	16,834	18,761
Net CRE ⁴	32,876	44,554	52,148

1. Figures with management criteria. Listed derivatives have a market value of zero. No collateral is received for these types of transactions.

2. Market value used to include the effects of mitigation agreements so as to calculate exposure for counterparty risk.

3. Considering the mitigation of netting agreements and having deducted the collateral received.

4. CRE (credit risk equivalent): net value of replacement plus the maximum potential value, minus collateral received. Includes regulatory EAD for organised markets (EUR 90 million in December, EUR 3 million in December 2016 and EUR 41 million in 2015).

11. Includes Banco Popular derivative positions with wholesale customers, excluding repos notional of EUR 9,222 million.

In the following table the distribution is shown, both in nominal and market value terms, of the Group's different products that generate counterparty credit risk. The latter, is mainly concentrated in interest and exchange rate hedging instruments:

■ COUNTERPARTY RISK: DISTRIBUTION BY NOMINAL RISK AND GROSS MARKET VALUE *

Million euros

	2017			2016			2015		
	Nominal	Market value		Nominal	Market value		Nominal	Market value	
		Positive	Negative		Positive	Negative		Positive	Negative
CDS protection bought**	18,134	36	(95)	23,323	83	(384)	32,350	80	(529)
CDS protection sold	12,097	266	(0)	19,032	339	(33)	26,195	428	(52)
Total credit derivatives	30,231	302	(95)	42,355	422	(416)	58,545	508	(581)
Equity forwards	733	4	(0)	134	48	(0)	980	5	(6)
Equity options	10,572	770	(2,841)	15,154	448	(426)	23,564	959	(1,383)
Spot equities	-	-	-	234	0	(0)	20,643	794	-
Equity swaps	25,264	859	(554)	15,388	631	(461)	28	-	(1,210)
Equities - ETF	26,088	-	-	36,512	-	-	6,480	-	-
Total equity derivatives	62,657	1,633	(3,395)	67,421	1,127	(888)	51,695	1,758	(2,598)
Fixed income forwards	8,660	89	(13)	6,357	37	(83)	11,340	39	(66)
Fixed income options	-	-	-	483	5	(2)	789	8	-
Spot fixed income	-	-	-	5,159	5	(2)	3,351	-	-
Fixed income - ETF	-	-	-	349	-	-	831	-	-
Total fixed income derivatives	8,660	89	(13)	12,348	48	(88)	16,311	47	(66)
Spot and term exchange rates	128,914	2,604	(3,870)	150,095	3,250	(6,588)	148,537	5,520	(3,315)
Exchange rate options	37,140	256	(343)	31,362	479	(624)	32,421	403	(644)
Other exchange rate derivatives	963	23	(17)	606	7	(27)	189	1	(4)
Exchange rate swaps	488,671	18,264	(15,892)	510,405	25,753	(24,175)	522,287	20,096	(21,753)
Exchange rate - organised markets	1,404	-	-	824	-	-	-	-	-
Total exchange rate derivatives	657,092	21,147	(20,122)	693,292	29,489	(31,413)	703,434	26,019	(25,716)
Asset swaps	22,736	1,194	(817)	22,948	1,178	(758)	22,532	950	(1,500)
Call money swaps	376,596	2,544	(2,301)	223,005	2,006	(1,581)	190,328	2,460	(1,792)
Interest rate structures	4,180	977	(594)	7,406	2,321	(593)	8,969	2,314	(3,031)
Forward rate agreements - FRAs	190,476	23	(39)	370,433	41	(106)	178,428	19	(78)
IRS	3,219,369	71,346	(75,391)	3,182,305	92,268	(92,873)	3,013,490	85,047	(85,196)
Other interest rate derivatives	185,925	2,816	(2,113)	210,061	3,762	(2,985)	194,111	3,838	(3,208)
Interest rate - ETF	127,288	-	-	117,080	-	-	26,660	-	-
Total interest rate derivatives	4,126,570	78,900	(81,255)	4,133,238	101,576	(98,896)	3,634,518	94,628	(94,806)
Commodities	221	0	-	539	108	(5)	468	130	(40)
Commodities - ETF	124	-	-	47	-	-	59	-	-
Total commodity derivatives	345	0	-	586	108	(5)	526	130	(40)
Total OTC derivatives	4,730,651	102,071	(104,880)	4,794,429	132,770	(131,706)	4,431,000	123,089	(123,805)
Total derivatives organised markets***	154,904			154,812			34,028		
Repos	165,082	2,322	(2,363)	122,035	2,374	(2,435)	128,765	3,608	(3,309)
Securities lending	54,923	15,469	(16,580)	33,547	9,449	(4,124)	30,115	10,361	(1,045)
Total counterparty risk	5,105,560	119,862	(123,823)	5,104,823	144,593	(138,265)	4,623,908	137,058	(128,159)

* Figures with management criteria.

** Credit derivatives acquired including hedging of loans.

*** Refers to transactions involving listed derivatives (proprietary portfolio). Listed derivatives have a market value of zero. No collateral is received for these types of transactions.

The following chart shows a breakdown of nominals in counterparty operations by maturity. The Bank's derivatives transactions focus on terms of less than five years, repos and securities loans maturing in less than one year.

■ COUNTERPARTY RISK: DISTRIBUTION OF NOMINALS BY MATURITY*

Million euros

	Up to 1 year	Up to 5 years	Up to 10 years	More than 10 years	TOTAL
Credit derivatives**	40%	50%	0%	10%	30,231
Equity derivatives	71%	25%	4%	0%	62,657
Fixed income derivatives	100%	0%	0%	0%	8,660
Exchange rate derivatives	51%	29%	15%	5%	657,092
Interest rate derivatives	26%	43%	21%	10%	4,126,570
Commodity derivatives	100%	0%	0%	0%	345
Total OTC derivatives	29%	41%	20%	10%	4,730,651
Total derivatives organised markets***	68%	30%	2%	0%	154,904
Repos	96%	4%	0%	0%	165,082
Securities lending	100%	0%	0%	0%	54,923
Total counterparty risk	33%	39%	19%	9%	5,105,560

* Figures with management criteria.

*** Credit derivatives acquired including hedging of loans.

*** Refers to transactions involving listed derivatives (proprietary portfolio). Listed derivatives have a market value of zero. No collateral is received for these types of transactions.

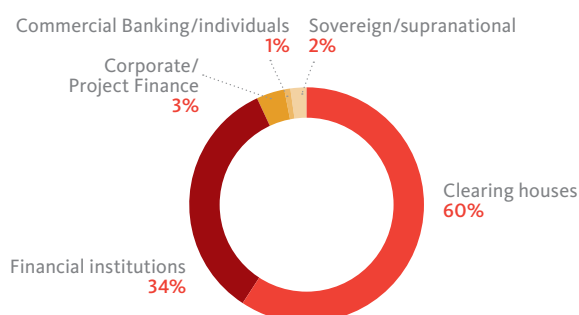
From the client's perspective, counterparty credit risk exposure is concentrated in those clients with high credit quality (90.5% counterparty risk with a rating equal or higher than A), and mainly with clearing houses (60%) and financial institutions (34%).

■ DISTRIBUTION OF COUNTERPARTY RISK BY CUSTOMER RATING (IN NOMINAL TERMS)*

AAA	0.87%
AA	9.92%
A	79.70%
BBB	7.15%
BB	2.30%
B	0.06%
Other	0.00%

* Ratings based on equivalences between internal ratings and credit agency ratings.

■ COUNTERPARTY RISK BY CUSTOMER TYPE

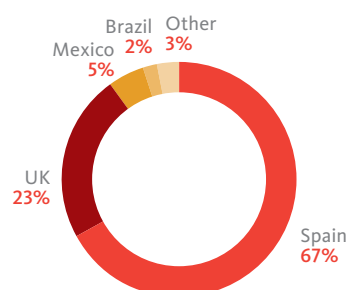


In general, transactions with financial institutions are performed under netting and collateral agreements, and constant efforts are made to ensure that all other operations are covered under this type of agreement. Generally, the collateral agreements that the Group signs are bilateral with counted exceptions, mainly with multilateral institutions and securitisation funds, in which are unilateral in favour of the client.

The collateral received under the different types of collateral (CSA, OSLA, ISMA, GMRA, etc.) signed by the Group amounted to EUR 16,293 million (of which EUR 11,398 million corresponded to collateral received by derivatives), mostly cash (81.2%), and the rest of the collateral types are subject to strict policies of quality regarding the issuer type and its rating, debt seniority and haircuts applied.

In geographical terms, the collateral received is distributed as shown in the following chart:

■ COLLATERAL RECEIVED. GEOGRAPHICAL DISTRIBUTION



As a consequence of the risk associated with the credit exposure that is taken on with each counterparty, Santander Group includes a valuation adjustment for OTC (over the counter) derivatives due to the risk associated with credit exposure assumed with each counterparty, i.e. a Credit Valuation Adjustment (CVA)¹², and a valuation adjustment due to the risk relating to the Group itself assumed by counterparties on OTC derivatives, i.e. Debt Valuation Adjustment (DVA).

At year-end, there were CVAs of EUR 322.5 million (-49.9% compared to December 2017) and DVA of EUR 219.6 million (-43.7%). The decrease is due to the fact that credit spreads have been reduced by percentages greater than 40% in the most liquid terms and reductions in the main counterparty's exposure.

Counterparty risk, organised markets and clearing houses

The Group's policies seek to anticipate, wherever possible, the implementation of measures resulting from new regulations regarding operations of OTC derivatives, repos and securities lending, whether settled by clearing house or traded bilaterally. In recent years, there has

been a gradual standardisation of OTC operations in order to conduct clearing and settlement of all new trading operations through clearing houses, as required by the recent regulation and to foster internal use of electronic execution systems.

Furthermore, the Group actively manages operations not settled through clearing houses and seeks to optimise their volume, given the spread and capital requirements imposed by new regulations.

With regard to organised markets, regulatory credit exposure has been calculated for such operations since 2014 and the entry into force of the new CRD IV (Capital Requirements Directive) and CRR (Capital Requirements Regulation), transposing the Basel III principles for calculating capital, even though counterparty risk management does not consider credit risk on such operations¹³.

The following tables show the weighting of trades settled through clearing houses as a portion of total counterparty risk at December 2017:

■ DISTRIBUTION OF COUNTERPARTY RISK BY SETTLEMENT CHANNEL AND PRODUCT TYPE*

Nominal in million euros

	Bilateral		CCP**		Organised markets ***		Total
	Nominal	%	Nominal	%	Nominal	%	
Credit derivatives	27,707	91.6%	2,524	8.4%	-	0.0%	30,231
Equity derivatives	36,568	58.4%	0	0.0%	26,088	41.6%	62,657
Fixed income derivatives	8,660	100%	-	0.0%	-	0.0%	8,660
Exchange rate derivatives	655,501	99.8%	188	0.0%	1,404	0.2%	657,092
Interest rate derivatives	1,175,774	28.5%	2,823,508	68.4%	127,288	3.1%	4,126,570
Commodity derivatives	221	64.2%	-	0.0%	124	35.8%	345
Repos	100,996	61.2%	64,086	38.8%	-	0.0%	165,082
Securities lending	54,923	100%	-	0.0%	-	0.0%	54,923
General total	2,060,350		2,890,306		154,904		5,105,560

* Figures with management criteria.

** Central counterparties (CCP).

*** Refers to transactions involving listed derivatives (proprietary portfolio). Listed derivatives have a market value of zero. No collateral is received for these types of transactions.

12. The definition and methodology for calculating the CVA and DVA are set out in C.2.2.2.6. Credit Valuation Adjustment (CVA) and Debt Valuation Adjustment (DVA) in this report.

13. Credit risk is eliminated when organised markets act as the counterparty in the transaction, as they have in place mechanisms that enable them to protect their financial position through deposit and guarantee replacement systems and processes that ensure the liquidity and transparency of transactions.

■ DISTRIBUTION OF RISK SETTLED BY CCP AND ORGANISED MARKETS, BY PRODUCT AND CHANGE OVER TIME (*)

Nominal in million euros

	2017	2016	2015
Credit derivatives	2,524	3,916	1,778
Equity derivatives	26,088	36,568	6,522
Fixed income derivatives	-	349	896
Exchange rate derivatives	1,592	1,419	11,755
Interest rate derivatives	2,950,796	2,732,103	2,069,802
Commodity derivatives	124	47	59
Repos	64,086	29,763	44,679
Securities lending	-	4	-
General total	3,045,210	2,804,170	2,135,489

* Figures with management criteria.

Off-balance sheet credit risk¹⁴

The off-balance sheet risk corresponding to funding and guarantee commitments with wholesale customers was EUR 90,453 million, with the following distribution by products:

■ OFF BALANCE SHEET EXPOSURE

Million euros

Product	Maturity				Total
	< 1 year	1-3 years	3-5 years	> 5 years	
Funding*	13,834	19,231	27,229	3,004	63,298
Technical guarantees	5,657	7,242	819	328	14,046
Financial and commercial guarantees	6,936	3,944	965	637	12,482
Foreign trade**	459	143	22	3	627
General total	26,886	30,560	29,035	3,972	90,453

* Mainly including committed bilateral and syndicated credit lines.

** Mainly including stand-by letters of credit.

Activity in credit derivatives¹⁵

Santander Group uses credit derivatives to cover loans, customer business in financial markets and trading operations. The volume of this activity is small compared to that the main peers and, moreover, is subject to a solid environment of internal controls and minimising operational risk.

The risk of these activities is controlled via a broad series of limits, such as Value at Risk (VaR)¹⁶, nominal by rating, spread sensitivity by rating and name, and recovery rate and correlation sensitivity. Jump-to-default limits are also set by individual name, geographical area, sector and liquidity.

In notional terms, the CDS position incorporates EUR 13,019 million of protection acquired¹⁷ and EUR 12,117 million of protection sold.

At 31 December 2017, the lending sensitivity to increases in spreads of one basis point was EUR -3.7 million, whilst the average VaR at year-end 2017 was EUR 2.3 million, lower than the 2016 figure (EUR 1.7 million).

C. 1.4.2. Concentration risk¹⁸

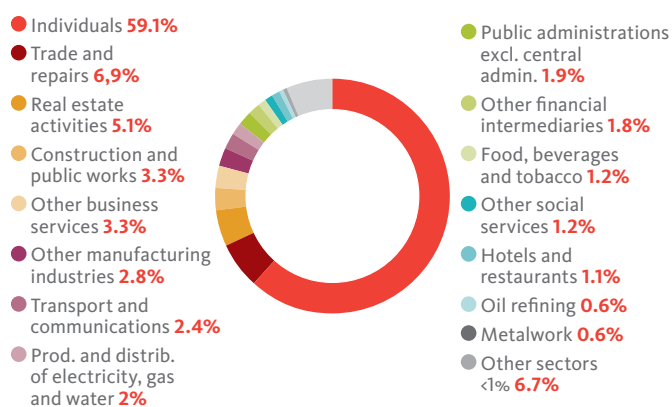
The concentration risk control is a vital part of management. The Group continuously tracks the degree of concentration of its credit risk portfolios using various criteria: geographical areas and countries, economic sectors, products and groups of customers.

The board, via the risk appetite, determines the maximum levels of concentration, as detailed in section A.4.1. Risk appetite and structure of limits. In line with the risk appetite, the Executive Risk Committee establishes the risk policies and reviews the appropriate exposure levels for the adequate management of the degree of concentration of credit risk portfolios.

As indicated at the beginning of this chapter, in geographical terms, credit risk with customers is diversified in the main markets where the Group operates (UK 30%, Spain 21%, USA 9%, Brazil 10%, etc.).

In terms of diversification by sector, approximately 59% of the Group's credit risk corresponds to individual customers, who, due to their inherent nature, are highly diverse. In addition, the lending portfolio is well distributed, with no significant concentrations in specific sectors. The following chart shows the distribution at the end of the year:

■ SECTOR DIVERSIFICATION



14. Excluding Popular.

15. Excluding Popular.

16. The definition and calculation methodology for VaR is set out in section C.2.2.2.1. Value at Risk (VaR).

17. This figure excludes CDSs with an approximate value of EUR 2,293 million used to hedge loans that for accounting purposes are recorded as financial guarantees rather than credit derivatives, as their change in value has no impact on results or reserves, in order to avoid accounting asymmetry.

18. Excluding Popular.

The Group is subject to the regulation on large risks contained in the fourth part of the CRR (EU regulations 575/2013), according to which the exposure contracted by an entity with a customer or group of customers linked among themselves will be considered a large exposure when its value is equal or greater than 10% of eligible capital. In addition, in order to limit large exposures, no entity can assume exposure exceeding 25% of its eligible capital with a single customer or group of linked customers, after taking into account the impact of the reduction of credit risk contained in the regulation.

Having applied the risk mitigation techniques, no groups triggered these thresholds at the end of December.

Regulatory credit exposure with the 20 largest groups within the scope of large risks represented 4.7%¹⁹ of outstanding credit risk with customers (lending plus balance sheet risks) at December 2017.

The Group's Risk division works closely with the Financial division to actively manage credit portfolios. Its activities include reducing the concentration of exposures through various techniques, such as using credit derivatives and securitisations to optimise the risk-return relationship for the whole portfolio.

C.1.4.3. Country risk

Country risk is a component of credit risk in all cross-border credit operations for circumstances other than normal commercial risk. The main elements involved are sovereign risk, transfer risks and other risks that affect international financial activity (wars, natural disasters, balance of payments crises, etc.).

At 31 December 2017, the provisionable exposure to country-risk was EUR 184 million (EUR 181 million in 2016). At the end of December 2017, total provisions stood at EUR 37 million, compared to EUR 29 million at the end of the previous year.

The principles of country risk management continued to follow criteria of maximum prudence; country risk is assumed very selectively in operations that are clearly profitable for the Bank, and which enhance the global relationship with customers.

C.1.4.4. Sovereign risk vis-à-vis the rest of public administrations

As a general criteria, sovereign risk is that contracted in transactions with a central bank (including the regulatory cash reserve requirement), the Treasury risk issuer or similar entity (public debt portfolio) and that arising from operations with public institutions with the following features: their funds only come from the state's budgeted income and the activities are of a non-commercial nature.

This criteria, historically used by the Group, differs in some respects from that requested by the EBA for its regular stress exercises. The main differences are that the EBA's criterion does not include deposits with central banks, exposures with insurance companies, indirect exposures via guarantees and other instruments. On the other hand, it includes public administrations in general (including regional and local bodies), not only the state sector.

Exposure to sovereign risk (according to the criteria applied in the Group) mainly emanates from the obligations to which the Bank's subsidiaries are subject regarding the establishment of certain deposits in central banks, the establishment of deposits with liquidity excess and fixed-income portfolios held as part of the structural interest rate risk-management strategy for the balance sheet and treasury trading books. The vast majority of such exposure is in local currency and is funded on the basis of customer deposits captured locally, also in the local currency.

Local sovereign exposure in currencies other than the official currency of the country of issuance is not very significant (EUR 13,175 million, 5% of total sovereign risk), and exposure to non-local sovereign issuers involving cross-border²⁰ risk is even less significant (EUR 2,886 million, 1.2% of total sovereign risk).

In general, over the past few years, total exposure to sovereign risk has remained at adequate levels to support the regulatory and strategic motives of this portfolio.

The investment strategy for sovereign risk also takes into account the credit quality of each country when setting the maximum exposure limits. The following table shows percentage exposure by rating levels²¹:

■ EXPOSURE BY RATING

	2017	2016	2015
AAA	13%	16%	34%
AA	19%	17%	4%
A	29%	29%	22%
BBB	14%	8%	33%
Lower than BBB	25%	30%	7%

The sovereign risk distribution by rating level has been affected by several rating reviews for the sovereign issuers of the countries where the Group operates over the last few years (Brazil, UK, etc.).

19. Including Popular.

20. Countries that are not considered as "low risk" by the Bank of Spain.

21. Internal ratings used.

On the basis of the EBA criteria already mentioned, the exposure to public administrations at the end of each of the last three years is shown in the table below (figures in million euros)²².

■ EXPOSURE TO SOVEREIGN RISK (EBA CRITERION)

Million euros

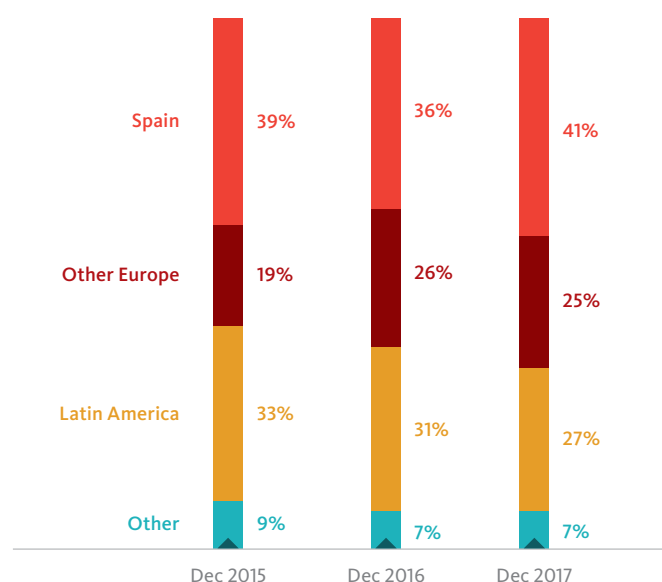
	31 Dec 2017				31 Dec 2016	31 Dec 2015
	Portfolio					
	Trading and other at fair value	Available for sale	Lending	Held-to-maturity portfolio	Total net direct exposure	Total net direct exposure
Spain	4,928	37,748	18,055	1,906	62,637	48,694
Portugal	53	5,220	3,541	3	8,817	10,007
Italy	1,479	4,613	16	-	6,108	2,717
Greece	-	-	-	-	-	-
Ireland	-	-	-	-	-	-
Rest Eurozone	(1,192)	497	81	-	(614)	1
UK	2	1,751	7,236	7,414	16,403	5,163
Poland	1,034	5,566	40	-	6,640	5,401
Rest of Europe	172	358	40	-	570	670
US	2,548	2,616	765	-	5,929	5,093
Brazil	3,202	20,201	1,171	2,720	27,294	23,929
Mexico	1,780	5,152	2,586	-	9,518	10,519
Chile	428	2,985	312	-	3,725	5,362
Rest of America	147	424	940	-	1,511	1,802
Rest of the world	3,422	512	920	-	4,854	5,890
Total	18,003	87,643	35,703	12,043	153,392	127,930

Exposure is moderate and remained on an upward tendency in 2017. The sovereign risk exposure of Spain (where the Group has its headquarters) is not high in terms of total assets (4.3% at the end of December 2017), compared to its peers.

Sovereign exposure in Latin America is mostly in local currency, being recognised in the local accounts and concentrated in short-term maturities with lower interest rate risk and greater liquidity.

■ SOVEREIGN RISK AND VIS-À-VIS OTHER PUBLIC ADMINISTRATIONS: NET DIRECT EXPOSURE (EBA CRITERION)

Million euros



22. In addition at 31 December 2017, the Group maintained direct net exposures in derivatives with a fair value of EUR 1,681 million, and indirect net exposures in derivatives with a fair value of EUR 15 million.

C.1.4.5. Social and environmental responsibility

Social and environmental policy

Banco Santander contributes with society for sustainable economic growth, promoting the protection, conservation and recovery of the environment, and human rights protection. To this end, Santander has included the social, environmental and reputational risk assessment of its operations and customers in the decision-making processes across the whole Organisation, in line with its sustainability policy.

The sustainability policies are annually revised. After the 2015 review, they apply to more activities, more customers and follow the best international practices and standards. These policies define the banking activity behaviour framework regarding sectors of defence, energy and soft commodities. A summary of these policies is provided in Santander's website. It is noteworthy the approval in 2017, by the board, of a new mining and metal sector.

The policies were implemented throughout the Group by creating social-environmental risk task forces in the main geographies in which all functions involved in the decision making of the banking activities are represented. These groups were created as a replica of the corporate working group headed by the Group Chief Compliance Officer to assess and issue a collegiate opinion on the transactions and customers affected by these policies, as a prior step to the imposition of sanctions by the corresponding decision-making bodies.

In addition to the above, the Group has applied the Equator Principles (EP) since 2009, to project finance and corporate funding for a known purpose, including bridge loans before finance is granted for building or remodelling a specific project. An in-depth report is available on the Equator Principles website and in the Santander Group Sustainability Report.

Climate change

As indicated in section A.4.3 Scenario analysis, the Task Force on Climate-related Financial Disclosures (TCFD) of the Financial Stability Board recently published a series of recommendations for corporate governance, strategy, risk management, measurements and targets in relation to climate change. These recommendations will imply a significant advance in the reporting of risk and opportunities associated with climate change by financial institutions.

The banking sector is key in the transition, both in terms of investment opportunities that it will present and the importance in terms of risk management derived from adjusting the system and world economic activities to the new climate change challenges.

Santander Group integrates the risks related to climate change in its control module through, among other aspects, social and environmental policies incorporated in the decision-making process and the periodic risk identification exercise (for further detail consult section B. Background and upcoming challenges). In addition, to implement some of the TCFD recommendations, the Group is participating together with other entities in an UNEP FI financial initiative aforementioned in section A.4.3. Scenario analysis.

As a result of the Paris climate agreement, governments in the different countries are currently working to develop and implement the financial mechanisms necessary to meet the established targets and facilitate the transition to a lower emission economy. In Europe, the High Level Expert Group on Sustainable Finance of the European Commission is the main developer of this type of measure, seeking to adjust the financial system for a more sustainable future.

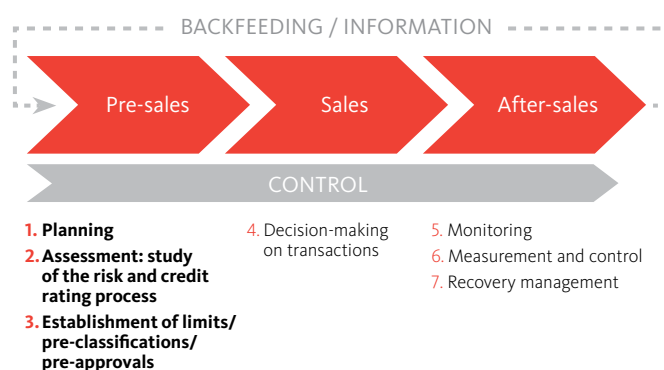
C.1.5. Credit risk cycle

Credit risk management is organised around a sound organisational and governance model, with the participation of the board of directors and the Executive Risk Committee, which establishes the risk policies and procedures, the limits and delegation of powers, and approves and oversees the framework of the credit risk function.

Exclusively within the field of credit risk, the Credit Risk Control Committee is the collegiate body responsible for its oversight and control within the Santander Group. The aim of the committee is to effectively control credit risk, ensuring and advising the Chief Risk Officer and the Risk Control Committee that credit risk is managed in accordance with the level of risk appetite approved by the board of directors.

The cycle that includes credit risk management, with the involvement of the business areas of risk and senior management, is predicated on the key risk management, and control processes mentioned in section A.4. Management processes and tools, Specifically for credit risk, these processes are split into three interrelated phases, including the results of the post sales phase in the risk study and planning pre sales phase.

Each of these phases is associated with specific decision models established for decision-making in line with the business objectives and credit policies defined by the Group.



C.1.5.1. Planning

When defining joint business objectives among business and risks areas, including the types and levels of risk to be assumed, the following factors stand out:

Identification

The identification of credit risk is a key component for the active management and an effective control of portfolios. The identification and classification of external and internal risk in each business allows corrective and mitigating measures to be adopted.

Planning (strategic commercial plan-SCP)

Strategic commercial plans (SCPs) are a basic management and control tool for the Group's credit portfolios. The plans are prepared jointly by the commercial and risks areas, and define the commercial strategies, risk policies and measures/infrastructures required to meet the annual budget targets. These three factors are considered as a whole, ensuring a holistic view of the portfolio to be planned and allowing a map of all the Group's credit portfolios to be drawn up.

Planning allows business targets to be set and specific action plans to be defined, within the risk appetite established by the Entity, and these targets to be met by assigning the necessary means (models, resources, systems).

The comprehensive management of the SCP means that an up-to-date view of the credit quality of the portfolios is available at all times, credit risk can be measured, internal controls carried out, in addition to regular monitoring of the planned strategies, to anticipate deviations and identify significant changes in risk and their potential impact, along with the application of corrective measures.

SCPs are approved by each entity's most senior executive Risks Committee, and validated at corporate level in the Executive Risks Committee or equivalent body. The regular monitoring, established by the governance in place, is performed by the same bodies that approve and validate the plans.

Scenario analysis

As described in section A.4.3. Scenarios analysis of this report, credit risk scenario analysis enables senior management to better understand the portfolio's evolution in the face of market conditions and changes in the environment. It is a key tool for assessing the sufficiency of the provisions made and the capital to stress scenarios.

Scenario analysis is applied to all of the Group's significant portfolios, usually over a three year horizon. The process involves the following main stages:

- Definition of **benchmark scenarios**, both central or most likely scenarios (baseline), as well as economic scenarios that although less likely to occur can be more adverse (stress scenarios). A global stress scenario is defined describing a world crisis situation and the way it would affect each of the countries in which the Group operates. In addition, a local stress scenario is defined which affects in an isolated way some of the main units with a greater degree of stress than the global stress scenario.

These scenarios are defined by the Santander Group's research department in coordination with each unit, using figures published by leading international institutions as a benchmark. All scenarios are backed by a rationale and are verified and reviewed by all areas involved in the simulation process.

- Determination of the value of risk parameters and metrics (probability of default, loss given default, etc.) for the scenarios defined. These parameters are established using internally developed **statistical-econometric models**, based on portfolio and historical losses for which they are developed, in relation to historical data for macroeconomic variables. The simulation models employed by the Group use data from a complete economic cycle in order to calibrate the risk factors performance regarding changes in macroeconomic variables.

These forecasting models follow the same development, validation and governance cycles as with other internal models of the Group. They are subject to regular backtesting and recalibration to ensure they correctly capture the relationship between macroeconomic variables and the risk parameters.

- Adaptation of the new projection methodology to the new regulatory requirements (IFRS 9), with an impact on the estimation of the **expected loss** associated with each of the scenarios put forward, as well as with other **important credit risk metrics** deriving from the parameters obtained (NPLs, provisions, allowances, etc.).
- Analysis and rationale for the credit risk profile evolution at portfolio, segment, unit and Group levels, in the face of different scenarios and compared to previous years.
- **Integration of management indicators** to supplement the analysis of the impact caused by macroeconomic factors on risk metrics.
- A series of controls and comparisons are run to ensure that the **controls and backtesting** are adequate, thus completing the process.

The entire process takes place within a corporate governance framework, and is thus adapted to the growing importance of this framework and to best market practices, assisting the Group's senior management in gathering knowledge for their decision making.

C.1.5.2. Assessment: study of the risk and credit rating process

Generally speaking, risk study consists of analysing a customer's capacity to meet their contractual commitments with the Bank and other creditors. This entails analysing the customer's credit quality on a short and medium term horizon, risk operations, solvency and expected return on the basis of the risk assumed.

With this objective, the Group uses customer credit decision models in all segments in which it operates: SGCB (Santander Global Corporate Banking: sovereign, financial institutions and corporate companies), Commercial Banking, institutions, SMEs and individuals.

The decision models applied are based on credit rating drivers. These models and drivers are monitored and controlled to calibrate and precisely adjust the decisions and ratings they assign. Depending on the segment, drivers may be:

- **Rating:** resulting from the application of mathematical algorithms incorporating a quantitative model based on balance sheet ratios or macroeconomic variables, and a qualitative module supplemented by the analyst's expert judgement. Used for the SGCB, Commercial Banking, institutions and SMEs (treated on an individual basis) segments.
- **Scoring:** an automatic assessment system for credit applications. It automatically assigns an individual assessment of the customer for subsequent decision making. There are two types: approval or performance and it is used in the individuals and SMEs (treated on a standard basis) segments.

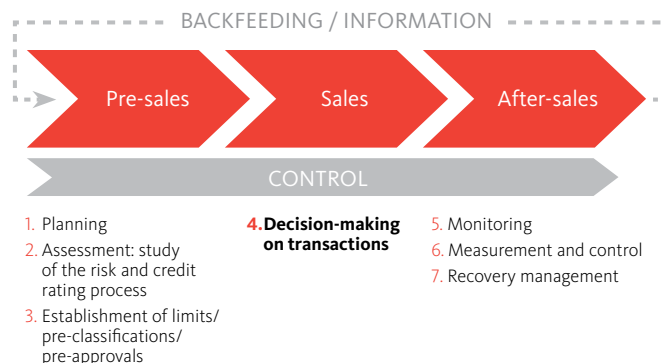
The resulting ratings are regularly reviewed, incorporating the latest available financial information and experience in the development of banking relations. The reviews are increased in the case of customers who reach certain levels previously determined in the automatic warning systems and are classified as special watch.

C.1.5.3. Establishment of limits, pre-classifications and pre-approvals

This process establishes the risk that each customer is able to assume. These limits are set jointly by the business and risks areas and have to be approved by the executive Risks Committee (or committees delegated by it) and reflect the expected risk-return by the business.

Different models are used according to the segment:

- A pre-classification model based on a system for measuring and monitoring economic capital is used for **large corporate groups**. The result of pre-classification is the maximum risk level that a customer or group can assume, in terms of amount or maturity.
- For **commercial banking and institutions** that meet certain requirements (high knowledge, rating, etc.) a more simplified pre-classification model is used.
- For **SMEs and individuals**, in specific situations where a series of requirements are met, pre-approved operations are established for customers, or pre-approved operations for potential customers (campaigns and policies to encourage the use of limits).



C.1.5.4. Decision-making on transactions

The sales phase consists of the decision-making process, which analyses and resolves operations. Approval by the risk area is a prior requirement before contracting any risk operation. All decisions regarding risks must consider the risk appetite, limits and management policies defined in the planning stage, in addition to other factors relevant to the risk and profitability equilibrium.

According to the segment, decision-making follows different procedures:

- For SGCB, and according to the prior limit-setting phase, two types of decision will be available: (1) automatic, within the limits set under the pre-classification framework, (2) approval from a risk analyst or committee (although the operation meets the amount, maturity and other conditions set in the pre-approved limit).
- For commercial banking and institutions, approval is required from a risk analyst or committee (although the operation meets the amount, maturity and other conditions set in the pre-approved limit).
- In terms of individual customers and SMEs with low turnover, large volumes of credit operations can be managed more easily with the use of automatic decision models for classifying the customer/transaction binomial.

Mitigation measures

Santander Group applies various credit risk mitigation techniques on the basis, among other factors, of the type of customer and product. Some are inherent to specific operations (e.g. real estate guarantees) while others apply to a series of operations (e.g. netting and collateral). The different mitigation techniques can be grouped into the following categories:

Personal guarantees and credit derivatives

This type of guarantees correspond to those that place a third party in a position of having to respond to obligations acquired by another to the Group. It includes, for example, sureties, guarantees, stand-by letters of credit, etc. The only ones that can be recognised, for the purposes of calculating capital, are those provided by third parties that meet the minimum requirements set by the supervisor.

Credit derivatives are financial instruments whose main objective is to cover credit risk by acquiring protection from a third party, through which the Bank transfers the issuer risk of the underlying asset. Credit derivatives are over the counter (OTC) instruments that are traded in non-organised markets. Hedging with credit derivatives, mainly through credit default swaps (CDS), is contracted with front-line banks.

Real guarantees

These are assets that are subject to compliance with the guaranteed obligation. They can be provided by the customer or by a third party. The real goods or rights used for the guarantee may be financial (cash, securities deposits, gold, etc.) or non-financial (property, other moveable property, etc.). Therefore guarantees can be in the form of:

- **Pledges / financial assets:** debt/equity instruments or other financial assets received as the guarantee.

A very important example of a real financial guarantee is **the collateral**, which is used for the purpose (as with the netting technique) of reducing counterparty risk. This is a series of instruments with a certain economic value and high liquidity that are deposited/transferred by a counterparty in favour of another in order to guarantee/reduce the credit risk of the counterparty that could result from portfolios of transactions of derivatives with risk existing between them. The operations subject to the collateral agreement are regularly valued (normally daily) applying the parameters defined in the contract so that a collateral amount is obtained (usually cash or securities), which is to be paid to or received from the counterparty.

- **Real estate mortgages:** real estate assets used in transactions with an ordinary or maximum mortgage guarantee. There are regular appraisal processes, based on real market values, for the different types of property, which meet the requirements established by local and the Group regulators.

- **Other real guarantees:** any other type of real guarantee.

As a general rule, the repayment capacity is the most important aspect in decisions on the acceptance of risks, although this is no impediment to seek the highest level of real or personal guarantees. In order to calculate the regulatory capital, only those guarantees that meet the minimum qualitative requirements set out in the Basel agreements are taken into consideration.

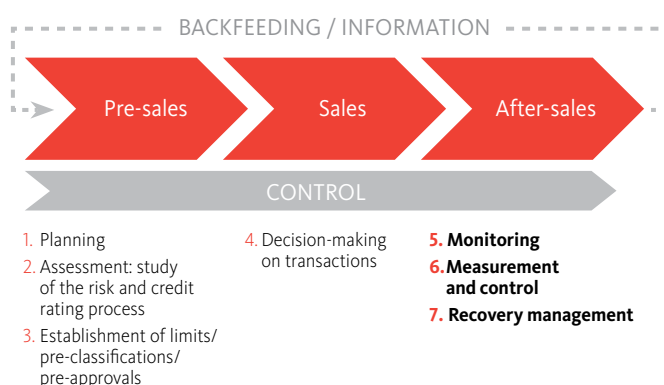
Implementation of the mitigation techniques follows the minimum requirements established in the guarantee management policy: legal certainty (possibility of legally requiring the settlement of guarantees at all times), the lack of substantial positive correlation between the counterparty and the value of the collateral, the correct documentation of all guarantees, the availability of documentation for the methodologies used for each mitigation technique and appropriate monitoring, traceability and regular control of the goods/assets used for the guarantee.

Determination of a net balance by counterparty

The concept of netting is the possibility of determining a net balance between operations of the same type, under the umbrella of a framework agreement such as the ISDA or similar.

It consists of aggregating the positive and negative market values of derivative transactions that Santander has with a certain counterparty, so that in the event of default it owes (or Santander owes, if the netting off is negative) a single net figure and not a series of positive or negative values corresponding to each operation with the counterparty.

An important aspect of framework contracts is that they represent a single legal obligation that covers all operations. This is fundamental when it comes to being able to net the risks of all operations covered by the contract with the same counterparty.



C.1.5.5. Monitoring

Monitoring business performance on a regular basis, and comparing performance against agreed plans is a fundamental task. Monitoring is performed in several areas:

Monitoring / Anticipation of customers

All customers must be monitored in an ongoing and holistic manner that enables the earliest detection possible of any incidents that may arise in relation to risk impacting the customer's credit rating, so that specific measures (predefined or ad-hoc) can be implemented to correct any deviations that could have a negative impact for the entity. This responsibility is shared by the commercial and risk functions.

Monitoring is carried out by local and global risk teams, supplemented by internal audit. It is based on customer segmentation:

- In the commercial banking, institutions and SMEs with individual treatment, the function consists of identifying and tracking customers whose situations require closer monitoring, reviewing ratings and continuously analysing indicators.

- In the individual customers, businesses and SMEs with a low turnover segment monitoring is carried out through automatic alerts for the main indicators, in order to detect shifts in the performance of the loan portfolio with respect to the forecasts in strategic plans.

Portfolio measurement and control

In addition to the monitoring customer credit quality, Santander establishes the control procedures needed to analyse portfolios and their performance, as well as possible deviations regarding planning or approved alert levels.

The function is developed through an integrated and holistic vision of credit risk, establishing as the main elements the control by countries, business areas, management models, products, etc., facilitating early detection of specific attention points, as well as preparing action plans to correct any deteriorations.

Portfolio analysis permanently and systematically controls the evolution of credit risk with regard to budgets, limits and benchmark standards, assessing the impacts of future situations, both exogenous and resulting from strategic decisions, to establish measures to bring the risk portfolio profile and volumes within the parameters set by the Group and in line with its risk appetite.

The credit risk control phase uses, among others and, in addition to traditional metrics such as:

- **Cost of credit:** is the result of dividing credit risk allowances net of recovery of write-offs at 12 months, by the average gross loans and advances to customers on the balance sheet for those 12 months. The monitoring and control of this metric reflect a direct relationship between the risk appetite of the Group and the business units, giving rise to a medium-low risk profile.
- **Concentration:** in the individuals and SMEs segments, the monitoring of HRP (high risk profile) portfolios prevent concentration in portfolios with a risk profile that does not fit with the Group's medium-low risk profile target. In the SGCB, commercial banking and institutions segment concentration limits are monitored in sectors, single names, large exposure, underwriting, specialised lending and counterparties with ratings of < 5.0.
- **Expected loss:** is the estimate of the economic loss that would occur during the next year of the current portfolio at a given moment. It is an additional activity cost that must impact on the operations price.

C.1.5.6. Recovery management

Recovery activity is a significant element in the Bank's risk management. This function is carried out by the recovery area, which defines a global strategy and an enterprise-wide focus for recovery management.

The Group has a corporate recovery management model that sets the guidelines and general lines of action to be applied in the various countries, always taking into account the local particularities that the recovery activity requires (economic environment, business model or a mixture of both).

Recovery activity has been aligned with the socio-economic reality of the Group's countries and different risk management mechanisms are used with adequate prudential criteria on the basis of age, guarantees and unpaid debt conditions.

The recovery areas are business areas that directly manage customers for which the corporate model has a business focus, where sustained value creation is based on effective and efficient collection management. The new digital channels are becoming increasingly important in recovery management, and new forms of customer relations are developing.

The diverse features of Santander's customers make segmentation necessary in order to manage recoveries adequately. Mass management of large groups of customers with similar profiles and products is conducted through processes with a high technological and digital component, while personalised management focuses on customers who, because of their profile, require a specific manager and more individualised management.

Recovery management is divided into four phases: irregularity or early non-payment; recovery of non-performing loans; recovery of write-offs; and management of foreclosed assets.

The management scope for the recovery function includes management of non-productive assets (NPAs), corresponding to the forbearance portfolios, NPLs, write-off loans and foreclosed assets, where the Bank may use mechanisms to rapidly reduce these assets, such as disposals of loan portfolios or foreclosed assets.

The Bank employs specific policies for recovery management that include the principles of the different recovery strategies, while ensuring the required rating and provisions are maintained. Therefore, the Group is constantly seeking alternative solutions to legal channels for collecting debt.

In countries with a high exposure to real estate risk, very efficient sales management instruments have been put in place that enable capital to be recovered by the Bank, reducing the stock on the balance sheet.

C.2. Trading market risk, structural risk and liquidity risk

■ C.2.1. Activities subject to market risk and types of market risk

The **perimeter** of activities subject to market risk involve those operations where patrimonial risk is assumed as a consequence of variations in market factors. Thus, they include trading risks and also structural risks, which are also affected by market shifts.

This risk comes from changes in **risk factors** - interest rates, inflation rates, exchange rates, share prices, the spread on loans, commodity prices and the volatility of each of these elements - as well as from the liquidity risk of the various products and markets in which the Group operates, and balance sheet liquidity risk.

- **Interest rate risk** is the possibility that changes in interest rates could adversely affect the value of a financial instrument, a portfolio or the Group as a whole. It affects loans, deposits, debt securities, most assets and liabilities in the trading books and derivatives, among others.
- **Inflation rate risk** is the possibility that changes in inflation rates could adversely affect the value of a financial instrument, a portfolio or the Group as a whole. It affects instruments such as loans, debt securities and derivatives, where the return is linked to inflation or to a change in the actual rate.
- **Exchange rate risk** is the sensitivity of the value of a position in a currency other than the base currency to a movement in exchange rates. Hence, a long or open position in a foreign currency will produce a loss if that currency depreciates against the base currency. Among the positions affected by this risk are the Group's investments in subsidiaries in non-euro currencies, as well as any foreign currency transactions.
- **Equity risk** is the sensitivity of the value of positions in equities to adverse movements in market prices or expectations of future dividends. Among other instruments, this affects positions in shares, stock market indices, convertible bonds and derivatives using shares as the underlying asset (put, call, equity swaps, etc.).

- **Credit spread risk** is the risk or sensitivity of the value of positions in fixed income securities or in credit derivatives to movements in credit spread curves or in recovery rates associated with issuers and specific types of debt. The spread is the difference between financial instruments listed with a margin over other benchmark instruments, mainly the IRR of Government bonds and interbank interest rates.

- **Commodities price risk** is the risk derived from the effect of potential changes in prices. The Group's exposure to this risk is not significant and is concentrated in derivative operations on commodities with customers.

- **Volatility risk** is the risk or sensitivity of the value of a portfolio to changes in the volatility of risk factors: interest rates, exchange rates, shares, credit spreads and commodities. This risk is incurred by all financial instruments where volatility is a variable in the valuation model. The most significant case is financial options portfolios.

All these market risks can be partly or fully mitigated by using options, futures, forwards and swaps.

Other types of market risk require more complex hedging. For example:

- **Correlation risk.** Correlation risk is the sensitivity of the portfolio to changes in the relationship between risk factors (correlation), either of the same type (for example, two exchange rates) or different types (for example, an interest rate and the price of a commodity).
- **Market liquidity risk.** Risk when a Group entity or the Group as a whole cannot reverse or close a position in time without having an impact on the market price or the cost of the transaction. Market liquidity risk can be caused by a reduction in the number of market makers or institutional investors, the execution of a large volume of transactions, or market instability. It increases as a result of the concentration of certain products and currencies.

- **Prepayment or cancellation risk.** When the contractual relationship in certain transactions explicitly or implicitly allows the possibility of early cancellation without negotiation before maturity, there is a risk that the cash flows may have to be reinvested at a potentially lower interest rate. This mainly affects mortgage loans and mortgage securities.
- **Underwriting risk.** This occurs as a result of an entity's involvement in underwriting a placement of securities or another type of debt, assuming the risk of partially owning the issue or the loan due to non-placement of all of it among potential buyers.

In addition to market risks, balance sheet liquidity risk must also be considered: unlike market liquidity risk, **liquidity risk** is defined as the possibility of not meeting payment obligations on time, or doing so at excessive cost. Among the losses caused by this risk are losses due to forced sales of assets or margin impacts due to the mismatch between expected cash inflows and outflows.

Pension and actuarial risks, which are described below, also depend on shifts in market factors.

Depending on the nature of the risk, activities are segmented as follows:

- a) **Trading:** financial services for customers and purchase-sale and taking positions in fixed-income, equity and currency products, mainly. The SGCB (Santander Global Corporate Banking) division is responsible for managing this risk.
- b) **Structural risks:** market risks inherent in the balance sheet, excluding the trading portfolio. Management decisions on these risks are taken by the Assets and Liabilities Committee (ALCO) of each country in coordination with the Group's ALCO and are executed by the Financial division. This management seeks to inject stability and recurrence into the financial margin on the Group's commercial activity and economic value, maintaining adequate levels of liquidity and solvency. The risks are:
 - **Structural interest rate risk:** this arises from maturity mismatches and re-pricing of all assets and liabilities.
 - **Structural exchange rate risk/hedging:** exchange rate risk occurs when the currency in which the investment is made is different from the euro, irrespective of whether the company consolidates or not (structural exchange rate). Exchange-rate hedging positions for future profits in currencies other than the euro (hedging of profits) are also included under this heading.
 - **Structural equity risk:** this involves investments via stakes in financial or non-financial companies that are not consolidated, as well as available-for-sale portfolios consisting of equity positions.

c) **Liquidity risk:** when measuring liquidity risk, the following types of risk are considered:

- **Financing risk** (or short-term liquidity risk): this identifies the possibility that the entity is unable to meet its obligations as a result of the inability to sell assets or obtain financing.
- **Mismatch risk** (or long term liquidity risk): this identifies the possibility that differences between the maturity structures of assets and liabilities generate an additional cost to the entity as a consequence of unappropriated management or a market situation that might affect the availability or the cost of funding sources.
- **Contingency risk:** this identifies the possibility that adequate management levers will be unavailable to raise liquidity as a result of an outlier event that entails greater financing needs or more strict collateral requirements to raise funds.
- **Concentration risk:** this identifies the possibility that the entity is overly concentrated as to sources of funding in terms of counterparties, maturities, products or geographies that might give rise to issues if such concentration were to lead to non-renewal of financing.
- **Market risk for liquidity risk purposes:** the risk of loss of value of the entity's liquid assets buffer and that changes in the value of the entity's transactions (derivatives and guarantees, among others) may imply additional collateral needs and therefore impair liquidity.
- **Asset encumbrance risk** or risk of excess assets committed in financing transactions and other types of market dealing: the risk of not having sufficient unencumbered assets available to meet collateral or margin requirements or to execute actions under the liquidity contingency plan.

d) **Pension and actuarial risk:**

- **Pension risk:** the risk assumed by the Bank in relation to pension commitments with its employees. The risk lies in the possibility that the fund will not cover these commitments in the accrual period for the provision and the profitability obtained by the portfolio will not be sufficient, requiring the Group to increase its contributions.
- **Actuarial risk:** unexpected losses resulting from an increase in commitments to holders of insurance policies, as well as losses from unforeseen cost increases.

■ C.2.2. Trading market risk

C.2.2.1. Key figures and change over time²³

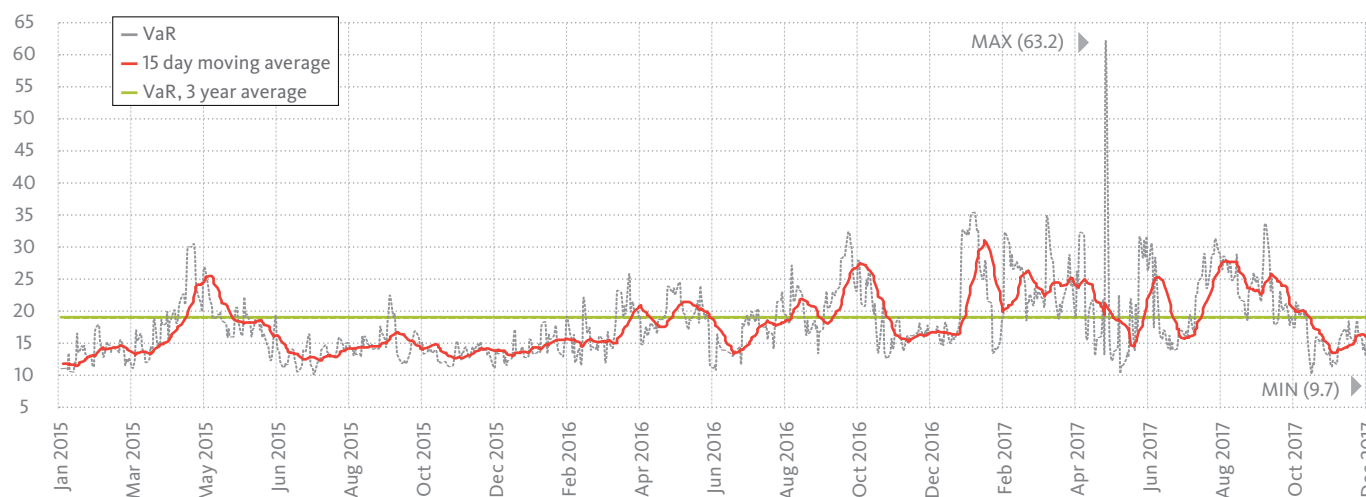
Santander Group's trading risk profile remained relatively low in 2017, in line with previous years, due to the fact that the Group's activity has traditionally focused on providing services to its customers, with only limited exposure to complex structured assets, as well as geographic diversification and by risk factors.

C.2.2.1.1. VaR analysis²⁴

In 2017, Santander Group maintained its strategy of concentrating its trading activity on customer business, minimising where possible exposures to directional risk in net terms. This is reflected in the Value at Risk (VaR) of the SGCB trading book, which, despite the volatility in Brazil in May in terms of interest rates and exchange rates owing to the political turmoil, rose slightly above its average path over the last three years, ending 2017 at EUR 10.2 million, close to the minimum level of the year²⁵.

■ VAR 2015-2017 (EXCL. POPULAR)

Million euros. VaR at 99% over a one day horizon.



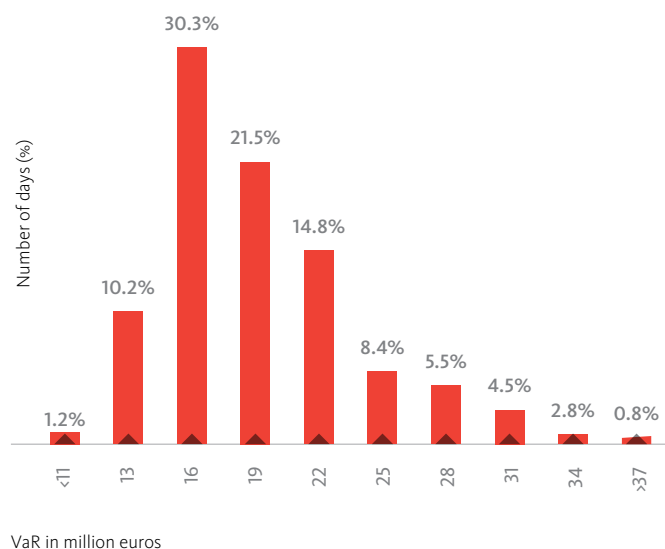
VaR during 2017 fluctuated between EUR 9.7 million and EUR 63.2 million. The most significant changes were related to variations in exchange and interest rate exposures and also market volatility.

The average VaR in 2017 was EUR 21.5 million, slightly higher than in the two previous years (EUR 18.3 million in 2016 and EUR 15.6 million in 2015).

The following histogram shows the distribution of risk in VaR terms from 2015 to 2017. The accumulation of days with levels of between EUR 13 million and EUR 31 million (95.2%) is shown. Values higher than EUR 31 million (3.6%) largely occur in periods affected by temporary spikes in volatility, mainly in the Brazilian real against the dollar and also in the Brazilian interest rates.

■ HISTOGRAM VaR 2015-2017

VaR at 99% over a one day horizon
Number of days (%) in each range



23. Excluding Popular. Trading portfolios of Popular represents less than 1% of the equivalent market risk of Santander Group with very low activity and complexity.

24. Value at Risk. The definition and calculation methodology for VaR is set out in section C.2.2.1. Value at Risk (VaR).

25. Regarding trading activity in SGCB (Santander Global Corporate Banking) financial markets. In addition to the trading activity of SGCB, there are other positions catalogued for accounting purposes. The total VaR of trading of this accounting perimeter was EUR 9.9 million.

Risk per factor

The following table displays the average and latest VaR values at 99% by risk factor over the last three years, the lowest and highest values in 2017 and the Expected Shortfall (ES) at 97.5%²⁶ at the close of 2017:

■ VAR STATISTICS AND EXPECTED SHORTFALL BY RISK FACTOR^{27, 28}

Million euros. VaR at 99% and ES at 97.5% with one day time horizon.

		2017					2016		2015	
		VaR (99%)				ES (97.5%)	VaR		VaR	
		Minimum	Average	Maximum	Latest	Latest	Average	Latest	Average	Latest
Total trading	Total	9.7	21.5	63.2	10.2	11.5	18.3	17.9	15.6	13.6
	Diversification effect	(2.1)	(8.0)	(39.9)	(7.6)	(7.9)	(10.3)	(9.6)	(11.1)	(5.8)
	Interest rate	7.7	16.2	70.4	7.9	10.0	15.5	17.9	14.9	12.7
	Equities	1.0	3.0	5.9	1.9	2.1	1.9	1.4	1.9	1.1
	Exchange rate	2.1	6.6	15.7	3.3	2.8	6.9	4.8	4.5	2.6
	Credit spread	2.3	3.6	5.1	4.6	4.6	4.2	3.3	5.2	2.9
	Commodities	0.0	0.0	0.1	0.0	0.0	0.1	0.1	0.2	0.1
Europe	Total	4.8	7.0	12.0	6.4	6.9	9.0	9.4	11.6	11.1
	Diversification effect	(3.2)	(6.1)	(11.1)	(6.0)	(5.6)	(9.1)	(7.6)	(8.3)	(5.6)
	Interest rate	4.3	6.1	11.5	5.7	5.7	8.2	9.1	10.6	10.9
	Equities	0.3	1.1	2.9	0.5	0.6	1.6	1.5	1.4	1.0
	Exchange rate	0.3	2.1	5.7	1.4	1.5	4.1	3.0	3.3	1.9
	Credit spread	2.4	3.7	5.7	4.7	4.7	4.1	3.4	4.4	2.8
	Commodities	0.0	0.0	0.1	0.0	0.0	0.1	0.1	0.2	0.1
Latin America	Total	7.7	20.1	72.8	8.4	9.2	13.7	13.5	10.6	9.7
	Diversification effect	1.6	(3.7)	(34.9)	(4.1)	(4.3)	(3.6)	(2.7)	(4.8)	(4.4)
	Interest rate	7.2	15.1	82.3	7.5	8.7	11.4	13.0	10.7	9.3
	Equities	0.5	3.3	6.5	1.9	2.2	1.4	0.8	1.5	0.5
	Exchange rate	1.5	5.5	14.7	3.1	2.6	4.5	2.4	3.2	4.3
USA and Asia	Total	1.2	2.1	3.7	1.2	1.5	1.3	2.7	0.9	0.9
	Diversification effect	0.5	(0.6)	(1.7)	(0.4)	(0.2)	(0.5)	(0.6)	(0.5)	(0.4)
	Interest rate	1.2	2.0	2.9	1.2	1.4	1.3	2.7	0.8	0.8
	Equities	0.0	0.2	1.4	0.0	0.0	0.1	0.0	0.1	0.0
	Exchange rate	0.1	0.5	1.3	0.4	0.2	0.4	0.5	0.4	0.4
Global activities	Total	0.1	0.4	0.7	0.2	0.2	0.6	0.5	1.6	0.4
	Diversification effect	(0.0)	(0.1)	(0.2)	(0.1)	(0.0)	(0.1)	(0.1)	(0.6)	(0.2)
	Interest rate	0.0	0.1	0.3	0.0	0.0	0.1	0.1	0.5	0.1
	Credit spread	0.1	0.4	0.6	0.2	0.2	0.5	0.5	1.6	0.4
	Exchange rate	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

26. This metric is defined in detail in section C.2.2.2.2. Following the recommendation of the Basel Committee in its Fundamental review of the trading book: a revised market risk framework (October 2013), the confidence level of 97.5% approximates a risk level similar to that captured by VaR with a 99% confidence level.

27. The VaR of global activities includes operations that are not assigned to any particular country.

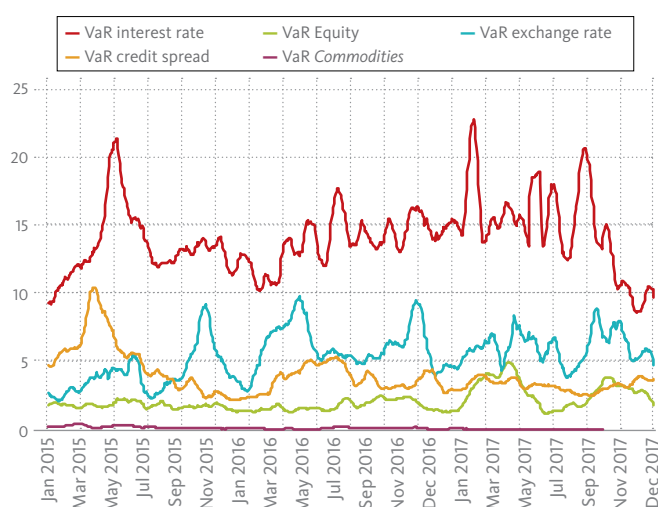
28. In Latin America, the United States and Asia, VaR levels are not shown separately for credit spreads and commodities, because of their scarce or zero materiality.

At the end of 2017, VaR decreased by EUR 7.7 million regarding year-end 2016, increasing average VaR by EUR 3.2 million. By risk factor, average VaR increased in interest rate and equity risk, but fell in exchange rate, credit spread and commodities. By geographies, there was a slight increase in Latin America and the United States/Asia, although it fell in the other geographies.

The evolution of VaR by risk factor has, in general, been stable over the last few years. The temporary rises in VaR for various factors are explained more by temporary increases in the volatility of market prices than by significant changes in positions.

HISTORICAL VAR BY RISK FACTOR

Million euros. VaR at 99% with one day time horizon (15 day moving average)



Lastly, the table below compares the VaR with stressed VaR²⁹ figures for the trading activity of the two units with the highest average VaR in 2017.

VAR VS. STRESSED VAR IN 2017: MAIN PORTFOLIOS

Million euros. VaR and stressed VaR at 99% with one-day time horizon

		2017				2016	
		Min	Average	Max	Latest	Average	Latest
Spain	VaR (99%)	2.3	3.9	5.6	5.3	5.7	4.7
	Stressed VaR (99%)	12.8	17.6	25.0	17.9	14.9	14.3
Brazil	VaR (99%)	6.2	18.6	72.7	6.3	12.0	10.6
	Stressed VaR (99%)	9.0	31.4	66.7	11.7	22.2	23.0

C.2.2.1.2. Gauging and backtesting measures

The real losses can differ from the VaR forecasts for various reasons related to the limitations of this metric. This is set out in more detail in the section C.2.2.2. Methodologies. The Group regularly analyses and contrasts the accuracy of the VaR calculation model in order to confirm its reliability.

The most important test consists of backtesting exercises, analysed at local and global levels and in all cases with the same methodology. Backtesting consists of comparing the VaR forecast measurements, with a certain level of confidence and time frame, with the real results of losses obtained in a same time frame. This enables anomalies in the VaR model of the portfolio in question to be detected (for example, shortcomings in the parameterisation of the valuation models of certain instruments, not very adequate proxies, etc.).

Santander calculates and evaluates three types of backtesting:

- “Clean” backtesting: daily VaR is compared to the results obtained without taking into account intraday results or changes in portfolio positions. This method compares the effectiveness of the individual models used to assess and measure the risks of positions.
- Backtesting on complete results: the daily VaR is compared with the day’s net results, including the results of intraday operations and those generated by fees.
- Backtesting on complete results without mark-ups or fees: the daily VaR is compared to the day’s net results from intraday operations but excluding those generated by mark-ups and fees. This method aims to give an idea of the intraday risk assumed by Group treasuries.

In 2017, for the total portfolio, there were two exceptions for Value at Earnings (VaE)³⁰ at 99% (day on which daily profit was higher than VaE). The first, on 23 May, explained by the major shifts in the exchange rates of the euro and US dollar against the Brazilian real and the interest rate curves for Brazil, as a result of political events in the country, and the second on 28 December due to a general markets movement favourable to the portfolio positions.

There was also an exception to VaR at 99% (day on which the daily loss was higher than the VaR) on 18 May, for the same reason as the exception to VaE of the same month.

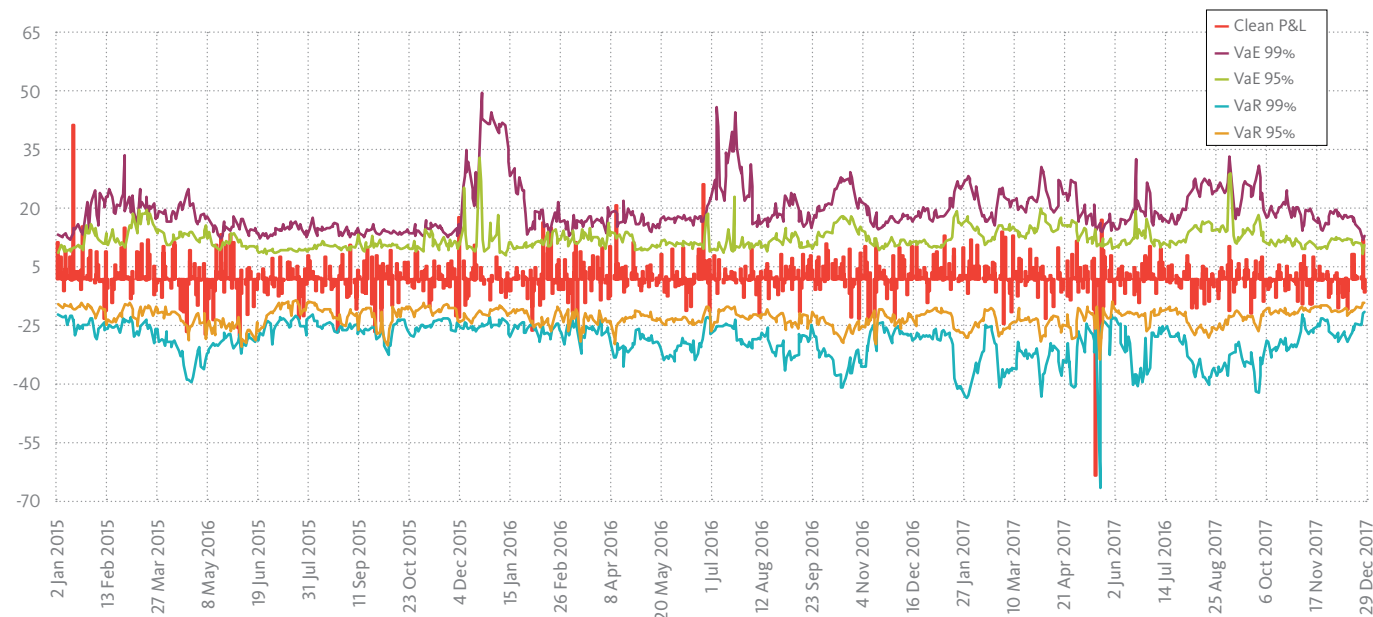
The number of exceptions which occurred is consistent with the assumptions specified in the VaR calculation model.

29. Description in section C.2.2.2.2.

30. The definition and calculation methodology for VaE is set out in section C.2.2.2.1.

■ BACKTESTING OF TRADING PORTFOLIOS: DAILY RESULTS VS. VAR FOR PREVIOUS DAY

Million euros



C.2.2.1.3. Distribution of risks and management results³¹

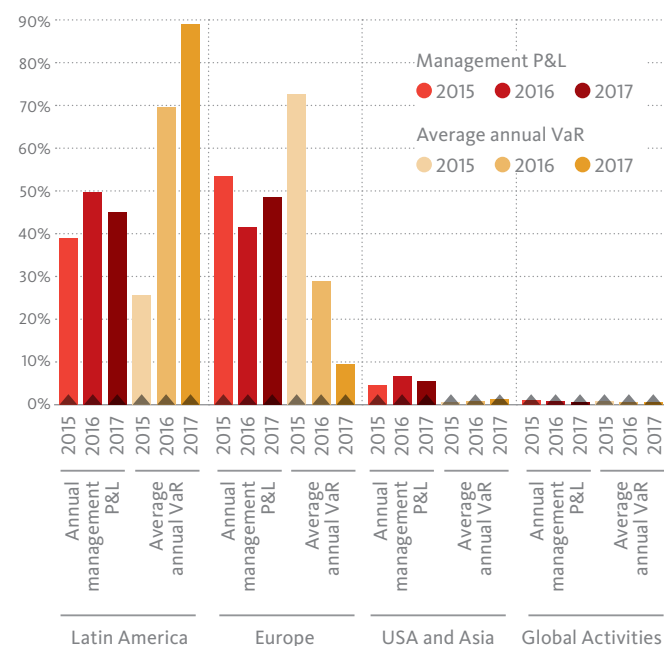
Geographical distribution

In the trading activity, the average contribution of Latin America to the Group's total VaR in 2017 was 88.4% compared with a contribution of 43.8% in economic results. Europe, with 10.6% of global risk, contributed 50.5% of results. In relation to prior years, there was a gradual homogenisation in the profile of activity in the Group's different units, focused generally on providing service to professional and institutional clients.

Below is the geographic contribution (by percentage) to the Group total, both in risks, measured in VaR terms, as well as in results, measured in economic terms.

■ VAR / MANAGEMENT P&L: GEOGRAPHICAL DISTRIBUTION

Average VaR (at 99% with a 1 day time horizon) and Annual cumulative management P&L (EUR million), % of annual totals



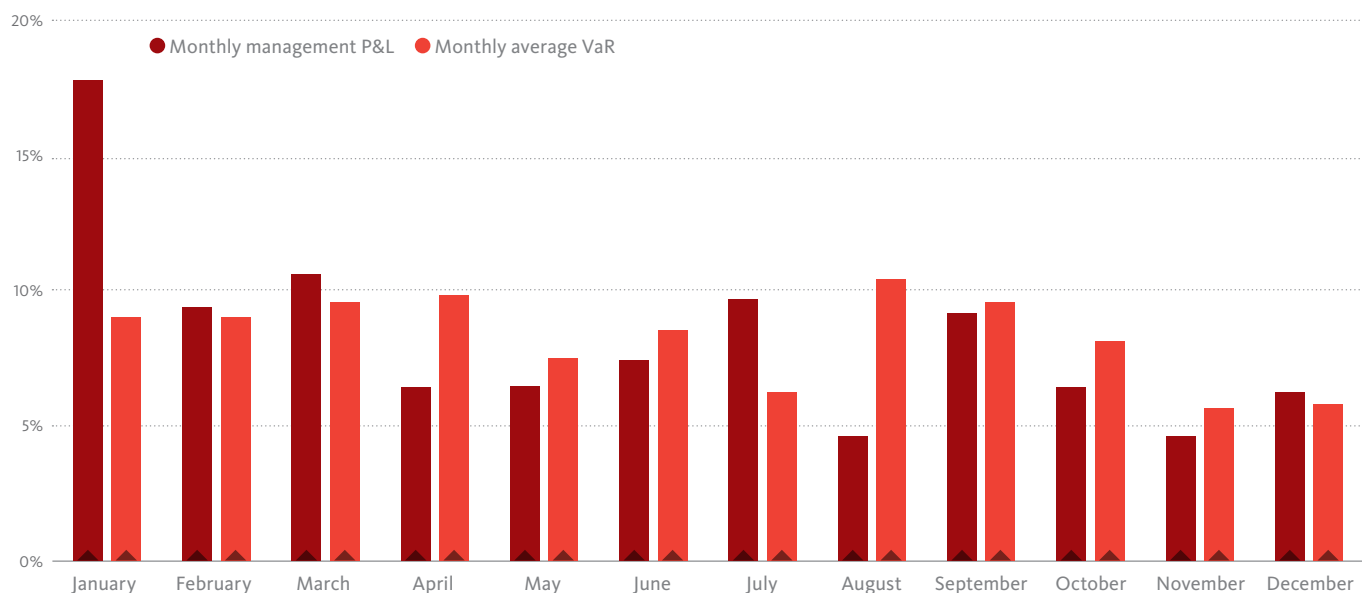
31. Results similar in terms to Gross Margin (excluding operating costs, the financial margin would be the only cost).

Distribution of risk by time

The next chart shows the risk assumption profile, in terms of VaR, compared to results in 2017. The average VaR remained relatively stable in the first half, as did results, although they displayed higher volatility in the second half owing to market instability.

TIME DISTRIBUTION OF RISKS AND P&L IN 2017: PERCENTAGES OF ANNUAL TOTALS

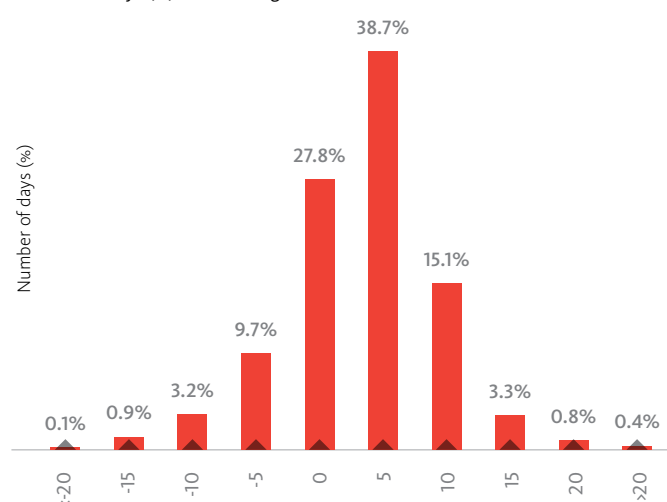
VaR (at 99% with a 1 day time horizon) and annual cumulative management P&L (million euros), % of annual totals.



The following frequency histogram shows the distribution of daily economic results on the basis of their size between 2015 and 2017. It shows that in more than 94.5% of the days with open markets, the daily returns³² were between a range of EUR -10 and +10 million.

DAILY MANAGEMENT P&L (MTM) 2015-2017 FREQUENCY HISTOGRAM

Daily management P&L "clean" of fees and intraday operations (EUR mn).
Number of days (%) in each range.



C.2.2.1.4. Risk management of derivatives

Derivatives activity is mainly focused on marketing investment products and hedging risks for customers. Management is focused on ensuring that the net risk opened is the lowest possible.

These transactions include options on equities, fixed-income and exchange rates. The units where this activity mainly takes place are: Spain, Brazil, UK and Mexico.

The following chart shows the VaR Vega³³ performance of structured derivatives business over the last three years. It fluctuated at around an average of EUR 4 million. In general, the periods with higher VaR levels related to episodes of significant rises in volatility in the markets.

Although in 2015, VaR Vega was similar to the previous year in the first quarter of the year, in the two next quarters it was affected by high market volatility due to events such as Greece's bail-out, high stock market volatility in China currency depreciation, and rating downgrade in Brazil, as well as the strong depreciation of its currency against the euro and the dollar.

During 2016, a number of different events pushed up market volatility (Brexit, general elections in Spain and the US, political-economic situation in Brazil, constitutional referendum in Italy).

32. Yields "clean" of fees and results of intraday derivative operations.

33. Vega, a Greek term, means here the sensitivity of the value of a portfolio to changes in the price of market volatility.

2017, excluding certain occasions, was less volatile than the two previous years, which means less risk and, hence a lower VaR Vega.

■ CHANGE IN RISK OVER TIME (VAR) OF THE DERIVATIVES BUSINESS

Million euros. VaR vega at a 99% over a one day horizon.



Regarding the VaR by risk factor, on average, the exposure was concentrated, in this order: equities, interest rates, exchange rates and commodities. This is shown in the table below:

■ FINANCIAL DERIVATIVES. RISK (VAR) BY RISK FACTOR

Million euros. VaR at a 99% over a one day horizon.

	2017				2016		2015	
	Minimum	Average	Maximum	Latest	Average	Latest	Average	Latest
Total VaR Vega	1.4	2.3	3.7	2.5	4.0	2.5	6.8	7.0
Diversification effect	(0.6)	(1.5)	(3.1)	(0.6)	(2.4)	(2.3)	(2.3)	(1.7)
VaR interest rate	0.6	1.3	2.5	0.7	3.6	2.6	6.5	7.3
VaR equities	0.9	1.5	2.2	1.4	1.7	1.3	1.5	0.8
VaR exchange rate	0.4	0.9	2.4	1.0	1.1	0.9	1.1	0.6
VaR commodities	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.0

Exposure by business unit was mainly concentrated in Spain, Brazil, UK and Mexico (in that order).

■ FINANCIAL DERIVATIVES. RISK (VaR) BY UNIT

Million euros. VaR at a 99% over a one day horizon.

	2017				2016		2015	
	Minimum	Average	Maximum	Latest	Average	Latest	Average	Latest
Total VaR Vega	1.4	2.3	3.7	2.5	4.0	2.5	6.8	7.0
Spain	1.0	1.9	3.0	1.7	3.6	2.3	6.6	6.9
Santander UK	0.5	0.6	0.8	0.6	1.3	0.9	0.9	0.9
Brazil	0.4	0.8	3.1	0.9	0.8	0.7	0.7	0.4
Mexico	0.2	0.5	1.2	0.7	0.4	0.2	0.8	0.3

The average risk in 2017 (EUR 2.3 million) is lower compared to 2016 and 2015, for the reasons explained above.

Santander Group continues to have a very limited exposure to instruments or complex structured vehicles, reflecting a management culture one of whose hallmarks is prudence in risk management. In both cases exposure has once again been reduced compared to the prior year, and the Group therefore holds:

- Hedge funds: the total exposure is not significant (EUR 32.6 million at close of December 2017) and is all indirect, acting as counterparty in derivatives transactions. The risk with this type of counterparty is analysed case by case, establishing percentages of collateralisation on the basis of the features and assets of each fund.
- Monolines: exposure to bond insurance companies (monolines) as of December 2017 was EUR 27.3 million, all of it indirect, by virtue of the guarantee provided by this type of entity for various financing or traditional securitisation transactions. The exposure in this case is to double default, as the primary underlying assets are of high credit quality.

This was mainly due to the integration of positions of institutions acquired by the Group, as Sovereign in 2009. All these positions were known at the time of purchase, having been duly provisioned. These positions, since their integration in the Group, have been notably reduced, with the ultimate goal of eliminating them from the balance sheet.

Santander's policy for approving new transactions related to these products remains very prudent and conservative. It is subject to strict supervision by the Group's senior management. Before approving a new transaction, product or underlying asset, the Risk division verifies:

- The existence of an appropriate valuation model to monitor the value of each exposure: mark-to-market, mark-to-model or mark-to-liquidity.
- The availability in the market of observable data (inputs) needed to apply this valuation model.

And provided these two points are always met:

- The availability of appropriate systems, duly adapted to calculate and monitor the results, positions and risks of new operations every day.
- The degree of liquidity of the product or underlying asset, in order to make possible their coverage when deemed appropriate.

C.2.2.1.5. Issuer risk in trading portfolios

Trading activity in credit risk is mainly conducted in the Treasury Units in Spain. It is done by taking positions in bonds and credit default swaps (CDS) at different maturities on corporate and financial references, as well as indices (Itraxx, CDX).

The accompanying table shows the major positions at year-end in Spain, distinguishing between long (purchases of bonds and sales of CDS protection) and short (sales of bonds and purchases of CDS protection) positions.

■ LONG AND SHORT MAJOR POSITIONS

Million euros

	Top 'long' positions (sales of protection)		Top 'short' positions (purchase of protection)	
	Exposure at default (EAD)	% of total EAD	Exposure at default (EAD)	% of total EAD
1st reference	129	2.9%	(166)	2.8%
2nd reference	89	2.0%	(25)	0.4%
3rd reference	68	1.5%	(16)	0.3%
4th reference	64	1.4%	(14)	0.2%
5th reference	60	1.3%	(9)	0.2%
Sub-total top 5	410	9.1%	(230)	3.9%
Total	4,462	100%	(5,863)	100%

Note: zero recoveries are supposed (LCR=0) in the EAD calculation

C.2.2.1.6. Scenario analysis

Various stress scenarios were calculated and analysed regularly in 2017 (minimum monthly) at the local and global levels for all the trading portfolios and using the same risk factor assumptions.

Maximum volatility scenario (worst case)

This scenario is given particular attention as it combines historic movements of risk factors with an ad-hoc analysis in order to reject very unlikely combinations of variations (for example, sharp falls in stock markets together with a decline in volatility). A historic volatility equivalent to six standard deviations is applied. The scenario is defined by taking for each risk factor the movement which represents the greatest potential loss in the portfolio, rejecting the most unlikely combinations in economic-financial terms.

At year-end, that scenario implied, for the global portfolio, interest rate rises in Latin American markets and falls in core markets, stock market falls, depreciation of all currencies against the euro, and increased credit spreads and volatility.

The results for this scenario at the close of 2017 are shown in the following table:

■ STRESS SCENARIO: MAXIMUM VOLATILITY (WORST CASE)

Million euros

	Interest rate	Equities	Exchange rate	Credit spread	Commodities	Total
Total trading	(32.5)	(8.7)	(5.3)	(18.7)	(0.0)	(65.2)
Europe	(10.3)	(3.3)	(1.9)	(18.2)	(0.0)	(33.7)
Latin America	(21.0)	(5.4)	(3.0)	(0.0)	(0.0)	(29.4)
US	(0.1)	(0.0)	(0.3)	(0.0)	(0.0)	(0.4)
Global activities	(0.1)	(0.0)	(0.0)	(0.5)	(0.0)	(0.6)
Asia	(1.0)	(0.0)	(0.1)	(0.0)	(0.0)	(1.1)

The stress test shows that the economic loss suffered by the Group in its trading portfolios, in terms of the mark to market (MtM) result, would be EUR 65.2 million, if the stress movements defined in the scenario materialised in the market. This loss would be concentrated in Europe (in the following order: credit spread, interest rate, equities and exchange rate) and in Latin America (in the following order: interest rates, equities and exchange rate).

Other global stress scenarios

"Abrupt crisis": an ad hoc scenario with sharp market movements. Rise in interest rate curves, sharp falls in stock markets, strong appreciation of the dollar against other currencies, rise in volatility and in credit spreads.

"Subprime crisis": historic scenario of the US mortgage crisis. The objective of the analysis was to capture the impact on results of the reduction in liquidity in the markets. Two time horizons were used (one day and 10 days), and in both cases there were falls in stock markets and in interest rates in core markets and rises in emerging markets, and dollar appreciation against other currencies.

"Plausible Forward Looking Scenario": a hypothetical plausible scenario defined at local level in market risk units, based on the portfolio

positions and their expert judgement regarding short-term changes in market variables which can have a negative impact on such positions.

"EBA adverse scenario": the scenario proposed by the EBA in April 2014 as part of the EBA 2014 EU-Wide Stress Test and updated in January 2016. It was initially conceived as an adverse scenario proposed by European banks thinking in terms of a 2014-2016 time horizon and updated last year to the 2016-2018 time horizon. It reflects the systemic threats which are considered to be the most serious threats to the stability of the banking sector in the European Union.

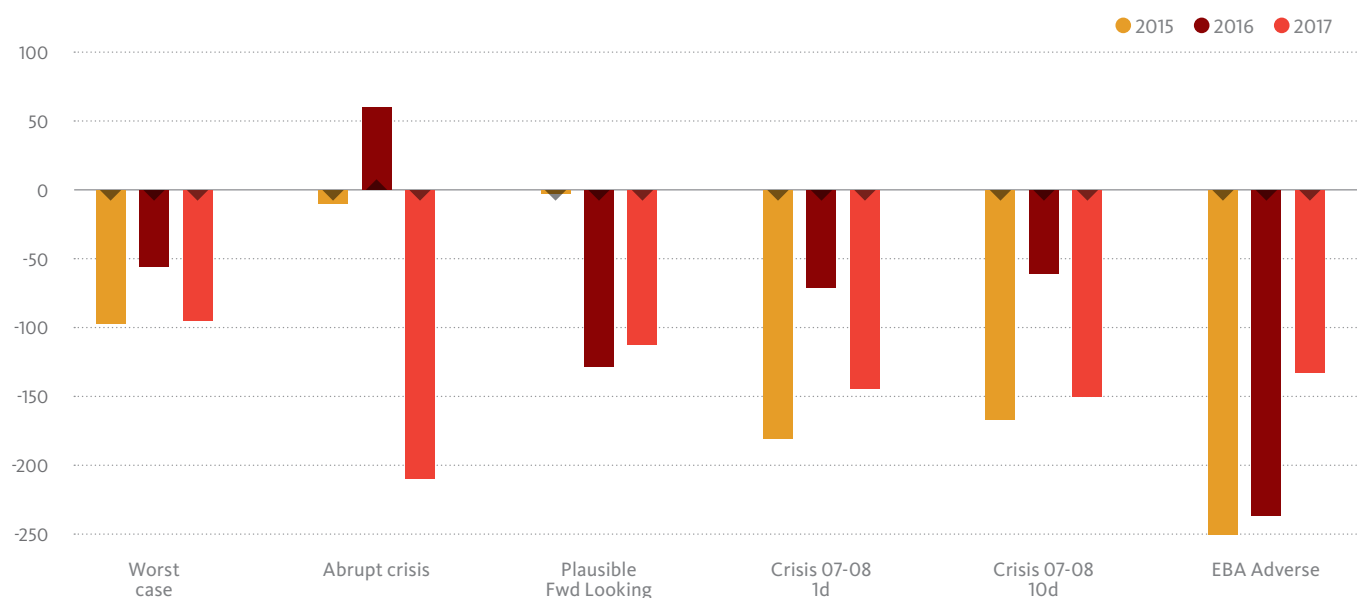
Reverse stress tests analysis, which are based on establishing a predefined result (unfeasibility of a business model or possible insolvency) and subsequently the risk factor scenarios and movements which could cause that situation are identified.

Every month a consolidated stress test report is performed with explanations of the main changes in results for the various scenarios and units. An early warning mechanism has also been established so that when the loss for a scenario is high in historic terms and/or in terms of the capital consumed by the portfolio in question, the relevant business executive is informed.

The results of these global scenarios for the last three years are shown in the following table:

■ STRESS TEST RESULTS. COMPARISON OF 2015-2017 SCENARIOS (ANNUAL AVERAGES)

Million euros



C.2.2.1.7. Linkage with balance sheet items. Other alternative risk measures

Below are the year-end 2017 balance sheet items in the Group's consolidated position that are subject to market risk, distinguishing the positions whose main risk metric is the VaR from those where monitoring is carried out with other metrics. The items subject to market trading risk are highlighted.

■ RELATION OF RISK METRICS WITH BALANCES IN GROUP'S CONSOLIDATED POSITION

Million euros

	Balance sheet amount	Main market risk metric		Main risk factor for 'Other' balance
		VaR	Other	
Assets subject to market risk	1,444,305	167,943	1,276,362	
Cash and deposits at central banks	110,995		110,995	Interest rate
Trading portfolio	125,458	124,924	534	Interest rate, credit spread
Other financial assets at fair value	34,782	34,500	282	Interest rate, credit spread
Available-for-sale financial assets	133,271	-	133,271	Interest rate; equities
Investments	6,184	-	6,184	Equities
Hedging derivatives	8,537	8,519	18	Interest and exchange rates
Loans	916,504		916,504	Interest rate
Other assets financials ¹	47,390		47,390	Interest rate
Other non-financial assets ²	61,184		61,184	
Liabilities subject to market risk	1,444,305	175,088	1,269,217	
Trading portfolio	107,624	107,442	182	Interest rate, credit spread
Other financial liabilities at fair value	59,616	59,609	7	Interest rate, credit spread
Hedging derivatives	8,044	8,037	7	Interest and exchange rates
Financial liabilities at amortised cost ³	1,126,399		1,126,399	Interest rate
Provisions	14,489		14,489	Interest rate
Other financial liabilities	8,709		8,709	Interest rate
Equity	106,833		106,833	
Other non-financial liabilities	12,591		12,591	

1. Includes adjustments to macro hedging, non-current assets held for sale, reinsurance assets, and insurance contracts linked to pensions and fiscal assets.

2. Includes intangible assets, material assets and other assets.

3. Macro-hedging adjustment.

For activity managed with metrics other than VaR, alternative measures are used, mainly: sensitivity to different risk factors (interest rate, credit spread, etc.).

In the case of the trading portfolio, the securitisations and "level III" exposures (those in which non-observable market data constitutes a significant input in the corresponding internal valuation models) are excluded from the VaR measurement.

Securitisations are mainly treated as if they were part of the credit risk portfolio (in terms of default, recovery rate, etc.). For "level III" exposures, which are not very significant in the Santander Group (basically derivatives linked to the home price index - HPI - in market activity in the UK, and interest rate and correlation derivatives for share prices in the parent bank's market activity), as well as for inputs, in general, that cannot be observed in the market (correlation, dividends, etc.), a very conservative policy is followed: this is reflected in valuation adjustments as well as sensitivity.

C.2.2.2. Methodologies

C.2.2.2.1. Value at Risk (VaR)

The standard methodology Santander Group applies to trading activities is Value at Risk (VaR), which measures the maximum expected loss with a certain confidence level and time frame. The standard for historic simulation is a confidence level of 99% and a time frame of one day. Statistical adjustments are applied enabling the most recent developments affecting the levels of risk assumed to be incorporated efficiently and on a timely manner. A time frame of two years or at least 520 days from the reference date of the VaR calculation is used. Two figures are calculated every day: one applying an exponential decay factor that accords less weight to the observations furthest away in time and another with the same weight for all observations. The higher of the two is reported as the VaR.

Value at Earnings (VaE) is also calculated. This measures the maximum potential gain with a certain level of confidence and time frame, applying the same methodology as for VaR.

VaR by historic simulation has many advantages as a risk metric (it sums up in a single number the market risk of a portfolio; it is based on market movements that really occurred without the need to make assumptions of functions forms or correlations between market factors, etc.), but it also has its limitations.

Some limitations are intrinsic to the VaR metrics, regardless of the methodology used in their calculation, including:

- The VaR calculation is calibrated at a certain level of confidence, which does not indicate the levels of possible losses beyond it.
- There are some products in the portfolio with a liquidity horizon greater than that specified in the VaR model.
- VaR is a static analysis of the portfolio risk, and the situation could change significantly during the following day, although the likelihood of this occurring is very low.

Using the historic simulation methodology also has its limitations:

- High sensitivity to the historic window used.
- Inability to capture plausible events that would have significant impact, if these do not occur in the historic window used.
- The existence of valuation parameters with no market input (such as correlations, dividend and recovery rate).
- Slow adjustment to new volatilities and correlations, if the most recent data receives the same weight as the oldest data.

Some of these limitations are overcome by using Stressed VaR and Expected Shortfall, calculating VaR with exponential decay and applying conservative valuation adjustments. Furthermore, as previously stated, the Group regularly conducts analysis and backtesting of the VaR calculation model accuracy.

C.2.2.2.2. Stressed VaR (sVaR) and Expected Shortfall (ES)

In addition to standard VaR, Stressed VaR is calculated daily for the main portfolios. The calculation methodology is the same as for VaR, with the two following exceptions:

- The historical observation period for the factors: when calculating Stressed VaR a window of 260 observations is used, rather than 520 for VaR. However, this is not the most recent data: rather, the data used is from a continuous period of stress for the portfolio in question. This is determined for each major portfolio by analysing the history of a subset of market risk factors selected based on expert judgement and the most significant positions in the books.

- Unlike VaR, Stressed VaR is obtained using the percentile with uniform weighting, not the higher of the percentiles with exponential and uniform weightings.

Moreover, the Expected Shortfall (ES) is also calculated, estimating the expected value of the potential loss when this is higher than the level set by VaR. Unlike VaR, ES has the advantages of capturing the risk of large losses with low probability (tail risk) and being a subadditive metric³⁴. The Basel Committee considers that ES with a 97.5% confidence interval delivers a similar level of risk to VaR at a 99% confidence interval. ES is calculated by applying uniform weights to all observations.

C.2.2.2.3. Scenario analysis

The Group uses other metrics in addition to VaR, giving it greater control over the risks it faces in the markets where it is active. These measures include scenario analysis, which consists in defining alternative behaviours for various financial variables and obtaining the impact on results of applying these to activities. These scenarios may replicate events that occurred in the past (such as a crisis) or determine plausible alternatives that are unrelated to past events.

The potential impact on earnings of applying different stress scenarios is regularly calculated and analysed, particularly for trading portfolios, considering the same risk factor assumptions. Three scenarios are defined, as a minimum: plausible, severe and extreme. Taken together with VaR, these reveal a much more complete spectrum of the risk profile.

A number of trigger thresholds have also been established for global scenarios, based on their historical results and the capital associated with the portfolio in question. When these triggers are activated, the portfolio managers are notified so they can take appropriate action. The results of the global stress exercises, and any breaches of the trigger thresholds, are reviewed regularly, and reported to senior management, when this is considered appropriate.

C.2.2.2.4. Analysis of positions, sensitivities and results

Positions are used to quantify the net volume of the market securities for the transactions in the portfolio, grouped by main risk factor, considering the delta value of any futures or options. All risk positions can be expressed in the base currency of the unit and the currency used for standardising information. Changes in positions are monitored on a daily basis to detect any incidents, so they can be corrected immediately.

Measurements of market risk sensitivity estimate the variation (sensitivity) of the market value of an instrument or portfolio to any change in a risk factor. The sensitivity of the value of an instrument

34. According to the financial literature, subadditivity is a desirable property for a coherent risk metric. This property establishes that $f(a+b)$ is less than or equal to $f(a)+f(b)$. Intuitively, it assumes that the more instruments and risk factors there are in a portfolio, the lower the risks, because of the benefits of diversification. Whilst VaR only offers this property for some distributions, ES always does so.

to changes in market factors can be obtained using analytical approximations by partial derivatives or by complete revaluation of the portfolio.

Furthermore, the daily definition of the income statement by the Risks area is an excellent indicator of risks, as it allows the impact of changes in financial variables on portfolios to be identified.

C.2.2.2.5. Derivatives activities and credit management

Also noteworthy is the control of derivative activities and credit management which, because of its atypical nature, is conducted daily with specific measures. First, the sensitivities to price movements of the underlying asset (delta and gamma), volatility (vega) and time (theta) are controlled. Second, measures such as the sensitivity to the spread, jump-to-default, concentrations of positions by level of rating, etc., are reviewed systematically.

With regard to the credit risk inherent to trading portfolios, and in line with the recommendations of the Basel Committee on Banking Supervision and prevailing regulations, a further metric is also calculated: the Incremental Risk Charge (IRC). This seeks to cover the risks of non-compliance and ratings migration that are not adequately captured in VaR, through changes in the corresponding credit spreads. This metric is essentially applied to fixed-income bonds, both public and private, derivatives on bonds (forwards, options, etc.) and credit derivatives (credit default swaps, asset backed securities, etc.). IRC is calculated using direct measurements of loss distribution tails at an appropriate percentile (99.9%), over a one year horizon. The Montecarlo methodology is used, applying one million simulations.

C.2.2.2.6. Credit Valuation Adjustment (CVA) and Debt Valuation Adjustment (DVA)

Santander Group incorporates CVA and DVA when calculating the results of trading portfolios. The **Credit Valuation Adjustment (CVA)** is a valuation adjustment of over the-counter (OTC) derivatives, as a result of the risk associated with the credit exposure assumed by each counterparty. The CVA is calculated by taking into account the potential exposures with each counterparty in each future maturity.

The CVA for a particular counterparty is the sum of the CVA for all maturities. For its calculation, the following inputs are considered:

- Expected exposure: including, for each operation the current market value (MtM) as well as the potential future risk (add-on) to each maturity. CVA also considers mitigating factors such as collateral and netting agreements, together with a decay factor for derivatives with interim payments.
- Loss given default: the percentage of final loss assumed in case of credit/ non-payment of the counterparty.
- Probability of default: for cases in which there is no market information (spread curve traded through CDS, etc.), general proxies generated on the basis of companies with listed CDSs for the same sector and external rating as the counterparty are used.
- Discount factor curve.

The **Debt Valuation Adjustment (DVA)** is a valuation adjustment similar to the CVA, but in this case as a result of the Group's risk that counterparties assume in OTC derivatives.

C.2.2.3. System for controlling limits

Setting market risk and liquidity limits is designed to be a dynamic process, responding to the Group's risk appetite level (as described in section A.4.1. Risk appetite and limits structure). This process is part of an annual limits plan defined by the Group's senior management, involving every Group entity.

The market risk limits used in the Group are established based on different metrics and try to cover all activities subject to market risk from many perspectives, applying a conservative approach. The main ones are:

- VaR and Stressed VaR limits.
- Limits of equivalent and/or nominal positions.
- Interest rate sensitivity limits.
- Vega limits.
- Delivery risk limits for short positions in securities (fixed income and securities).
- Limits to constrain the volume of effective losses, and protect results generated during the period:
 - Loss trigger.
 - Stop loss.
- Credit limits:
 - Total exposure limit.
 - Jump to default by issuer limit.
 - Others.
- Limits for origination transaction.

These general limits are complemented by other sub-limits to establish a sufficiently granular limits framework for the effective control of the market risk factors to which the Group is exposed in its trading activities. Positions are monitored on a daily basis globally and for each unit at desk level, as well as with an exhaustive control of changes to portfolios, so as to identify any incidents that might need immediate correction, and thus comply with the Volcker Rule.

Three categories of limits were established based on the scope of approval and control: global approval and control limits, global approval limits with local control, and local approval and control limits. The limits are requested by the business executive of each country/entity, considering the particular nature of the business in order to achieve the budget established, seeking consistency between

the limits and the risk/return ratio. The limits are approved by the corresponding risk bodies.

Business units must comply with the approved limits at all times. In the event of a limit being exceeded, the local business executives have to explain, in writing and on the day, the reasons for the excess and the action plan to correct the situation, which in general might consist of reducing the position until it reaches the prevailing limits or setting out the strategy that justifies an increase in the limits.

If the business unit fails to respond to the excess within three days, the global business executives will be asked to set out the measures to be taken in order to make the adjustment to the existing limits. If this situation lasts for 10 days as of the first excess, senior risk management will be informed so that a decision can be taken: the risk takers could be made to reduce the levels of risk assumed.

■ C.2.3. Structural balance sheet risks³⁵

C.2.3.1. Key figures and change over time

The market risk profile inherent in Santander Group's balance sheet, in relation to its asset volumes and shareholders' funds, as well as the budgeted financial margin, remained moderate in 2017, in line with previous years.

C.2.3.1.1. Structural interest rate risk

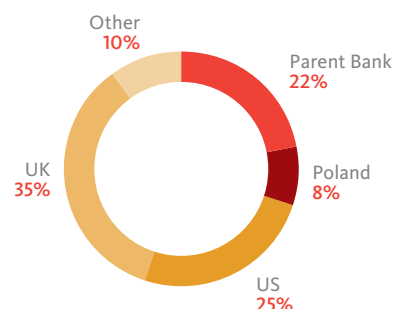
Europe and the United States

The main balance sheets, the Parent, United Kingdom and United States, in mature markets and in a low interest rate setting, usually show positive sensitivities to interest rates in economic value of equity and net interest income.

Exposure levels in all countries are moderate in relation to the annual budget and capital levels.

At the end of 2017, net interest income risk at one year, measured as sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was concentrated in the British pound yield curve, at EUR 246 million, the Euro, at EUR 219 million, the US dollar, at EUR 190 million and the Polish zloty, at EUR 55 million, all relating to risks of rate cuts.

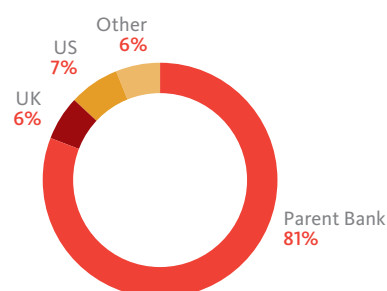
■ NET INTEREST INCOME (NII) SENSITIVITY³⁶



Other: Portugal and SCF.

At the same date, the most relevant risk in economic value of equity, measured as its sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was in the euro interest rate curve, at EUR 4,902 million, followed by the US dollar at EUR 626 million, the British pound at EUR 431 million and the Polish zloty at EUR 72 million, all with a risk of falling interest rates, scenarios which are now very unlikely.

■ ECONOMIC VALUE OF EQUITY (EVE) SENSITIVITY³⁷



Other: Poland, Portugal and SCF.

35. Includes the total balance sheet with the exception of trading portfolios. Excluding Popular with the exception in the VaR metric.

36. Sensitivity to the worst-case scenario between +100 and -100 basis points.

37. Sensitivity to the worst-case scenario between +100 and -100 basis points.

The tables below set out the balance-sheets interest-rate risk of the Parent Bank and UK by maturity, at the end of 2017:

■ PARENT: INTEREST RATE REPRICING GAP³⁸

Million euros

	Total	3 months	1 year	3 years	5 years	> 5 years	Not sensitive
Assets	377,668	107,820	71,307	25,701	16,939	33,876	122,026
Liabilities	430,024	108,696	49,425	60,258	47,721	72,469	91,455
Off balance sheet	52,355	51,431	734	4,605	321	(4,735)	0
Net gap	0	50,555	22,615	(29,952)	(30,461)	(43,329)	30,571

■ SANTANDER UK: INTEREST RATE REPRICING GAP³⁹

Million euros

	Total	3 months	1 year	3 years	5 years	> 5 years	Not sensitive
Assets	324,613	151,018	39,066	66,785	21,128	18,318	28,297
Liabilities	327,639	200,826	20,291	28,727	20,002	29,841	27,953
Off balance sheet	3,027	(11,703)	(3,409)	4,919	6,353	6,867	0
Net gap	0	(61,511)	15,366	42,977	7,479	(4,655)	344

In general, the gaps by maturities are at reasonable levels in relation to the size of the balance sheet.

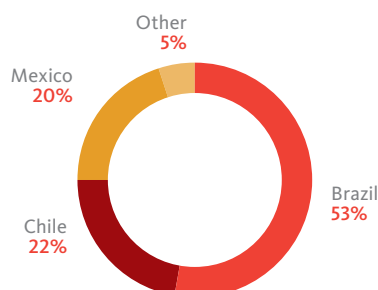
Latin America

Latin American balance sheets are usually positioned for interest rate cuts for both economic value and net interest income, except for net interest income in Mexico, where liquidity excess is invested in the short term in the local currency.

In 2017, exposure levels in all countries were moderate in relation to the annual budget and capital levels.

At the end of the year, net interest income risk over one year, measured as sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was concentrated in three countries: Brazil (EUR 95 million), Chile (EUR 39 million) and Mexico (EUR 36 million), as shown in the chart below:

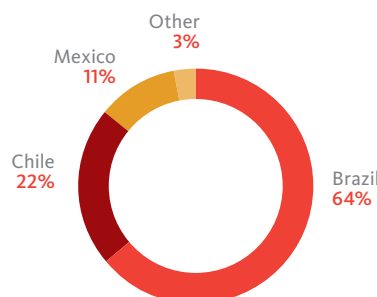
■ NET INTEREST INCOME (NII) SENSITIVITY⁴⁰



Other: Argentina, Peru and Uruguay.

Risk to the economic value of equity over one year, measured as sensitivity to parallel ± 100 basis point movements in the worst-case scenario, was also concentrated in Brazil (EUR 521 million), Chile (EUR 179 million) and Mexico (EUR 91 million).

■ ECONOMIC VALUE OF EQUITY (EVE) SENSITIVITY⁴¹



Other: Argentina, Peru and Uruguay.

38. Aggregate gap for all currencies on the balance sheet of the parent bank unit, in euros.

39. Aggregate gap for all currencies on the balance sheet of the Santander UK unit, in euros.

40. Sensitivity to the worst-case scenario between +100 and -100 basis points.

41. Sensitivity to the worst-case scenario between +100 and -100 basis points.

The table below shows the interest-rate risk maturity structure of the Brazil balance sheet in December 2017:

■ BRAZIL: INTEREST RATE REPRICING GAP⁴²

Million euros

	Total	3 months	1 year	3 years	5 years	> 5 years	Not sensitive
Assets	172,337	52,940	20,807	17,673	8,180	14,355	58,382
Liabilities	172,337	77,555	6,722	7,973	3,757	8,457	67,873
Off balance sheet	0	5,689	(268)	(4,231)	598	(1,367)	(421)
Net gap	0	(18,926)	13,818	5,469	5,021	4,531	(9,912)

Balance sheet structural interest rate VaR

In addition to sensitivities to interest rate movements (in which, assessments of ± 100 bp movements are complemented by assessments of ± 25 bp, ± 50 bp and ± 75 bp movements to give a fuller understanding of risk in countries with very low rates), Santander also uses other methods to monitor structural balance sheet risk from interest rates: these include scenario analysis and VaR calculations, applying a similar methodology to that for trading portfolios.

The table below shows the average, minimum, maximum and year-end values of the VaR of structural interest rate risk over the last three years:

■ BALANCE SHEET STRUCTURAL INTEREST RATE RISK (VaR)

Million euros. VaR at a 99% over a one day horizon.

	2017			
	Minimum	Average	Maximum	Latest
Structural interest rate VaR*	280.9	373.9	459.6	459.6
Diversification effect	(198.6)	(230.3)	(256.5)	(169.1)
Europe and USA	362.6	433.6	517.8	511.8
Latin America	116.9	170.6	198.4	116.9

* Includes credit spread VaR on ALCO portfolios.

	2016			
	Minimum	Average	Maximum	Latest
Structural interest rate VaR*	242.5	340.6	405.8	327.2
Diversification effect	(129.2)	(271.0)	(294.3)	(288.6)
Europe and USA	157.7	376.8	449.3	365.0
Latin America	214.0	234.9	250.8	250.8

* Includes credit spread VaR on ALCO portfolios.

	2015			
	Minimum	Average	Maximum	Latest
Structural interest rate VaR*	250.5	350.0	775.7	264.2
Diversification effect	(90.8)	(181.1)	(310.7)	(189.1)
Europe and USA	171.2	275.2	777.0	210.8
Latin America	170.1	255.9	309.3	242.6

* Includes credit spread VaR on ALCO portfolios.

Structural interest rate risk, measured in terms of VaR at one-day and at 99%, averaged EUR 373.9 million in 2017. It is important to note the high level of diversification between Europe and United States balance sheets and those of Latin America.

C.2.3.1.2. Structural exchange-rate risk/hedging of results

Structural exchange rate risk arises from Group operations in currencies, mainly related to permanent financial investments, and the results and hedging of these investments.

This management is dynamic and seeks to limit the impact on the core capital ratio of movements in exchange rates⁴³. In 2017, hedging levels of the core capital ratio for exchange rate risk were maintained at approximately 100%.

At the end of 2017, the largest exposures of permanent investments (with their potential impact on equity) were, in order, in Brazilian reais, UK pounds sterling, US dollars, Chilean pesos, Polish zlotys and Mexican pesos. The Group hedges some of these positions of a permanent nature with exchange-rate derivatives.

In addition, the Financial area is responsible for managing exchange-rate risk for the Group's expected results and dividends in units where the base currency is not the euro.

C.2.3.1.3. Structural equity risk

Santander maintains equity positions in its banking book in addition to those of the trading portfolio. These positions are maintained as available for sale portfolios (capital instruments) or as equity stakes, depending on the percentage or control.

The equity portfolio available for the banking book at the end of 2017 was diversified in securities in various countries, mainly Spain, China, USA, Morocco and the Netherlands. Most of the portfolio is invested in financial activities and insurance sectors. Among other sectors, to a lesser extent, are for example the public administrations or the professional, scientific and technical activities.

Structural equity positions are exposed to market risk. VaR is calculated for these positions using market price data series or proxies. At the close of 2017, the VaR at 99% with a one day time frame was EUR 261.6 million (EUR 323 and EUR 208.1 million at the end of 2016 and 2015, respectively).

42. Aggregate gap for all currencies on the balance sheet of the Brazil unit, in euros.

43. In early 2015, the criterion for coverage of the core capital ratio was changed from phase-in to fully loaded.

C.2.3.1.4. Structural VaR

A standardised metric such as VaR can be used for monitoring total market risk for the banking book, excluding the trading activity of Santander Global Corporate Banking (the VaR for this activity is described in section 2.2.1.1.), distinguishing between fixed income (considering both interest rates and credit spreads on ALCO portfolios), exchange rates and equities.

In general, structural VaR is not high in terms of the Group's volume of assets or equity.

■ STRUCTURAL VAR

Million euros. VaR at a 99% over a one day horizon.

	2017				2016		2015	
	Minimum	Average	Maximum	Latest	Average	Latest	Average	Latest
Structural VaR	754.9	878.0	991.6	815.7	869.3	922.1	698.5	710.2
Diversification effect	(258.9)	(337.3)	(407.5)	(376.8)	(323.4)	(316.6)	(509.3)	(419.2)
VaR interest rate*	280.9	373.9	459.6	459.6	340.6	327.2	350.0	264.2
VaR exchange rate	471.2	546.9	621.1	471.2	603.4	588.5	634.7	657.1
VaR equities	261.6	294.5	318.4	261.6	248.7	323.0	223.2	208.1

* Includes credit spread VaR on ALCO portfolios.

C.2.3.2. Methodologies**C.2.3.2.1. Structural interest rate risk**

The Group analyses the sensitivity of its net interest income and equity value to changes in interest rates. This sensitivity arises from gaps in maturity dates and the review of interest rates in the different asset and liability items.

The financial measures to adjust the positioning to that sought by the Group are agreed on the basis of the positioning of balance sheet interest rates, as well as the situation and outlook for the market. These measures range from taking positions in markets to defining the interest rate features of commercial products.

The metrics used by the Group to control interest rate risk in these activities are the repricing gap, the sensitivities of net interest income and of economic value of equity to changes in interest rate levels, the duration of equity and Value at Risk (VaR), for the purposes of calculating economic capital.

Interest rate gap on assets and liabilities

This is the basic concept for identifying the entity's interest rate risk profile and measures the difference between the volume of sensitive assets and liabilities on and off the balance sheet that re-price (i.e. that mature or are subject to rate revisions) at certain times (called, buckets). This provides an immediate approximation of the sensitivity of the entity's balance sheet and its net interest income and equity value to changes in interest rates.

Net interest income (NII) sensitivity

This is a key measure of the profitability of balance sheet management. It is calculated as the difference which arises in the net interest income during a certain period of time due to a parallel movement in interest rates. The standard period for measuring net interest income sensitivity is one year.

Economic value of equity (EVE) sensitivity

This measures the interest rate risk implicit in equity value (which for the purposes of interest rate risk is defined as the difference between the net current value of assets and the net current value of liabilities outstanding), based on the impact that a change in interest rates would have on those current values.

Treatment of liabilities without defined maturity

In the corporate model, the total volume of the balances of accounts without maturity is divided between stable and unstable balances which are obtained from a model that is based on the relation between balances and their own moving averages.

From this simplified model, the monthly cash flows are obtained and used to calculate NII and EVE sensitivities.

This model requires a variety of inputs:

- Parameters inherent in the product.
- Performance parameters of the client (in this case analysis of historic data is combined with the expert business view).
- Market data.
- Historic data of the portfolio.

Pre-payment treatment for certain assets

The pre-payment issue mainly affects fixed-rate mortgages in units where the relevant interest rate curves for the balance sheet are at low levels. This risk is modelled in these units, and this can also be applied, with some modifications, to assets without defined maturity (credit card businesses and similar).

The usual techniques used to value options cannot be applied directly because of the complexity of the factors that determine borrower pre-payments. As a result, the models for assessing options must be combined with empirical statistical models that seek to capture pre-payment performance. Some of the factors conditioning this performance are:

- **Interest rate:** the differential between fixed rates on the mortgage and the market rate at which it could be refinanced, net of cancellation and opening costs.
- **Seasoning:** trend that the pre-payment is downward at the beginning of the instrument life-cycle (contract signature) and then increases, stabilising as time passes.
- **Seasonality:** redemptions or early cancellations tend to take place at specific dates.
- **Burnout:** decreasing trend in the speed of pre-payment as the instrument's maturity approaches, which includes:
 - a) Age: defines low rates of pre-payment.
 - b) Cash pooling: define those loans that have already overcome various waves of interest rate falls as more stable. In other words, when a loan portfolio has passed one or more cycles of downward rates and thus high levels of pre-payment, the "surviving" loans have a significantly lower pre-payment probability.
 - c) Other: geographic mobility, demographic, social and available income factors, etc.

The series of econometric relations that seek to capture the impact of all these factors is the probability of pre-payment of a loan or pool of loans and is denominated the pre-payment model.

Value at Risk (VaR)

For balance sheet activity and investment portfolios, this is defined as the 99% percentile of the distribution function of losses in equity value, calculated based on the current market value of positions and returns over the last two years, at a particular level of statistical confidence over a certain time horizon. As with trading portfolios, a time frame of two years or at least 520 days from the reference date of the VaR calculation is used.

The Group is working on implementing the guidelines published by the Basel Committee in its review of the treatment of Interest Rate Risk in the Banking Book (IRRBB), published in April 2016, applicable in 2018.

C.2.3.2.2. Structural exchange-rate risk/hedging of results

These activities are monitored via position measurements, VaR and results, on a monthly basis.

C.2.3.2.3. Structural equity risk

These activities are monitored via position measurements, VaR and results, on a monthly basis.

C.2.3.3. System for controlling limits

As already stated for the market risk in trading, under the framework of the annual limits plan, limits are set for balance sheet structural risks, responding to the Group's risk appetite level.

The main limits are:

- Balance sheet structural interest rate risk:
 - Limit on the sensitivity of net interest income to 1 year.
 - Limit of the sensitivity of equity value.
- Structural exchange rate risk:
 - Net position in each currency (for hedging positions of results).

In the event of exceeding one of these limits or their sub limits, the risk management responsables must explain the reasons it occurred and provide an action plan to correct it.

■ C.2.4. Liquidity risk

C.2.4.1. Key figures and change over time

The Group has a strong liquidity and financing position based on a decentralised liquidity model, where each of the Group's units is autonomous in managing its liquidity and maintains large buffers of highly liquid assets.

As a rule, short-term liquidity metrics, the Liquidity Coverage Ratio (LCR), remains stable, with regulatory ratios above the threshold (the minimum required in 2017 is 80%).

■ LIQUIDITY COVERAGE RATIO (LCR)

LCR	2017	2016
Group	133%	146%
Spain	130%	134%
UK	120%	139%
Brazil	126%	165%
US	118%	136%

Santander has an effective management of its liquidity buffers to face the challenge of maintaining a proper liquidity profile (regulatory limits) while protecting the profitability of our balance sheet.

Furthermore, most of the Group's units maintain sound balance sheet structures, with a stable financing structure based on a broad customer deposit base, which covers structural needs, with low dependence on short-term financing and liquidity metrics well above regulatory requirements, both locally and at Group level, and within the limits of risk appetite.

Hence, for long-term liquidity, the regulatory metric, Net Stable Funding Ratio (NSFR), remains above 100% for the Group's core units and for the consolidated ratio.

As to structural asset encumbrance risk, i.e. the risk of facing an excess of assets bearing charges or encumbrances in connection with financing transactions and other market dealings, at Group level the risk is in line with our European peers, where the main sources of encumbrance are collateralised debt issues (securitisations and covered bonds) and collateralised funding facilities provided by central banks.

The soundness of units' balance sheets is also demonstrated by stress scenarios constructed in accordance with uniform corporate criteria across the Group. All units would survive the worst-case scenario for at least 45 days, meeting liquidity requirements with their liquid asset buffers alone.

C.2.4.2. Methodologies

The Group measures liquidity risk using a range of tools and metrics that account for the risk factors identified within this risk.

Liquidity buffer

The buffer is a portion of the total liquidity available to an entity to deal with potential withdrawals of funds (liquidity outflows) that may arise as a result of periods of stress. Specifically, a buffer consists of a set of unencumbered liquid resources that are available for immediate use and capable of generating liquidity promptly, without incurring any loss or excessive discount. The Group uses the liquidity buffer as a tool that forms part of the calculation of most liquidity metrics and is also a metric in its own, with specified limits for each entity.

Liquidity Coverage Ratio (LCR)

LCR, or liquidity coverage ratio, is one of the short-term liquidity metrics used by the Group. LCR has a regulatory definition. It is intended to reinforce the short-term resistance of banks' liquidity risk profile by ensuring that they have available sufficient high-quality liquid assets to withstand a stress scenario (idiosyncratic stress or market stress) of considerable severity for thirty calendar days.

Wholesale liquidity metric

This metric takes the form of a liquidity horizon assuming non-renewable wholesale financing outflows; it measures the number of days the entity would survive using its liquid assets to cover that loss of liquidity. The Group uses this figure as an internal short-term liquidity metric which also reduces the risk of dependence on wholesale funding.

Net Stable Funding Ratio (NSFR)

NSFR, or net stable funding ratio, is one of the metrics used by the Group to measure long-term liquidity risk. It is a regulatory metric defined as the coefficient of the available amount of stable funding and the required amount of stable funding. This metric requires banks to maintain a stable funding profile in relation to the composition of their assets and off-balance sheet activities.

Structural funding ratio

The structural funding ratio measures the volume of structural funding sources used by the entity in relation to all assets regarded as structural. This internal metric is used by each Group unit to measure long-term liquidity risk. It is intended to limit recourse to short-term wholesale funding and encourage the use of medium- and long-term instruments to fund requirements arising from the entity's core business.

Asset encumbrance metrics

The Group uses at least two types of metric to measure asset encumbrance risk: (i) the asset encumbrance ratio, which calculates the proportion of total encumbered assets, which are unavailable for raising funds, to the entity's total assets; and (ii) the structural asset encumbrance ratio, which measures the proportion of assets encumbered by reason of structural funding transactions (mainly long-term collateralised issues and funding from central banks).

Other liquidity indicators

Aside from traditional liquidity risk measurement tools for short-term risk and long-term or funding risk, the Group has constructed a range of additional liquidity indicators that supplement the conventional toolset and measure other liquidity risk factors not otherwise covered. Most of these indicators are concentration metrics, such as concentration facing the five largest liability-side counterparties, or concentration of financing by time to maturity.

Liquidity scenario analysis

The Group uses four standard scenarios as liquidity stress tests: (i) an idiosyncratic scenario featuring events that adversely affect the Entity alone; (ii) a local market scenario, which considers events having serious adverse effects on the financial system or real economy of the Entity's base country; (iii) a global market scenario, which considers events having serious adverse effects on the global financial system; and (iv) a combined scenario, coupling idiosyncratic events with severe (local and global) market events arising simultaneously and interactively.

Santander uses the outcomes of the stress scenarios in combination with other tools to determine risk appetite and support business decision-making.

Liquidity early warning indicators

The system of liquidity early warning indicators, or EWIs, comprises quantitative and qualitative indicators that enable us to foresee liquidity stress situations and potential weaknesses in Group entities' funding and liquidity structure. EWIs are both external (environmental), relating to market financial variables, or internal, relating to the Entity's own actions.

■ C.2.5. Pension and actuarial risk

C.2.5.1. Pension risk

When managing the pension fund risks of employees (defined benefit), the Group assumes the financial, market, credit and liquidity risks it incurs for the assets and investment of the fund, as well as the actuarial risks derived from the liabilities, and the responsibilities for pensions to its employees.

The Group's objective in the sphere of controlling and managing pension risk focuses on identifying, measuring, monitoring, controlling, mitigating and communicating this risk. The Group's priority is thus to identify and mitigate all the focuses of risk.

This is why the methodology used by the Group estimates every year the combined losses in assets and liabilities in a defined stress scenario from changes in interest rates, inflation, stocks markets and properties, as well as credit and operational risk.

C.2.5.2. Actuarial risk

Actuarial risk is produced by biometric changes in the life expectancy of those with life insurance, from the unexpected increase in the indemnity envisaged in non-life insurance and, in any case, from unexpected changes in the performance of insurance takers in the exercise of the options envisaged in the contracts.

The following are actuarial risks:

Risk of life liability: risk of loss in the value of life assurance liabilities caused by fluctuations in risk factors that affect these liabilities:

- Mortality/longevity risk: risk of loss from movements in the value of the liabilities deriving from changes in the estimation of the probability of death/survival of those insured.
- Morbidity risk: risk of the loss from movements in the value of the liabilities deriving from changes in estimating the probability of disability/incapacity of those insured.
- Redemption/fall risk: risk of loss from movements in the value of the liabilities as a result of the early cancellation of the contract, of changes in the exercise of the right of redemption by the insurance holders, as well as options of extraordinary contribution and/or suspending contributions.
- Risk of costs: risk of loss from changes in the value of the liabilities derived from negative variances in envisaged costs.
- Catastrophe risk: losses caused by catastrophic events that increase the Entity's life liability.

Risk of non-life liability: risk of loss from the change in the value of the non-life insurance liability caused by fluctuations in risk factors that affect these liabilities:

- Premium risk: loss derived from the insufficiency of premiums to cover the disasters that might occur.
- Reserve risk: loss derived from the insufficiency of reserves for disasters, already incurred but not settled, including costs from management of these disasters.
- Catastrophe risk: losses caused by catastrophic events that increase the Entity's non-life liability.

C.3. Operational risk

■ C.3.1. Definition and objectives

Following the Basel framework, Santander Group defines operational risk (OR) as the risk of losses from defects or failures in its internal processes, people or systems, or external events, thus covering risk categories such as fraud, and technological, cyber, legal and conduct risk.

Operational risk is inherent to all products, activities, processes and systems and is generated in all business and support areas. For this reason, all employees are responsible for managing and controlling the operational risks generated in their sphere of action.

This chapter refers to operational risks in general (these are also referred to as non-financial risks in Santander). Particular aspects of some risk factors are set out in more detail in specific sections (e.g. section C.4. Compliance and conduct risk).

The Group's target in the area of OR management and control is to identify, assess and mitigate risk concentrations, regardless of whether they produce losses or not. Analysing exposure to OR helps to establish priorities in managing this risk.

During 2017, the Group has sought further improvement in its management model through a number of different initiatives designed by the Risks division. One of these initiatives is to continue the AORM (Advanced Operational Risk Management) transformation project. This programme is designed to enhance operational risk management capacities through an advanced risk measurement approach, helping to reduce future exposure and losses impacting the income statement.

Risk analysis has improved through a range of information quality enhancement initiatives, allocation of the Group's appetite and legal entities to the main business units, and integrated self-assessment of risks and controls.

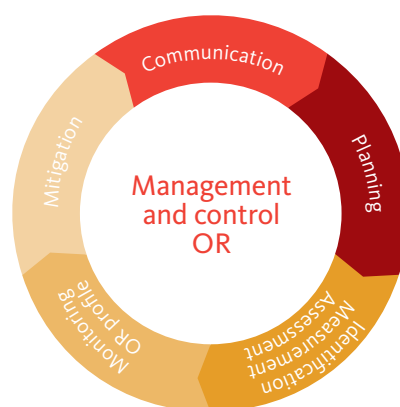
Santander has been calculating regulatory capital by OR using the standardised approach set forth in the European Capital Directive. The AORM programme helps the Group develop capital estimation models in its main geographic areas, both for economic capital and stress testing, and for potential application as regulatory capital.

The Pillar III disclosure includes information on the calculation of capital requirements for operational risk.

■ C.3.2. Operational risk management and control model

C.3.2.1. Operational risk management cycle

In Santander Group, operational risk is managed in accordance with the following elements:



The various phases of the operational risk management and control model are the following:

- Identify the inherent risk in all the Group's activities, products, processes and systems.
- Define the target profile for the risk, specifying the strategies by unit and time frame, by establishing the OR appetite and OR tolerance for the annual losses estimation and monitoring thereof.
- Measure and assess operational risk objectively, continuously and consistently with regulatory and sector standards.
- Continuously monitor operational risk exposure, and implement control procedures and improve the internal control environment.
- Establish mitigation measures that eliminate or minimise the risk.
- Develop regular reports on operational risk exposure and its level of control for senior management and the Group's areas and units, and inform the market and regulatory bodies.
- Define and implement the methodology needed to calculate internal capital in terms of expected and unexpected loss.

The following are needed for each of the aforementioned processes:

- Define and implement systems that enable operational risk exposure to be monitored and controlled, taking advantage of existing technology and achieving the maximum automation of applications.
- Define and document policies for managing and controlling operational risk, and implement management tools for this risk in accordance with regulations and best practices.
- Define common tools, taxonomies and metrics for the entire Organisation.

The advantages of Santander's operational risk management and control model include:

- It fosters the development of a risk culture, assigning responsibilities in risk management to all functions within the Organisation.
- It allows comprehensive and effective operational risk management (identification, measurement, assessment, control and mitigation, and reporting).
- It improves knowledge of existing and potential operational risks and assigns them to business and support lines.
- Operational risk information helps to improve processes and controls, and reduces losses and the volatility of revenues.
- It prioritises risks and the associated mitigation measures for decision making.

The Group has put in place a **management structure** for operational risk that complies with all regulatory requirements and is aligned with the Group's risk culture and the risk profile of its activities.

This structure includes the lines of defence and interaction with corporate governance, ensuring the coverage of all operational risks and the involvement of the Group's senior management in managing operational risk.

The Corporate Operational Risk Committee (CORA) is a transversal committee in which all corporate division involved in the management and control of OR participate, and is responsible for the oversight of the identification, mitigation, monitoring and reporting of operational risk in the Group. It ensures compliance with the model, the risk tolerance limits and the policies and procedures set down in this area. The CORA oversees the identification and control of actual and emerging operational risks and their impact on the Group's risk profile, and the integration of the identification and management of operational risk into decision making. This Corporate committee is replicated in the different units of the Group.

The Group has also set up a number of specific committees and forums in response to the scale of this risk and the specifics of each category. These include the Marketing and Anti-money Laundering Committees (for more detail, see chapter C.4 Compliance and conduct risk), the suppliers and Cyber-security Committees, and the fraud management, damage to physical assets and operations forums. These involve the first and second lines of defence. This risk and the mitigation measures implemented in the Organisation are subject to special monitoring.

C.3.2.2. Risk identification, measurement and assessment model

A series of quantitative and qualitative corporate techniques and tools have been defined by the Group to identify, measure and assess operational risk. These are combined to produce a diagnosis on the basis of the risks identified and an assessment of the area or unit through their measurement and evaluation.

The **quantitative analysis** of this risk is carried out mainly with tools that register and quantify the level of potential losses associated with operational risk events. **Qualitative analysis** seek to assess aspects (coverage, exposure) linked to the risk profile, enabling the existing control environment to be captured.

The most important operational risk tools used by the Group are as follows:

- **Internal events database.** The objective is to capture the Group's operational risk events. This is not restricted by thresholds (i.e. there are no exclusions for reasons of amount), and events with both accounting (including positive effects) and non-accounting impact are entered.

Accounting reconciliation processes have been put in place to guarantee the quality of the information in the databases. The main events for the Group and each operational risk unit are specifically documented and reviewed.

Internal databases are supplemented by the process of events escalation treated as significant (by reason of their financial impact or other factors, such as number of customers affected, regulatory impact or media coverage), which alerts senior management to the key operational risk events arising across the Group on a timely basis.

- **Operational risk control self-assessment (RCSA).** Self-assessment of operational risks and controls is a qualitative process that seeks, using the criterion and experience of a pool of experts in each function, to determine the main operational risks for each function, the control environment and their allocation to the different functions of the Organisation.

The RCSA identifies and assesses the material operational risks that could stop a business or support unit achieving its objectives. Once they are assessed in inherent and residual terms, and the design and working of the controls are evaluated, mitigation measures are identified if the risk levels prove to be above the tolerable profile.

The Group has put in place an on-going operational risk self-assessment process: this ensures that material risks are assessed at least once a year. This process combines expert judgement and participation in workshops involving all interested parties, particularly the first-line managers responsible for the risks and their control. These workshops are run by a facilitator, who is neutral and has no decision-making authority, helping the Group achieve its desired results.

The Group also elaborates risk assessments for specific sources of operational risk, enabling transversal identification of risk levels at a greater degree of granularity. These are applied in particular to technological risks, fraud and factors that could lead to regulatory non-compliance, and areas that are exposed to money laundering and terrorism financing risks. The two latter areas, together with the conduct risks factor, are set out in greater detail in section C.4 Compliance and conduct risk.

- **External events database⁴⁴.** The use of external data bases has been stepped up, providing quantitative and qualitative information leading to a more detailed and structured analysis of events in the sector, comparison of the loss profile with the wider industry, locally and globally, and the scenario analysis exercises described below have been adequately prepared.
- **Analysis of OR scenarios.** The objective is to identify potential events with a very low probability of occurrence, but which could result in a very high loss for the Bank. The possible effects of these are assessed and extra controls and mitigating measures are identified to reduce the likelihood of high economic impact. Expert opinion is obtained from the business lines and risk and control managers.
- **Corporate indicators system.** These are various types of statistics and parameters that provide information on an institution's risk exposure and control environment. These indicators are regularly reviewed in order to flag up any changes that could reveal risk problems.

In 2017, Santander evolved its corporate indicators to monitor the main risk concentrations in the Group and the industry. It has also fostered the use of indicators in all levels of the Organisation, from front-line risk managers down. The objective is to incorporate the most relevant risk indicators into the metrics that form the basis for constructing the operational risk appetite.

- **Audit and regulatory recommendations.** These provide relevant information on inherent risk due to internal and external factors, enabling weaknesses in the controls to be identified.
 - **Customer complaints.** The Group's increasing systemisation of the monitoring of complaints and their root causes also provides relevant information for identifying and measuring risk levels. In this regard, the compliance and conduct function prepares detailed analysis, as set out in section C.4.5. Product governance and consumer protection.
 - **Other specific instruments.** Enable more detailed analysis of technology risk, such as control of critical system incidents and cyber-security events.
 - **Internal data model.** Application of statistical models are used to capture the Group's risk profile, mainly based on information collected from the internal loss database, external data, and scenarios. The main application of the model in 2017 was to help determine economic capital and estimate expected and stressed losses, as a tool for specifying operational risk appetite.
- The risk profile is part of the appetite of the non-financial risks that are structured as follows:
- A general statement setting out that Santander Group is, in principle, averse to operational risk events that could lead to financial loss, fraud and operational, technological, legal and regulatory breaches, conduct problems or damage to its reputation.
 - General metrics of expected loss, stressed losses and overdue audit recommendations.
 - An additional statement is included for the most important risk factors, together with a number of forward-looking monitoring metrics. Specifically, these cover: internal and external fraud, technological, cyber, legal, anti-money laundering, commercialisation of products, regulatory compliance and supplier management risk.

44. Santander takes part in international consortiums such as the ORX (Operational Risk Exchange).

C.3.2.3. Implementation of the model and initiatives

Almost all the Group's units are now incorporated into the model with a high degree of homogeneity.

As set out in section C.3.1. Definition and objectives, the Group completed its transformation to an advanced operational risk management (AORM) approach in 2017. The programme has a twofold objective: on one hand, to consolidate the current operational risk model, and, on the other, to adopt the best market practices and to use monitoring of an integrated and consolidated operational risk profile to direct the business strategy and tactical decisions in a proactive way.

This programme involves a number of key areas (risk appetite, self-assessment, scenarios, metrics, etc.) that enable the Group to refine the improvements it is implementing, covering the ten main geographic areas. A monitoring structure has been set up at the highest organisational levels, both at the corporate centre and in the local units, to ensure adequate monitoring of progress.

This programme is supported by the development of a customised and integrated operational risk solution (*Heracles*⁴⁵), and has been implemented in all the Group's geographies.

The main activities and global initiatives adopted in 2017 for an effective operational risk management are:

- Information enhancement, especially the internal loss database, key to ensuring the integration of all instruments and the Bank's ability to cross-check analysis of the data.
- Creation of a new methodology of objective qualification to evaluate the reporting of the main risks (Top risks) that include risk exposure and the environment control taking into account the actual and forecasted elements.

This approach constitutes a more detailed process for final determination of risk level and trend. It encourages prioritisation in risk management and the framing of specific mitigation plans, while supporting ongoing communication of risks to senior management.

- Reinforcement of governance and the operational risk instruments in the first lines of defence, among which it is noteworthy the operational risk appetite scope for the most relevant business and support units.
- Incorporation of additional risk appetite metrics related to internal fraud in the market approach, external fraud in cards and with the supplier management control.

- Development of processes for the determination, identification and assessment of critical theoretical controls. The purpose of this initiative is to strengthen and standardize the control environment in the Organisation, by means of analysis of the minimum control aspects that must be covered in the different units of the Group.
- Deployment of more robust cross-checking processes between different operational risk instruments, to ensure a better understanding of the relevant risks of the Organisation.
- Fostering of mitigation plans for aspects of particular relevance (information security and cyber-security in the widest sense, control of suppliers, among others): monitoring of the implementation of corrective measures and projects under development.
- Improvements to contingency, business-continuity and, in general, crisis-management plans (initiative linked to the recovery and resolution plans), also providing coverage to emerging risks (cyber).
- Fostering the control of risk associated with technology (control and supervision over the system design, infrastructure management and applications development).

For the control of suppliers referred to previously, in 2017 a new version of the corporate reference framework, was approved covering the new requirements issued by the regulator in this field, widening the scope of types with relevant third parties, and aligning them with relationship the best practices in the sector. The Bank has also made progress in defining and deploying policies, procedures and tools in the Group entities in order to adapt current processes to the model's principles and requirements. In 2017, the efforts have been focused on:

- Identifying and assigning roles and responsibilities to cover the various activities described in the model to manage the complete life cycle of the relationship with the supplier or other party (decision, approval, contracting, monitoring and termination) and ensure adaptation to the three lines of defence structure, where the first lines are responsible for the management functions and the OR function carries out the control procedure to check that the model's principles are fulfilled.
- Evolving the corporate supplier management system to cover the new framework requirements and anticipate upcoming regulatory changes (e.g. GDPR), particularly regarding:
 - Adding a decision making tool which can be used to discriminate services by their relevance and level of associated risk (e.g. based on the sensitivity of the information processed), so that the most appropriate controls for each can be set up in other phases of the service life cycle.

45. *Heracles* is a GRC (Governance, Risk & Compliance) application for enterprise-wide risk management.

- Reviewing specific questionnaires and criteria used in the supplier approval stage to ensure that adequate controls are in place to cover the risks associated with the service given.
- Setting up approval flows to guide the whole decision-making, approval, negotiations and contracting process.
- Creation of specific committees by geography for the monitoring and decision-making regarding the relevant services and suppliers and the review of the escalation procedures and criteria.
- Including third-party risk as one of the main risks on Risk Committee and senior management agendas at the Group's main entities.
- Definition and monitoring of indicators and dashboard concerning the model implementation. Including specific suppliers metrics in the Group's and the core entities' risk appetite reports.
- Review and enhancing quality of data of inventories of relevant services and associated suppliers.
- Moving forward with implementing a management system that automates the various stages of the supplier management cycle to achieve enhanced process control and higher information quality.
- Training and awareness raising of risks associated with suppliers and other third parties.

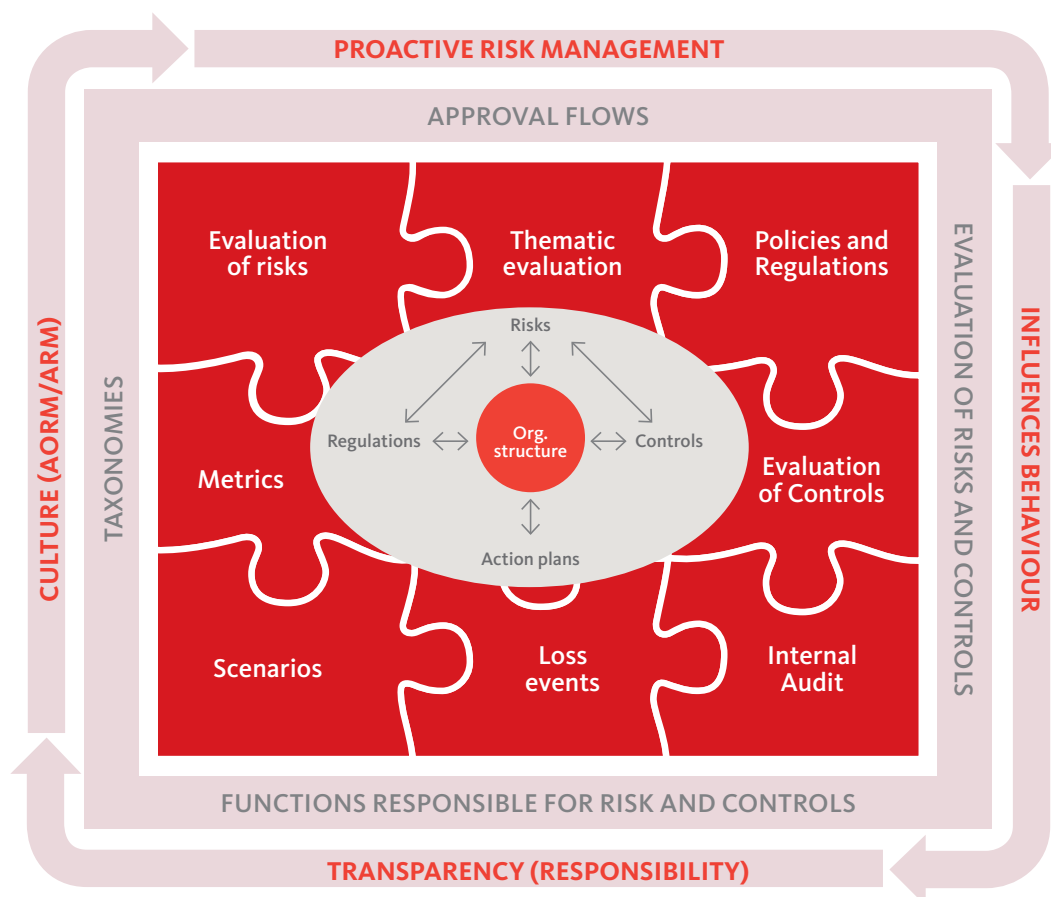
The Group is continuing to work on the implementation and consolidation of the model, reinforcing and standardising the activities to be carried out throughout the management life cycle for suppliers and other third parties.

C.3.2.4. Operational risk information system

The Group's corporate information system, called Heracles, supports operational risk management tools, providing information for reporting functions and needs at both local/corporate levels. The objective of *Heracles* is to improve decision making for OR management throughout the Organisation.

This objective will be achieved by ensuring that those responsible for risks in every part of the Organisation have a comprehensive vision of the risk, and the supporting information they need, when they need it. This comprehensive and timely vision of risk is facilitated by the integration of various programmes, such as assessment or risks and controls, scenarios, events and metrics, using a common taxonomy and methodological standards. This integration provides a more accurate risk profile and significantly improves efficiency by cutting out redundant and duplicated effort.

Heracles also enables the interaction of everybody involved in operational risk management with the information in the system with specific needs or limited to a particular level based on the premise of only one source of information.



In 2017, the Group achieved the aim of having fully fledged functionality, through the incorporation of the metrics, thematic assessment and scenario modules. In addition, the decision-making capacity has been improved through the definition of approval flows. Work was also done on improving the reporting capacity, to comply with regulations on Risk Data Aggregation.

In order to achieve this last goal, a reference technological architecture has been developed, providing solutions for information capture and feeding an integrated and reliable database (Golden Source) that is used for the generation of operational risk reports.

In addition, further work has been carried out by the Group regarding the data supply automatization from the local systems of the units.

C.3.2.5. Training initiatives and risk culture

The Group fosters awareness and knowledge of operational risk at all levels of the Organisation through its risk-pro culture. During 2017, a number of different training sessions were conducted using the e-learning format, and which addressed general knowledge of OR. These sessions have been designed for all the Group's employees and are explicitly aimed at directors.

To raise consciousness of cyber-security issues, "phishing" awareness campaigns were launched among all employees to enhance their ability to identify and report this form of malicious conduct.

The compliance and conduct function has prepared and launched a number of training actions, as described in section C.4.9. Transversal corporate projects in this report.

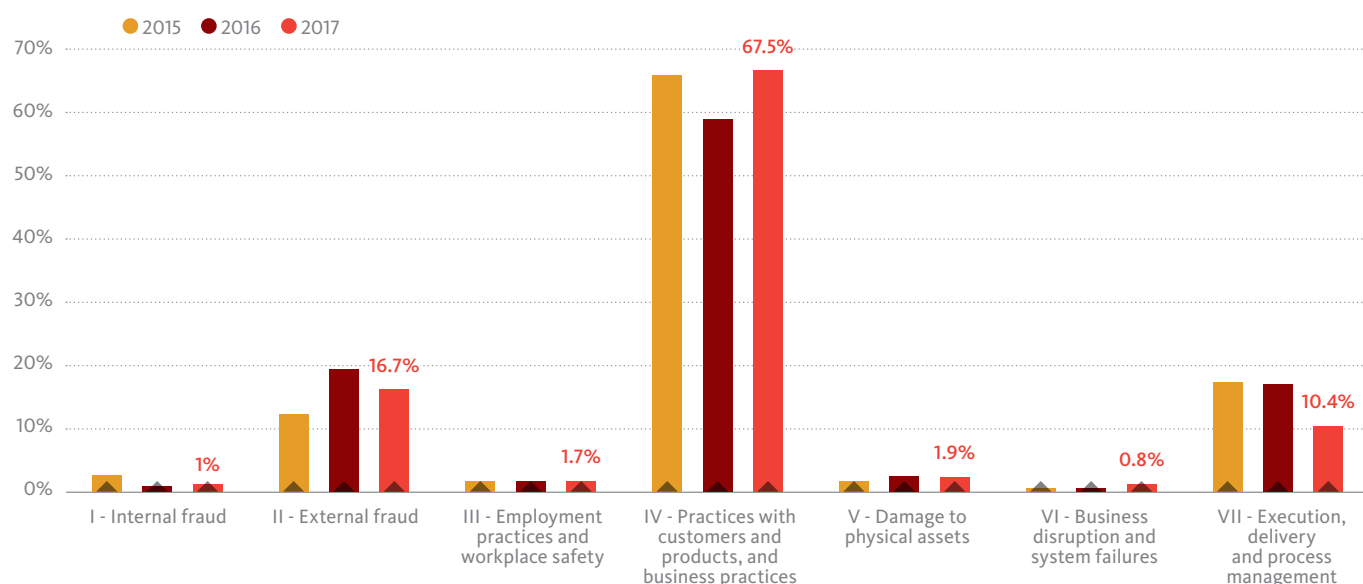
Further, in 2017 training initiatives were developed such as dissemination sessions and specific face-to-face sessions (Executive Operational Risk programme, training for the Heracles tool, etc.).

Likewise, the Group uses an number of different initiatives to enhance its implementation of a better operational risk culture, one of which is the OR newsletter, with the aim of raising awareness about the importance of this risk, distribution of procedure and guidelines, significant external events, related subjects of interest and events which have occurred in the Group.

C.3.3. Evolution of the main metrics

The evolution of net losses (including both incurred loss and net provisions) by Basel⁴⁶ risk category over the last three years is the following:

■ DISTRIBUTION OF NET LOSSES BY OPERATIONAL RISK CATEGORY (EXCL. POPULAR)⁴⁷



46. The Basel categories include the risks set out in chapter C.4. Compliance and conduct risk.

47. In accordance with local practices, the remuneration of employees in Brazil is managed as personnel expenses for the Entity, without prejudice to its treatment under the Basel operational risk framework, and is therefore not included.

In general terms, the losses in the category of practices with customers and products, and business practices increase regarding the previous year, although for external fraud and processes failures they have reduced.

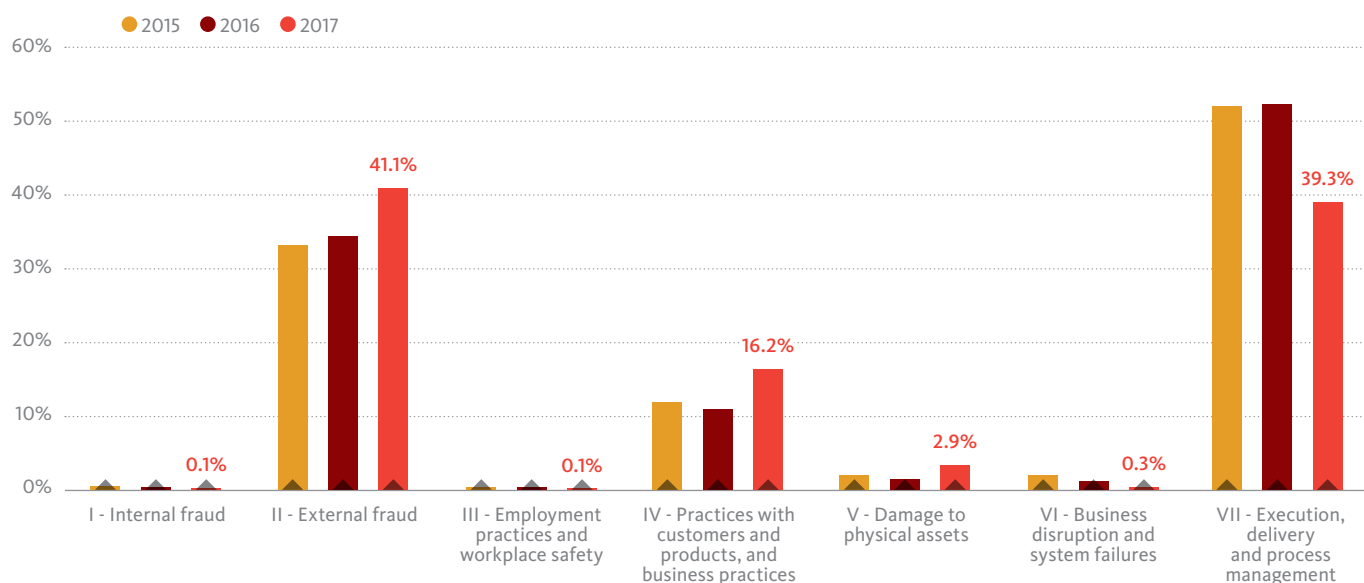
During 2017, the most relevant losses by category and geography correspond to judicial causes in Brazil where a group of measures to improve customer service (gathered in a complete mitigation plan, as described in section 4.3 Mitigation measures) is maintained. On the other hand, in 2017 the volume of losses in the UK has decreased due

to the decrease of provisions to cover future complaints by the sale of the Payment Protection Insurance (PPI) and other cases of product commercialisation.

The main risk concentrations in external fraud still concern the fraudulent use of debit and credit cards, with a significant rise in fraud in card not present, and distance channels (Internet banking and mobile banking).

The chart below shows the evolution of the number of operational risk events by Basel category over the last three years:

■ DISTRIBUTION OF NUMBER OF EVENTS BY OPERATIONAL RISK CATEGORY (EXCL. POPULAR)⁴⁸



■ C.3.4. Mitigation measures

The Group uses the model to monitor the mitigation measures for the main risk foci which have been identified through the internal OR management tools (internal event database, indicators, self-assessment, scenarios, audit recommendations, etc.) and other external information sources (external events and industry reports).

Active mitigation management became even more important in 2017, with the participation of the first line of defence and the operational risk control function, through which specialist business and support functions exercise additional control. Furthermore, the Group continued to move forward with pre-emptive implementation of operational risk management and control policies and procedures.

The most significant mitigation measures have been centred on improving the security of customers in their usual operations, management of external fraud, continued improvements in processes and technology, and management of the sale of products and adequate provision of services.

Regarding the reduction of fraud, the main specific measures were:

Card fraud:

Use of EMV-standard chip cards based on advanced authentication technology in the geographies where Santander Group is present.

- Card protection against electronic commerce fraud attacks (the fastest-growing fraud pattern in the industry):

48. In accordance with local practices, the remuneration of employees in Brazil is managed as personnel expenses for the Entity, without prejudice to its treatment under the Basel operational risk framework, and is therefore not included.

- Implementation of a secure e-commerce standard (3DSecure), with reinforced robustness via two-step authentication based on one-time passwords.
- Innovative solutions based on mobile applications that let users deactivate cards for e-commerce use.
- Issue of virtual cards using dynamic authentication passwords.
- Use in Brazil of a biometric authentication system in ATMs and branch cashier desks. Customers can use this new system to withdraw cash from ATMs using their fingerprint to sign off their transactions.
- Integration of monitoring and fraud detection tools with other systems, internally and externally, to enhance suspicious activity detection capabilities.
- Reinforced ATM security by incorporating anti-skimming devices to prevent card cloning.

Online/mobile banking fraud:

- Validations of online banking transactions through a second security factor based on one-time use passwords. Evolution of technology, depending on the geographic area (for example, based on image codes (QR) generated from data for the transaction).
- Enhanced online banking security by introducing a transaction risk scoring system that requests further authentication when a given security threshold is crossed.
- Implementation of specific protection measures for mobile banking, such as identification and registration of customer devices (Device Id).

Cyber-security and data security plans:

Throughout 2017, Santander continued paying full attention to cyber-security risks, which affect all companies and institutions, including those in the financial sector. This situation is a cause of concern for all entities and regulators, prompting the implementation of preventative measures to be prepared for any attack of this kind.

One particularly noteworthy technical improvement has been in protection measures to cope with service denial attacks.

The Group has evolved its cyber regulations by adopting a new Cyber Security Framework and the Cyber Risk Supervision Model, along with a range of related policies.

A new organisational structure has been specified and Group governance for management and control of this risk has been reinforced. Specific committees have been set up and cyber-security metrics have been included in the Group's risk appetite. These metrics have been monitored and reported in the geographies and at global level.

The Group's intelligence and analysis function has also been reinforced, by contracting Bank threat monitoring services. In addition, progress is being made in mitigation activities related to the identification and access management in all geographies, with the backing of senior management.

Progress has also been made in the incident registration, notification and escalation mechanisms for internal reporting and reporting to supervisors.

Additionally, the Group units take part in different coordinated cyber-exercises in the different countries with public bodies, and also carrying out internal cyber-security and crisis management scenarios such as risk assessment mechanisms, and response capacity tests when faced with these kinds of events.

Also, observation and analytical assessment of the events in the sector and in other industries enables Santander to update and adapt its models for emerging threats.

Other relevant mitigating measures:

The Group sets as a priority the establishment of mitigation measures in order to optimise the processes management according to the Bank's customer needs.

With regard to mitigation measures relating to customer practices, products and business, Santander Group is involved in continuous improvement and implementation of corporate policies on aspects such as the selling of products and services and prevention of money laundering and terrorism financing.

In particular and in general terms, during 2017, two policies that develop the corporate framework for commercialization of products and services and consumer protection were approved, in regard to the Fiduciary risk management and Consumer Protection. In addition, the risk identification processes and the development of mandatory training regarding this matter has been strengthened in the Group. Further detail is available in section C.4.5. Product governance and consumer protection.

Furthermore, it is noteworthy the analysis of incidents and customer complaints made by local units, establishing root-cause working groups with permanent monitoring (as an illustrative example, Chile during 2017 established 12 root-cause working groups where 157 initiatives were discussed regarding customer problems mitigation and the improvement of user experience, from which 100 have been implemented).

It is also significant, the continuous customer relation improvement in Brazil, where with focus on electronic channels fraud, an executive first level quorum was established in which all the Bank's areas participate with two work streams: one tactical (customer communication, contact centre attention reinforcement, customer training adaptation to processes changes, concepts and behaviours) and other structural (changes in systems and processes security to reduce the fraud events).

■ C.3.5. Business continuity plan

The Group has a business continuity management system (BCMS), which ensures that the business processes of the Bank's entities continue to operate in the event of a disaster or serious incident.



The basic objective is to:

- Minimise the possible damage from an interruption to normal business operations on people, and adverse financial and business impacts for the Group.
- Reduce the operational effects of a disaster, providing predefined and flexible guidelines and procedures to be used to re-launch and recover processes.
- Restart time-sensitive business operations and associated support functions, in order to achieve business continuity, stable profits and planned growth.
- Protect the public image of, and confidence in, the Santander Group.
- Meet the Group's obligations to its employees, customers, shareholders and other stakeholders.

During 2017, the Group continued to advance in implementing and continuously improving its business continuity management system. The Bank has reviewed the methods and approaches to reinforce governance of the review and approval of continuity strategies and plans, to ensure that this process is implemented at the appropriate level within the Organisation, to comply with new regulatory requirements and to cover emerging risks (such as cyber-risk).

Throughout the year Santander conducted several crisis simulation exercises based on scenarios that might affect the continuity of critical business operations (including cyber-attacks), involving the Group's various crisis management committees and senior management. The

Group has worked towards reinforcing response protocols facing these scenarios and ensuring that the required logistics capabilities will be available to respond effectively and in a coordinated way to crisis situations.

The Group has also updated the corporate application which is used to register and store the Group's continuity plans, improving integration with other repositories housing significant Group assets (people, applications and suppliers).

■ C.3.6. Other aspects of control and monitoring of operational risk

Analysis and monitoring of controls in market operations

Due to the specific nature and complexity of financial markets, the Group considers it necessary to continuously improve operational control procedures to keep them in line with new regulations and best practices in the market. Throughout the year, the Bank has accordingly continued to cement the integration of OR management with business strategy, through holistic follow-up of business risks and their mitigating controls. This has considerably enhanced the control environment, with a focus on:

- Implementing a new model to deal with unauthorised trading and developing a specific risk appetite metric to the trading business to measure the robustness of the environment in each geography.
- Adapting the control model to new regulatory requirements, such as MiFID II, EMIR, PRIIPS and GDPR, among others.
- Reviewing compliance in the core geographies with the principles of the Global FX Conduct Code, involving the entire Organisation.
- Strengthening business continuity plans by incorporating – among other improvements – new scenarios reflecting new risks in the industry.
- Reinforcing the controls ensuring appropriate functional separation in market operation systems.
- Intensified scrutiny of markets-related suppliers, given the critical nature of this topic in view of market trends in online trading.

For more information on issues relating to regulatory compliance in markets, refer to section C.4.4. Regulatory compliance.

Lastly, it is important to note that the business is also undertaking a global transformation that involves modernising its technology platforms and operational processes to incorporate a robust control model, enabling a reduction of the operational risk associated with its business.

Corporate information

The OR function has a management information system that provides data on the Group's main elements of risk. In 2017, Santander introduced the operational risk consolidation and reporting procedure with the goal of defining the minimum requirements of information, frequency, as well as validation, consolidation and its use in the reporting to the Entity's governance bodies.

The information available at the operational risk level is consolidated to give a global vision with the following features:

- Two levels of information: corporate with consolidated information, and individual for each country or unit.
- Dissemination among Santander Group's units of the best practices identified through a combined study of the results of qualitative and quantitative analysis of operational risk.

Information on the following aspects is developed:

- The Santander Group's operational risk management model and the Group's main units and countries.
- The scope of operational risk management.
- Operational risk regulatory capital.
- Monitoring of risk appetite metrics.
- The consolidated operational risk profile, through identifying, assessing and prioritising the key foci of risk.
- The risk profile by country and risk category, and the main aspects of operational risk monitoring in each of these dimensions.
- The action plans associated with each risk source.
- Distribution of losses by geographic area and risk category.
- Evolution of losses and provisions (accumulated annual, deviation on previous year and against budget).
- Analysis of significant external events.
- Analysis of the most relevant risks detected by self-assessment exercises for operational and technological risk and operational risk scenarios.
- Assessment and analysis of risk indicators.
- Mitigating measures/active management.
- Business continuity and contingency plans.

This information forms the basis for complying with reporting requirements to the Executive Risk Committee, the Risk Supervision, Regulation and Compliance Committee, the Operational Risk Committee, senior management, regulators, rating agencies, etc.

Insurance in the management of operational risk

Santander Group regards insurance as a key element in the management of operational risk. In 2017, the Group has continued to develop procedures with a view to achieving better coordination between the different functions involved in management cycle of insurance policies used to mitigate operational risk. Once the functional relationship between the own insurance and operational risk control areas is established, the primary objective is to inform the different first line risk management areas of the adequate guidelines for the effective management of insurable risk. The following activities are particularly important:

- Identification of all risks in the Group that can be covered by insurance, including identification of new insurance coverage for risks already identified in the market.
- Establishment and implementation of criteria to quantify the insurable risk, backed by loss analysis and the scenarios that enable the Group's level of exposure to each risk to be determined.
- Analysis of coverage available in the insurance market, as well as preliminary design of the conditions that best suit the identified and assessed needs.
- Technical assessment of the protection provided by the policy, its costs and the elements retained in the Group (franchises and other elements at the responsibility of the insured) in order to make contracting decisions.
- Negotiating with suppliers and contract in allocation accordance with the procedures established by the Group.
- Monitoring of incidents declared in the policies, as well as of those not declared or not recovered due to an incorrect declaration, establishing protocols for action and specific monitoring forums.
- Analysis of the adequacy of the Group's policies for the risks covered, taking appropriate corrective measures for any shortcomings detected.
- Close cooperation between local operational risk executives and local insurance coordinators to strengthen operational risk mitigation.
- Active involvement of both areas in the own insurance forum, the Group's highest technical body for defining coverage strategies and contracting insurance, (replicated in each geography to monitor the activities mentioned in this section), the claim monitoring forum, and the Corporate Operational Risk Committee.

The own insurance area has also played a more active role in different Group forums (damages in physical assets, fraud, scenarios, special situation management, etc.), thereby increasing its interaction with other Group functions and its capacity to properly identify and assess insurable risks and optimise the protection of the income statement.

C.4. Compliance and conduct risk

■ C.4.1. Scope, aim, definitions and objective

The compliance and conduct function fosters the adherence of Santander Group to the rules, supervisory requirements, principles and values of good conduct, by setting standards, and discussing, advising and reporting in the interest of employees, customers, shareholders and the community as a whole.

This function addresses all matters related to regulatory compliance, prevention of money laundering and terrorism financing, governance of products and consumer protection, and reputational risk.

Compliance and Conduct has cemented progress made in the two previous years. In 2017, the function has taken a leap forward at the corporate level and in the various units of the Group, as part of the strategic compliance programme now underway.

Under the current corporate configuration of the three lines of defence at Santander Group, compliance and conduct is an independent second-line control function under the CEO, reporting directly and regularly to the board of directors and its committees, through the GCCO (Group Chief Compliance Officer). This configuration is aligned with the requirements of banking regulation and with the expectations of supervisors.

The following are defined as compliance risks:

- Conduct risk: risk arising from practices, processes or behaviours that are inappropriate or in breach of internal regulations, the law or the supervisor's requirements.
- Reputational risk: risk of current or potential negative economic impact to the Bank due to damage to the perception of the Bank on the part of employees, customers, shareholders/investors and the wider community.

The Group's objective is to minimise the probability that irregularities occur and that any irregularities that should occur are identified, assessed, reported and quickly resolved.

Other control functions (risks and audit) also take part in controlling these risks.

■ C.4.2. Compliance risk control and supervision

The first lines of defence have the primary responsibility for managing compliance and conduct risks jointly with the business units where such risks originate, as well as the compliance and conduct function. This is performed either directly or through assigning compliance and conduct activities or tasks.

The function is also responsible for setting up, fostering and ensuring that units begin to use the standardised frameworks, policies and standards applied throughout the Group. For this purpose, in 2017 a standard regulatory tree has been developed throughout the Group, as well as a process for its monitoring and systematic control.

The GCCO is responsible for reporting to Santander Group's governance and management bodies, and must also advise and inform, as well as promote the development of the function. This is independently of the Risks function's other reporting to the governance and management bodies of all Group risks, which also includes compliance and conduct risks.

In 2017, the Bank has reinforced and evolved the new compliance and conduct model, especially at the Group's units. The Corporation has put in place the necessary components to ensure ongoing control and oversight by creating robust governance schemes, and systems for reporting and interacting with units in accordance with the parent/subsidiaries governance model operated by the Group.

Furthermore, Internal Audit - as part of the third line of defence functions - performs the tests and audits necessary to verify that adequate controls and oversight mechanisms are being applied, and that the Group's rules and procedures are being followed.

In 2017, the Bank has reviewed, updated and streamlined corporate frameworks for the compliance and conduct function. These are first-level documents that regulate the function, with which the management bodies of the various units must comply.

- General compliance framework.
- Products and services marketing and consumer protection framework.
- Anti-money laundering and anti-terrorist financing framework.

The General Code of Conduct enshrines the ethical principles and rules of conduct that govern the actions of all Santander Group's employees. It is supplemented in certain matters by the rules found in other codes and their internal rules and regulations.

In addition, the General Code of Conduct sets out:

- Compliance functions and responsibilities.
- The rules governing the consequences of non-compliance with it.
- A whistle-blowing channel for the submission and processing of reports of allegedly irregular conduct.

The compliance and conduct function, under the supervision of the Risk Supervision, Regulation and Compliance Committee (RSRCC), is responsible for ensuring effective implementation and oversight of the General Code of Conduct, as the board is the owner of the Code and the corporate frameworks that implement it.

A highlight of 2017 was the development of a reputational risk model that captures the key elements for managing risk in this area. The model is being gradually implemented in the units.

This model identifies the main sources of reputational risk, establishing a preventive approach for its correct management, determines the functions involved in the management and control of this risk and its governance bodies.

■ C.4.3. Governance and the organisational model

In accordance with the mandate entrusted by the board to the compliance and conduct function, in 2017, great strides were made in the strategic compliance programme. In the two previous years, the scope and objectives of the model were defined, and the initiative was implemented at Corporate level. In 2017, it was implemented at the Group's various units, so that by the end of 2018 the Bank will have achieved compliance and conduct function in line with the highest standards of the finance industry.

C.4.3.1. Governance

The following corporate committees - each of which has a corresponding local replica - are collegiate compliance and conduct governance bodies:

The **Regulatory Compliance Committee** is the collegiate body for regulatory compliance matters. It has the following key functions:

- i) Controlling and overseeing regulatory compliance risk in the Group, as a second line of defence;

- ii) Specifying the regulatory compliance risk control model throughout the Santander Group, based on common regulations applicable to several countries where the Group operates.
- iii) Deciding on significant regulatory compliance issues that might pose a risk to the Group.
- iv) Fixing the correct interpretation of the General Code of Conduct and specialised codes, and making proposals for improvement.

In 2017, the Regulatory Compliance Committee held four meetings.

The **Corporate Commercialisation Committee** is the collegiate governance body for the approval of products and services. It has the following key functions:

- i) Validating new products or services proposed by the parent company or by any subsidiary/Group unit, prior to their launch.
- ii) Establishing the commercialisation risk control model in the Group, including risk assessment indicators, and proposing the commercialisation and consumer protection risk appetite to the Compliance Committee.
- iii) Establishing interpretation criteria and approving the reference models to develop the corporate product and service marketing and consumer protection framework, and its rules, and to validate the local adaptations of those models.
- iv) Assessing and deciding which significant marketing questions might pose a potential risk for the Group, depending on the authorities granted or the powers required to be exercised under legal obligations.

The Corporate Commercialisation Committee met 12 times in 2017 and presented a total of 148 proposals of new products/services and models or other reference documents regarding commercialisation, having validated all of them except one.

The **Monitoring and Consumer Protection committee** is the Group's collegiate governance body for the monitoring of products and services, and the assessment of customer protection issues in all Group units. It has the following key functions:

- i) Monitoring the marketing of products and services by country and by product type, reviewing all the available information and focusing on products and services under special monitoring, and costs of conduct, compensation to customers, sanctions, etc.
- ii) Monitoring the common claim measurement and reporting methodology, based on root-cause analysis, and the quality and sufficiency of the information obtained.
- iii) Establishing and assessing how effective corrective measures can be when risks are detected in the governance of products and consumer protection within the Group.

- iv) Identifying, managing and reporting preventively on the problems, events, significant situations and best practices in commercialisation and consumer protection in a transversal way across the Group.

The Monitoring and Consumer Protection committee met 23 times in 2017.

The **Anti-money Laundering/Anti-terrorism Financing Committee**

is the collegiate body in this field. It has the following key functions:

- i) Controlling and overseeing the risk of anti-money laundering and anti-terrorism financing (AML/ATF) in the Group, as second line of defence.
- ii) Defining the AML/ATF risk control model in Santander Group.
- iii) Creating the reference models for the development of the AML/ATF frameworks and their development regulations.
- iv) Monitor projects for improvement and transformation plans for AML/ATF and, where appropriate, set in motion supporting or corrective measures.

During 2017, this committee met four times.

The **Reputational Risk Steering committee**. This governance body was created in September 2016 to safeguard proper implementation of the reputational risk model.

The committee is chaired by the Group Chief Compliance Officer, whose main functions are:

- i) Supporting implementation of the corporate reputational risk model.
- ii) Evaluating sources of reputational risk, and their criticality.
- iii) Defining action plans to prevent reputational risk.
- iv) Analysing reputational risk events.
- v) Specifying processes for escalation and reporting to senior management in matters of reputational risk.

The committee met four times in 2017.

The **Corporate Compliance and Conduct Committee** is the high-level collegiate body of the compliance and conduct function, bringing together the objectives of the committee's referred to above.

Its main functions are as follows:

- i) Monitoring and assessing compliance and conduct risk which could impact Santander Group, as the second line of defence.
- ii) Proposing updates and modifications to the general compliance framework and corporate function frameworks for ultimate approval by the board of directors.

- iii) Reviewing significant compliance and conduct risk events and situations, the measures adopted and their effectiveness, and proposing that they be escalated or transferred, whenever the case may be.

- iv) Setting up and assessing corrective measures when risks of this kind are detected in the Group, either due to weaknesses in established management and control, or due to new risks appearing.

- v) Monitoring new regulations which appear or those modified, and establishing their scope of application in the Group, and, if applicable, the adaptation or mitigation measures necessary.

The Corporate and Conduct Committee met nine times in 2017.

C.4.3.2. Organisational model

Derived from the strategic compliance programme and with the objective of attaining an integrated view and management of the different compliance and conduct risks, the function is structured using a hybrid approach in order to combine specialised risks (vertical functions) with an aggregated and homogenised overview of them (transversal functions).

This functional structure was cemented at the Corporate level in the course of 2017.

Transversal functions

Governance, planning and consolidation

- a) Governance.** Governing and managing the functioning of the compliance and conduct function at the corporate level. Development of training, culture, talent and professional development initiatives and elements in the function, with a long-term approach. Interacting and ensuring the consistency of the relationship with other control and support functions.
- b) Planning.** Planning and fostering the definition of the compliance and conduct strategy and the necessary resources, carrying out the corresponding annual planning. Maintaining the compliance and conduct regulatory map and policies. Managing and coordinating the function's internal organisational and human resources processes.
- c) Consolidation.** Consolidating the various compliance and conduct risks at global level, in coordination with the Risks function. Supervising the application of the mitigation measures and risk assessment plans defined, and monitoring responses to, and the implementation of, requests from regulators. Developing compliance and conduct risk appetite proposals for the Group's risk appetite, through the integration of different local level proposals, as well as coordinating and integrating the different risk assessments carried out. In addition, supervising the monitoring of Internal Audit recommendations.
- d) Regulatory radar.** Developing and coordinating the creation and administration of the policies and regulation global repository applicable to all units, through a multi-disciplinary process in which different functions participate. Manages the governance aimed at assigning regulatory implementation responsibilities, making the appropriate monitoring.

Coordination with units

Supporting the relationship among compliance and conduct functions of the corporation and of the different units of Santander Group in accordance with its Group/Subsidiaries Governance Model.

This task is carried out through the involvement in the appointment of the CCO of each unit, the establishment of his or her functional goals; coordination, together with specialist teams, of the framing and follow-up of annual compliance and conduct programmes, as well as encouraging an exchange of knowledge and best practices related to the function.

Compliance processes and information systems

- a) Compliance and conduct information systems.** Defining the information management model for the function and developing key indicators.
- b) Information quality, systems and operations.** Defining the function's systems plan, providing a comprehensive compliance and conduct approach to system needs, and prioritising these. Acting as the main channel with the technology and operations function.
- c) Improving processes.** Identifying the map of the function's key processes and associated metrics. Defining and supervising application of the continuous improvement methodology for the processes identified.
- d) Projects.** Leading the function's projects and other projects related to the transformation plan. Coordinating management of requirements with technology and operations teams. Implementing the execution methodology and monitoring projects.

Vertical functions

Regulatory compliance

Control and supervision of regulatory compliance risk events related to employees, organisational aspects, international markets and securities markets, developing policies and regulations, ensuring the units compliance.

Governance of products and consumer protection

Management, control and supervision of governance of products and services in the Group, and risks relating to marketing conduct with customers, consumer protection, and fiduciary and custody risk for financial instruments, developing specific policies and regulations in this regard.

Anti-money laundering and anti-terrorism financing

Management, control and supervision of the application of the anti-money laundering and anti-terrorism financing framework, coordinating analysis of local and Group information to identify new risks that might attract domestic or international sanctions. Analysis of new suppliers and participants in corporate transactions for approval and ensuring units comply with the rules and policies established in this regard.

Reputational risk

Defines, controls and oversees the reputational risk model through prevention and early detection of risks and events and mitigation of any potential impact on the Group's reputation or any impairment to how the Group is perceived by stakeholders (customers, shareholders, investors, employees, public opinion and the wider community).

■ C.4.4. Regulatory compliance

Functions

The following functions are in place for adequate control and supervision of regulatory compliance risks:

- Implement the Group's General Code Of Conduct and other codes and rules developing the same. Advise on resolving doubts that arise from such implementation.
- Receive and handle the accusations made by employees or third parties via the whistle blowing channel.
- Direct and coordinate investigations into non-compliance, being able to request support from Internal Audit and proposing the sanctions that might be applicable in each case to the Irregularities Committee.
- Control and oversee compliance risk relating to: (i) employee-related events (Corporate Defence); (ii) regulations affecting the Organisation (General Data Protection Regulation – GDPR – and Foreign Account Tax Compliance Act –FATCA); (iii) compliance with specific regulations on international markets (Volcker Rule, EMIR, Dodd-Frank); (iv) publication of relevant Santander Group information; and (v) implementation of policies and rules to prevent market abuse.
- Report significant Group information to the Comisión Nacional del Mercado de Valores, Spain's securities market regulator, and the regulators of other exchanges on which Santander is listed.
- Oversee mandatory training activities on regulatory compliance.

The most relevant areas of the regulatory compliance function are described below:

Employees

The objective - based on the General Code of Conduct - is to establish standards for the prevention of criminal risks and conflicts of interest and from a regulatory perspective, to cooperate with other areas in setting guidelines for remuneration and dealings with suppliers.

In corporate defence (prevention of criminal risks), the responsibility is undertaken to minimize the impact of the criminal responsibility of legal persons for any crimes committed on their account or for their benefit, by their administrators or representatives and by employees as a result of a lack of control.

The Group has in place a corporate defence model designed to implement awareness-raising activities as to the main crime risks across the Organisation. The corporate model began to be introduced

in 2016, in the Argentina, Brazil, Chile, Mexico, Poland, Portugal, Consumer (Germany and Headquarters) units, and in the Private Banking units (Bahamas and Switzerland). In 2017, the model was approved locally in Spain, UK and US units.

In June 2017, the Group hosted the First Global Corporate Defence Summit to encourage networking among Group subject matter experts and create a broadly based forum for sharing criminal risk prevention best practices and conduct guidelines for employees across the Group.

In accordance with the General Code of Conduct, Santander Group has whistleblower channels in place in all its geographies. Specifically, in the Group's 10 core units and in Banco Popular there are in place a total 14 whistleblower channels available to employees, with some countries having more than one channel.

Furthermore, in 2017 the Bank created whistleblower channels available to the Group's suppliers in six geographies (Argentina, Brazil, Chile, Spain, Mexico and Portugal). Via these channels, Group suppliers can report conduct breaches in the context of their contractual relationship.

As a rule, whistleblower channels are managed by the compliance and conduct function. Confidentiality is assured and whistleblowers are protected reprisals against the complainants. Santander Group employees can access the whistleblower channels by email, over the web or using an app.

Whistleblower complaints are reported to the relevant governing bodies. In the course of 2017, the management of Compliance and Conduct reported on two occasions on the general state of whistleblower channels and on the irregularity committees attached to the Bank's Audit Committee.

In 2017, a total of 1,300 whistleblower complaints were received across the Group. The main topics of complaint were employment relationships (61%), operational irregularities (23%) and mis-selling (9%).

Approximately 30% of whistleblower complaints led to disciplinary sanctions for at least one of the persons complained of.

A key aspect of the model is mandatory training for all Group employees. In 2017, Santander continued to teach the mandatory training course on the General Code of Conduct and corporate defence.

Finally, in the light of the experience of the compliance and conduct function in managing and applying the General Code of Conduct, over the course of the year, the Bank identified areas for improvement, and the Code has been revised accordingly. Such modifications in this review were presented to and approved by the Bank's board of directors in November.

Organisational aspects

In response to the launch in 2016 of the European General Data Protection Regulation, throughout 2017 the regulatory compliance function has advised on and supported the processes of adapting to the new rules underway at the Group's different units to ensure compliance with the new requirements, which will become effective in May 2018.

The European General Data Protection Regulation brings about a paradigm shift as to the protection of data on individuals (customers, employees, shareholders, etc.). Entities must collect, store and process personal data in accordance with the principle of proactive accountability.

This new regulatory approach has given rise to new requirements and renewed emphasis on existing ones, including:

- Introduction of technical and organisational measures in the collection, storage and processing of data based on detailed analysis of risks to individuals.
- New rights for data subjects (customers, employees, shareholders, etc.), such as rights of portability and the "right to be forgotten".
- Appointment of a Data Protection Officer (DPO), in charge of overseeing compliance with the rules and acting as a point of contact with the controlling authority.
- Security incident communication to the control authority within 72 hours since its acknowledgement and in case they entail a high risk for individuals.
- Consent obtained tacitly for the treatment of personal data is invalid.

The regulatory compliance function has accordingly taken steps to mobilise and raise awareness among affected units, such as:

- Identifying the scope of companies affected by the rules.
- Communication by the Group's Chief Compliance Officer to the various Country Heads of the need to adapt to the new regulation in their respective jurisdictions.
- Support for countries and units to launch their own projects for adaptation to the European General Data Protection Regulation.
- Monthly monitoring governance of local adaptation projects execution, presided by the Group's Chief Compliance Officer.
- Initiatives for raising awareness among employees by alerting them to the main new features of the European General Data Protection Regulation by producing and launching a training video.

In this domain, regulatory compliance also focuses on reporting and due diligence duties relating to financial accounting in the context of automated exchange of tax data among sovereign states (FATCA and Common Reporting Standard Regulation – CRS). The following were key areas of action in 2017:

- Timely and formally correct fulfilment of all units' reporting duties owed to their local authorities.
- The entry into force of CRS regulations in late-adopter countries (Brazil, Chile, Uruguay, Panama, China and Singapore) has prompted follow-up of adaptation efforts.
- Popular's Group units have been included in the FATCA Expanded Affiliated Group Santander.

The role of the compliance and conduct function focuses on ensuring fulfilment of the different units' reporting duties. For this purpose, the Bank has in place a detailed compliance programme that has been adapted by local compliance officers to the specific features of their respective arrangements. The programme is regularly monitored by the corporate team. In addition, the relevant regulatory developments are updated and advised to the units on an ongoing basis.

Market regulations

In 2017, the Group create policies, procedures and processes as required by MIFID II, which entered into force on 3 January 2018, focusing on harmonising the rules on securities markets, trading platforms, algorithmic trading, direct electronic access, tradable financial instruments, organisational matters, transparency and investor protection.

In addition, throughout 2017 the regulatory compliance function was involved in the separation of retail banking and investment banking in the United Kingdom – the ring-fencing process – which is part of the banking reforms in that country. We analysed the regulatory impacts on UK-based entities by reason of this change in business model.

Once the corporate project for adaptation to the US Volcker Rule was implemented, the next stage has been to supervise the compliance with this regulation which limits proprietary trading to very specific cases that the Group controls by means of a compliance programme. Compliance with other specific securities market regulations are also monitored: e.g. in the field of derivatives, the provisions of Title VII of the US Dodd Frank Act or its European counterpart, EMIR (European Market Infrastructure Regulation).

Regulatory compliance is responsible for disclosing relevant Group information to the markets. Banco Santander made public 75 relevant facts in 2017, which are available on the Group's web site (www.santander.com) and the National Securities Market Commission (CNMV) web site (www.cnmv.es). Standouts among these relevant facts were the acquisition of Banco Popular and the rights issue launched in June and August 2017.

Code of Conduct in Securities Markets (CCSM)

The CCSM, supplemented by the Code of Conduct for Analysis Activity, and another series of regulations, contains Group policies in this field and defines, inter alia, the following responsibilities in regulatory compliance:

- Register and control sensitive information known and generated by the Group.
- Maintain the lists of securities affected and related personnel, and watch the transactions conducted with these securities.
- Monitor transactions with restricted securities according to the type of activity, portfolios or collectives to whom the restriction is applicable.
- Receive and deal with communications and requests to carry out proprietary trading.
- Control own account trading of the relevant personnel and manage possible non-compliance of CCSM.
- Identify, register and resolve conflicts of interest and situations that could give rise to them.
- Analyse activities suspicious of constituting market abuse and where appropriate, report them to the supervisory authorities.
- Solve questions on the CCSM.

In 2017, the role of the regulatory compliance function in this area focused mainly on improving coordination with various local compliance units to safeguard Group standards as to market abuse prevention measures. The Bank made considerable strides in implementing corporate procedures supplementing the CCSM (sensitive information, lists of insiders, soundings, Chinese walls breaches, inter alia), distributing training courses and installing in-house CCMS management tool in Mexico and Chile, and of Treasury dealing control in Brazil, Mexico and Chile.

■ C.4.5. Product governance and consumer protection

The products and consumer protection governance function defines the key elements needed for adequate management and control of commercialisation and consumer protection risks, which are defined as risks arising from inadequate practices in customer relations, the customer treatment and the products offered to customers and their suitability for each specific customer.

This function promotes an appropriate culture in the Santander Group, fostering transparency and a Simple, Personal and Fair approach that protects the interests of customers. To do so, the following functions have been established, and organised based on the commercialisation of products and services and consumer protection corporate framework and a set of policies setting out the basic principles and guidelines in this field.

The corporate framework for the commercialisation of products and services and consumer protection defines the key items for adequate management and control of compliance, conduct and reputational risks arising from commercialisation/distribution, encompassing all phases (design, sale and post-sale). The revised version of this framework was approved by the board of directors in July 2017.

Functions

The following functions are in place for adequate control and supervision of these risks:

- Foster units' adherence to aforementioned corporate framework.
- Facilitate the functions of the corporate commercialisation committee, ensuring correct validation of any new product or service proposed by any Group subsidiary or the parent prior to the launch thereof.
- Gather from local units - and analyse and report to the Group's governance bodies - the information needed to adequately monitor and analyse product and service commercialisation risk throughout the entire life cycle, with a twofold purpose: possible impact on customers and over the Group. Identify and follow up on actions taken to mitigate the detected risks.
- Establish and apply methodologies to assess conduct risks in commercialisation and follow up on such assessments.
- Support internal consumer protection with the objective of improving relations with the Group, effectively preserving their rights, following up customer claims, complaints, survey responses and requests and encouraging good practices. Enhance the Bank's customers' financial knowledge and focus the function on the new challenges posed by innovation in the industry by implementing rules and standards.
- Identify, analyse and control fiduciary risk generated by Private Banking, asset management, insurance and outsourced activity of custody services for customers' financial instruments. Fiduciary risk arises from liability for mismanagement of third-party assets causing loss to the customer, with the concomitant financial or reputational impact.
- Identify and disclose the best practices for commercialisation and consumer protection.

The main activities carried out by this function in 2017 were as follows:

- Developing and strengthening the consumer protection function in the Group. The function is governed by the consumer protection policy approved by the Commercialisation and Compliance Committees in April 2017, and sets specific criteria for identifying, regulating and exercising principles for the protection of consumers in their relationship with the Group, and frames specific guidelines for overseeing compliance with the policy.
- Developing and strengthening the fiduciary risk function in the Group. The function is governed by the fiduciary risk acceptance, monitoring and control policy approved by the Commercialisation and Compliance committees in April 2017.
- Updating corporate procedures for approving products and services, monitoring the marketing of products and services, and managing complaints and root-cause analysis.
- Approving the manual that formally documents the methodology for the commercialization conduct risk self-assessment exercise carrying out an annual exercise having a scope of 17 geographies within the Group and 26 legal entities, where the first line of defence functions assess the main conduct risks relating to marketing and the effectiveness of risk mitigation controls, and set in motion action plans where assessed risk exceeds specified risk appetite.
- In addition to the 148 proposals submitted to the Corporate Commercialisation Committee, the product governance function also analysed:
 - 48 products or services considered to be not new.
 - 55 structured notes issued by Santander International Products Plc. (subsidiary fully owned by Banco Santander), for which the compliance with applicable agreement is reviewed.
 - 123 consultations from different areas and countries for resolution.
- Fiduciary risk management includes the following processes:

Analysis and processing for corporate validation in the fiduciary risks subcommittee of:

 - 572 requests for the launch, renewal or modification of product characteristics (397 collective investment vehicles and profile discretionary management portfolios, 13 saving/investment insurance, 113 products distributed by Private Banking and 49 structured notes/deposits for Commercial Banking).
 - 64 requests relating to policies, fund and ETF distribution focus lists and requests for opinion from other areas.

Monitoring of products, and the exposure and performance of the assets of customers managed by the Santander Group or whose management is delegated to a third party. This management includes collective investment vehicles, profiled discretionary management portfolios, and saving and investment insurance products, and involves:

 - The regular assessment of compliance of products' mandates, such that the risk associated to customers' position is always handled in the customer's best interest.
 - The monitoring of the final result of the investments both with regard to the fiduciary relations with the client who expects the best result as well as with regard to competitors.

- Analyse and consolidate complaint information and management thereof from 28 local units and 36 business units and 9 branch offices of SGCB.
- In the custody risk management scope, the function has carried out the following activities:
 - The review of 28 custody services files, approved by different custody services demanding units of the Santander Group, for presentation and validation in the Executive Risk Committee.
 - Monitoring the volume and situation, according to corporate procedures regarding the monitoring of providers of custody services, of more than the 51 current providers (42 of them external to Santander Group) that provide custody services for Santander Group in its own or its clients.

Corporate projects

Analysis of the governance and systems of remuneration of the sales force to assess the degree of implementation of the corporate policy on remuneration and identify areas for improvement and introduction of good practices across the Group.

■ C.4.6. Anti-money laundering and anti-terrorism financing

One of Santander Group's strategic objectives is to maintain an advanced and efficient anti-money laundering and anti-terrorism financing system, constantly adapted to international regulations, with the capacity to confront the development of new techniques by criminal organisations.

Money laundering and terrorism financing are pervasive, globalised phenomena that leverage the opportunities of the international economy and the gradual removal of barriers to worldwide exchange and trade for unlawful purposes. Santander Group acknowledges the importance of the fight against money laundering and terrorism financing, which affect vital aspects of the life of the community. The Group actively cooperates with the competent authorities, in this matter.

- Management and control of money laundering and terrorism financing prevention in the Group is based on the principles set out in the general compliance and conduct framework and in the corporate AML/ATF framework, on the rules, standards and recommendations issued by a range of international bodies and institutions, such as the Basel committee on Banking Supervision and the Financial Action Task Force (FATF), and the duties and obligations arising from EU directives.
- The corporate AML/ATF framework sets out principles of action in this domain, and sets minimum standards of application for local units. Local units are responsible for managing and coordinating the systems and procedures of prevention of money laundering and terrorism financing in the countries in which the Group operates. They also investigate and process communications relating to suspicious transactions and information requirements from supervisory bodies. Each local unit has appointed an officer with responsibilities for this function.

- The Bank has in place a technological infrastructure supporting ongoing improvement of systems and processes in all units, based on technological systems that enable the Corporate function to obtain local management information and data, as well as of reporting, monitoring and control. These systems allow for active and preventive management in the course of analysis, identification and monitoring of activities that might be linked to money laundering or terrorist financing.
- The Santander Group is a founding member of the Wolfsberg Group, with other major international financial entities, which works to establish international standards and develop initiatives to improve the effectiveness of programmes in this area. Supervisory authorities and experts in this area believe that the principles and guidelines set by the Wolfsberg Group represent an important step in the fight against money laundering, corruption, terrorism and other serious crimes. The Group's key actions in this domain include:
 - Participation in a range of working groups and/or sessions regarding different topics.
 - Collaboration and elaboration of the Wolfsberg Knowledge Questionnaire and several best practice guidelines.
 - Participation in consultations with the private sector initiated by international organisations (FATF, UNODC, EU, etc.) and private institutions (FSB, SWIFT, FFIS, etc.).

The prevention organisation covers 167 different Group units established in 34 countries. Over one thousand Group professionals currently carry out the anti-money laundering/anti-terrorism financing function.

The main activity data in 2017 are as follows:

- Subsidiaries reviewed: 167
- Investigations: 152,253
- Disclosure to authorities: 41,204
- Employee training: 166,322

The Group has training plans in place at both local and corporate level, in order to cover all employees. Specific training plans are also in place for the most sensitive areas from the perspective of anti-money laundering and anti-terrorism financing.

■ C.4.7. Reputational risk

In 2017, the Group made significant progress implementing the corporate reputational risk model, which is now embedded in the Corporation.

The specific characteristics of reputational risk are a vast number of sources that requires a unique approach and control model, separate from other risks. The reputational risk management requires for a global interaction with both first and second lines of defence functions and with management functions in relation to the stakeholders in order to ensure a consolidated supervision of the risk, efficiently supported on the current control frameworks. The aim is for reputational risk to be integrated into both business and support activities, and internal processes, thus allowing the risk control and oversight functions to integrate them in their activities.

The reputational risk model is accordingly based on a prominently preventive approach to risk management and control, and also on effective processes for identification and early warning management of events, and subsequent monitoring of events and detected risks.

So as to achieve suitable control and oversight of reputational risks, the function – as a second line of defence – is in charge of the following:

- Defining and implementing the reputational risk model and related methodologies, highlighting the development and update of the model, the development of a specific methodology for this risk identification, setting reputational risk appetite, and developing reputational risk policies and controls.
- Preventive risk management, highlighting the monitoring of external and internal sources to identify reputational risk events, and advising, monitoring and challenging the first and second lines of defence and decision-making bodies (for decisions carrying reputational risk). In connection with reputational risk-related topics, assess the analysis of stakeholder perceptions and action plans, and validate and challenge risk management action plans.
- Safeguard and support reputational risk event management, offering specialised advice to any function or working group that might be affected by reputational risk.
- Information and reporting management.

Key actions:

Within the reputational risk management and control activities developed during the year, together with its daily management, the following are highlighted:

- Launch and development in the adoption and implementation of the model in the Group's various geographies.
- Coordination with all corporate and local units to implement socio-environmental policies.
- Implementation and development of policies relating to specific sectors (mining, soft commodities, defence and energy).

- Development of specific processes to detect and report risks and events in the Group's various geographies and use of specific management indicators.
- Definition and reporting of risk appetite metrics.
- The Bank has moved forward with identifying and monitoring reputational risk events, focusing on mitigating the effect, as well as a preventive approach when managing reputational risks.
- In conjunction with the relevant functions, development of other reputational risk-related policies, such as financing policy for sensitive sectors.
- Implementation of general training on reputational risk: general training for local CCO's, and development of an awareness video regarding the implementation of the social-environmental policies featuring top management.

■ C.4.8. Risk assessment model of Compliance and Conduct and risk appetite

The Group sets out the type of compliance and conduct risks that it is not willing to incur - for which it does not have a risk appetite - in order to clearly reduce the probability of any economic, regulatory or reputational impact occurring within the Group. Compliance risk is organised by a homogeneous process in units, by establishing a common taxonomy, according to the standards of the Risks function, which consists of setting a series of compliance risk indicators and assessment matrices which are prepared for each local unit, as well qualitative statements.

With this objective, during 2017 the development and implementation of said appetite has been carried out in the Group's units within the established perimeter. Likewise, the annual formulation of the risk appetite has been carried out at the end of the year, with the objective to verify that the current model is adequate to measure the function's risk appetite. To this end, the corporate thresholds of three of the indicators were adjusted, reducing them, in order to provide a more accurate image and be able to show an alignment with the strategy of the function and its risk tolerance. These adjustments were approved in the corresponding committees and transferred to the different units.

As in previous years, the compliance and conduct function carried out a regulatory risk assessment exercise in 2017, focused on the main units of the Group. Annually, this exercise is carried out, following a bottom-up process, where the first lines of the local units identify the inherent risk of those rules and regulations that apply to them. Once the consistency of the controls mitigating this inherent risk is assessed, the residual risk of each of these obligations is determined, establishing, as the case may be, the corresponding action plans.

Similarly, the risk assessment exercise regarding conduct was carried out in the marketing and execution of the annual exercise with a scope of 17 geographies of the Group and 26 legal entities, where the first line defence functions evaluate the main risks of conduct in marketing, the suitability of the controls that mitigate said risks and establish action plans in those cases where risk assessments exceed the defined risk appetite.

In addition, in 2017, the compliance and conduct function carried out the annual money laundering and terrorism financing (ML/TF) risks self-assessment exercise, on the units considered as Obligatory Subjects in this matter (or equivalent) in the Santander Group. This annual self-assessment exercise is carried out by the business units and the local ML/TF prevention officers, under the supervision of the corporation's ML/TF prevention function. In this regard, the methodology adopted by the Group for the assessment of ML/TF risks of each of the units is based on a three-phase process: 1. Evaluation of the unit's inherent risk (derived from its activity), 2. Evaluation of the control environment (as a mitigating element of the inherent risk) and 3. Calculation of the net residual risk (obtained by combining the previous 2 according to a predefined scale). Where appropriate, and depending on the result obtained, the corresponding action plans are linked.

In addition, and in coordination with the risk function, a convergence plan has been established to integrate the joint vision of non-financial risks into a common tool called *Heracles*. To this end, work has been carried out throughout the year on a plan to jointly coordinate all the risk assessments carried out in 2017 for the first line of defence (Regulatory Risk Assessment, Risk Assessment of Conduct and Risk Assessment of Operational Risk) in such a way that they were carried out simultaneously in the same period of time; supported by *Heracles*, the corporate tool; and their results being jointly presented to the different corporate committees in the first quarter of 2018.

■ C.4.9. Transversal corporate projects

In accordance with the organisational principles defined in the TOM, transversal functions support specialised vertical functions, providing them with methodologies and resources, management systems and information and support in executing multi-disciplinary projects.

In 2016 -first year of these transversal functions existence- a great deal of progress was made in the four main areas:

- Development of the organisational structure of the function and the necessary needs for its correct functionality and its impact monitoring.
- Development of a new compliance and conduct culture based on the Simple, Personal and Fair culture and aligned with the spirit of the TOM.
- Promoting data systems to support and implement a continuous improvement methodology in the processes of the Bank.
- Organisational development and monitoring TOM's degree of maturity in units.

During 2017, special efforts have been made to recruit new human resources profiles for the compliance and conduct function who promote and assist in transforming the function.

One of the key pillars of all the corporate functions is monitoring the units' deployment of models. To that end, a methodology is currently being developed:

- To acquire an objective knowledge of the TOM's degree of deployment in each one of the units.
- Regularly follow up on progress in deploying the model.
- Be used as a source for joint identification (Group-units) of the work plans defined every year.

At the corporate centre over the course of 2017, documentation was completed on the processes of the compliance and conduct function, identifying teams' core activities and the related risks and operational controls. After the documentation stage, over the course of the year we held meetings for ongoing improvement via a "process enhancement community" involving the "owners" of the processes addressing the various risks, so as to identify and implement improvements in the productivity and effectiveness of compliance activities.

Against this background, in the first quarter of 2018 new digitised processes will be deployed for financial intelligence and corporate transactions. The compliance and conduct function is pioneering the use of BPM (Business Process Management) methods to improve its processes. The Bank plans to extend this practice to the main compliance and conduct processes at the corporate centre and local units over the next two years.

As to Information Systems, the technology strategy agreed with the Technology and Operations unit, continue to roll out. In 2017, the digital compliance and conduct strategy was updated, focusing resources and priorities on the following lines of action:

- Online cooperation with Group units, fostering platforms and structured spaces for information exchange, such as the "Compliance Portal" and the "VERUM platform for TOM maturity assessment".
- Risk assessment, completing existing functionalities on the *Heracles* platform, to which in 2017 we added risk assessment for the AML and corporate defence domains.
- Access to external information sources to enhance compliance control processes (regulatory sources, online media, stakeholder perceptions, etc.).
- Digitalization of internal processes to improve productivity and effectiveness.
- Management information and analytical environments, leveraging new Big Data and Multidimensional Reporting capabilities to enhance generation and distribution of compliance and conduct management reports and optimise the response to money laundering and terrorist financing alerts.

At the corporate centre, compliance and conduct is now rolling out the regulatory management system (Regulatory Radar), which will lead to integration on a single platform of new regulation capture, analysis of applicability and materiality for the Group, break-down into actionable duties and obligations, and follow-up of the process of implementing required changes. The system is expected to be deployed to local units in 2018, along with automatic integration of regulatory sources.

Finally, the implementation and deployment of the APAMA system is being carried out in the Group's units, in order to control market abuse scenarios.

As to information management, the Bank has implemented new report templates that support the governance and reporting of all risk families, and the respective consolidated view of compliance and conduct risks. The new reporting templates are organised into common chapters (executive summary, risk profile, appetite, management metrics, etc.), with dimensions by family (admission of products, sale and after-sale, customer on-boarding, AML alerts, etc.), and combine quantitative metrics and expert qualitative analysis. As mentioned in the systems chapter, Santander is working on automating the generation and distribution of these reports.

As in previous years, the development of these new reporting tools are part of the data governance model spearheaded by the Chief Data Officer (CDO). This assures the quality of information supplied to senior management.

In 2018, a common compliance and conduct risks report template across the Group's various units will be rolled out.

Finally, throughout 2017 the compliance and conduct function continued to drive forward the implementation of MiFID II rules throughout the Group's units attracting the application of this regulation. Headed by the GCCO, the Project Management Office (PMO MiFID) has continued its role of planning, coordinating and monitoring local implementation programs, focusing on the regulatory, business, operational and technology dimensions. Monthly project follow-up meetings have been held (SteerCo), attended by the GCCO and local unit sponsors. A progress report on the project has been submitted to the Group's management committee and the RSRCC. Lastly, within the MiFID II training programme, training sessions are scheduled for compliance governance bodies and the board.

C.5. Model risk

The Santander Group has far-reaching experience in the use of models to help make all kinds of decisions, and risk management decisions in particular.

A model is defined as a system, approach or quantitative methods which applies theories, techniques or statistical, economic, financial or mathematical hypotheses to convert input data into quantitative estimates. The models are simplified representations of real world relationships between observed characteristics, values and observed assumptions. By simplifying in this way, the Group can focus attention on the specific aspects which are considered to be most important to apply a certain model.

Use of models entails model risk, defined as the risk of loss arising from inaccurate predictions that prompt the Bank to take sub-optimal decisions, or misuse of a model.

According to this definition, the sources of Model Risk are as follows:

- the model itself, due to the utilisation of incorrect or incomplete data, or due to the modelling method used and its implementation in systems,
- improper use of the model.

The materialisation of model risk may prompt financial losses, inadequate commercial and strategic decision making or damages to the Group's reputation.

Santander Group has been working towards the definition, management and control of model risk for several years. Since 2015, a specific area has been put aside to control this risk, within the Risk division.

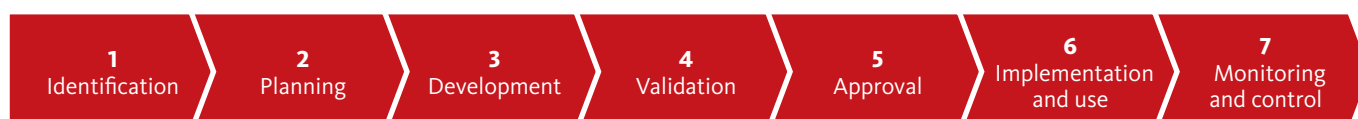
Model risk management and control functions are performed in the Corporation and in each of the Group's core entities. These functions are guided by the model risk management model, with principles, responsibilities and processes that are common across the Group. The model addresses organisation, governance, model management and model validation, among other matters.

The Model Risk Control Committee, chaired by the Deputy Chief Risk Officer, is the collegiate body responsible for supervision and control of model risk at Santander. The aim of the Committee is to effectively control model risk, advising the Chief Risk Officer and the Risk Control Committee to ensure that model risk is managed in accordance with the Group risk appetite approved by the board of directors, which includes identifying and monitoring current and emerging model risk and its impact on the Group's risk profile.

The responsibility of authorising the models use falls under the local model committees and its ratification is provided by the corporate model approval subcommittee. Currently there is a delegation scheme whereby certain models, according to their tier, do not require corporate ratification, being the corporate model approval subcommittee periodically informed.

Senior management at Santander has an in-depth knowledge of the key models. In addition, senior management regularly monitors model risk in a set of reports that provide a consolidated view of the Group's model risk and enable decisions to be taken in this regard.

Model risk management and control is structured around a set of processes regarded as the model life cycle, as described below:



1. Identification

As soon as a model is identified, it is necessary to ensure that it is included in the control of the model risk.

One key feature of proper management of model risk is a complete exhaustive inventory of the models used.

The Group has a centralised inventory, created on the basis of a uniform taxonomy for all models used at the various business units. The inventory contains all relevant information on each of the models, enabling all of them to be properly monitored according to their relevance. One of the key data points in the inventory that determines the management approach to the model is the tier to which the model belongs. The tier reflects the relevance of a model taking into account quantitative criteria and other significant qualitative criteria.

The inventory enables transversal analyses to be conducted on the information (by geographic area, types of model, importance etc.), thereby easing the task of strategic decision-making in connection with models.

2. Planning

All parties who take part in the model life cycle play a role in this phase (owners and users, developers, validators, data suppliers, technology, etc.), agreeing on and setting priorities regarding the models which are going to be developed, reviewed and implemented over the course of the year.

This planning takes place once a year at each of the Group's main entities, and is approved by local governance bodies, and ratified by the Corporation.

3. Development

This is the model's construction phase, based on the needs established in the model plan and with the information provided by the model owners for that purpose.

Most of the models used by Santander Group are developed by internal methodology teams, though some models are also outsourced from external providers. In both cases, the development must take place using common standards for the Group, and which are defined by the corporation. By this means, we can assure the quality of the models used for decision-making purposes.

4. Independent validation

Internal validation of models is not only a regulatory requirement in certain cases, but it is also a key feature for proper management and control of the Santander Group's model risk.

Hence, a specialist unit is in place which is independent of both developers and users, draws up a technical opinion of the suitability of internal models to their purposes, and sets out conclusions concerning their robustness, utility and effectiveness. The validation opinion takes the form of a rating which summarises the model risk associated with it.

The internal validation encompasses all models under the scope of model risk control, from those used in the risk function (credit, market, structural or operational risk models, capital models, economic and regulatory models, provisions models, stress tests, etc.), up to types of models used in different functions to help in decision making.

The scope of validation includes not only the more theoretical or methodological aspects, but also IT systems and the data quality they allow, which determines their effectiveness. In general, it includes all relevant aspects of management in general (controls, reporting, uses, senior management involvement etc.).

This corporate internal validation environment at the Bank is fully aligned with the internal validation criteria of advanced models produced by the financial regulators to which the Group is subject. This maintains the criterion of a separation of functions for units developing and using the models, internal validation units and internal audit as the ultimate layer of control, checking the effectiveness of the function and its compliance with internal and external policies and procedures, and commenting on its level of effective independence.

5. Approval

Before being deployed and thus used, each model has to be presented to be approved in the appropriate bodies, as established in the internal regulations in force at any given time, and in the approved delegation schemes.

6. Deployment and use

This is the phase during which the newly developed model is implemented in the system in which it will be used. As indicated above, this implementation phase is another possible source of model risk, and it is therefore essential that tests be conducted by technical units and the model owners to certify that it has been implemented pursuant to the methodological definition and functions as expected.

7. Monitoring and control

Models have to be regularly reviewed to ensure that they function correctly and are adequate for the purpose for which they are being used, or, otherwise, they must be adapted or redesigned.

Also, control teams have to ensure that the model risk is managed in accordance with the principles and rules set out in the model risk management model and related internal regulations.

C.6. Strategic risk

Strategic risk is the risk of loss or harm arising from strategic decisions or poor implementation of decisions affecting the long-term interests of the Group's main stakeholders, or inability to adapt to changes in the environment.

The Entity's **business model** is a key factor for strategic risk. It has to be viable and sustainable, and capable of generating results in line with the Bank's objectives and over time. Within the strategic risk, three components are differentiated:

- **Business model risk:** the risk associated with the Entity's viability business model. This risk is caused both by external factors (macroeconomic, regulatory, social and political questions, changes in the banking industry, etc.) and also internal ones (strength and stability of the income statement, distribution model/channels, revenue and expenses structure, operational efficiency, adequacy of human resources and systems, etc.).
- **Strategy design risk:** the risk associated with the strategy set out in the entity's five-year strategic plan. Specifically, it includes the risk that the strategic plan may not be adequate per se, or due to its assumptions, and thus the Bank will not be able to deliver on its unexpected results. It is also important to consider the cost of opportunity of designing another more adequate strategy.
- **Strategy execution risk:** the risk associated with executing long-term three-year strategic financial plans. The risks to be taken into account include both the internal and external factors described above, the inability to react to changes in the business environment, and, lastly, risks associated with corporate development transactions (those which imply a change in the entity's perimeter and activity, acquisitions or disposals of significant shareholdings and assets, joint ventures, strategic alliances, shareholders' agreements and capital operations) which may also affect the strategic execution.

For Santander, strategic risk is considered to be a transversal risk, and counts with a strategic **risk control and management model** which is used as a reference for Group subsidiaries and contemplates procedures and tools for its adequate monitoring and control:

- **Long-term strategic plan and three-year plan:** the strategic risk function, with the support of different areas of the Risk division, monitors and challenges, in an independent way, the risk management activities performed by the strategy function, incorporating an integrated section, although independent, of the long-term strategic plan and three-year financial plan (risk assessment).
- **Corporate development operations:** the strategic risk function, with the support of different areas of the Risk division, ensures that the corporate development operations consider an adequate risk valuation and its impact in both risk profile and appetite.
- **Top Risks:** according to section B. Background and upcoming challenges, the Group identifies, evaluates and monitors those risks that have a significant impact on the Entity's results, liquidity or capital, or risks that might involve undesirable concentrations affecting the entity's financial health, differentiating four main categories: i) macroeconomic and geopolitical, ii) competitive environment and customers, iii) regulatory environment, and iv) internal factors.

Awareness of these risks is a necessary input to strategic risk management and control, with the support of all business areas in partnership with the Bank's risk areas. These risks are reported regularly to senior management via a governance process that allows for appropriate monitoring and mitigation.

- **Strategic Risk report:** it is a report performed jointly by the strategy function and strategy risk, as a combined tool for the monitoring and strategy valuation, as well as associated risks. This report is sent to the board of directors and contains: strategy execution, strategical projects, corporate development operations, business model performance, main threats (Top risks) and risk profile.

C.7. Capital risk

■ C.7.1. Introduction

Santander Group defines capital risk as the risk that the Entity does not have sufficient capital, in quantitative or qualitative terms, to fulfil its internal business objectives, regulatory requirements, or market expectations.

The capital risk function, in its capacity as second line of defence, controls and oversees the activities of the first line of defence chiefly by means of the following processes:

- Supervision of capital planning and adequacy exercises through a review of all their components (balance sheet, profit and loss account, risk-weighted assets and available capital).
- Ongoing supervision of the Group's capital measurement activities, including single operations with capital impact.

The function is designed to carry out full and regular monitoring of capital risk by verifying that capital is sufficient and adequately covered in accordance with the Group's risk profile.

Capital risk control focuses on the capital management model established in the Group, bringing together a range of processes, such as capital planning and adequacy and the subsequent budget execution and monitoring, alongside the ongoing measurement of capital and the reporting and disclosure of capital data, as described in the following chart:



■ C.7.2. Implementation of functions

Supervision of capital planning and adequacy exercises

The review by the Risks function of capital planning and adequacy exercises ensure that capital is consistent with the established risk appetite and risk profile.

With this objective, the process of all significant risks to which the Group is exposed in the course of its business is evaluated. In addition, it contributes to ensure that the methods and assumptions used in capital planning are appropriate and that the capital forecast calculations are reasonable with the scenarios used, volumes forecast, coherence between exercises, among others.

This function is implemented in stages, according to the following scheme:



Definition of scope

The process starts by deciding which units are to be assessed on the basis of their significance for the Group, and which lines of business or portfolios are to be evaluated having regard to their importance within the strategy undertaken by the subsidiary or by the Group, so as to attain an appropriate level of materiality.

Qualitative analysis

At this stage, the overall quality of the process in generating forecasts is assessed. This involves a review of the models used and the macroeconomic scenarios, scope, metrics, granularity, consistency with previous periods, etc.

Quantitative analysis

The specified metrics and components that affect forecasts of pre-provision net revenue (PPNR), of provisions, of risk-weighted assets and available capital are quantitatively assessed. The tests conducted include analysis of volumes, trends, reasonableness and cross-checks against the development of macroeconomic variables and historic data series.

This stage calls for the involvement and appropriate coordination of all subsidiaries within the scope of the process, to conduct analysis of local projections, which in turn underpin Group-level projections.

Conclusions and disclosure

Based on the outcomes from the capital planning and adequacy stages, the Group conducts a final assessment, at least encompassing the scope of analysis and the areas for improvement detected in the course of the supervision process, reporting to senior management in accordance with the established governance.

Ongoing supervision of capital measurement

As mentioned before, another function of capital risk control is the supervision and control of the integrity of the capital measurement process, in order to ensure a suitable capital risk profile.

For this purpose, Santander Group conducts qualitative analysis of the regulatory and supervisory framework and ongoing review of capital metrics and specified thresholds.

Moreover, ongoing compliance monitoring of the capital risk appetite is carried out, maintaining capital above the regulatory requirements and market demands.

To fulfil this function, the following stages have been established, in accordance with the process described below:



Definition of metrics and thresholds

A set of metrics and thresholds that are used in the supervision process and provide the capital risk monitoring and control vision are annually specified.

Preliminary analysis

At this stage of the control process, the qualitative issues, such as process governance and the regulatory framework are analysed.

In addition, the steps taken in connection with capital to fulfil recommendations and instructions issued by supervisory authorities in the exercise of their powers and by the Internal Audit function are examined.

Measurement assessment

At this stage, the scope of the exercise in accordance with the significance of subsidiaries' contribution to the Group is delimited. Moreover, these subsidiaries and/or portfolios are included, despite not being material in themselves, but are regarded by the Group as requiring analysis at that specific juncture.

After delimiting the scope, the specified metrics and thresholds are reviewed, analysing any excess over stipulated thresholds, with a statement of the reasons for the deviation. This allows for detailed review of the reliability of capital measurement.

Furthermore, to ensure the capital measurement integrity, more in-depth analysis of specific aspects of the process are carried out, if deemed necessary.

Conclusions and disclosure

Based on the outcomes of the capital measurement stages, a final assessment is conducted that will include the scope of analysis and the improvement aspects detected in the course of the supervision process, reporting to senior management.

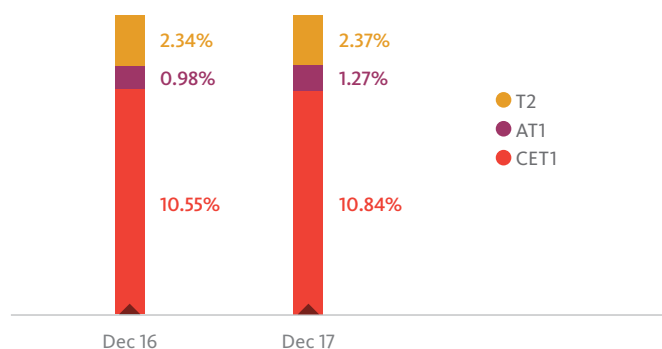
Within the capital measurement control process, the Bank uses the following metrics:

Capital ratios evolution

During 2017 the Group ratios evolved positively achieving a total capital ratio of 14.48%, demonstrating the Group's ability to generate capital organically.

KEY REGULATORY CAPITAL FIGURES (FL)

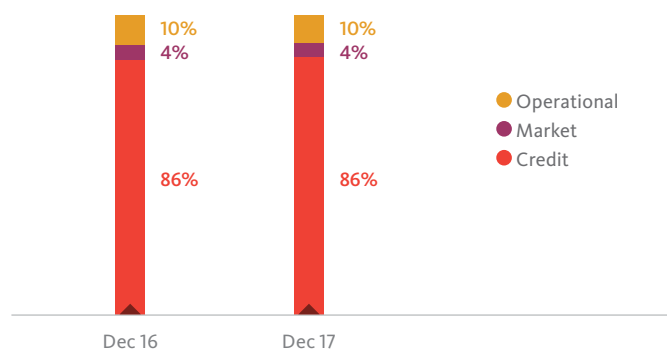
%	2017	2016	Variation bp
CET1 Ratio	10.84%	10.55%	+29
Tier 1 Ratio	12.11%	11.53%	+58
Total Capital Ratio	14.48%	13.87%	+61
Leverage Ratio	5.02%	4.98%	+4
Million euro			Variation %
CET1	65,563	62,068	+5.6%
Tier 1	73,293	67,834	+8.0%
Total capital	87,588	81,584	+7.4%
RWA	605,064	588,089	+2.9%



Change in RWAs by risk type

The composition of the Group's RWAs did not change significantly in 2017. A key component was the contribution of credit risk, exceeding 86% in 2017. Market risk was relatively immaterial.

RWA BY RISK TYPE



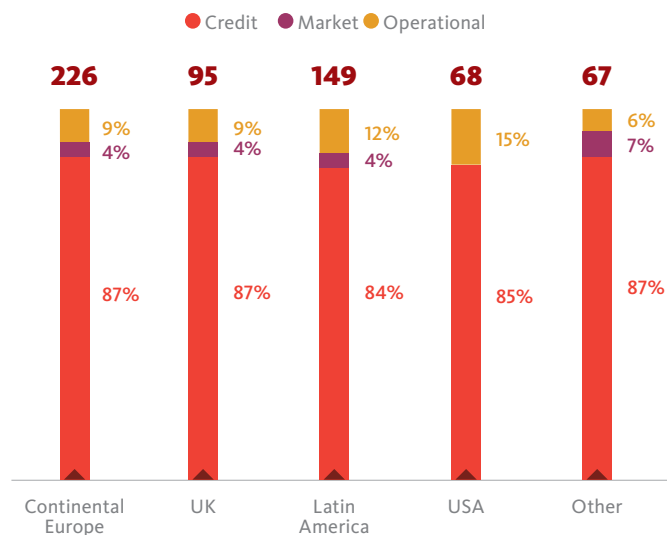
Breakdown of RWAs by core geographies and risk types

The Group's credit portfolio as of December 2017 stood at 519,643 million euros of RWAs, accounting for 86% of the Group's RWAs. By the main geographies, in which the Group operates, the Group's RWA contribution percentage is the following:

RWA BY GEOGRAPHY

Billion euros

Total Group RWA EUR 605.06 Bn



6

ANNEX

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■ HISTORICAL DATA. 2007 - 2017

Balance sheet	US\$ Mill.	2017 € Million	2016 € Million	2015 € Million	2014 € Million	2013 € Million
Total assets	1,732,155	1,444,305	1,339,125	1,340,260	1,266,296	1,134,128
Net customer loans	1,018,103	848,914	790,470	790,848	734,711	684,690
Customer deposits	932,732	777,730	691,111	683,142	647,706	607,836
Total customer funds	1,182,154	985,703	873,618	849,403	809,494	743,750
Total equity	128,124	106,832	102,699	98,753	89,714	80,298

Income statement						
Net interest income	38,661	34,296	31,089	32,189	29,548	28,419
Gross income	54,552	48,392	43,853	45,272	42,612	41,920
Net operating income	28,716	25,473	22,766	23,702	22,574	21,762
Profit before taxes	13,630	12,091	10,768	9,547	10,679	7,378
Attributable profit to the Group	7,461	6,619	6,204	5,966	5,816	4,175

Per share data*	US\$	2017 Euros	2016 Euros	2015 Euros	2014 Euros	2013 Euros
Attributable profit to the Group	0,46	0,40	0,40	0,40	0,47	0,38
Dividend	0,26	0,22	0,21	0,20	0,59	0,59
Share price	6,571	5,479	4,877	4,483	6,881	6,399
Market capitalisation (million)	76,226	88,410	72,314	65,792	88,041	73,735

Euro / US\$ = 1.199 (balance sheet) and 1.127 (income statement)

(*) Figures adjusted to capital increases

HISTORICAL DATA. 2007 - 2017

2012 US\$ Mill.	2011 € Million	2010 € Million	2009 € Million	2008 € Million	2007 € Million
1,282,880	1,251,008	1,217,501	1,110,529	1,049,632	912,915
731,572	748,541	724,154	682,551	626,888	571,099
626,639	632,533	616,376	506,976	420,229	355,407
756,375	763,989	761,923	651,289	551,291	515,393
81,747	80,813	80,914	73,871	60,001	57,558

31,914	28,883	27,728	25,140	20,019	14,443
44,989	42,466	40,586	38,238	32,624	26,441
24,753	23,055	22,682	22,029	17,807	14,417
3,565	7,858	12,052	10,588	10,849	10,970
2,283	5,330	8,181	8,943	8,876	9,060

2012 US\$	2011 Euros	2010 Euros	2009 Euros	2008 Euros	2007 Euros
0,23	0,59	0,93	1,03	1,20	1,31
0,59	0,59	0,59	0,59	0,62	0,60
6,000	5,773	7,798	11,360	6,639	13,563
62,959	50,290	66,033	95,043	53,960	92,501

Glossary

Additional Tier 1: capital mainly constituted by debt instruments convertible into shares (hybrids) in case of a contingent event (usually when the CET1 ratio drops below a certain value).

Advanced IRB approach: all the risk parameters are internally estimated by the bank, including CCF (credit conversion factors) to calculate the EAD.

Advanced Risk Management: programme to accelerate the implementation of strategic projects to improve risk management capacity and control.

ALM (Asset liability management): a series of techniques and procedures to ensure correct decision-making on investments and funding at the entity, taking into consideration the interrelation between the various on- and off-balance sheet items.

AQR (Asset Quality Review): asset quality review exercise performed by the European Central Bank.

Attributable profit: the portion of consolidated profit that corresponds to owners of the Group's ordinary shares.

Back-testing: the use of historical data to supervise the return on risk models.

Basel III: a set of amendments to the Basel II regulations, published in December 2010, which came into force in January 2013 and will be gradually implemented until January 2019.

Basic IRB approach: all the risk parameters are determined by the regulator except for the probability of default, which is internally estimated by the bank. The credit conversion factors required for calculating the EAD are determined by the regulator.

BCBS: Basel Committee on Banking Supervision.

BIS: Bank for International Payments.

BRRD (Bank Recovery and Resolution Directive): approved in 2014, it establishes the European framework for bank recovery and resolution in order to minimise the cost for taxpayers.

CB (Conservation buffer): a capital buffer equal to 2.5% of risk-weighted assets (and comprised fully of high quality instruments) to absorb losses generated from the business.

CCAR (Comprehensive capital analysis review): the Federal Reserve's evaluation of the planning and capital adequacy process of the US's main banks.

CCB (Counter cyclical buffer): buffer whose objective is to mitigate or prevent cyclical risks arising from excessive growth in lending at aggregate level. Accordingly, the CCB is designed to build up capital buffers during expansionary phases with a dual objective: to bolster the banking system's solvency and stabilise the credit cycle.

CCP (Central Counterparty Clearing House): responsible for clearing and settlement, facilitating trading in shares and derivatives in international markets.

CDS (Credit default swap): a derivatives contract that transfers the credit risk of financial instrument from the buyer (who receives the credit protection) to the seller (who guarantees the instrument's solvency).

CoCos (Contingent convertible bonds): debt securities convertible into capital if a specified event occurs. AT1 instruments are a type of CoCo.

Common equity: a capital measure that takes into account, among other components, ordinary shares, the share premium and retained earnings. It does not include preferred shares.

Common Equity Tier 1: an entity's highest quality capital, consisting of equity mainly constituted by ordinary shares and retained earnings and excluding preferred shares.

Concentration risk: the risk of loss due to large exposures to a small number of debtors to which the entity has lent money.

Cost of credit: a measure of credit quality, calculated as the ratio between loan-loss provisions and total lending

Coverage of non-performing loans: a risk quality indicator, expressed as the percentage of loans considered as doubtful which are covered by loan-loss provisions.

Credit risk mitigation: a technique to reduce the credit risk of a transaction by applying coverage such as personal guarantees or collateral.

Credit risk rating: the result of the objective evaluation of the future economic situation of the counterparties based on current features and assumptions. The methodology for assigning ratings depends largely on the type of customer and on the available data. A wide range of methodologies to assess credit risk is used, such as expert systems and econometric methods.

CRM (Customer Relationship Management): systems to manage customer relations.

CRR (Capital Requirements Regulation) and CRD IV (Capital Requirements Directive): these incorporate European rules to the legal framework of Basel III.

CSP (Commercial Strategic Plan): management model for coordinating the planning and control of loan portfolios at Santander Group, in which all those areas involved in managing portfolios (risk, business, management control, capital, financial management) participate in a comprehensive and coordinated way.

CVA (Credit Valuation Adjustment): valuation adjustment of over-the-counter (OTC) derivatives as a result of the risk associated with the credit exposure assumed by each counterparty.

Derivatives: financial instruments that derive their value from the performance of an underlying asset or index, e.g. bonds, currencies or stock market indices.

Digital customers: for Santander a digital customer is an individual or a company who, being a customer of a retail bank, has started to use online banking, mobile banking or both, in the last 30 days.

DTA: Deferred tax assets.

DVA (Debt Valuation Adjustment): valuation adjustment similar to the CVA, but in this case as a result of the risk with the Group assumed by its counterparties in OTC derivatives.

EAD (Exposure at default): the amount that the entity could lose in the event of counterparty default.

EBA (European Banking Authority): created in 2010, it began to operate in 2011. The EBA acts as a coordinator between the national entities responsible for safeguarding values such as the financial system's stability, transparency of markets and financial products, and the protection of bank customers and investors.

ECB Governing Council: the main decision-making body of the European Central Bank, consisting of all the members of the Executive Board and the governors of the national central banks of the euro zone countries.

Economic capital: the figure that demonstrates to a high degree of certainty the quantity of capital resources the Group needs at a given point in time to absorb unexpected losses arising from its current exposure.

EDTF (Enhanced Disclosure Task Force): task force that issues recommendations to enhance the transparency of information that banks disclose to the market.

Efficiency ratio: calculated as the ratio between operating costs and gross income. It measures how many euros an entity needs to spend in order to generate €1 of revenue (an efficiency ratio of 50% means an entity needs to spend €0.5 to generate €1 of revenue).

EL (Expected loss): a regulatory calculation of the average amount expected to be lost on an exposure, using a 12-month time horizon. EL is calculated by multiplying probability of default (a percentage) by exposure at default (an amount) and LGD (a percentage).

EPS (earnings per share): calculated by dividing a company's profits for the period by the number of shares comprising its share capital.

ESRB (European Systemic Risk Board): the body that has been charged with macroprudential supervision of the European Union's financial system in order to contribute to preventing or mitigating the systemic risk to financial stability.

Exposure: the gross amount that the entity could lose if the counterparty is unable to meet its contractual payment obligations, without taking into consideration the impact of any guarantees, credit enhancements or credit risk mitigation transactions.

Fully-loaded: denotes full compliance with Basel III capital adequacy requirements (mandatory in 2019).

FSB (Financial Stability Board): international institution that monitors and makes recommendations on the global financial system.

GHOS (Group of Governors and Heads of Supervision): supervisory body of the Basel Committee.

G-SIB (Global Systemically Important Bank) or SIFI (Systemically Important Financial Institution): a framework is in place to mitigate the possible impact of the insolvency of this type of bank on international financial stability and particular economies.

ICAAP: Internal Capital Adequacy Assessment Process.

ICAAR: Internal Capital Adequacy Assessment Report.

IFRS: International Financial Reporting Standards.

ILAAP (Internal Liquidity Adequacy Assessment Process): internal process to identify, measure, manage and control liquidity implemented by the entity in accordance with article 86 of Directive 2013/36/EU.

IRB (Internal Ratings-based) approach: based on internal ratings to calculate risk-weighted exposures.

IRP: initials in Spanish for the Pillar III disclosures report.

ISDA (International Swaps and Derivatives Association): the organisation that establishes the framework contracts for over-the-counter (OTC) derivative transactions between financial institutions.

JST (Joint Supervisory Team): one of the main forms of cooperation between the ECB and the national supervisors.

LCR (Liquidity Coverage Ratio): a ratio that ensures that a bank has an adequate stock of unencumbered high quality liquid assets that can be converted, easily and immediately, into cash in private markets, in order to meet its liquidity needs for a 30 calendar day liquidity stress scenario.

Leverage ratio: a complementary (non-risk based) regulatory capital measure that attempts to guarantee the financial resilience and strength of entities in terms of indebtedness. The ratio is calculated by dividing Tier 1 eligible capital by exposure.

LGD (Loss Given Default): that part of EAD not recovered at the end of the loan recovery process. It is equal to 1 minus the recovery rate (i.e: $LGD=1-\text{recovery rate}$). The definition of loss used to estimate the LGD must be a definition of economic loss, not an accounting loss.

Loyal customers: customers who consider Santander as their main bank.

LTD (loan to deposits): the ratio of loans to deposits, which measures a bank's liquidity.

LTV (loan to value): amount of credit extended/value of guarantees and collateral.

Mark-to-market approach: in regulatory terms, an approach for calculating the value of the counterparty credit risk exposure of derivatives (present market value plus a margin, i.e. the amount that takes into account the potential future increase in market value).

MiFID (Markets in Financial Instruments Directive): European rules on investor protection in financial products.

MREL (Minimum Requirement for Eligible Liabilities): minimum requirement of eligible liabilities with loss absorbing capacity. It applies to European banks in the same way as total loss-absorbing capacity (TLAC) applies to systemic banks.

Multiple Point of Entry: resolution by multiple points of entry. It entails applying various powers of resolution, both of the local authorities of the subsidiaries of a bank as well as the authorities of the parent.

Netting: a bank's ability to reduce its credit risk exposure by setting off the value of the rights against its obligations with the same counterparty.

Non-performing loan ratio: risk quality indicator. The relation between loans considered as doubtful and total lending.

NSFR (Net stable funding ratio): this requires banks to have a stable funding profile in relation to the composition of its off-balance sheet assets and activities a ratio of net stable funding that ensures a bank has a balanced balance sheet structure, in which stable funding requirements are funded by stable liabilities.

Ordinary profit: profit excluding extraordinary results.

OTC (over-the-counter): bilateral transactions (e.g. derivatives) that are not traded on an organised market.

PD (Probability of default): this represents the likelihood that a customer or transaction will fall into default. It is the probability that an event (the default) will occur within a given time horizon.

Phased-in: denotes compliance with current capital adequacy requirements, taking into account the transition schedule for Basel III compliance.

Pillar 1: Minimum Capital Requirements: the part of the new capital accord that establishes the minimum regulatory capital requirements for credit, market and operational risk.

Pillar 2: includes the supervisory review process. Internal capital adequacy assessment process reviewed by the supervisor with possible additional capital requirements for risk that are not included in Pillar 1, and the use of more sophisticated methodologies than Pillar 1.

Pillar 3: includes market discipline. This pillar is designed to complete the minimum capital requirements and the supervisory review process and, accordingly, enhance market discipline through the regulation of public disclosure by the entities.

QIS (Quantitative Impact Study): ad hoc requests by the EBA for studies analysing and calibrating the impact of new changes in regulation.

RDL: Royal Decree Law.

Repurchase agreement (repo): contract whereby the seller temporarily transfers ownership of securities to the buyer, and undertakes to repurchase these assets at a future date and at a pre-set price.

Risk appetite: the amount and type of risks considered as reasonable to assume when implementing the Group's business strategy.

Risk premium: credit risk management metric that relates the VMG to lending.

RoA (return on assets): this measures an entity's return, calculated as consolidated profit as a percentage of average total assets.

RoE (return on equity): this measures an entity's return, calculated as attributable profit as a percentage of average stockholders' equity excluding minority interests.

RoTE (return on tangible equity): this measures an entity's return, calculated as attributable profit as a percentage of average stockholders' equity excluding minority interests - Intangible assets.

RoRWA (return on risk-weighted assets): this measures an entity's return, calculated as consolidated profit as a percentage of average risk-weighted assets.

RWA (Risk-weighted Assets): calculated by assigning a level of risk, expressed as a percentage (risk weighting) to an exposure in accordance with the relevant rules under the standardised approach or the IRB approach.

SREP (Supervisory Review and Evaluation Process): the European Central Bank's process for supervising and evaluating banks.

SRF: Single Resolution Fund.

SRMR: Single Resolution Mechanism Regulation.

SSM (Single Supervisory Mechanism): banking supervisory system in Europe, consisting of the ECB and the relevant supervisory authorities of the participating EU countries.

Standardised approach: used to calculate credit risk capital requirements under Basel Pillar 1. The risk weightings used to calculate capital are determined by the regulator.

TNAV (Tangible Net Asset Value) per share: indicator of capitalisation. Tangible equity, calculated as the sum of equity and accumulated other comprehensive income deducting goodwill attributable and other intangible assets/number of shares (deducting treasury shares).

TLAC (Total Loss Absorbing Capacity): loss absorbing capacity of global systemic banks. It enables a bail-in: investors, not taxpayers, assume the losses.

Unexpected loss: unexpected losses (not covered by allowances) must be covered by capital.

VaR (Value at Risk): metric that establishes the maximum expected loss with a level of confidence and a certain time horizon.

VMG (management of non-performing loans variation): credit management metric defined as the final balance less the initial balance of non-performing loans for the period, plus write-offs, less loan loss recoveries for the same period.

In addition to the financial information prepared under International Financial Reporting Standards ("IFRS"), this annual report includes certain alternative performance measures as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority on 5 October 2015 (ESMA/2015/1415es) as well as non-IFRS measures ("Non-IFRS Measures"). The APMs and Non-IFRS Measures are performance measures that have been calculated using the financial information from the Santander Group but that are not defined or detailed in the applicable financial information framework and therefore have neither been audited nor are capable of being completely audited. These APMs and Non-IFRS Measures are used to allow for a better understanding of the financial performance of the Santander Group but should be considered only as additional information and in no case as a replacement of the financial information prepared under IFRS. Moreover, the way the Santander Group defines and calculates these APMs and Non-IFRS Measures may differ to the way these are calculated by other companies that use similar measures, and therefore they may not be comparable. For further details of the APMs and Non-IFRS Measures used, including its definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFR, please see 2017 Consolidated Directors' Report, published on February 16, 2018, Section 26 of the Documento de Registro de Acciones for Banco Santander filed with the CNMV on July 4, 2017 and Item 3A of the Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission on March 31, 2017 (the "Form 20-F"). These documents are available on Banco Santander's website (www.bancosantander.com).

General information

Banco Santander, S.A.

The parent group of Grupo Santander was established on 21 March 1857 and incorporated in its present form by a public deed executed in Santander, Spain, on 14 January 1875, recorded in the Mercantile Registry of the Finance Section of the Government of the Province of Santander, on folio 157 and following, entry number 859. The Bank's By-laws were amended to conform with current legislation regarding limited liability companies. The amendment was registered on 8 June 1992 and entered into the Mercantile Registry of Santander (volume 448, general section, folio 1, page 1,960, first inscription of adaptation).

The Bank is also recorded in the Special Registry of Banks and Bankers 0049, and its fiscal identification number is A-390000013. It is a member of the Bank Deposit Guarantee Fund.

Registered office

The Corporate By-laws and additional public information regarding the Company may be inspected at its registered office at Paseo de Pereda, numbers 9 to 12, Santander.

Corporate center

Santander Group City
Avda. de Cantabria s/n
28660 Boadilla del Monte
Madrid
Spain

General information

Telephone: 902 11 22 11 (Central Services)

Telephone: 91 289 00 00 (Customer support central services)

www.santander.com

Relations with investors and analysts

Santander Group City
Pereda, 2ª planta.
Avda. de Cantabria, s/n.
28660 Boadilla del Monte
Madrid
Spain
Telephone: +34 91 259 65 14
investor@gruposantander.com

Customer service department

Santander Group City
Avda. de Cantabria s/n
28660 Boadilla del Monte
Madrid
Spain
Telephone: 91 257 30 80
Fax: 91 254 10 38
atencie@gruposantander.com

Ombudsman

Mr José Luis Gómez-Dégano,
Apartado de Correos 14019
28080 Madrid
Spain

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All customers, shareholders and the general public can use Santander's official social network channels in all the countries in which the Bank operates.





**Banco Santander, S.A.
and subsidiaries
(Santander Group)**

Auditor's report
on the consolidated annual accounts
and the consolidated Director's Report
December 31, 2017



This version of our report is a free translation of the original, which was prepared in Spanish. All possible care has been taken to ensure that the translation is an accurate representation of the original. However, in all matters of interpretation of information, views or opinions, the original language version of our report takes precedence over this translation.

Independent auditor's report on the consolidated annual accounts

To the shareholders of Banco Santander, S.A.:

Audit report on the consolidated annual accounts

Opinion

We have audited the consolidated annual accounts of Banco Santander, S.A. (the Parent company) and its subsidiaries (the Group), which comprise the balance sheet as at December 31, 2017, and the income statement, statement of recognised income and expense, statement of changes in total equity, statement of cash flows and related notes, all consolidated, for the year then ended.

In our opinion, the accompanying consolidated annual accounts present fairly, in all material respects, the equity and financial position of the Group as at December 31, 2017, as well as its financial performance and cash flows, all consolidated, for the year then ended, in accordance with International Financial Reporting Standards as adopted by the European Union (IFRS-EU) and other provisions of the financial reporting framework applicable in Spain.

Basis for opinion

We conducted our audit in accordance with legislation governing the audit practice in Spain. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated annual accounts* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those relating to independence, that are relevant to our audit of the consolidated annual accounts in Spain, in accordance with legislation governing the audit practice. In this regard, we have not rendered services other than those relating to the audit of the accounts, and situations or circumstances have not arisen that, in accordance with the provisions of the aforementioned legislation, have affected our necessary independence such that it has been compromised.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated annual accounts of the current period. These matters were addressed in the context of our audit of the consolidated annual accounts as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
<p data-bbox="256 465 670 499"><i>Loan-loss impairment provisions</i></p> <p data-bbox="256 521 837 674">Estimating loans and receivables impairment provisions for credit-risk is one of the most significant and complex estimation exercises performed in preparing the attached consolidated annual financial statements.</p> <p data-bbox="256 696 837 848">The assessment of credit risk impairment provisions is based on models that entail a significant degree of judgement for the determination of the impairment losses considering factors such as:</p> <ul data-bbox="256 871 837 1346" style="list-style-type: none"> <li data-bbox="256 871 837 936">• The classification of the various credit portfolios by risk. <li data-bbox="256 958 837 1023">• The identification and their classification as impaired assets. <li data-bbox="256 1046 837 1198">• The use of significant assumptions regarding variables such as historical default levels, future income cash flows, valuation of guaranties, impairment emerge period, etc. <li data-bbox="256 1220 837 1346">• Design of parameters for the above mentioned models, such as the probability of impairment (PI) and Loss Given Impairment (LGI). <p data-bbox="256 1368 837 1547">The Group's business is focused primarily on commercial banking products and is geographically concentrated in 10 key markets (Argentina, Brazil, Chile, Spain, the US, Mexico, Poland, Portugal and the UK and consumer financing in Europe).</p> <p data-bbox="256 1570 837 1783">In this context, the Group develops a general framework of risk models that is adapted by geography and by product, in order to take into account peculiarities of each market. The above mentioned internal models allow the company to estimate both the collective provisions and the significant individual provisions.</p> <p data-bbox="256 1805 837 1883">Please refer to Note 10 of the consolidated annual financial statements.</p>	<p data-bbox="837 521 1493 701">Our work regarding the estimation of the credit-risk impairment focused on analysing, assessing and verifying the control environment as well as performing tests of details with respect to the credit risk provisions estimated collectively and individually.</p> <p data-bbox="837 723 1493 846">As for the internal control system, we have focused on testing the design and the operational effectiveness of controls relating to the following business procedures :</p> <ul data-bbox="837 869 1493 1429" style="list-style-type: none"> <li data-bbox="837 869 1493 969">• Calculation methodologies used, recalibrations and back-testing processes put in place by the Management. <li data-bbox="837 992 1493 1093">• Compliance of the management approved internal models with the applicable regulatory framework and their effectiveness. <li data-bbox="837 1115 1493 1193">• Reliability of data sources used for calculation and the appropriateness of the models in light of the circumstances. <li data-bbox="837 1216 1493 1317">• The periodic assessment of risks and monitoring procedures employed by the Group. <li data-bbox="837 1339 1493 1429">• The periodic review process for borrower case files in order to monitor their classification and valuation. <p data-bbox="837 1451 1493 1507">In addition, we carried out the following tests of details:</p> <ul data-bbox="837 1529 1493 1883" style="list-style-type: none"> <li data-bbox="837 1529 1493 1686">• Verified: i) calculation and segmentation methods; ii) the historical loss rates used to estimate future cash flows and historical discount rates; iii) correct loan classification in the corresponding categories. <li data-bbox="837 1709 1493 1776">• Re-performing of the credit risk provisions estimated collectively for the main portfolios. <li data-bbox="837 1798 1493 1883">• Review of a sample of borrower case files to check their proper classification, discounted cash flows models and impairment.

Key audit matter	How our audit addressed the key audit matter
	<ul style="list-style-type: none"> Back-testing of the impairment losses actually incurred against those impairment losses estimated in prior periods. <p>Differences emerged as a result of our tests with respect to the calculations performed by management were not outside a reasonable range.</p>

Disclosure in the annual financial statements of the estimated impact of IFRS9 adoption

In relation to the effectiveness in 2018 of the new IFRS 9 on the Classification and Valuation of Financial Instruments, as it is described in Note 1.b, the Group has designed an implementation plan for the adoption of this standard.

This implementation plan entails conducting an evaluation of the population of financial instruments affected by the classification and measurement requirements of IFRS 9 and the development of an impairment methodology of loans and receivables due to credit risk for the determination of the expected credit losses. In this first application of the standard, the Group has decided not to adopt the new standard regarding hedge accounting, as detailed in Note 1.b and included in the IFRS 9 itself.

Since it is very relevant for Santander Group, the directors and management closely monitor the implementation projects completed in the following business units: Brazil, United Kingdom, United States, Portugal, Spain, Poland, Chile, Mexico and the main geographical areas of the Consumer Group.

In this line, the Group has completed the definition of the main assumptions used in the valuation, classification and provisions process, such as: the main business models used, definition of default, future information included in the provision models or completed evaluation for the determination of significant increase in credit risk.

Thus, as a disclosure requirement for a breakdown in the consolidated annual accounts and according to the IAS 8 requirements, the Group has made an estimation of the impact of the adoption of this new regulation.

For the aforementioned geographies, our work has focused on the analysis, evaluation and verification of the internal control and on performing test of detail, all referred to the disclosure of financial information related to the estimated impact of the adoption of this new regulation in each of its key areas: classification, valuation and impairment.

With respect to the internal control, in compliance with the requirements of IAS 8, we have focused on testing the design and the operational effectiveness of controls related to the presentation and disclosure of the information in the consolidated annual accounts. Among the other, the governance controls should be outlined for the following aspects:

- Accounting policies and the methodological framework developed by the Group in order to assess compliance with new regulations.
- Analysis of the main methodologies and calculation variables considered in the quantification process.

Moreover, we carried out tests of detail regarding calculations presented and disclosed in Note 1.b:

- Sampling of operations in order to assess their adequate classification, registration and valuation, based on our analysis of business models and solely payments of principal and interest (SPPI) tests carried out.
- For the most relevant portfolios, checks with respect to: i) Methodology for estimating parameters of expected loss, ii) Historical and prospective information used, iii) Loan classification criteria by staging.

Key audit matter	How our audit addressed the key audit matter
Please refer to Note 1.b of the consolidated annual financial statements.	<ul style="list-style-type: none"> Review of impairment calculations including the information related to scenarios and their assumptions. <p>As a result of our procedures, we have not identified additional observations outside a reasonable range.</p>

Goodwill impairment testing

The Group yearly checks for evidence of impairment in the registered goodwill.

The Management estimates the recoverable amount of the most representative cash generating units by calculating its value in use discounted cash flow projections. These estimations are inherently uncertain and include a high level of judgement since they are based on assumptions regarding some aspects such as discount rates, results projections and long term constant growth rates employed. These estimations are sensitive to variables and hypothesis used, being subject, due to their own nature, to risk of material misstatement when being valued.

Due to their relevance for the Santander Group, the management closely monitor the goodwill deriving from Brazil, the United Kingdom and the United States.

Please refer to notes 2 and 17 of the attached consolidated annual financial statements.

We have documented, with the assistance of our valuation experts, our understanding and review of the assessment undertaken by the management.

With respect to the internal control, we evaluated the design and tested the controls operational effectiveness in the following areas:

- Criteria for the definition of the Group's CGUs.
- Methodology used by the management for the testing of goodwill impairment, including an assessment of the controls in place to supervise the process and the approvals involved.
- Budgeting process on which results projections employed on the cash flow projections discount rates are based on.
- Capability of reliable prediction from the management by comparing previous years' estimations and impairment assessments with the actual results.
- Reviewing the annual valuation reports, both performed by the Group and by external experts, regarding the goodwill impairment testing.

On the other hand, we also conducted tests to cross-check the cash flow projections discount rates employed by the Group included in its estimation, considering the regulatory requirements, market practices and specific banking sector expectations. This work included the verification of the hypothesis, such as growth rates and discount rates.

Key audit matter	How our audit addressed the key audit matter
	<p>Additionally, we performed the following procedures:</p> <ul style="list-style-type: none"> • Verified the mathematical accuracy of the cash flow projections discount rates, including the validation of the key inputs with external data. • Performed a specific sensitivity analysis of the key inputs as well as those related to: i) financial projections for the following years; ii) expected long term growth rate; and iii) methodology and assumptions for the calculation of the discount rate. • Likewise, we reviewed the adequacy of the information disclosed in the attached consolidated annual financial statements. <p>As a result of the above procedures, we believe that the estimations employed by management are not outside a reasonable range in the context of the prepared consolidated annual financial statements.</p>

Recoverability of deferred tax assets

Assessing the recoverability of deferred tax assets is a complex exercise and requires a high degree of judgement and estimation; this aspect is of particular relevance to the Group in multiple geographies, including Spain, the United States, Brazil and Mexico.

In keeping with the recoverability model defined by the Group, the management of each business unit compiles the assumptions that underpin the business plans that are projected over the time horizon established for that business.

This process implies specific and complex considerations that the management takes into account in order to assess the initial and ongoing recognition of deferred tax assets. The most significant considerations made by the Group in this respect are:

- Assuring themselves that the tax regulations of each country are applied correctly and the temporary differences that qualify as deductible are duly recognised.

We have documented, in collaboration with our tax experts, our understanding and review of the estimation exercise undertaken by the management.

With respect to the internal control we focused on the controls design and operational effectiveness of the following processes:

- The process of drawing up the business plan for each geography under the scope of the model established for estimating the recognition, measurement and recoverability of deferred tax assets.
- Calculation of deferred tax assets.

We also carried out the following tests of details:

- Evaluate the assumptions made by the Group to calculate and estimate its deductible temporary differences to assess whether they are comprehensive and accurate.

Key audit matter	How our audit addressed the key audit matter
<ul style="list-style-type: none"> Maintaining a control environment, running the models and validating the calculations deriving therefrom to ensure that the tax assets are properly recognised and measured and that the conclusions drawn regarding their recoverability are accurate. Reviewing that the projections that form part of the defined model which is in turn used to estimate the tax profits used to infer the amount of deferred tax assets that will be recoverable in future periods in relation to deductible temporary differences and tax carryforwards are indeed achievable. <p>Please refer to Note 2 of the consolidated annual financial statements.</p>	<ul style="list-style-type: none"> Analysis of the key data used by management to estimate the various deferred tax assets and track their subsequent recoverability, including: <ul style="list-style-type: none"> Parallel reperformance of the income projections carried out by the entity and the hypothesis employed, including the detail of the economic forecasts and indicators used in the analysis (inflation, interest rates, etc.); Obtaining the necessary management information that support the business plan (budgets, future economic forecasts, estimations on financial products to be contracted, etc.); Evaluate the tax strategy planned by the Group for the recoverability of the deferred tax assets. <p>We have obtained adequate audit evidence throughout our procedures to corroborate the estimates made by the group with respect to the recoverability of its deferred tax assets.</p>

Measurement of pension obligations

The regulations applicable to pension obligations are complex and the estimation of such obligations implies actuarial calculations which require the use of significant judgement, a high volume of data and estimates regarding various assumptions in multiple geographies.

These estimates are particularly relevant in certain geographies, specifically Spain, the United Kingdom, Brazil and Portugal.

In making their estimates, the management takes into account certain considerations in order to determine the amount of pension obligations to be recognised, most notable among which:

- Guaranteeing compliance with legislation country by country.

We documented, with the assistance of our actuarial experts, our understanding and review of the estimation exercise carried out by the management.

With respect to the internal control we focused on the controls design and operational effectiveness of the following processes:

- Update of the staff database.
- Assumptions and hypotheses used to estimate the Group's pension obligations, and an assessment of the evidence of any changes which may have affected them.
- Actuarial criteria used in the estimation process and in the calculation of the pension obligations by geography and at the Group level.

Key audit matter	How our audit addressed the key audit matter
<ul style="list-style-type: none"> Maintaining and validating calculations to ensure that the Group's pension obligations are properly measured and recognised. Reviewing the key assumptions and hypotheses used in the calculations and estimates made by the actuaries at year-end. <p>Please refer to notes 2 and 25 of the consolidated annual financial statements.</p>	<p>We also carried out the following tests of details:</p> <ul style="list-style-type: none"> Validation of the key information and hypothesis employed by the management for the estimation of the pension obligations. We obtained confirmation letters from insurance companies that work with the Group to obtain an additional source of information regarding the savings policies written with these entities. We reviewed the valuation performed by the Group for the assets and liabilities related to pension obligations. We obtained and reviewed the actuarial reports prepared by the experts external to the Group's Management. <p>As a result of the previous procedures, no differences were identified, outside a reasonable range.</p>

Provisions for tax, legal and labour lawsuits

The Group is party to a range of tax, legal and labour proceedings - administrative and judicial - which primarily arose in the ordinary course of its business operations. There are also situations not yet subject to any judicial proceedings that have nevertheless required the Group to recognise provisions; these include customer conduct related matters and the attendant compensation. The estimation of the provisions registered for the mentioned purposes is one of the areas for which a greater judgement is required.

These proceedings generally take a long period of time to run their course, giving rise to complex processes dictated by the legislation prevailing in the various jurisdictions in which the Group operates.

The Group's management decide when to recognise a provision for these proceedings based on estimates made using prudent calculation procedures that are consistent with the uncertainty intrinsic to the obligations they cover.

We have documented our understanding and review of the estimation exercise undertaken by the management.

With respect to the internal control we focused on the controls design and operational effectiveness of the following processes:

- Update of the databases that contain the ongoing legal procedures.
- Evaluation of the accuracy of the constituted provisions for regulatory, legal or tax procedures and its recognition.
- Conciliation between the minute in accordance and, if applicable, in discordance of the Inspections with the amounts registered.

In addition, we performed test of details consisting of the following:

- We familiarised ourselves with the policy for classifying lawsuits and allocating provisions.

Key audit matter	How our audit addressed the key audit matter
<p>Within these provisions, the most significant are those corresponding to the tax and labour proceedings in Brazil, as well as those recognised to cover customer compensation for the sale of certain products in Spain and the UK; these estimates are based on the number of claims expected to be received, the number expected to be admitted, and the estimated average payout per case.</p> <p>Please refer to notes 1.h, 2 and 10 of the consolidated annual financial statements.</p>	<ul style="list-style-type: none"> • Monitoring of the ongoing tax inspections. • Analysis of the reasonableness of the expected outcomes of the most significant tax, legal and labour proceedings. • Assessment of possible contingencies relating to compliance with the Group's tax obligations for all the years open to inspection. • We obtained confirmation letters from external lawyers and tax advisors who work with the Group to cross-check its assessment of the outcome of the lawsuits, all of the information used, the correct recognition of the various provisions and the identification of potentially omitted liabilities. • Examination of the communications with the regulatory bodies, analyse the ongoing regulatory inspections and value the impact of any regulatory finding in the audit. • Analysis of the recognition and reasonableness of the provisions recorded for accounting purposes and the movements therein.
	<p>Specifically in connection with the provisions recorded to cover customer compensation, our procedures focused on:</p> <ul style="list-style-type: none"> • Assessment of the design and testing the operational effectiveness of the controls associated with the calculation and review of the provision recognised for customer compensation, including the process of generating and approving the model assumptions and results. • Evaluation of the methodology used by the management, verifying that it is in line with market practice and the recommendations issued by the supervisory organisms. • Running sensitivity analysis, varying the key inputs to test the model's results. <p>As a result of the previous procedures, no differences were identified, outside a reasonable range, in the procedures previously described.</p>

Key audit matter	How our audit addressed the key audit matter
<p data-bbox="256 465 603 499"><i>IT systems - access controls</i></p> <p data-bbox="256 526 837 678">The Group's business is highly dependent on information technology (IT) systems in the geographical locations where it operates, such that adequate control of these systems is crucial to ensuring correct data processing.</p> <p data-bbox="256 705 837 831">Moreover, as the systems become more numerous and complex, the risks relating to the organisation's IT systems and, by extension, the data they process, increase.</p> <p data-bbox="256 857 837 1041">Considering this context, it is vital to evaluate aspects such as the organisation of the Group's Technology and Operations Department, software maintenance and development controls, physical and logical security and system operation.</p> <p data-bbox="256 1068 837 1193">In this respect, the management has developed a system efficiency plan including aspects such as access controls in systems, databases and applications</p>	<p data-bbox="837 526 1493 678">With the help of our IT system experts, our work consisted of reviewing the internal controls over the IT systems and software that support the core business activity and have an impact on the Group's financial reporting.</p> <p data-bbox="837 705 1493 801">For this purpose procedures were carried out in order to evaluate the design and operating effectiveness of the controls related to:</p> <ul data-bbox="837 828 1493 1171" style="list-style-type: none"> <li data-bbox="837 828 1493 864">• Functioning of the IT governance framework. <li data-bbox="837 891 1493 1016">• Access control and logic security over the applications, operating systems and databases that support the relevant financial information. <li data-bbox="837 1043 1493 1108">• Application development and update management. <li data-bbox="837 1135 1493 1171">• Maintenance of the IT operations. <p data-bbox="837 1198 1493 1263">Our review revealed incidents related with access controls in respect of certain applications.</p> <p data-bbox="837 1290 1493 1415">The Group has prepared a plan to remedy these incidents which is in the process of being implemented and formal mitigating controls are being put in place.</p> <p data-bbox="837 1442 1493 1507">Against this backdrop, our approach and audit plan centred on the following aspects:</p> <ul data-bbox="837 1534 1493 2016" style="list-style-type: none"> <li data-bbox="837 1534 1493 1630">• We reviewed the remediation plan and the new controls implemented by the Group in 2017. <li data-bbox="837 1657 1493 1744">• The controls related to the segregation of duties (access control) and access to critical transactions. <li data-bbox="837 1771 1493 1836">• We increased sampling of the mitigating controls identified by management. <li data-bbox="837 1863 1493 2016">• We expanded the samples analysed for derivatives and other financial assets to confirm their existence and measurement and the correct functioning of the IT governance framework.

Key audit matter	How our audit addressed the key audit matter
	The results of our procedures involving the samples added to our tests of controls and tests of details were satisfactory and we did not detect any material aspect affecting the financial information included in the consolidated annual financial statements.

Acquisition of Banco Popular Español

On 7 June 2017, the parent company of these Group publicly announced the acquisition of 100% of the shares and capital instruments of Banco Popular Español, S.A. (Banco Popular) under the 'resolution' scheme authorised by the Single Resolution Board (SRB) and implemented by the Spanish National Resolution Authority (FROB for its acronym in Spanish).

Implementation of the above 'resolution' decision materialised in the acquisition by Banco Santander of all of the shares of Banco Popular for the consideration of one Euro.

Prior to the acquisition, Banco Popular had to amortised all of its shares outstanding as of 7 June 2017 and all of the shares resulting from the conversion of the regulatory capital instruments 'Additional Tier 1' it had issued and to convert all of the 'Tier 2' issued by Banco Popular into new-issue shares of Banco Popular.

In accordance with IFRS 3, the Group has classified the identifiable assets acquired and liabilities assumed at their provisional fair values and engaged a third party to obtain an independent valuation of them.

Please refer to Note 2 of the consolidated annual financial statements.

We documented our understanding and internal control assessment focusing on the design and operational effectiveness of controls over the identification and valuation process of the assets acquired and liabilities assumed at provisional fair value carried out by management.

Likewise, we performed audit procedures to obtain sufficient audit evidence of the balances as of the date of acquisition.

In addition, with the help of our valuation experts, we checked whether the methodology used to determine the fair values was adequate, specifically testing the underlying assumptions and the mathematical accuracy of the calculations. Specifically, we assessed whether the allocation of the purchase price to the assets acquired and liabilities assumed was adequate.

Note that the acquirer has one year from the date of acquisition to definitively account for this business combination and to state the assets and liabilities of the entity acquired at their fair values.

As a result, the measurements made by the Group represent the best estimate available as at the date of authorising the consolidated annual financial statements for issue and should be considered provisional and not still definitive.

The results of our procedures performed corroborated management's preliminary valuation work and allocation of the purchase price, as well as the appropriateness of the disclosed information in relation to this acquisition included in the attached consolidated annual financial statements.

Other matters

The Group's consolidated annual accounts for the year ended December 31, 2015 were audited by the predecessor auditor who issued a favorable opinion on February 12, 2016.

Other information: Consolidated management report

Other information comprises only the consolidated management report for the 2017 financial year, the formulation of which is the responsibility of the Parent company's directors and does not form an integral part of the consolidated annual accounts.

Our audit opinion on the consolidated annual accounts does not cover the consolidated management report. Our responsibility regarding the information included in the consolidated management report is defined in the company audit governing regulations, which establishes two differentiated responsibility levels:

- a) A specific level that is applicable to the statement of non-financial information, as well as to certain information included in the Annual Corporate Governance Report, defined in article 35.2. b) of Law 22/2015 on Accounts Auditing, which solely consists of verifying that the aforementioned information was included in the consolidated management report or otherwise report on it.
- b) A general level applicable to the rest of the information included in the consolidated management report, which consists of evaluating and informing about the concordance of the mentioned information with the consolidated annual accounts, based on the knowledge of the Entity acquired from the audit of the accounts and without including information other than that obtained as evidence during such audit, as well as evaluating and informing about whether the content and presentation of this part of the consolidated management report comply with the applicable regulations. If we conclude, based on the work performed, that there are material misstatements, we would be compelled to report on this.

Based on the work performed, in accordance with the information previously described, we verified that the specific information mentioned in section a) above was included in the consolidated management report and that the rest of the information included in the consolidated management report agrees with that included in the consolidated annual accounts for the year 2017 and its content and disclosure comply with the applicable regulations.

Responsibility of the directors and the audit committee for the consolidated annual accounts

The Parent company's directors are responsible for the preparation of the accompanying consolidated annual accounts, such that they fairly present the consolidated equity, financial position and financial performance of the Group, in accordance with International Financial Reporting Standards as adopted by the European Union and other provisions of the financial reporting framework applicable to the Group in Spain, and for such internal control as the directors determine is necessary to enable the preparation of consolidated annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated annual accounts, the Parent company's directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Parent company's audit committee is responsible for overseeing the process of preparation and presentation of the consolidated annual accounts.

Auditor's responsibilities for the audit of the consolidated annual accounts

Our objectives are to obtain reasonable assurance about whether the consolidated annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with legislation governing the audit practice in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated annual accounts.

As part of an audit in accordance with legislation governing the audit practice in Spain, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated annual accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Parent company's directors.
- Conclude on the appropriateness of the Parent company's directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated annual accounts, including the disclosures, and whether the consolidated annual accounts represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated annual accounts. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Parent company's audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide the Parent company's audit committee with a statement that we have complied with relevant ethical requirements, including those relating to independence, and we communicate with the audit committee those matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Parent company's audit committee, we determine those matters that were of most significance in the audit of the consolidated annual accounts of the current period and are therefore the key audit matters.

We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter.

Report on other legal and regulatory requirements

Report to the Parent company's audit committee

The opinion expressed in this report is consistent with the content of our additional report to the Parent company's audit committee dated February 15, 2018.

Appointment period

During the General Shareholder's Meeting held on March 18, 2016 we were appointed as the Group's auditors for a three-year period from the fiscal year ended December 31, 2016.

Services provided

Services, different to the audit, provided to the Group are described in Note 48 of the consolidated annual accounts.

PricewaterhouseCoopers Auditores, S.L. (S0242)



Alejandro Esnal (19930)

February 16, 2018

Banco Santander, S.A. and Companies composing Santander Group

Consolidated Financial Statements and
Consolidated Directors' Report for the year
ended December 31, 2017

Translation of consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55). In the event of a discrepancy, the Spanish-language version prevails.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55).
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SANTANDER GROUP
CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2017, 2016 AND 2015
(Millions of euros)

ASSETS	Note	2017	2016 (*)	2015 (*)
CASH, CASH BALANCES AT CENTRAL BANKS AND OTHER DEPOSITS ON DEMAND		110,995	76,454	77,751
FINANCIAL ASSETS HELD FOR TRADING		125,458	148,187	146,346
Derivatives	9	57,243	72,043	76,724
Equity instruments	8	21,353	14,497	18,225
Debt instruments	7	36,351	48,922	43,964
Loans and advances		10,511	12,725	7,433
Central banks	6	-	-	-
Credit institutions	6	1,696	3,221	1,352
Customers	10	8,815	9,504	6,081
<i>Memorandum items: lent or delivered as guarantee with disposal or pledge rights</i>		<i>50,891</i>	<i>38,145</i>	<i>34,026</i>
FINANCIAL ASSETS DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS		34,782	31,609	45,043
Equity instruments	8	933	546	630
Debt instruments	7	3,485	3,398	3,717
Loans and advances		30,364	27,665	40,696
Central banks	6	-	-	-
Credit institutions	6	9,889	10,069	26,403
Customers	10	20,475	17,596	14,293
<i>Memorandum items: lent or delivered as guarantee with disposal or pledge rights</i>		<i>5,766</i>	<i>2,025</i>	<i>-</i>
FINANCIAL ASSETS AVAILABLE-FOR-SALE		133,271	116,774	122,036
Equity instruments	8	4,790	5,487	4,849
Debt instruments	7	128,481	111,287	117,187
<i>Memorandum items: lent or delivered as guarantee with disposal or pledge rights</i>		<i>43,079</i>	<i>23,980</i>	<i>26,742</i>
LOANS AND RECEIVABLES		903,013	840,004	836,156
Debt instruments	7	17,543	13,237	10,907
Loans and advances		885,470	826,767	825,249
Central banks	6	26,278	27,973	17,337
Credit institutions	6	39,567	35,424	37,438
Customers	10	819,625	763,370	770,474
<i>Memorandum items: lent or delivered as guarantee with disposal or pledge rights</i>		<i>8,147</i>	<i>7,994</i>	<i>1,697</i>
INVESTMENTS HELD-TO-MATURITY	7	13,491	14,468	4,355
<i>Memorandum items: lent or delivered as guarantee with disposal or pledge rights</i>		<i>6,996</i>	<i>2,489</i>	<i>-</i>
HEDGING DERIVATIVES	11	8,537	10,377	7,727
CHANGES IN THE FAIR VALUE OF HEDGED ITEMS IN PORTFOLIO HEDGES OF INTEREST RATE RISK	36	1,287	1,481	1,379
INVESTMENTS	13	6,184	4,836	3,251
Joint ventures entities		1,987	1,594	1,592
Associated companies		4,197	3,242	1,659
REINSURANCE ASSETS	15	341	331	331
TANGIBLE ASSETS		22,974	23,286	25,320
Property, plant and equipment:	16	20,650	20,770	19,335
For own use		8,279	7,860	7,949
Leased out under an operating lease		12,371	12,910	11,386
Investment property:	16	2,324	2,516	5,985
<i>Of which leased out under an operating lease</i>		<i>1,332</i>	<i>1,567</i>	<i>4,777</i>
<i>Memorandum items: acquired in financial lease</i>		<i>96</i>	<i>115</i>	<i>195</i>
INTANGIBLE ASSETS		28,683	29,421	29,430
Goodwill	17	25,769	26,724	26,960
Other intangible assets	18	2,914	2,697	2,470
TAX ASSETS		30,243	27,678	27,814
Current tax assets		7,033	6,414	5,769
Deferred tax assets	27	23,210	21,264	22,045
OTHER ASSETS		9,766	8,447	7,675
Insurance contracts linked to pensions	14	239	269	299
Inventories		1,964	1,116	1,013
Other	19	7,563	7,062	6,363
NON-CURRENT ASSETS HELD FOR SALE	12	15,280	5,772	5,646
TOTAL ASSETS		1,444,305	1,339,125	1,340,260

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated balance sheet as of December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55).
In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP

CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2017, 2016 AND 2015

(Millions of euros)

LIABILITIES AND EQUITY	Note	2017	2016 (*)	2015 (*)
FINANCIAL LIABILITIES HELD FOR TRADING		107,624	108,765	105,218
Derivatives	9	57,892	74,369	76,414
Short positions	9	20,979	23,005	17,362
Deposits		28,753	11,391	11,442
Central banks	20	282	1,351	2,178
Credit institutions	20	292	44	77
Customers	21	28,179	9,996	9,187
Marketable debt securities	22	-	-	-
Other financial liabilities	24	-	-	-
FINANCIAL LIABILITIES DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS		59,616	40,263	54,768
Deposits		55,971	37,472	51,394
Central banks	20	8,860	9,112	16,486
Credit institutions	20	18,166	5,015	8,551
Customers	21	28,945	23,345	26,357
Marketable debt securities	22	3,056	2,791	3,373
Other financial liabilities	24	589	-	1
<i>Memorandum items: subordinated liabilities</i>	23	-	-	-
FINANCIAL LIABILITIES AT AMORTISED COST		1,126,069	1,044,240	1,039,343
Deposits		883,320	791,646	795,679
Central banks	20	71,414	44,112	38,872
Credit institutions	20	91,300	89,764	109,209
Customers	21	720,606	657,770	647,598
Marketable debt securities	22	214,910	226,078	222,787
Other financial liabilities	24	27,839	26,516	20,877
<i>Memorandum items: subordinated liabilities</i>	23	21,510	19,902	21,153
HEDGING DERIVATIVES	11	8,044	8,156	8,937
CHANGES IN THE FAIR VALUE OF HEDGED ITEMS IN PORTFOLIO HEDGES OF INTEREST RISK RATE	36	330	448	174
LIABILITIES UNDER INSURANCE CONTRACTS	15	1,117	652	627
PROVISIONS	25	14,489	14,459	14,494
Provision for pensions and other employment defined benefit obligations		6,345	6,576	6,356
Provisions for other long term employee benefits		1,686	1,712	1,916
Provisions for taxes and other legal contingencies		3,181	2,994	2,577
Provisions for commitments and guarantees given		617	459	618
Other provisions		2,660	2,718	3,027
TAX LIABILITIES		7,592	8,373	7,725
Current tax liabilities		2,755	2,679	2,160
Deferred tax liabilities	27	4,837	5,694	5,565
OTHER LIABILITIES	26	12,591	11,070	10,221
LIABILITIES ASSOCIATED WITH NON-CURRENT ASSETS HELD FOR SALE		-	-	-
TOTAL LIABILITIES		1,337,472	1,236,426	1,241,507
SHAREHOLDERS' EQUITY	30	116,265	105,977	102,402
CAPITAL	31	8,068	7,291	7,217
Called up paid capital		8,068	7,291	7,217
Unpaid capital which has been called up		-	-	-
<i>Memorandum items: uncalled up capital</i>		-	-	-
SHARE PREMIUM	32	51,053	44,912	45,001
EQUITY INSTRUMENTS ISSUED OTHER THAN CAPITAL		525	-	-
Equity component of compound financial instruments		-	-	-
Other equity instruments		525	-	-
OTHER EQUITY	34	216	240	214
ACCUMULATED RETAINED EARNINGS	33	53,437	49,953	46,429
REVALUATION RESERVES	33	-	-	-
OTHER RESERVES	33	(1,602)	(949)	(669)
Reserves or accumulated losses in joint ventures investments		724	466	291
Others		(2,326)	(1,415)	(960)
(-) OWN SHARES	34	(22)	(7)	(210)
PROFIT ATTRIBUTABLE TO SHAREHOLDERS OF THE PARENT		6,619	6,204	5,966
(-) DIVIDENDS	4	(2,029)	(1,667)	(1,546)
OTHER COMPREHENSIVE INCOME		(21,776)	(15,039)	(14,362)
ITEMS NOT RECLASSIFIED TO PROFIT OR LOSS	29	(4,034)	(3,933)	(3,166)
Actuarial gains or (-) losses on defined benefit pension plans		(4,033)	(3,931)	(3,165)
Non-current assets classified as held for sale		-	-	-
Other recognised income and expense of investments in subsidiaries, joint ventures and associates		(1)	(2)	(1)
Other valuation adjustments		-	-	-
ITEMS THAT MAY BE RECLASSIFIED TO PROFIT OR LOSS		(17,742)	(11,106)	(11,196)
Hedge of net investments in foreign operations (Effective portion)	29	(4,311)	(4,925)	(3,597)
Exchange differences	29	(15,430)	(8,070)	(8,383)
Hedging derivatives, Cash flow hedges (Effective portion)	29	152	469	171
Financial assets available-for-sale	29	2,068	1,571	844
<i>Debt instruments</i>		1,154	423	98
<i>Equity instruments</i>		914	1,148	746
Non-current assets classified as held for sale		-	-	-
Other recognised income and expense of investments in subsidiaries, joint ventures and associates	29	(221)	(151)	(231)
NON-CONTROLLING INTEREST	28	12,344	11,761	10,713
Other comprehensive income		13,780	12,614	11,940
<i>Others items</i>		-	-	-
EQUITY		106,833	102,699	98,753
TOTAL LIABILITIES AND EQUITY		1,444,305	1,339,125	1,340,260
MEMORANDUM ITEMS				
CONTINGENT LIABILITIES	35	49,117	44,434	39,834
CONTINGENT COMMITMENTS	35	237,970	231,962	221,738

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated balance sheet as of December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55).
In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP
CONSOLIDATED INCOME STATEMENTS FOR THE YEARS ENDED
DECEMBER 31, 2017, 2016 AND 2015
(Millions of euros)

	Note	(Debit)/ Credit		
		2017	2016 (*)	2015 (*)
Interest income	38	56,041	55,156	57,198
Interest expense	39	(21,745)	(24,067)	(24,386)
Net interest income		34,296	31,089	32,812
Dividend income	40	384	413	455
Share of results of entities accounted for using the equity method	13 and 41	704	444	375
Commission income	42	14,579	12,943	13,042
Commission expense	43	(2,982)	(2,763)	(3,009)
Gains or losses on financial assets and liabilities not measured at fair value through profit or loss, net	44	404	869	1,265
Gains or losses on financial assets and liabilities held for trading, net	44	1,252	2,456	(2,312)
Gains or losses on financial assets and liabilities measured at fair value through profit or loss, net	44	(85)	426	325
Gains or losses from hedge accounting, net	44	(11)	(23)	(48)
Exchange differences, net	45	105	(1,627)	3,156
Other operating income	46	1,618	1,919	1,971
Other operating expenses	46	(1,966)	(1,977)	(2,235)
Income from assets under insurance and reinsurance contracts	46	2,546	1,900	1,096
Expenses from liabilities under insurance and reinsurance contracts	46	(2,489)	(1,837)	(998)
Total income		48,355	44,232	45,895
Administrative expenses		(20,400)	(18,737)	(19,302)
<i>Staff costs</i>	47	(12,047)	(11,004)	(11,107)
<i>Other general administrative expenses</i>	48	(8,353)	(7,733)	(8,195)
Depreciation and amortisation cost	16 and 18	(2,593)	(2,364)	(2,418)
Provisions or reversal of provisions	25	(3,058)	(2,508)	(3,106)
Impairment or reversal of impairment on financial assets not measured at fair value through profit or loss, net		(9,259)	(9,626)	(10,652)
<i>Financial assets measured at cost</i>		(8)	(52)	(228)
<i>Financial assets available-for-sale</i>		(10)	11	(230)
<i>Loans and receivables</i>	10	(9,241)	(9,557)	(10,194)
<i>Held-to-maturity investments</i>		-	(28)	-
Profit from operations		13,045	10,997	10,417
Impairment of investments in subsidiaries, joint ventures and associates, net	17 and 18	(13)	(17)	(1)
Impairment on non-financial assets, net		(1,260)	(123)	(1,091)
<i>Tangible assets</i>	16	(72)	(55)	(128)
<i>Intangible assets</i>	17 and 18	(1,073)	(61)	(701)
<i>Others</i>		(115)	(7)	(262)
Gains or losses on non financial assets and investments, net	49	522	30	112
<i>Of which: Investments in subsidiaries, joint ventures and associates</i>		431	15	91
Negative goodwill recognised in results		-	22	283
Gains or losses on non-current assets held for sale not classified as discontinued operations	50	(203)	(141)	(173)
Profit or loss before tax from continuing operations		12,091	10,768	9,547
Tax expense or income from continuing operations	27	(3,884)	(3,282)	(2,213)
Profit for the period from continuing operations		8,207	7,486	7,334
Profit or loss after tax from discontinued operations	37	-	-	-
Profit for the period		8,207	7,486	7,334
<i>Profit attributable to non-controlling interests</i>	28	1,588	1,282	1,368
<i>Profit attributable to the parent</i>		6,619	6,204	5,966
Earnings per share				
<i>Basic</i>	4	0.404	0.401	0.397
<i>Diluted</i>	4	0.403	0.399	0.396

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated income statement for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55).
In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP
CONSOLIDATED STATEMENTS OF RECOGNISED INCOME AND EXPENSE
FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015
(Millions of euros)

	Note	2017	2016 (*)	2015 (*)
CONSOLIDATED PROFIT FOR THE YEAR		8,207	7,486	7,334
OTHER RECOGNISED INCOME AND EXPENSE		(7,320)	(303)	(4,076)
Items that will not be reclassified to profit or loss	29	(88)	(806)	445
Actuarial gains and losses on defined benefit pension plans		(157)	(1,172)	695
Non-current assets held for sale		-	-	-
Other recognised income and expense of investments in subsidiaries, joint ventures and associates		1	(1)	-
Other valuation adjustments		-	-	-
Income tax relating to items that will not be reclassified to profit or loss		68	367	(250)
Items that may be reclassified to profit or loss	29	(7,232)	503	(4,521)
Hedges of net investments in foreign operations (Effective portion)		614	(1,329)	(27)
Revaluation gain (losses)		614	(1,330)	(27)
Amounts transferred to income statement		-	1	-
Other reclassifications		-	-	-
Exchanges differences		(8,014)	676	(3,518)
Revaluation gain (losses)		(8,014)	682	(3,518)
Amounts transferred to income statement		-	(6)	-
Other reclassifications		-	-	-
Cash flow hedges (Effective portion)		(441)	495	(91)
Revaluation gain (losses)		501	6,231	(105)
Amounts transferred to income statement		(942)	(5,736)	14
Transferred to initial carrying amount of hedged items		-	-	-
Other reclassifications		-	-	-
Financial assets available-for-sale		683	1,326	(1,216)
Revaluation gains (losses)		1,137	2,192	(555)
Amounts transferred to income statement		(454)	(866)	(661)
Other reclassifications		-	-	-
Non-current assets held for sale		-	-	-
Revaluation gains (losses)		-	-	-
Amounts transferred to income statement		-	-	-
Other reclassifications		-	-	-
Share of other recognised income and expense of investments		(70)	80	(147)
Income tax relating to items that may be reclassified to profit or loss		(4)	(745)	478
Total recognised income and expenses		887	7,183	3,258
Attributable to non-controlling interests		1,005	1,656	796
Attributable to the parent		(118)	5,527	2,462

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated statement of recognised income and expense for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55). In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP

CONSOLIDATED STATEMENTS OF CHANGES IN TOTAL EQUITY FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015

(Millions of euros)

	Capital	Share premium	Other instruments (not capital)	Other equity instruments	Accumulated retained earnings	Revaluation reserves	Other reserves	(-) Own Equity instruments	Parent result for the period	(-) Dividends	Other comprehensive income	Non-Controlling interest		Total
												Other comprehensive income	Others items	
Balance as at 12/31/16 (*)	7,291	44,912	-	240	49,953	-	(949)	(7)	6,204	(1,667)	(15,039)	(853)	12,614	102,699
Adjustments due to errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments due to changes in accounting policies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted balance as at 12/31/16 (*)	7,291	44,912	-	240	49,953	-	(949)	(7)	6,204	(1,667)	(15,039)	(853)	12,614	102,699
Total recognised income and expense	-	-	-	-	-	-	-	-	6,619	-	(6,737)	(583)	1,588	887
Other changes in equity	777	6,141	525	(24)	3,484	-	(653)	(15)	(6,204)	(362)	-	-	(422)	3,247
Issuance of ordinary shares	777	6,141	-	-	-	-	6	-	-	-	-	-	543	7,467
Issuance of preferred shares	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Issuance of other financial instruments	-	-	525	-	-	-	-	-	-	-	-	-	592	1,117
Maturity of other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conversion of financial liabilities into equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital reduction	-	-	-	-	-	-	-	-	-	-	-	-	(10)	(10)
Dividends	-	-	-	-	(802)	-	-	-	-	(2,029)	-	-	(665)	(3,496)
Purchase of equity instruments	-	-	-	-	-	-	-	(1,309)	-	-	-	-	-	(1,309)
Disposal of equity instruments	-	-	-	-	-	-	26	1,294	-	-	-	-	-	1,320
Transfer from equity to liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from liabilities to equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between equity items	-	-	-	-	4,286	-	251	-	(6,204)	1,667	-	-	-	-
Increases or (-) decreases due to business combinations	-	-	-	-	-	-	-	-	-	-	-	-	(39)	(39)
Share-based payment	-	-	-	(72)	-	-	-	-	-	-	-	-	24	(48)
Others increases or (-) decreases of the equity	-	-	-	48	-	-	(936)	-	-	-	-	-	(867)	(1,755)
Balance as at 12/31/17	8,068	51,053	525	216	53,437	-	(1,602)	(22)	6,619	(2,029)	(21,776)	(1,436)	13,780	106,833

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated statement of changes in total equity for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55). In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP

CONSOLIDATED STATEMENTS OF CHANGES IN TOTAL EQUITY **FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015**

(Millions of euros)

	Capital	Share premium	Other instruments (not capital)	Other equity instruments	Accumulated retained earnings	Revaluation reserves	Other reserves	(-) Own Equity instruments	Parent result for the period	(-) Dividends	Other comprehensive income	Non-Controlling interest		Total
												Other comprehensive income	Others items	
Balance as at 12/31/15 (*)	7,217	45,001	-	214	46,429	-	(669)	(210)	5,966	(1,546)	(14,362)	(1,227)	11,940	98,753
Adjustments due to errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments due to changes in accounting policies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted balance as at 12/31/15 (*)	7,217	45,001	-	214	46,429	-	(669)	(210)	5,966	(1,546)	(14,362)	(1,227)	11,940	98,753
Total recognised income and expense	-	-	-	-	-	-	-	-	6,204	-	(677)	374	1,282	7,183
Other changes in equity	74	(89)	-	26	3,524	-	(280)	203	(5,966)	(121)	-	-	(608)	(3,237)
Issuance of ordinary shares	74	(89)	-	-	-	-	15	-	-	-	-	-	534	534
Issuance of preferred shares	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Issuance of other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maturity of other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conversion of financial liabilities into equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital reduction	-	-	-	-	-	-	-	-	-	-	-	-	(22)	(22)
Dividends	-	-	-	-	(722)	-	-	-	-	(1,667)	-	-	(800)	(3,189)
Purchase of equity instruments	-	-	-	-	-	-	-	(1,380)	-	-	-	-	-	(1,380)
Disposal of equity instruments	-	-	-	-	-	-	15	1,583	-	-	-	-	-	1,598
Transfer from equity to liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from liabilities to equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between equity items	-	-	-	-	4,246	-	174	-	(5,966)	1,546	-	-	-	-
Increases or (-) decreases due to business combinations	-	-	-	-	-	-	-	-	-	-	-	-	(197)	(197)
Share-based payment	-	-	-	(79)	-	-	-	-	-	-	-	-	-	(79)
Others increases or (-) decreases of the equity	-	-	-	105	-	-	(484)	-	-	-	-	-	(123)	(502)
Balance at 12/31/16 (*)	7,291	44,912	-	240	49,953	-	(949)	(7)	6,204	(1,667)	(15,039)	(853)	12,614	102,699

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated statement of changes in total equity for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55). In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP
CONSOLIDATED STATEMENTS OF CHANGES IN TOTAL EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015

(Millions of euros)

	Capital	Share premium	Other instruments (not capital)	Other equity instruments	Accumulated retained earnings	Revaluation reserves	Other reserves	(-) Own Equity instruments	Parent result for the period	(-) Dividends	Other comprehensive income	Non-Controlling interest	Others items	Total
Balance as at 12/31/14(*)	6,292	38,611	-	265	41,860	-	(700)	(10)	5,816	(471)	(10,858)	(655)	9,564	89,714
Adjustments due to errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments due to changes in accounting policies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted balance as at 12/31/15 (*)	6,292	38,611	-	265	41,860	-	(700)	(10)	5,816	(471)	(10,858)	(655)	9,564	89,714
Total recognised income and expense	-	-	-	-	-	-	-	-	5,966	-	(3,504)	(572)	1,368	3,258
Other changes in equity	925	6,390	-	(51)	4,569	-	31	(200)	(5,816)	(1,075)	-	-	1,008	5,781
Issuance of ordinary shares	925	6,390	-	-	-	-	120	-	-	-	-	-	320	7,755
Issuance of preferred shares	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Issuance of other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	890	890
Maturity of other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conversion of financial liabilities into equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital reduction	-	-	-	-	-	-	-	-	-	-	-	-	(20)	(20)
Dividends	-	-	-	-	(673)	-	-	-	-	(1,546)	-	-	(461)	(2,680)
Purchase of equity instruments	-	-	-	-	-	-	-	(3,225)	-	-	-	-	-	(3,225)
Disposal of equity instruments	-	-	-	-	-	-	16	3,025	-	-	-	-	-	3,041
Transfer from equity to liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from liabilities to equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between equity items	-	-	-	-	5,242	-	103	-	(5,816)	471	-	-	-	-
Increases or (-) decreases due to business combinations	-	-	-	-	-	-	-	-	-	-	-	-	761	761
Share-based payment	-	-	-	(188)	-	-	-	-	-	-	-	-	107	(81)
Others increases or (-) decreases of the equity	-	-	-	137	-	-	(208)	-	-	-	-	-	(589)	(660)
Balance at 12/31/15 (*)	7,217	45,001	-	214	46,429	-	(669)	(210)	5,966	(1,546)	(14,362)	(1,227)	11,940	98,753

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated statement of changes in total equity for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55).
In the event of a discrepancy, the Spanish-language version prevails.

SANTANDER GROUP
CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015

(Millions of euros)

	Note	2017	2016 (*)	2015 (*)
A. CASH FLOWS FROM OPERATING ACTIVITIES		40,188	21,823	5,678
Consolidated Profit for the year		8,207	7,486	7,334
Adjustments made to obtain the cash flows from operating activities		23,927	22,032	20,614
Depreciation and amortisation cost		2,593	2,364	2,418
Other adjustments		21,334	19,668	18,196
Net increase/(decrease) in operating assets		18,349	17,966	69,587
Financial assets held-for-trading		(18,114)	6,234	866
Financial assets at fair value through profit or loss		3,085	(12,882)	2,376
Financial assets available-for-sale		2,494	(7,688)	15,688
Loans and receivables		32,379	27,938	53,880
Other operating assets		(1,495)	4,364	(3,223)
Net increase/(decrease) in operating liabilities		30,540	13,143	49,522
Liabilities held-for-trading financial		1,933	8,032	(2,655)
Financial liabilities designated at fair value through profit or loss		19,906	(13,450)	(8,011)
Financial liabilities at amortised cost		12,006	21,765	58,568
Other operating liabilities		(3,305)	(3,204)	1,620
Income tax recovered/(paid)		(4,137)	(2,872)	(2,205)
B. CASH FLOWS FROM INVESTING ACTIVITIES		(4,008)	(13,764)	(6,218)
Payments		10,134	18,204	10,671
Tangible assets	16	7,450	6,572	7,664
Intangible assets	18	1,538	1,768	1,572
Investments	13	8	48	82
Subsidiaries and other business units		838	474	1,353
Non-current assets held for sale and associated liabilities		-	-	-
Held-to-maturity investments		300	9,342	-
Other proceeds related to investing activities		-	-	-
Proceeds		6,126	4,440	4,453
Tangible assets	16	3,211	2,608	2,386
Intangible assets	18	-	-	2
Investments	13	883	459	422
Subsidiaries and other business units		263	94	565
Non-current assets held for sale and associated liabilities		1,382	1,147	940
Held-to-maturity investments	12	387	132	138
Other payments related to investing activities		-	-	-
C. CASH FLOW FROM FINANCING ACTIVITIES		4,206	(5,745)	8,960
Payments		7,783	9,744	7,248
Dividends	4	2,665	2,309	1,498
Subordinated liabilities	23	2,007	5,112	2,239
Redemption of own equity instruments		-	-	-
Acquisition of own equity instruments		1,309	1,380	3,225
Other payments related to financing activities		1,802	943	286
Proceeds		11,989	3,999	16,208
Subordinated liabilities	23	2,994	2,395	4,787
Issuance of own equity instruments		7,072	-	7,500
Disposal of own equity instruments		1,331	1,604	3,048
Other proceeds related to financing activities		592	-	873
D. EFFECT OF FOREIGN EXCHANGE RATE CHANGES		(5,845)	(3,611)	(522)
E. NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		34,541	(1,297)	7,898
F. CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD		76,454	77,751	69,853
G. CASH AND CASH EQUIVALENTS AT END OF PERIOD		110,995	76,454	77,751
MEMORANDUM ITEMS				
COMPONENTS OF CASH AND CASH EQUIVALENTS AT END OF PERIOD				
Cash		8,583	8,413	7,436
Cash equivalents at central banks		87,430	54,637	56,556
Other financial assets		14,982	13,404	13,759
Less: Bank overdrafts refundable on demand		-	-	-
TOTAL CASH AND CASH EQUIVALENTS AT END OF PERIOD		110,995	76,454	77,751
In which: restricted cash		-	-	-

(*) Presented for comparison purposes only. See Note 1.d.

The accompanying Notes 1 to 55 and Appendices are an integral part of the consolidated statement of cash flows for the year ended December 31, 2017.

Translation of the consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group in Spain (see Notes 1 and 55). In the event of a discrepancy, the Spanish-language version prevails.

Banco Santander, S.A. and Companies composing Santander Group

Notes to the consolidated financial statements for the year ended December 31, 2017

1. Introduction, basis of presentation of the consolidated financial statements and other information

a) Introduction

Banco Santander, S.A. ("the Bank" or "Banco Santander") is a private-law entity subject to the rules and regulations applicable to banks operating in Spain. The Bylaws and other public information on the Bank can be consulted at its registered office at Paseo de Pereda 9-12, Santander.

In addition to the operations carried on directly by it, the Bank is the head of a group of subsidiaries that engage in various business activities and which compose, together with it, Santander Group ("the Group" or "Santander Group"). Therefore, the Bank is obliged to prepare, in addition to its own separate financial statements, the Group's consolidated financial statements, which also include the interests in joint ventures and investments in associates.

The Group's consolidated financial statements for 2015 were approved by the shareholders at the Bank's annual general meeting on March 18, 2016. The Group's consolidated financial statements for 2016 were approved by the shareholders at the Bank's annual general meeting on April 7, 2017. The 2017 consolidated financial statements of the Group, the financial statements of the Bank and of substantially all the Group companies have not been approved yet by their shareholders at the respective annual general meetings. However, the Bank's Board of Directors considers that the aforementioned financial statements will be approved without any significant changes.

b) Basis of presentation of the consolidated financial statements

Under Regulation (EC) no. 1606/2002 of the European Parliament and of the Council of July 19, 2002 all companies governed by the law of an EU Member State and whose securities are admitted to trading on a regulated market of any Member State must prepare their consolidated financial statements for the years beginning on or after January 1, 2005 in conformity with the International Financial Reporting Standards ("IFRSs") previously adopted by the European Union ("EU-IFRSs").

In order to adapt the accounting system of Spanish credit institutions to the new standards, the Bank of Spain issued Circular 4/2004, of December 22 on Public and Confidential Financial Reporting Rules and Formats.

The Group's consolidated financial statements for 2017 were authorized by the Bank's directors (at the board meeting on February 13, 2018) in accordance with International Financial Reporting Standards as adopted by the European Union and with Bank of Spain Circular 4/2004 and Spanish corporate and commercial law applicable to the Group, using the basis of consolidation, accounting policies and measurement bases set forth in Note 2, accordingly, they present fairly the Group's equity and financial position at December 31, 2017 and the consolidated results of its operations, the consolidated recognised income and expense, the changes in its consolidated equity and the consolidated cash flows in 2017. These consolidated financial statements were prepared from the accounting records kept by the Bank and by the other Group entities, and include the adjustments and reclassifications required to unify the accounting policies and measurement bases applied by the Group.

The notes to the consolidated financial statements contain supplementary information to that presented in the consolidated balance sheet, consolidated income statement, consolidated statement of recognised income and expense, consolidated statement of changes in total equity and consolidated statement of cash flows. The notes provide, in a clear, relevant, reliable and comparable manner, narrative descriptions and breakdowns of these financial statements.

Adoption of new standards and interpretations issued

The following standards came into force and were adopted by the European Union in 2017:

- Modification of IAS (International Accounting Standards) 12 Recognition of deferred tax assets for unrealized losses (effective for annual reporting periods beginning on or after January 1, 2017) clarify that the existence of a deductible temporary differences depends just on the comparison between the carrying amount and tax base of assets and liabilities at the end of the informed period and it is not affected by possible future changes on the carrying amount or the expected standard of the asset recovery.
- Modification of IAS 7 Disclosure initiative (effective for annual reporting periods beginning on or after January 1, 2017) has as its main objective to improve the presentation and the breakdown in the statement of cash flows. The modifications require disclosures about changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

The application of the aforementioned accounting standards did not have any material effects on the Group's consolidated financial statements.

Also, at the date of preparation of these consolidated financial statements, the following amendments with an effective date subsequent to December 31, 2017 were in force:

- IFRS 9 Financial instruments - Classification and measurement, hedging and impairment (mandatory for annual periods starting from January 1, 2018). IFRS 9 establishes the recognition and measurement requirements for financial instruments and certain classes of contracts for trades involving non-financial assets. These requirements should be applied in a retrospective manner, by adjusting the opening balance at January 1, 2018, without restating the comparative financial statements. The main aspects of the new standard are:
 - (a) Classification of financial instruments: the classification criteria for financial assets depends on the business model for their management and the characteristics of their contractual flows. Depending on these factors, the asset can be measured at amortised cost, at fair value with changes reported in other comprehensive income, or at fair value with changes reported through profit and loss for the period. IFRS 9 also establishes an option to designate an instrument at fair value with changes in profit or loss, under certain conditions. Santander Group uses the following criteria for the classification of financial debt instruments:
 - Amortised cost: financial instruments under a business model whose objective is to collect principal and interest cash flows, over those where no significant unjustified sales exist and fair value is not a key factor in managing these financial assets. In this way, unjustified sales are those that are different from sales related with an increase in the asset's credit risk, unanticipated funding needs (stress case scenario), even if such sales are significant in value, or from sales of assets that no longer met the credit criteria specified in the entity's investment policy. Additionally, the contractual flow characteristics substantially represent a "basic financing agreement".
 - Fair value with changes recognised through other comprehensive income: financial instruments held in a business model whose objective is to collect principal and interest cash flows and the sale of these assets, where fair value is a key factor in their management. Additionally, the contractual cash flow characteristics substantially represent a "basic financing agreement".
 - Fair value with changes recognised through profit or loss: financial instruments included in a business model whose objective is not obtained through the above mentioned models, where fair value is a key factor in managing of these assets, and financial instruments whose contractual cash flow characteristics do not substantially represent a "basic financing agreement".

Santander Group's main activity revolves around retail and commercial banking operations, and its exposure does not focus on complex financial products. The Group's main objective is to achieve consistent classification of financial instruments in the portfolios as established under IFRS 9. To this end, it has developed guidelines containing criteria to ensure consistent classification across all of its units. Additionally, the Group has analysed its portfolios under these criteria, in order to assign its financial instruments to the appropriate portfolio under IFRS 9, with no significant changes being identified. Based on this analysis, Santander Group concludes that:

- Most of its financial assets classified as loans and advances under IAS 39 will continue to be recognised at amortised cost under IFRS 9. As a consequence of the contractual cash flows characteristics analysis of the financial instruments, a 0.3% of the total balance at December 31, 2017 under IAS 39 for the period primarily will be reclassified to fair value with changes reported through profit and loss. As a result of the business model definition according to the assets managed, a 0.2% of the total balance at December 31, 2017 under IAS 39 will be reclassified to fair value with changes recognised in other comprehensive income.

- In general, debt instruments classified as available-for-sale financial assets will be measured at fair value with changes recognised through other comprehensive income. As a consequence of the contractual cash flows characteristics analysis of the financial instruments, a 0.2% of the total balance at December 31, 2017 under IAS 39 for the period primarily, will be reclassified to fair value with changes reported through profit and loss. As a result of the business model definition according to the assets managed, a 5.1% of the total balance at December 31, 2017 under IAS 39 will be reclassified to fair value with changes recognized in other comprehensive income.

However, the expected impact in shareholders' equity due to the reclassifications mentioned above is not considered significant.

Available-for-sale equity instruments will be classified at fair value under IFRS 9, with changes recognised through profit or loss, unless the Group decides, for non-trading assets, to classify them at fair value with changes recognised through other comprehensive income (irrevocably).

IAS 39 financial liabilities classification and measurement criteria remains substantially unchanged under IFRS 9. Nevertheless, in most cases, the changes in the fair value of financial liabilities designated at fair value with changes recognised through profit or loss for the year, due to the entity credit risk, are classified under other comprehensive income.

On October 12, 2017, the IASB (International Accounting Standards Board) published a clarification on the treatment of certain prepayment options in relation to the assessment of contractual cash flows of principal and interest on financial instruments, which is currently pending approval by the European Union. However, the Group does not expect a significant impact in the transition period prior to the adoption of this amendment.

- (b) Credit risk impairment model: the most important new development compared with the current model is that the new accounting standard introduces the concept of expected loss, whereas the current model (IAS 39) is based on incurred loss.
- Scope of application: The IFRS 9 impairment model applies to financial assets valued at amortised cost, debt instruments valued at fair value with changes reported in other comprehensive income, lease receivables, and commitments and guarantees given not valued at fair value.
 - Use of practical expedients under IFRS 9: IFRS 9 includes a number of practical expedients that may be implemented by entities to facilitate implementation. However, in order to achieve full and high quality implementation of the standard, considering industry best practices, these practical expedients will not be widely used:
 - Rebuttable presumption that the credit risk has increased significantly when payments are more than 30 days past due: this threshold is used as an additional – but not primary - indicator of significant risk increase. Additionally, there may be cases in the Group where its use has been rebutted as a result of studies that show a low correlation of the significant risk increase with this past due threshold.
 - Assets with low credit risk at the reporting date: in general, the Group assesses the existence of significant risk increase in all its financial instruments.

- Impairment estimation methodology: the portfolio of financial instruments subject to impairment is divided into three categories, based on the stage of each instrument with regard to its level of credit risk:
 - Stage 1: financial instruments for which no significant increase in risk is identified since its initial recognition. In this case, the impairment provision reflects expected credit losses arising from defaults over the following 12 months from the reporting date.
 - Stage 2: if there has been a significant increase in risk since the date of initial recognition, but the impairment event has not materialised the financial instrument is classified as Stage 2. In this case, the impairment provision reflects the expected losses from defaults over the residual life of the financial instrument.
 - Stage 3: a financial instrument is catalogued in this stage when shows effective signs of impairment as a result of one or more events that have already occurred resulting in a loss. In this case, the amount of the impairment provision reflects the expected losses for credit risk over the expected residual life of the financial instrument.

Additionally, the amount relative to the impairment provision reflects expected credit risk losses through the expected residual life in those financial instruments purchased or originated credit impaired (POCI).

The methodology required for the quantification of expected loss due to credit events will be based on an unbiased and weighted consideration of the occurrence of up to five possible future scenarios that could impact the collection of contractual cash flows, taking into account the time-value of money, all available information relevant to past events, and current conditions and projections of macroeconomic factors deemed relevant to the estimation of this amount (e.g. GDP (Gross Domestic Product), house pricing, unemployment rate, etc.).

In estimating the parameters used for impairment provisions calculation (EAD (Exposure at Default), PD (Probability of Default), LGD (Loss Given Default) and discount rate), the Group leveraged on its experience developing internal models for calculating parameters for regulatory and management purposes. The Group is aware of the differences between such models and IFRS 9 requirements for impairment purposes. As a result, it has focused on adapting to such requirements to the development of its IFRS 9 impairment provision models.

- Determination of significant increase in risk: with the purpose of determine whether a financial instrument has increased its credit risk since initial recognition, proceeding with its classification into Stage 2, the Group considers the following criteria.

Quantitative criteria	<p>Changes in the risk of a default occurring through the expected life of the financial instrument are analyzed and quantified with respect to its credit level in its initial recognition.</p> <p>With the purpose of determining if such changes are considered as significant, with the consequent classification into Stage 2, each Group unit has defined the quantitative thresholds to consider in each of its portfolios taking into account corporate guidelines ensuring a consistent interpretation in all geographies.</p>
Qualitative criteria	<p>In addition to the quantitative criteria mentioned above, the Group considers several indicators that are aligned with those used in ordinary credit risk management (e.g.: over 30 days past due, forbearances, etc.). Each unit has defined these qualitative criteria for each of its portfolios, according to its particularities and with the policies currently in force.</p> <p>The use of these qualitative criteria is complemented with the use of an expert judgement.</p>

- Default definition: the definition considered for impairment provisioning purposes is consistent with that used in the development of advanced models for regulatory capital requirements calculations.
- Use of present, past and future information: estimation of expected losses requires a high component of expert judgement and it must be supported by past, present and future information. Therefore, these expected loss estimates take into consideration multiple macroeconomic scenarios for which the probability is measured considering past events, current situation and future trends and macroeconomic indicators, such as GDP or unemployment rate.

The Group already uses forward looking information in internal management and regulatory processes, considering several scenarios. In this sense, the Group has leveraged its experience in the management of such information, maintaining consistency with the information used in the other processes.

- Expected life of the financial instrument: with the purpose of its estimation all the contractual terms have been taken into account (e.g. prepayments, duration, purchase options, etc.), being the contractual period (including extension options) the maximum period considered to measure the expected credit losses. In the case of financial instruments with an uncertain maturity period and a component of undrawn commitment (e.g: credit cards), expected life is estimated considering the period for which the entity is exposed to credit risk and the effectiveness of management practices mitigates such exposure.

- Impairment recognition: the main change with respect to the current standard related to assets measured at fair value with changes recognised through other comprehensive income. The portion of the changes in fair value due to expected credit losses will be recorded at the current profit and loss account while the rest will be recorded in other comprehensive income.
- (c) Hedge accounting: IFRS 9 includes new hedge accounting requirements which have a twofold objective: to simplify current requirements, and to bring hedge accounting in line with risk management, allowing to be a greater variety of derivative financial instruments which may be considered to be hedging instruments. Furthermore, additional breakdowns are required providing useful information regarding the effect which hedge accounting has on financial statements and also on the entity's risk management strategy. The treatment of macro-hedges is being developed as a separate project under IFRS 9. Entities have the option of continuing to apply IAS 39 with respect to accounting hedges until the project has been completed. According to the analysis performed until now, the Group will continue to apply IAS 39 in hedge accounting.

Transition

The European Union has already endorsed IFRS 9. The criteria established by this rule for the classification, measurement and impairment of financial assets, will be applied in a retrospective way, adjusting the first opening balances in the first application date (January 1, 2018). This new international standard is aligned with the credit risk directives of the EBA and Bank of Spain Circular 4/2017.

Santander Group has estimated an impact in (Common Equity Tier 1 -CET 1-) fully loaded basis of -20bp. The Group will apply a progressive phased-in regime in the period of 5 years based on Regulation (EU) No 2017/2395 of the European Parliament and of the Council amending Regulation (EU) No 575/2013 as regards transitional arrangements for mitigating the impact of the introduction of IFRS 9 on own funds that would be an impact of the new impairment model of IFRS 9 of -1bp on Common Equity Tier 1 capital during the period from January 1, 2018 to December 31, 2018 or 5% of total impact. The increase in impairment provisions amounts to approximately EUR 2,200 million.

The main causes of this impact are the requirements to record impairment provisions for the whole life of the transaction for instruments where a significant risk increase has been identified after initial recognition, in addition to forward-looking information in the estimates of impairment provisions.

IFRS 9 implementation strategy and governance

The Group has established a global and multidisciplinary workstream with the aim of adapting its processes to the new classification standards for financial instruments, accounting of hedges and estimating credit risk impairment, ensuring that these processes have been applied in a uniform way for all Group units, and, at the same time, have been adapted to each unit's individual features.

Accordingly, since 2016, the Group has been working towards defining an objective internal model and analysing all the changes which are needed to adapt accounting classifications and credit risk impairment estimation models in force in each unit to the previous definitions. The process was completed in 2017.

Regarding the governance structure, the Group set up a regular committee to manage the project, and a task force which is responsible for its tasks, ensuring that the pertinent responsible teams take part in coordination with all geographical areas.

Hence, the main divisions involved in the project at the highest level, and which are thus represented in the project governance bodies, are: Risks, Financial Accounting & Management Control and Technology and Operations. Internal Audit division was involved in the project, having kept regular meetings regarding the status of the project.

The governance structure currently implemented at both corporate level and in each one of the units, complies with the requirements set out in the new standards both in IFRS 9, and in other related regulatory standards (e.g, EBA credit risk guidelines).

Main project stages and milestones

In relation to the entry into force of this new international standard, in its 2016 consolidated financial statements the Group reported the progress and main milestones achieved to that date regarding the implementation plan for its adoption. This report includes an update on this information included in the 2016 consolidated financial statements.

The work undertaken by Santander Group includes an assessment of the financial instruments included in the classification and measurement requirements of IFRS 9 and the development of impairment methodology for calculating expected loss impairment provisions.

The Group has drawn up the accounting policies and methodological framework for the implementation developments carried out by each local unit. These internal regulations have been approved by all relevant corporate bodies before the new standard comes into force.

With regard to classification and measurement, since 2016 the Group has been carrying out an analysis of its stock of products, focusing mainly on those that could trigger a change in accounting methodology, due to the business model involved and failure to meet SPPI test requirements (solely payments of principal and interest).

Additionally, using information from 2017, the Group has updated this analysis and reviewed any new products during the period, assessing both its asset management strategies (identifying the corresponding business model), and broadening the review of products in stock.

The local units have now finished developing impairment models for all their portfolios. The implementation of these impairment methodologies has enabled the Group to assess the cause of impact in each portfolio, the impact of each material Group unit, and to consider the total impact at group level.

The Group has started, in the second half of 2017, the parallel calculation of impairment provisions under IFRS 9 formally, without prejudice to the fact that a preliminary parallel calculation was already being made at consolidated level for monitoring, performance tracking and impact purposes. Based on the preliminary results obtained from the impairment provisions calculations, the Group has addressed the disclosure requirements of the EBA's second QIS (Quantitative Impact Study).

The governance process has been completed for the development, validation and approval of the model that started with a validation of the first models by the Corporate Internal Validation team and the Internal Validation units of the countries where these exist.

Further, given the importance of the control environment in the processes, the corporate development of the governance model of the impairment provisions calculation process as well as aspects related to the classification of financial instruments has been completed. The proposed model includes a reference design of the controls to be implemented in the new developments made in the implementation of the new standard. Also, as part of the proposed government model, has defined a process of periodic review of the main elements including, among others, the following areas:

- Business models defined in each Group unit.
 - Quantitative and qualitative criteria defined for significant increase in risk.
 - Macroeconomic scenario defined for impairment provisions calculation.
 - Model adequacy for impairment provisions calculation.
- IFRS 15 Revenue from Contracts with Customers (effective for annual reporting periods beginning on or after January 1, 2018) - the new standard on the recognition of revenue from contracts with customers. It supersedes the following standards and interpretations currently in force: IAS 18, Revenue; IAS 11, Construction Contracts; IFRIC 13, Customer Loyalty Programmes; IFRIC 15, Agreements for the Construction of Real Estate; IFRIC 18, Transfers of Assets from Customers; and SIC-31, Revenue-Barter Transactions Involving Advertising Services. Under IFRS 15, an entity recognises revenue in accordance with the core principle of the standard by applying the following five steps: identify the contract(s) with a customer; identify the performance obligations in the contract; determine the transaction price; allocate the transaction price to the performance obligations identified in the contract; and recognise revenue when as the entity satisfies a performance obligation.
 - Clarifications to IFRS 15 income coming from contracts with clients.

The application of the aforementioned accounting Standard and its Clarifications will not have any material effects on the Group's consolidated financial statements.

- Modification to IFRS 4 "Insurance contracts" applying IFRS 9 "Financial Instruments" (effective for annual reporting periods beginning on or after January 1, 2018). The purpose of the amendment is to give all companies that issue insurance contracts the option to recognize in other comprehensive income, instead of profit or loss, the volatility that could arise when applying IFRS 9, for new contracts before the adoption of the insurance standard and give companies whose activities are mostly insurance-related an optional temporary exemption from the application of IFRS 9 until the year 2021. Entities that defer the application of IFRS 9 will continue to apply the existing norm of Financial Instruments IAS 39.

The deferral of the aforementioned standard does not apply as the required conditions for this deferral are not met.

- IFRS 16 Leasings substitutes IAS 17, IFRIC (International Financial Reporting Interpretation Committee) 4, SIC (Standard Interpretations Committee)-15 and SIC-27. It was adopted by the European Union on October 31, 2017 through the Regulation (EU) 2017/1986. The effective date affects the annual periods starting on of January 1, 2019. The Santander Group has not applied the possibility of early adoption.

IFRS 16 establishes the principles for the recognition, valuation, presentation and breakdown of leases, with the aim of guaranteeing that both the lessee and the lessor provide relevant information that presents a true image of such operations. The standard foresees a single accounting model for the lessee, according to which the lessee must recognize the assets and liabilities related to all leases, unless lease term is 12 months or less or the value of the underlying asset is low.

Lessors continue to classify leases into operating or financial leases, and the approach of IFRS 16 with respect to the lessor's accounting remains in essence like the former approach, foreseen in IAS 17.

The standard includes guidance on a number of issues such as optional exemptions in its application, or the identification of a lease.

Definition of leasing

A contract is, or contains, a lease if it transfers the right to control the use of an identified asset for a period of time in exchange for a consideration. The control is transferred when the client has both the right to control the use of the identified asset and the right to obtain basically all the economic benefits derived from such use.

Lessee's accounting

The lessee recognizes a right-of-use asset and a leasing liability.

The right-of-use asset is initially valued at the amount of the leasing liability plus all initial direct costs incurred by the lessee.

Once the lease has begun, the lessee values the right-of-use asset using a cost model (unless specific conditions apply), minus accumulated amortization.

The leasing liability is initially valued at the present value of the payable installments over the term of the lease, discounted at a rate implicit in the lease, if it can be easily determined, the lessee will apply the incremental interest rate of the debt.

Variable leasing payments that depend on an index or a rate are included in the initial valuation of the leasing liability, and are initially valued by applying the index or rate on the start date, while the remaining variable leasing payments are recognized in the income statement in the period in which the event or condition that triggers the payment takes place, unless the costs are included in the book value of another asset in accordance with another Standard.

Lessor's accounting

Lessors classify each lease as operative or as financial. A lease is classified as financial if it transfers almost all the risks and benefits derived from the ownership of an underlying asset. All other leases will be classified as operating.

The lessor recognizes the assets acquired under financial leasing as accounts receivable for an amount equivalent to the net investment in the lease at the time of start of the lease.

Sale operations and subsequent leasing

To determine whether the transfer of an asset is accounted for as a sale or not, the Bank will apply IFRS 15 requirements in order to determine if an obligation has been satisfied.

If an asset's transfer meets IFRS 15 requirements for being accounted for as a sale, the seller values the right-of-use asset in the proportion of the previous book value which refers to the retained right of use. Therefore, the seller only recognizes the amount of the benefit or loss related to the rights transferred to the buyer.

Sale and subsequent lease operations prior to the effective date of the Standard will not have retroactive effect with respect to the benefit recognition at the beginning of those operations.

Since alternative accounting treatments in the first application are allowed by the IFRS 16, the Group, from the point of view of the lessee, must take an accounting decision on the following options, which will influence the amount of the asset and liability to be recognized and, therefore, the financial ratios:

- Option 1 consists of redoing comparative statements as if active lease agreements had always been applied to it (full retrospective application, following IAS 8). The difference between the right of use and the leasing liability is recorded against reserves at the beginning of 2019 financial year.
- Option 2 does not recast comparative statements. In the case of leases which previously were operational, the liability as of January 1, 2019 is calculated by discounting the remaining future cash flows using the interest rate of the lessee's debt at the date of first application. The asset is valued as the liability (adjusted by any prepayment or accrual prior to the date of first application). Since there is no difference among the assets and liabilities, this option has no effect on equity, reflecting their impact as a higher cost (amortization and financial cost) throughout the lease's life. In the case of leases that were previously financial, assets and liabilities recognized under IAS 17 are maintained.
- Option 3 is similar to option 2 except for the asset being valued as of January 2019 as if IFRS 16 had been applied since the beginning of the contract (but discounting the cash flows at the interest rate of the first date of application). The asset is calculated at the beginning of January 1, 2019 and the amount remaining to be amortized is recorded. The liability is calculated as of January 2019 in the same way as option 2. The difference between the lease liability and the right to use is recognized against reserves as of January 2019.

The Group is evaluating the effects derived from the application of IFRS 16.

- Improvements to IFRS Cycle 2014-2016 – introduce lesser modifications than IFRS 12.

Lastly, at the date of preparation of these consolidated financial statements, the following standards which effectively come into force after December 31, 2017 had not yet been adopted by the European Union:

- Modification to the IFRS 2 Classification and measurement of share-based payment transactions – The amendments address the following areas: (a) Accounting for the effects that the requirements for the consolidation of the grant have in cash-settled share-based payment transactions, (b) Classification of share-based payment transactions with net settlement features for the tax withholding obligations; and (c) Accounting for modifications of share-based payment transactions terms and conditions from cash-settled to equity-settled payment transactions.
- Annual Improvements to IFRS Standards 2014-2016 Cycle–Contains minor amendments to IFRS 1 and IAS 28.

- New interpretation to IFRIC 22 on Foreign currency transactions and advance considerations – When an entity reports a payment of advance consideration in order to recognise the profits associated to the income statement, it shall recognise both the consideration received as a non-monetary liability (deferred income or contract liabilities) in the statement of financial position at the exchange rate obtained according to the IAS 21 The Effects of changes in foreign exchange rates. When the deferred incomes are subsequently recognised in the income statement as incomes, the issue is raised on whether its measurement should reflect: the amount at which the deferred income was originally recognised, namely, when the consideration was originally received; or the consideration amount received is translated to the existing exchange rate on the date when the non-monetary element is generated as income in the income statement, generating an exchange gain or loss that reflects the difference between the amount of the consideration translated (i) to the exchange rate in force in the moment of its receipt and (ii) to the exchange rate in force when it is recognised in the income statement as a profit or loss.
- Modification of IAS 40 Transfers of investment properties; Changes are made to the existing requirements or provide with some additional guidance on the implementation of such requirements.
- IFRIC 23 The uncertainty over income tax treatment; it applies to the tax gain or loss determination, tax bases, effects of tax laws, taxes and interest rates, when there is uncertainty about taxes treatment according to IAS 12.
- IFRS 17 Insurance contracts; It is a new integrated accounting standard for insurance contracts, which includes recognition, measurement, presentation and disclosure.
- Modification of IAS 28 Investments in associates and joint ventures; there are changes in associate or joint venture long-term interests and IFRS 10 Consolidated Financial Statements - sales or contributions of assets between an investor and its associates or joint ventures.

The Group is currently analysing the possible effects of these new standards and interpretations.

All accounting policies and measurement bases with a material effect on the consolidated financial statements for 2017 were applied in their preparation.

c) Use of critical estimates

The consolidated results and the determination of consolidated equity are sensitive to the accounting policies, measurement bases and estimates used by the directors of the Bank in preparing the consolidated financial statements. The main accounting policies and measurement bases are set forth in Note 2.

In the consolidated financial statements estimates were occasionally made by the senior management of the Bank and of the consolidated entities in order to quantify certain of the assets, liabilities, income, expenses and obligations reported herein. These estimates, which were made on the basis of the best information available, relate basically to the following:

- The impairment losses on certain assets: it applies to financial assets held for sale, loans and receivables, non-current assets and disposable groups of items classified as held for sale, investments, tangible assets and intangible assets (see Notes 6, 7, 8, 10, 12, 13, 16, 17 and 18);

- The assumptions used in the actuarial calculation of the post-employment benefit liabilities and commitments and other obligations (see Note 25);
- The useful life of the tangible and intangible assets (see Notes 16 and 18);
- The measurement of goodwill arising on consolidation (see Note 17);
- The calculation of provisions and the consideration of contingent liabilities (see Note 25);
- The fair value of certain unquoted assets and liabilities (see Notes 6, 7, 8, 9, 10, 11, 20, 21 and 22);
- The recoverability of deferred tax assets (see Note 27); and
- The fair value of the identifiable assets acquired and the liabilities assumed in business combinations (see Note 3).

Although these estimates were made on the basis of the best information available at 2017 year-end, future events might make it necessary to change these estimates (upwards or downwards) in coming years. Changes in accounting estimates would be applied prospectively, recognising the effects of the change in estimates in the related consolidated income statement.

d) Information relating to 2016 and 2015

On November 19, 2015, Circular 5/2015, of October 28, of the Spanish Securities Market Commission, which adapts the models established in Annex II of Circular 1/2008, dated January 30, for the credit entities, to the new models provided for in Circular 5/2014 of November 28, of the Bank of Spain, for the years beginning on or after January 1, 2016. The adaptation of the Circular has modified the breakdown and presentation of certain headings in the financial statements, without these changes being significant. The information for the years 2015 was re-classified in 2016 under this Circular in a way that is comparative.

The information in Note 4 relating to the ordinary shares outstanding of 2016 and 2015 periods has been recasted, in order to be presented in a comparative manner due to the capital increase described in Note 31.a.

Therefore, the information for the years 2016 and 2015 contained in these notes to the consolidated financial statements is presented with the information relating to 2017 for comparative purposes only.

Additionally, the impact of the acquisition of Banco Popular Español, S.A. ("Banco Popular") (See Note 3) is not reflected in the comparative of the figures, mainly in the balance sheet, corresponding to the years 2016 and 2015.

In order to interpret the changes in the balances with respect to December 31, 2017, it is necessary to take into consideration the exchange rate effect arising from the volume of foreign currency balances held by the Group in view of its geographic diversity (see Note 51.b) and the impact of the appreciation/(depreciation) of the various currencies against the euro in 2017, based on the exchange rates at the end of 2017: Mexican peso (-7.98%), US dollar (-12.11%), Brazilian real (-13.65%), pound sterling (-3.50%), Chilean peso (-3.98%) and Polish zloty (5.59%); as well as the evolution of the comparable average exchange rates: Mexican peso (-3.07%), US dollar (-1.88%), Brazilian real (6.58%), pound sterling (-6.74%), Chilean peso (2.18%), and Polish zloty (2.49%).

e) Capital management

i. Regulatory and economic capital

The Group's capital management is performed at regulatory and economic levels.

The aim is to secure the Group's solvency and guarantee its economic capital adequacy and its compliance with regulatory requirements, as well as an efficient use of capital.

To this end, the regulatory and economic capital figures and their associated metrics RORWA (return on risk-weighted assets), RORAC (return on risk-adjusted capital) and value creation of each business unit are generated, analysed and reported to the relevant governing bodies on a regular basis.

Within the framework of the internal capital adequacy assessment process (Pillar II of the Basel Capital Accord), the Group uses an economic capital measurement model with the objective of ensuring that there is sufficient capital available to support all the risks of its activity in various economic scenarios, with the solvency levels agreed upon by the Group; at the same time the Group assesses, also in the various scenarios, whether it meets the regulatory capital ratio requirements.

In order to adequately manage the Group's capital, it is essential to estimate and analyse future needs, in anticipation of the various phases of the business cycle. Projections of regulatory and economic capital are made based on the budgetary information (balance sheet, income statement, etc.) and the macroeconomic scenarios defined by the Group's economic research service. These estimates are used by the Group as a reference when planning the management actions (issues, securitisations, etc.) required to achieve its capital targets.

In addition, certain stress scenarios are simulated in order to assess the availability of capital in adverse situations. These scenarios are based on sharp fluctuations in macroeconomic variables (GDP, interest rates, housing prices, etc.) that mirror historical crisis that could happen again or plausible but unlikely stress situations.

Following is a brief description of the regulatory capital framework to which Santander Group is subject.

In December 2010 the Basel Committee on Banking Supervision published a new global regulatory framework for international capital standards (Basel III) which strengthened the requirements of the previous frameworks, known as Basel I, Basel II and Basel 2.5, and other requirements additional to Basel II (Basel 2.5), by enhancing the quality, consistency and transparency of the capital base and improving risk coverage. On June 26, 2013 the Basel III legal framework was included in European law through Directive 2013/36 (CRD IV), repealing Directives 2006/48 and 2006/49, and through Regulation 575/2013 on prudential requirements for credit institutions and investment firms (CRR).

The CRD IV was transposed into Spanish legislation through Law 10/2014 on the regulation, supervision and capital adequacy of credit institutions, and its subsequent implementing regulations contained in Royal Decree-Law 84/2015. This Circular largely repeals largely Circular 3/2008, on the calculation and monitoring of minimum capital (though, in the aspects covered by Circular 5/2008, on minimum capital and other mandatory reporting of information for mutual guarantee societies, the latter will remain in effect); and a section of Circular 2/2014, on the exercise of various regulatory options contained in the CRR. The CRR is directly applicable in EU Member States as from January 1, 2014 and repeals all lower-ranking rules providing for additional capital requirements.

The CRR establishes a phase-in that will permit a progressive adaptation to the new requirements in the European Union. These phase-in arrangements were incorporated into Spanish regulations through the approval of Royal Decree-Law 14/2013 and Bank of Spain Circular 2/2014. They affect both the new deductions and the issues and items of own funds which cease to be eligible as such under this new regulation. In March 2016, the European Central Bank published Regulation 2016/445/UE that modifies some of the phase-in dates applicable to Group, especially DTAs (Deferred Tax Assets) calendar. The capital buffers provided for in CRD IV are also subject to phase-in; they are applicable for the first time in 2016 and must be fully implemented by 2019.

The Basel regulatory framework is based on three pillars. Pillar I sets out the minimum capital requirements to be met, and provides for the possibility of using internal ratings and models (the Advanced Internal Ratings-Based AIRB approach) in the calculation of risk-weighted exposures. The aim is to render regulatory requirements more sensitive to the risks actually borne by entities in carrying on their business activities. Pillar II establishes a supervisory review system to improve internal risk management and internal capital adequacy assessment based on the risk profile. Lastly, Pillar III defines the elements relating to disclosures and market discipline.

On November 23, 2016, the European Commission released a draft of the new CRR and CRD IV incorporating different Basel standards, such as the Fundamental Review of the Trading Book for Market Risk, the Net Stable Funding Ratio for liquidity risk or the SA-CCR for calculation of the EAD by counterparty risk, and introduces modifications related to the treatment of central counterparties, from the MDA (Maximum distribution Amount), Pillar 2 and the leverage ratio, among others. The most significant change is the implementation of the TLAC (Total Loss-Absorbing Capacity) Term Sheet issued by the Financial Stability Board (FSB) in the capital framework. Therefore, systemically important banks will have to comply with MREL (Minimum Requirement for own funds and Eligible Liabilities)/TLAC requirements under Pillar 1 while non-systemically important banks need only comply with MREL under Pillar 2 that the resolution authority will decide on a case-by-case basis.

The Single Resolution Board (SRB) published its Minimum Required Eligible Liabilities (MREL) policy for 2017. For the 2017 resolution planning cycle, the SRB is in transition from MREL informational objectives to start establishing binding specific MREL consolidated objectives for each bank in the future, both at the single entry point (SPE) and the multiple entry point (MPE), for most large and complex banks, including all global institutions of systemic importance (G-SII).

The MREL policy of the SRB for 2017 is based on a gradual approach to reach the final objectives (target level) of MREL over a period of several years, and failure to do so could result in the consideration that the entity cannot be resolved. In relation to the subordination criterion, the SRB considers that the entities of global systemic importance (G-SIIs) have to comply at least with a level of subordination equal to 13.5% of the assets weighted by risk or risk-weighted assets (RWA) plus the Combined Buffer.

At December 31, 2017 the Group met the minimum capital requirements established by current legislation (See Note 54).

ii. Plan for the roll-out of advanced approaches and authorisation from the supervisory authorities

The Group intends to adopt, over the next few years, the advanced internal ratings-based (AIRB) approach under Basel II for substantially all its banks, until the percentage of exposure of the loan portfolio covered by this approach exceeds 90%. The commitment assumed before the supervisor still implies the adaptation of advanced models within the ten key markets where Santander Group operates.

Accordingly, the Group continued in 2017 with the project for the progressive implementation of the technology platforms and methodological improvements required for the roll-out of the AIRB approach for regulatory capital calculation purposes at the various Group units.

The Group has obtained authorisation from the supervisory authorities to use the AIRB approach for the calculation of regulatory capital requirements for credit risk for the Parent and the main subsidiaries in Spain, the United Kingdom and Portugal, as well as for certain portfolios in Germany, Mexico, Brazil, Chile, the Nordic countries (Norway, Sweden and Finland), France and the United States.

During 2017, approval was obtained for the sovereign portfolios, Institutions (FIRB method) and Specialized Financing (Slotting) in Chile, Mortgages and most revolving of Santander Consumer Germany as well as the portfolios of dealers of PSA France and PSA UK (FIRB method).

As regards the other risks explicitly addressed under Basel Pillar I, the Group is authorized to use its internal model for market risk for its treasury trading activities in UK, Spain, Chile, Portugal and Mexico.

For the purpose of calculating regulatory capital for operational risk, Santander Group has been applying the standardised approach provided for under the European Capital Requirements Directive. On 2017 the European Central Bank authorized the use of the Alternative Standardised Approach to calculate the capital requirements at consolidated level for operational risk at Banco Santander México, in addition to obtained was made in 2016 in Brazil.

f) *Environmental impact*

In view of the business activities carried on by the Group entities, the Group does not have any environmental liability, expenses, assets, provisions or contingencies that might be material with respect to its consolidated equity, financial position or results. Therefore, no specific disclosures relating to environmental issues are included in these consolidated financial statements.

g) *Events after the reporting period*

No significant events occurred from January 1, 2018 to the date on which these consolidated financial statements were authorized for issue.

h) *Other information*

UK Referendum

On June 23, 2016, the UK held a referendum on the UK's membership of the European Union (the EU). The result of the referendum's vote was to leave the EU. Immediately after this result, global and UK stock and exchange markets began a period of high volatility, including a sharp devaluation of the pound, which adds to the continuing uncertainty in relation to the departure of the United Kingdom and its future relationship with the EU.

On March 29, 2017, the UK gave notice under Article 50(2) of the Treaty on European Union of the UK's intention to withdraw from the EU. This has triggered a two-year period of negotiation which will determine the new terms of the UK's relationship with the EU. After that period the UK's EU membership will cease. These negotiations are expected to run in parallel to standalone bilateral negotiations with the numerous individual countries and multilateral counterparties with which the UK currently has trading arrangements by virtue of its membership of the EU. The timing of, and process for, such negotiations and the resulting terms of the UK's future economic, trading and legal relationships are uncertain.

Although the result does not entail any immediate change to the current operations and structure, it has caused volatility in the markets, including depreciation of the pound sterling, and is expected to continue to cause economic uncertainty which could adversely affect the results, financial condition and prospects. The terms and timing of the UK's exit from the EU are yet to be confirmed and it is not possible to determine the full impact that the referendum, the UK's exit from the EU and any related matters may have on general economic conditions in the UK (including on the performance of the UK housing market and UK banking sector) and, by extension, the impact the exit may have on the results, financial condition and prospects. Further, there is uncertainty as to whether, following exit from the EU, it will be possible to continue to provide financial services in the UK on a cross-border basis within other EU member states.

The UK political developments described above, along with any further changes in government structure and policies, may lead to further market volatility and changes in the fiscal, monetary and regulatory landscape. In consequence of the above, the Group could have a negative adverse effect on the financing availability and terms and, more generally, on the results, financial condition and prospects.

Fidelity Bonds

On July 13, 2017, Banco Santander and Banco Popular informed that they had decided to launch a compensation action aimed at building loyalty among their network retail clients affected by Banco Popular's resolution (the "Fidelity Action").

By virtue of the Fidelity Action, those clients who meet certain conditions and who have been affected by the resolution of Banco Popular will be able to receive, without any payment on their part, tradable securities issued by Banco Santander for a nominal value up to the investment in shares or certain subordinated bonds of Banco Popular (with certain limits) that they held as of the date of the resolution of Banco Popular. In order to benefit from such action, it will be necessary for the client to waive legal actions against the Group.

The Fidelity Action will be done through the delivery to the client of contingent redeemable perpetual bonds ("The Fidelity Bonds") of Banco Santander, S.A. The Fidelity Bonds will accrue a discretionary, non-cumulative cash coupon, payable quarterly in arrears.

The Fidelity Bonds are perpetual securities; however, it will be possible to totally redeem them by decision of Banco Santander, with the prior authorization of the European Central Bank, in any of the payment dates of the coupon, after seven years from their issuance.

In accordance with the conditions stipulated in the issuance of the Fidelity Bonds, related to the discretionary remuneration by the Bank and other aspects, this financial instrument is considered as an equity instrument in accordance with the applicable regulation.

On September 12, 2017, we informed that the Fidelity Bonds had been approved by the Spanish Securities Market Commission and registered in its official records. The offer acceptance period goes from September 13, 2017 until December 7, 2017.

On December 15, 2017, the Group announced that once the offer acceptance period was finalized, the offer acceptances amounted to 77.88% of the total amount, and, therefore the nominal value of the Fidelity Bonds to be issued was EUR 764 million, which market value of the bonds at the time of their concession was EUR 525 million (See Note 3).

2. Accounting policies

The accounting policies applied in preparing the consolidated financial statements were as follows:

a) Foreign currency transactions

i. Presentation currency

The Bank's functional and presentation currency is the euro. Also, the presentation currency of the Group is the euro.

ii. Translation of foreign currency balances

Foreign currency balances are translated to euros in two consecutive stages:

- Translation of foreign currency to the functional currency (currency of the main economic environment in which the entity operates); and
- Translation to euros of the balances held in the functional currencies of entities whose functional currency is not the euro.

Translation of foreign currency to the functional currency

Foreign currency transactions performed by consolidated entities (or entities accounted for using the equity method) not located in European Monetary Union ("EMU") countries are initially recognised in their respective currencies. Monetary items in foreign currency are subsequently translated to their functional currencies using the closing rate.

Furthermore:

- Non-monetary items measured at historical cost are translated to the functional currency at the exchange rate at the date of acquisition.
- Non-monetary items measured at fair value are translated at the exchange rate at the date when the fair value was determined.
- Income and expenses are translated at the average exchange rates for the year for all the transactions performed during the year. When applying this criterion, the Group considers whether there have been significant changes in the exchange rates in the year which, in view of their materiality with respect to the consolidated financial statements taken as a whole, would make it necessary to use the exchange rates at the transaction date rather than the aforementioned average exchange rates.

- The balances arising from non-hedging forward foreign currency/foreign currency and foreign currency/euro purchase and sale transactions are translated at the closing rates prevailing in the forward foreign currency market for the related maturity.

Translation of functional currencies to euros

The balances in the financial statements of consolidated entities (or entities accounted for using the equity method) whose functional currency is not the euro are translated to euros as follows:

- Assets and liabilities, at the closing rates.
- Income and expenses, at the average exchange rates for the year.
- Equity items, at the historical exchange rates.

iii. Recognition of exchange differences

The exchange differences arising on the translation of foreign currency balances to the functional currency are generally recognised at their net amount under Exchange differences in the consolidated income statement, except for exchange differences arising on financial instruments at fair value through profit or loss, which are recognised in the consolidated income statement without distinguishing them from other changes in fair value, and for exchange differences arising on non-monetary items measured at fair value through equity, which are recognised under Other comprehensive income—Items that may be reclassified to profit or loss—Exchange differences.

The exchange differences arising on the translation to euros of the financial statements denominated in functional currencies other than the euro are recognised in Other comprehensive income—Items that may be reclassified to profit or loss—Exchange differences in the consolidated balance sheet, whereas those arising on the translation to euros of the financial statements of entities accounted for using the equity method are recognised in equity under Other comprehensive income—Items that may be reclassified to profit or loss and Items not reclassified to profit or loss—Other recognised income and expense of investments in subsidiaries, joint ventures and associates, until the related item is derecognised, at which time they are recognised in profit or loss.

Exchange differences arising on actuarial gains or losses when converting to euros the financial statements denominated in the functional currencies of entities whose functional currency is different from the euro are recognised under equity—Other comprehensive income—Items not reclassified to profit or loss—Actuarial gains or (-) losses on defined benefit pension plans.

iv. Entities located in hyperinflationary economies

At December 31, 2017, 2016 and 2015 none of the functional currencies of the consolidated entities and associates located abroad related to hyperinflationary economies as defined by International Financial Reporting Standards as adopted by the European Union. Accordingly, at the end of the last three reporting periods it was not necessary to adjust the financial statements of any of the consolidated entities or associates to correct for the effect of inflation.

v. *Exposure to foreign currency risk*

The Group hedges a portion of its long-term foreign currency positions using foreign exchange derivative financial instruments (see Note 36). Also, the Group manages foreign currency risk dynamically by hedging its short-term position (with a potential impact on profit or loss) in order to limit the impact of currency depreciations while optimising the cost of financing the hedges.

The following tables show the sensitivity of consolidated profit and consolidated equity to the changes in the foreign currency positions resulting from all the Group's foreign currency items caused by 1% variations in the various foreign currencies in which the Group has material balances.

The estimated effect on the consolidated equity attributable to the Group and on consolidated profit of a 1% appreciation of the euro against the corresponding currency is as follows:

Currency	Millions of euros					
	Effect on consolidated equity			Effect on consolidated profit		
	2017	2016	2015	2017	2016	2015
US dollar	(157.9)	(187.1)	(167.2)	(1.4)	(4.5)	(8.7)
Chilean peso	(29.0)	(27.9)	(23.7)	(1.8)	(4.2)	(5.0)
Pound sterling	(176.6)	(184.9)	(194.2)	(3.1)	(10.0)	(13.0)
Mexican peso	(16.0)	(16.2)	(19.7)	(1.2)	(5.4)	(5.9)
Brazilian real	(93.1)	(122.3)	(93.1)	(6.5)	(6.3)	(13.6)
Polish zloty	(34.5)	(31.5)	(32.8)	(1.5)	(3.3)	(3.9)

Similarly, the estimated effect on the Group's consolidated equity and on consolidated profit of a 1% depreciation of the euro against the corresponding currency is as follows:

Currency	Millions of euros					
	Effect on consolidated equity			Effect on consolidated profit		
	2017	2016	2015	2017	2016	2015
US dollar	161.1	190.8	170.5	1.5	4.5	8.8
Chilean peso	29.6	28.4	24.1	1.8	4.3	5.1
Pound sterling	180.2	188.7	198.2	3.2	10.2	13.2
Mexican peso	16.3	16.5	20.1	1.2	5.5	6.0
Brazilian real	95.0	124.7	94.9	6.6	6.5	13.8
Polish zloty	35.2	32.1	33.4	1.5	3.3	4.0

The foregoing data were obtained as follows:

- Effect on consolidated equity: in accordance with the accounting policy detailed in Note 2.a.iii, the exchange differences arising on the translation to euros of the financial statements in the functional currencies of the Group entities whose functional currency is not the euro are recognised in consolidated equity. The possible effect that a change in the exchange rates of the related currency would have on the Group's consolidated equity was therefore determined by applying the aforementioned change to the net value of each unit's assets and liabilities -including, where appropriate, the related goodwill- and by taking into consideration the offsetting effect of the hedges of net investments in foreign operations.

- b. Effect on consolidated profit: the effect was determined by applying the fluctuations in the average exchange rates used for the year, as indicated in Note 2.a.ii, to translate to euros the income and expenses of the consolidated entities whose functional currency is not the euro, taking into consideration, where appropriate, the offsetting effect of the various hedging transactions in place.

The estimates used to obtain the foregoing data were performed considering the effects of the exchange rate fluctuations in isolation from the effect of the performance of other variables whose changes would affect equity and profit or loss, such as variations in the interest rates of the reference currencies or other market factors. Accordingly, all variables other than the exchange rate fluctuations were kept constant with respect to their positions at December 31, 2017, 2016 and 2015.

b) Basis of consolidation

i. Subsidiaries

Subsidiaries are defined as entities over which the Bank has the capacity to exercise control. The Bank controls an entity when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The financial statements of the subsidiaries are fully consolidated with those of the Bank. Accordingly, all balances and effects of the transactions between consolidated companies are eliminated on consolidation.

On acquisition of control of a subsidiary, its assets, liabilities and contingent liabilities are recognised at their acquisition-date fair values. Any positive differences between the acquisition cost and the fair values of the identifiable net assets acquired are recognised as goodwill (See Note 17). Negative differences are recognised in profit or loss on the date of acquisition.

Additionally, the share of third parties of the Group's equity is presented under Non-controlling interests in the consolidated balance sheet (See Note 28). Their share of the profit for the year is presented under Profit attributable to non-controlling interests in the consolidated income statement.

The results of subsidiaries acquired during the year are included in the consolidated income statement from the date of acquisition to year-end. Similarly, the results of subsidiaries for which control is lost during the year are included in the consolidated income statement from the beginning of the year to the date of disposal.

At December 31, 2017 the Group controlled the following companies in which it held an ownership interest of less than 50% of the share capital, (i) Luri 1, S.A. and (ii) Luri 2, S.A, also the structured consolidated entities. The percentage ownership interests in the aforementioned companies were 31% and 30%, respectively (See Appendix I). Although the Group holds less than half the voting power, it manages and, as a result, exercises control over these entities. The company object of the first two entities is the acquisition of real estate and other general operations relating thereto, including rental, and the purchase and sale of properties; the company object of the latter entity is the provision of payment services. The impact of the consolidation of these companies on the Group's consolidated financial statements is immaterial.

The Appendices contain significant information on the subsidiaries.

ii. Interests in joint ventures

Joint ventures are deemed to be entities that are not subsidiaries but which are jointly controlled by two or more unrelated entities. This is evidenced by contractual arrangements whereby two or more parties have interests in entities so that decisions about the relevant activities require the unanimous consent of all the parties sharing control.

In the consolidated financial statements, investments in joint ventures are accounted for using the equity method, i.e. at the Group's share of net assets of the investee, after taking into account the dividends received therefrom and other equity eliminations. The profits and losses resulting from transactions with a joint venture are eliminated to the extent of the Group's interest therein.

The Appendices contain significant information on the joint ventures.

iii. Associates

Associates are entities over which the Bank is in a position to exercise significant influence, but not control or joint control. It is presumed that the Bank exercises significant influence if it holds 20% or more of the voting power of the investee.

In the consolidated financial statements, investments in associates are accounted for using the equity method, i.e. at the Group's share of net assets of the investee, after taking into account the dividends received therefrom and other equity eliminations. The profits and losses resulting from transactions with an associate are eliminated to the extent of the Group's interest in the associate.

There are certain investments in entities which, although the Group owns 20% or more of their voting power, are not considered to be associates because the Group is not in a position to exercise significant influence over them. These investments are not significant for the Group and are recognised under Financial assets available-for-sale.

The Appendices contain significant information on the associates.

iv. Structured entities

When the Group incorporates entities, or holds ownership interests therein, to enable its customers to access certain investments, or for the transfer of risks or other purposes (also called structured entities since the voting or similar power is not a key factor in deciding who controls the entity), the Group determines, using internal criteria and procedures and taking into consideration the applicable legislation, whether control (as defined above) exists and, therefore, whether these entities should be consolidated. Specifically, for those entities to which this policy applies (mainly investment funds and pension funds), the Group analyses the following factors:

- Percentage of ownership held by the Group; 20% is established as the general threshold.
- Identification of the fund manager, and verification as to whether it is a company controlled by the Group since this could affect the Group's ability to direct the relevant activities.

- Existence of agreements between investors that might require decisions to be taken jointly by the investors, rather than by the fund manager.
- Existence of currently exercisable removal rights (possibility of removing the manager from his position), since the existence of such rights might limit the manager's power over the fund, and it may be concluded that the manager is acting as an agent of the investors.
- Analysis of the fund manager's remuneration regime, taking into consideration that a remuneration regime that is proportionate to the service rendered does not, generally, create exposure of such importance as to indicate that the manager is acting as the principal. Conversely, if the remuneration regime is not proportionate to the service rendered, this might give rise to an exposure that would lead the Group to a different conclusion.

These structured entities also include the securitisation special purpose vehicles ("SPV"), which are consolidated in the case of the SPVs over which, being exposed to variable yield, it is considered that the Group continues to exercise control.

The exposure associated with unconsolidated structured entities are not material with respect to the Group's consolidated financial statements.

v. Business combinations

A business combination is the bringing together of two or more separate entities or economic units into one single entity or group of entities.

Business combinations whereby the Group obtains control over an entity are recognised for accounting purposes as follows:

- The Group measures the cost of the business combination, which is normally the consideration transferred, defined as the acquisition-date fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity instruments issued, if any, by the acquirer. In cases where the amount of the consideration to be transferred has not been definitively established at the acquisition date, but rather depends on future events, any contingent consideration is recognised as part of the consideration transferred and measured at its acquisition-date fair value. Moreover, acquisition-related costs do not for these purposes form part of the cost of the business combination.
- The fair values of the assets, liabilities and contingent liabilities of the acquired entity or business, including any intangible assets which might not have been recognised by the acquiree, are estimated and recognised in the consolidated balance sheet; the Group also estimates the amount of any non-controlling interests and the fair value of the previously held equity interest in the acquiree.
- Any positive difference between the aforementioned items is recognised as discussed in Note 2.m. Any negative difference is recognised under negative goodwill recognised in the consolidated income statement.

Goodwill is only measured and recognised once, when control of a business is obtained.

vi. Changes in the levels of ownership interests in subsidiaries

Acquisitions and disposals not giving rise to a change in control are recognised as equity transactions, and no gain or loss is recognised in the income statement and the initially recognised goodwill is not remeasured. The difference between the consideration transferred or received and the decrease or increase in non-controlling interests, respectively, is recognised in reserves.

Similarly, when control over a subsidiary is lost, the assets, liabilities and non-controlling interests and any other items recognised in Other Comprehensive income of that company are derecognised from the consolidated balance sheet, and the fair value of the consideration received and of any remaining equity interest is recognised. The difference between these amounts is recognised in profit or loss.

vii. Acquisitions and disposals

Note 3 provides information on the most significant acquisitions and disposals in the last three years.

c) Definitions and classification of financial instruments

i. Definitions

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

An equity instrument is a contract that evidences a residual interest in the assets of the issuing entity after deducting all of its liabilities.

A financial derivative is a financial instrument whose value changes in response to the change in an observable market variable (such as an interest rate, foreign exchange rate, financial instrument price, market index or credit rating), whose initial investment is very small compared with other financial instruments with a similar response to changes in market factors, and which is generally settled at a future date.

Hybrid financial instruments are contracts that simultaneously include a non-derivative host contract together with a derivative, known as an embedded derivative, that is not separately transferable and has the effect that some of the cash flows of the hybrid contract vary in a way similar to a stand-alone derivative.

Compound financial instruments are contracts that simultaneously create for their issuer a financial liability and an own equity instrument (such as convertible bonds, which entitle their holders to convert them into equity instruments of the issuer).

The preference shares contingently convertible into ordinary shares eligible as Additional Tier 1 capital ("CCPSs") -perpetual preference shares, which may be repurchased by the issuer in certain circumstances, the interest on which is discretionary, and would convert into a variable number of newly issued ordinary shares if the capital ratio of the Bank or its consolidated group falls below a given percentage (trigger event), as those two terms are defined in the related issue prospectuses- are recognised for accounting purposes by the Group as compound instruments. The liability component reflects the issuer's obligation to deliver a variable number of shares and the equity component reflects the issuer's discretion in relation to the payment of the related coupons. In order to effect the initial allocation, the Group estimates the fair value of the liability as the amount that would have to be delivered if the trigger event were to occur immediately and, accordingly, the equity component, calculated as the residual amount, is zero. In view of the aforementioned discretionary nature of the payment of the coupons, they are deducted directly from equity.

Capital perpetual preference shares ("CCPSs"), with the possibility of purchase by the issuer in certain circumstances, whose remuneration is discretionary, and which will be amortized permanently, totally or partially, in the event that the Bank or its consolidated group submits a capital ratio lesser than a certain percentage (trigger event), as defined in the corresponding prospectuses, are accounted for by the Group as equity instruments.

The following transactions are not treated for accounting purposes as financial instruments:

- Investments in associates and joint ventures (see Note 13).
- Rights and obligations under employee benefit plans (see Note 25).
- Rights and obligations under insurance contracts (see Note 15).
- Contracts and obligations relating to employee remuneration based on own equity instruments (see Note 34).

ii. Classification of financial assets for measurement purposes

Financial assets are initially classified into the various categories used for management and measurement purposes, unless they have to be presented as Non-current assets held for sale or they relate to Cash, cash balances at Central Banks and other deposits on demand, Changes in the fair value of hedged items in portfolio hedges of interest rate risk (asset side), Hedging derivatives and Investments, which are reported separately.

Financial assets are included for measurement purposes in one of the following categories:

- Financial assets held for trading (at fair value through profit or loss): This category includes financial assets acquired for the purpose of generating a profit in the near term from fluctuations in their prices and financial derivatives that are not designated as hedging instruments.

- Financial assets designated at fair value through profit or loss: This category includes hybrid financial assets not held for trading that are measured entirely at fair value and financial assets not held for trading that are included in this category in order to provide more relevant information, either because this eliminates or significantly reduces recognition or measurement inconsistencies (accounting mismatches) that would otherwise arise from measuring assets or liabilities or recognising the gains or losses on them on different bases, or because a group of financial assets or financial assets and liabilities is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy, and information about the group is provided on that basis to the Group's key management personnel. Financial assets may only be included in this category on the date they are acquired or originated.
- Financial assets available-for-sale: This category includes debt instruments not classified as Held-to-maturity investments, Loans and receivables or Financial assets at fair value through profit or loss, and equity instruments issued by entities other than subsidiaries, associates and joint ventures, provided that such instruments have not been classified as Financial assets held for trading or as Financial assets designated at fair value through profit or loss.
- Loans and receivables: This category includes the investment arising from ordinary lending activities, such as the cash amounts of loans drawn down and not yet repaid by customers or the deposits placed with other institutions, whatever the legal instrument, unquoted debt securities and receivables from the purchasers of goods, or the users of services, constituting part of the Group's business.

The consolidated entities generally intend to hold the loans and credits granted by them until their final maturity and, therefore, they are presented in the consolidated balance sheet at their amortised cost (which includes any reductions required to reflect the estimated losses on their recovery).

- Investments held-to-maturity: This category includes debt instruments with fixed maturity and with fixed or determinable payments, for which the Group has both the intention and proven ability to hold to maturity.

iii. Classification of financial assets for presentation purposes

Financial assets are classified by nature into the following items in the consolidated balance sheet:

- Cash, cash balances at Central Banks and other deposits on demand: Cash balances and balances receivable on demand relating to deposits with central banks and credit institutions.
- Loans and advances: Includes the debit balances of all credit and loans granted by the Group, other than those represented by securities, as well as finance lease receivables and other debit balances of a financial nature in favour of the Group, such as cheques drawn on credit institutions, balances receivable from clearing houses and settlement agencies for transactions on the stock exchange and organised markets, bonds given in cash, capital calls, fees and commissions receivable for financial guarantees and debit balances arising from transactions not originating in banking transactions and services, such as the collection of rentals and similar items. They are classified, on the basis of the institutional sector to which the debtor belongs, into:
 - Central Banks: Credit of any nature, including deposits and money market operations received from the Bank of Spain or other central banks.

- Credit institutions: Credit of any nature, including deposits and money market operations, in the name of credit institutions.
- Customers: Includes the remaining credit, including money market operations through central counterparties.
- Debt instruments: Bonds and other securities that represent a debt for their issuer, that generate an interest return, and that are in the form of certificates or book entries.
- Equity instruments: Financial instruments issued by other entities, such as shares, which have the nature of equity instruments for the issuer, other than investments in subsidiaries, joint ventures or associates. Investment fund units are included in this item.
- Derivatives: Includes the fair value in favour of the Group of derivatives which do not form part of hedge accounting, including embedded derivatives separated from hybrid financial instruments.
- Changes in the fair value of hedged items in portfolio hedges of interest rate risk: This item is the balancing entry for the amounts credited to the consolidated income statement in respect of the measurement of the portfolios of financial instruments which are effectively hedged against interest rate risk through fair value hedging derivatives.
- Hedging derivatives: Includes the fair value in favour of the Group of derivatives, including embedded derivatives separated from hybrid financial instruments, designated as hedging instruments in hedge accounting.

iv. Classification of financial liabilities for measurement purposes

Financial liabilities are initially classified into the various categories used for management and measurement purposes, unless they have to be presented as Liabilities associated with non-current assets held for sale or they relate to Hedging derivatives or Changes in the fair value of hedged items in portfolio hedges of interest rate risk (liability side), which are reported separately.

Financial liabilities are included for measurement purposes in one of the following categories:

- Financial liabilities held for trading (at fair value through profit or loss): This category includes financial liabilities incurred for the purpose of generating a profit in the near term from fluctuations in their prices, financial derivatives not designated as hedging instruments, and financial liabilities arising from the outright sale of financial assets acquired under reverse repurchase agreements ("reverse repos") or borrowed (short positions).
- Financial liabilities designated at fair value through profit or loss: Financial liabilities are included in this category when they provide more relevant information, either because this eliminates or significantly reduces recognition or measurement inconsistencies (accounting mismatches) that would otherwise arise from measuring assets or liabilities or recognising the gains or losses on them on different bases, or because a group of financial liabilities or financial assets and liabilities is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy, and information about the group is provided on that basis to the Group's key management personnel. Liabilities may only be included in this category on the date when they are incurred or originated.

- Financial liabilities at amortised cost: financial liabilities, irrespective of their instrumentation and maturity, not included in any of the above-mentioned categories which arise from the ordinary borrowing activities carried on by financial institutions.

v. *Classification of financial liabilities for presentation purposes*

Financial liabilities are classified by nature into the following items in the consolidated balance sheet:

- Deposits: Includes all repayable balances received in cash by the Group, other than those instrumented as marketable securities and those having the substance of subordinated liabilities (amount of the loans received, which for credit priority purposes are after common creditors), except for the debt instruments. This item also includes cash bonds and cash consignments received the amount of which may be invested without restriction. Deposits are classified on the basis of the creditor's institutional sector into:
 - Central banks: Deposits of any nature, including credit received and money market operations received from the Bank of Spain or other central banks.
 - Credit institutions: Deposits of any nature, including credit received and money market operations in the name of credit institutions.
 - Customer: Includes the remaining deposits, including money market operations through central counterparties.
- Marketable debt securities: Includes the amount of bonds and other debt represented by marketable securities, other than those having the substance of subordinated liabilities (amount of the loans received, which for credit priority purposes are after common creditors, and includes the amount of the financial instruments issued by the Group which, having the legal nature of capital, do not meet the requirements to qualify as equity, such as certain preferred shares issued). This item includes the component that has the consideration of financial liability of the securities issued that are compound financial instruments.
- Derivatives: Includes the fair value, with a negative balance for the Group, of derivatives, including embedded derivatives separated from the host contract, which do not form part of hedge accounting.
- Short positions: includes the amount of financial liabilities arising from the outright sale of financial assets acquired under reverse repurchase agreements or borrowed.
- Other financial liabilities: Includes the amount of payment obligations having the nature of financial liabilities not included in other items, and liabilities under financial guarantee contracts, unless they have been classified as non-performing.
- Changes in the fair value of hedged items in portfolio hedges of interest rate risk: This item is the balancing entry for the amounts charged to the consolidated income statement in respect of the measurement of the portfolios of financial instruments which are effectively hedged against interest rate risk through fair value hedging derivatives.
- Hedging derivatives: Includes the fair value of the Group's liability in respect of derivatives, including embedded derivatives separated from hybrid financial instruments, designated as hedging instruments in hedge accounting.

d) Measurement of financial assets and liabilities and recognition of fair value changes

In general, financial assets and liabilities are initially recognised at fair value which, in the absence of evidence to the contrary, is deemed to be the transaction price. Financial instruments not measured at fair value through profit or loss are adjusted by the transaction costs. Financial assets and liabilities are subsequently measured at each year-end as follows:

i. Measurement of financial assets

Financial assets are measured at fair value, without deducting any transaction costs that may be incurred on their disposal, except for loans and receivables, investments held-to-maturity, unquoted equity instruments which cannot be reliably measured and financial derivatives that have those equity instruments as their underlying and are settled by delivery of those instruments.

The fair value of a financial instrument on a given date is taken to be the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. The most objective and common reference for the fair value of a financial instrument is the price that would be paid for it on an active, transparent and deep market (quoted price or market price). At December 31, 2017 there were no significant investments in quoted financial instruments that had ceased to be recognised at their quoted price because their market could not be deemed to be active.

If there is no market price for a given financial instrument, its fair value is estimated on the basis of the price established in recent transactions involving similar instruments and, in the absence thereof, of valuation techniques commonly used by the international financial community, taking into account the specific features of the instrument to be measured and, particularly, the various types of risk associated with it.

All derivatives are recognised in the balance sheet at fair value from the trade date. If the fair value is positive, they are recognised as an asset and if the fair value is negative, they are recognised as a liability. The fair value on the trade date is deemed, in the absence of evidence to the contrary, to be the transaction price. The changes in the fair value of derivatives from the trade date are recognised in Gains/losses on financial assets and liabilities held for trading (net) in the consolidated income statement. Specifically, the fair value of financial derivatives traded in organised markets included in the portfolios of financial assets or liabilities held for trading is deemed to be their daily quoted price and if, for exceptional reasons, the quoted price cannot be determined on a given date, these financial derivatives are measured using methods similar to those used to measure OTC derivatives.

The fair value of OTC derivatives is taken to be the sum of the future cash flows arising from the instrument, discounted to present value at the date of measurement (present value or theoretical close) using valuation techniques commonly used by the financial markets: net present value (NPV), option pricing models and other methods.

Loans and receivables and Investments held-to-maturity are measured at amortised cost using the effective interest method. Amortised cost is understood to be the acquisition cost of a financial asset or liability plus or minus, as appropriate, the principal repayments and the cumulative amortisation (taken to the consolidated income statement) of the difference between the initial cost and the maturity amount. In the case of financial assets, amortised cost also includes any reduction for impairment or uncollectibility. In the case of loans and receivables hedged in fair value hedges, the changes in the fair value of these assets related to the risk or risks being hedged are recognised.

The effective interest rate is the discount rate that exactly matches the carrying amount of a financial instrument to all its estimated cash flows of all kinds over its remaining life. For fixed rate financial instruments, the effective interest rate coincides with the contractual interest rate established on the acquisition date plus, where applicable, the fees and transaction costs that, because of their nature, form part of their financial return. In the case of floating rate financial instruments, the effective interest rate coincides with the rate of return prevailing in all connections until the next benchmark interest reset date.

Unquoted equity instruments which cannot be reliably measured in a sufficiently objective manner and financial derivatives that have those instruments as their underlying and are settled by delivery of those instruments are measured at acquisition cost adjusted, where appropriate, by any related impairment loss.

The amounts at which the financial assets are recognised represent, in all material respects, the Group's maximum exposure to credit risk at each reporting date. Also, the Group has received collateral and other credit enhancements to mitigate its exposure to credit risk, which consist mainly of mortgage guarantees, cash collateral, equity instruments and personal security, assets leased out under finance lease and full-service lease agreements, assets acquired under repurchase agreements, securities loans and credit derivatives.

ii. Measurement of financial liabilities

In general, financial liabilities are measured at amortised cost, as defined above, except for those included under Financial liabilities held for trading and Financial liabilities designated at fair value through profit or loss and financial liabilities designated as hedged items (or hedging instruments) in fair value hedges, which are measured at fair value.

iii. Valuation techniques

The following table shows a summary of the fair values, at the end of 2017, 2016 and 2015, of the financial assets and liabilities indicated below, classified on the basis of the various measurement methods used by the Group to determine their fair value:

	Millions of euros								
	2017			2016			2015		
	Published price quotations in active Markets (Level 1)	Internal Models (Level 2 and 3)	Total	Published price quotations in active Markets (Level 1)	Internal Models (Level 2 and 3)	Total	Published price quotations in active Markets (Level 1)	Internal Models (Level 2 and 3)	Total
Financial assets held for trading	58,215	67,243	125,458	64,259	83,928	148,187	65,849	80,497	146,346
Financial assets designated at fair value through profit or loss	3,823	30,959	34,782	3,220	28,389	31,609	3,244	41,799	45,043
Financial assets available-for-sale (1)	113,258	18,802	132,060	89,563	25,862	115,425	92,284	27,962	120,246
Hedging derivatives (assets)	-	8,537	8,537	216	10,161	10,377	271	7,456	7,727
Financial liabilities held for trading	21,828	85,796	107,624	20,906	87,859	108,765	17,058	88,160	105,218
Financial liabilities designated at fair value through profit or loss	769	58,847	59,616	-	40,263	40,263	-	54,768	54,768
Hedging derivatives (liabilities)	8	8,036	8,044	9	8,147	8,156	400	8,537	8,937
Liabilities under insurance contracts	-	1,117	1,117	-	652	652	-	627	627

(1) In addition to the financial instruments measured at fair value shown in the foregoing table, at December 31, 2017, 2016 and 2015, the Group held equity instruments classified as Financial assets available-for-sale and carried at cost amounting to EUR 1,211 million, EUR 1,349 million and EUR 1,790 million, respectively (see Note 51.c).

The financial instruments at fair value determined on the basis of published price quotations in active markets (Level 1) include government debt securities, private-sector debt securities, derivatives traded in organised markets, securitised assets, shares, short positions and fixed-income securities issued.

In cases where price quotations cannot be observed, management makes its best estimate of the price that the market would set, using its own internal models. In most cases, these internal models use data based on observable market parameters as significant inputs (Level 2) and, in very specific cases, they use significant inputs not observable in market data (Level 3). In order to make these estimates, various techniques are employed, including the extrapolation of observable market data. The best evidence of the fair value of a financial instrument on initial recognition is the transaction price, unless the fair value of the instrument can be obtained from other market transactions performed with the same or similar instruments or can be measured by using a valuation technique in which the variables used include only observable market data, mainly interest rates.

The Group has developed a formal process for the systematic valuation and management of financial instruments, which has been implemented worldwide across all the Group's units. The governance scheme for this process distributes responsibilities between two independent divisions: Treasury (development, marketing and daily management of financial products and market data) and Risk (on a periodic basis, validation of pricing models and market data, computation of risk metrics, new transaction approval policies, management of market risk and implementation of fair value adjustment policies).

The approval of new products follows a sequence of steps (request, development, validation, integration in corporate systems and quality assurance) before the product is brought into production. This process ensures that pricing systems have been properly reviewed and are stable before they are used.

The following subsections set forth the most important products and families of derivatives, and the related valuation techniques and inputs, by asset class:

Fixed income and inflation

The fixed income asset class includes basic instruments such as interest rate forwards, interest rate swaps and cross currency swaps, which are valued using the net present value of the estimated future cash flows discounted taking into account basis swap and cross currency spreads determined on the basis of the payment frequency and currency of each leg of the derivative. Vanilla options, including caps, floors and swaptions, are priced using the Black-Scholes model, which is one of the benchmark industry models. More exotic derivatives are priced using more complex models which are generally accepted as standard across institutions.

These pricing models are fed with observable market data such as deposit interest rates, futures rates, cross currency swap and constant maturity swap rates, and basis spreads, on the basis of which different yield curves, depending on the payment frequency, and discounting curves are calculated for each currency. In the case of options, implied volatilities are also used as model inputs. These volatilities are observable in the market for cap and floor options and swaptions, and interpolation and extrapolation of volatilities from the quoted ranges are carried out using generally accepted industry models. The pricing of more exotic derivatives may require the use of non-observable data or parameters, such as correlation (among interest rates and cross-asset), mean reversion rates and prepayment rates, which are usually defined from historical data or through calibration.

Inflation-related assets include zero-coupon or year-on-year inflation-linked bonds and swaps, valued with the present value method using forward estimation and discounting. Derivatives on inflation indices are priced using standard or more complex bespoke models, as appropriate. Valuation inputs of these models consider inflation-linked swap spreads observable in the market and estimations of inflation seasonality, on the basis of which a forward inflation curve is calculated. Also, implied volatilities taken from zero-coupon and year-on-year inflation options are also inputs for the pricing of more complex derivatives.

Equity and foreign exchange

The most important products in these asset classes are forward and futures contracts; they also include vanilla, listed and OTC (Over-The-Counter) derivatives on single underlying assets and baskets of assets. Vanilla options are priced using the standard Black-Scholes model and more exotic derivatives involving forward returns, average performance, or digital, barrier or callable features are priced using generally accepted industry models or bespoke models, as appropriate. For derivatives on illiquid stocks, hedging takes into account the liquidity constraints in models.

The inputs of equity models consider yield curves, spot prices, dividends, asset funding costs (repo margin spreads), implied volatilities, correlation among equity stocks and indices, and cross-asset correlation. Implied volatilities are obtained from market quotes of European and American-style vanilla call and put options. Various interpolation and extrapolation techniques are used to obtain continuous volatility for illiquid stocks. Dividends are usually estimated for the mid and long term. Correlations are implied, when possible, from market quotes of correlation-dependent products. In all other cases, proxies are used for correlations between benchmark underlyings or correlations are obtained from historical data.

The inputs of foreign exchange models include the yield curve for each currency, the spot foreign exchange rate, the implied volatilities and the correlation among assets of this class. Volatilities are obtained from European call and put options which are quoted in markets as at-the-money, risk reversal or butterfly options. Illiquid currency pairs are usually handled by using the data of the liquid pairs from which the illiquid currency can be derived. For more exotic products, unobservable model parameters may be estimated by fitting to reference prices provided by other non-quoted market sources.

Credit

The most common instrument in this asset class is the credit default swap (CDS), which is used to hedge credit exposure to third parties. In addition, models for first-to-default (FTD), n-to-default (NTD) and single-tranche collateralised debt obligation (CDO) products are also available. These products are valued with standard industry models, which estimate the probability of default of a single issuer (for CDS) or the joint probability of default of more than one issuer for FTD, NTD and CDO.

Valuation inputs are the yield curve, the CDS spread curve and the recovery rate. For indices and important individual issuers, the CDS spread curve is obtained in the market. For less liquid issuers, this spread curve is estimated using proxies or other credit-dependent instruments. Recovery rates are usually set to standard values. For listed single-tranche CDO, the correlation of joint default of several issuers is implied from the market. For FTD, NTD and bespoke CDO, the correlation is estimated from proxies or historical data when no other option is available.

Valuation adjustment for counterparty risk or default risk

The Credit valuation adjustment (CVA) is a valuation adjustment to OTC derivatives as a result of the risk associated with the credit exposure assumed to each counterparty.

The CVA is calculated taking into account potential exposure to each counterparty in each future period. The CVA for a specific counterparty is equal to the sum of the CVA for all the periods. The following inputs are used to calculate the CVA:

- Expected exposure: Including for each transaction the mark-to-market (MtM) value plus an add-on for the potential future exposure for each period. Mitigating factors such as collateral and netting agreements are taken into account, as well as a temporary impairment factor for derivatives with interim payments.
- LGD: percentage of final loss assumed in a counterparty credit event/default.
- Probability of default: for cases where there is no market information (the CDS quoted spread curve, etc.), proxies based on companies holding exchange-listed CDS, in the same industry and with the same external rating as the counterparty, are used.
- Discount factor curve.

The debit valuation adjustment (DVA) is a valuation adjustment similar to the CVA but, in this case, it arises as a result of the Group's own risk assumed by its counterparties in OTC derivatives.

The CVA at December 31, 2017 amounted to EUR 322.5 million (-49.9% compared to 2016) and DVA amounted to EUR 219.6 million (-43.7% compared to 2016). The decrease is due to the fact that credit spreads for the most liquid maturities have been reduced in percentages over 40% and to reductions in the exposure of the main counterparties.

In addition, the Group amounts the funding fair value adjustment (FFVA) is calculated by applying future market funding spreads to the expected future funding exposure of any uncollateralised component of the OTC derivative portfolio. This includes the uncollateralised component of collateralised derivatives in addition to derivatives that are fully uncollateralised. The expected future funding exposure is calculated by a simulation methodology, where available. The FFVA impact is not material for the consolidated financial statements as of December 31, 2017 and 2016.

During 2017, the Group has not carried out significant reclassifications of financial instruments between levels except the changes disclosed in the level 3 table.

Valuation adjustments due to model risk

The valuation models described above do not involve a significant level of subjectivity, since they can be adjusted and recalibrated, where appropriate, through internal calculation of the fair value and subsequent comparison with the related actively traded price. However, valuation adjustments may be necessary when market quoted prices are not available for comparison purposes.

The sources of risk are associated with uncertain model parameters, illiquid underlying issuers, and poor quality market data or missing risk factors (sometimes the best available option is to use limited models with controllable risk). In these situations, the Group calculates and applies valuation adjustments in accordance with common industry practice. The main sources of model risk are described below:

In the fixed income markets, the sources of model risk include bond index correlations, basis spread modelling, the risk of calibrating model parameters and the treatment of near-zero or negative interest rates. Other sources of risk arise from the estimation of market data, such as volatilities or yield curves, whether used for estimation or cash flow discounting purposes.

In the equity markets, the sources of model risk include forward skew modelling, the impact of stochastic interest rates, correlation and multi-curve modelling. Other sources of risk arise from managing hedges of digital callable and barrier option payments. Also worthy of consideration as sources of risk are the estimation of market data such as dividends and correlation for quanto and composite basket options.

For specific financial instruments relating to home mortgage loans secured by financial institutions in the UK (which are regulated and partially financed by the Government) and property asset derivatives, the main input is the Halifax House Price Index (HPI). In these cases, risk assumptions include estimations of the future growth and the volatility of the HPI, the mortality rate and the implied credit spreads.

Inflation markets are exposed to model risk resulting from uncertainty around modelling the correlation structure among various CPI rates. Another source of risk may arise from the bid-offer spread of inflation-linked swaps.

The currency markets are exposed to model risk resulting from forward skew modelling and the impact of stochastic interest rate and correlation modelling for multi-asset instruments. Risk may also arise from market data, due to the existence of specific illiquid foreign exchange pairs.

The most important source of model risk for credit derivatives relates to the estimation of the correlation between the probabilities of default of different underlying issuers. For illiquid underlying issuers, the CDS spread may not be well defined.

Set forth below are the financial instruments at fair value whose measurement was based on internal models (Levels 2 and 3) at December 31, 2017, 2016 and 2015:

	Millions of euros		Valuation techniques	Main assumptions
	Fair values calculated using internal models at 31/12/17			
	Level 2	Level 3		
ASSETS:	124,178	1,363		
Financial assets held for trading	66,806	437		
Credit institutions	1,696	-	Present Value Method	Yield curves, FX market prices
Customers (a)	8,815	-	Present Value Method	Yield curves, FX market prices
Debt and equity instruments	335	32	Present Value Method	Yield curves, HPI, FX market prices
Derivatives	55,960	405		
Swaps	44,766	189	Present Value Method, Gaussian Copula (b)	Yield curves, FX market prices, HPI, Basis, Liquidity
Exchange rate options	463	5	Black-Scholes Model	Yield curves, Volatility surfaces, FX market prices, Liquidity
			Black's Model, multifactorial advanced models interest rate	Yield curves, Volatility surfaces, FX market prices, Liquidity
Interest rate options	4,747	162		
Interest rate futures	2	-	Present Value Method	Yield curves, FX market prices
			Black-Scholes Model	Yield curves, Volatility surfaces, FX & EQ market prices, Dividends, Correlation, Liquidity, HPI
Index and securities options	1,257	5		Yield curves, Volatility surfaces, FX and EQ market prices, Dividends, Correlation, Liquidity, Others
Other	4,725	44	Present Value Method, Advanced stochastic volatility models and other	
Hedging derivatives	8,519	18		
Swaps	7,896	18	Present Value Method	FX market prices, Yield curves, Basis
Exchange rate options	-	-	Black-Scholes Model	Yield curves, Volatility surfaces, FX market prices, Liquidity
Interest rate options	13	-	Black's Model	FX market prices, Yield curves, Volatility surfaces
			Present Value Method, Advanced stochastic volatility models and other	Yield curves, Volatility surfaces, FX market prices, Credit, Liquidity, Others
Other	610	-		
Financial assets designated at fair value through profit or loss	30,677	282		
Credit institutions	9,889	-	Present Value Method	Yield curves, FX market prices
Customers (c)	20,403	72	Present Value Method	Yield curves, FX market prices, HPI
Debt and equity instruments	385	210	Present Value Method	Yield curves, FX market prices
Financial assets available-for-sale	18,176	626		
Debt and equity instruments	18,176	626	Present Value Method	Yield curves, Volatility surfaces, FX & EQ Dividends, Credit, Others
LIABILITIES:	153,600	196		
Financial liabilities held for trading	85,614	182		
Central banks	282	-	Present Value Method	Yield curves, FX market prices
Credit institutions	292	-	Present Value Method	Yield curves, FX market prices
Customers	28,179	-	Present Value Method	Yield curves, FX market prices
Debt securities issues	-	-		
Derivatives	56,860	182		
Swaps	45,041	100	Present Value Method, Gaussian Copula (b)	Yield curves, FX market prices, Basis, Liquidity, HPI
Exchange rate options	497	9	Black-Scholes Model	Yield curves, Volatility surfaces, FX market prices, Liquidity
			Black's Model, multifactorial advanced models interest rate	Yield curves, Volatility surfaces, FX market prices, Liquidity
Interest rate options	5,402	19		
Index and securities options	1,527	41	Black-Scholes Model	Yield curves, FX market prices
			Black's Model	Yield curves, Volatility surfaces, FX & EQ market prices, Dividends, Correlation, Liquidity, HPI
Interest rate and equity futures	1	-		Yield curves, Volatility surfaces, FX & EQ market prices, Dividends, Correlation, Liquidity, HPI
Other	4,392	13	Present Value Method, Advanced stochastic volatility models and other	
Short positions	1	-	Present Value Method	Yield curves ,FX & EQ market prices, Equity
Hedging derivatives	8,029	7		
Swaps	7,573	7	Present Value Method	Yield curves ,FX & EQ market prices, Basis
Exchange rate options	-	-		
Interest rate options	287	-	Black's Model	Yield curves , Volatility surfaces, FX market prices, Liquidity
			Present Value Method, Advanced stochastic volatility models and other	Yield curves , Volatility surfaces, FX market prices, Liquidity, Other
Other	169	-		
Financial liabilities designated at fair value through profit or loss	58,840	7	Present Value Method	Yield curves, FX market prices
Liabilities under insurance contracts	1,117	-	See Note 15	

	Millions of euros				Valuation techniques
	Fair values calculated using internal models at				
	31/12/16		31/12/15		
	Level 2	Level 3	Level 2	Level 3	
ASSETS:	146,991	1,349	155,233	2,481	
Financial assets held for trading	83,587	341	79,547	950	
Credit institutions	3,220	-	1,352	-	Present Value Method
Customers (a)	9,504	-	6,081	-	Present Value Method
Debt and equity instruments	798	40	650	43	Present Value Method
Derivatives	70,065	301	71,464	907	
<i>Swaps</i>	53,499	55	52,904	54	Present Value Method, Gaussian Copula (b)
<i>Exchange rate options</i>	524	2	1,005	-	Black-Scholes Model
<i>Interest rate options</i>	5,349	173	8,276	619	Black's Model, Heath-Jarrow- Morton Model
<i>Interest rate futures</i>	1,447	-	84	-	Present Value Method
<i>Index and securities options</i>	1,725	26	1,585	120	Black-Scholes Model
<i>Other</i>	7,521	45	7,610	114	Present Value Method, Monte Carlo simulation and others
Hedging derivatives	10,134	27	7,438	18	
<i>Swaps</i>	9,737	27	6,437	18	Present Value Method
<i>Exchange rate options</i>	-	-	-	-	Black-Scholes Model
<i>Interest rate options</i>	13	-	19	-	Black's Model
<i>Other</i>	384	-	982	-	N/A
Financial assets designated at fair value through profit or loss	28,064	325	41,285	514	
Credit institutions	10,069	-	26,403	-	Present Value Method
Customers (c)	17,521	74	14,213	81	Present Value Method
Debt and equity instruments	474	251	669	433	Present Value Method
Financial assets available-for-sale	25,206	656	26,963	999	
Debt and equity instruments	25,206	656	26,963	999	Present Value Method
LIABILITIES:	136,835	86	151,768	324	
Financial liabilities held for trading	87,790	69	87,858	302	
Central banks	1,351	-	2,178	-	Present Value Method
Credit institutions	44	-	76	-	Present Value Method
Customers	9,996	-	9,187	-	Present Value Method
Debt securities issues	-	-	-	-	
Derivatives	73,481	69	74,893	302	
<i>Swaps</i>	57,103	1	55,055	1	Present Value Method, Gaussian Copula (b)
<i>Exchange rate options</i>	413	-	901	-	Black-Scholes Model
<i>Interest rate options</i>	6,485	21	9,240	194	Black's Model, Heath-Jarrow- Morton Model
<i>Index and securities options</i>	1,672	46	2,000	107	Black-Scholes Model
<i>Interest rate and equity futures</i>	1,443	-	101	-	Black's Model
<i>Other</i>	6,365	1	7,596	-	Present Value Method, Monte Carlo simulation and others
Short positions	2,918	-	1,524	-	Present Value Method
Hedging derivatives	8,138	9	8,526	11	
<i>Swaps</i>	6,676	9	7,971	11	Present Value Method
<i>Exchange rate options</i>	-	-	-	-	
<i>Interest rate options</i>	10	-	12	-	Black's Model
<i>Other</i>	1,452	-	543	-	N/A
Financial liabilities designated at fair value through profit or loss	40,255	8	54,757	11	Present Value Method
Liabilities under insurance contracts	652	-	627	-	See Note 15

- (a) Includes mainly short-term loans and reverse repurchase agreements with corporate customers (mainly brokerage and investment companies).
- (b) Includes credit risk derivatives with a net fair value of EUR zero million at December 31, 2017 (December 31, 2016 and 2015: net fair value of EUR -1 million and EUR 46 million, respectively). These assets and liabilities are measured using the Standard Gaussian Copula Model.
- (c) Includes home mortgage loans to financial institutions in the UK (which are regulated and partly financed by the Government). The fair value of these loans was obtained using observable market variables, including current market transactions with similar amounts and collateral facilitated by the UK Housing Association. Since the Government is involved in these financial institutions, the credit risk spreads have remained stable and are homogeneous in this sector. The results arising from the valuation model are checked against current market transactions.

Level 3 financial instruments

Set forth below are the Group's main financial instruments measured using unobservable market data as significant inputs of the internal models (Level 3):

- Instruments in Santander UK's portfolio (loans, debt instruments and derivatives) linked to the House Price Index (HPI). Even if the valuation techniques used for these instruments may be the same as those used to value similar products (present value in the case of loans and debt instruments, and the Black-Scholes model for derivatives), the main factors used in the valuation of these instruments are the HPI spot rate, the growth and volatility thereof, and the mortality rates, which are not always observable in the market and, accordingly, these instruments are considered illiquid.

- HPI spot rate: for some instruments the NSA HPI spot rate, which is directly observable and published on a monthly basis, is used. For other instruments where regional HPI rates must be used (published quarterly), adjustments are made to reflect the different composition of the rates and adapt them to the regional composition of Santander UK's portfolio.
 - HPI growth rate: this is not always directly observable in the market, especially for long maturities, and is estimated in accordance with existing quoted prices. To reflect the uncertainty implicit in these estimates, adjustments are made based on an analysis of the historical volatility of the HPI, incorporating reversion to the mean.
 - HPI volatility: the long-term volatility is not directly observable in the market but is estimated on the basis of shorter-term quoted prices and by making an adjustment to reflect the existing uncertainty, based on the standard deviation of historical volatility over various time periods.
 - Mortality rates: these are based on published official tables and adjusted to reflect the composition of the customer portfolio for this type of product at Santander UK.
- Callable interest rate Derivatives (Bermudan-style options) where the main unobservable input is mean reversion of interest rates.
 - Trading Derivatives on interest rates, taking as an underlying asset titling and with the amortization rate (CPR, Conditional prepayment rate) as unobservable main entry.

During 2016, the Group carried out a review of its financial instruments valuation processes with the purpose of increasing the observability of certain inputs and parameters used in its valuation techniques. As a result of this review, it started to receive prices of interest rate derivatives with the option of a clear type of discount for EUR and USD and correlations between pairs of shares to services of consensus pricing, which has allowed to incorporate the *inputs* obtained directly or inferred from instrument prices, in their internal valuation processes. As a consequence, those non-observable *inputs* (the parameter of the reversion to the average of the interest rates and the correlations between shares, respectively) used in the valuation of interest rate derivatives with the option of cancelling type EUR and USD and derivatives on Stock baskets had become measurable and considered observable parameters, and therefore, these products were reclassified from Level 3 to Level 2.

The measurements obtained using the internal models might have been different if other methods or assumptions had been used with respect to interest rate risk, to credit risk, market risk and foreign currency risk spreads, or to their related correlations and volatilities. Nevertheless, the Bank's directors consider that the fair value of the financial assets and liabilities recognised in the consolidated balance sheet and the gains and losses arising from these financial instruments are reasonable.

The net amount recognised in profit and loss in 2017 arising from models whose significant inputs are unobservable market data (Level 3) amounted to a EUR 116 million loss (EUR 60 million profit in 2016 and EUR 28 million loss in 2015).

The table below shows the effect, at December 31, 2017 on the fair value of the main financial instruments classified as Level 3 of a reasonable change in the assumptions used in the valuation. This effect was determined by applying the probable valuation ranges of the main unobservable inputs detailed in the following table:

Portfolio / Instrument					Impacts (in millions of euros)	
					Unfavourable scenario	Favourable scenario
(Level 3)	Valuation technique	Main unobservable inputs	Range	Weighted average		
Financial assets held for trading Derivatives	Present Value Method	Curves on TAB indices (*)	(a)	(a)	(0.2)	0.2
		Long-term volatility in MXN	(a)	(a)	(0.1)	0.1
	Present Value Method, Modified Black-Scholes Model	HPI forward growth rate	0%-5%	2.42%	(25.9)	27.7
		HPI spot rate	n/a	772.64 (**)	(9.4)	9.4
		FX Volatility in long term	11%-21%	15.7%	(1.8)	0.3
Other financial assets designated at fair value through profit or loss Customers	Standard Gaussian Copula Model	Probability of default	0%-5%	2.32%	(2.4)	2.1
		Reversal to the average interest rate	(2%)-2%	0.0%	(1.1)	1.1
	Probability-weighted set (per forecast mortality rates) of European HPI options, using the Black-Scholes model	HPI forward growth rate	0%-5%	2.57%	(6.7)	6.3
	Probability-weighted set (per forecast mortality rates) of HPI forwards, using the present value model	HPI forward growth rate	0%-5%	2.42%	(7.6)	8.2
		HPI spot rate	n/a	772.64 (**)	(12.5)	12.5
Financial assets available-for-sale Debt and equity instruments	Present Value Method and other	Default and prepayment rates, cost of capital, long-term earnings growth rate	(a)	(a)	(3.0)	3.0
		Litigation contingencies	0%-100%	35%	(22.0)	11.8
Financial liabilities held for trading Derivatives	Present Value Method, Modified Black-Scholes Model	HPI forward growth rate	0%-5%	2.32%	(9.4)	8.1
		HPI spot rate	n/a	727.14 (**)	(9.2)	10.0
		Curves on TAB indices (*)	(a)	(a)	-	-
	Advanced multi-factor interest rate models	Mean reversion of interest rates	(2%) -2%	0.01	(0.6)	0.6
Hedging derivatives (liabilities) Derivatives	Advanced multi-factor interest rate models	Mean reversion of interest rates	0.0001-0.03	0.01 (***)	-	-
Financial liabilities designated at fair value through profit or loss	-	-	-	-	(b)	(b)

(*) TAB: "Tasa Activa Bancaria" (Active Bank Rate). Average interest rates on 30-, 90-, 180- and 360-day deposits published by the Chilean Association of Banks and Financial Institutions (ABIF) in nominal currency (Chilean peso) and in real terms, adjusted for inflation (in Chilean unit of account (Unidad de Fomento - UF)).

(**) There are national and regional HPis. The HPI spot value is the weighted average of the indices that correspond to the positions of each portfolio. The impact reported is in response to a 10% shift.

(***) Theoretical average value of the parameter. The change made for the favourable scenario is from 0.0001 to 0.03. An unfavourable scenario was not considered as there was no margin for downward movement from the parameter's current level.

(a) The exercise was conducted for the unobservable inputs described in the main unobservable inputs column under probable scenarios. The range and weighted average value used are not shown because the aforementioned exercise was conducted jointly for various inputs or variants thereof (e.g. the TAB input comprises vector-time curves, for which there are also nominal yield curves and inflation-indexed yield curves), and it was not possible to break down the results separately by type of input. In the case of the TAB curve the gain or loss is reported for changes of +/-100 b.p. for the total sensitivity to this index in Chilean pesos and UFs.

(b) The exercise was performed for the unobservable inputs described in the column "Main unobservable inputs" under probable scenarios. The weighted average range and value used is not shown because this exercise has been carried out jointly for different inputs or variants of them (for example, the TAB input are vector-term curves, for which there are also nominal and indexed curves to inflation), it is not possible to break down the result in an isolated manner by type of input. In the case of the TAB curve, the result is reported before movements of +/- 100 bp for the joint sensitivity of this index in CLP (Chilean peso) and UF. The same applies for interest rates in MXN (Mexican peso).

Lastly, the changes in the financial instruments classified as Level 3 in 2017, 2016 and 2015 were as follows:

Millions of euros	2016	Changes								2017
	Fair value calculated using internal models (Level 3)	Purchases	Sales	Issues	Settlements	Changes in fair value recognised in profit or loss	Changes in fair value recognised in equity	Level reclassifications	Other	Fair value calculated using internal models (Level 3)
Financial assets held for trading	341	45	(21)	-	-	(129)	-	200	1	437
Debt and equity instruments	40	-	(7)	-	-	(1)	-	-	-	32
Derivatives	301	45	(14)	-	-	(128)	-	200	1	405
<i>Swaps</i>	55	1	(6)	-	-	(59)	-	200	(2)	189
<i>Exchange rate options</i>	2	5	-	-	-	(2)	-	-	-	5
<i>Interest rate options</i>	173	-	-	-	-	(11)	-	-	-	162
<i>Index and securities options</i>	26	-	(1)	-	-	(18)	-	-	(2)	5
<i>Other</i>	45	39	(7)	-	-	(38)	-	-	5	44
Hedging derivatives (Assets)	27	-	(2)	-	-	(7)	-	-	-	18
<i>Swaps</i>	27	-	(2)	-	-	(7)	-	-	-	18
Financial assets designated at fair value through profit or loss	325	-	(9)	-	-	(20)	-	-	(14)	282
Loans and advances to customers	74	-	(2)	-	-	3	-	-	(3)	72
Debt instruments	237	-	(7)	-	-	(21)	-	-	(10)	199
Equity instruments	14	-	-	-	-	(2)	-	-	(1)	11
Financial assets available-for-sale	656	1	(239)	-	(5)	-	59	(6)	160	626
TOTAL ASSETS	1,349	46	(271)	-	(5)	(156)	59	194	147	1,363
Financial liabilities held for trading	69	33	(3)	-	-	(38)	-	126	(5)	182
Derivatives	69	33	(3)	-	-	(38)	-	126	(5)	182
<i>Swaps</i>	1	-	-	-	-	(26)	-	126	(1)	100
<i>Exchange rate options</i>	-	21	-	-	-	(11)	-	-	(1)	9
<i>Interest rate options</i>	21	-	-	-	-	(2)	-	-	-	19
<i>Index and securities options</i>	46	-	(3)	-	-	-	-	-	(2)	41
<i>Other</i>	1	12	-	-	-	1	-	-	(1)	13
Hedging derivatives (Liabilities)	9	-	-	-	-	(2)	-	-	-	7
<i>Swaps</i>	9	-	-	-	-	(2)	-	-	-	7
Financial liabilities designated at fair value through profit or loss	8	-	-	-	-	-	-	-	(1)	7
TOTAL LIABILITIES	86	33	(3)	-	-	(40)	-	126	(6)	196

	2015	Changes								2016
Millions of euros	Fair value calculated using internal models (Level 3)	Purchases	Sales	Issues	Settlements	Changes in fair value recognised in profit or loss	Changes in fair value recognised in equity	Level reclassifications	Other	Fair value calculated using internal models (Level 3)
Financial assets held for trading	950	-	(157)	-	-	52	-	(489)	(15)	341
Debt and equity instruments	43	-	(5)	-	-	3	-	-	(1)	40
Derivatives	907	-	(152)	-	-	49	-	(489)	(14)	301
<i>Swaps</i>	54	-	-	-	-	(3)	-	-	4	55
<i>Exchange rate options</i>	-	-	-	-	-	2	-	-	-	2
<i>Interest rate options</i>	619	-	(52)	-	-	39	-	(433)	-	173
<i>Index and securities options</i>	120	-	(30)	-	-	(3)	-	(56)	(5)	26
<i>Other</i>	114	-	(70)	-	-	14	-	-	(13)	45
Hedging derivatives (Assets)	18	-	(4)	-	-	13	-	-	-	27
<i>Swaps</i>	18	-	(4)	-	-	13	-	-	-	27
Financial assets designated at fair value through profit or loss	514	-	(7)	-	(104)	6	-	(2)	(82)	325
Loans and advances to customers	81	-	-	-	-	5	-	-	(12)	74
Debt instruments	283	-	(7)	-	-	1	-	-	(40)	237
Equity instruments	150	-	-	-	(104)	-	-	(2)	(30)	14
Financial assets available-for-sale	999	37	(263)	-	(28)	-	(11)	(29)	(49)	656
TOTAL ASSETS	2,481	37	(431)	-	(132)	71	(11)	(520)	(146)	1,349
Financial liabilities held for trading	302	-	(34)	-	-	10	-	(199)	(10)	69
Derivatives	302	-	(34)	-	-	10	-	(199)	(10)	69
<i>Swaps</i>	1	-	-	-	-	-	-	-	-	1
<i>Interest rate options</i>	194	-	(19)	-	-	1	-	(155)	-	21
<i>Index and securities options</i>	107	-	(15)	-	-	8	-	(44)	(10)	46
<i>Other</i>	-	-	-	-	-	1	-	-	-	1
Hedging derivatives (Liabilities)	11	-	(3)	-	-	1	-	-	-	9
<i>Swaps</i>	11	-	(3)	-	-	1	-	-	-	9
Financial liabilities designated at fair value through profit or loss	11	-	-	-	-	-	-	-	(3)	8
TOTAL LIABILITIES	324	-	(37)	-	-	11	-	(199)	(13)	86

	2014	Changes								2015
Millions of euros	Fair value calculated using internal models (Level 3)	Purchases	Sales	Issues	Settlements	Changes in fair value recognised in profit or loss	Changes in fair value recognised in equity	Level reclassifications	Other	Fair value calculated using internal models (Level 3)
Financial assets held for trading	1,191	-	(272)	-	-	24	-	(2)	9	950
Debt and equity instruments	85	-	(38)	-	-	(3)	-	(2)	1	43
Derivatives	1,106	-	(234)	-	-	27	-	-	8	907
<i>Swaps</i>	116	-	(63)	-	-	2	-	-	(1)	54
<i>Interest rate options</i>	768	-	(119)	-	-	(28)	-	-	(2)	619
<i>Index and securities options</i>	111	-	(45)	-	-	51	-	-	3	120
<i>Other</i>	111	-	(7)	-	-	2	-	-	8	114
Hedging derivatives (Assets)	-	-	-	-	-	1	-	17	-	18
<i>Swaps</i>	-	-	-	-	-	1	-	17	-	18
Financial assets designated at fair value through profit or loss	680	7	(47)	-	-	(64)	-	-	(62)	514
Loans and advances to customers	78	-	(5)	-	-	2	-	-	6	81
Debt instruments and Equity instruments	602	7	(42)	-	-	(66)	-	-	(68)	433
Financial assets available-for-sale	716	18	(75)	-	(72)	-	271	139	2	999
TOTAL ASSETS	2,587	25	(394)	-	(72)	(39)	271	154	(51)	2,481
Financial liabilities held for trading	536	4	(230)	-	-	(15)	-	-	7	302
Derivatives	536	4	(230)	-	-	(15)	-	-	7	302
<i>Swaps</i>	49	-	(47)	-	-	(1)	-	-	-	1
<i>Interest rate options</i>	294	-	(71)	-	-	(30)	-	-	1	194
<i>Index and securities options</i>	193	4	(112)	-	-	16	-	-	6	107
Hedging derivatives (Liabilities)	-	-	(16)	-	-	8	-	5	14	11
<i>Swaps</i>	-	-	(16)	-	-	8	-	5	14	11
Financial liabilities designated at fair value through profit or loss	16	-	(9)	-	-	(4)	-	-	8	11
TOTAL LIABILITIES	552	4	(255)	-	-	(11)	-	5	29	324

iv. Recognition of fair value changes

As a general rule, changes in the carrying amount of financial assets and liabilities are recognised in the consolidated income statement. A distinction is made between the changes resulting from the accrual of interest and similar items, (which are recognised under Interest income or Interest expense, as appropriate), and those arising for other reasons, which are recognised at their net amount under Gains/losses on financial assets and liabilities.

Adjustments due to changes in fair value arising from:

- Financial assets available-for-sale are recognised temporarily under Items that may be reclassified to profit or loss – Financial assets available-for-sale, unless they relate to exchange differences, in which case they are recognised in Other comprehensive income under Items that may be reclassified to profit or loss - Exchange differences (net), or to exchange differences arising on monetary financial assets, in which case they are recognised in Exchange differences (net) in the consolidated income statement.
- Items charged or credited to Items that may be reclassified to profit or loss – Financial assets available-for-sale and Other comprehensive income – Items that may be reclassified to profit or loss – Exchange differences in equity remain in the Group's consolidated equity until the asset giving rise to them is impaired or derecognised, at which time they are recognised in the consolidated income statement.
- Unrealised gains on Financial assets available-for-sale classified as Non-current assets held for sale because they form part of a disposal group or a discontinued operation are recognised in Other comprehensive income under Items that may be reclassified to profit or loss – Non-current assets held for sale.

v. Hedging transactions

The consolidated entities use financial derivatives for the following purposes: i) to facilitate these instruments to customers who request them in the management of their market and credit risks; ii) to use these derivatives in the management of the risks of the Group entities' own positions and assets and liabilities (hedging derivatives); and iii) to obtain gains from changes in the prices of these derivatives (derivatives).

Financial derivatives that do not qualify for hedge accounting are treated for accounting purposes as trading derivatives.

A derivative qualifies for hedge accounting if all the following conditions are met:

1. The derivative hedges one of the following three types of exposure:
 - a. Changes in the fair value of assets and liabilities due to fluctuations, among others, in the interest rate and/or exchange rate to which the position or balance to be hedged is subject (fair value hedge);
 - b. Changes in the estimated cash flows arising from financial assets and liabilities, commitments and highly probable forecast transactions (cash flow hedge);
 - c. The net investment in a foreign operation (hedge of a net investment in a foreign operation).

2. It is effective in offsetting exposure inherent in the hedged item or position throughout the expected term of the hedge, which means that:
 - a. At the date of arrangement the hedge is expected, under normal conditions, to be highly effective (prospective effectiveness).
 - b. There is sufficient evidence that the hedge was actually effective during the whole life of the hedged item or position (retrospective effectiveness). To this end, the Group checks that the results of the hedge were within a range of 80% to 125% of the results of the hedged item.
3. There must be adequate documentation evidencing the specific designation of the financial derivative to hedge certain balances or transactions and how this hedge was expected to be achieved and measured, provided that this is consistent with the Group's management of own risks.

The changes in value of financial instruments qualifying for hedge accounting are recognised as follows:

- a. In fair value hedges, the gains or losses arising on both the hedging instruments and the hedged items attributable to the type of risk being hedged are recognised directly in the consolidated income statement.

In fair value hedges of interest rate risk on a portfolio of financial instruments, the gains or losses that arise on measuring the hedging instruments are recognised directly in the consolidated income statement, whereas the gains or losses due to changes in the fair value of the hedged amount (attributable to the hedged risk) are recognised in the consolidated income statement with a balancing entry under Changes in the fair value of hedged items in portfolio hedges of interest rate risk on the asset or liability side of the balance sheet, as appropriate.
- b. In cash flow hedges, the effective portion of the change in value of the hedging instrument is recognised temporarily in Other comprehensive income – under Items that may be reclassified to profit or loss – Hedging derivatives – Cash flow hedges (effective portion) until the forecast transactions occur, when it is recognised in the consolidated income statement, unless, if the forecast transactions result in the recognition of non-financial assets or liabilities, it is included in the cost of the non-financial asset or liability.
- c. In hedges of a net investment in a foreign operation, the gains or losses attributable to the portion of the hedging instruments qualifying as an effective hedge are recognised temporarily in Other comprehensive income under Items that may be reclassified to profit or loss – Hedges of net investments in foreign operations until the gains or losses – on the hedged item are recognised in profit or loss.
- d. The ineffective portion of the gains or losses on the hedging instruments of cash flow hedges and hedges of a net investment in a foreign operation is recognised directly under Gains/losses on financial assets and liabilities (net) in the consolidated income statement, in Gains or losses from hedge accounting, net

If a derivative designated as a hedge no longer meets the requirements described above due to expiration, ineffectiveness or for any other reason, the derivative is classified for accounting purposes as a trading derivative.

When fair value hedge accounting is discontinued, the adjustments previously recognised on the hedged item are amortised to profit or loss at the effective interest rate recalculated at the date of hedge discontinuation. The adjustments must be fully amortised at maturity.

When cash flow hedge accounting is discontinued, any cumulative gain or loss on the hedging instrument recognised in equity under other comprehensive income - Items that may be reclassified to profit or loss (from the period when the hedge was effective) remains in this equity item until the forecast transaction occurs, at which time it is recognised in profit or loss, unless the transaction is no longer expected to occur, in which case the cumulative gain or loss is recognised immediately in profit or loss.

vi. Derivatives embedded in hybrid financial instruments

Derivatives embedded in other financial instruments or in other host contracts are accounted for separately as derivatives if their risks and characteristics are not closely related to those of the host contracts, provided that the host contracts are not classified as financial assets/liabilities designated at fair value through profit or loss or as Financial assets/liabilities held for trading.

e) Derecognition of financial assets and liabilities

The accounting treatment of transfers of financial assets depends on the extent to which the risks and rewards associated with the transferred assets are transferred to third parties:

1. If the Group transfers substantially all the risks and rewards to third parties unconditional sale of financial assets, sale of financial assets under an agreement to repurchase them at their fair value at the date of repurchase, sale of financial assets with a purchased call option or written put option that is deeply out of the money, securitisation of assets in which the transferor does not retain a subordinated debt or grant any credit enhancement to the new holders, and other similar cases-, the transferred financial asset is derecognised and any rights or obligations retained or created in the transfer are recognised simultaneously.
2. If the Group retains substantially all the risks and rewards associated with the transferred financial asset -sale of financial assets under an agreement to repurchase them at a fixed price or at the sale price plus interest, a securities lending agreement in which the borrower undertakes to return the same or similar assets, and other similar cases-, the transferred financial asset is not derecognised and continues to be measured by the same criteria as those used before the transfer. However, the following items are recognised:
 - a. An associated financial liability, which is recognised for an amount equal to the consideration received and is subsequently measured at amortised cost, unless it meets the requirements for classification under Financial liabilities designated at fair value through profit or loss.
 - b. The income from the transferred financial asset not derecognised and any expense incurred on the new financial liability, without offsetting.
3. If the Group neither transfers nor retains substantially all the risks and rewards associated with the transferred financial asset -sale of financial assets with a purchased call option or written put option that is not deeply in or out of the money, securitisation of assets in which the transferor retains a subordinated debt or other type of credit enhancement for a portion of the transferred asset, and other similar cases- the following distinction is made:
 - a. If the transferor does not retain control of the transferred financial asset, the asset is derecognised and any rights or obligations retained or created in the transfer are recognised.

- b. If the transferor retains control of the transferred financial asset, it continues to recognise it for an amount equal to its exposure to changes in value and recognises a financial liability associated with the transferred financial asset. The net carrying amount of the transferred asset and the associated liability is the amortised cost of the rights and obligations retained, if the transferred asset is measured at amortised cost, or the fair value of the rights and obligations retained, if the transferred asset is measured at fair value.

Accordingly, financial assets are only derecognised when the rights to the cash flows they generate have expired or when substantially all the inherent risks and rewards have been transferred to third parties. Similarly, financial liabilities are only derecognised when the obligations they generate have been extinguished or when they are acquired with the intention either to cancel them or to resell them.

f) Offsetting of financial instruments

Financial asset and liability balances are offset, i.e. reported in the consolidated balance sheet at their net amount, only if the Group entities currently have a legally enforceable right to set off the recognised amounts and intend either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Following is the detail of financial assets and liabilities that were offset in the consolidated balance sheets as at December 31, 2017, 2016 and 2015:

	December 31, 2017		
	Millions of euros		
	Gross amount of financial assets	Gross amount of financial liabilities offset in the balance sheet	Net amount of financial assets presented in the balance sheet
Assets			
Derivatives	103,740	(37,960)	65,780
Reverse repurchase agreements	56,701	(7,145)	49,556
Total	160,441	(45,105)	115,336

	December 31, 2016		
	Millions of euros		
	Gross amount of financial assets	Gross amount of financial liabilities offset in the balance sheet	Net amount of financial assets presented in the balance sheet
Assets			
Derivatives	127,679	(45,259)	82,420
Reverse repurchase agreements	53,159	(2,213)	50,946
Total	180,838	(47,472)	133,366

	December 31, 2015		
	Millions of euros		
	Gross amount of financial assets	Gross amount of financial liabilities offset in the balance sheet	Net amount of financial assets presented in the balance sheet
Assets			
Derivatives	127,017	(42,566)	84,451
Reverse repurchase agreements	59,158	(2,066)	57,092
Total	186,175	(44,632)	141,543

	December 31, 2017		
	Millions of euros		
	Gross amount of financial liabilities	Gross amount of financial assets offset in the balance sheet	Net amount of financial liabilities presented in the balance sheet
Liabilities			
Derivatives	103,896	(37,960)	65,936
Repurchase agreements	110,953	(7,145)	103,808
Total	214,849	(45,105)	169,744

	December 31, 2016		
	Millions of euros		
	Gross amount of financial liabilities	Gross amount of financial assets offset in the balance sheet	Net amount of financial liabilities presented in the balance sheet
Liabilities			
Derivatives	127,784	(45,259)	82,525
Repurchase agreements	82,543	(2,213)	80,330
Total	210,327	(47,472)	162,855

	December 31, 2015		
	Millions of euros		
	Gross amount of financial liabilities	Gross amount of financial assets offset in the balance sheet	Net amount of financial liabilities presented in the balance sheet
Liabilities			
Derivatives	127,917	(42,566)	85,351
Repurchase agreements	97,169	(2,066)	95,103
Total	225,086	(44,632)	180,454

Also, the Group has offset other items amounting to EUR 1,645 million (December 31, 2016 and 2015: EUR 1,742 million and EUR 2,036 million, respectively).

At December 31, 2017 the balance sheet shows the amounts EUR 97,017 million (2016: EUR 110,445 million) on derivatives and repos as assets and EUR 153,566 million (2016: EUR 137,097 million) on derivatives and repos as liabilities that are subject to netting and collateral arrangements.

g) Impairment of financial assets

i. Definition

A financial asset is considered to be impaired -and therefore its carrying amount is adjusted to reflect the effect of impairment- when there is objective evidence that events have occurred which:

- In the case of debt instruments (loans and debt securities), give rise to an adverse impact on the future cash flows that were estimated at the transaction date.
- In the case of equity instruments, mean that their carrying amount may not be fully recovered.

As a general rule, the adjustment of the value of the impaired financial instruments is charged to the consolidated income statement for the period in which the impairment becomes evident, and the reversal, if any, of previously recognised impairment loss is recognised in the consolidated income statement for the period in which the impairment is reversed or reduced.

Transactions classified as non-performing due to arrears are reclassified as standard if, as a result of the collection of a portion or the sum of the unpaid instalments, the reasons for classifying such transactions as non-performing cease to exist, i.e. they no longer have any amount more than 90 days past due, unless other subjective reasons remain for classifying them as non-performing. The refinancing of non-performing loans does not result in their reclassification to standard unless: the minimum period of two year has elapsed since the refinancing date, the holder has paid the accrued principal and interest accounts, and the customer has no other operation with overdue amounts of more than 90 days.

The following constitute effective guarantees:

- a) Mortgage guarantees on housing as long as they are first duly constituted and registered in favor of the entity. The properties include:
 - i. Buildings and building elements, distinguishing among:
 - Houses;
 - Offices commercial and multi-purpose premises;
 - Rest of buildings such as non-multi-purpose premises and hotels.
 - ii. Urban and developable ordered land.
 - iii. Rest of properties that classified in: buildings and building elements under construction, such as property development in progress and halted development, and the rest of land types, such as rustic lands.
- b) Collateral guarantees on financial instruments in the form of cash deposits and debt securities issued by creditworthy issuers.

- c) Other types of real guarantees, including properties received in guarantee and second and subsequent mortgages on properties, as long as the entity demonstrates its effectiveness. When assessing the effectiveness of the second and subsequent mortgages on properties the entity will implement particularly restrictive criteria. It will take into account, among others, whether the previous charges are in favour of the entity itself or not and the relationship between the risk guaranteed by them and the property value.
- d) Personal guarantees, as well as the incorporation of new owners, covering the entire amount of the transaction and implying direct and joint liability to the entity of persons other entities whose solvency is sufficiently proven to ensure the reimbursement of the operation on the agreed terms.

The balances relating to impaired assets continue to be recognised on the balance sheet, for their full amounts, until the Group considers that the recovery of those amounts is remote.

The Group considers recovery to be remote when there has been a substantial and irreversible deterioration of the borrower's solvency, when commencement of the liquidation phase of insolvency proceedings has been ordered or when more than four years have elapsed since the borrower's transaction was classified as non-performing due to arrears, or, before reaching this seniority, when the amount not covered by effective guarantees has been maintained with a credit risk coverage of 100% for more than two years, unless they have effective collateral that covers at least 10% of the gross book value of the operation.

When the recovery of a financial asset is considered remote, it is written off, together with the related allowance, without prejudice to any actions that the consolidated entities may initiate to seek collection until their contractual rights are extinguished due to expiry of the statute-of-limitations period, forgiveness or any other cause.

ii. Debt instruments carried at amortised cost

The Group has certain policies, methods and procedures for covering its credit risk arising both from insolvency allocable to counterparties and from country risk. These policies, methods and procedures are applied in the granting, examination and documentation of debt instruments and contingent liabilities as well as commitments, and in the identification of their impairment and the calculation of the amounts required to cover the related credit risk.

Impairment losses allowances on debt instruments carried at amortised cost represent the best management estimate of the incurred losses in such portfolio at closing date, both individually and collectively considered. For the purpose of determining impairment losses, the Group monitors its debtors as described below:

- Individually: Significant debt instruments considered by the Group where impairment evidence exists. Consequently, this category includes mainly wholesale banking clients – Corporations, Earmarked Funding and Financial Institutions- as well as part of the larger Companies –Chartered- and developers from retail banking.

At balance sheet date, the group assesses on whether a debt instrument or a Group is impaired. A specific analysis is performed for all debtors monitored individually that have undergone an event such as:

- Operations with amounts of capital, interests or expenditures agreed contractually, past-due by more than 90 days.
- Significantly inadequate economic or financial structure, or inability to obtain additional owner financing.

- Generalised delay in payments or insufficient cash flows to cover debts.
- The lender, for economic or legal reasons related to the borrower's financial difficulties, grants the borrower concessions or advantages that otherwise would not have been granted.
- The borrower enters a bankruptcy situation or in any other situation of financial reorganisation.

In these situations, an assessment is performed on the estimated future cash flows in connection with the relevant asset, discounted the original effective interest rate of the loan granted. The result is compared with the carrying value of the asset. The differences between the carrying value of the operation and the discounted value of the cash flow estimate will be analysed and recognised as a specific provision for impairment loss.

- Collectively, in all other cases: clients considered by the Group as “standardized”, and all other clients considered by the Group as non significant, grouping those instruments with similar credit risk features, that may indicate the debtor's ability to pay all the amounts, capital and interests, according to the contractual terms. Credit risk features that are taken into account when grouping assets are, among others: type of instrument, debtors activity sector, geographical area of the activity, type of guarantee, maturity of the amounts due and any other factor that may be significant for the estimation of the future cash flows. Within this category are included, for example, risks with individuals, individual entrepreneurs, non-chartered retail banking companies, as well as those due to their amounts could be individualized but an impairment does not exist.

The collective provisions for impairment are subject to uncertainties in their estimation due, in part, to the difficult identification of losses since they individually appear insignificant within the portfolio. The estimation methods include the use of statistical analyses of historical information. These are supplemented by the application of significant judgments by the management, with the objective of evaluating if the current economic and credit conditions are such that the level of losses incurred is expected to be higher or less than that which results from experience.

When the most recent trends related to portfolio risk factors are not fully reflected in statistical models as a result of changes in economic, regulatory and social conditions, these factors are taken into account by adjusting impairment provisions based on experience of other historical losses. On these estimates the Group performs retrospective and comparative tests with market references to evaluate the reasonableness of the collective calculation.

The Group's internal models determine impairment losses on debt instruments not measured at fair value with changes in the income statement, as well as contingent risks, taking into account the historical experience of impairment and other circumstances known at the time of the evaluation. For these purposes, impairment losses are the losses incurred at the balance sheet date of preparation of the consolidated annual accounts calculated using statistical procedures.

The amount of an impairment loss incurred on these instruments is equal to the difference between their carrying amount and the present value of their estimated future cash flows. In estimating the future cash flows of debt instruments the following factors are taken into account:

- All the amounts that are expected to be obtained over the remaining life of the instrument, including, where appropriate, those which may result from the collateral provided for the instrument (less the costs for obtaining and subsequently selling the collateral). The impairment loss takes into account the likelihood of collecting accrued past-due interest receivable;
- The various types of risks to which each instrument is subject; and
- The circumstances in which collections will foreseeably be made.

These cash flows are subsequently discounted using the instrument's effective interest rate (if its contractual rate is fixed) or the effective contractual rate at the discount date (if it is variable).

The loss incurred is calculated by multiplying three factors: exposure at default (EAD), probability of default (PD) and Loss given default (LGD). These parameters are also used to calculate economic capital and to calculate BIS (Bank for International Settlements) II regulatory capital under internal models (see Note 1.e).

- Exposure at default is the amount of risk exposure estimated at the date of default by the counterparty.
- Probability of default is the probability of the counterparty failing to meet its principal and/or interest payment obligations.

For the purpose of calculating the incurred loss, PD is measured using a time horizon of one year; i.e. it quantifies the probability of the counterparty defaulting in the coming year due to an event that had already occurred at the assessment date. The definition of default used includes amounts past due by 90 days or more and cases in which there is no default but there are doubts as to the solvency of the counterparty (subjective non-performing assets).

- Loss given default: is the loss produced in case of impairment. It mainly depends on the update of the guarantees associated with the operation and the future flows that are expected to be recovered.

In addition to the factors mentioned above, the incurred loss calculation also contemplates point-in-time adjustments for the PD and LGD factors which consider historical experience and other specific information reflecting actual conditions.

In addition, in order to determine the coverage of impairment losses on debt instruments measured at amortised cost, the Group considers the risk that exists in counterparties resident in a given country due to circumstances other than the usual commercial risk (sovereign risk, transfer risk or risks arising from international financial activity).

The debt instruments measured at amortised cost and classified as doubtful are divided, according to the criteria indicated in the following sections:

i. Assets classified as non-performing due to counterparty arrears:

Debt instruments, whoever the obligor and whatever the guarantee or collateral, with amounts more than 90 days past due are provisioned individually, taking into account the age of the past-due amounts, the guarantees or collateral provided and the financial situation of the counterparty and the guarantors.

ii. Assets classified as non-performing for reasons other than counterparty arrears:

Debt instruments which are not classifiable as non-performing due to arrears but for which there are reasonable doubts as to their repayment under the contractual terms are provisioned individually, and their allowance is the difference between the amount recognised in assets and the present value of the cash flows expected to be received.

This information is provided in more detail in Note 54.c (Credit risk).

h) Repurchase agreements and reverse repurchase agreements

Purchases (sales) of financial instruments under a non-optional resale (repurchase) agreement at a fixed price (repos) are recognised in the consolidated balance sheet as financing granted (received), based on the nature of the debtor (creditor), under Loans and advances with central banks, Loans and advances to credit institutions or Loans and advances to customers (Deposits from central banks, Deposits from credit institutions or Customer deposits).

Differences between the purchase and sale prices are recognised as interest over the contract term.

i) Non-current assets and Liabilities associated with non-current assets held for sale

Non-current assets held for sale includes the carrying amount of individual items, disposal groups or items forming part of a business unit earmarked for disposal (discontinued operations), whose sale in their present condition is highly likely to be completed within one year from the reporting date. Therefore, the recovery of the carrying amount of these items -which can be of a financial nature or otherwise- will foreseeably be effected through the proceeds from their disposal.

Specifically, property or other non-current assets received by the consolidated entities as total or partial settlement of their debtors' payment obligations to them are deemed to be Non-current assets held for sale, unless the consolidated entities have decided to make continuing use of these assets. In this connection, for the purpose of its consideration in the initial recognition of these assets, the Group obtains, at the foreclosure date, the fair value of the related asset through a request for appraisal by external appraisal agencies.

The Group has in place a corporate policy that ensures the professional competence and the independence and objectivity of the external appraisal agencies, in accordance with the regulations, which require appraisal agencies to meet independence, neutrality and credibility requirements, so that the use of their estimates does not reduce the reliability of its valuations. This policy establishes that all the appraisal companies and agencies with which the Group works in Spain should be registered in the Official Register of the Bank of Spain and that the appraisals performed by them should follow the methodology established in Ministry of Economy Order ECO/805/2003, of 27 March. The main appraisal companies and agencies with which the Group worked in Spain in 2017 are as follows: Eurovaloraciones, S.A., Ibertasa, S.A., Tinsa Tasaciones Inmobiliarias, S.A.U., Tasaciones Hipotecarias Renta, S.A., Krata, S.A. and Compañía Hispania de Tasaciones y Valoraciones, S.A. Also, this policy establishes that the various subsidiaries abroad work with appraisal companies that have recent experience in the area and the type of asset under appraisal and meet the independence requirements established in the corporate policy. They should verify, inter alia, that the appraisal company is not a party related to the Group and that its billings to the Group in the last twelve months do not exceed 15% of the appraisal company's total billings.

Liabilities associated with non-current assets held for sale includes the balances payable arising from the assets held for sale or disposal groups and from discontinued operations.

Non-current assets and disposal groups of items that have been classified as held for sale are generally recognised at the date of their allocation to this category and are subsequently valued at the lower of their fair value less costs to sell or its book value. Non-current assets and disposal groups of items that are classified as held for sale are not amortised as long as they remain in this category.

At December 31, 2017 the fair value less costs to sell of non-current assets held for sale exceeded their carrying amount by EUR 613 million; however, in accordance with the accounting standards, this unrealised gain could not be recognised.

The valuation of the portfolio of non-current assets held for sale has been made in compliance with the requirements of International Financial Reporting Standards in relation to the estimate of the fair value of tangible assets and the value-in-use of financial assets.

The value of the portfolio is determined as the sum of the values of the individual elements that compose the portfolio, without considering any total or batch grouping in order to correct the individual values.

In the case of real estate assets foreclosed in Spain, which represent 91.53% of the Group's total Non-Current assets held for sale, the valuation of the portfolio is carried out by applying the following models:

- Market Value Model used in the valuation of finished residential properties (housing and parkings) and buildings of a tertiary nature (offices, commercial premises and multipurpose buildings). The current market value of real estate is based on statistical valuations obtained by historical series of average market values (sales prices), distinguishing by location and typology of the property. In addition, for individual significant assets, complete individual valuations are performed. Valuations made using this method are considered as Level 2.
- Market Value Model according to the Evolution of Market Values issued in the valuation of property developments in progress. The current market value of the properties is estimated on the basis of complete individual valuations of third parties, calculated from the values of feasibility studies and development costs of the promotion, as well as selling expenses, distinguishing by location and typology of the property. The valuation of real estate assets under construction is made considering the current situation of the property and not considering the final value of the property. Valuations made using this method are considered as Level 3.
- Market Value Model according to the Statistical Evolution of Lands Values (Methodology used in the valuation of lands). A statistical update method is used, taking as reference the indexes published by the Ministry of Development applied to the latest individual valuations (appraisals) carried out by independent valuation companies and agencies. Valuations made using this method are considered as Level 2.

In addition, in relation to the previously mentioned valuations, less costs to sell, are contrasted with the sales experience of each type of asset in order to confirm that there is no significant difference between the sale price and the valuation.

Impairment losses on an asset or disposal group arising from a reduction in its carrying amount to its fair value (less costs to sell) are recognised under Gains or (losses) on non-current assets held for sale not classified as discontinued operations in the consolidated income statement. The gains on a non-current asset held for sale resulting from subsequent increases in fair value (less costs to sell) increase its carrying amount and are recognised in the consolidated income statement up to an amount equal to the impairment losses previously recognised.

j) *Reinsurance assets and liabilities under insurance contracts*

Insurance contracts involve the transfer of a certain quantifiable risk in exchange for a periodic or one-off premium. The effects on the Group's cash flows will arise from a deviation in the payments forecast and/or an insufficiency in the premium set.

The Group controls its insurance risk as follows:

- By applying a strict methodology in the launch of products and in the assignment of value thereto.
- By using deterministic and stochastic actuarial models for measuring commitments.
- By using reinsurance as a risk mitigation technique as part of the credit quality guidelines in line with the Group's general risk policy.
- By establishing an operating framework for credit risks.
- By actively managing asset and liability matching.
- By applying security measures in processes.

Reinsurance assets includes the amounts that the consolidated entities are entitled to receive for reinsurance contracts with third parties and, specifically, the reinsurer's share of the technical provisions recorded by the consolidated insurance entities.

At least once a year these assets are reviewed to ascertain whether they are impaired (i.e. there is objective evidence, as a result of an event that occurred after initial recognition of the reinsurance asset, that the Group may not receive all amounts due to it under the terms of the contract and the amount that will not be received can be reliably measured), and any impairment loss is recognised in the consolidated income statement and the assets are written down.

Liabilities under insurance contracts includes the technical provisions recorded by the consolidated entities to cover claims arising from insurance contracts in force at year-end.

Insurers' results relating to their insurance business are recognised, according to their nature, under the related consolidated income statement items.

In accordance with standard accounting practice in the insurance industry, the consolidated insurance entities credit to the income statement the amounts of the premiums written and charge to income the cost of the claims incurred on final settlement thereof. Insurance entities are therefore required to accrue at period-end the unearned revenues credited to their income statements and the accrued costs not charged to income.

At least at each reporting date the Group assesses whether the insurance contract liabilities recognised in the consolidated balance sheet are adequate. For this purpose, it calculates the difference between the following amounts:

- Current estimates of future cash flows under the insurance contracts of the consolidated entities. These estimates include all contractual cash flows and any related cash flows, such as claims handling costs; and
- The carrying amount recognised in the consolidated balance sheet of its insurance contract liabilities (See Note 15), less any related deferred acquisition costs or related intangible assets, such as the amount paid to acquire, in the event of purchase by the entity, the economic rights held by a broker deriving from policies in the entity's portfolio.

If the calculation results in a positive amount, this deficiency is charged to the consolidated income statement. When unrealised gains or losses on assets of the Group's insurance companies affect the measurement of liabilities under insurance contracts and/or the related deferred acquisition costs and/or the related intangible assets, these gains or losses are recognised directly in equity. The corresponding adjustment in the liabilities under insurance contracts (or in the deferred acquisition costs or in intangible assets) is also recognised in equity.

The most significant items forming part of the technical provisions (see Note 15) are detailed below:

- Non-life insurance provisions:
 - i) Provision for unearned premiums: relates to the portion of the premiums received at year-end that is allocable to the period from the reporting date to the end of the policy cover period.
 - ii) Provisions for unexpired risks: this supplements the provision for unearned premiums to the extent that the amount of the latter is not sufficient to reflect all the assessed risks and expenses to be covered by the insurance companies in the policy period not elapsed at the reporting date.

- Life insurance provisions: represent the value of the net obligations acquired vis-à-vis life insurance policyholders. These provisions include:
 - i) Provision for unearned premiums and unexpired risks: this relates to the portion of the premiums received at year-end that is allocable to the period from the reporting date to the end of the policy cover period.
 - ii) Mathematical provisions: these relate to the value of the insurance companies' obligations, net of the policyholders' obligations. These provisions are calculated on a policy-by-policy basis using an individual capitalisation system, taking as a basis for the calculation the premium accrued in the year, and in accordance with the technical bases of each type of insurance updated, where appropriate, by the local mortality tables.
- Provision for claims outstanding: this reflects the total obligations outstanding arising from claims incurred prior to the reporting date. This provision is calculated as the difference between the total estimated or certain cost of the claims not yet reported, settled or paid and all the amounts already paid in relation to such claims.
- Provision for bonuses and rebates: this provision includes the amount of the bonuses accruing to policyholders, insureds or beneficiaries and that of any premiums to be returned to policyholders or insureds, to the extent that such amounts have not been assigned at the reporting date. These amounts are calculated on the basis of the conditions of the related individual policies.
- Technical provisions for life insurance policies where the investment risk is borne by the policyholders: these provisions are calculated on the basis of the indices established as a reference to determine the economic value of the policyholders' rights.

k) Tangible assets

Tangible assets includes the amount of buildings, land, furniture, vehicles, computer hardware and other fixtures owned by the consolidated entities or acquired under finance leases. Tangible assets are classified by use as follows:

i. Property, plant and equipment for own use

Property, plant and equipment for own use – including tangible assets received by the consolidated entities in full or partial satisfaction of financial assets representing receivables from third parties which are intended to be held for continuing use and tangible assets acquired under finance leases– are presented at acquisition cost, less the related accumulated depreciation and any estimated impairment losses (carrying amount higher than recoverable amount).

Depreciation is calculated, using the straight-line method, on the basis of the acquisition cost of the assets less their residual value. The land on which the buildings and other structures stand has an indefinite life and, therefore, is not depreciated.

The period tangible asset depreciation charge is recognised in the consolidated income statement and is calculated using the following depreciation rates (based on the average years of estimated useful life of the various assets):

	Average annual rate
Buildings for own use	2.0%
Furniture	7.7%
Fixtures	7.0%
Office and IT equipment	25.0%
Leasehold improvements	7.0%

The consolidated entities assess at the reporting date whether there is any indication that an asset may be impaired (i.e. its carrying amount exceeds its recoverable amount). If this is the case, the carrying amount of the asset is reduced to its recoverable amount and future depreciation charges are adjusted in proportion to the revised carrying amount and to the new remaining useful life (if the useful life has to be re-estimated).

Similarly, if there is an indication of a recovery in the value of a tangible asset, the consolidated entities recognise the reversal of the impairment loss recognised in prior periods and adjust the future depreciation charges accordingly. In no circumstances may the reversal of an impairment loss on an asset raise its carrying amount above that which it would have if no impairment losses had been recognised in prior years.

The estimated useful lives of the items of property, plant and equipment for own use are reviewed at least at the end of the reporting period with a view to detecting significant changes therein. If changes are detected, the useful lives of the assets are adjusted by correcting the depreciation charge to be recognised in the consolidated income statement in future years on the basis of the new useful lives.

Upkeep and maintenance expenses relating to property, plant and equipment for own use are recognised as an expense in the period in which they are incurred, since they do not increase the useful lives of the assets.

ii. Investment property

Investment property reflects the net values of the land, buildings and other structures held either to earn rentals or for obtaining profits by sales due to capital appreciation.

The criteria used to recognise the acquisition cost of investment property, to calculate its depreciation and its estimated useful life and to recognise any impairment losses thereon are consistent with those described in relation to property, plant and equipment for own use.

The Group in order to evaluate the possible impairment determines periodically the fair value of its investment property so that, at the end of the reporting period, the fair value reflects the market conditions of the investment property at that date. This fair value is determined annually, taking as benchmarks the valuations performed by independent experts. The methodology used to determine the fair value of investment property is selected based on the status of the asset in question; thus, for properties earmarked for lease, the valuations are performed using the sales comparison approach, whereas for leased properties the valuations are made primarily using the income capitalisation approach and, exceptionally, the sales comparison approach.

In the sales comparison approach, the property market segment for comparable properties is analysed, inter alia, and, based on specific information on actual transactions and firm offers, current prices are obtained for cash sales of those properties. The valuations performed using this approach are considered as Level 2 valuations.

In the income capitalisation approach, the cash flows estimated to be obtained over the useful life of the property are discounted taking into account factors that may influence the amount and actual obtainment thereof, such as: (i) the payments that are normally received on comparable properties; (ii) current and probable future occupancy; (iii) the current or foreseeable default rate on payments. The valuations performed using this approach are considered as Level 3 valuations, since unobservable inputs are used, such as current and probable future occupancy and/or the current or foreseeable default rate on payments.

iii. Assets leased out under an operating lease

Property, plant and equipment - Leased out under an operating lease reflects the amount of the tangible assets, other than land and buildings, leased out by the Group under an operating lease.

The criteria used to recognise the acquisition cost of assets leased out under operating leases, to calculate their depreciation and their respective estimated useful lives and to recognise the impairment losses thereon are consistent with those described in relation to property, plant and equipment for own use.

I) Accounting for leases

i. Finance leases

Finance leases are leases that transfer substantially all the risks and rewards incidental to ownership of the leased asset to the lessee.

When the consolidated entities act as the lessors of an asset, the sum of the present value of the lease payments receivable from the lessee, including the exercise price of the lessee's purchase option at the end of the lease term when such exercise price is sufficiently below fair value at the option date such that it is reasonably certain that the option will be exercised, is recognised as lending to third parties and is therefore included under Loans and receivables in the consolidated balance sheet.

When the consolidated entities act as the lessees, they present the cost of the leased assets in the consolidated balance sheet, based on the nature of the leased asset, and, simultaneously, recognise a liability for the same amount (which is the lower of the fair value of the leased asset and the sum of the present value of the lease payments payable to the lessor plus, if appropriate, the exercise price of the purchase option). The depreciation policy for these assets is consistent with that for property, plant and equipment for own use.

In both cases, the finance income and finance charges arising under finance lease agreements are credited and debited, respectively, to interest and similar income and Interest expense and similar charges in the consolidated income statement so as to produce a constant rate of return over the lease term.

ii. Operating leases

In operating leases, ownership of the leased asset and substantially all the risks and rewards incidental thereto remain with the lessor.

When the consolidated entities act as the lessors, they present the acquisition cost of the leased assets under Tangible assets (See Note 16). The depreciation policy for these assets is consistent with that for similar items of property, plant and equipment for own use, and income from operating leases is recognised on a straight-line basis under Other operating income in the consolidated income statement.

When the consolidated entities act as the lessees, the lease expenses, including any incentives granted by the lessor, are charged on a straight-line basis to Other general administrative expenses in their consolidated income statements.

iii. Sale and leaseback transactions

In sale and leaseback transactions where the sale is at fair value and the leaseback is an operating lease, any profit or loss is recognised at the time of sale. In the case of finance leasebacks, any profit or loss is amortised over the lease term.

In accordance with IAS 17, in determining whether a sale and leaseback transaction results in an operating lease, the Group should analyse, inter alia, whether at the inception of the lease there are purchase options whose terms and conditions make it reasonably certain that they will be exercised, and to whom the gains or losses from the fluctuations in the fair value of the residual value of the related asset will accrue.

m) Intangible assets

Intangible assets are identifiable non-monetary assets (separable from other assets) without physical substance which arise as a result of a legal transaction or which are developed internally by the consolidated entities. Only assets whose cost can be estimated reliably and from which the consolidated entities consider it probable that future economic benefits will be generated are recognised.

Intangible assets are recognised initially at acquisition or production cost and are subsequently measured at cost less any accumulated amortisation and any accumulated impairment losses.

i. Goodwill

Any excess of the cost of the investments in the consolidated entities and entities accounted for using the equity method over the corresponding underlying carrying amounts acquired, adjusted at the date of first-time consolidation, is allocated as follows:

- If it is attributable to specific assets and liabilities of the companies acquired, by increasing the value of the assets (or reducing the value of the liabilities) whose fair values were higher (lower) than the carrying amounts at which they had been recognised in the acquired entities' balance sheets.
- If it is attributable to specific intangible assets, by recognising it explicitly in the consolidated balance sheet provided that the fair value of these assets within twelve months following the date of acquisition can be measured reliably.
- The remaining amount is recognised as goodwill, which is allocated to one or more cash-generating units (a cash-generating unit is the smallest identifiable group of assets that, as a result of continuing operation, generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets). The cash-generating units represent the Group's geographical and/or business segments.

Goodwill is only recognised when it has been acquired for consideration and represents, therefore, a payment made by the acquirer in anticipation of future economic benefits from assets of the acquired entity that are not capable of being individually identified and separately recognised.

At the end of each annual reporting period or whenever there is any indication of impairment goodwill is reviewed for impairment (i.e. a reduction in its recoverable amount to below its carrying amount) and, if there is any impairment, the goodwill is written down with a charge to Impairment on non financial assets (net) - Intangible assets in the consolidated income statement.

An impairment loss recognised for goodwill is not reversed in a subsequent period.

ii. Other intangible assets

Other intangible assets includes the amount of identifiable intangible assets (such as purchased customer lists and computer software).

Other intangible assets can have an indefinite useful life -when, based on an analysis of all the relevant factors, it is concluded that there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows for the consolidated entities- or a finite useful life, in all other cases.

Intangible assets with indefinite useful lives are not amortised, but rather at the end of each reporting period or whenever there is any indication of impairment the consolidated entities review the remaining useful lives of the assets in order to determine whether they continue to be indefinite and, if this is not the case, to take the appropriate steps.

Intangible assets with finite useful lives are amortised over those useful lives using methods similar to those used to depreciate tangible assets.

The intangible asset amortisation charge is recognised under Depreciation and amortisation cost in the consolidated income statement.

In both cases the consolidated entities recognise any impairment loss on the carrying amount of these assets with a charge to Impairment losses on other assets (net) in the consolidated income statement. The criteria used to recognise the impairment losses on these assets and, where applicable, the reversal of impairment losses recognised in prior years are similar to those used for tangible assets (See Note 2.k).

Internally developed computer software

Internally developed computer software is recognised as an intangible asset if, among other requisites (basically the Group's ability to use or sell it), it can be identified and its ability to generate future economic benefits can be demonstrated.

Expenditure on research activities is recognised as an expense in the year in which it is incurred and cannot be subsequently capitalised.

n) Other assets

Other assets in the consolidated balance sheet includes the amount of assets not recorded in other items, the breakdown being as follows:

- Inventories: this item includes the amount of assets, other than financial instruments, that are held for sale in the ordinary course of business, that are in the process of production, construction or development for such purpose, or that are to be consumed in the production process or in the provision of services. Inventories includes land and other property held for sale in the property development business.

Inventories are measured at the lower of cost and net realisable value, which is the estimated selling price of the inventories in the ordinary course of business, less the estimated costs of completion and the estimated costs required to make the sale.

Any write-downs of inventories -such as those due to damage, obsolescence or reduction of selling price- to net realisable value and other impairment losses are recognised as expenses for the year in which the impairment or loss occurs. Subsequent reversals are recognised in the consolidated income statement for the year in which they occur.

The carrying amount of inventories is derecognised and recognised as an expense in the period in which the revenue from their sale is recognised.

- Other: this item includes the balance of all prepayments and accrued income (excluding accrued interest, fees and commissions), the net amount of the difference between pension plan obligations and the value of the plan assets with a balance in the entity's favour, when this net amount is to be reported in the consolidated balance sheet, and the amount of any other assets not included in other items.

o) Other liabilities

Other liabilities includes the balance of all accrued expenses and deferred income, excluding accrued interest, and the amount of any other liabilities not included in other categories.

p) Provisions and contingent assets and liabilities

When preparing the financial statements of the consolidated entities, the Bank's directors made a distinction between:

- Provisions: credit balances covering present obligations at the reporting date arising from past events which could give rise to a loss for the consolidated entities, which is considered to be likely to occur and certain as to its nature but uncertain as to its amount and/or timing.
- Contingent liabilities: possible obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more future events not wholly within the control of the consolidated entities. They include the present obligations of the consolidated entities when it is not probable that an outflow of resources embodying economic benefits will be required to settle them. The Group does not recognise the contingent liability. The Group will disclose a contingent liability, unless the possibility of an outflow of resources embodying economic benefits is remote.
- Contingent assets: possible assets that arise from past events and whose existence is conditional on, and will be confirmed only by, the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent assets are not recognised in the consolidated balance sheet or in the consolidated income statement, but rather are disclosed in the notes, provided that it is probable that these assets will give rise to an increase in resources embodying economic benefits.

The Group's consolidated financial statements include all the material provisions with respect to which it is considered that it is more likely than not the obligation will have to be settled. In accordance with accounting standards, contingent liabilities must not be recognised in the consolidated financial statements, but must rather be disclosed in the notes.

Provisions, which are quantified on the basis of the best information available on the consequences of the event giving rise to them and are reviewed and adjusted at the end of each year, are used to cater for the specific obligations for which they were originally recognised. Provisions are fully or partially reversed when such obligations cease to exist or are reduced.

Provisions are classified according to the obligations covered as follows (See Note 25):

- Provision for pensions and similar obligations: includes the amount of all the provisions made to cover post-employment benefits, including obligations to pre-retirees and similar obligations.
- Provisions for commitments and guarantees given: include the amount of the provisions made to cover contingent liabilities -defined as those transactions in which the Group guarantees the obligations of a third party, arising as a result of financial guarantees granted or contracts of another kind- and contingent commitments -defined as irrevocable commitments that may give rise to the recognition of financial assets.

- Provisions for taxes and other legal contingencies and Other provisions: include the amount of the provisions recognised to cover tax and legal contingencies and litigation and the other provisions recognised by the consolidated entities. Other provisions includes, inter alia, any provisions for restructuring costs and environmental measures.
- **q) Court proceedings and/or claims in process**
- At the end of 2017 certain court proceedings and claims were in process against the consolidated entities arising from the ordinary course of their operations (see Note 25).

r) Own equity instruments

Own equity instruments are those meeting both of the following conditions:

- The instruments do not include any contractual obligation for the issuer: (i) to deliver cash or another financial asset to a third party; or (ii) to exchange financial assets or financial liabilities with a third party under conditions that are potentially unfavourable to the issuer.
- The instruments will or may be settled in the issuer's own equity instruments and are: (i) a non-derivative that includes no contractual obligation for the issuer to deliver a variable number of its own equity instruments; or (ii) a derivative that will be settled by the issuer through the exchange of a fixed amount of cash or another financial asset for a fixed number of its own equity instruments.

Transactions involving own equity instruments, including their issuance and cancellation, are charged directly to equity.

Changes in the value of instruments classified as own equity instruments are not recognised in the consolidated financial statements. Consideration received or paid in exchange for such instruments, including the coupons on preference shares contingently convertible into ordinary shares and the coupons associated with CCPP, is directly added to or deducted from equity.

s) Equity-instrument-based employee remuneration

Own equity instruments delivered to employees in consideration for their services, if the instruments are delivered once the specific period of service has ended, are recognised as an expense for services (with the corresponding increase in equity) as the services are rendered by employees during the service period. At the grant date the services received (and the related increase in equity) are measured at the fair value of the equity instruments granted. If the equity instruments granted are vested immediately, the Group recognises in full, at the grant date, the expense for the services received.

When the requirements stipulated in the remuneration agreement include external market conditions (such as equity instruments reaching a certain quoted price), the amount ultimately to be recognised in equity will depend on the other conditions being met by the employees (normally length of service requirements), irrespective of whether the market conditions are satisfied. If the conditions of the agreement are met but the external market conditions are not satisfied, the amounts previously recognised in equity are not reversed, even if the employees do not exercise their right to receive the equity instruments.

t) Recognition of income and expenses

The most significant criteria used by the Group to recognise its income and expenses are summarised as follows:

i. Interest income, interest expenses and similar items

Interest income, interest expenses and similar items are generally recognised on an accrual basis using the effective interest method. Dividends received from other companies are recognised as income when the consolidated entities' right to receive them arises.

ii. Commissions, fees and similar items

Fee and commission income and expenses are recognised in the consolidated income statement using criteria that vary according to their nature. The main criteria are as follows:

- Fee and commission income and expenses relating to financial assets and financial liabilities measured at fair value through profit or loss are recognised when paid.
- Those arising from transactions or services that are performed over a period of time are recognised over the life of these transactions or services.
- Those relating to services provided in a single act are recognised when the single act is carried out.

iii. Non-finance income and expenses

These are recognised for accounting purposes on an accrual basis.

iv. Deferred collections and payments

These are recognised for accounting purposes at the amount resulting from discounting the expected cash flows at market rates.

v. Loan arrangement fees

Loan arrangement fees, mainly loan origination, application and information fees, are accrued and recognised in income over the term of the loan. In the case of loan origination fees, the portion relating to the associated direct costs incurred in the loan arrangement is recognised immediately in the consolidated income statement.

u) Financial guarantees

Financial guarantees are defined as contracts whereby an entity undertakes to make specific payments on behalf of a third party if the latter fails to do so, irrespective of the various legal forms they may have, such as guarantees, insurance policies or credit derivatives.

The Group initially recognises the financial guarantees provided on the liability side of the consolidated balance sheet at fair value, which is generally the present value of the fees, commissions and interest receivable from these contracts over the term thereof, and simultaneously the Group recognises the amount of the fees, commissions and similar interest received at the inception of the transactions and a credit on the asset side of the consolidated balance sheet for the present value of the fees, commissions and interest outstanding.

Financial guarantees, regardless of the guarantor, instrumentation or other circumstances, are reviewed periodically so as to determine the credit risk to which they are exposed and, if appropriate, to consider whether a provision is required. The credit risk is determined by application of criteria similar to those established for quantifying impairment losses on debt instruments carried at amortised cost (described in Note 2.g above).

The provisions made for these transactions are recognised under Provisions - Provisions for commitments and guarantees given in the consolidated balance sheet (See Note 25). These provisions are recognised and reversed with a charge or credit, respectively, to Provisions (net) in the consolidated income statement.

If a specific provision is required for financial guarantees, the related unearned commissions recognised under Financial liabilities at amortised cost - Other financial liabilities in the consolidated balance sheet are reclassified to the appropriate provision.

v) *Assets under management and investment and pension funds managed by the Group*

Assets owned by third parties and managed by the consolidated entities are not presented on the face of the consolidated balance sheet. Management fees are included in Fee and commission income in the consolidated income statement.

The investment funds and pension funds managed by the consolidated entities are not presented on the face of the Group's consolidated balance sheet since the related assets are owned by third parties. The fees and commissions earned in the year for the services rendered by the Group entities to these funds (asset management and custody services) are recognised under Fee and commission income in the consolidated income statement.

Note 2.b.iv describes the internal criteria and procedures used to determine whether control exists over the structured entities, which include, inter alia, investment funds and pension funds.

w) *Post-employment benefits*

Under the collective agreements currently in force and other arrangements, the Spanish banks included in the Group and certain other Spanish and foreign consolidated entities have undertaken to supplement the public social security system benefits accruing to certain employees, and to their beneficiary right holders, for retirement, permanent disability or death, and the post-employment welfare benefits.

The Group's post-employment obligations to its employees are deemed to be defined contribution plans when the Group makes pre-determined contributions (recognised under Staff costs in the consolidated income statement) to a separate entity and will have no legal or effective obligation to make further contributions if the separate entity cannot pay the employee benefits relating to the service rendered in the current and prior periods. Post-employment obligations that do not meet the aforementioned conditions are classified as defined benefit plans (See Note 25).

Defined contribution plans

The contributions made in this connection in each year are recognised under Staff costs in the consolidated income statement. The amounts not yet contributed at each year-end are recognised, at their present value, under Provisions - Provision for pensions and similar obligations on the liability side of the consolidated balance sheet.

Defined benefit plans

The Group recognises under Provisions - Provision for pensions and similar obligations on the liability side of the consolidated balance sheet (or under Other assets on the asset side, as appropriate) the present value of its defined benefit post-employment obligations, net of the fair value of the plan assets.

Plan assets are defined as those that will be directly used to settle obligations and that meet the following conditions:

- They are not owned by the consolidated entities, but by a legally separate third party that is not a party related to the Group.
- They are only available to pay or fund post-employment benefits and they cannot be returned to the consolidated entities unless the assets remaining in the plan are sufficient to meet all the benefit obligations of the plan and of the entity to current and former employees, or they are returned to reimburse employee benefits already paid by the Group.

If the Group can look to an insurer to pay part or all of the expenditure required to settle a defined benefit obligation, and it is practically certain that said insurer will reimburse some or all of the expenditure required to settle that obligation, but the insurance policy does not qualify as a plan asset, the Group recognises its right to reimbursement -which, in all other respects, is treated as a plan asset- under Insurance contracts linked to pensions on the asset side of the consolidated balance sheet.

Post-employment benefits are recognised as follows:

- Current service cost, i.e. the increase in the present value of the obligations resulting from employee service in the current period, is recognised under Staff costs.
- The past service cost, which arises from changes to existing post-employment benefits or from the introduction of new benefits and includes the cost of reductions, is recognised under Provisions or reversal of provisions.
- Any gain or loss arising from a liquidation of the plan is included in the Provisions or reversion of provisions.
- Net interest on the net defined benefit liability (asset), i.e. the change during the period in the net defined benefit liability (asset) that arises from the passage of time, is recognised under Interest expense and similar charges (Interest and similar income if it constitutes income) in the consolidated income statement.

The remeasurement of the net defined benefit liability (asset) is recognised in Other comprehensive income under Items not reclassified to profit or loss and includes:

- Actuarial gains and losses generated in the year, arising from the differences between the previous actuarial assumptions and what has actually occurred and from the effects of changes in actuarial assumptions.
- The return on plan assets, excluding amounts included in net interest on the net defined benefit liability (asset).
- Any change in the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability (asset).

x) Other long-term employee benefits

Other long-term employee benefits, defined as obligations to pre-retirees -taken to be those who have ceased to render services at the entity but who, without being legally retired, continue to have economic rights vis-à-vis the entity until they acquire the legal status of retiree-, long-service bonuses, obligations for death of spouse or disability before retirement that depend on the employee's length of service at the entity and other similar items, are treated for accounting purposes, where applicable, as established above for defined benefit post-employment plans, except that actuarial gains and losses are recognised under Provisions or reversal of provisions in the consolidated income statement (see Note 25).

y) Termination benefits

Termination benefits are recognised when there is a detailed formal plan identifying the basic changes to be made, provided that implementation of the plan has begun, its main features have been publicly announced or objective facts concerning its implementation have been disclosed.

z) Income tax

The expense for Spanish income tax and other similar taxes applicable to the foreign consolidated entities is recognised in the consolidated income statement, except when it results from a transaction recognised directly in equity, in which case the tax effect is also recognised in equity.

The current income tax expense is calculated as the sum of the current tax resulting from application of the appropriate tax rate to the taxable profit for the year (net of any deductions allowable for tax purposes), and of the changes in deferred tax assets and liabilities recognised in the consolidated income statement.

Deferred tax assets and liabilities include temporary differences, which are identified as the amounts expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities and their related tax bases, and tax loss and tax credit carryforwards. These amounts are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled.

Tax assets includes the amount of all tax assets, which are broken down into current -amounts of tax to be recovered within the next twelve months- and deferred -amounts of tax to be recovered in future years, including those arising from tax loss or tax credit carryforwards.

Tax liabilities includes the amount of all tax liabilities (except provisions for taxes), which are broken down into current -the amount payable in respect of the income tax on the taxable profit for the year and other taxes in the next twelve months- and deferred -the amount of income tax payable in future years.

Deferred tax liabilities are recognised in respect of taxable temporary differences associated with investments in subsidiaries, associates or joint ventures, except when the Group is able to control the timing of the reversal of the temporary difference and, in addition, it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are only recognised for temporary differences to the extent that it is considered probable that the consolidated entities will have sufficient future taxable profits against which the deferred tax assets can be utilised, and the deferred tax assets do not arise from the initial recognition (except in a business combination) of other assets and liabilities in a transaction that affects neither taxable profit nor accounting profit. Other deferred tax assets (tax loss and tax credit carryforwards) are only recognised if it is considered probable that the consolidated entities will have sufficient future taxable profits against which they can be utilised.

Income and expenses recognised directly in equity are accounted for as temporary differences.

The deferred tax assets and liabilities are reassessed at the reporting date in order to ascertain whether any adjustments need to be made on the basis of the findings of the analyses performed.

aa) Residual maturity periods and average interest rates

The analysis of the maturities of the balances of certain items in the consolidated balance sheet and the average interest rates at the end of the reporting periods is provided in Note 51.

ab) Consolidated statements of recognised income and expense

This statement presents the income and expenses generated by the Group as a result of its business activity in the year, and a distinction is made between the income and expenses recognised in the consolidated income statement for the year and the other income and expenses recognised directly in consolidated equity.

Accordingly, this statement presents:

- a. Consolidated profit for the year.
- b. The net amount of the income and expenses recognised in Other comprehensive income under items that will not be reclassified to profit or loss.
- c. The net amount of the income and expenses recognised in Other comprehensive income under items that may be reclassified subsequently to profit or loss.
- d. The income tax incurred in respect of the items indicated in b) and c) above, except for the valuation adjustments arising from investments in associates or joint ventures accounted for using the equity method, which are presented net.
- e. Total consolidated recognised income and expense, calculated as the sum of a) to d) above, presenting separately the amount attributable to the Parent and the amount relating to non-controlling interests.

The amount of the income and expenses relating to entities accounted for using the equity method recognised directly in equity is presented in this statement, irrespective of the nature of the related items, under Entities accounted for using the equity method.

The statement presents the items separately by nature, grouping together items that, in accordance with the applicable accounting standards, will not be reclassified subsequently to profit and loss since the requirements established by the corresponding accounting standards are met.

ac) Statements of changes in total equity

This statement presents all the changes in equity, including those arising from changes in accounting policies and from the correction of errors. Accordingly, this statement presents a reconciliation of the carrying amount at the beginning and end of the year of all the consolidated equity items, and the changes are grouped together on the basis of their nature into the following items:

- a. Adjustments due to changes in accounting policies and to errors: include the changes in consolidated equity arising as a result of the retrospective restatement of the balances in the consolidated financial statements, distinguishing between those resulting from changes in accounting policies and those relating to the correction of errors.

- b. Income and expense recognised in the year: includes, in aggregate form, the total of the aforementioned items recognised in the consolidated statement of recognised income and expense.
- c. Other changes in equity: includes the remaining items recognised in equity, including, inter alia, increases and decreases in capital, distribution of profit, transactions involving own equity instruments, equity-instrument-based payments, transfers between equity items and any other increases or decreases in consolidated equity.

ad) Consolidated statements of cash flows

The following terms are used in the consolidated statements of cash flows with the meanings specified:

- Cash flows: inflows and outflows of cash and cash equivalents, which are short-term, highly liquid investments that are subject to an insignificant risk of changes in value, irrespective of the portfolio in which they are classified.

The Group classifies as cash and cash equivalents the balances recognised under Cash, cash balances at Central Banks and other deposits on demand in the consolidated balance sheet.

- Operating activities: the principal revenue-producing activities of credit institutions and other activities that are not investing or financing activities.
- Investing activities: the acquisition and disposal of long-term assets and other investments not included in cash and cash equivalents.
- Financing activities: activities that result in changes in the size and composition of the equity and liabilities that are not operating activities.

In relation with the cash flows corresponding to the interest received and paid, no significant differences exist between those and the ones registered in the statement of profit or loss. For that reason they are not disaggregated separately in the consolidated cash flow statement: except from those corresponding to cash flow liabilities of the financing activities which, although they are not significant, have been disaggregated in Note 23.b.

Also, dividends received and delivered by the Group are detailed in Notes 4, 28 and 40, including dividends paid to minority interests (non-controlling interests).

3. Santander Group

a) Banco Santander, S.A. and international Group structure

The growth of the Group in the last decades has led the Bank to also act, in practice, as a holding entity of the shares of the various companies in its Group, and its results are becoming progressively less representative of the performance and earnings of the Group. Therefore, each year the Bank determines the amount of the dividends to be distributed to its shareholders on the basis of the consolidated net profit, while maintaining the Group's traditionally high level of capitalisation and taking into account that the transactions of the Bank and of the rest of the Group are managed on a consolidated basis (notwithstanding the allocation to each company of the related net worth effect).

At the international level, the various banks and other subsidiaries, joint ventures and associates of the Group are integrated in a corporate structure comprising various holding companies which are the ultimate shareholders of the banks and subsidiaries abroad.

The purpose of this structure, all of which is controlled by the Bank, is to optimise the international organisation from the strategic, economic, financial and tax standpoints, since it makes it possible to define the most appropriate units to be entrusted with acquiring, selling or holding stakes in other international entities, the most appropriate financing method for these transactions and the most appropriate means of remitting the profits obtained by the Group's various operating units to Spain.

The Appendices provide relevant data on the consolidated Group companies and on the companies accounted for using the equity method.

b) Acquisitions and disposals

Following is a summary of the main acquisitions and disposals of ownership interests in the share capital of other entities and other significant corporate transactions performed by the Group in the last three years:

i. Acquisition of Banco Popular Español, S.A.

On June 7, 2017 (the acquisition date), as part of its growth strategy in the markets where it is present, the Group communicated the acquisition of 100% of the share capital of Banco Popular as a result of a competitive sale process organised in the framework of a resolution scheme adopted by the Single Resolution Board ("SRB") and executed by the FROB, Spanish single resolution board, in accordance with Regulation (EU) 806/2014 of the European Parliament and of the Council of May 15, 2014, and Law 11/2015, of June 18, for the recovery and resolution of credit institutions and investment firms.

As part of the execution of the resolution:

- All the shares of Banco Popular outstanding at the closing of market on June 7, 2017 and all the shares resulting from the conversion of the regulatory capital instruments *Additional Tier 1* issued by Banco Popular have been converted into undisposed reserves.
- All the regulatory capital instruments Tier 2 issued by Banco Popular have been converted into newly issued shares of Banco Popular, all of which have been acquired for a total consideration of one euro by the Group.

The transaction has been approved by all the applicable regulatory and antitrust authorities in the territories where Banco Popular operated, except for the pending approval for the acquisition of certain affiliates of Banco Popular located in United States.

In accordance with IFRS 3, the Group has measured the identifiable assets acquired and liabilities assumed at fair value. The fair value is provisional, according to the applicable regulations, due to the period from the acquisition date and its complex valuation. The detail of this provisional fair value of the identifiable assets acquired and liabilities assumed at the business combination date is as follows:

As of June 7, 2017	Millions of euros
Cash and balances with central banks	1,861
Financial assets available-for-sale	18,974
Deposits from credit institutions	2,971
Loans and receivables (*)	82,057
Investments	1,815
Intangible assets (*)	133
Tax assets (*)	3,945
Non-current assets held for sale (*)	6,531
Other assets	6,259
Total assets	124,546
Deposits from central banks	28,845
Deposits from credit institutions	14,094
Customer deposits	62,270
Marketable debt securities and other financial liabilities	12,919
Provisions (***)	1,816
Other liabilities	4,850
Total liabilities (**)	124,794
Net assets	(248)
Purchase consideration	-
Goodwill	248

(*) The main provisional fair value adjustments are the following:

- Loans and receivables: In the estimation of their fair value, impairment have been considered for an approximate amount of EUR 3,239 million, considering, among others, the sale process carried out by the Bank.
- Foreclosed assets: the valuation, considering the sale process carried out by the company, has meant a reduction in the value of EUR 3,806 million, approximately.
- Intangible assets: Includes value reductions amounting to approximately of EUR 2,469 million, mainly recorded under the "Intangible assets - goodwill".
- Deferred tax assets: mainly corresponds to the reduction of the value of negative tax bases and deductions for an approximate amount of EUR 1,711 million.

(**) After the initial analysis and the conversion of the subordinated debt, the best estimation is there is no significant impact between fair value and previous carrying amount of the financial liabilities.

(***) As a result of the resolution of Banco Popular Español, S.A. and in accordance with the information available to date, it includes the estimated cost of EUR 680 million relating to the potential compensation to the shareholders of Banco Popular Español, S.A. of which EUR 535 million have been applied to the fidelity action (See note 1.h).

As the fair value of the identifiable net assets acquired was lower than the total consideration paid, goodwill arises on the acquisition. This goodwill is attributable to the commercial business in Spain. The provisional fair value adjustments were based, among others, on different methodologies and valuation processes that are commonly accepted in the market for credit and real estate portfolios as well as for financial investments.

In compliance with the accounting standards in force and, in accordance with paragraph 45 of IFRS 3 "Business Combinations", the acquirer entity must comply with the period of one year from the acquisition date in order to perform the business combination and the measurement of the fair values of the assets and liabilities of the acquired entity. Accordingly, measurements conducted by the Group are the best available estimation on the date of the preparation of the present consolidated financial statements and therefore, they are provisional and cannot be considered as definitive. However, the Group doesn't expect significant changes on such amount until the end of the term the Group has to consider the valuation as definitive. Likewise from the acquisition date until December 31, 2017 there have not been any significant changes on the fair value of the acquired assets and assumed liabilities in this business combination.

The amount contributed by this business to the group net profit from the acquisition and the impact to the net profit obtained by the group resulting from the operation if the transaction had been made on January 1, 2017 are not material.

ii. Sale agreement of Banco Popular's real estate business

In relation with Banco Popular's real estate business, on August 8, 2017, Banco Santander informed that Banco Popular had executed the agreements with the Blackstone Fund for the acquisition by the fund of 51% of, and hence the assignment of control over, Banco Popular's real estate business (the "Business"), which comprises the portfolio of repossessed properties, non-performing loans relating to the real estate sector and other assets related to these activities owned by Banco Popular and its affiliates (including deferred tax assets) registered on certain specified dates (March 31, 2017 or April 30, 2017).

The agreements were entered following receipt of the European Commission's unconditional authorization of the acquisition of Banco Popular by Banco Santander for the purposes of competition law.

Closing of the transaction will involve the creation of a company to which Banco Popular will transfer the Business and 100% of the share capital of Aliseda Servicios de Gestión Inmobiliaria, S.L. ("Aliseda") and other subsidiaries considered in the operation. The valuation attributed to the Spanish assets of the Business (real estate, loans and tax assets, not including Aliseda) is approximately EUR 10,000 million and is subject to final determination based on the assets remaining within the Business at closing and the integration of Aliseda and rest of subsidiaries companies. From closing, Blackstone will undertake the management of the Business.

The operation is subject to the obtaining of the pertinent regulatory authorizations and other usual conditions in this type of transactions no later than March 30, 2018, estimating that those authorizations and conditions are obtained and are fulfilled by then, resulting in the closing in the first quarter of 2018.

As of December 31, 2017, in accordance with IFRS 5, the assets related to this transaction have been non-current assets held for sale. The results generated by these assets during the year 2017 do not have a material impact on the Group's income statement. Once the pertinent regulatory authorizations have been obtained, the operation will involve the derecognition of these assets from the Group's balance sheet, without material impact on the income statement.

iii. Purchase of the shares to DDFS LLC in Santander Consumer USA Holdings Inc. (SCUSA)

On July 2, 2015, the Group announced that it had reached an agreement to purchase the 9.65% ownership interest held by DDFS LLC in SCUSA.

On November 15, 2017, after having agreed on some modifications to the original agreement and having obtained the required regulatory authorizations, the Group completed the acquisition of the aforementioned 9.65% of SCUSA shares for a total sum of USD 942 million (EUR 800 million), which have caused a decrease of EUR 492 million in the non-controlling interests balance and an other reduction to reserves of EUR 307 million. After this operation, the participation of the Group in SCUSA increases to approximately 68.12%.

iv. Agreement with Santander Asset Management

a) Acquisition 50% Santander Asset Management

On November 16, 2016, after the agreement with Unicredit Group on July 27, 2016 to integrate Santander Asset Management and Pioneer Investments was abandoned, the Group announced that it had reached an agreement with Warburg Pincus ("WP") and General Atlantic ("GA") under which Santander will acquire 50% of Santander Asset Management.

Santander Group disbursed a total amount of EUR 545 million and assumed financing of EUR 439 million, with the business combination having generated a goodwill of EUR 1,173 million and EUR 320 million of "intangible assets - contracts and relationships with customers" identified in the preliminary purchase price allocation, without other value adjustments to net assets of the business. Likewise, the market valuation of the previous participation held has not had an impact on the Group's income statement.

Considering that the main activity of the business is asset management, the main part of its activity are recorded off balance sheet. The main net assets acquired, in addition to the aforementioned intangible assets, are net deposits in credit institutions (EUR 181 million) and net tax assets (EUR 176 million). Given their nature, the fair value of these assets and liabilities do not differ from the book value recorded.

In compliance with the current applicable regulations and, in accordance with the provisions of paragraph 45 of the IFRS 3 "Business Combinations", the acquirer has one year from the date of acquisition to account for this business combination and to state the assets and liabilities of the entity acquired at their fair values. In this respect, the measurements made by the Group represent the best estimate available as at the date of preparation of the consolidated annual financial statements which should be considered provisional and not still definite. Nevertheless, the Group does not expect significant changes in the mentioned amount until the valuation must be deemed as definite.

The amount that the business contributed to the revenue and profit attributable to the Group, from the acquisition date and considering the acquisition as if it had taken place on January 1, 2017 is not material.

b) Sale participation Allfunds Bank

As part of the transaction, which consists in the acquisition of 50% of Santander Asset management that was not owned by Santander Group, Santander, WP and GA agreed to explore different alternatives for the sale of its stake in Allfunds Bank, S.A. ("Allfunds Bank"), including a possible sale or a public offering. On March 7, 2017, we announced that together with our partners in Allfunds Bank we had reached an agreement for the sale of 100% of Allfunds Bank to funds affiliated with Hellman & Friedman, a leading private equity investor, and GIC, Singapore's sovereign wealth fund.

On November 21, 2017 the Group announced the closing of the sale by the Bank and its partners of 100% of Allfunds Bank's capital, obtaining an amount of EUR 501 million from the sale of its 25% stake in Allfunds Bank, resulting in gains net of tax of EUR 297 million, which were recognized as gains or losses on disposal of non-financial assets and investments, net, within the statement of profit or loss.

v. Agreement with Banque PSA Finance

The Group, through its subsidiary Santander Consumer Finance, S.A., and Banque PSA Finance, the vehicle financing unit of the PSA Peugeot Citroën Group, entered into an agreement in 2014 for the operation of the vehicle and insurance financing business in twelve European countries. Pursuant to the terms of the agreement, the Group will finance this business, under certain circumstances and conditions, from the date on which the transaction is completed.

In January 2015 the related regulatory authorisations to commence activities in France and the United Kingdom were obtained and, accordingly, on February 2 and 3, 2015 the Group acquired 50% of Société Financière de Banque – SOFIB (actually PSA Banque France) and PSA Finance UK Limited for EUR 462 million and EUR 148 million, respectively.

On May 1, 2015, PSA Insurance Europe Limited and PSA Life Insurance Europe Limited (both insurance companies with registered office in Malta) were incorporated, in which the Group contributed 50% of the share capital, amounting to EUR 23 million. On 3 August the Group acquired a full ownership interest in PSA Gestão - Comércio E Aluguer de Veiculos, S.A. (actually Santander Consumer Services, S.A. and a company with registered office in Portugal) and the loan portfolio of the Portuguese branch of Banque PSA Finance for EUR 10 million and EUR 25 million, respectively. On October 1, PSA Financial Services Spain, E.F.C., S.A. (a company with registered office in Spain) was incorporated, in which the Group contributed EUR 181 million (50% of the share capital). (This company owns the 100% of the share capital of PSA Finance Suisse which is domiciled in Switzerland).

During 2016, the agreement obtained the necessary authorizations, by the regulators, to start activities in the rest of the countries covered by the framework agreement (Italy, the Netherlands, Austria, Belgium, Germany, Brazil and Poland). The Group's disbursement during 2016 amounted to EUR 464 million to reach a 50% stake in the capital of each of the structures created in each geography, with the exception of PSA finance Arrendamento Mercantil SA (actually Santander Finance Arrendamiento Mercantil, S.A.) where 100% of capital is acquired.

During 2016 the new businesses acquired have contributed EUR 79 million to the Group's profit. Had the business combination taken place on January 1, 2016, the profit contributed to the Group in 2016 would have been approximately EUR 118 million.

vi. Carfinco Financial Group

On September 16, 2014, the Bank announced that it had reached an agreement to purchase the listed Canadian company Carfinco Financial Group Inc. ("Carfinco"), a company specialising in vehicle financing.

In order to acquire Carfinco, Santander Holding Canada Inc. (actually Carfinco Financial Group Inc.) was incorporated, a company 96.4% owned by Banco Santander and 3.6% owned by certain members of the former management group. On March 6, 2015, all of Carfinco was acquired through the aforementioned holding company for EUR 209 million, giving rise to goodwill of EUR 162 million.

In 2015 this business contributed EUR 6 million to the Group's profit. Had the business combination taken place on January 1, 2015, the profit contributed to the Group in 2015 would have been approximately EUR 7 million.

vii. Metrovacesa agreement - Merlin

On June 21, 2016, Banco Santander hereby reached an agreement with Merlin Properties, SOCIMI, S.A., together with the other shareholders of Metrovacesa, S.A., for the integration in Merlin group, following the total spin-off of Metrovacesa, S.A., of Metrovacesa, S.A. property rental asset business in Merlin Properties, SOCIMI, S.A. and Metrovacesa, S.A. residential rental business in Metrovacesa, S.A. current subsidiary, Testa Residencial SOCIMI, S.A. (before, Testa Residencial, S.L.) The other assets of Metrovacesa, S.A. not integrated in Merlin group as a result of the integration, consisting of a residual group of land assets for development and subsequent lease, will be transferred to a newly created company wholly owned by the current shareholders of Metrovacesa, S.A.

Regarding the General Meeting of shareholders of Merlin Properties, SOCIMI, S.A. and Metrovacesa, S.A. on September 15, 2016 where not only the operation was not approved.

Subsequently, on October 20, 2016, the deed of total division of Metrovacesa, S.A. was granted in favour of the mentioned companies, and such deed was filed in the Commercial Register on October 26, 2016.

As a result of the integration, Santander Group has increased its participation to 21.95% of the equity capital of Merlin Properties, SOCIMI, S.A., 46.21% of direct participation in the equity capital of Testa Residencial, SOCIMI, S.A. and 70.27% in Metrovacesa Promoción y Arrendamiento, S.A.

The main impacts on the Consolidated Group's balance of this division have been; decrease of EUR 3,800 million in real estate investment (see Note 16), decrease of EUR 621 million under minority interests (see Note 28) and an increase in the heading of investments in joint ventures and associates participation of the businesses received in the associates Merlín Properties and Testa Residencial, of EUR: 1,168 and 307 million, respectively. (See Note 13.a).

viii. Banco Internacional do Funchal (Banif)

On December 21, 2015, the Group announced that the Bank of Portugal, as the ruling authority, decided to award Banco Santander Totta, S.A., the Portuguese subsidiary of Banco Santander, the commercial business of BANIF- Banco Internacional do Funchal, S.A. and, accordingly, the businesses and branches of this entity became part of the Group.

The transaction was performed through the transfer of a substantial portion (commercial banking business) of the assets and liabilities of BANIF- Banco Internacional do Funchal, S.A. for which the Group paid EUR 150 million.

The detail of the fair values of the identifiable assets acquired and liabilities assumed at the business combination date is as follows:

	Millions of euros
Cash and balances with central banks	2,510
Loans and advances to credit institutions	424
Debt instruments	1,824
Loans and advances to customers	5,320
Other assets	218
Total assets	10,296
Deposits from central banks	2,110
Deposits from credit institutions	1,052
Customer deposits	4,430
Marketable debt securities	1,697
Other liabilities	574
Total liabilities	9,863
Net asset value	433
Consideration paid	150
Negative Goodwill on the acquisition	283

Since the acquisition took place by the end of December 2015, these businesses did not contribute materially to the Group's profit for the year ended December 31, 2015.

ix. Acquisition of the retail banking and private banking business of Deutsche Bank Polska, S.A.

On December 14, 2017, the Group announced that its subsidiary Bank Zachodni WBK S.A., together with Banco Santander, S.A., had reached an agreement with Deutsche Bank, A.G. for the acquisition of the retail banking and private banking business of Deutsche Bank Polska, S.A., excluding the portfolio of mortgages in foreign currency, and including the acquisition of shares of DB Securities, S.A. (Poland), for an estimated amount of EUR 305 million that will be paid in cash and shares of Bank Zachodni WBK S.A. of new issuance.

The transaction, which is subject to obtaining the corresponding regulatory authorizations and its approval by the General Shareholders' Meetings of Bank Zachodni WBK S.A. and Deutsche Bank Polska, S.A., will not have a significant impact on the CET1 fully loaded capital of the Group.

c) Off-shore entities

According to current Spanish regulation, Santander has operations in 4 off-shore territories: Jersey, Guernsey, Isle of Man and Cayman Islands. These four jurisdictions comply with OECD standards in terms of transparency and exchange of information for tax purposes. Santander operates 3 subsidiaries and 4 branches in off-shore territories: these are governed by the tax regimes of those territories. Santander also has 4 subsidiaries in off-shore territories which are tax resident in the UK, where they pay tax. The Group has no presence in any of the 9 territories included in the European Union's current blacklist, neither in non-cooperative territories for tax purposes as defined by the OECD in July 2017.

I) Subsidiaries in off-shore territories.

At the reporting date, the Group has 3 subsidiaries resident in off-shore territories, two in Jersey (Whitewick Limited (inactive company) and Abbey National International Limited), and one in the Isle of Man, ALIL Services Limited. These subsidiaries contributed a profit of approximately EUR 2.7 million to the Group's consolidated profit in 2017. During the financial year 2017 one subsidiary resident in the Isle of Man has been liquidated.

II) Off-shore branches.

Also, after the liquidation in 2017 of a branch in the Cayman Islands, the Group has 4 off-shore branches: 2 in the Cayman Islands, 1 in the Isle of Man and 1 in Jersey. These branches report to, consolidate their balance sheets and income statements and are taxed with, their respective foreign headquarters (Cayman Islands) or in the territories where they are located (Jersey and Isle of Man).

The aforementioned entities have a total of 138 employees as of December 2017.

III) Subsidiaries in off-shore territories that are tax resident in the UK.

The Group also has 4 subsidiaries domiciled in off-shore territories that are not considered to be off-shore entities since they are tax residents in UK and, therefore, subject to UK tax law during the period and operate exclusively from the UK (one of these subsidiaries is expected to be liquidated in 2018).

IV) Other off-shore investments.

The Group manages from Brazil a *segregated portfolio company* called Santander Brazil Global Investment Fund SPC in the Cayman Islands, and manages from the United Kingdom a *protected cell company* in Guernsey called Guaranteed Investment Products 1 PCC Limited. The Group also has, directly or indirectly, few financial investments located in tax havens including Olivant Limited in Guernsey, entity whose liquidation or sale is expected to be carried out soon.

V) Impact of forthcoming changes to Spain's tax law.

Spain signed Information Exchange Agreements with Jersey, Guernsey and the Isle of Man in 2015, that are expected to enter into force in 2018. In addition, it is expected to sign in the future with the Cayman Islands. In principle, all these territories would no longer have the status of tax havens for the purposes of Spanish legislation at the time these agreements enter into force, and as long as it is expressly indicated.

It is expected that during 2018 the Spanish Government will update the list of countries and territories that qualify as a tax haven, after the publication by the OECD and the European Union of their lists of non-cooperative jurisdictions that are discussed below, aligning to them.

VI) OECD.

The Group has no presence in non-cooperative territories for tax purposes as defined by the OECD in July 2017. In this sense it should be noted that Jersey, Guernsey, Isle of Man and Cayman Islands, comply with OECD standards in terms of transparency and exchange of information for tax purposes, since:

- The first and/or second round of evaluations of the Global Forum on Transparency and Exchange of Information for Tax Purposes have been successfully passed in terms of their level of fiscal transparency and the effective application of the exchange of information of request (EOIR) standard.
- They have committed to implement the automatic exchange of information (AEOI) standard and its Common Reporting Standard (CRS) exchange mechanism, with the first exchange of information expected in 2017.
- They have also adhered to the Convention on Mutual Administrative Assistance in Tax Matters of the OECD and the Council of Europe, amended by the 2010 Protocol.

VII) The European Union.

On 5 December, 2017, the European Commission published some lists of non-cooperative jurisdictions for tax purposes (where there is no member state of the European Union): blacklist, gray list and territories which have received a grace period.

The EU blacklist, initially composed of 17 countries, according to a series of criteria, such as fiscal transparency, its corporate tax regimes (if they can be considered harmful), or the respect of the principles of the OECD to avoid the erosion of the tax base and the transfer of benefits (better known by the English term anti-BEPS). On January 23, 2018, the Economic and Financial Affairs Council (Ecofin) agreed to transfer 8 of them from the black list to the gray list, due to the commitments assumed by these jurisdictions to solve the deficiencies identified by the EU. The Group has no presence in any of the 9 territories included in the current blacklist.

As well as this, there is a list of 8 countries affected by the hurricanes in the Caribbean, which have received a grace period until February 2018 to send their commitments. Within this list, the Group only has presence in the Bahamas, which ceased to be considered a tax haven according to Spanish regulations, following the entry into force in 2011 of the Tax Information Exchange Agreement signed with Spain. In this jurisdiction, the Group has 7 subsidiaries (1 of them in liquidation and 1 tax resident in USA) and 1 branch in process of closing.

However, it must be taken into account that, from the point of view of the OECD, the Bahamas is a territory largely compliant with respect to transparency and exchange of information for tax purposes, especially since in December 2017 signed the Convention on Mutual Administrative Assistance in Tax Matters and joined the BEPS Project of the OECD.

Finally, the gray list, initially composed of 47 jurisdictions and currently of 55, although they meet the criteria to be on the blacklist of tax havens, have committed to correct their legal frameworks to align them with international standards. In this list are included the 4 jurisdictions in which the Group has presence and are off-shore territories in accordance with current Spanish legislation (Jersey, Guernsey, Isle of Man and Cayman Islands). These jurisdictions will have until the end of 2018 to fulfill the commitments or until 2019 if they are developing countries without international financial centers. Additionally, Hong Kong, Peru, Switzerland, Uruguay and Panama are included in the gray list, although according to Spanish legislation are not off-shore territories and have committed to modify their legislation. The Group has 2 subsidiaries and 1 branch located in Hong Kong, 5 subsidiaries in Peru (1 of them in liquidation), 6 subsidiaries in Switzerland, 13 subsidiaries in Uruguay (7 of which are in liquidation) and 1 subsidiary in Panama with reduced banking activity that has already received authorization from the Superintendency of Banks of Panama for its voluntary liquidation. At present, Spain has in force Double Taxation Agreements with exchange of information clause with Hong Kong, Switzerland, Uruguay and Panama.

The Group has established appropriate procedures and controls (risk management, supervision, verification and review plans and periodic reports) to prevent reputational and legal risk at these entities. Also, the Group has continued to implement its policy of reducing the number of off-shore units.

The financial statements of the Group's *off-shore* units are audited by PwC (PricewaterhouseCoopers) member firms in 2017 and 2016 (Deloitte in 2015).

4. Distribution of the Bank's profit, shareholder remuneration scheme and earnings per share

a) Distribution of the Bank's profit and shareholder remuneration scheme

The distribution of the Bank's net profit for 2017 that the Board of Directors will propose for approval by the shareholders at the annual general meeting is as follows:

	Millions of euros
First and third interim dividends and final dividend	2,898
Acquisition, with a waiver of exercise, of bonus share rights from the shareholders which, under the Santander Dividendo Elección scrip dividend scheme, opted to receive in cash remuneration equivalent to the second interim dividend	99
	2,997
<i>Of which:</i>	
<i>Approved at December 31, 2017 (*)</i>	2,029
<i>Final dividend</i>	968
To voluntary reserves	9
Net profit for the year	3,006

(*) Recognised under Shareholders' equity - Dividends and remuneration.

In addition to the EUR 2,997 million indicated above, EUR 543 million in shares were allocated to the remuneration of shareholders under the shareholder remuneration scheme (Santander Dividendo Elección) approved by the shareholders at the annual general meeting held on April 7, 2017, whereby the Bank offered shareholders the possibility to opt to receive an amount equivalent to the second interim dividend out of 2017 profit in cash or new shares.

A remuneration of EUR 0.22 per share, charged to the 2017 annual period, will be proposed by The Board of Directors to the shareholders at the annual general meeting.

b) Earnings per share from continuing and discontinued operations

i. Basic earnings per share

Basic earnings per share are calculated by dividing the net profit attributable to the Group (adjusted by the after-tax amount of the remuneration of contingently convertible preference shares recognised in equity - See Note 23) and the capital perpetual preference shares, if applicable, by the weighted average number of ordinary shares outstanding during the year, excluding the average number of treasury shares held in the year.

Accordingly:

	2017	2016	2015
Profit attributable to the Parent (millions of euros)	6,619	6,204	5,966
Remuneration of contingently convertible preference shares (CCP) (millions of euros) (Note 23)	(395)	(334)	(276)
Dilutive effect of changes in profit for the year arising from potential conversion of ordinary shares	-	-	-
	6,224	5,870	5,690
<i>Of which:</i>			
<i>Profit or Loss from discontinued operations (non controlling interest net) (million of euros)</i>	-	-	-
<i>Profit or Loss from continuing operations (net of non-controlling interests and CCP) (million of euros)</i>	6,224	5,870	5,690
Weighted average number of shares outstanding	15,394,458,789	14,656,359,963	14,349,578,605
Adjusted number of shares	15,394,458,789	14,656,359,963	14,349,578,605
Basic earnings per share (euros)	0.404	0.401	0.397
Basic earnings per share from discontinued operations (euros)	0.000	0.000	0.000
Basic earnings per share from continuing operations (euros)	0.404	0.401	0.397

ii. Diluted earnings per share

Diluted earnings per share are calculated by dividing the net profit attributable to the Group (adjusted by the after-tax amount of the remuneration of contingently convertible preference shares recognised in equity - See Note 23) and the capital perpetual preference shares, if applicable, by the weighted average number of ordinary shares outstanding during the year, excluding the average number of treasury shares and adjusted for all the dilutive effects inherent to potential ordinary shares (share options, and convertible debt instruments).

Accordingly, diluted earnings per share were determined as follows:

	2017	2016	2015
Profit attributable to the Parent (millions of euros)	6,619	6,204	5,966
Remuneration of contingently convertible preference shares (CCP) (millions of euros) (Note 23)	(395)	(334)	(276)
Dilutive effect of changes in profit for the year arising from potential conversion of ordinary shares	-	-	-
	6,224	5,870	5,690
<i>Of which:</i>			
<i>Profit (Loss) from discontinued operations (net of non-controlling interests) (millions of euros)</i>		-	-
<i>Profit from continuing operations (net of non-controlling interests and CCP) (millions of euros)</i>	6,224	5,870	5,690
Weighted average number of shares outstanding	15,394,458,789	14,656,359,963	14,349,578,605
Dilutive effect of options/rights on shares	50,962,887	45,754,981	27,227,606
Adjusted number of shares	15,445,421,676	14,702,114,944	14,376,806,212
Diluted earnings per share (euros)	0.403	0.399	0.396
Diluted earnings per share from discontinued operations (euros)	0.00	0.00	0.00
Diluted earnings per share from continuing operations (euros)	0.403	0.399	0.396

The capital increase (See Note 31.a) has an impact on the basic and diluted earnings per share of the previous years due to the alteration in the number of shares outstanding. Due to this fact, the information relating to the 2016 and 2015 periods has been recasted according to the applicable legislation.

5. Remuneration and other benefits paid to the Bank's directors and senior managers

The following section contains qualitative and quantitative disclosures on the remuneration paid to the members of the Board of Directors -both executive and non-executive directors- and senior managers for 2017 and 2016:

a) Remuneration of Directors

i. Bylaw-stipulated emoluments

The annual General Meeting held on March 22, 2013 approved an amendment to the Bylaws, whereby the remuneration of directors in their capacity as board members became an annual fixed amount determined by the annual General Meeting. This amount shall remain in effect unless the shareholders resolve to change it at a general meeting. However, the Board of Directors may elect to reduce the amount in any years in which it deems such action justified. The remuneration established by the Annual General Meeting, was EUR 6 million, with two components: (a) an annual emolument and (b) attendance fees.

The specific amount payable for the above-mentioned items to each of the directors is determined by the Board of Directors. For such purpose, it takes into consideration the positions held by each director on the Board, their membership of the Board and the board committees and their attendance of the meetings thereof, and any other objective circumstances considered by the Board.

The total bylaw-stipulated emoluments earned by the Directors in 2017 amounted to EUR 4.7 million (EUR 4.6 million in 2016).

Annual emolument

The amounts received individually by the directors in 2017 and 2016 based on the positions held by them on the board and their membership of the Board committees were as follows:

	Euros	
	2017	2016
Members of the Board of Directors	87,500	85,000
Members of the executive committee	170,000	170,000
Members of the audit committee	40,000	40,000
Members of the appointments committee	25,000	25,000
Members of the remuneration committee	25,000	25,000
Members of the risk supervision, regulation and compliance oversight committee	40,000	40,000
Chairman of the audit committee	50,000	50,000
Chairman of the appointments committee	50,000	50,000
Chairman of the remuneration committee	50,000	50,000
Chairman of the risk, regulation and compliance oversight committee	50,000	50,000
Coordinating director	110,000	110,000
Non-executive deputy chairman	30,000	30,000

Attendance fees

The directors receive fees for attending board and committee meetings, excluding Executive Committee meetings, since no attendance fees are received for this committee.

By resolution of the Board of Directors, at the proposal of the remuneration committee, the fees for attending board and committee meetings -excluding Executive Committee meetings, for which no attendance fees have been established- were as follows:

Meeting attendance fees	Euros	
	2017	2016
<i>Board of Directors</i>	2,600	2,500
<i>Audit committee and risk supervision, regulation and compliance oversight committee</i>	1,700	1,700
<i>Other committees (except the executive committee)</i>	1,500	1,500

ii. Salaries

The executive directors receive salaries. In accordance with the policy approved by the annual general meeting, salaries are composed of a fixed annual remuneration and a variable remuneration consisting of a unique incentive, which is based on a deferred variable remuneration linked to multi-year objectives, which establishes the following payment scheme:

Establishes the following payments scheme:

- 40% of the variable remuneration amount, determined at year-end on the basis of the achievement of the established objectives, is paid immediately.

- The remaining 60% is deferred over five years, as the case may be, in five portions provided that the conditions of permanence of the Group and non-concurrence of the malus clauses are met, taking into account the following accrual scheme.
 - The accrual of the first and second portion (payment in 2019 and 2020) is not subject to the long-term objectives.
 - The accrual of the third, fourth, and fifth portion (payment in 2021, 2022 and 2023), is also linked to certain objectives related to the period 2017-2019 and the metrics and scales associated with these objectives. The fulfilment of the objective determines the percentage to be applied to the deferred amount in these three annuities, being the maximum amount determined at the end of the 2017.
- In accordance with current remuneration policies, the amounts already paid will be settled to a possible recovery (clawback) by the Bank during the period set out in the policy in force each moment.

The immediate payment (or short-term) as well as the deferred payment and subject to long-term goals will be settled 50% in cash and the remaining 50% in Santander shares.

iii. Detail by director

The detail, by Bank director, of the short-term (immediate) and deferred (not subject to long-term goals) remuneration for 2017 and 2016 is provided below:

	Thousands of euros															
	2017															2016
	Bylaw-stipulated emoluments						Attendance fees And commissions	Short-term and deferred (not subject to long-term goals) salaries of executive directors						Other remuneration (a)	Total	Total
	Annual emolument															
	Board	Executive committee	Audit committee	Appointments committee	Remuneration committee	Risk supervision, regulation and compliance oversight committee										
Fixed								Variable – immediate payment		Deferred variable		Total				
	In cash	In shares	In cash	In shares												
Directors	Board	Executive committee	Audit committee	Appointments committee	Remuneration committee	Risk supervision, regulation and compliance oversight committee		Fixed	In cash	In shares	In cash	In shares	Total			
Mrs. Ana Botín-Sanz de Sautuola y O'Shea	88	170	-	-	-	-	44	2,500	1,370	1,370	822	822	6,884	689	7.874	7.279
Mr. José Antonio Álvarez Álvarez	88	170	-	-	-	-	44	2,000	916	916	550	550	4,932	1,203	6.436	6.006
Mr. Rodrigo Echenique Gordillo	88	170	-	-	-	-	38	1,500	714	714	428	428	3,785	201	4.281	3.824
Mr. Matías Rodríguez Inciarte (1)	80	155	-	-	-	-	41	1,568	698	698	419	419	3,803	188	4.266	4.474
Mr. Guillermo de la Dehesa Romero	118	170	-	25	25	40	95	-	-	-	-	-	-	473	461	-
Mr. Bruce Carnegie-Brown	378	170	-	25	25	40	94	-	-	-	-	-	-	-	731	721
Mr. Ignacio Benjumea Cabeza de Vaca	88	170	-	25	25	40	97	-	-	-	-	-	-	106	550	945
Mr. Francisco Javier Botín-Sanz de Sautuola y O'Shea (2)	88	-	-	-	-	-	36	-	-	-	-	-	-	-	124	115
Mrs. Sol Daurella Comadrán	88	-	-	25	25	-	69	-	-	-	-	-	-	-	207	191
Mr. Carlos Fernández González	88	-	40	25	-	40	93	-	-	-	-	-	-	-	285	254
Mrs. Esther Giménez-Salinas i Colomer	88	-	-	-	-	21	54	-	-	-	-	-	-	-	162	122
Mr. Ángel Jado Becerro de Bengoa (3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	231
Mrs. Belén Romana García	138	-	40	-	-	40	80	-	-	-	-	-	-	-	297	219
Mrs. Isabel Tocino Biscarolasaga (4)	80	155	36	-	23	36	87	-	-	-	-	-	-	-	418	442
Mr. Juan Miguel Villar Mir	88	-	19	-	-	19	44	-	-	-	-	-	-	-	170	235
Mr. Homaira Akbari (5)	88	-	21	-	-	-	51	-	-	-	-	-	-	-	159	32
Mr. Ramiro Mato García Ansorena (6)	8	15	4	-	-	4	6	-	-	-	-	-	-	-	36	-
Total 2017	1,675	1,345	160	125	123	280	972	7,568	3,699	3,699	2,219	2,219	19,404	2,387	26.470	-
Total 2016	1,645	1,360	190	143	143	277	859	7,710	3,340	3,340	2,004	2,004	18,398	2,536	-	25.551

- (1) Ceased to be a member of the Board on November 28, 2017. This table shows the remuneration information until his ceased as a member of the board. The remuneration information for his performance as executive vice president since November 28, 2017 is included in the corresponding section.
- (2) All the amounts received were repaid to the Fundación Marcelino Botín.
- (3) Ceased to be a member of the board on September 27, 2016.
- (4) Ceased to be a member of the board on November 28, 2017.
- (5) Appointed director effective from September 27, 2016.
- (6) Appointed to be a member of the board.
- (a) Includes, inter alia, the life and medical insurance costs borne by the Group relating to Bank directors.

Following is the detail, by executive director, of the linked to multiannual objectives salaries, which will only be received if the conditions of continued service, non-applicability of “*malus*” clauses and, full achievement of the objectives established (or, as the case may be, of the minimum thresholds thereof, with the consequent reduction of the agreed-upon amount in the end of the year) in the terms described in Note 47.

	Thousands of euros			
	2017			2016
	Variable subject to Long-term objectives(2)		Total	Total (2)
	In cash	In shares		
Mrs. Ana Botín-Sanz de Sautuola y O'Shea	863	863	1,726	1,518
Mr. José Antonio Álvarez Álvarez	577	577	1,154	1,026
Mr. Rodrigo Echenique Gordillo	450	450	900	760
Mr. Matías Rodríguez Inciarte(1)	440	440	880	904
Total	2,330	2,330	4,660	4,208

(1) Ceased to be a member of the board on November 28, 2017. The remuneration information for his performance as executive vice president is included in the corresponding section.

(2) Corresponds with the fair value of the maximum amount they are entitled to in a total of 3 years: 2021, 2022 and 2023, subject to conditions of continued service, with the exceptions provided, and to the non-applicability of “*malus*” clauses and achievement of the objectives established. The fair value has been measured on the date of the concession of the scheme taking into account several possible behavioural assumptions (see Note 47).

Note 5.e) below includes disclosures on the shares delivered by virtue of the deferred remuneration schemes in place in previous years the conditions for delivery which were met in the corresponding years, and on the maximum number of shares receivable in future years in connection with the aforementioned 2017 and 2016 variable remuneration plans.

b) Remuneration of the Board members as representatives of the Bank

By resolution of the executive committee, all the remuneration received by the Bank's directors who represent the Bank on the Boards of Directors of listed companies in which the Bank has a stake, paid by those companies and relating to appointments made on or after March 18, 2002 accrues to the Group. In 2017 and 2016 the Bank's directors did not receive any remuneration in respect of these representative duties.

Mr. Matías Rodríguez Inciarte received EUR 42 thousand as non-executive director of U.C.I., S.A. in 2017 and 2016, respectively.

c) Post-employment and other long-term benefits

In 2012, within the framework of the measures implemented by the Group in order to mitigate the risks arising from the defined-benefit pension obligations payable to certain employees, which led to an agreement with the workers' representatives to convert the defined-benefit obligations existing under the collective agreement into defined-contribution plans, the contracts of the executive directors and the other members of the Bank's senior management - the senior executives- which provided for defined-benefit pension obligations were amended to convert these obligations into a defined-contribution employee welfare system, which was externalised to Santander Seguros y Reaseguros, Compañía Aseguradora, S.A. This system grants the executive directors the right to receive a pension benefit upon retirement, regardless of whether or not they are employed by the Bank at the time, based on the contributions made to the aforementioned system, and replaced the right to receive a pension supplement which had previously been payable to them upon retirement. The new system expressly excludes any obligation of the Bank to the executive directors other than the conversion of the previous system into the new employee welfare system, which took place in 2012, and, as the case may be, the annual contributions to be made as described below¹. In the event of pre-retirement, the executive directors who have not exercised the option to receive their pensions in the form of a lump sum are entitled to receive an annual emolument until the date of retirement.

The initial balance for each executive director in the new defined-contribution welfare system was that corresponding to the market value of the assets in which the provisions for the respective accrued obligations had been invested, at the date on which the former pension obligations were converted into the new welfare system².

Since 2013 the Bank has made annual contributions to the employee welfare system for the benefit of the executive directors and senior executives, in proportion to their respective pensionable bases, until they leave the Group, or until their retirement from the Group, death or disability (including, as the case may be, during the pre-retirement period). No contributions are made for the executive directors and senior executives who, prior to the conversion of the defined-benefit pension obligations into the current defined-contribution employee welfare system, had exercised the option to receive their pension rights in a lump sum³.

¹ As provided for in the contracts of the executive directors and members of senior management prior to their modification, Mr. Matías Rodríguez Inciarte had exercised the option to receive the accrued pensions -or amounts similar thereto- in the form of a lump sum -i.e. in a single payment-, which meant that no further pension benefit would accrue to them from that time, and the lump sum to be received, which would be updated at the agreed-upon interest rate, was fixed.

² In the case of Mr. Matías Rodríguez Inciarte, the initial balance corresponded to the amounts that were set when, as described above, they exercised the option to receive a lump sum, and includes the interest accrued on these amounts from that date.

³ Mr. Rodrigo Echenique Gordillo, appointed executive director on January 16, 2015, does not participate in the welfare system and is not entitled to have any contributions made in his favour by the Bank in this connection, notwithstanding the pension rights to which he was entitled prior to his appointment as executive director. In 2015, as a result of his appointment as chief executive officer, changes were introduced to the contract of Mr. José Antonio Álvarez Álvarez with respect to the pension obligations stipulated in his senior management contract. The annual contribution to the employee welfare system was thereafter calculated as 55% of the sum of: (i) the fixed annual remuneration; and (ii) 30% of the arithmetic mean of the last three gross amounts of variable remuneration. The pensionable base in the event of death or disability is 100% of his fixed remuneration. Under his senior management contract the annual contribution was 55.93% of his fixed remuneration, and the pensionable base in the event of death or disability was 100% of his fixed remuneration.

In accordance with the provisions of the remuneration regulations, contributions made that are calculated on variable remuneration are subject to the discretionary pension benefits regime. Under this regime, these contributions are subject to malus clauses and clawback according to the policy in force at any time and during the same period in which the variable remuneration is deferred. Likewise, they must be invested in Bank shares for a period of five years from the date of the termination of executive directors in the Group, whether or not as a result of retirement. After that period, the amount invested in shares will be invested together with the remainder of the accumulated balance of the executive director, or will be paid to him or her beneficiaries had there been any contingency covered by the forecasting system.

Following is a detail of the balances relating to each of the executive directors under the welfare system at December 31, 2017 and 2016:

	Thousands of euros	
	2017	2016
Ms. Ana Botín-Sanz de Sautuola y O'Shea ⁽¹⁾	45,798	43,156
Mr. José Antonio Álvarez Álvarez	16,151	15,107
Mr. Rodrigo Echenique Gordillo ⁽²⁾	13,957	14,294
Mr. Matías Rodríguez Inciarte ⁽³⁾	-	48,230
	75,906	120,787

(1) Includes the amounts relating to the period of provision of services at Banesto, externalised with another insurance company.

(2) Executive director since January 16, 2015 Mr. Rodrigo Echenique Gordillo doesn't participate in the pension system and the right to the bank to make contributions in its favour in this regard. The amount at December 31, 2017 and 2016, which correspond to him prior to his appointment as director of the bank executive director.

(3) Ceased to be a member of the Board on November 28, 2017. The balance of his pensions rights as of December 31, 2017 is included in the Senior Managers section.

The payments made during 2017 to the members of the Board entitled to post-employment benefits amount to EUR 0.9 million (EUR 0.9 million in 2016).

Lastly, the contracts of the executive directors who had not exercised the option referred to above prior to the conversion of the defined-benefit pension obligations into the current welfare system include a supplementary welfare regime for the contingency of death (surviving spouse and child benefits) and permanent disability of serving directors.

The provisions recognised in 2017 and 2016 for retirement pensions and supplementary benefits (surviving spouse and child benefits, and permanent disability) were as follows:

	Thousands of euros	
	2017	2016
Ms. Ana Botín-Sanz de Sautuola y O'Shea	2,707	2,521
Mr. José Antonio Álvarez Álvarez	2,456	2,249
	5,163	4,770

d) Insurance

The Group has taken out life insurance policies for the Bank's directors, who will be entitled to receive benefits if they are declared disabled; in the event of death, the benefits will be payable to their heirs. The premiums paid by the Group are included in the Other remuneration column of the table shown in Note 5.a.iii above. Also, the following table provides information on the sums insured for the Bank's executive directors:

	Insured capital (Thousands of euros)	
	2017	2016
Ms. Ana Botín-Sanz de Sautuola y O'Shea	7,500	7,500
Mr. José Antonio Álvarez Álvarez	6,000	6,000
Mr. Rodrigo Echenique Gordillo	4,500	4,500
Mr. Matías Rodríguez Inciarte ⁽¹⁾	-	5,131
	18,000	23,131

(1) Ceased to be member of the board on November 28, 2017. The insured capital at December 31, 2017 amounted to EUR 5,131 thousand.

During years 2017 and 2016, the Group has disbursed a total amount of EUR 10.5 and 9.3 million, respectively, for the payment of civil-liability insurance premiums. These premiums correspond to several civil-liability insurance policies that hedge, among others, directors, senior executives and other managers and employees of the Group and the Bank itself as well as its subsidiaries, in light of various types of potential claims, for which it is not possible to disaggregate or individualize the amount that correspond to the directors and executives.

At December 31, 2017 and 2016, there were no obligations in this connection to other directors.

e) Deferred variable remuneration systems

The following information relates to the maximum number of shares to which the executive directors are entitled at the beginning and end of 2017 and 2016 due to their participation in the deferred variable remuneration systems, which instrumented a portion of their variable remuneration relating to 2017 and prior years, as well as on the deliveries, whether shares or cash, made to them in 2017 and 2016 where the conditions for the receipt thereof had been met (see Note 47):

i) Deferred conditional variable remuneration plan

From 2011 to 2015, the bonuses of executive directors and certain executives (including senior management) and employees who assume risk, who perform control functions or receive an overall remuneration that puts them on the same remuneration level as senior executives and employees who assume risk (all of whom are referred to as identified staff) have been approved by the Board of Directors and instrumented, respectively, through various cycles of the deferred conditional variable remuneration plan. Application of these cycles, insofar as they entail the delivery of shares to the plan beneficiaries, was authorized by the related Annual General Meetings.

The purpose of these plans is to defer a portion of the bonus of the plan beneficiaries (60% in the case of executive directors) over a period of five years (three years for the plans approved up to 2014) for it to be paid, where appropriate, in cash and in Santander shares; the other portion of the bonus is also to be paid in cash and Santander shares, upon commencement of the cycles, in accordance with the rules set forth below.

In addition to the requirement that the beneficiary remains in Santander Group's employ, the accrual of the deferred remuneration is conditional upon none of the following circumstances existing -in the opinion of the Board of Directors following a proposal of the remuneration committee- in relation to the corresponding year in the period prior to each of the deliveries: (i) poor financial performance of the Group; (ii) breach by the beneficiary of internal regulations, including, in particular, those relating to risks; (iii) material restatement of the Group's financial statements, except when it is required pursuant to a change in accounting standards; or (iv) significant changes in the Group's economic capital or its risk profile. All the foregoing shall in each case be governed by the rules of the relevant plan cycle.

On each delivery, the beneficiaries will be paid an amount in cash equal to the dividends paid for the amount deferred in shares and the interest on the amount deferred in cash. If the Santander Dividendo Elección scrip dividend scheme is applied, payment will be based on the price offered by the Bank for the bonus share rights corresponding to those shares.

The maximum number of shares to be delivered is calculated taking into account the daily volume-weighted average prices for the 15 trading sessions prior to the date on which the Board of Directors approves the bonus for the Bank's Executive Directors for each year.

This plan and the Performance Shares (ILP) plan described below have been integrated in the deferred variable compensation plan linked to multiannual objectives, in the terms approved by the General Meeting of Shareholders held on April 7, 2017.

ii) Performance shares plan (ILP)

The table below shows the maximum number of shares to which the executive directors are entitled, as part of their variable remuneration for 2015, as a result of their participation in the ILP (see Note 47).

	Maximum number of shares ILP (Thousands of euros) 2015 ⁽¹⁾
	2017
Ms. Ana Botín-Sanz de Sautuola y O'Shea	187,070
Mr. José Antonio Álvarez Álvarez	126,279
Mr. Rodrigo Echenique Gordillo	93,540
Mr. Matías Rodríguez Inciarte ⁽²⁾	145,922
	406,899

(1) A proposal from the remuneration committee, the board of directors resolved to increase the number of shares to mitigate the dilutive effect of the capital increase with pre-emptive subscription rights of July 2017 as described in iv) below. The actions derived from this adjustment are 5,967 shares.

(2) Ceased to be member of the board on November 28, 2017. The maximum number of shares corresponding to the plan held as of December 31, 2017 was 145,922 shares, including those approved to mitigate the dilutive effect of the capital increase with pre-emptive subscription rights of July 2017.

The accrual of the ILP and its amount are conditional on the behaviour of certain metrics of Banco Santander between 2015 and 2017, as well as compliance with the remaining conditions of the plan until the end of the accrual period (December 31, 2018). Having finalized 2018, the corresponding amounts to be received by each executive director in relation to ILP (the ILP accrued amount) can be determined.

The shares to be delivered in 2019 to executive directors based on compliance with the related multiannual target are conditional, in addition to the requirement that the beneficiary remains in the Group's employ, with the exceptions included in the plan regulations, upon none of the following circumstances existing -in the opinion of the Board of Directors following a proposal of the remuneration committee-, during the period prior to the delivery, as a result of actions performed in the year to which the plan relates: (i) poor financial performance of the Group; (ii) breach by the beneficiary of internal regulations, including, in particular, those relating to risks; (iii) material restatement of the Group's financial statements, except when it is required pursuant to a change in accounting standards; or (iv) significant changes in the Group's economic capital or risk profile.

With regards to the ILP of 2014, once fiscal years 2016 and 2017 have finished, the annual amount that, in each case, corresponds to each executive director after applying the percentage that results from the relevant metric (see Note 47) to one third of the agreed ILP amount, will be determined. For the accrual in 2017 and 2018, the referral RTA is the one that accumulates between January 1, 2014 and December 31, 2016 and until January 1, 2014. In both financial years, the position achieved in the RTA has not been such that determines the accrual of the second and third thirds; therefore, it has expired.

iii) Deferred variable compensation plan linked to multiannual objectives

In 2016, with the aim of simplifying the remuneration structure, improving risk adjustment before and increasing the incidence of long-term objectives, the bonus plan (deferred and conditioned variable compensation plan) and ILP has been implemented. In 2017 the second cycle corresponding to the same plan was approved. The variable remuneration of executive directors and certain executives (including senior management) corresponding to 2017 has been approved by the Board of Directors and implemented through the first cycle of the deferred variable remuneration plan linked to multi-year objectives. The application of the plan, thus far as it entails the delivery of shares to the beneficiaries of the plan, was authorized by the annual General Meeting of Shareholders.

As indicated in section a.ii of this Note, 60% of the variable remuneration amount is deferred for five years (three years for certain beneficiaries, not including executive directors), for their payment, where appropriate by fifth parties provided that the conditions of permanence in the group and non-concurrence of the clauses *malus* are met, according to the following accrual scheme:

- The accrual of the first and second parts (installment in 2019 and 2020) is not subject to the fulfilment of long-term objectives.
- The accrual of the third, fourth and fifth parts is linked to the fulfilment of certain objectives related to the period 2017-2019 and the metrics and scales associated with those objectives. These objectives are:
 - the growth of consolidated earnings per share in 2019 compared to 2016;
 - the relative performance of the Bank's total shareholder return (RTA) in the period 2017-2019 in relation to the weighted RTAs of a reference group of 17 credit institutions;
 - compliance with the fully loaded ordinary level 1 capital objective for the year 2019;

The degree of compliance with the above objectives determines the percentage to be applied to the deferred amount in these three annuities, the maximum being the amount determined at the end of the year 2017.

Both the immediate (short-term) and the deferred (long-term and conditioned) part are paid 50% in cash and the remaining 50% in Santander shares.

The accrual of deferred amounts (whether or not subject to performance measures) is conditioned, in addition to the permanence of the beneficiary in the Group, to the fact that during the period prior to each of the deliveries, none of the circumstances giving rise to the malus clause as set out in the Group's remuneration policy in its chapter related to malus and clawback. Likewise, the already paid amounts of the incentive will be subject to its possible recovery (clawback) by the Bank in the cases and during the term foreseen in said policy, always in the terms and conditions that are foreseen in it.

The application of malus and clawback is activated in cases in which there is poor financial performance of the entity as a whole or of a specific division or area of the entity or of the exposures generated by the personnel, and at least the following factors must be considered:

- (i) Significant failures in risk management committed by the entity, or by a business unit or risk control.
- (ii) The increase suffered by the entity or by a business unit of its capital needs, not foreseen at the time of generation of the exposures.
- (iii) Regulatory sanctions or judicial sentences from events that could be attributable to the unit or the personnel responsible for those. Also, the breach of internal codes of conduct of the entity.
- (iv) (Irregular conduct, whether individual or collective. The negative effects derived from the marketing of inappropriate products and the responsibilities of the people or bodies that made those decisions will be specially considered.

The accrual of deferred compensation linked to the multiannual objectives of executive directors (and senior management) is conditioned, in addition to the permanence of the beneficiary in the Santander Group, in the opinion of the Board of Directors, at the proposal of the remuneration committee, none of the following circumstances in relation to the corresponding period during the period prior to each of the deliveries: (i) poor financial performance of the Group; (ii) breach by the beneficiary of the internal regulations, including in particular that relating to risks; (iii) material restatement of the Group's financial statements, except when appropriate under a change in accounting regulations; or (iv) significant variations in the Group's economic capital or risk profile. All this, in each case, with the exceptions and as provided in the regulation of the plan.

The application of clawback will be supplemented by that of malus, so that it will take place when it is considered insufficient to collect the effects that the event must have on the assigned variable remuneration. The application of clawback will be decided by the Board of Directors on the proposal of the remuneration committee and can not be proposed once the last payment in shares corresponding to the plan is made in 2024.

The maximum number of shares to be delivered is calculated by taking into account the weighted average daily volume of weighted average prices for the fifteen trading sessions prior to the previous Friday (excluded) the date on which the bond is agreed by the board of executive directors of the Bank.

iv) Shares assigned by deferred variable remuneration plans

The following table shows the number of Santander shares assigned to each executive director and pending delivery as of January 1, 2016, December 31, 2016 and 2017, as well as the gross shares that were delivered to them in 2016 and 2017, either in the form of an immediate payment or a deferred payment. In this case after having been appraised by the board, at the proposal of the remuneration committee, that the corresponding one-third of each plan had accrued. They bring cause of each of the plans through which the variable remunerations of deferred conditional variable remuneration plan 2012, 2013, 2014 and 2015 and of the deferred conditional and linked to multiannual objectives 2016 and 2017.

In order to mitigate the dilutive effect (and, therefore, not linked to the performance of the Group) of the capital increase with preferential subscription rights of the Bank that took place on July 2017 in certain cycles of the deferred compensation and long term incentive plans, the increase in the number of shares to be delivered to its beneficiaries was approved, considering for this a valuation of preferential subscription rights equivalent to their theoretical value, EUR 0.1047 per right. The effect of increasing the number of shares is detailed in the corresponding column of the table below.

Share-based variable remuneration	Maximum number of shares to be delivered at January 1, 2016	Shares delivered in 2016 (immediate payment 2015 variable remuneration)	Shares delivered in 2016 (deferred payment 2014 variable remuneration)	Shares delivered in 2016 (deferred payment 2013 variable remuneration)	Shares delivered in 2016 (deferred payment 2012 variable remuneration)	Variable remuneration 2016 (maximum number of shares to be delivered)	Maximum number of shares to be delivered at December 31, 2016	Shares delivered in 2017 (immediate payment 2016 variable remuneration)	Shares delivered in 2017 (deferred payment 2015 variable remuneration)	Shares delivered in 2017 (deferred payment 2014 variable remuneration)	Shares delivered in 2017 (deferred payment 2013 variable remuneration)	Shares arising from the capital increase of July 2017	Variable remuneration 2017 (maximum number of shares to be delivered) ⁽¹⁾	Maximum number of shares to be delivered at December 31, 2017 ⁽²⁾
2012 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea	34,958				(34,958)									
Mr. José Antonio Álvarez Álvarez ⁽³⁾	24,046				(24,046)									
Mr. Matías Rodríguez Inciarte	41,529				(41,529)									
100,533					(100,533)									
2013 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea	66,241			(33,121)			33,120				(33,120)			
Mr. José Antonio Álvarez Álvarez ⁽³⁾	39,121			(19,560)			19,561				(19,561)			
Mr. Matías Rodríguez Inciarte	69,093			(34,546)			34,547				(34,547)			
174,455				(87,227)			87,228				(87,228)			
2014 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea	182,444		(60,814)				121,630			(60,814)		905		61,721
Mr. José Antonio Álvarez Álvarez ⁽³⁾	78,726		(26,242)				52,484			(26,242)		390		26,632
Mr. Matías Rodríguez Inciarte ⁽³⁾	139,088		(46,363)				92,725			(46,363)		690		47,052
400,258			(133,419)				266,839			(133,419)		1,985		135,405
2015 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea	528,834	(211,534)					317,300		(63,460)			3,777		257,617
Mr. José Antonio Álvarez Álvarez ⁽³⁾	351,523	(140,609)					210,914		(42,183)			2,511		171,242
Mr. Rodrigo Echenique Gordillo	260,388	(104,155)					156,233		(31,247)			1,860		126,846
Mr. Matías Rodríguez Inciarte	361,118	(144,447)					216,671		(43,334)			2,579		175,916
1,501,863		(600,745)					901,118		(180,224)			10,727		731,621
2016 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea						592,043	592,043	(236,817)				5,286		360,512
Mr. José Antonio Álvarez Álvarez ⁽³⁾						399,607	399,607	(159,843)				3,568		243,332
Mr. Rodrigo Echenique Gordillo						295,972	295,972	(118,389)				2,643		180,226
Mr. Matías Rodríguez Inciarte						352,455	352,455	(140,982)				3,147		214,620
						1,640,077	1,640,077	(656,031)				14,644		998,690
2017 variable remuneration														
Ms. Ana Botín-Sanz Sautuola y O'Shea													574,375	574,375
Mr. José Antonio Álvarez Álvarez ⁽³⁾													384,118	384,118
Mr. Rodrigo Echenique Gordillo													299,346	299,346
Mr. Matías Rodríguez Inciarte ⁽³⁾													292,771	292,771
													1,550,610	1,550,610

(1) For each director, 40% of the shares indicated correspond to the short-term variable (or immediate payment). The remaining 60% is deferred for delivery, where appropriate, by fifths in the next five years, the last three being subject to the fulfillment of multiannual objectives.

(2) Maximum number of shares resulting from their participation in the corresponding plans during their stage as general manager.

(3) Ceased to be a member of the Board on November 28, 2017. The shares corresponding to their variable remuneration between November 28, 2017 and January 2, 2018 as executive vice president on December 2, 2017 including in the Note 5.g.

(4) In addition, Mr. Ignacio Benjumea Cabeza de Vaca maintains the right to a maximum of 199,234 shares arising from his participation in the corresponding plans during his term as executive vice president.

Also, the table below show the cash delivered in 2017 and 2016, by way of either immediate payment or deferred payment, in the latter case once the Board had determined, at the proposal of the remuneration committee that one-third relating to each plan had accrued:

	Thousands of euros			
	2017		2016	
	Cash paid (immediate payment 2015 variable remuneration)	Cash paid (one-third of deferred payment 2014, 2013 and 2012 variable remuneration)	Cash paid (immediate payment 2014 variable remuneration)	Cash paid (one-third of deferred payment 2013, 2012 and 2011 variable remuneration)
Ms. Ana Botín-Sanz de Sautuola y O'Shea	1,205	825	840	826
Mr. José Antonio Álvarez Álvarez ⁽¹⁾	814	461	558	448
Mr. Rodrigo Echenique Gordillo	603	124	414	-
Mr. Matías Rodríguez Inciarte	718	690	574	784
	3,339	2,099	2,386	2,058

(1) Includes paid cash corresponding to your participation in the corresponding plans during the time as executive vice president.

v) Information on former members of the Board of Directors

Following is information on the maximum number of shares to which former members of the Board of Directors who ceased in office prior to January 1, 2016 are entitled for their participation in the various deferred variable remuneration systems, which instrumented a portion of their variable remuneration relating to the years in which they were Executive Directors. Also set forth below is information on the deliveries, whether shares or cash, made in 2017 and 2016 to former board members, upon achievement of the conditions for the receipt thereof (see Note 47):

Maximum number of shares to be delivered (1)	2017	2016
Deferred conditional variable remuneration plan (2013)	-	80,718
Deferred conditional variable remuneration plan (2014)	101,537	200,097
Deferred conditional variable remuneration plan (2015)	67,472	83,103
Plan performance shares (ILP 2015)	51,447	50,693

Number of shares delivered	2017	2016
Deferred conditional variable remuneration plan (2012)	-	120,297
Deferred conditional variable remuneration plan (2013)	80,718	80,718
Deferred conditional variable remuneration plan (2014)	100,049	100,049
Deferred conditional variable remuneration plan (2015)	16,621	55,402

(1) At the proposal of the remuneration committee, the board of directors approved adjusting the maximum number of shares to mitigate the dilutive effect of the capital increase with pre-emptive subscription rights of July 2017 as described in iv) below. The actions derived from this adjustment are 3,233 shares.

In addition, EUR 1,224 thousand and EUR 1,931 thousand relating to the deferred portion payable in cash on the aforementioned plans were paid each in 2017 and 2016.

f) Loans

The Group's direct risk exposure to the Bank's directors and the guarantees provided for them are detailed below. These transactions were made on terms equivalent to those that prevail in arm's-length transactions or the related compensation in kind was recognised:

	Thousands of euros					
	2017			2016		
	Loans and credits	Guarantees	Total	Loans and credits	Guarantees	Total
Ms. Ana Botín-Sanz de Sautuola y O'Shea	10	-	10	-	-	-
Mr. José Antonio Álvarez	9	-	9	9	-	9
Mr. Bruce Carnegie-Brown	-	-	-	2	-	2
Mr. Matías Rodríguez Inciarte ⁽¹⁾	-	-	-	-	-	-
Mr. Rodrigo Echenique Gordillo	22	-	22	21	-	21
Mr. Javier Botín-Sanz de Sautuola y O'Shea	17	-	17	4	-	4
Mrs. Sol Daurella Comadran	27	-	27	25	-	25
Mr. Ignacio Benjumea Cabeza de Vaca	-	-	-	2	-	2
Mrs. Belen Romana Garcia	3	-	3	-	-	-
Mr. Guillermo de la Dehesa Romero	-	-	-	11	-	11
	88	-	88	74	-	74

(1) Ceased to be a board director on November 28, 2017. On December 31, 2017, to loans and credits amounted to EUR 13 thousands (EUR 16 thousands in 2016).

g) Senior managers

In 2016 the Bank's Board of Directors approved a series of appointments and organisational changes aimed at simplifying the Group's organisation and rendering it more competitive.

The table below includes the amounts relating to the short-term remuneration of the members of senior management at December 31, 2017 and those at December 31, 2016, excluding the remuneration of the executive directors, which is detailed above:

Year	Number of persons	Thousands of euros						
		Short-term salaries and deferred remuneration					Other remuneration ⁽¹⁾	Total
		Fixed	Variable remuneration (bonus) - Immediate payment		Deferred variable remuneration			
			In cash	In shares ⁽²⁾	In cash	In shares		
2017	19	17,847	8,879	8,879	4,052	4,052	7,348	51,058
2016	18	17,258	8,126	8,126	3,745	3,745	4,430	45,430

(1) Includes other remuneration items such as life insurance premiums and localization aids totalling EUR 692 thousand (2016: EUR 557 thousand).

(2) The amount of the immediate payment in shares for 2017 relates to Santander shares 1,430,143 (2016: 1,596,248 Santander shares) and 225,564 shares of Banco Santander Mexico, S.A.

(3) Additional, and as a result of the incorporation and compensation agreements of long-term and deferred compensation lost in previous jobs, compensations have been agreed in 2017 for the amount of EUR 4.650 thousand and 648.457 shares of Banco Santander, S.A. These compensations are partially subject to deferral and / or recovery in certain cases.

Also, the detail of the breakdown of the linked to multiannual objective salaries of the members of senior management at December 31, 2017 and 2016 is provided below. These remuneration payments shall be received, as the case may be, in the corresponding deferral periods upon achievement of the conditions stipulated for each payment (see Note 47).

Year	Number of people	Thousands of euros		
		Deferred salaries (1)		
		Cash payment	Share payment	Total
2017	19	4,255	4,255	8,510
2016	18	3,933	3,933	7,866

- (1) Relates in 2017 with the fair value of the maximum annual amounts for years 2021, 2022 and 2023 of the second cycle of the deferred conditional variable remuneration plan (2020, 2021 and 2022 for the first cycle of the deferred variable compensation plan linked to annual objectives for the year 2016).

Also, executive vice presidents who retired in 2017 and, therefore, were not members of senior management at year-end, received in 2016 salaries and other remuneration relating to their retirement amounting to EUR 5,237 thousand, and remained entitled to long-term salary remuneration of EUR 999 thousand.

Following is a detail of the maximum number of Santander shares that the members of senior management at each plan grant date (excluding executive directors) were entitled to receive at December 31, 2017 and 2016 relating to the deferred portion under the various plans then in force (see Note 47):

Maximum number of shares to be delivered	2017	2016
Deferred conditional variable remuneration plan (2013)	-	271,996
Deferred conditional variable remuneration plan (2014)	323,424	759,950
Deferred conditional variable remuneration plan (2015)	1,296,424	1,981,670
Performance shares plan ILP (2015)	1,050,087	1,339,506
Deferred conditional variable remuneration plan and linked to objectives (2016)	1,854,495	1,954,431
Deferred conditional variable remuneration plan and linked to objectives (2017) (2)	1,779,302	-

- (1) At the proposal of the remuneration committee, the board of directors approved adjusting the maximum number of shares to mitigate the dilutive effect of the capital increase with pre-emptive subscription rights of July 2017 as described in iv) below. The actions derived from this adjustment are 66,339 shares.
- (2) Also, they were entitled to a maximum of 225,564 Banco Santander (México) S.A. shares at December 31, 2017.

In 2017 and 2016, since the conditions established in the corresponding deferred share-based remuneration schemes for prior years had been met, in addition to the payment of the related cash amounts, the following number of Santander shares was delivered to the executive vice presidents:

Number of shares delivered	2017	2016
Deferred conditional variable remuneration plan (2012)	-	251,445
Deferred conditional variable remuneration plan (2013)	226,766	271,996
Deferred conditional variable remuneration plan (2014)	318,690	379,978
Deferred conditional variable remuneration plan (2015)	349,725	-

As indicated in Note 5.c above, in 2012 the contracts of the members of the Bank's senior management which provided for defined-benefit pension obligations were amended to convert these obligations into a defined-contribution employee welfare system, which was externalised to Santander Seguros y Reaseguros Compañía Aseguradora, S.A. The new system grants the senior executives the right to receive a pension benefit upon retirement, regardless of whether or not they are in the Bank's employ on that date, based on the contributions made to the aforementioned system, and replaces the right to receive a pension supplement which had previously been payable to them upon retirement. The new system expressly excludes any obligation of the Bank to the executives other than the conversion of the previous system into the new employee welfare system, which took place in 2012, and, as the case may be, the annual contributions to be made. In the event of pre-retirement, and up to the retirement date, senior managers appointed prior to September 2015 are entitled to receive an annual allowance.

Likewise, the contracts of certain senior managers include a supplementary pension scheme for cases of death (widowhood and orphans) and permanent disability in active employment.

In addition, in application of the provisions of the remuneration regulations, as of 2016 (inclusive), a discretionary pension benefit component of at least 15% of the total has been included in contributions to the pension system. Under the regime corresponding to these discretionary benefits, the contributions made that are calculated on variable remunerations are subject to malus and clawback clauses according to the policy in force at each moment and during the same period in which the variable remuneration is deferred.

Likewise, they must be invested in Bank shares for a period of five years from the date of the cessation of senior management in the Group, whether or not as a result of retirement. After that period, the amount invested in shares will be invested together with the rest of the accumulated balance of the senior manager, or he will be paid to him or her beneficiaries if there were any contingency covered by the forecasting system.

The balance as of December 31, 2017 in the pension system for those who were part of senior management during the year amounted to EUR: 118.7 million (EUR: 99.3 million in December 31, 2016).

The net charge to income corresponding to pension and supplementary benefits for widows, orphans and permanent invalidity amounted to EUR 14.5 million in 2017 (EUR: 12.9 in 2016).

In 2017 there is no payments in the form of a single payment of the annual voluntary pre-retirement allowance (EUR: 6.7 million in 2016).

Additionally, the capital insured by life and accident insurance at December 31, 2017 of this group amounts to EUR 53.6 million (EUR: 59.1 million at December 31, 2016).

h) Post-employment benefits to former Directors and former executive vice presidents

The post-employment benefits and settlements paid in 2017 to former directors of the Bank, other than those detailed in Note 5.c amounted to EUR 26.2 million (2016: EUR 7.3 million). Also, the post-employment benefits and settlements paid in 2017 to former executive vice presidents amounted to EUR 17.7 million (2016: EUR 134.7 million).

Contributions to insurance policies that hedge pensions and complementary widowhood, orphanhood and permanent disability benefits to previous members of the Bank's Management Board, amounted to EUR 0.5 million in 2017 (EUR 0.66 million in 2016). Likewise, contributions to insurance policies that hedge pensions and complementary widowhood, orphanhood and permanent disability benefits for previous managing directors amounted to EUR 5.5 million in 2017 (EUR 6.6 million in 2017).

In 2017 a period provision of EUR 0.5 thousand (release of EUR 0.3 million in 2016) was recognised in the consolidated income statement in connection with the Group's pension and similar obligations to former directors of the Bank (including insurance premiums for supplementary surviving spouse/child and permanent disability benefits), and a period provision of EUR 5.6 thousand was also recognised in relation to former executive vice presidents (2016: a period provision of EUR 0.5 thousand was recognised).

In addition, Provisions - Provision for pensions and similar obligations in the consolidated balance sheet as at December 31, 2017 included EUR 81.8 million in respect of the post-employment benefit obligations to former Directors of the Bank (December 31, 2016: EUR 96.8 million) and EUR 175.8 million corresponding to former executive vice presidents (2016: EUR 171 million).

i) *Pre-retirement and retirement*

The following executive directors will be entitled to take pre-retirement in the event of termination, if they have not yet reached the age of retirement, on the terms indicated below:

Ms. Ana Botín-Sanz de Sautuola y O'Shea will be entitled to take pre-retirement in the event of termination for reasons other than breach. In such case, she will be entitled to an annual emolument equivalent to her fixed remuneration plus 30% of the average of her latest amounts of variable remuneration, up to a maximum of three. This emolument would be reduced by up to 16% in the event of voluntary retirement before the age of 60. This assignment will be subject to malus and clawback conditions in effect for a period of 5 years. Mr. José Antonio Álvarez Álvarez will be entitled to take pre-retirement in the event of termination for reasons other than his own free will or breach. In such case, he will be entitled to an annual emolument equivalent to the fixed remuneration corresponding to him as executive vice president. This assignment will be subject to malus and clawback conditions in effect for a period of 5 years.

j) *Contract termination*

The executive directors and senior executives have indefinite-term employment contracts. Executive directors or senior executives whose contracts are terminated voluntarily or due to breach of duties are not entitled to receive any economic compensation. If the Bank terminates the contract for any other reason, they will be entitled to the corresponding legally-stipulated termination benefit, without prejudice to the compensation that corresponds to the non-competition obligations, as detailed in the remuneration policy of the directors

If the Bank were to terminate her contract, Ms. Ana Botín-Sanz de Sautuola y O'Shea would have to remain at the Bank's disposal for a period of four months in order to ensure an adequate transition, and would receive her fixed salary during that period.

Other non-director members of the Group's senior management, other than those whose contracts were amended in 2012 as indicated above, have contracts which entitle them, in certain circumstances, to an extraordinary contribution to their welfare system in the event of termination for reasons other than voluntary redundancy, retirement, disability or serious breach of duties. These benefits are recognised as a provision for pensions and similar obligations and as a staff cost only when the employment relationship between the Bank and its executives is terminated before the normal retirement date.

k) *Information on investments held by the directors in other companies and conflicts of interest*

None of the members of the Board of Directors or persons related to them perform, as independent professionals or as employees, activities that involve effective competition, be it present or potential, with the activities of Banco Santander, S.A., or that, in any other way, place the directors in an ongoing conflict with the interests of Banco Santander, S.A.

Without prejudice to the foregoing, following is a detail of the declarations by the directors with respect to their equity interests in companies not related to the Group whose object is banking, financing or lending; and of the management or governing functions, if any, that the directors discharge thereat.

Administrator	Denomination	Number of shares	Functions
D ^a . Ana Botín-Sanz de Sautuola y O'Shea	Bankinter, S.A. *	5,179,932	-
Mr. Bruce Neil Carnegie-Brown	Moneysupermarket.com Group plc	-	President (1)
	Lloyd's of London Ltd	-	President (1)
D. Rodrigo Echenique Gordillo	Mitsubishi UFJ Financial Group *	17,500	- -
D. Guillermo de la Dehesa Romero	Goldman, Sachs & Co. (The Goldman Sachs Group, Inc.)	19,546	-
D. Javier Botín-Sanz de Sautuola y O'Shea	Bankinter, S.A.	6,929,853	-
	JB Capital Markets Sociedad de Valores, S.A.	2,077,198	President
D ^a . Esther Giménez-Salinas i Colomer	Gawa Capital Partners, S.L.	-	Manager officer (1)
D. Ramiro Mato García-Ansorena	BNP Paribas	13,806	-

(*) Indirect ownership.

(1) Non-executive.

With regard to situations of conflict of interest, as stipulated in Article 30 of the Rules and Regulations of the Board, the directors must notify the board of any direct or indirect conflict with the interests of the Bank in which they or persons related thereto may be involved. The director involved shall refrain from taking part in discussions or voting on any resolutions or decisions in which the director or any persons related thereto may have a conflict of interest.

Also, under Article 33 of the Rules and Regulations of the Board, following a favourable report by the audit committee, the board must authorise the transactions which the Bank performs with directors (unless the power to approve them is vested by law in the general meeting), excluding the transactions indicated in Article 33.2.

Accordingly, the related party transactions performed during the year met the conditions established in the Rules and Regulations of the Board not to require authorisation of the governing bodies, or obtained such authorisation, following a favourable report by the audit committee, after confirming that the consideration and the other conditions agreed upon were within market parameters.

In addition, other directors abstained from participating in and voting on the deliberations of the meetings of the Board of Directors or the board committees on 86 occasions in 2017. The breakdown of these 86 cases is as follows: 27 related to proposals for the appointment, re-election or removal of directors, or the appointment of members of the board committees or committees in Group companies; 25 related to matters connected with remuneration or the extension of loans or credits; 22 related to the debate of proposed financing or other lending transactions involving companies related to directors; and on 12 occasions the abstention occurred in connection with the annual verification of the directors' status which, pursuant to Article 6.3 of the Rules and Regulations of the Board, was performed by the appointments committee.

6. Loans and advances to central banks and credit institutions

The detail, by classification, type and currency, of Loans and advances to credit institutions in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
CENTRAL BANKS			
Classification:			
Financial assets held for trading	-	-	-
Financial assets designated at fair value through profit or loss	-	-	-
Loans and receivables	26,278	27,973	17,337
	26,278	27,973	17,337
Type:			
Time deposits	17,359	14,445	9,958
Reverse repurchase agreements	8,919	13,528	7,379
Impaired assets	-	-	-
Valuation adjustments for impairment	-	-	-
<i>Of which risk country</i>	-	-	-
	26,278	27,973	17,337
CREDIT INSTITUTIONS			
Classification:			
Financial assets held for trading	1,696	3,221	1,352
Financial assets designated at fair value through profit or loss	9,889	10,069	26,403
Loans and receivables	39,567	35,424	37,438
	51,152	48,714	65,193
Type:			
Time deposits	8,169	6,577	7,875
Reverse repurchase agreements	21,765	20,867	37,744
Non- loan advances	21,232	21,281	19,580
Impaired assets	4	4	13
Valuation adjustments for impairment	(18)	(15)	(19)
<i>Of which risk country</i>	(10)	(12)	(12)
	51,152	48,714	65,193
Currency:			
Euro	23,286	24,278	42,666
Pound sterling	5,582	4,337	3,684
US dollar	15,325	11,996	14,395
Brazilian reais	28,140	32,013	20,341
Other currencies	5,097	4,063	1,444
TOTAL	77,430	76,687	82,530

The loans and advances to credit institutions classified under Financial assets held for trading consist mainly of securities of foreign institutions acquired under reverse repurchase agreements, whereas those classified under Financial assets designated at fair value through profit or loss consist of assets of Spanish and foreign institutions acquired under reverse repurchase agreements.

The loans and advances to credit institutions classified under Loans and receivables are mainly time accounts and deposits.

Note 51 contains a detail of the residual maturity periods of Loans and receivables and of the related average interest rates.

7. Debt instruments

a) Detail

The detail, by classification, type and currency, of Debt instruments in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Classification:			
Financial assets held for trading	36,351	48,922	43,964
Financial assets designated at fair value through profit or loss	3,485	3,398	3,717
Financial assets available-for-sale ^(*)	128,481	111,287	117,187
Loans and receivables	17,543	13,237	10,907
Held-to-maturity investments	13,491	14,468	4,355
	199,351	191,312	180,130
Type:			
Spanish government debt securities ^(*)	59,186	45,696	45,787
Foreign government debt securities	99,424	103,070	88,346
Issued by financial institutions	12,155	16,874	18,843
Other fixed-income securities	28,299	25,397	27,227
Impaired financial assets	1,017	773	218
Impairment losses	(730)	(498)	(291)
	199,351	191,312	180,130
Currency:			
Euro ^(*)	93,250	73,791	81,196
Pound sterling	16,203	16,106	10,551
US dollar	25,191	31,401	27,011
Other currencies	65,437	70,512	61,663
Total Gross	200,081	191,810	180,422
Impairment losses	(730)	(498)	(291)
	199,351	191,312	180,130

(*) During 2017 the increase produced mainly due to Banco Popular acquisition.

During the year 2016, Santander UK Plc purchased a portfolio of UK Government debt securities which were classified as held-to-maturity investments on acquisition for the amount of EUR 7,765 million.

In 2015, the Group reclassified certain financial instruments from the available-for-sale portfolio into the held-to-maturity investment portfolio. Pursuant to the applicable legislation, for the fair value of these instruments at the date of reclassification was considered their initial cost and the amount recognised in Other comprehensive income in the Group's consolidated equity remained in the consolidated balance sheet, together with the adjustments relating to the other Financial assets available-for-sale. The reclassified instruments were subsequently measured at their amortised cost, and both the difference between their amortised cost and their maturity amount and the Other comprehensive income previously recognised in equity will be recognised in the consolidated income statement over the remaining life of the financial assets using the effective interest method.

b) Breakdown

The breakdown, by origin of the issuer, of Debt instruments at December 31, 2017, 2016 and 2015, net of impairment losses, is as follows:

	Millions of euros											
	2017				2016				2015			
	Private fixed-income	Public fixed-income	Total	%	Private fixed-income	Public fixed-income	Total	%	Private fixed-income	Public fixed-income	Total	%
Spain	5,272	59,186	64,458	32.33%	6,153	45,696	51,849	27.10%	7,387	45,787	53,174	29.52%
United Kingdom	4,339	10,717	15,056	7.55%	3,531	11,910	15,441	8.07%	3,746	6,456	10,202	5.66%
Portugal	3,972	7,892	11,864	5.95%	4,068	7,689	11,757	6.15%	3,889	9,975	13,864	7.70%
Italy	1,287	7,171	8,458	4.24%	1,035	3,547	4,582	2.40%	1,312	4,423	5,735	3.18%
Ireland	3,147	2	3,149	1.58%	518	-	518	0.27%	342	-	342	0.19%
Poland	772	6,619	7,391	3.71%	707	6,265	6,972	3.64%	802	5,470	6,272	3.48%
Other European countries	7,195	1,733	8,928	4.48%	7,203	1,736	8,939	4.67%	7,912	3,133	11,045	6.13%
United States	7,986	11,670	19,656	9.86%	10,559	13,058	23,617	12.34%	11,919	9,753	21,672	12.03%
Brazil	4,729	34,940	39,669	19.90%	5,364	39,770	45,134	23.59%	5,405	25,588	30,993	17.21%
Mexico	461	9,478	9,939	4.99%	587	10,628	11,215	5.86%	723	15,296	16,019	8.89%
Chile	62	4,071	4,133	2.07%	1,315	3,643	4,958	2.59%	1,027	2,032	3,059	1.70%
Other American countries	755	913	1,668	0.84%	782	1,262	2,044	1.07%	762	1,611	2,373	1.32%
Rest of the world	764	4,218	4,982	2.50%	724	3,562	4,286	2.24%	771	4,609	5,380	2.99%
	40,741	158,610	199,351	100%	42,546	148,766	191,312	100%	45,997	134,133	180,130	100%

The detail, by issuer rating, of Debt instruments at December 31, 2017, 2016 and 2015 is as follows:

	Millions of euros											
	2017				2016				2015			
	Private fixed-income	Public fixed-income	Total	%	Private fixed-income	Public fixed-income	Total	%	Private fixed-income	Public fixed-income	Total	%
AAA	16,239	924	17,163	8.61%	18,916	1,008	19,924	10.41%	16,975	9,164	26,139	14.51%
AA	2,714	23,522	26,236	13.16%	1,632	29,639	31,271	16.35%	3,452	13,168	16,620	9.23%
A	4,373	8,037	12,410	6.23%	2,928	3,285	6,213	3.25%	7,379	9,120	16,499	9.16%
BBB	6,449	91,012	97,461	48.89%	7,579	66,955	74,534	38.96%	8,011	65,707	73,718	40.92%
Below BBB	2,393	35,109	37,502	18.81%	4,751	47,872	52,623	27.51%	2,575	35,573	38,148	21.18%
Unrated	8,573	6	8,579	4.30%	6,740	7	6,747	3.53%	7,605	1,401	9,006	5.00%
	40,741	158,610	199,351	100%	42,546	148,766	191,312	100%	45,997	134,133	180,130	100%

The distribution of exposure by rating shown in the foregoing table has been affected by the various reviews of sovereign issuer ratings conducted in recent years. Moreover, the main review in 2017 are that of Portugal (from BB+ to BBB-) and Chile (from AA- to AA+). The main reviews in 2016 were that of United Kingdom (from AAA to AA), Poland (from A to BBB+) and Argentina (From Unrated to B-). Also, the principal review in 2015 was that of Brazil (from BBB to Below BBB).

The detail, by type of financial instrument, of Private fixed-income securities at December 31, 2017, 2016 and 2015, net of impairment losses, is as follows:

	Millions of euros		
	2017	2016	2015
Securitised mortgage bonds	2,458	1,584	2,110
Other asset-backed bonds	5,992	2,803	3,073
Floating rate debt	13,756	11,818	16,633
Fixed rate debt	18,535	26,341	24,181
Total	40,741	42,546	45,997

c) Impairment losses

The changes in the impairment losses on Debt instruments are summarised below:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	498	291	144
Net impairment losses for the year (*)	348	380	211
<i>Of which:</i>			
<i>Impairment losses charged to income</i>	386	423	223
<i>Impairment losses reversed with a credit to income</i>	(38)	(43)	(12)
Exchange differences and other items	(116)	(172)	(64)
Balance at end of year	730	498	291
<i>Of which:</i>			
<i>By geographical location of risk:</i>			
<i>European Union</i>	30	40	34
<i>Latin America</i>	700	458	257
<i>(*) Of which:</i>			
<i>Loans and advances</i>	348	405	92
<i>Financial assets available for sale</i>	-	(25)	119

d) Other information

The detail, by term to maturity, of the debt instruments pledged as security for certain commitments, is as follows:

	Millions of euros							
	2017							
	1 day	1 week	1 month	3 months	6 months	1 year	More than 12 months	Total
Government debt securities	3,076	42,213	18,624	9,614	5,895	1,222	1,157	81,801
Other debt instruments	810	853	529	689	257	804	4,039	7,981
Total	3,886	43,066	19,153	10,303	6,152	2,026	5,196	89,782

There are no particular conditions relating to the pledge of these assets that need to be disclosed.

Note 29 contains a detail of the Other comprehensive income recognised in equity on Financial assets available-for-sale.

Note 51 contains a detail of the residual maturity periods of Financial assets available-for-sale and of Loans and receivables and of the related average interest rates.

8. Equity instruments

a) Breakdown

The detail, by classification and type, of Equity instruments in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Classification:			
Financial assets held for trading	21,353	14,497	18,225
Financial assets designated at fair value through profit or loss	933	546	630
Financial assets available-for-sale	4,790	5,487	4,849
	27,076	20,530	23,704
Type:			
Shares of Spanish companies	4,199	3,098	2,479
Shares of foreign companies	20,448	15,342	19,077
Investment fund units and shares	2,429	2,090	2,148
	27,076	20,530	23,704

Note 29 contains a detail of the Other comprehensive income recognised in equity on Financial assets available-for-sale, and also the related impairment losses.

b) Changes

The changes in Financial assets available-for-sale - Equity instruments were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	5,487	4,849	5,001
Net additions (disposals)	(331)	(294)	(392)
Of which:			
Bank of Shanghai Co., Ltd.	-	-	109
Visa Europe, Ltd.	-	(263)	-
Valuation adjustment and other items	(366)	932	240
Balance at end of year	4,790	5,487	4,849

The main acquisitions and disposals made in 2017, 2016 and 2015 were as follows:

i. Bank of Shanghai Co., Ltd.

In May 2014 the Group acquired 8% of Bank of Shanghai Co., Ltd. for EUR 396 million.

In June 2015 the Group subscribed to a capital increase at this company for EUR 109 million, thereby retaining its ownership interest percentage.

In November 2016, the Bank of Shanghai shares began to trade, which meant that the closing price at December 31, 2017 and December 31, 2016 included a positive valuation adjustment of EUR 340 million and EUR 675 million compared to the cost recorded in Other comprehensive income – items that may be classified in results – Financial assets available for sale.

ii. Visa Europe, Ltd.

On June 21, 2016 the Group disposed its Visa Europe, Ltd. stake, classified as available for sale, obtaining a gain net of taxes of EUR 227 million (see Note 44 Gains or losses on financial assets and liabilities not measured at fair value through profit or loss, net).

c) Notifications of acquisitions of investments

The notifications made by the Bank in 2017, in compliance with Article 155 of the Spanish Limited Liability Companies Law and Article 125 of Spanish Securities Market Law 24/1998, of the acquisitions and disposals of holdings in investees are listed in Appendix IV.

9. Derivatives (assets and liabilities) and Short positions

a) Derivatives

The detail, by type of inherent risk, of the fair value of the derivatives arranged by the Group is as follows (see Note 36):

	Millions of euros					
	2017		2016		2015	
	Debit balance	Credit balance	Debit balance	Credit balance	Debit balance	Credit balance
Interest rate risk	38,030	37,582	47,884	48,124	51,576	49,095
Currency risk	16,320	18,014	21,087	23,500	21,924	23,444
Price risk	2,167	2,040	2,599	2,402	2,598	3,343
Other risks	726	256	473	343	626	532
	57,243	57,892	72,043	74,369	76,724	76,414

b) Short positions

Following is a breakdown of the short positions (liabilities):

	Millions of euros		
	2017	2016	2015
Borrowed securities:			
Debt instruments	2,447	2,250	3,098
<i>Of which: Santander UK plc</i>	<i>1,557</i>	<i>1,319</i>	<i>1,857</i>
Equity instruments	1,671	1,142	990
<i>Of which: Santander UK plc</i>	<i>1,500</i>	<i>991</i>	<i>905</i>
Short sales:			
Debt instruments	16,861	19,613	13,274
<i>Of which:</i>			
<i>Banco Santander, S.A.</i>	<i>8,621</i>	<i>7,472</i>	<i>6,953</i>
<i>Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México</i>	<i>46</i>	<i>1,872</i>	<i>1,290</i>
<i>Banco Santander (Brasil) S.A.</i>	<i>8,188</i>	<i>9,197</i>	<i>4,619</i>
Equity instruments	-	-	-
	20,979	23,005	17,362

10. Loans and advances to customers

a) Detail

The detail, by classification, of Loans and advances to customers in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Financial assets held for trading	8,815	9,504	6,081
Financial assets designated at fair value through profit or loss	20,475	17,596	14,293
Loans and receivables	819,625	763,370	770,474
<i>Of which:</i>			
<i>Disregarding impairment losses</i>	843,559	787,763	796,991
<i>Impairment losses</i>	(23,934)	(24,393)	(26,517)
<i>Of which, due to country risk</i>	(18)	(15)	(12)
	848,915	790,470	790,848
Loans and advances to customers disregarding impairment losses	872,849	814,863	817,365

Note 51 contains a detail of the residual maturity periods of loans and receivables and of the related average interest rates.

Note 54 shows the Group's total exposure, by origin of the issuer.

There are no loans and advances to customers for material amounts without fixed maturity dates.

b) Breakdown

Following is a breakdown, by loan type and status, geographical area of residence and interest rate formula, of the loans and advances to customers of the Group, which reflect the Group's exposure to credit risk in its core business, disregarding impairment losses:

	Millions of euros		
	2017	2016	2015
Loan type and status:			
Commercial credit	29,287	23,894	18,486
Secured loans	473,936	454,677	481,221
Reverse repurchase agreements	18,864	16,609	12,022
Other term loans	257,441	232,288	217,829
Finance leases	28,511	25,357	22,900
Receivable on demand	6,721	8,102	8,504
Credit cards receivables	21,809	21,363	20,270
Impaired assets	36,280	32,573	36,133
	872,849	814,863	817,365
Geographical area:			
Spain	227,446	161,372	167,856
European Union (excluding Spain)	390,536	379,666	401,315
United States and Puerto Rico	75,777	87,318	88,737
Other OECD countries	74,463	74,157	69,519
Latin America (non-OECD)	88,302	93,207	77,519
Rest of the world	16,325	19,143	12,419
	872,849	814,863	817,365
Interest rate formula:			
Fixed rate	447,788	417,448	407,026
Floating rate	425,061	397,415	410,339
	872,849	814,863	817,365

At December 31, 2017, the Group had granted loans amounting to EUR 16,470 million (December 31, 2016: EUR 14,127 million; December 31, 2015: EUR 13,993 million) to Spanish public sector agencies (which had ratings of BBB at December 31, 2017, 2016 and 2015), and EUR 18,577 million to the public sector in other countries (December 31, 2016: EUR 16,483 million; December 31, 2015: EUR 7,772 million). At December 31, 2017, the breakdown of this amount by issuer rating was as follows: 9.5% AAA, 50.0% AA, 0.9% A, 36.0% BBB and 3.7% below BBB.

Without considering the Public Administrations, the amount of the loans and advances at December 31, 2017 amounts to EUR 837,802 million, of which, EUR 801,640 million euros are classified to non-performing. The percentage breakdown of these loans and advances by counterparty credit quality is as follows: 5.4% AAA, 14.2% AA, 19.7% A, 26.7% BBB and 34.1% below BBB.

The above-mentioned ratings were obtained by converting the internal ratings awarded to customers by the Group (See Note 54) into the external ratings classification established by Standard & Poor's, in order to make them more readily comparable.

Following is a detail, by activity, of the loans to customers at December 31, 2017, net of impairment losses:

	Millions of euros								
	Total	Without collateral	Secured loans						
			Net exposure		Loan-to-value ratio (a)				
			Of which: Property collateral	Of which: Other collateral	Less than or equal to 40%	More than 40% and less than or equal to 60%	More than 60% and less than or equal to 80%	More than 80% and less than or equal to 100%	More than 100%
Public sector	33,008	21,611	8,565	2,832	1,245	2,254	4,719	3,052	127
Other financial institutions (Financial business activity)	35,036	10,930	1,166	22,940	862	887	331	21,347	679
Non-financial corporations and individual entrepreneurs (Non-financial business activity) (broken down by purpose)	288,912	167,960	65,864	55,088	25,599	18,426	14,183	38,049	24,695
<i>Of which:</i>									
<i>Construction and property development</i>	26,996	2,642	22,849	1,505	9,032	5,745	4,224	2,906	2,447
<i>Civil engineering construction</i>	3,422	2,100	441	881	128	294	158	281	461
<i>Large companies</i>	137,775	98,670	11,729	27,376	5,275	3,823	3,194	15,592	11,221
<i>SMEs and individual entrepreneurs</i>	120,719	64,548	30,845	25,326	11,164	8,564	6,607	19,270	10,566
Households – other (broken down by purpose)	473,075	112,566	318,635	41,874	83,202	100,972	98,556	45,293	32,486
<i>Of which:</i>									
<i>Residential</i>	308,985	1,762	306,701	522	76,300	94,654	93,403	34,788	8,078
<i>Consumer loans</i>	144,846	106,219	2,592	36,035	3,590	4,036	3,150	5,207	22,644
<i>Other purposes</i>	19,244	4,585	9,342	5,317	3,312	2,282	2,003	5,298	1,764
Total (*)	830,031	313,067	394,230	122,734	110,908	122,539	117,789	107,741	57,987
<i>Memorandum item</i>									
<i>Refinanced and restructured transactions (**)</i>	36,164	8,494	16,694	10,976	3,495	3,377	3,704	4,431	12,663

(*) In addition, the Group has granted advances to customers amounting to EUR 18,884 million, bringing the total of loans and advances to EUR 848,915 million.

(**) Includes the net balance of the impairment of the accumulated value or accumulated losses in the fair value due to credit risk.

(a) The ratio is the carrying amount of the transactions at December 31, 2017 provided by the latest available appraisal value of the collateral.

Note 54 contains information relating to the restructured/refinanced loan book.

c) Impairment losses

The changes in the impairment losses on the assets making up the balances of Loans and receivables - Loans and advances to customers were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	24,393	26,517	27,217
Net impairment losses charged to income for the year	10,513	10,734	11,477
<i>Of which:</i>			
<i>Impairment losses charged to income</i>	19,006	17,081	16,461
<i>Impairment losses reversed with a credit to income</i>	(8,493)	(6,347)	(4,984)
Change of perimeter	-	(136)	-
Write-off of impaired balances against recorded impairment allowance	(13,522)	(12,758)	(12,361)
Exchange differences and other changes	2,550	36	184
Balance at end of year	23,934	24,393	26,517
<i>Of which:</i>			
<i>By status of the asset:</i>			
<i>Impaired assets</i>	16,207	15,331	17,421
<i>Of which: due to country risk (Note 54)</i>	18	15	12
<i>Other assets</i>	7,727	9,062	9,096
Balance at end of year	23,934	24,393	26,517
<i>Of which:</i>			
<i>Individually calculated</i>	5,311	6,097	9,673
<i>Collective calculated:</i>	18,623	18,296	16,844

In addition, provisions for debt securities amounting to EUR 348 million (December 31, 2016: EUR 405 million; December 31, 2015: EUR 92 million) and written-off assets recoveries have been recorded in the year amounting to EUR 1,620 million. (December 31, 2016: EUR 1,582 million; December 31, 2015: EUR 1,375 million). With this, the impairment amounts EUR 9,241 million (December 31, 2016: EUR 9,557 million; December 31, 2015: EUR 10,194 million).

d) Impaired assets and assets with unpaid past-due amounts

The detail of the changes in the balance of the financial assets classified as Loans and receivables -Loans and advances to customers and considered to be impaired due to credit risk is as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	32,573	36,133	40,372
Net additions	8,409	7,393	7,862
Written-off assets	(13,522)	(12,758)	(12,361)
Changes in the scope of consolidation	9,618	661	106
Exchange differences and other	(798)	1,144	154
Balance at end of year	36,280	32,573	36,133

This amount, after deducting the related allowances, represents the Group's best estimate of the discounted value of the flows that are expected to be recovered from the impaired assets.

At December 31, 2016, the Group's written-off assets totalled EUR 43,508 million (December 31, 2016: EUR 40,473 million; December 31, 2015: EUR 36,848 million).

Following is a detail of the financial assets classified as Loans and receivables to costumers and considered to be impaired due to credit risk at December 31, 2017, classified by geographical location of risk and by age of the oldest past-due amount:

	Millions of euros					
	With no past-due balances or less than 90 days past due	With balances past due by				
		90 to 180 days	180 to 270 days	270 days to 1 year	More than 1 year	Total
Spain	6,012	938	793	814	9,643	18,200
European Union (excluding Spain)	2,023	1,526	811	558	3,829	8,747
United States and Puerto Rico	1,221	641	42	50	192	2,146
Other OECD countries	1,523	563	166	128	378	2,758
Latin America (non-OECD)	945	1,309	709	578	888	4,429
Rest of the world	-	-	-	-	-	-
	11,724	4,977	2,521	2,128	14,930	36,280

The detail at December 31, 2016 is as follows:

	Millions of euros					
	With no past-due balances or less than 90 days past due	With balances past due by				
		90 to 180 days	180 to 270 days	270 days to 1 year	More than 1 year	Total
Spain	4,845	508	360	625	7,009	13,347
European Union (excluding Spain)	2,648	1,783	877	654	3,262	9,224
United States and Puerto Rico	805	833	38	61	242	1,979
Other OECD countries	1,601	481	145	158	474	2,859
Latin America (non-OECD)	1,242	1,059	1,131	677	1,055	5,164
Rest of the world	-	-	-	-	-	-
	11,141	4,664	2,551	2,175	12,042	32,573

The detail at December 31, 2015 is as follows:

	Millions of euros					
	With no past-due balances or less than 90 days past due	With balances past due by				
		90 to 180 days	180 to 270 days	270 days to 1 year	More than 1 year	Total
Spain	6,623	894	622	551	8,329	17,019
European Union (excluding Spain)	1,854	1,720	916	791	4,394	9,675
United States and Puerto Rico	1,305	135	58	29	257	1,784
Other OECD countries	721	894	232	194	1,237	3,278
Latin America (non-OECD)	1,418	995	666	477	766	4,322
Rest of the world	8	2	-	-	45	55
	11,929	4,640	2,494	2,042	15,028	36,133

Set forth below for each class of impaired asset are the gross amount, associated allowances and information relating to the collateral and/or other credit enhancements obtained at December 31, 2017:

	Millions of euros		
	Gross amount	Allowance recognised	Estimated collateral value (*)
Without associated collateral	15,127	9,303	-
With property collateral	17,534	5,128	11,945
With other collateral	3,619	1,776	1,168
Balance at end of year	36,280	16,207	13,113

(*) Including the estimated value of the collateral associated with each loan. Accordingly, any other cash flows that may be obtained, such as those arising from borrowers' personal guarantees, are not included.

When classifying assets in the previous table, the main factors considered by the Group to determine whether an asset has become impaired are the existence of amounts past due -assets impaired due to arrears- or other circumstances may be arise which will not result in all contractual cash flowa being recovered, such as a deterioration of the borrower's financial situation, the worsening of its capacity to generate funds or difficulties experienced by it in accessing credit.

Loans classified as standard: past-due amounts receivable

In addition, at December 31, 2017, there were assets with amounts receivable that were past due by 90 days or less, the detail of which, by age of the oldest past-due amount, is as follows:

	Millions of euros		
	Less than 1 month	1 to 2 months	2 to 3 months
Loans and advances to customers	1,381	623	373
<i>Of which Central Banks</i>	-	-	-
<i>Of which Public sector</i>	1	1	-
Total	1,381	623	373

e) Securitisation

Loans and advances to customers includes, inter alia, the securitised loans transferred to third parties on which the Group has retained the risks and rewards, albeit partially, and which therefore, in accordance with the applicable accounting standards, cannot be derecognised. The breakdown of the securitised loans, by type of original financial instrument, and of the securitised loans derecognised because the stipulated requirements were met (See Note 2.e) is shown below. Note 22 details the liabilities associated with these securitisation transactions.

	Millions of euros		
	2017	2016	2015
Derecognised	241	477	685
<i>Of which</i>			
<i>Securitised mortgage assets</i>	241	477	685
Retained on the balance sheet	91,208	100,675	107,643
<i>Of which</i>			
<i>Securitised mortgage assets</i>	36,844	44,311	54,003
<i>Of which: UK assets</i>	15,694	20,969	30,833
<i>Other securitised assets</i>	54,364	56,364	53,640
Total	91,449	101,152	108,328

Securitisation is used as a tool for the management of regulatory capital and as a means of diversifying the Group's liquidity sources. In 2017, 2016 and 2015 the Group did not derecognise any of the securitisations performed, and the balance shown as derecognised for those years relates to securitisations performed in prior years.

The loans derecognised include assets of Santander Bank, National Association amounting to approximately EUR 113 million at December 31, 2017 (December 31, 2016: EUR 324 million; December 31, 2015: EUR 506 million) that were sold, prior to this company's inclusion in the Group, on the secondary market for multifamily loans, and over which control was transferred and substantially all the associated risks and rewards were not retained. At December 31, 2017 the Group recognised under Other liabilities an obligation amounting to EUR 1 million (December 31, 2016: EUR 3 million; December 31, 2015: EUR 6 million), which represents the fair value of the retained credit risk.

The loans retained on the face of the balance sheet include the loans associated with securitisations in which the Group retains a subordinated debt and/or grants any manner of credit enhancements to the new holders.

The loans transferred through securitisation are mainly mortgage loans, loans to companies and consumer loans.

11. Hedging derivatives

The detail, by type of risk hedged, of the fair value of the derivatives qualifying for hedge accounting is as follows (see Note 36):

	Millions of euros					
	2017		2016		2015	
	Assets	Liabilities	Assets	Liabilities	Assets	Liabilities
Fair value hedges	3,607	6,968	4,678	5,696	4,620	5,786
<i>Of which: Portfolio hedges</i>	<i>1,058</i>	<i>1,920</i>	<i>1,525</i>	<i>2,329</i>	<i>426</i>	<i>2,168</i>
Cash flow hedges	4,416	947	5,349	1,324	2,449	3,021
Hedges of net investments in foreign operations	514	129	350	1,136	658	130
	8,537	8,044	10,377	8,156	7,727	8,937

Note 36 contains a description of the Group's main hedges.

12. Non-current assets

The detail of Non-current assets held for sale in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Tangible assets	11,661	5,743	5,623
<i>Of which:</i>			
<i>Foreclosed assets</i>	<i>11,566</i>	<i>5,640</i>	<i>5,533</i>
<i>Of which: Property assets in Spain (Note 54)</i>	<i>10,533</i>	<i>4,902</i>	<i>4,983</i>
<i>From Banco Popular in the process of sale (Note 3)</i>	<i>5,943</i>	<i>-</i>	<i>-</i>
<i>Other tangible assets held for sale</i>	<i>95</i>	<i>103</i>	<i>90</i>
Other assets (*)	3,619	29	23
	15,280	5,772	5,646

(*) These include, mainly, Banco Popular assets under the sale of the real estate business to Blackstone (see Note 3).

At December 31, 2017, without considering the assets of Banco Popular under the aforementioned sale, the allowances recognised for the total non-current assets held for sale represented 50% (2016: 51%; 2015: 51%). The net charges recorded in those years amounted to EUR 347 million, EUR 241 million and EUR 253 million, respectively and the recoveries during these exercises are amounted to EUR 41 million, EUR 29 million and EUR 31 million.

In 2017 the Group sold, for EUR 1,295 million, foreclosed properties with a gross carrying amount of EUR 2,168 million, for which provisions totalling EUR 968 million had been recognised. These sales gave rise to gains of EUR 95 million.

In addition, other tangible assets were sold for EUR 87 million, giving rise to a gain of EUR 8 million (see Note 50).

13. Investments

a) Breakdown

The detail, by company, of Investments (see Note 2.b) is as follows:

	Millions of euros		
	2017	2016	2015
Associated entities			
Merlin Properties, SOCIMI, S.A.	1,242	1,168	-
Zurich Santander Insurance América, S.L.	988	1,011	873
Testa Residencial, SOCIMI, S.A.	651	307	-
Allianz Popular, S.L.	438	-	-
Santander Insurance	358	325	301
Other companies	520	431	485
	4,197	3,242	1,659
Joint Ventures entities			
Wizink Bank, S.A.	1,017	-	-
Unión de Créditos Inmobiliarios, S.A., EFC	207	177	184
Aegon Santander Seguros (currently Santander Generales Seguros y Reaseguros, S.A. and Santander Vida Seguros y Reaseguros, S.A.)	186	197	240
SAM Investment Holdings Limited (*)	-	525	514
Other companies	577	695	654
	1,987	1,594	1,592

(*) SAM Investment Holdings Limited becomes part of the Group.

Of the entities included above, at December 31, 2017, the entity Merlin Properties, SOCIMI, S.A and Compañía Española de Viviendas en Alquiler, S.A. are the only listed companies.

b) Changes

The changes in the investment were as followed:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	4,836	3,251	3,471
Acquisitions (disposals) and capital increases (reductions)	1,893	(72)	(72)
<i>Of which:</i>			
Wizink Bank, S.A.	1,017	-	-
Allianz Popular, S.L.	438	-	-
Changes in the consolidation method (Note 3)	(582)	1,457	21
<i>Of which:</i>			
Merlin and Testa	-	1,475	-
SAM Investment Holdings Limited	(494)	-	-
Effect of equity accounting (Note 41)	704	444	375
Dividends paid and reimbursements of share premium	(376)	(305)	(227)
Exchange differences and other changes	(291)	61	(317)
Balance at end of year	6,184	4,836	3,251

c) Impairment losses

In 2017, 2016 and 2015 there was no evidence of material impairment on the Group's investments.

d) Other information

Following is a summary of the financial information on the companies accounted for using the equity method (obtained from the information available at the date of preparation of the financial statements):

	Millions of euros		
	2017	2016	2015
Total assets	63,093	55,791	42,510
Total liabilities	(51,242)	(45,623)	(38,118)
Net assets	11,851	10,168	4,392
Group's share of net assets	4,194	3,381	1,904
Goodwill	1,990	1,455	1,347
Of which:			
Zurich Santander Insurance América, S.L.	526	526	526
Wizink Bank, S.A.	553	-	-
Allianz popular, S.L.	347	-	-
Santander Insurance (Irlanda)	205	205	205
Total Group share	6,184	4,836	3,251
Total income	12,536	11,766	11,430
Total profit	1,699	984	935
Group's share of profit	704	444	375

Following is a summary of the financial information for 2017 on the main associates and joint ventures (obtained from the information available at the date of preparation of the financial statements):

	Millions of euros			
	Total assets	Total liabilities	Total income	Total profit
Joint Ventures entities	25,789	(23,072)	3,833	330
Of which:				
Unión de Créditos Inmobiliarios, S.A., EFC	12,318	(11,905)	345	10
Wizink Bank, S.A.	5,235	(4,054)	947	73
Aegon Santander Seguros (currently Santander Generales Seguros y Reaseguros, S.A. and Santander Vida Seguros y Reaseguros, S.A.)	654	(424)	382	30
Associated entities	37,304	(28,170)	8,703	1,369
Of which:				
Zurich Santander Insurance América, S.L.	16,049	(15,105)	4,696	491
Allianz Popular, S.L.	1,053	(826)	481	38
Santander Insurance (Irlanda)	2,161	(1,852)	843	63
Total	63,093	(51,242)	12,536	1,699

14. Insurance contracts linked to pensions

The detail of Insurance contracts linked to pensions in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Assets relating to insurance contracts covering post-employment benefit plan obligations:			
Banco Santander, S.A.	238	269	299
Banco Popular (Other similar obligations)	1	-	-
	239	269	299

15. Liabilities and Assets under insurance contracts and Reinsurance assets

The detail of Liabilities under insurance contracts and Reinsurance assets in the consolidated balance sheets (See Note 2.) is as follows:

	Millions of euros								
	2017			2016			2015		
	Direct insurance and reinsurance assumed	Reinsurance ceded	Total (balance payable)	Direct insurance and reinsurance assumed	Reinsurance ceded	Total (balance payable)	Direct insurance and reinsurance assumed	Reinsurance ceded	Total (balance payable)
Technical provisions for:									
Unearned premiums and unexpired risks	50	(41)	9	61	(46)	15	62	(39)	23
Life insurance	483	(151)	332	159	(138)	21	149	(136)	13
Claims outstanding	423	(115)	308	358	(98)	260	335	(112)	223
Bonuses and rebates	29	(11)	18	19	(8)	11	18	(9)	9
Other technical provisions	132	(23)	109	55	(41)	14	63	(35)	28
	1,117	(341)	776	652	(331)	321	627	(331)	296

16. Tangible assets

a) Changes

The changes in Tangible assets in the consolidated balance sheets were as follows:

	Millions of euros			
	For own use	Leased out under an operating lease	Investment property	Total
Cost:				
Balances at January 1, 2015	17,351	10,466	7,424	35,241
Additions / disposals (net) due to change in the scope of consolidation	(22)	1	(27)	(48)
Additions / disposals (net)	878	3,857	(88)	4,647
Transfers, exchange differences and other items	(765)	597	36	(132)
Balances at December 31, 2015	17,442	14,921	7,345	39,708
Additions / disposals (net) due to change in the scope of consolidation	(17)	287	(4,278)	(4,008)
Additions / disposals (net)	763	2,380	(64)	3,079
Transfers, exchange differences and other items	(76)	650	462	1,036
Balances at December 31, 2016	18,112	18,238	3,465	39,815
Additions / disposals (net) due to change in the scope of consolidation	1,740	205	-	1,945
Additions / disposals (net)	781	2,445	(100)	3,126
Transfers, exchange differences and other items	(1,357)	(2,215)	(223)	(3,795)
Balances at December 31, 2017	19,276	18,673	3,142	41,091
Accumulated depreciation:				
Balances at January 1, 2015	(8,979)	(1,778)	(194)	(10,951)
Disposals due to change in the scope of Consolidation	(27)	-	5	(22)
Disposals	423	196	11	630
Charge for the year	(1,161)	-	(11)	(1,172)
Transfers, exchange differences and other items	296	(1,794)	(95)	(1,593)
Balances at December 31, 2015	(9,448)	(3,376)	(284)	(13,108)
Disposals due to change in the scope of Consolidation	5	(3)	121	123
Disposals	311	457	29	797
Charge for the year	(1,079)	-	(10)	(1,089)
Transfers, exchange differences and other items	-	(2,247)	(53)	(2,300)
Balances at December 31, 2016	(10,211)	(5,169)	(197)	(15,577)
Disposals due to change in the scope of Consolidation	-	-	-	-
Disposals	478	639	8	1,125
Charge for the year	(1,165)	-	(25)	(1,190)
Transfers, exchange differences and other items	(22)	(1,574)	25	(1,571)
Balances at December 31, 2017	(10,920)	(6,104)	(189)	(17,213)

	Millions of euros			
	For own use	Leased out under an operating lease	Investment property	Total
Impairment losses:				
Balances at January 1, 2015	(48)	(123)	(863)	(1,034)
Impairment charge for the year	(5)	(37)	(109)	(151)
Releases	3	-	20	23
Disposals due to change in the scope of Consolidation	5	-	(4)	1
Exchange differences and other	-	1	(120)	(119)
Balances at December 31, 2015	(45)	(159)	(1,076)	(1,280)
Impairment charge for the year	(12)	(43)	(62)	(117)
Releases	1	1	60	62
Disposals due to change in the scope of Consolidation	1	-	309	310
Exchange differences and other	14	42	17	73
Balances at December 31, 2016	(41)	(159)	(752)	(952)
Impairment charge for the year	(16)	(42)	(21)	(79)
Releases	4	-	3	7
Disposals due to change in the scope of Consolidation	-	(2)	(1)	(3)
Exchange differences and other	(24)	5	142	123
Balances at December 31, 2017	(77)	(198)	(629)	(904)
Tangible assets, net:				
Balances at December 31, 2015	7,949	11,386	5,985	25,320
Balances at December 31, 2016 (*)	7,860	12,910	2,516	23,286
Balances at December 31, 2017	8,279	12,371	2,324	22,974

(*) The decreases in 2016 in Tangible assets - Investment property was due to the separation and desconsolidation of Metrovacesa, S.A. (See Note 3).

b) Property, plant and equipment for own use

The detail, by class of asset, of Property, plant and equipment - For own use in the consolidated balance sheets is as follows:

	Millions of euros			
	Cost	Accumulated depreciation	Impairment losses	Carrying amount
Land and buildings	5,754	(1,892)	(45)	3,817
IT equipment and fixtures	4,984	(3,927)	-	1,057
Furniture and vehicles	6,374	(3,561)	-	2,813
Construction in progress and other items	330	(68)	-	262
Balances at December 31, 2015	17,442	(9,448)	(45)	7,949
Land and buildings	5,713	(1,967)	(41)	3,705
IT equipment and fixtures	5,225	(4,161)	-	1,064
Furniture and vehicles	6,963	(4,023)	-	2,940
Construction in progress and other items	211	(60)	-	151
Balances at December 31, 2016	18,112	(10,211)	(41)	7,860
Land and buildings	5,892	(2,014)	(77)	3,801
IT equipment and fixtures	5,608	(4,422)	-	1,186
Furniture and vehicles	7,213	(4,391)	-	2,822
Construction in progress and other items	563	(93)	-	470
Balances at December 31, 2017	19,276	(10,920)	(77)	8,279

The carrying amount at December 31, 2017 in the foregoing table includes the following approximate amounts:

- EUR 5,455 million (December 31, 2016: EUR 5,906 million; December 31, 2015: EUR 5,870 million) relating to property, plant and equipment owned by Group entities and branches located abroad.

c) Investment property

The fair value of investment property at December 31, 2017 amounted to EUR 2,435 million (2016: EUR 2,583 million; 2015: EUR 6,097 million). A comparison of the fair value of investment property at December 31, 2017, 2016 and 2015 with the net book value shows gross unrealised gains of EUR 128 million (2016 gains: EUR 67 and 2015 gains: 112 EUR million), of which are attributed to the group are unrealised gains of EUR: 128 million (2016 gains: EUR 67 million and 2015 gains: EUR 112 million).

The rental income earned from investment property and the direct costs related both to investment properties that generated rental income in 2017, 2016 and 2015 and to investment properties that did not generate rental income in those years are not material in the context of the consolidated financial statements.

d) Sale of properties

In 2007 and 2008 the Group sold ten hallmark properties, 1,152 Bank branch offices in Spain and its head office complex (Ciudad Financiera or Santander Business Campus) to various buyers. Also, the Group entered into operating leases (with maintenance, insurance and taxes payable by the Group) on those properties with the buyers for various compulsory terms (12 to 15 years for the hallmark properties, 24 to 26 years for the branch offices and 40 years for the Santander Business Campus), with various rent review agreements applicable during those periods and the possible extensions thereof. The agreements between the parties also provided for purchase options that in general are exercisable by the Group on final expiry of the leases at the market value of the properties on the expiry dates; the market value will be determined, where appropriate, by independent experts.

The rental expense recognised by the Group in 2017 in connection with these operating lease agreements amounted to EUR 330 million (2016 and 2015: EUR 297 million). At December 31, 2017, the present value of the minimum future payments that the Group will incur in the compulsory term amounted to EUR 246 million payable within one year, EUR 672 million payable at between one and five years and EUR 1,461 million payable at more than five years.

17. Intangible assets – Goodwill

The detail of goodwill, based on the cash-generating units giving rise thereto, is as follows:

	Millions of euros		
	2017	2016	2015
Santander UK plc	8,375	8,679	10,125
Banco Santander (Brazil) S.A.	4,988	5,769	4,590
Santander Consumer USA Inc.	2,007	3,182	3,081
Bank Zachodni WBK S.A.	2,473	2,342	2,423
Santander Bank, National Association	1,712	1,948	1,886
Santander Consumer Germany	1,217	1,217	1,217
Santander Asset Management	1,173	-	-
Banco Santander Totta, S.A.	1,040	1,040	1,040
Banco Santander - Chile	676	704	644
Santander Consumer Bank AS	518	537	546
Grupo Financiero Santander (Mexico)	413	449	517
Other companies (*)	1,177	857	891
Total goodwill	25,769	26,724	26,960

(*) As of December 31, 2017 includes EUR 248 million from Banco Popular Español, S.A.

The changes in goodwill were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	26,724	26,960	27,548
Additions (Note 3)	1,644	-	235
<i>Of which:</i>			
<i>Santander Asset Management</i>	1,173	-	-
<i>Banco Popular Español, S.A.</i>	248	-	-
<i>Carfinco Financial Group Inc.</i>	-	-	162
Impairment losses	(899)	(50)	(115)
<i>Of which:</i>			
<i>Santander Consumer USA Holdings Inc.</i>	(799)	-	-
Disposals or changes in scope of consolidation	-	(2)	(172)
Exchange differences and other items	(1,700)	(184)	(536)
Balance at end of year	25,769	26,724	26,960

The Group has goodwill generated by cash-generating units located in non-euro currency countries (mainly the UK, Brazil, the United States, Poland, Chile, Norway, Sweden and Mexico) and, therefore, this gives rise to exchange differences on the translation to euros, at closing rates, of the amounts of goodwill denominated in foreign currencies. Accordingly, in 2017 goodwill decreased by EUR 1,704 million due to exchange differences (see Note 29.b) which, pursuant to current standards, were recognised with a debit to Other comprehensive income Items that may be reclassified to profit or loss - Exchange differences in other comprehensive income in the consolidated statement of recognised income and expense.

At least once per year (or whenever there is any indication of impairment), the Group reviews goodwill for impairment (i.e. a potential reduction in its recoverable value to below its carrying amount). The first step that must be taken in order to perform this analysis is the identification of the cash-generating units, i.e. the Group's smallest identifiable groups of assets that generate cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

The amount to be recovered of each cash-generating unit is determined taking into consideration the carrying amount (including any fair value adjustment arising on the business combination) of all the assets and liabilities of all the independent legal entities composing the cash-generating unit, together with the related goodwill.

The amount to be recovered of the cash-generating unit is compared with its recoverable amount in order to determine whether there is any impairment.

The Group's directors assess the existence of any indication that might be considered to be evidence of impairment of the cash-generating unit by reviewing information including the following: (i) certain macroeconomic variables that might affect its investments (population data, political situation, economic situation -including banking concentration level-, among others) and (ii) various microeconomic variables comparing the investments of the Group with the financial services industry of the country in which the cash-generating unit carries on most of its business activities (balance sheet composition, total funds under management, results, efficiency ratio, capital adequacy ratio, return on equity, among others).

Regardless of whether there is any indication of impairment, every year the Group calculates the recoverable amount of each cash-generating unit to which goodwill has been allocated and, to this end, it uses price quotations, if available, market references (multiples), internal estimates and appraisals performed by independent experts.

Firstly, the Group determines the recoverable amount by calculating the fair value of each cash-generating unit on the basis of the quoted price of the cash-generating units, if available, and of the *Price Earnings Ratio* of comparable local entities.

In addition, the Group performs estimates of the recoverable amounts of certain cash-generating units by calculating their value in use using discounted cash flow projections. The main assumptions used in this calculation are: (i) earnings projections based on the financial budgets approved by the Group's directors which cover between three and five year period (unless a longer time horizon can be justified), (ii) discount rates determined as the cost of capital taking into account the risk-free rate of return plus a risk premium in line with the market and the business in which the units operate and (iii) constant growth rates used in order to extrapolate earnings in perpetuity which do not exceed the long-term average growth rate for the market in which the cash-generating unit in question operates.

The cash flow projections used by Group management to obtain the values in use are based on the financial budgets approved by both local management of the related local units and the Group's directors. The Group's budgetary estimation process is common for all the cash-generating units. The local management teams prepare their budgets using the following key assumptions:

- a) Microeconomic variables of the cash-generating unit: management takes into consideration the current balance sheet structure, the product mix on offer and the business decisions taken by local management in this regard.
- b) Macroeconomic variables: growth is estimated on the basis of the changing environment, taking into consideration expected GDP growth in the unit's geographical location and forecast trends in interest and exchange rates. These data, which are based on external information sources, are provided by the Group's economic research service.
- c) Past performance variables: in addition, management takes into consideration in the projection the difference (both positive and negative) between the cash-generating unit's past performance and that of the market.

Following is a detail of the main assumptions used in determining the recoverable amount, at 2017 year-end, of the most significant cash-generating units which were valued using the discounted cash flow method:

	Projected period	Discount rate (*)	Nominal perpetual growth rate
Santander UK plc	5 years	8.4%	2.5%
Banco Santander (Brasil) S.A.	5 years	14.6%	8.3%
Santander Bank, National Association	3 years	10.1%	3.7%
Santander Consumer Germany	3 years	8.6%	2.5%
Santander Consumer USA Inc.	3 years	10.7%	2.5%
Banco Santander Totta, S.A.	5 years	10.0%	2.5%
Santander Consumer Bank AS	5 years	9.0%	2.5%

(*) Post-tax discount rate.

Given the degree of uncertainty of these assumptions, the Group performs a sensitivity analysis thereof using reasonable changes in the key assumptions on which the recoverable amount of the cash-generating units is based in order to confirm whether their recoverable amount still exceeds their carrying amount. The sensitivity analysis involved adjusting the discount rate by +/- 50 basis points and the perpetuity growth rate by +/-50 basis points. Following the sensitivity analysis performed, the value in use of all the cash-generating units still exceeds their recoverable amount, albeit:

- In the case of Santander Consumer USA, the Group recognized a goodwill impairment amounting to EUR 799 million (EUR 504 million net). The mentioned impairment was estimated considering the decrease in the entity's profit in contrast with the forecasts carried out in the previous years, derived from a change in the long term business strategy.
- In Santander UK, the value in use approached its book value during 2016, mainly motivated by the impact of the UK/EU Referendum held on June 2016 which was reflected on the forecasts employed in the estimation of its value in use. Such forecasts were revaluated during 2017, presenting an increase in the value in use in comparison with 2016.

In the case of Santander Asset Management, in spite of its recent acquisition and takeover, on December 22, 2017 (see Note 3), the Group carried out a recoverability analysis based on the review of the business plan introduced for the execution of the transaction with no potential impairment being identified.

The recoverable amount of Bank Zachodni WBK S.A., Banco Santander – Chile, S.A. and Grupo Financiero Santander (México) was calculated as the fair values of the aforementioned cash-generating units obtained from the market prices of their shares at year-end. This value exceeded the recoverable amount.

Based on the above, and in accordance with the estimates, forecasts and sensibility analysis available for the managers of the Bank, during 2017 the Group recognized goodwill impairment losses within Impairment losses on other assets (net) - Goodwill and other intangible assets caption amounting to EUR 899 million (EUR 50 and 115 million during 2016 and 2015, respectively) out of which EUR 799 million correspond to Santander Consumer USA and EUR 100 million correspond to the Group's business in Canada, in both cases motivated by the deterioration of the forecast business expectations.

18. Intangible assets - Other intangible assets

The detail of Intangible assets - Other intangible assets in the consolidated balance sheets and of the changes therein in 2017, 2016, and 2015 is as follows:

	Estimated useful life	Millions of euros						
		December 31, 2016	Net additions and disposals	Change in scope of consolidation	Amortisation and impairment	Application of amortisation and impairment	Exchange differences and other	December 31, 2017
With indefinite useful life:								
Brand names		39	-	-	-	-	(4)	35
With finite useful life:								
IT developments	3-7 years	6,558	1,470	42	-	(679)	(446)	6,945
Other		1,245	68	436	-	(126)	(63)	1,560
Accumulated amortisation		(4,848)	-	(64)	(1,403)	694	235	(5,386)
Development		(4,240)	-	(14)	(1,310)	627	216	(4,721)
Other		(608)	-	(50)	(93)	67	19	(665)
Impairment losses		(297)	-	-	(174)	111	120	(240)
Of Which:								
Addition					(174)			
		2,697	1,538	414	(1,577)	-	(158)	2,914

	Estimated useful life	Millions of euros						
		December 31, 2015	Net additions and disposals	Change in scope of consolidation	Amortisation and impairment	Application of amortisation and impairment	Exchange differences and other	December 31, 2016
With indefinite useful life:								
Brand names		49	1	-	-	(11)	-	39
With finite useful life:								
IT developments	3-7 years	5,411	1,726	-	-	(890)	311	6,558
Other		1,306	41	(124)	-	-	22	1,245
Accumulated amortisation		(3,873)	-	-	(1,275)	716	(416)	(4,848)
Development		(3,353)	-	-	(1,168)	716	(435)	(4,240)
Other		(520)	-	-	(107)	-	(19)	(608)
Impairment losses		(423)	-	-	(11)	185	(48)	(297)
Of Which:								
Addition					(11)			
		2,470	1,768	(124)	(1,286)	-	(131)	2,697

	Estimated useful life	Millions of euros						
		December 31, 2014	Net additions and disposals	Change in scope of consolidation	Amortisation and impairment	Application of amortisation and impairment	Exchange differences and other	December 31, 2015
With indefinite useful life:								
Brand names		61	-	(2)	-	(17)	7	49
With finite useful life:								
IT developments	3-7 years	5,350	1,481	(25)	-	(951)	(444)	5,411
Other		1,294	87	-	-	(81)	6	1,306
Accumulated amortisation		(3,623)	-	20	(1,246)	663	313	(3,873)
Development		(3,096)	-	20	(1,138)	613	248	(3,353)
Other		(527)	-	-	(108)	50	65	(520)
Impairment losses		(229)	-	-	(586)	386	6	(423)
Of Which:								
Addition					(586)			
		2,853	1,568	(7)	(1,832)	-	(112)	2,470

In 2017, 2016 and 2015, impairment losses of EUR 174, EUR 11 and EUR 586 million, respectively, were recognised under provisions or reversals of provisions at financial assets in the consolidated income statement. This impairment losses related mainly to the decline in or loss of the recoverable value of certain computer systems and applications as a result of the processes initiated by the Group to adapt to the various regulatory changes and to transform or integrate businesses.

19. Other assets

The detail of Other assets is as follows:

	Millions of euros		
	2017	2016	2015
Transactions in transit	206	431	323
Net pension plan assets (Note 25)	604	521	787
Prepayments and accrued income	2,326	2,232	1,976
Other	4,427	3,878	3,277
	7,563	7,062	6,363

20. Deposits from central banks and credit institutions

The detail, by classification, counterparty, type and currency, of Deposits from central banks and Deposits from credit institutions in the consolidated balance sheets is as follows:

	Millones de euros		
	2017	2016	2015
CENTRAL BANKS			
Classification:			
Financial liabilities held for trading	282	1,351	2,178
Financial liabilities designated at fair value through profit or loss	8,860	9,112	16,486
Financial liabilities at amortised cost	71,414	44,112	38,872
	80,556	54,575	57,536
Type:			
Deposits on demand	5	5	5
Time deposits	78,801	46,278	41,872
Reverse repurchase agreements	1,750	8,292	15,659
	80,556	54,575	57,536
CREDIT INSTITUTIONS			
Classification:			
Financial liabilities held for trading	292	44	77
Financial liabilities designated at fair value through profit or loss	18,166	5,015	8,551
Financial liabilities at amortised cost	91,300	89,764	109,209
	109,758	94,823	117,837
Type:			
Deposits on demand	6,444	4,220	4,526
Time deposits	54,159	61,321	71,244
Reverse repurchase agreements	49,049	29,277	42,064
Subordinated deposits	106	5	3
	109,758	94,823	117,837
Currency:			
Euro	119,606	74,746	92,062
Pound sterling	14,820	12,237	5,961
US dollar	33,259	40,514	48,586
Brazilian reais	16,485	16,537	16,410
Other currencies	6,144	5,364	12,354
	190,314	149,398	175,373

The increase in Deposits from central banks measured at amortised cost mainly relates to the Grupo Banco Popular acquisition in 2017 and the Group's participation in the last years in the European Central Bank's targeted longer-term refinancing operations (LTRO (Long-Term Refinancing Operation) and TLTROs (Targeted Long-Term Refinancing Operation)) for EUR 58,550 million.

Note 51 contains a detail of the residual maturity periods of financial liabilities at amortised cost and of the related average interest rates.

21. Customer deposits

The detail, by classification, geographical area and type, of Customer deposits is as follows:

	Millions of euros		
	2017	2016	2015
Classification:			
Financial liabilities held for trading	28,179	9,996	9,187
Financial liabilities designated at fair value through profit or loss.	28,945	23,345	26,357
Financial liabilities at amortised cost	720,606	657,770	647,598
	777,730	691,111	683,142
Geographical area:			
Spain	260,181	181,888	183,778
European Union (excluding Spain)	318,580	295,059	311,314
United States and Puerto Rico	50,771	63,429	59,814
Other OECD countries	62,980	62,761	57,817
Latin America (non-OECD)	84,752	87,519	69,792
Rest of the world	466	455	627
	777,730	691,111	683,142
Type:			
Demand deposits-			
Current accounts	328,217	279,494	257,192
Savings accounts	189,845	180,611	180,415
Other demand deposits	7,010	7,156	5,489
Time deposits-			
Fixed-term deposits and other term deposits	195,285	176,581	196,965
Home-purchase savings accounts	45	50	59
Discount deposits	3	448	448
Hybrid financial liabilities	4,295	3,986	5,174
Subordinated liabilities	21	24	20
Repurchase agreements	53,009	42,761	37,380
	777,730	691,111	683,142

Note 51 contains a detail of the residual maturity periods of financial liabilities at amortised cost and of the related average interest rates.

22. Marketable debt securities

a) Breakdown

The detail, by classification and type, of Marketable debt securities is as follows:

	Millions of euros		
	2017	2016	2015
Classification:			
Financial liabilities held for trading	-	-	-
Financial liabilities designated at fair value through profit or loss	3,056	2,791	3,373
Financial liabilities at amortised cost	214,910	226,078	222,787
	217,966	228,869	226,160
Type:			
Bonds and debentures outstanding	176,719	183,278	182,073
Subordinated	21,382	19,873	21,131
Notes and other securities	19,865	25,718	22,956
	217,966	228,869	226,160

The breakdown of book value by maturity of the subordinated liabilities and bonds and debentures outstanding at December 31, 2017:

	Millions of euros				
	Within 1 year	1 to 3 years	3 to 5 years	More than 5 years	Total
Subordinated Liabilities	463	8	6	20,905	21,382
Covered bonds	14,439	21,338	22,638	27,857	86,272
Other bonds and debentures	19,376	33,214	21,446	16,411	90,447
Total bonds and debentures outstanding	33,815	54,552	44,084	44,268	176,719
Total bonds and debentures outstanding and subordinated liabilities	34,278	54,560	44,090	65,173	198,101

Note 51 contains a detail of the residual maturity periods of financial liabilities at amortised cost and of the related average interest rates in those years.

b) Bonds and debentures outstanding

The detail, by currency of issue, of bonds and debentures outstanding is as follows:

Currency of issue				December 31, 2017	
	Millions of euros			Outstanding issue amount in foreign currency (Millions)	Annual interest rate (%)
	2017	2016	2015		
Euro	83,321	77,231	88,922	94,517	1.51%
US dollar	48,688	48,134	46,463	56,841	2.67%
Pound sterling	13,279	15,098	16,757	11,181	2.69%
Brazilian real	17,309	27,152	19,125	62,592	8.14%
Hong Kong dollar	-	40	74	-	-
Chilean peso	5,876	6,592	3,634	4,180,799	4.54%
Other currencies	8,246	9,030	7,098		
Balance at end of year	176,719	183,278	182,073		

The changes in Bonds and debentures outstanding were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	183,278	182,073	178,710
Net inclusion of entities in the Group	11,426	1,009	5,229
Of which:			
Grupo Banco Popular	11,426	-	-
Banif - Banco Santander Totta SA	-	-	1,729
Auto ABS UK Loans PLC	-	-	1,358
Auto ABS DFP Master Compartment France 2013	-	-	550
Auto ABS2 FCT Compartment 2013-A	-	-	514
PSA Financial Services, Spain, EFC, SA	-	-	401
Auto ABS FCT Compartment 2012-1	-	-	274
Auto ABS FCT Compartment 2013-2	-	-	205
PSA Finance Suisse, S.A.	-	-	200
Banca PSA Italia S.P.A.	-	500	-
PSA Bank Deutschland GmbH	-	497	-
Issues	62,260	57,012	66,223
Of which:			
Grupo Santander UK	7,625	12,815	16,279
Santander Consumer USA Holdings Inc.	11,242	11,699	11,330
Banco Santander (Brasil) S.A.	16,732	7,699	16,910
Santander Consumer Finance, S.A.	2,508	4,567	5,070
Banco Santander - Chile	579	3,363	1,198
Santander Holding USA, Inc.	4,133	2,798	1,921
Banco Santander S.A. (including issuer entities)	10,712	6,385	5,265
Banco Santander S.A. (México)), S.A. Institución de Banca Múltiple, Grupo Financiero Santander México	118	1,840	1,874
Santander Consumer Bank AG	749	-	-
Santander Consumer Bank A.S.	1,117	1,537	1,328
PSA Financial Services, Spain, EFC, SA	-	726	-
SCF Rahoituspalvelut KIMI VI DAC	635	-	-
Société Financière de Banque – SOFIB (actually PSA Banque France)	1,032	-	-
Auto ABS French Lease Master Compartment 2016	-	635	-
Santander International Products, Plc.	588	371	402
Emisora Santander España, S.A. Unipersonal	67	158	745
Banco Santander Totta, S.A.	1,999	-	749
Santander Bank, National Association	-	-	910
Redemptions and repurchases	(66,871)	(59,036)	(69,295)
Of which:			
Grupo Santander UK	(13,303)	(13,163)	(18,702)
Grupo Banco Popular	(983)	-	-
Santander Bank, National Association	(886)	-	-
Santander Consumer USA Holdings Inc.	(10,264)	(11,166)	(7,556)
Banco Santander (Brasil) S.A.	(23,187)	(7,579)	(14,718)
Banco Santander, S.A. (including issuer entities)	(8,973)	(12,837)	(18,581)
Santander Consumer Finance, S.A.	(1,618)	(4,117)	(2,838)
Santander Holdings USA, Inc.	(759)	(1,786)	(494)
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México	(224)	(1,453)	(789)
Banco Santander Totta, S.A.	(998)	(856)	(130)
Santander Consumer Bank AS	(337)	(710)	(163)
Banco Santander- Chile, S.A.	(1,442)	(516)	(2,136)
Exchange differences and other movements	(13,374)	2,219	1,206
Balance at year-end	176,719	183,278	182,073

c) Notes and other securities

These notes were issued basically by Abbey National Treasury Services plc, Santander Consumer Finance, S.A., Santander UK PLC, Inc., Banco Santander (México), S.A. Institución de Banca Múltiple, Grupo Financiero Santander México, Bank Zachodni WBK S.A., Banco Santander, S.A. and Banco Popular Español, S.A.

d) Guarantees

Set forth below is information on the liabilities secured by financial assets:

	Millions of euros		
	2017	2016	2015
Asset-backed securities	32,505	38,825	42,201
<i>Of which, mortgage-backed securities</i>	<i>4,034</i>	<i>8,561</i>	<i>14,152</i>
Other mortgage securities	52,497	44,616	48,228
<i>Of which: mortgage-backed bonds</i>	<i>23,907</i>	<i>16,965</i>	<i>19,747</i>
Territorial covered bond	1,270	592	1,567
	86,272	84,033	91,996

The main characteristics of the assets securing the aforementioned financial liabilities are as follows:

1. Asset-backed securities:

- a. Mortgage-backed securities- these securities are secured by securitised mortgage assets (see Note 10.e) with average maturities of more than ten years that must: be a first mortgage for acquisition of principal or second residence, be current in payments, have a loan-to-value ratio below 80% and have a liability insurance policy in force covering at least the appraisal value. The value of the financial liabilities broken down in the foregoing table is lower than the balance of the assets securing them - securitised assets retained on the balance sheet - mainly because the Group repurchases a portion of the bonds issued, and in such cases they are not recognised on the liability side of the consolidated balance sheet.
- b. Other asset - backed securities - including asset-backed securities and notes issued by special-purpose vehicles secured mainly by mortgage loans that do not meet the foregoing requirements and other loans (mainly personal loans with average maturities of five years and loans to SMEs with average maturities of seven years).

2. Other mortgage securities include mainly: (i) mortgage-backed bonds with average maturities of more than ten years that are secured by a portfolio of mortgage loans and credits (included in secured loans - see Note 10.b) which must: not be classified as at procedural stage; have available appraisals performed by specialised entities; have a *loan-to-value (LTV) ratio* below 80% in the case of home loans and below 60% for loans for other assets and have sufficient liability insurance, (ii) other debt securities issued as part of the Group's liquidity strategy in the UK, mainly *covered bonds* in the UK secured by mortgage loans and other assets.

The fair value of the guarantees received by the Group (financial and non-financial assets) which the Group is authorized to sell or pledge even if the owner of the guarantee has not defaulted is scanty material taking into account the Group's financial statements as a whole.

e) Spanish mortgage-market issues

The members of the Board of Directors hereby state that the Group entities operating in the Spanish mortgage-market issues area have established and implemented specific policies and procedures to cover all activities carried on and guarantee strict compliance with mortgage-market regulations applicable to these activities as provided for in Royal Decree 716/2009, of 24 April implementing certain provisions of Mortgage Market Law 2/1981, of 25 March, and, by application thereof, in Bank of Spain Circulars 7/2010 and 5/2011, and other financial and mortgage system regulations. Also, financial management defines the Group entities' funding strategy.

The risk policies applicable to mortgage market transactions envisage maximum loan-to-value (LTV) ratios, and specific policies are also in place adapted to each mortgage product, which occasionally require the application of stricter limits.

The Bank's general policies in this respect require the repayment capacity of each potential customer (the effort ratio in loan approval) to be analysed using specific indicators that must be met. This analysis must determine whether each customer's income is sufficient to meet the repayments of the loan requested. In addition, the analysis of each customer must include a conclusion on the stability over time of the customer's income considered with respect to the life of the loan. The aforementioned indicator used to measure the repayment capacity (effort ratio) of each potential customer takes into account mainly the relationship between the potential debt and the income generated, considering on the one hand the monthly repayments of the loan requested and other transactions and, on the other, the monthly salary income and duly supported income.

The Group entities have specialised document comparison procedures and tools for verifying customer information and solvency (see Note 54).

The Group entities' procedures envisage that each mortgage originated in the mortgage market must be individually valued by an appraisal company not related to the Group.

In accordance with Article 5 of Mortgage Market Law 41/2007, any appraisal company approved by the Bank of Spain may issue valid appraisal reports. However, as permitted by this same article, the Group entities perform several checks and select, from among these companies, a small group with which they enter into cooperation agreements with special conditions and automated control mechanisms. The Group's internal regulations specify, in detail, each of the internally approved companies, as well as the approval requirements and procedures and the controls established to uphold them. In this connection, the regulations establish the functions of an appraisal company committee on which the various areas of the Group related to these companies are represented. The aim of the committee is to regulate and adapt the internal regulations and the activities of the appraisal companies to the current market and business situation (See note 2.i).

Basically, the companies wishing to cooperate with the Group must have a significant level of activity in the mortgage market in the area in which they operate, they must pass a preliminary screening process based on criteria of independence, technical capacity and solvency -in order to ascertain the continuity of their business- and, lastly, they must pass a series of tests prior to obtaining definitive approval.

In order to comply in full with the legislation, any appraisal provided by the customer is reviewed, irrespective of which appraisal company issues it, to check that the requirements, procedures and methods used to prepare it are formally adapted to the valued asset pursuant to current legislation and that the values reported are customary in the market.

The information required by Bank of Spain Circulars 7/2010 and 5/2011, by application of Royal Decree 716/2009, of April 24 is as follows:

Millions of euros	2017	2016	2015
Face value of the outstanding mortgage loans and credits that support the issuance of mortgage-backed and mortgage bonds pursuant to Royal Decree 716/2009 (excluding securitised bonds)	91,094	56,871	60,043
<i>Of which:</i>			
<i>Loans eligible to cover issues of mortgage-backed securities</i>	59,422	38,426	39,414
<i>Transfers of assets retained on balance sheet: mortgage-backed certificates and other securitised mortgage assets</i>	18,802	19,509	21,417

Mortgage-backed bonds

The mortgage-backed bonds ("cédulas hipotecarias") issued by the Group entities are securities the principal and interest of which are specifically secured by mortgages, there being no need for registration in the Property Register, by mortgage on all those that at any time are recorded in favor of the issuer and are not affected by the issuance of mortgage bonds and / or are subject to mortgage participations, and / or mortgage transfer certificates, and, if they exist, by substitution assets eligible to be hedged and for the economic flows generated by derivative financial instruments linked to each issue, and without prejudice to the issuer's unlimited liability.

The mortgage bonds include the credit right of its holder against the issuing entity, guaranteeing in the manner provided for in the previous paragraph, and involve the execution to claim from the issuer the payment after due date. The holders of these securities are recognized as preferred creditors, singularly privileged, with the preference, included in number 3º of article 1,923 of the Spanish Civil Code against any other creditor, in relation with the entire group of loans and mortgage loans registered in favor of the issuer, except those that act as coverage for mortgage bonds and / or are subject to mortgage participations and / or mortgage transfer certificates.

In the event of insolvency, the holders of mortgage-backed bonds will enjoy the special privilege established in Article 90.1.1 of Insolvency Law 22/2003, of 9 July. Without prejudice to the foregoing, in accordance with Article 84.2.7 of the Insolvency Law, during the insolvency proceedings, the payments relating to the repayment of the principal and interest of the bonds issued and outstanding at the date of the insolvency filing will be settled up to the amount of the income received by the insolvent party from the mortgage loans and credits and, where appropriate, from the replacement assets backing the bonds and from the cash flows generated by the financial instruments associated with the issues (Final Provision 19 of the Insolvency Law).

If, due to a timing mismatch, the income received by the insolvent party is insufficient to meet the payments described in the preceding paragraph, the insolvency managers must settle them by realising the replacement assets set aside to cover the issue and, if this is not sufficient, they must obtain financing to meet the mandated payments to the holders of the mortgage-backed bonds, and the finance provider must be subrogated to the position of the bond-holders.

In the event that the measure indicated in Article 155.3 of the Insolvency Law were to be adopted, the payments to all holders of the mortgage-backed bonds issued would be made on a pro-rata basis, irrespective of the issue dates of the bonds.

The outstanding mortgage-backed bonds issued by the Group totalled EUR 23,907 million at December 31, 2017 (all of which were denominated in euros), of which EUR 14,198 million were issued by Banco Santander, S.A., 9,209 were issued by Grupo Banco Popular and EUR 500 million were issued by Santander Consumer Finance, S.A. The issues outstanding at December 31, 2017 and 2016 are detailed in the separate financial statements of each of these companies.

Mortgage-backed bond issuers have an early redemption option solely for the purpose of complying with the limits on the volume of outstanding mortgage-backed bonds stipulated by mortgage market regulations.

None of the mortgage-backed bonds issued by the Group entities had replacement assets assigned to them.

23. Subordinated liabilities

a) Breakdown

The detail, by currency of issue, of Subordinated liabilities in the consolidated balance sheets is as follows:

Currency of issue	Millions of euros			December 31, 2017	
	2017	2016	2015	Outstanding issue amount in foreign currency (millions)	Annual interest rate (%)
Euro	11,240	8,044	8,001	11,329	3.93%
US dollar	8,008	9,349	9,174	11,996	5.51%
Pound sterling	874	949	851	250	8.94%
Brazilian real	131	136	1,878	146	7.00%
Other currencies	1,257	1,424	1,249		
Balance at end of year	21,510	19,902	21,153		
<i>Of which, preference shares</i>	<i>404</i>	<i>413</i>	<i>449</i>		
<i>Of which, preference participations</i>	<i>8,369</i>	<i>6,916</i>	<i>6,749</i>		

Note 51 contains a detail of the residual maturity periods of subordinated liabilities at each year-end and of the related average interest rates in each year.

b) Changes

The changes in Subordinated liabilities in the last three years were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	19,902	21,153	17,132
Net inclusion of entities in the Group (Note 3)	11	-	-
Placements	2,994	2,395	4,787
Of which:			
<i>Banco Santander, S.A. (Including issuer entities)</i>	2,894	2,328	2,878
<i>Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México</i>	-	59	-
<i>Santander UK Group Holdings plc</i>	-	-	1,377
<i>Santander UK plc</i>	-	-	521
<i>Société Financière de Banque – SOFIB (currently PSA Banque France)</i>	78	-	-
Redemptions and repurchases (*)	(870)	(2,812)	(1,029)
Of which:			
<i>Banco Santander (Brasil) S.A.</i>	-	(716)	(60)
<i>Santander Consumer Finance, S.A.</i>	-	(70)	-
<i>Santander UK plc</i>	(60)	(51)	(466)
<i>Bank Zachodni WBK S.A.</i>	-	-	(237)
<i>Banco Santander, S.A. (Including issuer entities)</i>	(453)	(1,976)	(193)
<i>Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México</i>	-	-	(64)
<i>Santander Bank, National Association</i>	(285)	-	-
<i>Santander Holdings USA, Inc.</i>	(72)	-	-
Exchange differences and other movements	(527)	(834)	263
Balance at end of year	21,510	19,902	21,153

(*) The balance relating to issuances, redemptions and repurchases (EUR 2,124 million), together with the interest paid in remuneration of these issuances including PPCC (EUR 1,199 million), is included in the cash flow from financing activities.

c) Other disclosures

This item includes the preference shares (participaciones preferentes) and other financial instruments issued by the consolidated companies which, although equity for legal purposes, do not meet the requirements for classification as equity (preference shares).

The preference shares do not carry any voting rights and are non-cumulative. They were subscribed to by non-Group third parties and, except for the shares of Santander UK plc referred to below, are redeemable at the discretion of the issuer, based on the terms and conditions of each issue.

At December 31, 2017, Santander UK plc had a GBP 200 million subordinated issue which is convertible, at Santander UK plc's option, into preference shares of Santander UK plc, at a price of GBP 1 per share.

For the purposes of payment priority, preference shares (participaciones preferentes) are junior to all general creditors and to subordinated deposits. The remuneration of these securities, which have no voting rights, is conditional upon the obtainment of sufficient distributable profit and upon the limits imposed by Spanish banking regulations on equity. The other issues are subordinated and, therefore, for the purposes of payment priority, they are junior to all general creditors of the issuers.

At December 31, 2017, the following issues were convertible into Bank shares:

On March 5, May 8 and September 2, 2014, Banco Santander, S.A. announced that its executive committee had resolved to launch three issues of preference shares contingently convertible into newly issued ordinary shares of the Bank ("CCPSs") for a nominal amount of EUR 1,500 million, USD 1,500 million and EUR 1,500 million, respectively. The interest on the CCPSs, payment of which is subject to certain conditions and is discretionary, was set at 6.25% per annum for the first five years (to be repriced thereafter by applying a 541 basis-point spread to the 5-year Mid-Swap Rate) for the March issue, at 6.375% per annum for the first five years (to be repriced thereafter by applying a 478.8 basis-point spread to the 5-year Mid-Swap Rate) for the May issue and at 6.25% per annum for the first seven years (to be repriced every five years thereafter by applying a 564 basis-point spread to the 5-year Mid-Swap Rate) for the September issue.

On March 25, May 28, and September 30, 2014, the Bank of Spain confirmed that the CCPSs were eligible as Additional Tier 1 capital under the new European capital requirements of Regulation (EU) No 575/2013. The CCPSs are perpetual, although they may be redeemed early in certain circumstances and would convert into newly issued ordinary shares of Banco Santander if the Common Equity Tier 1 ratio of the Bank or its consolidated group fell below 5.125%, calculated in accordance with Regulation (EU) No 575/2013. The CCPSs are traded on the Global Exchange Market of the Irish Stock Exchange.

Furthermore, on January 29, 2014 Banco Santander (Brasil) S.A. launched an issue of Tier 1 perpetual subordinated notes for a nominal amount of USD 1,248 million, of which the Group has acquired 89.6%. The notes are perpetual and would convert into ordinary shares of Banco Santander (Brasil) S.A. if the common equity Tier 1 ratio, calculated as established by the Central Bank of Brazil, were to fall below 5.125%.

On December 30, 2016 Grupo Financiero Santander México, S.A.B. de C.V. made an issue of perpetual subordinated notes for a nominal amount of USD 500 million of which the Group has acquired 88.2%. Perpetual obligations are automatically converted into shares when the Regulatory Capital Index (CET1) is equal to or less than 5.125% at the conversion price.

On April 25, and September 29, 2017, Banco Santander, S.A. issued preferred shares contingently convertible in newly issued common shares of the Bank (the "CCPP"), for a nominal amount of 750 million euros, and 1,000 million euros, respectively. The remuneration of the CCPPs, whose payment is subject to certain conditions and is also discretionary, was fixed at 6.75% annually for the first five years (being reviewed thereafter by applying a margin of 680.3 basis points over the 5-year Mid-Swap Rate) for the issue paid out in April, and at 5.25% annually for the first six years (reviewed thereafter by applying a margin of 499.9 basis points over the 5-year Mid-Swap Rate) for the issue paid out in September.

The accrued interests from the subordinated liabilities during 2017 amounted to EUR 966 million (EUR 945 and EUR 934 million during 2016 and 2015, respectively). Interests from the "CCPS" during 2017 amounted to EUR 395 million (EUR 334 and EUR 276 million in 2016 and 2017, respectively).

24. Other financial liabilities

The detail of Other financial liabilities in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Trade payables	1,559	1,230	1,264
Clearing houses	767	676	708
Tax collection accounts:			
Public Institutions	3,212	2,790	2,489
Factoring accounts payable	290	180	194
Unsettled financial transactions	6,375	7,418	5,584
Other financial liabilities	16,225	14,222	10,639
	28,428	26,516	20,878

Note 51 contains a detail of the residual maturity periods of other financial liabilities at each year-end.

25. Provisions

a) Breakdown

The detail of Provisions in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Provision for pensions and other obligations post-employments	6,345	6,576	6,356
Other long term employee benefits	1,686	1,712	1,916
Provisions for taxes and other legal contingencies	3,181	2,994	2,577
Provisions for commitments and guarantees given (Note 2)	617	459	618
<i>Of which: due to country risk</i>	3	3	2
Other provisions	2,660	2,718	3,027
Provisions	14,489	14,459	14,494

b) Changes

The changes in Provisions in the last three years were as follows:

	Millions of euros														
	2017					2016					2015				
	Provisions for post-employment plans	Provisions for other long Term employee benefits	Provisions for commitments and guarantees given	Other provisions	Total	Provisions for post-employment plans	Provisions for other long Term employee benefits	Provisions for commitments and guarantees given	Other provisions	Total	Provisions for post-employment plans	Provisions for other long Term employee benefits	Provisions for commitments and guarantees given	Other provisions	Total
Balances at beginning of year	6,576	1,712	459	5,712	14,459	6,356	1,916	618	5,604	14,494	7,074	2,338	654	5,310	15,376
Net inclusion of entities in the Group	59	184	146	1,365	1,754	11	8	(4)	13	28	16	1	8	162	187
Additions charged to income:	237	293	(49)	2,863	3,344	227	368	(40)	2,235	2,790	291	224	(1)	2,958	3,472
Interest expense(Note 39)	175	23	-	-	198	170	31	-	-	201	228	42	-	-	270
Staff costs (Note 47)	82	6	-	-	88	73	8	-	-	81	85	11	-	-	96
Provisions or reversion of provisions	(20)	264	(49)	2,863	3,058	(16)	329	(40)	2,235	2,508	(22)	171	(1)	2,958	3,106
Addition	2	264	606	3,855	4,727	24	377	226	3,024	3,651	9	217	238	3,632	4,096
Release	(22)	-	(655)	(992)	(1,669)	(40)	(48)	(266)	(789)	(1,143)	(31)	(46)	(239)	(674)	(990)
Other additions arising from insurance contracts linked to pensions	(7)	-	-	-	(7)	(3)	-	-	-	(3)	(18)	-	-	-	(18)
Changes in value recognised in equity	369	-	-	-	369	1,275	-	-	-	1,275	(575)	-	-	-	(575)
Payments to pensioners and pre-retirees with a charge to internal provisions	(355)	(498)	-	-	(853)	(367)	(603)	-	-	(970)	(347)	(667)	-	-	(1,014)
Benefits paid due to settlements	(260)	-	-	-	(260)	(20)	-	-	-	(20)	-	-	-	-	-
Insurance premiums paid	-	-	-	-	-	(1)	-	-	-	(1)	(1)	-	-	-	(1)
Payments to external funds	(273)	-	-	-	(273)	(852)	-	-	-	(852)	(146)	-	-	-	(146)
Amounts used	-	-	(3)	(2,997)	(3,000)	-	-	(2)	(2,149)	(2,151)	-	-	-	(1,684)	(1,684)
Transfer, exchange differences and other changes	(1)	(5)	64	(1,102)	(1,044)	(50)	23	(113)	9	(131)	62	20	(43)	(1,142)	(1,103)
Balances at end of year	6,345	1,686	617	5,841	14,489	6,576	1,712	459	5,712	14,459	6,356	1,916	618	5,604	14,494

c) Provision for pensions and other obligations post –employments and Other long term employee benefits

The detail of Provisions for pensions and similar obligations is as follows:

	Millions of euros		
	2017	2016	2015
Provisions for post-employment plans - Spanish entities	4,274	4,701	4,822
Provisions for other similar obligations - Spanish entities	1,643	1,664	1,817
<i>Of which: Pre-retirements</i>	<i>1,630</i>	<i>1,644</i>	<i>1,801</i>
Provisions for post-employment plans - Santander UK plc	323	306	150
Provisions for post-employment plans - Other foreign subsidiaries	1,748	1,569	1,384
Provisions for other similar obligations - Other foreign subsidiaries	43	48	99
Provision for pensions and other obligations post – employments and Other long term employee benefits	8,031	8,288	8,272
<i>Of which: Defined benefits</i>	<i>8,026</i>	<i>8,277</i>	<i>8,263</i>

i. Spanish entities - Post-employment plans and other similar obligations

At December 31, 2017, 2016 and 2015, the Spanish entities had post-employment benefit obligations under defined contribution and defined benefit plans. In addition, in various years some of the consolidated entities offered certain of their employees the possibility of taking pre-retirement and, therefore, provisions are recognised each year for the obligations to employees taking pre-retirement -in terms of salaries and other employee benefit costs- from the date of their pre-retirement to the date of effective retirement. In 2017, in parallel and simultaneously, Banco Santander and Banco Popular reached an agreement with the workers' representatives to implement a pre-retirement and incentivized retirement plan, which is expected to welcome 1,100 employees during the month of January 2018, increasing the provision set up to cover these commitments to EUR 248 million (EUR 361 and 217 million in 2016 and 2015, respectively), and it is shown under "liquidation paid benefits."

In October 2017, the Bank and the workers' representatives reached an agreement for the elimination and compensation of certain passive rights arising from extra-covenant improvement agreements. The effect of the settlement of the mentioned commitments is shown in the tables included below.

The expenses incurred by the Spanish Companies in respect of contributions to defined contribution plans amounted to EUR 90 million in 2017 (2016: EUR 93 million; 2015: EUR 99 million).

The amount of the defined benefit obligations was determined on the basis of the work performed by independent actuaries using the following actuarial techniques:

1. Valuation method: projected unit credit method, which sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately.

2. Actuarial assumptions used: unbiased and mutually compatible. Specifically, the most significant actuarial assumptions used in the calculations were as follows:

	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2015
Annual discount rate	1.40% and 1.38% B. Popular	1.50%	1.75%	1.40%	1.50%	1.75%
Mortality tables	PERM/F-2000	PERM/F-2000	PERM/F-2000	PERM/F-2000	PERM/F-2000	PERM/F-2000
Cumulative annual CPI growth	1.00% B. Popular 1.75% in 2018 and Rest B. Santander 1,25%	1.00%	1.00%	1.00%	1.00%	1.00%
Annual salary increase rate		2.00% (*)	2.00% (*)	N/A	N/A	N/A
Annual social security pension increase rate	1.00%	1.00%	1.00%	N/A	N/A	N/A
Annual benefit increase rate	N/A	N/A	N/A	0% and 1.50%	0% and 1.50%	0% and 1.50%

(*) Corresponds to the Group's defined-benefit obligations.

The discount rate used for the flows was determined by reference to high-quality corporate bonds (at least AA in euros) with terms consistent with those of the obligations. The portfolio of bonds taken into consideration excludes callable, puttable and sinkable bonds which could distort the indices.

Any changes in the main assumptions could affect the calculation of the obligations. At December 31, 2017, if the discount rate used had been decreased or increased by 50 basis points, there would have been an increase or decrease in the present value of the post-employment obligations of + 5.37% to – 4.92 %, respectively, and an increase or decrease in the present value of the long-term obligations of + 1.05% to -1.03%. These changes would be offset in part by increases or decreases in the fair value of the assets and insurance contracts linked to pensions.

3. The estimated retirement age of each employee is the first at which the employee is entitled to retire or the agreed-upon age, as appropriate.

The fair value of insurance contracts was determined as the present value of the related payment obligations, taking into account the following assumptions:

	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2017
Expected rate of return on plan assets	1.40%	1.50%	1.75%	N/A	N/A	N/A
Expected rate of return on reimbursement rights	1.40%	1.50%	1.75%	N/A	N/A	N/A

The funding status of the defined benefit obligations in 2017 and the four preceding years is as follows:

	Millions of euros									
	Post-employment plans					Other similar obligations				
	2017	2016	2015	2014	2013	2017	2016	2015	2014	2013
Present value of the obligations:										
To current employees	138	50	48	62	50	-	-	-	-	-
Vested obligations to retired employees	5,662	4,423	4,551	4,708	4,483	-	-	-	-	-
To pre-retirees	-	-	-	-	-	1,647	1,644	1,801	2,220	2,149
Long-service bonuses and other benefits	-	-	-	-	-	13	13	12	13	11
Other	112	383	380	307	257	-	-	-	4	1
	5,912	4,856	4,979	5,077	4,790	1,660	1,657	1,813	2,237	2,161
Less - Fair value of plan assets	1,640	157	157	167	157	17	-	-	-	-
Provisions - Provisions for pensions	4,272	4,699	4,822	4,910	4,633	1,643	1,657	1,813	2,237	2,161
<i>Of which:</i>										
<i>Internal provisions for pensions</i>	<i>4,036</i>	<i>4,432</i>	<i>4,524</i>	<i>4,565</i>	<i>4,293</i>	<i>1,642</i>	<i>1,657</i>	<i>1,813</i>	<i>2,237</i>	<i>2,161</i>
<i>Insurance contracts linked to pensions (Note 14)</i>	<i>238</i>	<i>269</i>	<i>299</i>	<i>345</i>	<i>342</i>	<i>1</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Unrecognised net assets for pensions</i>	<i>(2)</i>	<i>(2)</i>	<i>(1)</i>	<i>-</i>	<i>(2)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>

The amounts recognised in the consolidated income statements in relation to the aforementioned defined benefit obligations are as follows:

	Millions of euros					
	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2015
Current service cost	16	11	12	1	1	2
Interest cost (net)	79	91	100	21	27	37
Expected return on insurance contracts linked to pensions	(4)	(5)	(6)	-	-	-
Provisions or reversion of provisions						
Actuarial (gains)/losses recognised in the year	-	-	-	13	6	(8)
Past service cost	-	6	4	-	-	-
Pre-retirement cost	-	6	4	248	355	213
Other	(2)	(21)	(28)	-	(1)	(33)
	89	88	86	283	388	211

In addition, in 2017 Other comprehensive income – Items not reclassified to profit or loss – Actuarial gains or (-) losses on defined benefit pension plans increased by EUR 41 million with respect to defined benefit obligations (2016: an increase of EUR 141 million; 2015: an increase of EUR 145 million).

The changes in the present value of the accrued defined benefit obligations were as follows:

	Millions of euros					
	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2015
Present value of the obligations at beginning of year	4,856	4,979	5,077	1,657	1,813	2,237
Incorporation of Group companies, net	1,563	-	-	202	-	-
Current service cost	16	11	12	1	1	2
Interest cost	94	95	105	21	27	37
Pre-retirement cost	-	6	4	248	355	213
Effect of curtailment/settlement	(2)	(21)	(28)	-	-	(33)
Benefits paid	(388)	(353)	(327)	(490)	(570)	(657)
Benefits paid due to settlements	(260)	-	-	-	-	(1)
Past service cost	-	6	4	-	-	-
Actuarial (gains)/losses	57	136	124	13	6	(8)
<i>Demographic actuarial (gains)/losses</i>	<i>(7)</i>	<i>15</i>	<i>24</i>	<i>10</i>	<i>(1)</i>	<i>(12)</i>
<i>Financial actuarial (gains)/losses</i>	<i>64</i>	<i>121</i>	<i>100</i>	<i>3</i>	<i>7</i>	<i>4</i>
Exchange differences and other items	(24)	(3)	8	8	25	23
Present value of the obligations at end of year	5,912	4,856	4,979	1,660	1,657	1,813

The changes in the fair value of plan assets and of insurance contracts linked to pensions were as follows:

Plan assets

	Millions of euros					
	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2015
Fair value of plan assets at beginning of year	157	157	167	-	-	-
Incorporation of Group companies, net	1,507	-	-	18	-	-
Expected return on plan assets	15	4	5	-	-	-
Benefits paid	(58)	(8)	(17)	(1)	-	-
Contributions/(surrenders)	3	9	1	-	-	-
Actuarial gains/(losses)	24	(2)	(3)	-	-	-
Exchange differences and other items	(8)	(3)	4	-	-	-
Fair value of plan assets at end of year	1,640	157	157	17	-	-

Insurance contracts linked to pensions

	Millions of euros					
	Post-employment plans			Other similar obligations		
	2017	2016	2015	2017	2016	2015
Fair value of insurance contracts linked to pensions at beginning of year	269	299	345	-	-	-
Incorporation of Group companies, net	-	-	-	2	-	-
Expected return on insurance contracts linked to pensions	4	5	6	-	-	-
Benefits paid	(29)	(32)	(34)	(1)	-	-
Paid premiums	1	-	-	-	-	-
Actuarial gains/(losses)	(7)	(3)	(18)	-	-	-
Fair value of insurance contracts linked to pensions at end of year	238	269	299	1	-	-

In view of the conversion of the defined-benefit obligations to defined-contribution obligations, the Group has not made material current contributions in Spain in 2017 to fund its defined-benefit pension obligations.

The plan assets and the insurance contracts linked to pensions are instrumented mainly through insurance policies.

The following table shows the estimated benefits payable at December 31, 2017 for the next ten years:

	Millions of euros
2018	808
2019	703
2020	610
2021	523
2022	449
2023 to 2027	1,579

ii. United Kingdom

At the end of each of the last three years, the businesses in the United Kingdom had post-employment benefit obligations under defined contribution and defined benefit plans. The expenses incurred in respect of contributions to defined contribution plans amounted to EUR 82 million in 2017 (2016: EUR 81 million; 2015: EUR 90 million).

The amount of the defined benefit obligations was determined on the basis of the work performed by independent actuaries using the following actuarial techniques:

1. Valuation method: projected unit credit method, which sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately.
2. Actuarial assumptions used: unbiased and mutually compatible. Specifically, the most significant actuarial assumptions used in the calculations were as follows:

	2017	2016	2015
Annual discount rate	2.49%	2.79%	3.74%
Mortality tables	108/86 S2 Light	116/98 S1 Light TMC	116/98 S1 Light TMC
Cumulative annual CPI growth	3.15%	3.12%	2.98%
Annual salary increase rate	1.00%	1.00%	1.00%
Annual pension increase rate	2.94%	2.92%	2.83%

The discount rate used for the flows was determined by reference to high-quality corporate bonds (at least AA in pounds sterling) that coincide with the terms of the obligations. The portfolio of bonds taken into consideration excludes callable, puttable and sinkable bonds which could distort the indices.

Any changes in the main assumptions could affect the calculation of the obligations. At December 31, 2017, if the discount rate used had been decreased or increased by 50 basis points, there would have been an increase or decrease in the present value of the obligations of +/- 9.50 %. If the inflation assumption had been increased or decreased by 50 basis points, there would have been an increase or decrease in the present value of the obligations of +/- 6.29%. These changes would be offset in part by increases or decreases in the fair value of the assets.

The funding status of the defined benefit obligations in 2017 and the four preceding years is as follows:

	Millions of euros				
	2017	2016	2015	2014	2013
Present value of the obligations	13,056	12,955	12,271	11,959	10,120
Less- Fair value of plan assets	13,239	13,118	12,880	12,108	9,455
Provisions - Provisions for pensions	(183)	(163)	(609)	(149)	665
<i>Of which:</i>					
Internal provisions for pensions	323	306	150	256	806
Net assets for pensions	(506)	(469)	(759)	(405)	(141)

The amounts recognised in the consolidated income statements in relation to the aforementioned defined benefit obligations are as follows:

	Millions of euros		
	2017	2016	2015
Current service cost	36	31	39
Interest cost (net)	(6)	(22)	(5)
	30	9	34

In addition, in 2017 Other comprehensive income – Items not reclassified to profit or loss – Actuarial gains or (-) losses on defined benefit pension plans increased by EUR 121 million with respect to defined benefit obligations (2016: a increase of EUR 621 million; 2015: a decrease of EUR 435 million).

The changes in the present value of the accrued defined benefit obligations were as follows:

	Millions of euros		
	2017	2016	2015
Present value of the obligations at beginning of year	12,955	12,271	11,959
Incorporation of Group companies, net	-	-	51
Current service cost	36	31	39
Interest cost	347	407	466
Benefits paid	(445)	(332)	(342)
Contributions made by employees	20	20	25
Past service cost	-	-	-
Actuarial (gains)/losses	602	2,315	(656)
Demographic actuarial (gains)/losses	(184)	(59)	(364)
Financial actuarial (gains)/losses	786	2,374	(292)
Exchange differences and other items	(459)	(1,757)	729
Present value of the obligations at end of year	13,056	12,955	12,271

The changes in the fair value of the plan assets were as follows:

	Millions of euros		
	2017	2016	2015
Fair value of plan assets at beginning of year	13,118	12,880	12,108
Incorporation of Group companies, net	-	-	66
Expected return on plan assets	353	429	471
Benefits paid	(445)	(332)	(342)
Contributions	208	304	59
Actuarial gains/(losses)	481	1,694	(222)
Exchange differences and other items	(476)	(1,857)	740
Fair value of plan assets at end of year	13,239	13,118	12,880

In 2018 the Group expects to make current contributions to fund these obligations for amounts similar to those made in 2017.

The main categories of plan assets as a percentage of total plan assets are as follows:

	2017	2016	2015
Equity instruments	20%	25%	23%
Debt instruments	46%	49%	53%
Properties	13%	12%	15%
Other	21%	14%	9%

The following table shows the estimated benefits payable at December 31, 2017 for the next ten years:

	Millions of euros
2018	284
2019	285
2020	304
2021	327
2022	352
2023 to 2027	2,065

iii. Other foreign subsidiaries

Certain of the consolidated foreign entities have acquired commitments to their employees similar to post-employment benefits.

At December 31, 2017, 2016 and 2015, these entities had defined-contribution and defined-benefit post-employment benefit obligations. The expenses incurred in respect of contributions to defined contribution plans amounted to EUR 99 million in 2017 (2016: EUR 92 million; 2015: EUR 90 million).

The actuarial assumptions used by these entities (discount rates, mortality tables and cumulative annual CPI growth) are consistent with the economic and social conditions prevailing in the countries in which they are located.

Specifically, the discount rate used for the flows was determined by reference to high-quality corporate bonds, except in the case of Brazil where there is no extensive corporate bond market and, accordingly the discount rate was determined by reference to the series B bonds issued by the Brazilian National Treasury Secretariat for a term coinciding with that of the obligations. In Brazil the discount rate used was between 9.53% and 9.65%, the CPI 4.00% and the mortality table the AT-2000.

Any changes in the main assumptions could affect the calculation of the obligations. At December 31, 2017, if the discount rate used had been decreased or increased by 50 basis points, there would have been an increase or decrease in the present value of the obligations of +/- 5.14 %. These changes would be offset in part by increases or decreases in the fair value of the assets.

The funding status of the obligations similar to post-employment benefits and other long-term benefits in 2017 and the four preceding years is as follows:

	Millions of euros					
	2017	<i>Of which: Business in Brazil</i>	2016	2015	2014	2013
Present value of the obligations	9,534	7,046	9,876	8,337	10,324	9,289
Less-						
<i>Of which: with a charge to the participants</i>	193	193	153	133	151	133
Fair value of plan assets	7,927	6,188	8,445	7,008	8,458	7,938
Provisions - Provisions for pensions	1,414	665	1,278	1,196	1,715	1,218
<i>Of which:</i>						
<i>Internal provisions for pensions</i>	1,787	994	1,613	1,478	1,999	1,512
<i>Net assets for pensions</i>	(98)	(54)	(52)	(28)	(8)	(8)
<i>Unrecognised net assets for pensions</i>	(275)	(275)	(283)	(254)	(276)	(286)

The amounts recognised in the consolidated income statements in relation to these obligations are as follows:

	Millions of euros		
	2017	2016	2015
Current service cost	35	38	43
Interest cost (net)	104	105	138
Provisions or reversion of provisions			
Actuarial (gains)/losses recognised in the year	1	(9)	(1)
Past service cost	3	18	1
Pre-retirement cost	-	(9)	-
Other	(19)	(37)	(1)
	124	106	180

In addition, in 2017 Other comprehensive income – Items not reclassified to profit or loss – Actuarial gains or (-) losses on defined benefit pension plans increased by EUR 207 million with respect to defined benefit obligations (2016: an increase of EUR 513 million; 2015: a decrease of EUR 285 million).

In December 2011, the financial entities of Portugal, including Banco Santander Totta, S.A. made a partial transfer of the pension commitments to the Social Security. Consequently, Banco Santander Totta, S.A. carried out the transfer of the corresponding assets and liabilities and the current value of the net commitments of the fair value of the corresponding assets of the plan, as at 31 December 2011, under Provisions - Funds for pensions and similar obligations. In 2016, the collective bargaining agreement of the banking sector was approved, consolidating the sharing of responsibility for the pension commitments between the State and the banks.

On the other hand, in 2016 the Group in Brazil updated the recognition of its obligations of certain health benefits in the terms stipulated in the regulation that develops them and that establishes the coverage of this benefit in equal proportion between the sponsor and partners. The effect of this liquidation, together with that of the businesses in Portugal, is shown in the following tables under the headings "benefits paid due to settlements".

The changes in the present value of the accrued obligations were as follows:

	Millions of euros		
	2017	2016	2015
Present value of the obligations at beginning of year	9,876	8,337	10,324
Incorporation of Group companies, net	165	171	26
Current service cost	35	38	43
Interest cost	807	802	778
Pre-retirement cost	-	(9)	-
Effect of curtailment/settlement	(19)	(37)	(1)
Benefits paid	(716)	(690)	(639)
Benefits paid due to settlements	(24)	(1,352)	-
Contributions made by employees	6	8	8
Past service cost	3	18	1
Actuarial (gains)/losses	404	1,269	(271)
<i>Demographic actuarial (gains)/losses</i>	<i>(140)</i>	<i>439</i>	<i>393</i>
<i>Financial actuarial (gains)/losses</i>	<i>544</i>	<i>830</i>	<i>(664)</i>
Exchange differences and other items	(1,003)	1,321	(1,932)
Present value of the obligations at end of year	9,534	9,876	8,337

The changes in the fair value of the plan assets were as follows:

	Millions of euros		
	2017	2016	2015
Fair value of plan assets at beginning of year	8,445	7,008	8,458
Incorporation of Group companies, net	166	154	9
Expected return on plan assets	732	732	667
Benefits paid	(683)	(637)	(594)
Benefits paid due to settlements	(24)	(1,328)	-
Contributions	94	559	109
Liquidation gains/(losses)	-	-	1
Actuarial gains/(losses)	203	687	43
Exchange differences and other items	(1,006)	1,270	(1,685)
Fair value of plan assets at end of year	7,927	8,445	7,008

In 2018 the Group expects to make contributions to fund these obligations for amounts similar to those made in 2017.

The main categories of plan assets as a percentage of total plan assets are as follows:

	2017	2016	2015
Equity instruments	6%	7%	12%
Debt instruments	84%	88%	84%
Properties	3%	1%	1%
Other	7%	4%	3%

The following table shows the estimated benefits payable at December 31, 2017 for the next ten years:

	Millions of euros
2018	620
2019	636
2020	653
2021	670
2022	689
2023 to 2027	3,689

d) Provisions for taxes and other legal contingencies and Other provisions

Provisions - Provisions for taxes and other legal contingencies and Provisions - Other provisions, which include, inter alia, provisions for restructuring costs and tax-related and non-tax-related proceedings, were estimated using prudent calculation procedures in keeping with the uncertainty inherent to the obligations covered. The definitive date of the outflow of resources embodying economic benefits for the Group depends on each obligation. In certain cases, these obligations have no fixed settlement period and, in other cases, depend on the legal proceedings in progress.

The detail, by geographical area, of Provisions for taxes and other legal contingencies and Other provisions is as follows:

	Millions of euros		
	2017	2016	2015
Recognised by Spanish companies	1,666	1,148	1,332
Recognised by other EU companies	1,127	1,300	1,766
Recognised by other companies	3,048	3,264	2,506
<i>Of which:</i>			
<i>Brazil</i>	2,504	2,715	2,016
	5,841	5,712	5,604

Set forth below is the detail, by type of provision, of the balance at December 31, 2017, 2016 and 2015 of Provisions for taxes and other legal contingencies and Other provisions. The types of provision were determined by grouping together items of a similar nature:

	Millions of euros		
	2017	2016	2015
Provisions for taxes	1,006	1,074	997
Provisions for employment-related proceedings (Brazil)	868	915	581
Provisions for other legal proceedings	1,307	1,005	999
Provision for customer remediation	885	685	916
Regulatory framework-related provisions	101	253	308
Provision for restructuring	360	472	404
Other	1,314	1,308	1,399
	5,841	5,712	5,604

Relevant information is set forth below in relation to each type of provision shown in the preceding table:

The provisions for taxes include provisions for tax-related proceedings.

The provisions for employment-related proceedings (Brazil) relate to claims filed by trade unions, associations, the prosecutor's office and ex-employees claiming employment rights to which, in their view, they are entitled, particularly the payment of overtime and other employment rights, including litigation concerning retirement benefits. The number and nature of these proceedings, which are common for banks in Brazil, justify the classification of these provisions in a separate category or as a separate type from the rest. The Group calculates the provisions associated with these claims in accordance with past experience of payments made in relation to claims for similar items. When claims do not fall within these categories, a case-by-case assessment is performed and the amount of the provision is calculated in accordance with the status of each proceeding and the risk assessment carried out by the legal advisers.

The provisions for other legal proceedings include provisions for court, arbitration or administrative proceedings (other than those included in other categories or types of provisions disclosed separately) brought against Santander Group companies.

The provisions for customer remediation include mainly the estimated cost of payments to remedy errors relating to the sale of certain products in the UK and the estimated amount related to the floor clauses of Banco Popular. To calculate the provision for customer remediation, the best estimate of the provision made by management is used, which is based on the estimated number of claims to be received and, of these, the number that will be accepted, as well as the estimated average payment per case.

The regulatory framework-related provisions include mainly the provisions relating to the FSCS (Financial Services Compensation Scheme), the Bank Levy in the UK and in Poland the provision related to the Banking Tax.

The provisions for restructuring include only the costs arising from restructuring processes carried out by the various Group companies.

Qualitative information on the main litigation is provided in Note 25.e to the consolidated financial statements.

Our general policy is to record provisions for tax and legal proceedings in which we assess the chances of loss to be probable and we do not record provisions when the chances of loss are possible or remote. We determine the amounts to be provided for as our best estimate of the expenditure required to settle the corresponding claim based, among other factors, on a case-by-case analysis of the facts and the legal opinion of internal and external counsel or by considering the historical average amount of the loss incurred in claims of the same nature. The definitive date of the outflow of resources embodying economic benefits for the Group depends on each obligation. In certain cases, the obligations do not have a fixed settlement term and, in others, they depend on legal proceedings in progress.

The changes in Provisions for taxes and other legal contingencies and Other provisions are set forth in Note 25.d. With respect to Brazil, the main charges to the income statement in 2017 were EUR 355 million for civil contingencies (2016: EUR 201 million; 2015: EUR 289 million) and EUR 505 million for employment-related claims (2016: EUR 395 million; 2015: EUR 370 million). This charge was offset in part by the use of the available provisions, of which EUR 388 million corresponded to employment-related payments (2016: EUR 284 million; 2015: EUR 241 million), EUR 203 million to civil payments (2016: EUR 239 million; 2015: EUR 273 million). In the UK, period provisions of EUR 164 million were recognised in connection with customer remediation (2016: EUR 179 million; 2015: EUR 689 million), of EUR 106 million in connection with the regulatory framework (Bank Levy and Financial Services Compensation Scheme (FSCS)) (2016: EUR 173 million; 2015: EUR 243 million), and of EUR 44 million for restructuring (2016: EUR 129 million and 2015: EUR 56 million), these increases were offset by the use of EUR 277 million of provisions for customer remediation (2016: EUR 355 million; 2015: EUR 227 million), EUR 151 million in payments relating to Bank Levy and FSCS (2016: EUR 169 million; 2015: EUR 233 million) and EUR 50 million for restructuring in 2017 (2016: EUR 49 million; 2015: EUR 41 million). In addition, EUR 99 million have been provisioned derived from the regulatory framework and paid in the year in Poland and EUR 125 million of restructuring for Consumer businesses. Regarding Spain, in 2017 EUR 425 million of restructuring were allocated (2016: EUR 244 million) to the integration plan related to the acquisition of Banco Popular, which has been registered by its nature, part of 'Provisions for restructuring 'and part in' Provisions for pensions and other retirement benefits defined post-employment and Other long-term employee benefits', increase offset by the use of EUR 162 million (2016: EUR 206 million). Additionally, EUR 223 million of provisions are included for compensation to customers derived from the floor clause from Banco Popular.

e) *Litigation and other matters*

i. Tax-related litigation

At December 31, 2017, the main tax-related proceedings concerning the Group were as follows:

- Legal actions filed by Banco Santander (Brasil) S.A. and certain Group companies in Brazil challenging the increase in the rate of Brazilian social contribution tax on net income from 9% to 15% stipulated by Interim Measure 413/2008, ratified by Law 11,727/2008, a provision having been recognized for the amount of the estimated loss.

- Legal actions filed by Banco Santander, S.A. (currently Banco Santander (Brasil) S.A.) and other Group entities claiming their right to pay the Brazilian PIS and COFINS social contributions only on the income from the provision of services. In the case of Banco Santander, S.A., the legal action was declared unwarranted and an appeal was filed at the Federal Regional Court. In September 2007 the Federal Regional Court found in favor of Banco Santander, S.A., but the Brazilian authorities appealed against the judgment at the Federal Supreme Court. On April 23, 2015, the Federal Supreme Court issued a decision granting leave for the extraordinary appeal filed by the Brazilian authorities with regard to the PIS contribution to proceed, and dismissing the extraordinary appeal lodged by the Brazilian Public Prosecutor's Office in relation to the COFINS contribution. The Federal Supreme Court has not yet handed down its decision on the PIS contribution and, with regard to the COFINS contribution, on May 28, 2015, the Federal Supreme Court in plenary session unanimously rejected the extraordinary appeal filed by the Brazilian Public Prosecutor's Office, and the petition for clarification ("embargos de declaração") subsequently filed by the Brazilian Public Prosecutor's Office, which on September 3, 2015 admitted that no further appeals may be filed. In the case of Banco ABN AMRO Real, S.A. (currently Banco Santander (Brasil) S.A.), in March 2007 the court found in its favor, but the Brazilian authorities appealed against the judgment at the Federal Regional Court, which handed down a decision partly upholding the appeal in September 2009. Banco Santander (Brasil) S.A. filed an appeal at the Federal Supreme Court. Law 12,865/2013 established a program of payments or deferrals of certain tax and social security debts, under which any entities that availed themselves of the program and withdrew the legal actions brought by them were exempted from paying late-payment interest. In November 2013 Banco Santander (Brasil) S.A. partially availed itself of this program but only with respect to the legal actions brought by the former Banco ABN AMRO Real, S.A. in relation to the period from September 2006 to April 2009, and with respect to other minor actions brought by other entities in its Group. However, the legal actions brought by Banco Santander, S.A. and those of Banco ABN AMRO Real, S.A. relating to the periods prior to September 2006, for which a provision for the estimated loss was recognized, still persist.
- Banco Santander (Brasil) S.A. and other Group companies in Brazil have appealed against the assessments issued by the Brazilian tax authorities questioning the deduction of loan losses in their income tax returns (IRPJ and CSLL) on the ground that the relevant requirements under the applicable legislation were not met. No provision was recognized in connection with the amount considered to be a contingent liability. In August 2017, the Bank and other entities of the Group have adhered to the program of fractioning and payment of tax debts provided for in Provisional Measure 783/2017 in relation to different administrative processes of the years 1999 to 2005.
- Banco Santander (Brasil) S.A. and other Group companies in Brazil are involved in administrative and legal proceedings against several municipalities that demand payment of the Service Tax on certain items of income from transactions not classified as provisions of services. No provision was recognized in connection with the amount considered to be a contingent liability.
- In addition, Banco Santander (Brasil) S.A. and other Group companies in Brazil are involved in administrative and legal proceedings against the tax authorities in connection with the taxation for social security purposes of certain items which are not considered to be employee remuneration. A provision was recognized in connection with the amount of the estimated loss.

- In December 2008 the Brazilian tax authorities issued an infringement notice against Banco Santander (Brasil) S.A. in relation to income tax (IRPJ and CSLL) for 2002 to 2004. The tax authorities took the view that Banco Santander (Brasil) S.A. did not meet the necessary legal requirements to be able to deduct the goodwill arising on the acquisition of Banespa (currently Banco Santander (Brasil) S.A.). Banco Santander (Brasil) S.A. filed an appeal against the infringement notice at Conselho Administrativo de Recursos Fiscais (the Brazilian Tax Appeal Administrative Council, CARF), which on October 21, 2011 unanimously decided to render the infringement notice null and void. The tax authorities appealed against this decision at a higher administrative level. On May 11, 2017, the Superior Chamber of Tax Appeals of the Administrative Council of Tax Appeals, in a split decision, reverted the previous unanimous decision reached by the Brazilian Tax Appeal Administrative Council and issued a judgment in favor of the Brazilian taxing authorities. This decision has been subject to clarification action which has been dismissed, as such, the decision has been appealed. In June 2010 the Brazilian tax authorities issued infringement notices in relation to this same matter for 2005 to 2007. Banco Santander (Brasil) S.A. filed an appeal against these procedures at CARF, which was partially upheld on October 8, 2013. This decision has been appealed. On July 4, 2017 and November 8, 2017, the CARF ruled in favor of the Brazilian taxing authorities with regards to the annual periods for the years ended 2005, 2006 and 2007. These rulings have been subject to a clarification action. In December 2013 the Brazilian tax authorities issued the infringement notice relating to 2008, the last year for amortization of the goodwill. Banco Santander (Brasil) S.A. appealed against this infringement notice and the court found in its favor. The Brazilian tax authorities appealed against this decision at CARF. Based on the advice of its external legal counsel, the Group considers that the stance taken by the Brazilian tax authorities is incorrect and that there are sound defense arguments to appeal against the infringement notices. Accordingly, the risk of incurring a loss is remote. Consequently, no provisions were recognized in connection with these proceedings because this matter should not affect the consolidated financial statements.
- In May 2003 the Brazilian tax authorities issued separate infringement notices against Santander Distribuidora de Títulos e Valores Mobiliários Ltda. (DTVM, currently Produban Serviços de Informática S.A.) and Banco Santander (Brasil) S.A. (currently Banco Santander (Brasil) S.A.) in relation to the Provisional Tax on Financial Movements (CPMF) with respect to certain transactions carried out by DTVM in the management of its customers' funds and for the clearing services provided by Banco Santander (Brasil) S.A. to DTVM in 2000, 2001 and the first two months of 2002. The two entities appealed against the infringement notices at CARF, with DTVM obtaining a favorable decision and Banco Santander (Brasil) S.A. an unfavorable decision. Both decisions were appealed by the losing parties at the High Chamber of CARF, and unfavorable decisions were obtained by Banco Santander (Brasil) S.A. and DTVM on June 12 and 19, 2015, respectively. Both cases were appealed at court in a single proceeding and a provision was recognized for the estimated loss.
- In December 2010 the Brazilian tax authorities issued an infringement notice against Santander Seguros S.A. (Brazil), current Zurich Santander Brasil Seguros e Previdência S.A., as the successor by merger to ABN AMRO Brazil Dois Participações, S.A., in relation to income tax (IRPJ and CSLL) for 2005. The tax authorities questioned the tax treatment applied to a sale of shares of Real Seguros, S.A. made in that year. The bank filed an appeal for reconsideration against this infringement notice and subsequently appealed before the CARF, whose resolution partly in favour has been appealed by the União Federal and Zurich Santander Brasil Seguros e Previdência S.A. As the former parent of Santander Seguros S.A. (Brasil), Banco Santander (Brasil) S.A. is liable in the event of any adverse outcome of this proceeding. No provision was recognised in connection with this proceeding as it was considered to be a contingent liability.

- In June 2013, the Brazilian tax authorities issued an infringement notice against Banco Santander (Brasil) S.A. as the party liable for tax on the capital gain allegedly obtained in Brazil by the entity not resident in Brazil, Sterrebeeck B.V., as a result of the “incorporação de ações” (merger of shares) transaction carried out in August 2008. As a result of the aforementioned transaction, Banco Santander (Brasil) S.A. acquired all of the shares of Banco ABN AMRO Real, S.A. and ABN AMRO Brasil Dois Participações, S.A. through the delivery to these entities' shareholders of newly issued shares of Banco Santander (Brasil) S.A., issued in a capital increase carried out for that purpose. The Brazilian tax authorities take the view that in the aforementioned transaction Sterrebeeck B.V. obtained income subject to tax in Brazil consisting of the difference between the issue value of the shares of Banco Santander (Brasil) S.A. that were received and the acquisition cost of the shares delivered in the exchange. In December 2014 the Group appealed against the infringement notice at CARF after the appeal for reconsideration lodged at the Federal Tax Office was dismissed. Based on the advice of its external legal counsel, the Group considers that the stance taken by the Brazilian tax authorities is incorrect and that there are sound defense arguments to appeal against the infringement notice. Accordingly, the risk of incurring a loss is remote. Consequently, the Group has not recognized any provisions in connection with these proceedings because this matter should not affect the consolidated financial statements.
- In November 2014 the Brazilian tax authorities issued an infringement notice against Banco Santander (Brasil) S.A. in relation to income tax (IRPJ and CSLL) for 2009 questioning the tax-deductibility of the amortization of the goodwill of Banco ABN AMRO Real S.A. performed prior to the absorption of this bank by Banco Santander (Brasil) S.A., but accepting the amortization performed after the merger. On the advice of its external legal counsel, Banco Santander (Brasil) S.A. lodged an appeal against this decision at the Federal Tax Office and obtained a favorable decision in July 2015. Such decision was appealed by the Brazilian tax authorities before the CARF, which ruled in their favor. Consequently, in November 2016 the Bank lodged an appeal before the Higher Chamber of Tax Appeals. No provision was recognized in connection with this proceeding as it was considered to be a contingent liability.
- Banco Santander (Brasil) S.A. has also appealed against infringement notices issued by the tax authorities questioning the tax deductibility of the amortization of the goodwill arising on the acquisition of Banco Comercial e de Investimento Sudameris S.A. No provision was recognized in connection with this matter as it was considered to be a contingent liability.
- Banco Santander (Brasil) S.A. and other companies of the Group in Brazil are undergoing administrative and judicial procedures against Brazilian tax authorities for not admitting tax compensation with credits derived from other tax concepts, not having registered a provision for such amount since it is considered to be a contingent liability.

- Legal action brought by Sovereign Bancorp, Inc. (currently Santander Holdings USA, Inc.) claiming its right to take a foreign tax credit for taxes paid outside the United States in fiscal years 2003 to 2005 in connection with a Trust created by Santander Holdings USA, Inc. in relation to financing transactions carried out with an international bank. Santander Holdings USA, Inc. considered that, in accordance with applicable tax legislation, it was entitled to recognize the aforementioned tax credits as well as the related issuance and financing costs. In addition, if the final outcome of this legal action were to be favorable to the interests of Santander Holdings USA, Inc., the amounts paid over by the entity in relation to this matter with respect to 2006 and 2007 would have to be refunded. On November 13, 2015, the District Court Judge ruled in favor of Santander Holdings USA, Inc., ordering the amounts paid over with respect to 2003 to 2005 to be refunded. The US Government appealed the decision at the US Court of Appeals for the First Circuit and on December 16, 2016 said Court reversed the District Court's decision as to the economic substance of the Trust transaction and the foreign tax credits claimed for the Trust transaction, and referred the case back to the District Court for its ruling over certain matters pending resolution, including the refund claim and the justification of sanctions. On March 16, 2017, Santander Holdings USA, Inc. filed a petition with the U.S. Supreme Court to hear its appeal of the First Circuit Court's decision and on June 26, 2017, the U.S. Supreme Court denied Santander Holdings USA, Inc.'s petition to hear its appeal and returned the case to the District Court as ordered by the U.S. Court of Appeals for the First Circuit. The parties are currently awaiting the District Court's decision over Santander Holdings USA, Inc. petition to have a summary judgement related to the matters pending resolution. The estimated loss relating to this litigation is provided for.
- In 2007 the European Commission opened an investigation into illegal state aid to the Kingdom of Spain in connection with Article 12.5 of the former Consolidated Text of the Corporate Tax Law. The Commission issued the Decision 2011/5/CE of October 28, 2009, on acquisitions of subsidiaries resident in the EU and decision 2011/282/UE of January 12, 2011, on the acquisition of subsidiaries not resident in the EU, ruling that the deduction regulated pursuant to Article 12.5 constituted illegal State aid. These decisions were subject to appeal by Banco Santander and other companies before the European Union General Court. In November 2014, the General Court delivered judgment annulling the prior decisions, and that judgment was appealed before the European Court of Justice by the Commission. In December 2016 the European Court of Justice delivered judgment setting aside the appeal and remanded the file to the General Court, which shall deliver a new judgment assessing the other annulment pleas raised by the petitioners, which, in turn, may be subject to an appeal before the Court of Justice. The Group, in accordance with the advice from its external lawyers, has not recognized provisions for these suits since they are considered to be a contingent liability.

At the date of approval of these consolidated financial statements certain other less significant tax-related proceedings were also in progress.

ii. Non-tax-related proceedings

At December 31, 2017, the main non-tax-related proceedings concerning the Group were as follows:

- Customer remediation: claims associated with the sale by Santander UK of certain financial products (principally payment protection insurance or PPI) to its customers.

In August 2010, the FSA (Financial Services Authority) (now the FCA (Financial Conduct Authority)) published a Policy Statement on the valuation and compensation of claims for payment protection insurance (PPI). The policy established rules that changed the bases for the analysis and treatment of the claims for PPI sales and increased the amounts to be paid to customers whose claims were ratified.

In November 2015, the FCA published the consultation 15/39 (Regulations and guides on the payment of claims related to insurance for credit protection) that introduced the concept of unfair commission in connection with case Plevin for the customer compensation, as well as the term for customers to formulate their PPI complaints. On 2 August 2016, the FCA issued a new consultative document (CP16/20: Rules and guidance on payment protection insurance complaints: feedback on CP15/39 and further consultation). The document described the FCA's proposal to address the PPI claims following the UK Supreme Court's ruling on the Plevin v. Paragon Personal Finance Ltd case (Plevin) and included the recommendation that the period for filing claims should be extended by two years from June 2017, which was later than proposed in CP 15/39 issued by the FCA in November 2015. The document also included proposals on the calculation of compensation in claims related to Plevin, including considerations on how the participation in benefits should be reflected in the calculation. The final regulation (Policy Statement 17/3 (Payment Protection Insurance Complaints: Feedback on CP16/20 and final rules and guidance)) published on 2 March, 2017 confirms that the two year term for the formulation of claims started on August 2017. It also requires to proactively contact with the claimants whose claims were rejected in accordance with article 140^a of Consumer Credit Act. Finally, the standard introduced some clarifications on the calculation of the profit participation percentage. These changes may have an impact on the amounts expected to be paid in the future.

A provision for conduct remediation has been recognised in respect of the misspelling of PPI policies in the UK. This provision has been calculated using the following variables:

- Number of claims - estimated number of claims;
- Percentage of claims lost - estimated percentage of claims that are or will be favourable to the customer; and
- Average cost - estimated amount to be paid to customers, including compensation for direct loss plus interest.

For the calculation of the provision has been considered

- Full analysis of causes of the claims, probability of success, market fluctuations, possible activities/supervisor and guidelines of the FCA and how these may affect the future;
- Activity recorded with regard to the number of claims received;
- Amount of compensation paid to customers, together with a forecast of the probability of this varying in future;
- The impact on complaints levels of proactive customer contact;
- Effect media coverage and time bar are expected to have on the complaints inflows.
- Commission and profit margin obtained from the insurance provider during the products' lifespan.
- In relation to a specific PPI portfolio of complaints, an analysis of the relevant facts and circumstances including legal and regulatory responsibilities.

These criterias are kept under review and regularly compared to the customer information (claims received, percentage of successful claims, impact of changes in the percentage of successful claims and assessment of the customers potentially affected) to ensure their validity. The provision represents management's best estimate of Santander UK's future liability in respect of mis-selling of PPI policies.

The most critical factor in determining the level of provision is the volume of claims. The uphold rate is informed by historical experience and the average cost of redress can be predicted reasonably accurately given that management is dealing with a high volume and reasonably homogeneous population. In setting the provision, management estimated the total claims that were likely to be received until August 2019.

2017 compared to 2016

The remaining provision for PPI redress and related costs amounted to £356m (EUR 401 million). The total charge for the year was £109m (EUR 124 million) (2016: £144m (EUR 140 million) and was driven by an increase in estimated future claims driven by the start of the FCA advertising campaign for PPI, offset by an expected decline relating to a specific PPI portfolio review. We continue to monitor our provision levels in respect of recent claims experience. In 2016, a provision of £114m (EUR 140 million) was made when we applied the principles published in the August 2016 FCA papers, and a further £32m (EUR 37 million) was made in relation to a past business review.

Monthly utilisation increased from the 2016 average following the confirmation of a deadline for customer complaints, broadly in line with our assumptions. We continue to monitor our provision levels in respect of recent claims experience.

2016 compared to 2015

We made an additional £144m provision charge in the year, which included our best estimate of Plevin related claim costs and a £30m charge for a portfolio under a past business review. With the FCA consultation that was expected to close in the first quarter of 2017, we assessed the adequacy of our provision and applied the principles published in the August 2016 FCA consultation paper to our current assumptions. We continued to review our provision levels in respect of recent claims experience and noted that once the final FCA guidance was published it was possible further PPI-related provision adjustments would be required in future years.

Monthly utilisation during the year, excluding the impact of past business review activity, was slightly higher than the 2015 average and in line with our assumptions.

The following table shows the main factors to calculate the provisions and the future forecast as well as the sensitivity analysis in the face of future changes. It reflects a blended view across all our retail products and portfolios and includes redress for Plevin-related claims:

	Accumulated at December 31, 2017	Future forecast (unaudited figures)	Sensitivity analysis: increases / decreases in provision
:			
Claims received ⁽¹⁾ (000)	1,623	660	25 = £9m
Claims received for proactive contact (000)	487	127	25 = £5m
% Response to complaints received by proactive contact	54%	100%	1% - £0,3m
% Of claims accepted by the Entity ⁽²⁾	47%	68%	1% - £2,6m
Average compensation by accepted claim ⁽³⁾	£1,378	£564	£100 = £50 m

⁽¹⁾ Includes all claims received regardless of whether we expect to make a payment; i.e. regardless of the likelihood of the Santander UK group incurring a liability. Excludes claims where the complainant has not held a PPI policy.

⁽²⁾ It includes both claims received directly from customers and those contacted proactively by the Entity.

⁽³⁾ The average claim compensation was reduced from an accumulated average amount of £1,378 (EUR 1,222) on December 31, 2017 to an average future amount of £564 due to the effect of Plevin cases in the provision, as well as a shift in the complaints mix to a greater proportion of storecards which typically carry lower average balances.

- Delforca: Dispute arising from equity swaps entered into by Gaesco (now Delforca 2008, S.A.) on shares of Inmobiliaria Colonial. An initial arbitration ruled in favour of the Bank, but this ruling was annulled due to issues regarding the president of the tribunal and one of the items of evidence presented by Delforca. Faced with a second arbitration initiated by the Bank, and after the latter had obtained a preventive attachment in its favour (currently waived), Delforca declared bankruptcy. Prior to this, Delforca and its parent, Mobiliaria Monesa, S.A., launched other lawsuits claiming damages due to the Bank's actions before civil courts in Madrid, later shelved, and in Santander, currently stayed on preliminary civil ruling grounds.

During the insolvency proceeding, Barcelona Commercial court no. 10 ordered the stay of the arbitration proceeding, the termination of the arbitration agreement, the lack of recognition of the contingent claim and a breach by the Bank, and dismissed the Bank's request to conclude the proceeding due to the non-existence of insolvency. Following the appeals filed by the Bank, the Barcelona Provincial Appellate Court revoked all these decisions, except that relating to the rejection of the conclusion of the proceeding, which gave rise to the resumption of the arbitration process, in which the Partial Award was issued, rejecting the procedural exceptions raised by Delforca, resolution which was appealed by Delforca. Delforca appealed against the decisions rejected the resolution of the arbitration agreement and the recognition of the contingent claim in favour of the Bank. Furthermore, Delforca and its parent have requested from the judge of the insolvency case the repayment of the security deposit executed by the Bank to settle the swaps, being these processes under processing. The Bank has not recognised any provisions in this connection.

- Former employees of Banco do Estado de São Paulo S.A., Santander Banespa, Cia. de Arrendamiento Mercantil: a claim was filed in 1998 by the association of retired Banespa employees (AFABESP) on behalf of its members, requesting the payment of a half-yearly bonus initially envisaged in the entity's Bylaws in the event that the entity obtained a profit and that the distribution of this profit were approved by the Board of Directors. The bonus was not paid in 1994 and 1995 since the bank did not make a profit and partial payments were made from 1996 to 2000, as agreed by the Board of Directors, and the relevant clause was eliminated in 2001. The Regional Employment Court ordered the bank to pay this half-yearly bonus in September 2005 and the bank filed an appeal against the decision at the High Employment Court ("TST") and, subsequently, at the Federal Supreme Court ("STF"). The TST confirmed the judgment against the bank, whereas the STF rejected the extraordinary appeal filed by the bank in a decision adopted by only one of the Court members, thereby also upholding the order issued to the bank. This decision was appealed by the bank and the association. Only the appeal lodged by the bank has been given leave to proceed and will be decided upon by the STF in plenary session. The STF recently handed down a decision on a matter relating to a third party that upholds one of the main arguments put forward by the Bank. The Bank has not recognised any provisions in this connection.
- "Planos Econômicos": Like the rest of the banking system, Santander Brazil has been the subject of claims from customers, mostly depositors, and of civil class actions brought for a common reason, arising from a series of legislative changes relating to the calculation of inflation ("planos econômicos"). The claimants considered that their vested rights had been impaired due to the immediate application of these adjustments. In April 2010, the High Court of Justice (STJ) set the limitation period for these class actions at five years, as claimed by the banks, rather than 20 years, as sought by the claimants, which will probably significantly reduce the number of actions brought and the amounts claimed in this connection. As regards the substance of the matter, the decisions issued to date have been adverse for the banks, although two proceedings have been brought at the STJ and the Federal Supreme Court (STF) with which the matter is expected to be definitively settled. In August 2010, the STJ handed down a decision finding for the plaintiffs in terms of substance, but excluding one of the "planos" from the claim, thereby reducing the amount thereof, and once again confirming the five-year statute-of-limitations period. Shortly thereafter, the STF issued an injunctive relief order whereby the proceedings in progress were stayed until this court issues a final decision on the matter. Various appeals to the STF are currently being considered in which various matters relating to this case are discussed.

- At the end of 2017, the Advocacia Geral da União (AGU), Bacen, Instituto de Defesa do Consumidor (Idec), the Frente Brasileira dos Poupadores (Febrapo) and Federação Brasileira dos Bancos (Febraban) signed an agreement with the aim of terminating the judicial disputes related to economic situation. Discussions have focused on specifying the amount to be paid to each affected customer according to the balance in their notebook at the time of the Plan. Finally, the total value of the payments will depend on the amount of endorsements that there have been and the number of savers who have showed the existence of the account and its balance on the date on which the indexes were changed. The terms of the agreement signed by the parties have been subject to the approval of the Supreme Federal Court (STF), to whom the final word on the viability of the agreement corresponds. Provisions registered in order to hedge risks that may derive from the “economic plans”, including those derived from the agreement pending approval by the STF, are deemed sufficient.
- The intervention, on the grounds of alleged fraud, of Bernard L. Madoff Investment Securities LLC (“Madoff Securities”) by the US Securities and Exchange Commission (“SEC”) took place in December 2008. The exposure of customers of the Group through the Optimal Strategic US Equity (“Optimal Strategic”) subfund was EUR 2,330 million, of which EUR 2,010 million related to institutional investors and international private banking customers, and the remaining EUR 320 million made up the investment portfolios of the Group’s private banking customers in Spain, who were qualifying investors.

At the date of these consolidated financial statements, certain claims had been filed against Group companies in relation to this matter. The Group considers that it has at all times exercised due diligence and that these products have always been sold in a transparent way pursuant to applicable legislation and established procedures. The risk of loss is therefore considered to be remote or immaterial.

- At the end of the first quarter of 2013, news stories were published stating that the public sector was debating the validity of the interest rate swaps entered into between various financial institutions and public sector companies in Portugal, particularly in the public transport industry.

The swaps under debate included swaps entered into by Banco Santander Totta, S.A. with the public companies Metropolitano de Lisboa, E.P.E. (MdL), Metro de Porto, S.A. (MdP), Sociedade de Transportes Colectivos do Porto, S.A. (STCP) and Companhia Carris de Ferro de Lisboa, S.A. (Carris). These swaps were entered into prior to 2008, i.e. before the start of the financial crisis, and had been executed without incident.

In view of this situation, Banco Santander Totta, S.A. took the initiative to request a court judgment on the validity of the swaps in the jurisdiction of the United Kingdom to which the swaps are subject. The corresponding claims were filed in May 2013.

After the Bank had filed the claims, the four companies (MdL, MdP, STCP and Carris) notified Banco Santander Totta, S.A. that they were suspending payment of the amounts owed under the swaps until a final decision had been handed down in the UK jurisdiction in the proceedings. MdL, MdP and Carris suspended payment in September 2013 and STCP did the same in December 2013. Banco Santander Totta, S.A. extended each of the claims to include the unpaid amounts.

On November 29, 2013, the companies presented their defence in which they claimed that the swaps were null and void under Portuguese law and, accordingly, that they should be refunded the amounts paid.

On March 4, 2016, the Court handed down a judgment in which it upheld all the matters raised by the Bank and declared all the swap agreements to be valid and binding. The transport companies appealed against this decision. The Appellate Court dismissed the appeal through a decision handed down on 13 December 2016, in which it stated that a cassation appeal cannot be filed against this decision. The transport companies have filed an appeal against this decision at the Supreme Court.

On May 2, 2017, Portuguese shipping companies, Banco Santander Totta, SA and the Portuguese Republic reached an agreement regarding these legal proceedings which were terminated. Shipping companies withdrew their request for admission of a pending appeal before the English Supreme Court. This matter has concluded.

- In April 2016, the Competition Directorate of the Spanish “Comisión Nacional de los mercados y la Competencia” (CNMC) commenced an administrative investigation on several financial entities, including Santander Bank in relation to possible collusive practices or price-fixing agreements, as well as exchange of commercially sensitive information in relation to financial derivative instruments used as hedge of interest rate risk for syndicated loans. In accordance with the Competition Directorate this conduct could constitute a breach of article 1 of Competition Directorate Law 15/2007, of July 3, as well as article 101 of Treaty on the Functioning of the European Union (TFEU). The procedure is now pending under the Council of the CNMC. If the resolution is not favorable, Santander Bank could be exposed to the imposition of sanctions that could be significant, as well as incidental consequences, including civil liability claims and regulatory restrictions or limitations to Santander activities. The bank’s legal services consider that no infringement existed, since the syndicated nature of the transactions referred to in the record justify the performance of the entities.
- Floor clauses (“cláusulas suelo”): as a result of the acquisition of Banco Popular Español, S.A., the Group is exposed to material transactions containing floor clauses. Floor clauses are clauses whereby the borrower agrees to pay a minimum interest rate to the lender regardless of the applicable benchmark interest rate. Banco Popular, S.A. has included floor clauses in certain asset operations with customers. Banco Popular’s position in respect of these floor clauses is as follows:

On December 21, 2016, the European Court of Justice overruled the ruling established through Spanish Supreme Court Judgement of May 9, 2013, and by virtue of which the retroactive effect of declaring the floor clauses null and void was limited so that the amounts charged in application of these clauses would only be refunded from May 9, 2013. Subsequently, the Judgement handed down by the Spanish Supreme Court on February 24, 2017, ruling on a cassation appeal (“recurso de casación”) filed by another entity, adapted its jurisprudence in line with the Judgement of the European Court of Justice of December 21 2016 and, in particular, considered that its ruling of May 9, 2013, which related to a collective action, did not have res judicata effect with respect to individual suits filed by consumers in this regard.

These legal rulings and the social impact of the floor clauses led the Spanish government to establish, through Spanish Royal Decree-Law 1/2017, of January 20, urgent measures to protect consumers against floor clauses, a voluntary and extrajudicial process whereby consumers who consider themselves affected by the potential nullity of a floor clause claim repayment. This ruling establishes an extrajudicial channel for conflict resolution but adds nothing that affects the criteria describing the validity of the clauses. Provisional results arising from claims received via this process seem to confirm the Bank’s estimates.

In 2015 and 2016, Banco Popular made extraordinary provisions that, following the Judgment of the European Union’s Court of Justice on December 21, 2016, were updated in order to cover the effect of the potential return of the excess interest charged for the application of the floor clauses between the contract date of the corresponding mortgage loans and May 2013. As of December 31, 2017, the amount of the Group’s provisions in relation to this matter goes up to EUR 223 million. For this concept, after the purchase of Banco Popular, EUR 238 million provisions have been used by the Group mainly for refunds as a result of the extrajudicial process mentioned above. The Group considers that the maximum risk associated with the floor clauses applied in its contracts with consumers, in the most severe and not probable scenario, would amount to approximately EUR 900 million, as initially measured and without considering the returns performed. Considering the provisioned amount referred before and the refunds performed, the maximum and not probable risk derived would have a coverage greater than 50% of this maximum risk scenario.

- Other aspects: given that no precedent exists in either Spain or any other European Union member state for the declaration setting out the resolution of Banco Popular, the redemption and conversion of its capital instruments and the subsequent transfer to Banco Santander of the shares resulting from this conversion in exercise of the resolution instrument involving the sale of the institution's business, all in accordance with the single resolution framework regulation referred to in Note 3, the possibility of future appeals being submitted against the EU's Single Resolution Board decision, the FROB's resolution executed in accordance to the aforementioned decision, and claims against Banco Popular Español, S.A., Banco Santander or other Santander Group companies deriving from or related to the acquisition of Banco Popular. Several investors, advisors and financial dealers have stated that they intend to analyze and, in some cases, have already submitted different types of claims in respect to the acquisition. To date, 65 procedures have been filed before the European Union Court of Justice and more than 30 have been brought before the Spanish Audiencia Nacional. With respect to possible appeals or claims, it is not possible at this time to foresee the total of the specific petitions that could be put forth, nor their economic implications (particularly when these possible future claims might not specify any specific amount, or when they allege new legal interpretations or involve a large number of parties). The estimated cost of the potential compensation to the shareholders of Banco Popular has been accounted for as disclosed in Notes 1.h and 3 of the consolidated financial statements.

In this context, it must be considered that the outcome of court proceedings is uncertain, particularly in the case of claims for indeterminate amounts, those based on legal issues for which there are no precedents, those that affect a large number of parties or those at a very preliminary stage.

The Bank and the other Group companies are subject to claims and, therefore, are party to certain legal proceedings incidental to the normal course of their business (including those in connection with lending activities, relationships with employees and other commercial or tax matters).

With the information available to it, the Group considers that it had reliably estimated the obligations associated with each proceeding and had recognised, where necessary, sufficient provisions to cover reasonably any liabilities that may arise as a result of these tax and legal situations. It also believes that any liability arising from such claims and proceedings will not have, overall, a material adverse effect on the Group's business, financial position or results of operations.

26. Other liabilities

The detail of Other liabilities in the consolidated balance sheets is as follows:

	Millions of euros		
	2017	2016	2015
Transactions in transit	811	994	744
Accrued expenses and deferred income	6,790	6,507	6,562
Other	4,990	3,569	2,915
	12,591	11,070	10,221

27. Tax matters

a) Consolidated Tax Group

Pursuant to current legislation, the Consolidated Tax Group includes Banco Santander, S.A. (as the Parent) and the Spanish subsidiaries that meet the requirements provided for in Spanish legislation regulating the taxation of the consolidated profits of corporate groups (as the controlled entities). Banco Popular and its Spanish subsidiaries are taxed in 2017, likewise, in a tax consolidation system, incorporating themselves as subsidiaries to the Consolidated Tax Group in 2018.

The other Group companies file income tax returns in accordance with the tax regulations applicable to them.

b) *Years open for review by the tax authorities*

In 2015 notification was received of the final agreed payments relating to the assessments arising from the outcome of the tax audit of the Consolidated Tax Group of the years 2005 to 2007, which were signed partly on an uncontested basis and partly on a contested basis. As the Parent of the Consolidated Tax Group, in accordance with the advice of its external lawyers, Banco Santander, S.A. considers that the aforementioned final agreed payments should not have a material impact on the consolidated financial statements as there are sound defence arguments in relation to the appeals filed against them. As a result, no provision has been recognised in this connection. As regards the tax inspections relating to prior years, in 2016 notified of the execution agreement was received of the Supreme Court judgment on the years 2001 and 2002, without a material impact on the consolidated financial statements.

Also, in 2014 an audit by the tax authorities was initiated at the Consolidated Tax Group in relation to the years up to 2011, and the Consolidated Tax Group has the years subject to that audit and the subsequent years up to and including 2017 open for review in relation to the main taxes applicable to it. Likewise, the aid recovery procedure for the EC decision of 15 October 2014 related to the deduction of the financial goodwill in indirect acquisitions commenced in 2017.

Regarding Banco Popular and subsidiaries integrated in its own Tax Group, exercises 2010 to 2017 inclusive are subject to review. In 2017, partial-scope verification and investigation proceedings have been initiated in relation to the 2016.

The other entities have the corresponding years open for review, pursuant to their respective tax regulations.

Because of the possible different interpretations which can be made of the tax regulations, the outcome of the tax audits of the years reviewed and of the open years might give rise to contingent tax liabilities which cannot be objectively quantified. However, the Group's tax advisers consider that it is unlikely that such tax liabilities will arise, and that in any event the tax charge arising therefrom would not materially affect the Group's consolidated financial statements.

c) Reconciliation

The reconciliation of the income tax expense calculated at the tax rate applicable in Spain (30%) to the income tax expense recognised and the detail of the effective tax rate are as follows:

	Millions of euros		
	2017	2016	2015
Consolidated profit (loss) before tax:			
From continuing operations	12,091	10,768	9,547
From discontinued operations	-	-	-
	12,091	10,768	9,547
Income tax at tax rate applicable in Spain (30%)	3,628	3,230	2,864
By the effect of application of the various tax rates applicable in each country(*)	539	312	158
Of which:			
Brazil	656	396	300
United Kingdom	(78)	(63)	(146)
United States	68	94	156
Chile	(48)	(54)	(60)
Effect of profit or loss of associates and joint ventures	(211)	(133)	(111)
Effect of deduction of goodwill in Brazil	(164)	(184)	(133)
Effect of reassessment of deferred taxes	(282)	(20)	30
Reversal of tax liabilities (**)	-	-	(1,071)
Permanent differences	374	77	476
Current income tax	3,884	3,282	2,213
Effective tax rate	32.12%	30.48%	23.18%
Of which:			
Continuing operations	3,883	3,282	2,213
Discontinued operations	-	-	-
Of which:			
Current taxes	3,775	1,493	4,070
Deferred taxes	109	1,789	(1,857)
Taxes paid in the year	4,137	2,872	2,205

(*) Calculated by applying the difference between the tax rate applicable in Spain and the tax rate applicable in each jurisdiction to the profit or loss contributed to the Group by the entities which operate in each jurisdiction.

(**) Effect of tax liabilities reversal of Banco Santander (Brazil), S.A. regarding tax litigation related to social contributions PIS and COFINS (see Note 25.e).

d) Tax recognised in equity

In addition to the income tax recognised in the consolidated income statement, the Group recognised the following amounts in consolidated equity in 2017, 2016 and 2015:

	Millones de euros		
	2017	2016	2015
Other comprehensive income			
Items not reclassified to profit or loss	60	364	(231)
Actuarial gains or (-) losses on defined benefit pension plans	60	364	(231)
Items that may be reclassified to profit or loss	-	(694)	448
Cash flow hedges	108	(136)	51
Financial assets available for sale	(97)	(552)	384
<i>Debt instruments</i>	(366)	(368)	418
<i>Equity instruments</i>	269	(184)	(34)
Other recognised income and expense of investments in subsidiaries, joint ventures and associates	(11)	(6)	13
Total	60	(330)	217

e) Deferred taxes

Tax assets in the consolidated balance sheets includes debit balances with the Public Treasury relating to deferred tax assets. Tax liabilities includes the liability for the Group's various deferred tax liabilities.

On June 26, 2013, the Basel III legal framework was included in European law through Directive 2013/36 (CRD IV) and Regulation 575/2013 on prudential requirements for credit institutions and investment firms (CRR), directly applicable in every Member State as from January 1, 2014, albeit with a gradual timetable with respect to the application of, and compliance with, various requirements.

This legislation establishes that deferred tax assets, the use of which relies on future profits being obtained, must be deducted from regulatory capital.

In this regard, pursuant to Basel III, in recent years several countries have amended their tax regimes with respect to certain deferred tax assets so that they may continue to be considered regulatory capital since their use does not rely on the future profits of the entities that generate them (referred to hereinafter as "monetizable tax assets").

Italy had a very similar regime to that described above, which was introduced by Decree-Law no. 225, of December 29, 2010, and amended by Law no. 10, of February 26, 2011.

In addition, in 2013 in Brazil, by means of Provisional Measure no. 608, of February 28, 2013 and, in Spain, through Royal Decree-Law 14/2013, of 29 November confirmed by Law 27/2014, of 27 November tax regimes were established whereby certain deferred tax assets (arising from provisions to allowances for loan losses in Brazil and provisions to allowances for loan losses, provisions to allowances for foreclosed assets and provisions for pension and pre-retirement obligations in Spain) may be converted into tax receivables in specific circumstances. As a result, their use does not rely on the entities obtaining future profits and, accordingly, they are exempt from deduction from regulatory capital.

In 2015 Spain completed its regulations on monetizable tax assets with the introduction of a financial contribution which will involve the payment of 1.5% for maintaining the right to monetise which will be applied to the portion of the deferred tax assets that qualify under the legal requirements as monetizable assets generated prior to 2016.

In a similar manner, Italy, by decree of May 3, 2016 has introduced a fee of 1.5% annually to maintain the monetizable of part of the deferred tax assets.

The detail of deferred tax assets, by classification as monetizable or non-monetizable assets, and of deferred tax liabilities at December 31, 2017, 2016 and 2015 is as follows:

	Millions of euros					
	2017		2016		2015	
	Monetizable (*)(**)	Other	Monetizable (*)	Other	Monetizable (*)	Other
Tax assets:	11,046	12,164	9,649	11,615	8,887	13,158
Tax losses and tax credits	-	4,457	-	4,934	-	4,808
Temporary differences	11,046	7,707	9,649	6,681	8,887	8,351
<i>Of which:</i>						
<i>Non-deductible provisions</i>	-	2,336	-	1,645	-	1,631
<i>Valuation of financial instruments</i>	-	530	-	1,042	-	2,231
<i>Loan losses</i>	7,461	1,159	6,082	940	5,330	827
<i>Pensions</i>	3,585	723	3,567	641	3,557	475
<i>Valuation of tangible and intangible assets</i>	-	1,077	-	537	-	686
Tax liabilities:	-	4,837	-	5,694	-	5,565
Temporary differences	-	4,837	-	5,694	-	5,565
<i>Of which:</i>						
<i>Valuation of financial instruments</i>	-	1,207	-	1,105	-	896
<i>Valuation of tangible and intangible assets</i>	-	1,256	-	1,916	-	1,727
<i>Investments in Group companies</i>	-	808	-	1,265	-	1,249

(*) Not deductible from regulatory capital.

(**) Banco Popular has requested the conversion of part of its monetizable assets given the circumstances of the aforementioned regulations are applied.

The Group only recognises deferred tax assets for temporary differences or tax loss and tax credit carryforwards where it is considered probable that the consolidated entities that generated them will have sufficient future taxable profits against which they can be utilised.

The deferred tax assets and liabilities are reassessed at the reporting date in order to ascertain whether any adjustments need to be made on the basis of the findings of the analyses performed.

These analyses take into account, inter alia: (i) the results generated by the various entities in prior years, (ii) each entity or tax group's projected earnings, (iii) the estimated reversal of the various temporary differences, based on their nature, and (iv) the period and limits established by the legislation of each country for the recovery of the various deferred tax assets, thereby concluding on each entity or tax group's ability to recover its recognised deferred tax assets.

The projected earnings used in these analyses are based on the financial budgets approved by the Group's directors for the various entities applying constant growth rates not exceeding the average long-term growth rate for the market in which the consolidated entities operate, in order to estimate the earnings for subsequent years considered in the analyses.

Relevant information is set forth below for the main countries which have recognised deferred tax assets:

Spain

The deferred tax assets recognised at the Consolidated Tax Group total EUR 10,494 million, of which EUR 5,874 million were for monetizable temporary differences with the right to conversion into a credit against the Public Finance, EUR 1,516 million for other temporary differences and EUR 3,104 million for tax losses and credits.

On the other hand, deferred tax assets recognized by the Popular Group amount to EUR 3,340 million, from which EUR 2,036 million have arisen as a result of monetizable temporary differences with the right to convert to a credit against the Public Treasury, as has been mentioned above (including the EUR 486 million whose conversion has already been requested in 2017). The resting amount mainly belongs to other temporary differences.

The Group estimates that the recognised deferred tax assets for temporary differences will be recovered in a maximum period of 15 years. This period would also apply to the recovery of the recognised tax loss and tax credit carryforwards.

Brazil

The deferred tax assets recognised in Brazil total EUR 5,591 million, of which EUR 2,939 million were for monetizable temporary differences, EUR 2,277 million for other temporary differences and EUR 375 million for tax losses and credits.

The Group estimates that the recognised deferred tax assets for temporary differences, tax losses and credits will be recovered in approximately 10 years.

United States

The deferred tax assets recognised in the United States total EUR 1,205 million, of which EUR 310 million were for temporary differences and EUR 895 million for tax losses and credits.

The Group estimates that the recognised deferred tax assets for temporary differences will be recovered before 2027. The recognised tax loss and tax credit carryforwards will be recovered before 2029.

Mexico

The net deferred tax assets recognised in Mexico total EUR 480 million, substantially all of which were for temporary differences.

The Group estimates that substantially all the recognised deferred tax assets for temporary differences will be recovered in 3 years.

The changes in Tax assets - Deferred and Tax liabilities - Deferred in the last three years were as follows:

	Millions of euros					
	Balances at December 31, 2016	(Charge)/ Credit to income	Foreign currency balance translation differences and other items	(Charge)/ Credit to asset and liability valuation adjustments	Acquisitions for the year (net)	Balances at December 31, 2017
Deferred tax assets	21,264	(675)	(756)	(1)	3,378	23,210
Tax losses and tax credits	4,934	(279)	(205)	-	7	4,457
Temporary differences	16,330	(396)	(551)	(1)	3,371	18,753
<i>Of which: monetizable</i>	<i>9,649</i>	<i>(185)</i>	<i>(455)</i>	<i>-</i>	<i>2,037</i>	<i>11,046</i>
Deferred tax liabilities	(5,694)	566	414	19	(142)	(4,837)
Temporary differences	(5,694)	566	414	19	(142)	(4,837)
	15,570	(109)	(342)	18	3,236	18,373

	Millions of euros					
	Balances at December 31, 2015	(Charge)/ Credit to income	Foreign currency balance translation differences and other items	(Charge)/ Credit to asset and liability valuation adjustments	Acquisitions for the year (net)	Balances at December 31, 2016
Deferred tax assets	22,045	(1,311)	1,355	(551)	(274)	21,264
Tax losses and tax credits	4,808	194	110	-	(178)	4,934
Temporary differences	17,237	(1,505)	1,245	(551)	(96)	16,330
<i>Of which: monetizable</i>	<i>8,887</i>	<i>49</i>	<i>713</i>	<i>-</i>	<i>-</i>	<i>9,649</i>
Deferred tax liabilities	(5,565)	(478)	99	(26)	276	(5,694)
Temporary differences	(5,565)	(478)	99	(26)	276	(5,694)
	16,480	(1,789)	1,454	(577)	2	15,570

	Millions of euros					
	Balances at December 31, 2014	(Charge)/ Credit to income	Foreign currency balance translation differences and other items	(Charge)/ Credit to asset and liability valuation adjustments	Acquisitions for the year (net)	Balances at December 31, 2015
Deferred tax assets	22,164	2,330	(2,831)	356	26	22,045
Tax losses and tax credits	5,650	(449)	(399)	-	6	4,808
Temporary differences	16,514	2,779	(2,432)	356	20	17,237
<i>Of which: monetizable</i>	<i>8,444</i>	<i>1,199</i>	<i>(794)</i>	<i>38</i>	<i>-</i>	<i>8,887</i>
Deferred tax liabilities	(4,527)	(473)	(200)	(73)	(292)	(5,565)
Temporary differences	(4,527)	(473)	(200)	(73)	(292)	(5,565)
	17,637	1,857	(3,031)	283	(266)	16,480

Also, the Group did not recognise deferred tax assets relating to tax losses, tax credits for investments and other incentives amounting to approximately EUR 7,550 million, the use of which EUR 370 million is subject, among other requirements, to time limits.

f) Tax reforms

The following significant tax reforms were approved in 2017 and previous years:

The Tax Cuts and Jobs Act (the 2017 Act) was approved in the United States on December 22, 2017. The main amendments introduced in this tax regulation affect the US corporate tax rates, some business-related exclusions and deductions and credits. Likewise, this amendment will entail an international tax impact for many companies that operate internationally. The main impact is derived from the decrease in the federal tax rate that will be reduced from 35% to 21%, which will affect both the amount and estimation of the recoverability of deferred tax assets and liabilities during 2017 as well as the profit after tax from 2018. The estimated impact on the Group, arisen from the affected subsidiaries, which was already recorded as at December 31, 2017, did not represent a significant amount in the attributable profit.

On December 29, 2017, Law No. 27430 on the reform of the Argentine tax system was published, whose main measures entered into force on January 1, 2018, therefore it had no effect on the Group's accounts in 2017. Among other measures, it is established a gradual reduction of the income tax from the 35% applicable until 2017, to 30% in 2018 and 2019, and up to 25% in 2020 and ahead, which is complemented by a dividend withholding of 7% for those distributed with a charge to 2018 and 2019 financial years, and 13% if distributed with a charge to 2020 onwards.

On December 2016, the Royal Decree-Law 3-2016 had been approved in Spain in December 2016 under which the following tax measures had been adopted with application in 2016: (i) The limit for the integration of deferred monetizable tax assets, as well as for set-off for the negative tax base has been reduced(the limit has been reduced from 70% to 25% of the tax base), (ii) this regulation sets out a new limit of 50% of the tax rate for the application of deductions in order to avoid double taxation, (iii) this regulation also sets out the compulsory impairment reversion for deductible participations in previous years by one fifths independently from the recovery of the participated, and (iv) the regulation finally includes the non-deductibility of the losses generated from the transmission of participations performed from January 1, 2017.

The effects of this reform for the Consolidated Tax Group had been: (i) the consolidation in 2016 of deferred tax assets for impairment of non-deductible participations, in a non significant amount; (li) the integration in 2016 tax base and the next four fiscal years of a minimum reversal of the impairment of investments in shares that were tax deductible in years prior to 2013, will not have an adverse effect on the accounts for 2016 and 2017, since there are no legal restrictions on the availability of shares; (lii) the slowdown in the consumption of credits for monetizable deferred tax assets; And negative tax bases and (iv) the limitation of the application of deductions to avoid double taxation, all this makes provision for an increase in the amount of taxes payable in Spain in the coming years by the consolidated tax group.

In the United Kingdom, a progressive reduction was approved regarding the tax rate of the Corporate Tax, from 20% to 17% from April 1, 2020. The applicable rate from April 1, 2017 is of 19%. Also in 2015, a surcharge of 8% on the standard income tax rate for bank profits was approved. This surcharge will be applied from January 1, 2016. In addition, from 2015 customer remediation payments are no longer considered to be tax-deductible.

In Brazil there was also an increase in the rate of the Brazilian social contribution tax on net income (CSL) from 15% to 20% (applicable from September 1, 2015), as a result of which the income tax rate (25%) plus the CSL rate total 45%.

In Poland, the introduction of a tax on certain bank assets at a monthly rate of 0.0366%, which comes into force in 2016, was approved.

As a consequence of the Chilean tax reform that was approved in Chile in 2012, the tax rate applicable in 2017 was 25.5% (24% in 2016 and it will be 27% in 2018).

g) Other information

In compliance with the disclosure requirement established in the Listing Rules Instrument 2005 published by the UK Financial Conduct Authority, it is hereby stated that shareholders of the Bank resident in the United Kingdom will be entitled to a tax credit for taxes paid abroad in respect of withholdings that the Bank has to pay on the dividends to be paid to such shareholders if the total income of the dividend exceeds the amount of exempt dividends of GBP 2,000 for the year 2017/18. The shareholders of the Bank resident in the United Kingdom who hold their ownership interest in the Bank through Santander Nominee Service will be informed directly of the amount thus withheld and of any other data they may require to complete their tax returns in the United Kingdom. The other shareholders of the Bank resident in the United Kingdom should contact their bank or securities broker.

Banco Santander, S.A. is part of the Large Business Forum and has adhered since 2010 to the Code of Good Tax Practices in Spain. Also Santander UK Plc. is a member of the HMRC's Code of Practice on Taxation in the United Kingdom, actively participating in both cases in the cooperative compliance programs being developed by these Tax Administrations.

28. Non-controlling interests

Non-controlling interests include the net amount of the equity of subsidiaries attributable to equity instruments that do not belong, directly or indirectly, to the Bank, including the portion attributed to them of profit for the year.

a) Breakdown

The detail, by Group company, of Equity - Non-controlling interests is as follows:

	Millions of euros		
	2017	2016	2015
Bank Zachodni WBK S.A.	1,901	1,653	1,685
Banco Santander (Brasil) S.A.	1,489	1,784	1,190
Santander Consumer USA Holdings Inc.	1,479	1,963	1,506
Grupo PSA	1,305	1,149	801
Banco Santander - Chile	1,209	1,204	1,037
Grupo Financiero Santander México, S.A.B. de C.V.	1,056	1,069	1,296
Grupo Metrovacesa	836	449	560
Other companies (*)	1,481	1,208	1,270
	10,756	10,479	9,345
Profit/(Loss) for the year attributable to non-controlling interests	1,588	1,282	1,368
<i>Of which:</i>			
<i>Santander Consumer USA Holdings Inc.</i>	368	256	329
<i>Banco Santander (Brasil) S.A.</i>	288	194	296
<i>Banco Santander - Chile</i>	264	215	191
<i>Grupo PSA</i>	206	171	122
<i>Grupo Financiero Santander México, S.A.B. de C.V.</i>	194	190	201
<i>Bank Zachodni WBK S.A.</i>	160	148	154
<i>Other companies</i>	108	108	75
	12,344	11,761	10,713

(*) Includes an issue of perpetual equity instruments by Santander UK acquired by non-Group third parties.

b) Changes

The changes in Non-controlling interests are summarised as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	11,761	10,713	8,909
Other comprehensive income	(583)	374	(572)
Exchange differences	(653)	360	(520)
Cash flow hedge	(11)	45	(1)
Available for sale equity	(2)	(30)	22
Available for sale fixed income	71	38	(100)
Other	12	(39)	27
<i>Which of: Other comprehensive income</i>	-	-	6
Other	1,166	674	2,376
Profit attributable to non-controlling interests	1,588	1,282	1,368
Modification of participation rates	(819)	(28)	(168)
Change of perimeter	(39)	(197)	761
Dividends paid to minority shareholders	(665)	(800)	(461)
Changes in capital and others concepts	1,101	417	876
Balance at end of year	12,344	11,761	10,713

In 2015 the Group acquired 50% of Société Financière de Banque – SOFIB (currently PSA Banque France), PSA Finance UK Limited and PSA Financial Services Spain, E.F.C., S.A. (see Note 3), thereby generating an increase in the balance of Non-controlling interests of EUR 462 million, EUR 148 million and EUR 181 million. Also, the acquisition of a 13.8% interest in Metrovacesa, S.A. from Banco Sabadell, S.A. generated a decrease in the balance of Non-controlling interests of EUR 271 million.

During 2016, there was a decrease of EUR 621 million in Non - controlling interests due to the operation of Metrovacesa, S.A. (See Note 3).

Additionally, during the year 2016, the Group incorporated the remaining geographies included in the PSA framework agreement (Netherlands, Belgium, Italy, Germany, Brazil and Poland) (see Note 3), generating an increase in the balance of Non - controlling interests of EUR 410 million.

During the year 2017, the Group completed the acquisition of 9.65% of shares of Santander Consumer USA Holdings Inc (See Note 3), which resulted in a reduction of EUR 492 million in the balance of Non - controlling interests.

The foregoing changes are shown in the Consolidated statement of changes in total equity.

c) Other information

The financial information on the subsidiaries with significant non-controlling interests at December 31, 2017 is summarised below:

	Millions of euros (*)				
	Banco Santander (Brasil) S.A.	Banco Santander – Chile	Grupo Financiero Santander México, S.A.B. de C.V.	Bank Zachodni WBK S.A.	Santander Consumer USA Holdings Inc.
Total assets	161,690	50,355	58,203	32,171	33,162
Total liabilities	145,040	45,321	53,267	27,235	27,537
Net assets	16,650	5,034	4,936	4,936	5,625
Total gross income	14,273	2,523	3,460	1,419	4,257
Total profit	2,887	859	904	432	585

(*) Information prepared in accordance with the segment reporting criteria described in Note 52 and, therefore, it may not coincide with the information published separately by each entity.

29. Other comprehensive income

The balances of Other comprehensive income include the amounts, net of the related tax effect, of the adjustments to assets and liabilities recognised temporarily in equity through the consolidated statement of recognised income and expense. The amounts arising from subsidiaries are presented, on a line by line basis, in the appropriate items according to their nature.

It should be noted that the consolidated statement of recognised income and expense presents items separately according to their nature, grouping together those which, pursuant to the applicable accounting standards, will not be subsequently reclassified to profit or loss when the requirements established by the related accounting standards are met. Also, with respect to items that may be reclassified to profit or loss, the consolidated statement of recognised income and expense includes changes in other comprehensive income as follows:

- Revaluation gains (losses): includes the amount of the income, net of the expenses incurred in the year, recognised directly in equity. The amounts recognised in equity in the year remain under this item, even if in the same year they are transferred to the income statement or to the initial carrying amount of the assets or liabilities or are reclassified to another line item.
- Amounts transferred to income statement: includes the amount of the revaluation gains and losses previously recognised in equity, even in the same year, which are recognised in the income statement.
- Amounts transferred to initial carrying amount of hedged items: includes the amount of the revaluation gains and losses previously recognised in equity, even in the same year, which are recognised in the initial carrying amount of assets or liabilities as a result of cash flow hedges.
- Other reclassifications: includes the amount of the transfers made in the year between the various valuation adjustment items.

The amounts of these items are recognised gross, including the amount of the Other comprehensive income relating to non-controlling interests, and the corresponding tax effect is presented under a separate item, except in the case of entities accounted for using the equity method, the amounts for which are presented net of the tax effect.

a) Items not reclassified to profit or loss – Actuarial gains or (-) losses on defined benefit pension plans

Other comprehensive income – Items not reclassified to profit or loss – Actuarial gains or (-) losses on defined benefit pension plans include the actuarial gains and losses and the return on plan assets, less the administrative expenses and taxes inherent to the plan, and any change in the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability (asset).

Its variation is shown in the consolidated statement of income and expense.

The provisions against equity in 2017 amounted to EUR 157 million - See Note 25.b -, with the following breakdown:

- Increase of EUR 41 million in the accumulates actuarial losses relating to the Group's entities in Spain, mainly due to the evolution experienced by the discount rate - decrease from 1.50% to 1.40%.
- Increase of EUR 121 million in the cumulative actuarial losses relating to the Group's businesses in UK, mainly due to the evolution experienced by the main actuarial hypotheses -decrease in the discount rate from 2.79% to 2.49% and increase in inflation from 3.12% to 3.15 %-.
- Increase of EUR 276 million in accumulated actuarial losses corresponding to the Group's business in Brazil, mainly due to the reduction in the discount rate (from 10.92% to 9.53% in pension benefits and 10.84% to 9.65% in medical benefits), as well as variations in the other hypotheses.

Decrease of EUR 281 million in accumulated actuarial profit or losses as a result of exchange rate and other effects, mainly in Brazil (depreciation of the real), and in UK (depreciation of the pound).

b) Items that may be reclassified to profit or loss - Hedge of net investments in foreign operations (Effective portion) and exchange differences

Other comprehensive income – Items that may be reclassified to profit or loss - Hedges of net investments in foreign operations includes the net amount of changes in the value of hedging instruments in hedges of net investments in foreign operations, for the portion of these changes considered as effective hedges (See Note 11).

Other comprehensive income – Items that may be reclassified to profit or loss - Exchange differences includes the net amount of exchange differences arising on non-monetary items whose fair value is adjusted against equity and the differences arising on the translation to euros of the balances of the consolidated entities whose functional currency is not the euro (See note 2.a).

The changes in 2017 reflect negative effect of the sharp depreciation of the Brazilian real and US dollar, whereas the changes in 2016 reflect the negative effect of the sharp depreciation of the Pound sterling and the positive effect of the appreciation of the Brazilian real.

Of the change in the balance in these years, a loss of EUR 1,704, 185 and 514 million in 2017, 2016 and 2015 relate to the measurement of goodwill.

The detail, by country is as follows:

	Millions of euros		
	2017	2016	2015
Net balance at end of year	(19,741)	(12,995)	(11,980)
<i>Of which:</i>			
<i>Brazilian real</i>	<i>(11,056)</i>	<i>(8,435)</i>	<i>(10,679)</i>
<i>Pound sterling</i>	<i>(3,732)</i>	<i>(2,996)</i>	<i>232</i>
<i>Mexican peso</i>	<i>(2,230)</i>	<i>(1,908)</i>	<i>(1,497)</i>
<i>Argentine peso</i>	<i>(1,684)</i>	<i>(1,309)</i>	<i>(1,135)</i>
<i>Chilean peso</i>	<i>(866)</i>	<i>(614)</i>	<i>(711)</i>
<i>US dollar</i>	<i>555</i>	<i>2,849</i>	<i>2,342</i>
<i>Other</i>	<i>(728)</i>	<i>(582)</i>	<i>(532)</i>

c) Items that may be reclassified to profit or loss - Hedging derivatives – Cash flow hedges (Effective portion)

- Other comprehensive income – Items that may be reclassified to profit or loss - Cash flow hedges includes the gains or losses attributable to hedging instruments that qualify as effective hedges. These amounts will remain under this heading until they are recognised in the consolidated income statement in the periods in which the hedged items affect it (See Note 11).
- Accordingly, amounts representing valuation losses will be offset in the future by gains generated by the hedged instruments.

d) Items that may be reclassified to profit or loss - Financial assets available-for-sale

Includes the net amount of unrealised changes in the fair value of assets classified as Financial assets available-for-sale (See Notes 7 and 8).

The breakdown, by type of instrument and geographical origin of the issuer, of Other comprehensive income – Items that may be reclassified to profit or loss - Financial assets available-for-sale at December 31, 2017, 2016 and 2015 is as follows:

	Millions of euros											
	December 31, 2017				December 31, 2016				December 31, 2015			
	Revaluation gains	Revaluation losses	Net revaluation gains/(losses)	Fair value	Revaluation gains	Revaluation losses	Net revaluation gains/(losses)	Fair value	Revaluation gains	Revaluation losses	Net revaluation gains/(losses)	Fair value
Debt instruments												
Government debt securities and debt instruments issued by central banks												
Spain	660	(25)	635	48,217	610	(26)	584	32,729	641	(62)	579	35,283
Rest of Europe	306	(24)	282	20,244	50	(170)	(120)	16,879	283	(47)	236	20,310
Latin America and rest of the world	404	(129)	275	39,132	167	(163)	4	35,996	42	(671)	(629)	32,185
Private-sector debt securities	90	(128)	(38)	20,888	117	(162)	(45)	25,683	165	(253)	(88)	29,409
	1,460	(306)	1,154	128,481	944	(521)	423	111,287	1,131	(1,033)	98	117,187
Equity instruments												
Domestic												
Spain	5	(2)	3	1,373	48	(5)	43	1,309	66	(5)	61	1,140
International												
Rest of Europe	166	(2)	164	979	284	(4)	280	1,016	438	(14)	424	1,338
United States	14	(5)	9	560	21	-	21	772	14	(2)	12	980
Latin America and rest of the world	744	(6)	738	1,878	811	(7)	804	2,390	251	(2)	249	1,391
	929	(15)	914	4,790	1,164	(16)	1,148	5,487	769	(23)	746	4,849
Of which:												
Listed	828	(5)	823	2,900	999	(11)	988	3,200	436	(15)	421	1,986
Unlisted	101	(10)	91	1,890	165	(5)	160	2,287	333	(8)	325	2,863
	2,389	(321)	2,068	133,271	2,108	(537)	1,571	116,774	1,900	(1,056)	844	122,036

At each reporting date the Group assesses whether there is any objective evidence that the instruments classified as available-for-sale (debt securities and equity instruments) are impaired.

This assessment includes but is not limited to an analysis of the following information: i) the issuer's economic and financial position, the existence of default or late payment, analysis of the issuer's solvency, the evolution of its business, short-term projections, trends observed with respect to its earnings and, if applicable, its dividend distribution policy; ii) market-related information such as changes in the general economic situation, changes in the issuer's sector which might affect its ability to pay; iii) changes in the fair value of the security analysed, analysis of the origins of such changes - whether they are intrinsic or the result of the general uncertainty concerning the economy or the country - and iv) independent analysts' reports and forecasts and other independent market information.

In the case of quoted equity instruments, when the changes in the fair value of the instrument under analysis are assessed, the duration and significance of the fall in its market price below cost for the Group is taken into account. As a general rule, for these purposes the Group considers a significant fall to be a 40% drop in the value of the asset or a continued fall over a period of 18 months. Nevertheless, it should be noted that the Group assesses, on a case-by-case basis, each of the securities that have suffered losses, and monitors the performance of their prices, recognising an impairment loss as soon as it is considered that the recoverable amount could be affected, even though the price may not have fallen by the percentage or for the duration mentioned above.

If, after the above assessment has been carried out, the Group considers that the presence of one or more of these factors could affect recovery of the cost of the asset, an impairment loss is recognised in the income statement for the amount of the loss registered in equity under Other comprehensive income – Items that may be reclassified to profit or loss – Items not reclassified to profit or loss – Other Valuation adjustments. Also, where the Group does not intend and/or is not able to hold the investment for a sufficient amount of time to recover the cost, the instrument is written down to its fair value.

At the end of 2017, the Group carried out the analysis described above, registering in the impairment / reversal of financial assets available for sale in the consolidated income statement an amount of EUR 10 million corresponding to the impairment of equity instruments (EUR 14 and 111 million in 2016 and 2015, as well as a reversal of EUR 25 million in 2016 and an impairment of EUR 119 million in 2015 in equity instruments).

At December 31, 2017, the losses incurred in more than twelve months recognised under Other comprehensive income – Items that may be reclassified to profit or loss - Financial assets available-for-sale arising from equity instruments are not significant.

At December 31, 2017, the losses incurred in more than twelve months recognised under Other comprehensive income – Items that may be reclassified to profit or loss - Financial assets available-for-sale arising from debt securities are not significant.

e) *Items that may be reclassified to profit or loss and Items not reclassified to profit or loss - Other recognised income and expense of investments in subsidiaries, joint ventures and associates*

Other comprehensive income – Items that may be reclassified to profit or loss - Entities accounted for using the equity method includes the amounts of Other comprehensive income recognised in equity arising from associates and joint ventures.

The changes in Other comprehensive income - Entities accounted for using the equity method were as follows:

	Millions of euros		
	2017	2016	2015
Balance at beginning of year	(153)	(232)	(85)
Revaluation gains/(losses)	(84)	79	(156)
Net amounts transferred to profit or loss	15	-	9
Balance at end of year	(222)	(153)	(232)
<i>Of which:</i>			
<i>Zurich Santander Insurance América, S.L.</i>	<i>(145)</i>	<i>(84)</i>	<i>(136)</i>

30. Shareholders' equity

Shareholders' equity includes the amounts of equity contributions from shareholders, accumulated profit or loss recognised through the consolidated income statement, and components of compound financial instruments having the substance of permanent equity. Amounts arising from subsidiaries are presented in the appropriate items based on their nature.

The changes in Shareholders' equity are presented in the consolidated statement of changes in total equity. Significant information on certain items of Shareholders' equity and the changes therein in 2017 is set forth below.

31. Issued capital

a) Changes

At December 31, 2014 the Bank's share capital consisted of 12,584,414,659 shares with a total par value of EUR 6,292 million.

On January 8, 2015 the Group announced that its Board of Directors had resolved to increase capital through an accelerated bookbuilt (*Accelerated Bookbuilt Offering*) offering with disapplication of pre-emption rights. The capital increase amounted to EUR 7,500 million, of which EUR 607 million related to the par value of the 1,213,592,234 new shares issued and EUR 6,893 million to the share premium.

On January 29, April 29 and November 4, 2015, the bonus issues through which the Santander Dividendo Elección scrip dividend scheme is instrumented took place, whereby 262,578,993, 256,046,919 and 117,859,774 shares (1.90%, 1.82% and 0.82% of the share capital) were issued for an amount of EUR 131 million, EUR 128 million and EUR 59 million, respectively.

At December 31, 2015 the Bank's share capital consisted of 14,434,492,579 shares with a total par value of EUR 7,217 million.

On November 4, 2016, a capital increase of EUR 74 million was made, through which the Santander Dividendo Elección scrip dividend scheme took place, whereby 147,848,122 shares were issued (1.02% of the share capital).

At December 31, 2016 the Bank's share capital consisted of 14,582,340,701 shares with a total par value of EUR 7,291 million.

As a result of the acquisition of Banco Popular described in Note 3, and in order to strengthen and optimize the Bank's equity structure to provide adequate coverage of the acquisition, the Group, on July 3, 2017, reported on the agreement of the executive committee of Banco Santander to increase the capital of the Bank by EUR 729 million by issuing and putting into circulation 1,458,232,745 new ordinary shares of the same class and series as the shares currently in circulation and with preferential subscription rights for the shareholders.

The issue of new shares was carried out at a nominal value of fifty euro cents (EUR 0.50) plus a premium of EUR 4.35 per share, so the total issue rate of the new shares was EUR 4.85 per share and the total effective amount of the capital increase (including nominal and premium) of EUR 7,072 million.

Each outstanding share had been granted a preferential subscription right during the preferential subscription period that took place from July 6 to 20, 2017, where 10 preferential subscription rights were required to subscribe 1 new share.

On November 1, 2017, a capital increase of EUR 48 million was made, through which the Santander Dividendo Elección scrip dividend scheme took place, whereby 95,580,136 shares were issued (0.6% of the share capital).

Therefore, the Bank's new capital consists of EUR 8,068 million, represented by 16,136,153,582 shares of EUR 0.50 of nominal value each one and all of them from a unique class and serie.

The Bank's shares are listed on the Spanish Stock Market Interconnection System and on the New York, London, Milan, Lisbon, Buenos Aires, Mexico, São Paulo and Warsaw Stock Exchanges, and all of them have the same features and rights. Santander shares are listed on the London Stock Exchange under Crest Depository Interest (CDI's), each CDI representing one Bank's share. They are also listed on the New York Stock Exchange under American Depositary Receipts (BDRs), each BDR representing one share. At December 31, 2017, the only shareholders listed in the Bank's shareholders register with ownership interests of more than 3%¹ were State Street Bank & Trust Company (13.32%), The Bank of New York Mellon Corporation (8.83%), Chase Nominees Ltd. (7.41%), EC Nominees Limited (3.43%) and Clearstream Banking S.A. (3.10%) and BNP Paribas (3.03%).

However, the Bank considers that these ownership interests are held in custody on behalf of third parties and that none of them, as far as the Bank is aware, has an ownership interest of more than 3% of the Bank's share capital² or voting power.

As of December 31, 2017, the shareholders of the Bank did not have owners of shares resident in tax havens with a participation of more than 1% of the share capital.

(1) The threshold stipulated in Royal Decree 1362/2007 of 19 October, which implemented the Spanish Securities Market Act 24/1988 of 28 July defining the concept of significant holding.

(2) The website of the *Comisión Nacional del Mercado de Valores* (www.cnmv.es) contains a notice of significant holding published by Blackrock, Inc. on 09 August 2017, in which it notifies an indirect holding in the voting rights attributable to Bank shares of 5.940%, plus a further stake of 0.158% held through financial instruments. However, according to the Bank's shareholder register, Blackrock, Inc did not hold more than 3% of the voting rights on that date, or on 31 December 2017.

b) Other considerations

The Annual General Meeting of March 27, 2015 authorized the board to issue fixed-income securities, convertible into or exchangeable for shares of the Bank, for up to a total amount of the issue or issues of EUR 10,000 million or the equivalent amount in another currency. The Bank's directors are authorized to execute this resolution until March 27, 2020.

The shareholders at the Annual General Meeting of March 18, 2016 also resolved to increase the Bank's capital by a par value of EUR 500 million and granted the board the broadest powers to set the date and establish the terms and conditions of this capital increase within one year from the date of the aforementioned Annual General Meeting. If the board does not exercise the powers delegated to it within the period established by the Annual General Meeting, these powers will be rendered null and void.

In addition, the ordinary general meeting of shareholders of April 7, 2017 also agreed to delegate to the board of directors the broadest powers so that, within one year from the date of the meeting, it can indicate the date and set the conditions for a capital increase with the issuance of new shares, for an amount of EUR 500 million. The capital increase will have no value or effect if, within the period of one year, the board of directors does not exercise the powers delegated to it.

Likewise, the additional capital authorized by the ordinary general meeting of shareholders on April 7, 2017 is not more than 3,645,585,175 euros. The term available to the Bank's administrators to execute and carry out capital increases up to that limit ends on April 7, 2020. The agreement grants the board the power to totally or partially exclude the pre-emptive subscription right under the terms of article 506 of the Capital Companies Law, although this power is limited to 1,458,234,070 euros.

At December 31, 2017 the shares of the following companies were listed on official stock markets: Banco Santander Río, S.A.; Grupo Financiero Santander México, S.A.B. de C.V.; Banco Santander - Chile; Cartera Mobiliaria, S.A., SICAV; Santander Chile Holding S.A.; Banco Santander (Brasil) S.A., Bank Zachodni WBK S.A. and Santander Consumer USA Holdings Inc.

At December 31, 2017 the number of Bank shares owned by third parties and managed by Group management companies (mainly portfolio, collective investment undertaking and pension fund managers) or jointly managed was EUR 52 million, which represented 0.32 % of the Bank's share capital. In addition, the number of Bank shares owned by third parties and received as security was EUR 217 million (equal to 1.35 % of the Bank's share capital).

At December 31, 2017 the capital increases in progress at Group companies and the additional capital authorized by their shareholders at the respective general meetings were not material at Group level (See Appendix V).

32. Share premium

Share premium includes the amount paid up by the Bank's shareholders in capital issues in excess of the par value.

The Spanish Limited Liability Companies Law expressly permits the use of the share premium account balance to increase capital at the entities at which it is recognised and does not establish any specific restrictions as to its use.

The increase in Share premium in 2015 is the result of the capital increase of EUR 6,893 million carried out on January 8, 2015 (see Note 31.a) and the reduction of EUR 318 million to cater for the capital increases arising from the Santander Dividendo Elección scrip dividend scheme. The reduction of EUR 74 million in 2016 is the result for the capital increases arising from the Santander Dividendo Elección scrip dividend scheme. The increase in the balance of Share premium in 2017 is the result of the capital increase of EUR 6,343 million approved on July 3, 2017 (See note 31.a) and the reduction of EUR 48 million is due the capital increases charge to reserve arising from the Santander Dividendo Elección program.

Also, in 2017, 2016 and 2015 an amount of EUR 154 million was transferred from the Share premium account to the Legal reserve (2016: EUR 15 million; 2015: EUR 185 million) (See note 33.b.i).

33. Accumulated retained earnings

a) Definitions

The balance of Equity - Accumulated gains and Other reserves includes the net amount of the accumulated results (profits or losses) recognized in previous years through the consolidated income statement which in the profit distribution were allocated in equity, the expenses of own equity instrument issues, the differences between the amount for which the treasury shares are sold and their acquisition price, as well as the net amount of the results accumulated in previous years, generated by the result of non-current assets held for sale, recognized through the consolidated income statement.

b) Breakdown

The detail of Accumulated retained earnings and Reserves of entities accounted for using the equity method is as follows:

	Millions of euros		
	2017	2016	2015
Restricted reserves	2,880	2,686	2,708
Legal reserve	1,614	1,459	1,444
Own shares	1,212	1,173	1,210
Revaluation reserve Royal Decree-Law 7/1996	43	43	43
Reserve for retired capital	11	11	11
Unrestricted reserves	11,368	11,285	11,486
Voluntary reserves (*)	6,904	7,192	3,230
Consolidation reserves attributable to the Bank	4,464	4,093	8,256
Reserves of subsidiaries	36,862	34,568	31,275
Reserves of entities accounted for using the equity method	725	465	291
	51,835	49,004	45,760

(*) In accordance with the commercial regulations in force in Spain.

i. Legal reserve

Under the Consolidated Spanish Limited Liability Companies Law, 10% of net profit for each year must be transferred to the legal reserve. These transfers must be made until the balance of this reserve reaches 20% of the share capital. The legal reserve can be used to increase capital provided that the remaining reserve balance does not fall below 10% of the increased share capital amount.

In 2017 the Bank transferred EUR 154 million from the Share premium account to the Legal reserve (2016: EUR 15 million; 2015: EUR 185 million).

Consequently, once again, after the capital increases described in Note 31 had been carried out, the balance of the Legal reserve reached 20% of the share capital, and at December 31, 2017 the Legal reserve was at the stipulated level.

ii. Reserve for treasury shares

Pursuant to the Consolidated Spanish Limited Liability Companies Law, a restricted reserve has been recognised for an amount equal to the carrying amount of the Bank shares owned by subsidiaries. The balance of this reserve will become unrestricted when the circumstances that made it necessary to record it cease to exist. Additionally, this reserve covers the outstanding balance of loans granted by the Group secured by Bank shares and the amount equivalent to loans granted by Group companies to third parties for the acquisition of treasury shares plus the own treasury shares amount.

iii. Revaluation reserve Royal Decree Law 7/1996, of 7 June

The balance of Revaluation reserve Royal Decree-Law 7/1996 can be used, free of tax, to increase share capital. From January 1, 2007, the balance of this account can be taken to unrestricted reserves, provided that the monetary surplus has been realised. The surplus will be deemed to have been realised in respect of the portion on which depreciation has been taken for accounting purposes or when the revalued assets have been transferred or derecognised.

If the balance of this reserve were used in a manner other than that provided for in Royal Decree-Law 7/1996, of 7 June, it would be subject to taxation.

iv. Reserves of subsidiaries

The detail, by company, of Reserves of subsidiaries, based on the companies' contribution to the Group (considering the effect of consolidation adjustments) is as follows:

	Millions of euros		
	2017	2016	2015
Banco Santander (Brasil) S.A. (Consolidated Group)	9,874	8,993	8,408
Santander UK Group	7,724	6,887	6,457
Group Santander Holdings USA.	4,150	4,091	3,440
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México	3,229	3,255	2,977
Banco Santander Totta, S.A. (Consolidated Group)	2,821	2,593	2,165
Banco Santander - Chile	2,764	2,630	2,534
Santander Consumer Finance Group	2,465	2,027	1,549
Banco Santander Río S.A.	1,639	1,326	965
Bank Zachodni WBK S.A.	1,093	967	578
Santander Seguros y Reaseguros, Compañía Aseguradora, S.A.	638	824	754
Banco Santander (Suisse) S.A.	381	354	346
Santander Investment, S.A.	202	349	367
Cartera Mobiliaria, S.A., SICAV	-	377	363
Exchange differences, consolidation adjustments and other companies (*)	(118)	(105)	372
	36,862	34,568	31,275
<i>Of which, restricted</i>	2,777	2,730	2,445

(*) Includes the charge relating to cumulative exchange differences in the transition to International Financial Reporting Standards.

34. Other equity instruments and own shares

a) Other equity instruments

Other equity instruments includes the equity component of compound financial instruments, the increase in equity due to personnel remuneration, and other items not recognised in other "Shareholders' equity" items.

On September 8, 2017, Banco Santander issued contingent redeemable perpetual bonds (the "Fidelity Bonds") amounting to EUR 981 million nominal value -EUR 686 million fair value- (See Note 1.h).

b) Own shares

Shareholders' equity - Own shares includes the amount of own equity instruments held by all the Group entities.

Transactions involving own equity instruments, including their issuance and cancellation, are recognised directly in equity, and no profit or loss may be recognised on these transactions. The costs of any transaction involving own equity instruments are deducted directly from equity, net of any related tax effect.

On October 21, 2013 and October 23, 2014 the Bank's Board of Directors amended the regulation of its treasury share policy in order to take into account the criteria recommended by the CNMV, establishing limits on average daily purchase trading and time limits. Also, a maximum price per share was set for purchase orders and a minimum price per share for sale orders.

The Bank's shares owned by the consolidated companies accounted for 0.024 % of issued share capital at December 31, 2017 (December 31, 2016: 0.010%; December 31, 2015: 0.279%).

The average purchase price of the Bank's shares in 2017 was EUR 5.48 per share and the average selling price was EUR 5.63 per share.

The effect on equity, net of tax, arising from the purchase and sale of Bank shares was a EUR 26 million of benefit in 2017 (2016: EUR 15 million; 2015: EUR 16 million).

35. Memorandum items

Memorandum items relates to balances representing rights, obligations and other legal situations that in the future may have an impact on net assets, as well as any other balances needed to reflect all transactions performed by the consolidated entities although they may not impinge on their net assets.

a) *Contingent and Commitment*

Contingent liabilities includes all transactions under which an entity guarantees the obligations of a third party and which result from financial guarantees granted by the entity or from other types of contract. The detail is as follows:

	Millions of euros		
	2017	2016	2015
Financial guarantees	14,499	17,244	14,648
<i>Financial bank guarantees</i>	<i>14,287</i>	<i>17,244</i>	<i>14,648</i>
<i>Sold credit derivatives</i>	<i>212</i>	<i>-</i>	<i>-</i>
Non financial guarantees	31,396	24,477	23,047
<i>Technical guarantees</i>	<i>30,273</i>	<i>23,684</i>	<i>22,526</i>
<i>Unconditionally cancellable guarantees</i>	<i>1,123</i>	<i>793</i>	<i>521</i>
Irrevocable documentary credits	3,222	2,713	2,139
<i>Irrevocable documentary credits</i>	<i>3,222</i>	<i>2,713</i>	<i>2,139</i>
	49,117	44,434	39,834

	Millions of euros		
	2017	2016	2015
Drawable by third parties	207,671	202,097	195,647
Other contingent commitments	30,299	29,865	26,091
<i>Financial asset forward purchase commitments</i>	<i>674</i>	<i>254</i>	<i>261</i>
<i>Regular way financial asset purchase contracts</i>	<i>1,054</i>	<i>4,273</i>	<i>485</i>
<i>Purchase contracts of financial assets</i>	<i>13,234</i>	<i>12,160</i>	<i>12,755</i>
<i>Documents delivered to clearing houses</i>	<i>12,030</i>	<i>12,656</i>	<i>12,251</i>
<i>Other contingent commitments</i>	<i>3,307</i>	<i>522</i>	<i>339</i>
	237,970	231,962	221,738

At December 31, 2017, the Group had recognised provisions of EUR 617 million to cover for guarantees, contingent commitments and contingent liabilities (December 31, 2016: EUR 459 million; December 31, 2015: EUR 618 million) (see Note 25). And a doubtful exposure for an amount of EUR 1,327 million as of December 31, 2017 and, EUR 1.078 and EUR 968 million euros as of December 31, 2016 and 2015, respectively.

A significant portion of these guarantees will expire without any payment obligation materialising for the consolidated entities and, therefore, the aggregate balance of these commitments cannot be considered as an actual future need for financing or liquidity to be provided by the Group to third parties.

Income from guarantee instruments is recognised under Fee and commission income in the consolidated income statements and is calculated by applying the rate established in the related contract to the nominal amount of the guarantee.

i. Financial guarantees

Financial guarantees includes, inter alia, financial guarantee contracts such as financial bank guarantees, credit derivatives sold, and risks arising from derivatives arranged for the account of third parties.

ii. Non - Financial guarantees

Non-financial guarantees: Include other guarantees different to those classified as financial, such as the technical guarantees as well as goods and services imports and exports guarantees.

iii. Irrevocable documentary credits

Irrevocable documentary credits: include the irrevocable payment commitments acquired against the delivery of documents.

iv. Loan commitments granted:

Loan commitments granted: Firm commitments of granting of credit under predefined terms and conditions, except for those that comply with the definition of derivatives as these can be settled in cash or through the delivery of issuance of another financial instrument. They include stand-by credit lines and long-term deposits.

v. Other contingent liabilities

Other contingent liabilities includes the amount of any contingent liability not included in other items.

b) Off-balance-sheet funds under management

The detail of off-balance-sheet funds managed by the Group and by joint ventures is as follows:

	Millions of euros		
	2017	2016	2015
Investment funds	135,749	129,930	109,028
Pension funds	11,566	11,298	11,376
Assets under management	19,259	18,032	20,337
	166,574	159,260	140,741

c) Third-party securities held in custody

At December 31, 2017 the Group held in custody debt securities and equity instruments totalling EUR 997,061 million (December 31, 2016: EUR 965,648 million; December 31, 2015 EUR 877,682 million) entrusted to it by third parties.

36. Derivatives – held for trading and hedging derivatives

The detail of the notional and/or contractual amounts and the market values of the trading and hedging derivatives held by the Group is as follows:

	Millions of euros					
	2017		2016		2015	
	Notional amount	Market value	Notional amount	Market value	Notional amount	Market value
Trading derivatives:						
Interest rate risk						
Forward rate agreements	190,553	(15)	370,244	(64)	175,661	(59)
Interest rate swaps	3,312,025	974	3,092,360	804	2,839,940	3,095
Options, futures and other derivatives	540,424	(511)	565,635	(980)	505,655	(555)
Credit risk						
Credit default swaps	25,136	68	38,827	37	54,056	46
Foreign currency risk						
Foreign currency purchases and sales	236,805	(29)	259,336	1,102	250,596	80
Foreign currency options	43,488	(37)	36,965	112	35,772	104
Currency swaps	295,753	(1,628)	321,316	(3,627)	342,401	(1,704)
Securities and commodities derivatives and other	70,325	529	76,523	290	90,662	(697)
	4,714,509	(649)	4,761,206	(2,326)	4,294,743	310
Hedging derivatives:						
Interest rate risk						
Interest rate swaps	157,042	(2,950)	155,047	(1,410)	175,199	(1,153)
Options, futures and other derivatives	24,072	(284)	23,131	(4)	22,169	(54)
Credit risk						
Credit default swaps	-	-	186	(1)	469	(5)
Foreign currency risk						
Foreign currency purchases and sales	5,500	448	29,282	(1,066)	38,685	500
Foreign currency options	-	-	28	-	-	-
Currency swaps	67,933	3,256	51,045	4,691	59,472	(496)
Securities and commodities derivatives and other	724	23	319	11	299	(2)
	255,271	493	259,038	2,221	296,293	(1,210)

The notional and/or contractual amounts of the contracts entered into (shown above) do not reflect the actual risk assumed by the Group, since the net position in these financial instruments is the result of offsetting and/or combining them. This net position is used by the Group basically to hedge the interest rate, underlying asset price or foreign currency risk; the results on these financial instruments are recognised under Gains/losses on financial assets and liabilities (net) in the consolidated income statements and increase or offset, as appropriate, the gains or losses on the investments hedged (See Note 11).

Additionally, in order to interpret correctly the results on the Securities and commodities derivatives shown in the foregoing table, it should be considered that these items relate mostly to securities options for which a premium has been received which offsets their negative market value. Also, this market value is offset by positive market values generated by symmetrical positions in the Group's held-for-trading portfolio.

The Group manages the credit risk exposure of these contracts through netting arrangements with its main counterparties and by receiving assets as collateral for its risk positions (See note 2.f).

The notional amounts and fair values of the hedging derivatives, by type of hedge, are as follows:

	Millions of euros					
	2017		2016		2015	
	Notional amount	Fair value	Notional amount	Fair value	Notional amount	Fair value
Fair value hedges	151,380	(3,361)	146,191	(1,018)	214,591	(1,166)
Cash flow hedges	83,770	3,469	88,905	4,025	63,912	(572)
Hedges of net investments in foreign operations	20,121	385	23,942	(786)	17,790	528
	255,271	493	259,038	2,221	296,293	(1,210)

Following is a description of the main hedges (including the results of the hedging instrument and the hedged item attributable to the hedged risk):

Hedge accounting

The Group, as part of its financial risk management strategy and for the purpose of reducing mismatches in the accounting treatment of its transactions, enters into interest rate, foreign currency or equity hedging derivatives, depending on the nature of the hedged risk.

In line with its objective, the Group classifies its hedges into the following categories:

- Cash flow hedges: hedge the exposure to variability in cash flows associated with an asset, liability or highly probable forecast transaction. Thus, floating rate issues in foreign currencies, fixed rate issues in non-local currency, floating rate interbank financing and floating rate assets (bonds, commercial credit, mortgages, etc.) are hedged.
- Fair value hedges: hedge the exposure to changes in the fair value of assets or liabilities attributable to an identified, hedged risk. Thus, the interest rate risk of assets and liabilities (bonds, loans, bills, issues, deposits, etc.) with coupons or fixed interest rates, investments in entities, issues in foreign currencies and deposits and other fixed rate liabilities are hedged.
- Hedges of net investments in foreign operations: hedge the foreign currency risk of investments in subsidiaries domiciled in countries outside the euro zone.

i. Cash flow hedges

The change in fair value of the cash flow hedges, net of the related tax effect, is recognised under Total Equity Other comprehensive income – Items that may be reclassified to profit or loss - Valuation adjustments - Cash flow hedges in the Group's equity. The detail of the terms, from December 31, 2017 within which the amounts recognised under Other comprehensive income – Items that may be reclassified to profit or loss - Cash flow hedges will be recognised in the consolidated income statements in the coming years is as follows:

2017	Millions of euros			
	Within 1 year	1 to 5 year	More than 5 years	Total
Debit balances (losses)	57	69	26	152

The net amount recognised as an equity valuation adjustment in 2017, as a result of the cash flow hedges, is a decrease of EUR 317 million.

The market value of the derivatives in portfolio cash flow hedges gave rise to a loss of EUR 41 million at December 31, 2017.

The net amount reclassified from equity by net interest income to the income statements of 2017 amounts to EUR -854 million.

The impact on 2017 profit and loss of the ineffectiveness of the Group's cash flow hedges was a net loss of EUR 103 million.

The main entities that use cash flow hedges, either macro-hedges or micro-hedges, are:

- Santander UK, possessing micro-hedges of fixed rate currency issues, different to Sterling Pound, that hedge interest rate and exchange rate and possessing micro-hedges of variable mortgage rates in Sterling Pound.
- Brazil, possessing hedges to cover Bank Deposit Certificates from interest rate and to cover active currency positions from exchange rate.

ii. *Fair value hedges*

The Group is making fair value hedges with derivatives for a total notional amount of EUR 151,380 million.

Of the total fair value hedges in the Group, EUR 68,927 million are categorized as macro-hedges (79% approximately from the UK) and EUR 82,453 million as micro-hedges (approximately 28% from Banco Santander and 26% approximately from the UK).

In 2017 a net gain of EUR 92 million was recognised (gains of EUR 178 million on hedged items and gains of and losses of EUR 86 million on hedging derivatives) on fair value hedging transactions.

The main entities that have fair value hedges, either macro-hedges or micro-hedges, are:

- Banco Santander possesses micro-hedges of interest rates on issues and government bonds, in addition two macro-hedge on loans from loans and issues and,
- Santander UK possesses hedges of interest rate and exchange rate on mortgages, commercial/corporate loans and liability deposits, as well as macro-hedges of inflation linked bonds and micro-hedges of fixed rate issues.

iii. *Foreign currency hedges (net investments in foreign operations).*

The Santander Group assumes as a priority objective in risk management, to minimize - to the limit determined by those responsible for the Group's Financial Management - the impact on the calculation of the capital ratio of its permanent investments consolidated within the Group, and whose shares or corporate participation are legally nominated in a currency different of the Group's. For this purpose, financial instruments (generally derivatives) are contracted in exchange rates, which hedge the impact on the capital ratio of forward exchange rates.

At December 31, 2017 the total notional amount of the instruments hedging these investments was the equivalent of EUR 20,786 million, of which EUR 19,445 million related to foreign currency swaps and forwards and EUR 1,341 million to spot foreign currency purchases/sales (spot).

By currency,

- Hedges of the Brazilian real including hedging Forex Forward Non Delivery amounting to EUR 7,010 million (BRL 27,850 million), with a gain of EUR 306 million.
- The position in Mexican pesos is hedged through Forex Forwards and Forex Swaps with a notional amount of EUR 2,051 million (MXN 48,523 million) and a gain of EUR 52 million in the year.
- The Polish zloty is hedged through Forex Forwards and Forex Swaps with a notional amount of EUR 2,328 million (PLN 9,725 million) and a loss of EUR 163 million in the year.
- The hedging of the Chilean peso is instrumented through Forex Forward Non Delivery amounting to EUR 2,994 million (CLP 2,206,000 million), with a gain of EUR 21 million in the year.
- The hedging of the Colombian peso is instrumented through Forex Forward Non Delivery with a notional amount of EUR 13 million (COP 46,973 million), with a gain of EUR 1 million in the year.
- The investment in Norwegian krone is hedged through Forex Forwards and Forex Swaps amounting to EUR 779 million (NOK 7,665 million), with a gain of EUR 44 million.
- The position in Chinese yuan is hedged through Forex Forward Non Delivery of EUR 912 million (CNY 7,714 million). These instruments generated a loss of EUR 16 million in the year.
- The hedge of the pound sterling is instrumented through Forex Swap for the amount of EUR 3,359 million (GBP 2,980 million). In addition, the investment in this currency is covered by spot purchases and/or spot sales of this currency against euros, amounting to EUR 264 million (GBP 235 million), generating a net gain of EUR 113 million in the year.

Investments in US dollars, Canadian dollars and Swiss francs are exclusively covered by purchases / sales of these currencies against the euro (Spot).

The US dollar hedged position amounted to EUR 987 million at the end of the year (USD 1,183 million), with a loss in the year of EUR 86 million.

On the other hand, the position covered in Canadian dollars amounted to EUR 15 million at the end of the year (CAD 23 million), with a gain in the year of EUR 1 million.

Finally, the hedged position in Swiss francs amounted to EUR 75 million at the end of the year (CHF 88 million), generating a gain of EUR 6 million in the year.

At December 31, 2016 the total notional amount of the instruments hedging these investments was the equivalent of EUR 21,680 million, of which EUR 20,914 million related to foreign currency swaps and forwards and EUR 766 million to spot foreign currency purchases/sales (spot).

By currency,

- Hedges of the Brazilian real including hedging Forex Forward Non Delivery amounting to EUR 7,404 million (BRL 25,400 million), with a loss of EUR 1,877 million.
- The position in Mexican pesos was hedged through Forex Forwards and Forex Swaps with a notional amount of EUR 2,140 million (MXN 46,593 million) and a gain of EUR 247 million in the year.
- The Polish zloty was hedged through Forex Forwards and Forex Swaps with a notional amount of EUR 2,032 million (PLN 8,962 million) and a gain of EUR 26 million in the year.

- The hedging of the Chilean peso is instrumented through Forex Forward Non Delivery amounting to EUR 3,773 million (CLP 2,670,000 million), with a loss of EUR 447 million in the year.
- The hedging of the Colombian peso was instrumented through Forex Forward Non Delivery with a notional amount of EUR 33 million (COP 103,122 million), with a loss of EUR 5 million in the year.
- The investment in Norwegian krone is hedged through Forex Forwards and Forex Swaps amounting to EUR 892 million (NOK 8,107 million), with a loss of EUR 53 million.
- The position in Chinese yuan was hedged through Forex Forward Non Delivery of EUR 1,123 million (CNY 8,221 million). These instruments generated a gain of EUR 6 million in the year.
- The hedge of the pound sterling was instrumented through Forex Swap for the amount of EUR 3,516 million (GBP 3,010 million). In addition, the investment in this currency is covered by spot purchases and/or spot sales of this currency against euros, amounting to EUR 388 million (GBP 332 million), generating a net gain of EUR 739 million in the year.

In addition to the above, investments in US dollars, sterling, Canadian dollars and Swiss francs were hedged by purchases and sales of spot currency against euros (Spot).

In the case of US dollars, derivatives (Forex Forward) existed for a notional amount of EUR 304 million and, in addition, spot purchases / sales of this currency) for an amount of US 321 million, with a total loss in the year of EUR 38 million.

In the case of Canadian dollars, derivatives (Forex Forward) existed for a notional amount of EUR 21 million and, in addition, spot purchases / sales of this currency) for an amount of CND 30 million, with a total loss in the year of EUR 1 million.

Finally, the position covered in Swiss francs amounts to EUR 53 million at the end of the year (57 million Swiss francs), generating a loss of EUR 1 million in that year.

According to the purpose of these hedges, the purpose of which is to cover the forward rate, and because the notional amount of the hedging instruments used does not exceed the amount of the hedged item and, in addition, the foreign currencies of these transactions are the functional currencies of the parent company and of the business abroad, the effectiveness of these hedges is total, not being recorded in the income statement due to inefficiencies during 2017.

37. Discontinued operations

No operations were discontinued in 2017, 2016 or 2015.

38. Interest income

Interest and similar income in the consolidated income statement comprises the interest accruing in the year on all financial assets with an implicit or explicit return, calculated by applying the effective interest method, irrespective of measurement at fair value; and the rectifications of income as a result of hedge accounting. Interest is recognised gross, without deducting any tax withheld at source.

The detail of the main interest and similar income items earned in 2017, 2016 and 2015 is as follows:

	Millions of euros		
	2017	2016	2015
Loans and advances - Central banks	1,881	2,090	1,392
Loans and advances - Credit institutions	1,840	2,388	1,845
Debt instruments	7,141	6,927	7,361
Loans and advances - Customers	43,640	42,578	45,445
Other interest	1,539	1,173	1,155
	56,041	55,156	57,198

Most of the interest and similar income was generated by the Group's financial assets that are measured either at amortised cost or at fair value through Other comprehensive income.

39. Interest expense

Interest expense and similar charges in the consolidated income statement includes the interest accruing in the year on all financial liabilities with an implicit or explicit return, including remuneration in kind, calculated by applying the effective interest method, irrespective of measurement at fair value; the rectifications of cost as a result of hedge accounting; and the interest cost attributable to provisions recorded for pensions.

The detail of the main items of interest expense and similar charges accrued in 2017, 2016 and 2015 is as follows:

	Millions of euros		
	2017	2016	2015
Central banks deposits	216	127	79
Credit institution deposits	2,045	1,988	2,277
Customer deposits	11,074	12,886	12,826
Debt securities issued and Subordinated liabilities	6,651	7,767	7,899
<i>Marketable debt securities</i>	5,685	6,822	6,965
<i>Subordinated liabilities (Note 23)</i>	966	945	934
Provisions for pensions (Note 25)	198	201	270
Other interest	1,561	1,098	1,035
	21,745	24,067	24,386

Most of the interest expense and similar charges was generated by the Group's financial liabilities that are measured at amortised cost.

40. Dividend income

Dividend income includes the dividends and payments on equity instruments out of profits generated by investees after the acquisition of the equity interest.

The detail of Income from dividends as follows:

	Millions of euros		
	2017	2016	2015
Dividend income classified as:			
Financial assets held for trading	234	217	266
Financial assets available-for-sale	150	196	189
	384	413	455

41. Share of results of entities accounted for using the equity method

Share of results of entities accounted for using the equity method comprises the amount of profit or loss attributable to the Group generated during the year by associates and joint ventures.

The detail of Share of results of entities accounted for using the equity method is as follows:

	Millions of euros		
	2017	2016	2015
Zurich Santander Insurance América, S.L.	241	223	183
SAM Investment Holdings Limited	87	79	64
Wizink Bank, S.A.	36	-	-
Companhia de Crédito, Financiamento e Investimento RCI Brasil	19	12	28
Allianz Popular, S.L.	15	-	-
Other companies	306	130	100
	704	444	375

42. Commission income

Commission income comprises the amount of all fees and commissions accruing in favour of the Group in the year, except those that form an integral part of the effective interest rate on financial instruments.

The detail of Fee and commission income is as follows:

	Millions of euros		
	2017	2016	2015
Collection and payment services:			
Bills	368	295	271
Demand accounts	1,490	1,191	1,074
Cards	3,515	2,972	2,768
Orders	449	431	412
Cheques and other	154	133	134
	5,976	5,022	4,659
Marketing of non-banking financial products:			
Investment funds	751	696	805
Pension funds	92	86	92
Insurance	2,517	2,428	2,350
	3,360	3,210	3,247
Securities services:			
Securities underwriting and placement	374	282	252
Securities trading	302	287	303
Administration and custody	359	297	265
Asset management	251	201	222
	1,286	1,067	1,042
Other:			
Foreign exchange	471	353	303
Financial guarantees	559	505	494
Commitment fees	283	286	314
Other fees and commissions	2,644	2,500	2,983
	3,957	3,644	4,094
	14,579	12,943	13,042

43. Commission expense

Commission expense shows the amount of all fees and commissions paid or payable by the Group in the year, except those that form an integral part of the effective interest rate on financial instruments.

The detail of Fee and commission expense is as follows:

	Millions of euros		
	2017	2016	2015
Commissions assigned to third parties	1,831	1,639	1,593
Cards	1,391	1,217	1,201
By collection and return of effects	12	11	13
Other fees assigned	428	411	379
Other commissions paid	1,151	1,124	1,416
Brokerage fees on lending and deposit transactions	49	47	43
Sales of insurance and pension funds	205	204	159
Other fees and commissions	897	873	1,214
	2,982	2,763	3,009

44. Gains or losses on financial assets and liabilities

Gains/losses on financial assets and liabilities includes the amount of the Other comprehensive income of financial instruments, except those attributable to interest accrued as a result of application of the effective interest method and to allowances, and the gains or losses obtained from the sale and purchase thereof.

a) Breakdown

The detail, by origin, of Gains/losses on financial assets and liability

	Millions of euros		
	2017	2016	2015
Gains or losses on financial assets and liabilities not measured at fair value through profit or loss, net	404	869	1,265
<i>Of which Financial Assets available for sale</i>	472	861	891
<i>Debt instruments</i>	316	464	760
<i>Equity instruments</i>	156	397	131
Gains or losses on financial assets and liabilities held for trading, net (*)	1,252	2,456	(2,312)
Gains or losses on financial assets and liabilities measured at fair value through profit or loss, net (*)	(85)	426	325
Gains or losses from hedge accounting, net	(11)	(23)	(48)
	1,560	3,728	(770)

(*) Includes the net result obtained by operations with debt securities, equity instruments, derivatives and short positions included in this portfolio when the Group jointly manages its risk in these instruments.

As explained in Note 45, the above breakdown should be analysed in conjunction with the exchange differences, net:

	Millions of euros		
	2017	2016	2015
Exchange differences, net	105	(1,627)	3,156

b) Financial assets and liabilities measured at fair value through profit or loss

The detail of the amount of the asset balances is as follows:

	Millions of euros		
	2017	2016	2015
Loans and receivables:	40,875	40,390	48,129
Credit institutions	11,585	13,290	27,755
Customers	29,290	27,100	20,374
Debt instruments	39,836	52,320	47,681
Equity instruments	22,286	15,043	18,855
Derivatives	57,243	72,043	76,724
	160,240	179,796	191,389

The Group mitigates and reduces this exposure as follows:

- With respect to derivatives, the Group has entered into framework agreements with a large number of credit institutions and customers for the netting-off of asset positions and the provision of collateral for non-payment.

At December 31, 2017 the actual credit risk exposure of the derivatives was EUR 34,887 million.

- Loans and advances to credit institutions and Loans and advances to customers included reverse repos amounting to EUR 28,563 million at December 31, 2017.

Also, mortgage-backed assets totalled EUR 2,602 million.

- Debt instruments include EUR 34,605 million of Spanish and foreign government securities.

At December 31, 2017 the amount of the change in the year in the fair value of financial assets at fair value through profit or loss attributable to variations in their credit risk (spread) was not material.

The detail of the amount of the liability balances is as follows:

	Millions of euros		
	2017	2016	2015
Deposits	(84,724)	(48,863)	(62,836)
Central banks	(9,142)	(10,463)	(18,664)
Credit institutions	(18,458)	(5,059)	(8,628)
Customer	(57,124)	(33,341)	(35,544)
Marketable debt securities	(3,056)	(2,791)	(3,373)
Short positions	(20,979)	(23,005)	(17,362)
Derivatives	(57,892)	(74,369)	(76,414)
Other financial liabilities	(589)	-	(1)
	(167,240)	(149,028)	(159,986)

At December 31, 2017, the amount of the change in the fair value of financial liabilities at fair value through profit or loss attributable to changes in their credit risk during the year is not material.

45. Exchange differences, net

Exchange differences shows basically the gains or losses on currency dealings, the differences that arise on translations of monetary items in foreign currencies to the functional currency, and those disclosed on non-monetary assets in foreign currency at the time of their disposal.

The Group manages the currencies to which it is exposed together with the arrangement of derivative instruments and, accordingly, the changes in this line item should be analysed together with those recognised under Gains/losses on financial assets and liabilities (see Note 44).

46. Other operating income and expenses

Other operating income and Other operating expenses in the consolidated income statements include:

	Millions of euros		
	2017	2016	2015
Insurance activity	57	63	98
Income from insurance and reinsurance contracts issued	2,546	1,900	1,096
<i>Of which:</i>			
<i>Insurance and reinsurance premium income</i>	2,350	1,709	961
<i>Reinsurance income</i>	196	191	135
Expenses of insurance and reinsurance contracts	(2,489)	(1,837)	(998)
<i>Of which:</i>			
<i>Claims paid, other insurance-related expenses and net provisions for insurance contract liabilities</i>	(2,249)	(1,574)	(740)
<i>Reinsurance premiums paid</i>	(240)	(263)	(258)
Other operating income	1,618	1,919	1,971
Non- financial services	472	698	711
Other operating income	1,146	1,221	1,260
<i>Of which, fees and commissions offsetting direct costs</i>	192	145	115
Other operating expense	(1,966)	(1,977)	(2,235)
Non-financial services	(302)	(518)	(590)
Other operating expense:	(1,664)	(1,459)	(1,645)
<i>Of which, Deposit Guarantee Fund</i>	(848)	(711)	(769)
	(291)	5	(166)

Most of the Bank's insurance activity is carried on in life insurance.

47. Staff costs

a) Breakdown

The detail of Staff costs is as follows:

	Millions of euros		
	2017	2016	2015
Wages and salaries	8,879	8,133	8,081
Social security costs	1,440	1,291	1,330
Additions to provisions for defined benefit pension plans (Note 25)	88	81	96
Contributions to defined contribution pension funds	271	266	279
Other staff costs	1,369	1,233	1,321
	12,047	11,004	11,107

b) Headcount

The average number of employees in the Group, by professional category, was as follows:

	Average number of employees (***)		
	2017	2016	2015
The Bank:			
Senior management (*)	64	76	93
Other line personnel	21,327	20,291	20,909
Clerical staff (**)	-	1,904	2,138
General Services Personnel (**)	-	13	22
	21,391	22,284	23,162
Rest of Spain	12,703	6,925	6,922
Santander UK plc	19,079	19,428	20,069
Banco Santander (Brasil) S.A.	46,210	48,052	47,720
Other companies	96,349	94,946	91,591
	195,732	191,635	189,464

(*) Categories of deputy assistant executive vice president and above, including senior management.

(**) During 2017, Clerical staff and General Services Personnel categories were erased considering all the staff in the aforementioned categories on the Other line personnel category.

(***) Excluding personnel assigned to discontinued operations.

The number of employees, at the end of 2017, 2016 and 2015, was 202,251, 188,492 and 193,863, respectively.

The functional breakdown (final employment), by gender, at December 31, 2017 is as follows:

	Functional breakdown by gender					
	Senior executives		Other executives		Other personnel	
	Men	Women	Men	Women	Men	Women
Continental Europe	978	290	6,557	2,908	27,009	33,287
United Kingdom	115	31	1,252	639	8,828	14,317
America	507	91	6,569	4,024	39,612	55,237
	1,600	412	14,378	7,571	75,449	102,841

The same information, expressed in percentage terms at December 31, 2017, is as follows:

	Functional breakdown by gender					
	Senior executives		Other executives		Other personnel	
	Men	Women	Men	Women	Men	Women
Continental Europe	77%	23%	69%	31%	45%	55%
United Kingdom	79%	21%	66%	34%	38%	62%
America	85%	15%	62%	38%	42%	58%
	80%	20%	66%	34%	42%	58%

The labour relations between employees and the various Group companies are governed by the related collective agreements or similar regulations.

The number of employees in the Group with disabilities, distributed by professional categories, at December 31, 2017, is as follows:

	Average number of employees (**)
	2017
Senior management (*)	4
Other management	65
Other staff	3,220
	3,289

(*) Categories of deputy assistant executive vice president and above, including senior management.

(**) An employee with disabilities is considered to be a person who is recognized by the State or the Company in each jurisdiction where the Group operates and that entitles them to receive direct monetary assistance, or other types of aid such as, for example, reduction of their taxes. In the case of Spain, employees with disabilities have been considered to be those with a degree of disabilities greater than or equal to 33%. The amount does not include employees in the United States.

The number of Group employees with disabilities at 2016 and 2015, was 2,941 (not including the United States) and 3,677, respectively.

Likewise, the average number of employees of Banco Santander, S.A. with disabilities, equal to or greater than 33%, during 2017 was 209 (216 employees during 2016). At the end of fiscal year 2017, there were 211 employees (213 employees at December 31, 2016).

c) Share-based payments

The main share-based payments granted by the Group in force at December 31, 2017, 2016 and 2015 are described below.

i. Bank

The variable remuneration policy for the Bank's executive directors and certain executive personnel of the Bank and of other Group companies includes Bank share-based payments, the implementation of which requires, in conformity with the law and the Bank's Bylaws, specific resolutions to be adopted by the general meeting.

Were it necessary or advisable for legal, regulatory or other similar reasons, the delivery mechanisms described below may be adapted in specific cases without altering the maximum number of shares linked to the plan or the essential conditions to which the delivery thereof is subject. These adaptations may involve replacing the delivery of shares with the delivery of cash amounts of an equal value.

The plans that include share-based payments are as follows: (i) deferred conditional delivery share plan; (ii) deferred conditional variable remuneration plan, (iii) performance share plan and (iv) Deferred variable compensation plan linked to multiannual objectives. The characteristics of the plans are set forth below:

(i) Deferred conditional delivery share plan

In 2013 the Bank's Board of Directors, at the proposal of the appointments and remuneration committee, approved the fourth cycle of the deferred conditional delivery share plan to instrument payment of the share-based bonus of the Group executives or employees whose variable remuneration or annual bonus for 2013 exceeded, in general, EUR 0.3 million (gross), with a view to deferring a portion of the aforementioned variable remuneration or bonus over a period of three years in which it will be paid in Santander shares. Since this cycle entailed the delivery of Bank shares, the shareholders at the Annual General Meetings of March 22, 2013 approved the application of the fourth cycle of the deferred conditional delivery share plan. This cycle is not applicable to the executive directors or other members of senior management or other executives who are beneficiaries of the deferred conditional variable remuneration plan described below.

The share-based bonus is being deferred over three years and will be paid, where appropriate, in three instalments starting after the first year (2015). The amount in shares is calculated based on the tranches of the following scale established by the Board of Directors on the basis of the gross variable cash-based remuneration or annual bonus for the year:

Benchmark bonus (thousands of euros)	Percentage (deferred)
300 or less	0%
300 to 600 (inclusive)	20%
More than 600	30%

The condition for accrual of the share-based deferred remuneration was, in addition to that of the beneficiary remaining in the Group's employ, with the exceptions envisaged in the plan regulations, that none of the following circumstances should occur in the period prior to each of the deliveries: (i) poor financial performance of the Group; (ii) breach by the beneficiary of internal regulations, including, in particular, those relating to risks; (iii) material restatement of the Group's financial statements, except when it is required pursuant to a change in accounting standards; or (iv) significant changes in the Group's economic capital or risk profile.

(ii) Deferred conditional variable remuneration plan

In 2014 and 2015 the Bank's Board of Directors, at the proposal of the appointments and remuneration committee in 2014 and of the remuneration committee in 2015, approved the third, fourth and fifth cycles of the deferred conditional variable remuneration plan to instrument payment of the bonus for 2014 and 2015, respectively, of the executive directors and certain executives (including senior management) and employees who assume risk, who perform control functions or receive an overall remuneration which puts them on the same remuneration level as senior executives and employees who assume risks (all of whom are referred to as the "Identified Staff", in accordance to Article 92(2) of Directive 2013/36/EU of the European Parliament and of the Council, of June 26, 2013, and the related implementing legislation in 2014; and in 2015, pursuant to Article 32.1 of Law 10/2014, of 26 June on the regulation, supervision and capital adequacy of credit institutions, and the related implementing legislation).

In 2016 and 2017, and taking into account regulatory developments and international practices in remuneration matters, the sixth and the seventh cycle of the variable remuneration plan for the group identified with the exception of executive directors and certain executives (including senior management) were approved. First line of responsibility of the Group, for which the first and second cycle of deferred and conditioned variable remuneration described in item (v) below were approved. The recommendations issued in the Guidelines on sound remuneration policies under Articles 74 (3) and 75 (2) of Directive 2013/36 / EU and disclosures under Article 450 of Regulation (EU) No. 575/2013, Published by the European Banking Authority on 21 December 2015.

Since the aforementioned cycles entail the delivery of Bank shares, the shareholders at the Annual General Meetings of March 28, 2014, March 27, 2015, March 18, 2016 and April 7, 2017 approved, respectively, the application of the fourth, fifth, sixth and seventh cycles of the deferred conditional variable remuneration plan.

The purpose of these cycles is to defer a portion of the bonus of the beneficiaries thereof over a period of three years for the fourth sixth and seventh cycles, and over three or five years for the fifth cycle, for it to be paid, where appropriate, in cash and in Santander shares; the other portion of the variable remuneration is also to be paid in cash and Santander shares, upon commencement of the cycles, in accordance with the rules set forth below.

In the case of the sixth cycle, the bonus will be immediately paid in 60% (at the beginning of 2017) and deferred by 40% over a three year period. In the case of the other fifth and fourth cycles, will be paid according to the following payment percentages and periods of deferment:

	2017 (seventh cycle)		
	Immediate payment percentage (*)	Deferred percentage (*)	Deferral period
Executive directors and members of the Identified Staff with total variable remuneration (*) \geq EUR 2.7 million	40%	60%	5 years
Executive directors and members of the Identified Staff with total variable remuneration (**) \geq EUR 1.7 million (< EUR 2.7 million)	50%	50%	5 years
Other beneficiaries	60%	40%	3 years

(*) In certain countries the deferred percentage or the deferred period could be different to comply with local rules or the authority requirements.

(**) Total variable remuneration in case of standard fulfilment (100% target).

	2015 (fifth cycle)		
	Immediate payment percentage (*)	Deferred percentage (*)	Deferral period
Executive directors and members of the Identified Staff with total variable remuneration \geq EUR 2.6 million	40%	60%	5 years
Division managers, country heads, other executives of the Group with a similar profile and members of the Identified Staff with total variable remuneration \geq EUR 1.7 million (< EUR 2.6 million)	50%	50%	5 years
Other beneficiaries	60%	40%	3 years

(*) Generally applicable percentages. In some countries deferred percentages may be higher for certain categories of executives, thereby giving rise to lower immediate payment percentages.

	2014 (fourth cycle) (*)	
	Immediate payment percentage (**)	Deferred percentage (**)
Executive directors and members of the Identified Staff with total variable remuneration \geq EUR 2.6 million	40%	60%
Division managers, country heads, other executives of the Group with a similar profile and members of the Identified Staff with total variable remuneration \geq EUR 1.8 million (< EUR 2.6 million)	50%	50%
Other beneficiaries	60%	40%

(*) Deferral period for all the categories is 3 years.

(**) Generally applicable percentages. In some countries deferred percentages may be higher for certain categories of executives, thereby giving rise to lower immediate payment percentages.

For the fourth sixth and seventh cycle, the payment of the deferred percentage of the bonus applicable in each case will be deferred over a period of three years and will be paid in three instalments, within 30 days following the anniversaries of the initial date (the date on which the immediate payment percentage is paid) in 2016, 2017 and 2018 for the fourth cycle, in 2018, 2019 and 2020 for the sixth cycle, and in 2018, 2019 and 2020 for the seventh cycle 50% being paid in cash and 50% in shares, provided that the conditions described below are met.

For the fifth cycle, the payment of the deferred percentage of the bonus applicable in each case based on the group to which the beneficiary belongs will be deferred over a period of three or five years and will be paid in three or five instalments, as appropriate, within 30 days following the anniversaries of the initial date in 2017, 2018 and 2019 and, where appropriate, in 2020 and 2021, provided that the conditions described below are met.

For the fourth, fifth and sixth cycle, the accrual of deferred compensation is conditioned, in addition to the requirement that the beneficiary remains in the Group's employ, with the exceptions included in the plan regulations, the accrual of the deferred remuneration is conditional upon none of the following circumstances existing -in the opinion of the Board of Directors following a proposal of the remuneration committee-, during the period prior to each of the deliveries, pursuant to the provisions set forth in each case in the plan regulations: (i) poor financial *performance* of the Group; (ii) breach by the beneficiary of internal regulations, including, in particular, those relating to risks; (iii) material restatement of the Group's financial statements, except when it is required pursuant to a change in accounting standards; or (iv) significant changes in the Group's economic capital or risk profile.

In the case of the seventh cycle, the accrual of deferred compensation is conditioned, in addition to the permanence of the beneficiary in the Group, with the exceptions contained in the plan's regulations, to no assumptions in which there is a poor performance of the entity as a whole or of a specific division or area of the entity or of the exposures generated by the personnel, and at least the following factors must be considered: (i) significant failures in risk management committed by the entity, or by a business unit or risk control unit; (ii) the increase suffered by the entity or by a business unit of its capital needs, not foreseen at the time of generation of the exposures; (iii) regulatory sanctions or judicial sentences for events that could be attributable to the unit or the personnel responsible for those. Also, the breach of internal codes of conduct of the entity; and (iv) irregular behaviors, whether individual or collective, considering in particular the negative effects derived from the marketing of inappropriate products and the responsibilities of the persons or bodies that made those decisions.

On each delivery of fourth and fifth, the beneficiaries will be paid an amount in cash equal to the dividends paid on the deferred amount in shares and the interest on the amount accrued in cash. If the Santander Dividendo Elección scrip dividend scheme is applied, they will be paid the price offered by the Bank for the bonus share rights corresponding to those shares. In the case of the seventh cycle and, on the occasion of each payment of the deferred amount in cash, it will be possible to pay de Beneficiary the amount derived from the adjustment of the deferred amount with the inflation rate up to the date of payment of each corresponding cash amount.

The maximum number of shares to be delivered is calculated taking into account the amount resulting from applying the applicable taxes and the volume-weighted average share prices for the 15 trading sessions prior to the date on which the Board of Directors approves the bonus for the Bank's executive directors for 2013, 2014 and 2015 for the third, fourth and fifth cycle, respectively. In the case of the sixth and seventh cycle, it is determined according to the same procedure in the fifteen sessions prior to the previous Friday (excluded) on the date on which the board decides the bonus for the Bank's executive directors for 2016 and 2017, respectively.

(iii) Performance share plan

In 2014 and 2015 the Bank's Board of Directors approved the first and second cycles, respectively, of the performance share plan by which to instrument a portion of the variable remuneration of the executive directors and other members of the Identified Staff, consisting of a long-term incentive (ILP) in shares based on the Bank's performance over a multiannual period. In addition, the second cycle also applies to other Bank employees not included in the Identified Staff, in respect of whom it is deemed appropriate that the potential delivery of Bank shares be included in their remuneration package in order to better align the employee's interests with those of the Bank.

Since the aforementioned plans entail the delivery of Bank shares, the Annual General Meetings of March 28, 2014 and March 27, 2015 approved the application of the first and second cycles of the plan, respectively.

The maximum amounts of the plan and, consequently, the maximum number of shares to which a beneficiary may be entitled under this plan was set at 15% and 20% of the beneficiaries' benchmark bonus for 2014 and 2015, respectively.

The Board of Directors, following a proposal of the remuneration committee, set the amount of the ILP for each beneficiary for 2014 and 2015.

For the second cycle, based on the maximum benchmark value (20%), at the proposal of the remuneration committee, the Board of Directors will set the maximum number of shares, the value in euros of which is called the "Agreed-upon Amount of the ILP", taking into account (i) the Group's earnings per share (EPS) and (ii) the Group's return on tangible equity (RoTE) for 2015 with respect to those budgeted for the year.

Both items had the same weighting when setting the ILP and each of them were measured based on the following scales of target compliance:

- Scale applicable to EPS of Santander Group in 2016 with respect to the budgeted EPS for the year:

EPS in 2015 (% of budgeted 2015 EPS)	2015 EPS coefficient
$\geq 90\%$ $> 75\% \text{ but } < 90\%$ $\leq 75\%$	1 $0.75 - 1$ (*) 0

(*) Straight-line increase of the 2015 EPS coefficient based on the specific percentage that the 2015 EPS represents of the budgeted EPS within this line of the scale.

- Scale applicable to Santander Group's 2015 RoTE with respect to the RoTE budgeted for the year:

RoTE in 2015 (% of budgeted 2016 RoTE)	2015 RoTE coefficient
$\geq 90\%$ $> 75\% \text{ but } < 90\%$ $\leq 75\%$	1 $0.75 - 1$ (*) 0

(*) Straight-line increase of the 2016 RoTE coefficient based on the specific percentage that the 2016 RoTE represents of the budgeted RoTE within this line of the scale.

Based on the Group's performance at the end of 2015, the coefficient to be applied was 91.50%.

For the first cycle, the following percentages were applied to 15% of the benchmark bonus in accordance with the relative performance of the Bank's Total Shareholder Return (TSR) in 2014 compared to a benchmark group:

Santander's place in the TSR ranking	Percentage of maximum shares to be delivered
1st to 8th	100%
9th to 12th	50%
13th and below	0%

Since the Bank's TSR was in fourth place, the applicable percentage was 100%.

Also, for the second cycle, the agreed-upon amount of the ILP for each beneficiary will be deferred over a period of three years and will be paid, where appropriate, at the beginning of 2019 (foreseeably, in the first quarter) based on compliance with the multiannual targets and other plan terms and conditions. Thus, prior to the payment date, the Board of Directors, following a proposal of the remuneration committee, will calculate the amount, where appropriate, to be received by each beneficiary based on the agreed-upon amount of the ILP. The multiannual targets, the related metrics and scales of compliance are as follows:

- Relative performance of the Group's EPS growth for 2015-2017 with respect to a benchmark group of 17 credit institutions

Position of Santander's EPS growth 2015-2017	EPS coefficient
1st to 5th	1
6th	0.875
7th	0.75
8th	0.625
9th	0.50
10th and below	0

- Santander Group's 2017 RoTE:

RoTE in 2017 (%)	RoTE coefficient
$\geq 12\%$	1
$> 11\%$ but $< 12\%$	$0.75 - 1$ (*)
$\leq 11\%$	0

(*) Straight-line increase of the RoTE coefficient based on the specific percentage, within this line of the scale, of Santander Group's RoTE in 2017.

- Employee satisfaction, measured by the inclusion or exclusion of the related Group company in 2017 among the "Top 3" best banks to work for.
 - o Scale of compliance at country level:

Position among the best banks to work for in 2017	Employee coefficient
1st to 3rd	1
4th or below	0

- Scale of compliance at Santander Group level:

No. of main markets in which Santander is ranked in the top three of the best banks to work for in 2017	Employee coefficient
6 or more	1
5 or less	0

- Customer satisfaction, measured by the inclusion or exclusion of the related Group company in 2017 among the top three best banks in the customer satisfaction index.

- Scale of compliance at country level:

Position among the best banks as per the customer satisfaction index in 2017	Customer coefficient
1st to 3rd	1
4th or below	0

- Scale of compliance at Santander Group level:

No. of main markets in which Santander is ranked in the top three of the best banks in the customer satisfaction index in 2017	Customer coefficient
10	1
Between 6 and 9	0.2 - 0.8 (*)
5 or less	0

(*) Straight-line increase of customer coefficient, whereby, within this line of the scale, the coefficient is increased by 0.2 for each additional main market in which the customer satisfaction index ranks it in the top three.

- Customer loyalty, taking into account that the targets at Santander Group level are 17 million individual customers and 1.1 million SME and business customers at December 31, 2017.

- o Scales of compliance at country level:

Individual customers (% of the budget for the related market)	Individual coefficient	SME and business customers (% of the budget for the related market)	Business coefficient
$\geq 100\%$ $> 90\%$ but $< 100\%$ $\leq 90\%$	1 0.5 - 1 (*) 0	$\geq 100\%$ $> 90\%$ but $< 100\%$ $\leq 90\%$	1 0.5 - 1 (*) 0

(*) Straight-line increase of the individual coefficient and business coefficient based on the specific percentage, within these lines of each scale, that the number of customers of each type represents of the budgeted number at December 31, 2017.

- o Scales of compliance at Santander Group level:

Individual customers (millions)	Individual coefficient	SME and business customers (millions)	Business coefficient
≥ 17 > 15 but < 17 ≤ 15	1 0.5 - 1 (*) 0	≥ 1.1 > 1 but < 1.1 ≤ 1	1 0.5 - 1 (*) 0

(*) Straight-line increase of the individual coefficient and business coefficient based on the number of customers of each type at December 31, 2017.

Based on the foregoing metrics and compliance scales and the data relating to the end of 2017, the amount accrued of the ILP for each beneficiary (the "Accrued Amount of the ILP") will be calculated by weighting the above coefficients by 0.25, 0.25, 0.2, 0.15, 0.075 and 0.075, respectively.

For the first cycle, the agreed-upon amount of the ILP for each beneficiary will be deferred over a period of three years and will be paid, where appropriate, in thirds in June 2016, 2017 and 2018 based on compliance with the multiannual TSR targets. Thus, for each payment date, the Board of Directors, following a proposal of the remuneration committee, will calculate the amount, where appropriate, to be received by each beneficiary applying to the third of the agreed-upon amount of the ILP for that year the percentage resulting from the following table:

Santander's place in the TSR ranking	Percentage of maximum shares to be delivered
1st to 4th	100.0%
5th	87.5%
6th	75.0%
7th	62.5%
8th	50.0%
9th and below	0%

For the accrual for 2016, the benchmark TSR will be that accumulated between January 1, 2014 and December 31, 2015, for the accrual for 2017, the benchmark TSR will be that accumulated between January 1, 2014 and December 31, 2016 and for the accrual for 2018, the benchmark TSR will be that accumulated between January 1, 2014 and December 31, 2017. In 2016, a position in the RTA ranking has not been reached that determines the accrual of the first and second third, so it has been extinguished.

In addition to the requirement that the beneficiary remains in the Group's employ, with the exceptions included in the plan regulations, the delivery of shares to be paid on the ILP payment date based on compliance with the related multiannual target is conditional upon none of the following circumstances existing -in the opinion of the Board of Directors following a proposal of the remuneration committee-, during the period prior to each of the deliveries as a result of the actions taken in 2014 and 2015, respectively: (i) poor financial performance of the Group; (ii) breach by the beneficiary of internal regulations, including, in particular, those relating to risks; (iii) material restatement of the Group's financial statements, except when it is required pursuant to a change in accounting standards; or (iv) significant changes in the Group's economic capital or risk profile.

(iv) Deferred variable compensation plan linked to multiannual objectives

In 2016 and 2017, the Board of Directors of the Bank, at the proposal of the remuneration committee, approved the first and second cycle of the deferred variable remuneration plan linked to multi-year objectives that implements the variable remuneration corresponding to 2016 and 2017 for executive directors and certain executives (including top management) of the Group's first lines of responsibility (formerly Promontorio and Faro, before, Top Network managers). The cycles plan was approved by the general meeting on March 18, 2016 and April 7, 2017 with the aim of simplifying the remuneration structure, improving the ex ante risk adjustment and increasing the impact of the long-term objectives on the Group's first guidelines. The plan also takes into account the recommendations issued in the Guidelines on sound remuneration policies under Articles 74 (3) and 75 (2) of Directive 2013/36 / EU and disclosures under Article 450 of Regulation (EU) No. 575/2013, Published by the European Banking Authority on 21 December 2015.

This plan includes the bonus (deferred and conditioned variable compensation plan mentioned in item (iii) above and the ILP of item (iv) above and is intended to defer a portion of the variable remuneration over a period of three or five Years to be paid in cash and in shares, linking part of this amount to the Bank's performance over a multi-year period and paying the other part of the variable remuneration in cash and in stock at the beginning. Detailed below.

The variable remuneration of the beneficiaries will be paid according to the following percentages, depending on when the payment occurs and the group to which the beneficiary belongs:

	2016 and 2017 (first and second cycle)		
	Immediate payment percentage (*)	Deferred percentage (*)	Deferral period (*)
Executive directors and members of the Identified Staff with total variable remuneration \geq EUR 2.7 million (**)(***)	40%	60%	5 years
Division managers, country heads of countries that represent at least 1% of the Group's economic capital, other executives of the Group with a similar profile and members of the Identified Staff with total variable remuneration \geq EUR 1.7 million (< EUR 2.7 million) (**)(***)	50%	50%	5 years
Other beneficiaries	60%	40%	3 years

(*) In some countries the percentage and the period of deferral may be higher to comply with local regulations or with the requirements of the competent authority in each case.

(**) Variable reference remuneration for the standard compliance (100% of the objectives).

(***) In the first cycle (2016), the quantitative amount that determines by itself being in one category or another refers to the total variable remuneration effectively approved at year end and do not refers to target or reference remuneration.

Each beneficiary receives, in 2017 and 2018 (first and second cycle, respectively), according to the group to which it belongs, the percentage of immediate payment that corresponds, by half in cash and in shares. The payment of the percentage of deferral of the variable remuneration that corresponds in each case according to the group to which the beneficiary belongs will be deferred for a period of three or five years and will be paid by thirds or fifths, as the case may be, within thirty Days following the anniversaries of the initial date in the years 2018, 2019 and 2020 and, if applicable, 2021 and 2022 for the first cycle and in the years 2019, 2020 and 2021, and, if applicable 2022 and 2023, for the second cycle, provided that the conditions set out below are met.

In 2016, the accrual of the deferred compensation is conditioned, in addition to the permanence of the beneficiary in the Group, with the exceptions contained in the plan's regulations, in the opinion of the board, at the proposal of the remuneration committee, none of The following circumstances during the period prior to each of the deliveries in the terms set forth in each case in the plan's regulations: (i) poor performance of the Group; (ii) breach by the beneficiary of the internal regulations, including in particular that relating to risks; (iii) material restatement of the Group's financial statements, except when appropriate under a change in accounting regulations; Or (iv) significant changes in the Group's economic capital or risk profile.

In 2017, the accrual of deferred remuneration is conditioned, in addition to the beneficiary permanence in the Group, with the exceptions contained in the plan's regulations, to the non-occurrence of instances of poor financial performance from the entity as a whole or of a specific division or area thereof or of the exposures generated by the personnel, at least the following factors must be considered: (i) significant failures in risk management committed by the entity, or by a business unit or risk control unit; (ii) the increase suffered by the entity or by a business unit of its capital needs, not foreseen at the time of generation of the exposures; (iii) regulatory sanctions or court rulings for events that could be attributable to the unit or the personnel responsible for those. Also, the breach of internal codes of conduct of the entity; and (iv) irregular behaviors, whether individual or collective, considering in particular negative effects derived from the marketing of inappropriate products and responsibilities of persons or bodies that made those decisions.

In addition, the accrual of the deferral corresponding to the third annuity of deferral for the Group that differs in three years and the third, fourth and fifth for which it differs in five years, is conditional on the fulfillment of certain objectives related to the period 2016-2018 and The metrics and compliance scales associated with these multi-year objectives:

For 2016 (first cycle, period 2016-2018), the metrics and the method for determining the deferred amount subject to long term objectives are as follows:

- (A) Compliance with Banco Santander's consolidated earnings per share growth target ("EPS") in 2018 vs. 2015 as shown in the following table:

BPA growth in 2018 (% Over 2015)	BPA coefficient
≥ 25%	1
≥ 0% but < 25%	0 – 1 (*)
< 0%	0

BPA growth in 2018 (% Over 2015)	BPA coefficient
< 0%	0

(*) Increased linear coefficient BPA depending on the specific growth rate of BPA BPA 2018 compared to the 2015 in this line of the scale.

- (B) Relative behaviour of the total shareholder return ("RTA") of the Bank in the period 2016-2018 in relation to the weighted RTAs of a reference group of 35 credit institutions, with the corresponding RTA Coefficient being assigned according to the position of the RTA Of the Bank within the Reference Group.

Position of the Santander RTA	BPA coefficient
Exceeding the 66th percentile	1
Between the 33rd and 66th percentiles	0-1 (*)
Inferior al percentil 33	0

(*) Proportional increase of the RTA coefficient in function of the number of positions that ascends in the ranking within this line of the scale.

The Reference Group consists of the following entities: BBVA, CaixaBank, Bankia, Popular, Sabadell, BCP, BPI, HSBC, RBS, Barclays, Lloyds, BNP Paribas, Crédit Agricole, Deutsche Bank, Société Générale, Nordea, Intesa San Paolo , Unicredit, Itaú, Bradesco, Banco do Brasil, Banorte, Banco de Chile, M & T Bank Corp., Keycorp, Fifth Third Bancorp, BB & T Corp., Citizens, Crédit Acceptance Corp., Ally Financial Inc., PKO, PEKAO, Millenium, ING Poland and mBank.

- (C) Compliance with the fully loaded common equity tier 1 ("CET1") target for the year 2018, with this objective being that at 31 December 2018 the consolidated CET1 ratio of Grupo Santander Fully loaded is greater than 11%. If this objective is met, a coefficient ("Coefficient CET1") of 1 will be assigned to this metric and, if it is not met, the Coefficient CET 1 will be 0. For verification of compliance with this objective, Increases in CET1 derived from capital increases (except those that implement the Santander Dividendo Elección program) will not be taken into account. In addition, CET1 as of 31 December, 2018 may be adjusted to eliminate the effects of the regulatory changes that may occur with respect to its calculation up to that date.

Compliance with Santander's underlying return on risk-weighted assets for 2018 compared to 2015. The corresponding coefficient (the "RoRWA Coefficient"), Will be obtained from the following table:

BPA growth in 2018 (% Over 2015)	RoRWA coefficient
≥ 20%	1
≥ 10% but < 20%	0,5 – 1 (*)
< 10%	0

(*) Increased linear coefficient RORWA depending on the specific growth rate of RORWA 2018 compared to the 2015 RORWA within this scale line.

In order to determine the annual amount of the Deferred Objective Part that, if applicable, corresponds to each beneficiary in the years 2020 and, if applicable, 2021 and 2022 (each of these payments, a "Final Annuity"), and without prejudice to any adjustments that may result from the malus clauses, the following formula shall apply:

$$\text{Final Annuity} = \text{Imp.} \times (0,25 \times A + 0,25 \times B + 0,25 \times C + 0,25 \times D)$$

where:

- "Imp." Corresponds to a fifth or a third, depending on the profile of the beneficiary, the Deferred Amount of Incentive A.
- "A" is the BPA Coefficient that is in accordance with the scale of section (a) above in relation to the growth of BPA in 2018 compared to 2015.
- "B" is the RTA Coefficient that is in accordance with the scale of section (b) above depending on the performance of the Bank's RTA in the period 2016-2018 with respect to the Reference Group.
- "C" is the CET 1 Coefficient resulting from the fulfillment of the CET1 target described in section (c) above.
- "D" is the RoRWA Coefficient that conforms to the scale of section (d) above depending on the growth level of RoRWA 2018 compared to 2015.

- (e) Compliance with the consolidated earnings per share growth ("EPS") of Santander Bank in 2019 in comparison with 2016. The coefficient corresponding to this objective (EPS coefficient) will be obtained in accordance with the following table:

EPS growth in 2019 (% over 2016)	EPS coefficient
≥ 25%	1
≥ 0% but < 25%	0 – 1 ^(*)
< 0%	0

(*) Lineal increase of the EPS Coefficient according to the specific EPS growth in 2019 with respect to 2016 within this scale line.

- (f) Relative behavior of the total shareholder return ("TSR") 4of the Bank in the period 2017-2019 in relation with the TSR of a reference group comprised by 17 credit entities (the Reference Group), assigning a TSR Coefficient that corresponds depending on the TSR position of the Bank within the Reference Group.

Santander's TSR positon	TSR Coefficient
Greater than percentile 66	1
Percentiles between 33 and 66	0-1 ^(*)
Smaller than percentile 33	0

(*) Proportional increase of the TSR Coefficient in accordance with the number of positions moved forward in the ranking within this scale line.

The Reference Group is comprised by the following entities: Itaú, JP Morgan, Bank of America, HSBC, BNP Paribas, Standard Chartered, Citi, Société Générale, ING, Barclays, Wells Fargo, BBVA, Lloyds, UBS, Intesa San Paolo, Deutsche Bank and Unicredit.

- (g) Compliance with the level 1 ordinary capital ratio target (common equity tier 1 or "CET1") fully loaded set for year 2019. The coefficient related to this target (CET1 Coefficient) will be obtained from the following table:

CET1 en 2019	CET1 Coeficient
≥ 11.30%	1
≥ 11% pero < 11.30%	0.5 – 1 ^(*)
< 11%	0

For the verification of compliance with this target, it will not be taken into account the possible increases of CET1 derived from increases of capital 2 5(except from those implemented by the Santander Dividendo Elección program). Furthermore, CET1 coefficient as of December 31, 2019 shall be adjusted in order to eliminate impact that a regulatory change may have with respect its calculation as of yet.

4 For these purposes, TSR means the difference (expressed as a percentage relation) between the final value of an investment in ordinary shares of Banco Santander and the initial value of that same investment, taking into account for the calculation of said final value that the dividends will be considered and also other similar concepts (such as the Santander Dividendo Elección program) received by the shareholder from said investment during the corresponding period of time as if they had been invested in more shares of the same type on the first date on which the dividend or similar concept is owed to the shareholders at the weighted average price of said date. To calculate the TSR, we will take into account the weighted average per daily volume of the weighted average prices corresponding to the fifteen trading sessions prior to January 1, 2017 (excluded) (to calculate the initial value) and the fifteen trading sessions prior to January 1, 2020 (excluded) (to calculate the final value).

5 The neutral effect of the Capital Increase destined to finance the acquisition of Banco Popular Español, S.A. announced in June 2017 and carried out in July 2017 will be taken into account.

In order to determine the annual deferred amount subject to the targets that, where appropriate, corresponds to each executive director for years 2021, 2022 and 2023 (each of these payments, a “final annuity”), notwithstanding the adjustments that may result from malus clauses, the next formula will apply:

$$\text{Final Annuity} = \text{Amount.} \times (1/3 \times A + 1/3 \times B + 1/3 \times C)$$

Where:

- “Amount” is the incentive amount equivalent to an annuity (this term is defined in section 4 below).
- “A” is the EPS Coefficient resulting from the scale in section (a) above according to the EPS growth in 2019 with respect to 2016.
- “B” represents the TSR Coefficient that results from the scale in section (b) above in accordance with the Bank’s TSR behaviour in the period 2017-2019 in comparison with the Reference Group.
- “C” represents the Coefficient CET 1 that results from the compliance with the CET1 target for 2019 described in section (c) above.

In addition, the amounts paid under this plan are subject to recovery or *clawback* clauses in the event of the circumstances providing in the current legislation. The application of clawback will be supplemented by that of malus, so that it will take place when it is considered insufficient to collect the effects that the event must have on the assigned variable remuneration. The application of clawback will be decided by the Board of Directors on the proposal of the remuneration committee and can not be proposed, in the case of the first cycle (2016), once the last payment in cash or shares corresponding to the plan is made in 2022, or in the case, in 2020. In the second cycle, the application of clawback cannot be proposed once the term has expired for the withholding of the last payment in shares that corresponds to the plan, in 2024 or, as the case may be, in 2022.

The maximum number of shares to be delivered is calculated by taking into account the weighted average daily volume of weighted average prices for the fifteen trading sessions prior to the previous Friday (excluding) on the date on which the board decides the bonus for the Executive directors of the Bank.

ii. Santander UK plc

The long-term incentive plans on shares of the Bank granted by management of Santander UK plc to its employees are as follows:

	Number of shares (in thousands)	Exercise price in pounds sterling (*)	Year granted	Employee group	Number of persons	Date of commencement of exercise period	Date of expiry of exercise period
Plans outstanding at 01/01/15	19,122						
Options granted (Sharesave)	14,074	3,13	2015	Employments	7,759(**)	01/11/15 01/11/15	01/11/18 01/11/20
Options exercised	(1,839)	3,75					
Options cancelled (net) or not exercised	(6,595)	4,50					
Plans outstanding at 31/12/15	24,762						
Options granted (Sharesave)	17,296	4,91	2016	Employments	7,024	01/11/16 01/11/16	01/11/19 01/11/21
Options exercised	(338)	3,67					
Options cancelled (net) or not exercised	(12,804)	3,51					
Plans outstanding at 31/12/16	28,916						
Options granted (Sharesave)	3,916	4,02	2017	Empleados	4,260	01/11/17 01/11/17	01/11/20 01/11/22
Options exercised	(1,918)	3,77					
Options cancelled (net) or not exercised	(3,713)	3,40					
Plans outstanding at 31/12/17	27,201						

(*) At December 31, 2017, 2016, 2015 and 2014, the euro/pound sterling exchange rate was EUR 1.16798 GBP 1; EUR 1.36249/GBP 1 and EUR 1.28386/GBP 1, respectively.

(**) Number of accounts/contracts. A single employee may have more than one account/contract.

In 2008 the Group launched a voluntary savings scheme for Santander UK employees (Sharesave Scheme) whereby employees who join the scheme between GBP 5 and GBP 500 in 2015, 2016 and 2017 deducted from their net monthly pay over a period of three or five years. When this period has ended, the employees may use the amount saved to exercise options on shares of the Bank at an exercise price calculated by reducing by up to 20% the average purchase and sale prices of the Bank shares in the three trading sessions prior to the approval of the scheme by the UK tax authorities (HMRC). This approval must be received within 21 to 41 days following the publication of the Group's results for the first half of the year. This scheme was approved by the Board of Directors, at the proposal of the appointments and remuneration committee, and, since it involved the delivery of Bank shares, its application was authorized by the Annual General Meeting held on 21 June 2008. Also, the scheme was authorized by the UK tax authorities (HMRC) and commenced in September 2008. In subsequent years, at the Annual General Meetings held on June 19, 2009, June 11, 2010, June 17, 2011, March 28, 2012, March 22, 2013, March 28, 2014, March 27, 2015 and April 7, 2017, respectively, the shareholders approved the application of schemes previously approved by the board and with similar features to the scheme approved in 2008.

iii. Fair value

The fair value of the performance share plans was calculated as follows:

a) Deferred variable compensation plan linked to multi-year objectives 2016 and 2017:

The fair value of the plan has been determined, at the grant date, based on the valuation report of an independent expert. Depending on the design of the plan for 2016 and the levels of achievement of similar plans in comparable entities, the expert concludes that the reasonable range for estimating the initial achievement ratio is around 60% - 80%. Has considered that the fair value is 70% of the maximum.

b) 2015 *Performance share* plan:

The fair value of this plan was calculated at the grant date based on a valuation report by an independent expert. On the basis of the design of the plan for 2015 and the levels of achievement of similar plans at comparable entities, the expert concluded that the reasonable range for estimating the initial achievement coefficient was approximately 60% to 80% and, accordingly, the fair value was considered to be 70% of the maximum. Therefore, as the maximum level was determined as being 91.50%, the fair value is 64.05% of the maximum amount.

c) *Performance share* plans 2014:

- It was assumed that the beneficiaries will not leave the Group's employ during the term of each plan.
- The fair value of the Bank's relative TSR position was calculated, on the grant date, on the basis of the report of an independent expert whose assessment was carried out using a Monte Carlo valuation model to perform 10,000 simulations to determine the TSR of each of the companies in the benchmark group, taking into account the variables set forth below. The results (each of which represents the delivery of a number of shares) are classified in decreasing order by calculating the weighted average and discounting the amount at the risk-free interest rate.

	PI14
Expected volatility (*)	51.35%
Annual dividend yield based on last few years	6.06%
Risk-free interest rate (Treasury Bond yield (zero coupon) over the period of the plan)	4.073%

(*) Calculated on the basis of historical volatility over the corresponding period (three years).

The application of the simulation model resulted in a percentage value of 55.39% for Plan I-13 and 55.39% for Plan I-14. Since this valuation refers to a market condition, it cannot be adjusted after the grant date.

d) Santander UK *Savesave* plans:

The fair value of each option granted by Santander UK was estimated at the grant date using a European/American Partial Differential Equation model with the following assumptions:

	2017	2016	2015
Risk-free interest rate	0.89%-1.08%	0.31%-0.41%	1.06%-1.37%
Dividend increase	5.48%-5.51%	5.92%-6.21%	6.91%-7.36%
Volatility of underlying shares based on historical volatility over five years	26.16%-26.31%	31.39%-32.00%	28.54%-29.11%
Expected life of options granted	3 y 5 años	3 and 5 years	3 and 5 years

48. Other general administrative expenses

a) Breakdown

The detail of Other general administrative expenses is as follows:

	Millions of euros		
	2017	2016	2015
Property, fixtures and supplies	1,931	1,853	1,943
Technology and systems	1,257	1,095	1,188
Technical reports	759	768	810
Advertising	757	691	705
Communications	529	499	587
Taxes other than income tax	583	484	529
Surveillance and cash courier services	443	389	413
Per diems and travel expenses	217	232	278
Insurance premiums	78	69	74
Other administrative expenses	1,799	1,653	1,668
	8,353	7,733	8,195

b) Technical reports and other

Technical reports includes the fees paid by the various Group companies (detailed in the accompanying Appendices) for the services provided by their respective auditors, the detail being as follows (PwC in 2017 and 2016, and Deloitte in 2015):

	Millions of euros		
	2017	2016	2015
<i>Audit fees</i>	76.2	73.7	49.6
<i>Audit-related fees</i>	13.4	7.2	46.9
<i>Tax fees</i>	1.3	0.9	9.1
<i>All other fees</i>	3.1	3.6	12.6
Total	94.0	85.4	118.2

The Audit fees heading includes auditing fees for the Banco Santander, S.A. individual and consolidated annual accounts, as the case may be, of the companies forming part of the Group, the integrated audit prepared for the annual report filling in the Form 20-F required by the U.S. *Securities and Exchange Commission* (SEC) for those entities currently required to do so, the internal control audit (SOx) for those required entities, the audit of the consolidated financial statements as of June 30 and limited quarterly consolidated reviews for the Brazilian regulator as of March 31, June 30 and September 30 and the regulatory reports required by the auditor corresponding to the different locations of the Santander Group.

The main concepts included in Audit-related fees correspond to aspects such as the issuance of Comfort letters, or other reviews required by different regulations in relation to aspects such as, for example, Securitization.

The services commissioned from the Group's auditors meet the independence requirements stipulated by the Audit Law, the US SEC rules and the *Public Company Accounting Oversight Board* (PCAOB), applicable to the Group, and they did not involve in any case the performance of any work that is incompatible with the audit function.

Lastly, the Group commissioned services from audit firms other than PwC amounting to EUR 115.6 million in 2017 (2016: EUR 127.9 million to other auditing firms other than PwC; 2015: EUR 117.4 million to other auditing firms other than Deloitte).

c) Number of offices

The number of offices at December 31, 2017 and 2016 is as follow:

Number of offices (*)	Group	
	31/12/17	31/12/16
Spain	4,681	2,911
Group	9,016	9,324
	13,697	12,235

(*) Included 1.777 offices of Grupo Banco Popular.

49. Gains or losses on non financial assets and investments, net

The detail of Gains/(losses) on disposal of assets not classified as non-current assets held for sale is as follow

	Millions of euros		
	2017	2016	2015
Gains:			
Tangible and intangible assets	134	131	104
Investments	443	30	104
<i>Of which:</i>			
<i>Allfunds Bank, S.A. (Note 2)</i>	425	-	-
	577	161	208
Losses:			
Tangible and intangible assets	(43)	(116)	(83)
Investments	(12)	(15)	(13)
	(55)	(131)	(96)
	522	30	112

50. Gains or losses on non-current assets held for sale classified as discontinued operations

The detail of Gains/(losses) on non-current assets held for sale not classified as discontinued operations is as follows:

Net balance	Millions of euros		
	2017	2016	2015
Tangible assets	(195)	(141)	(171)
<i>Impairment (Note 12)</i>	(306)	(212)	(222)
<i>Gain (loss) on sale</i>	111	71	51
Other gains and other losses	(8)	-	(2)
	(203)	(141)	(173)

51. Other disclosures

a) Residual maturity periods and average interest rates

The detail, by maturity, of the balances of certain items in the consolidated balance sheet is as follows:

	December 31, 2017								
	Millions of euros								Average interest rate
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total	
Assets:									
Cash, cash balances at Central Banks and other deposits on demand	110,995	-	-	-	-	-	-	110,995	0.53%
Financial assets available-for-sale	326	2,467	1,646	11,497	22,447	11,164	78,934	128,481	
Debt instruments	326	2,467	1,646	11,497	22,447	11,164	78,934	128,481	4.34%
Loans and receivables	57,000	58,686	53,218	96,689	119,541	112,786	405,093	903,013	
Debt instruments	249	1,381	997	2,073	2,317	1,656	8,870	17,543	3.06%
Loans and advances	56,751	57,305	52,221	94,616	117,224	111,130	396,223	885,470	
Central banks	-	3,948	1,446	4,811	-	-	16,073	26,278	5.10%
Credits institutions	18,242	4,198	3,445	5,708	5,694	939	1,341	39,567	1.26%
Customers	38,509	49,159	47,330	84,097	111,530	110,191	378,809	819,625	5.44%
Held-to-maturity investments	-	-	-	1,902	122	294	11,173	13,491	1.52%
	168,321	61,153	54,864	110,088	142,110	124,244	495,200	1,155,980	4.61%
Liabilities:									
Financial liabilities at amortised cost:	537,604	75,161	87,939	130,672	136,487	83,542	74,664	1,126,069	
Deposits	527,499	59,325	66,667	100,658	81,169	39,719	8,283	883,320	
Central banks	450	2,015	681	2,715	42,988	22,565	-	71,414	0.24%
Credit institutions	20,870	15,263	13,350	25,406	6,501	5,247	4,663	91,300	2.40%
Customer deposits	506,179	42,047	52,636	72,537	31,680	11,907	3,620	720,606	2.00%
Marketable debt securities (*)	105	11,927	11,638	29,286	54,202	43,395	64,357	214,910	2.56%
Other financial liabilities	10,000	3,909	9,634	728	1,116	428	2,024	27,839	
	537,604	75,161	87,939	130,672	136,487	83,542	74,664	1,126,069	1.98%
Difference (assets less liabilities)	(369,283)	(14,008)	(33,075)	(20,584)	5,623	40,702	420,536	29,911	

(*) Includes promissory notes, certificates of deposit and other short-term debt issues.

The Group's net borrowing position with the ECB was EUR 34,820 million at December 31, 2017, mainly because in last period the Group borrowed funds under the ECB's targeted longer-term refinancing operations (LTRO, TLTRO) programme. (See note 20).

	December 31, 2016								Average interest rate
	Millions of euros								
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total	
Assets:									
Cash, cash balances at Central Banks and other deposits on demand	76,454	-	-	-	-	-	-	76,454	0.98%
Financial assets available-for-sale	200	5,986	2,007	5,442	23,574	13,900	60,178	111,287	
Debt instruments	200	5,986	2,007	5,442	23,574	13,900	60,178	111,287	4.33%
Loans and receivables	52,512	48,420	56,725	85,521	113,387	93,816	389,623	840,004	
Debt instruments	248	1,628	708	2,246	2,125	1,918	4,364	13,237	6.31%
Loans and advances	52,264	46,792	56,017	83,275	111,262	91,898	385,259	826,767	
Central banks	-	941	11,499	1,117	-	23	14,393	27,973	6.54%
Credits institutions	16,632	4,938	2,210	2,220	4,435	1,268	3,721	35,424	1.96%
Customers	35,632	40,913	42,308	79,938	106,827	90,607	367,145	763,370	5.79%
Held-to-maturity investments	-	-	-	123	2,075	342	11,928	14,468	1.70%
	129,166	54,406	58,732	91,086	139,036	108,058	461,729	1,042,213	5.12%
Liabilities:									
Financial liabilities at amortised cost:	480,075	95,583	67,282	125,774	115,591	69,467	90,468	1,044,240	
Deposits	471,494	79,446	42,583	86,006	69,775	34,505	7,837	791,646	
Central banks	422	2,007	633	101	20,027	20,922	-	44,112	0.26%
Credit institutions	16,649	16,357	10,603	23,313	13,540	5,560	3,742	89,764	3.97%
Customer deposits	454,423	61,082	31,347	62,592	36,208	8,023	4,095	657,770	2.25%
Marketable debt securities (*)	642	12,861	14,225	39,465	43,985	34,520	80,380	226,078	3.68%
Other financial liabilities	7,939	3,276	10,474	303	1,831	442	2,251	26,516	
	480,075	95,583	67,282	125,774	115,591	69,467	90,468	1,044,240	2.57%
Difference (assets less liabilities)	(350,909)	(41,177)	(8,550)	(34,688)	23,445	38,591	371,261	(2,027)	

(*) Includes promissory notes, certificates of deposit and other short-term debt issues.

	December 31, 2015								
	Millions of euros								Average interest rate
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total	
Assets:									
Cash, cash balances at Central Banks and other deposits on demand	77,751	-	-	-	-	-	-	77,751	0.79%
Financial assets available-for-sale	172	4,268	2,389	11,899	18,718	18,537	61,204	117,187	
Debt instruments	172	4,268	2,389	11,899	18,718	18,537	61,204	117,187	3.87%
Loans and receivables	27,870	57,666	49,852	82,485	111,322	102,462	404,499	836,156	
Debt instruments	15	1,383	1,083	1,143	1,764	1,241	4,278	10,907	5.40%
Loans and advances	27,855	56,283	48,769	81,342	109,558	101,221	400,221	825,249	
Central banks	-	6,305	5,007	2,120	47	3,835	23	17,337	7.45%
Credits institutions	6,879	11,974	4,115	5,294	3,897	1,240	4,039	37,438	1.55%
Customers	20,976	38,004	39,647	73,928	105,614	96,146	396,159	770,474	5.99%
Held-to-maturity investments	-	-	-	-	2,013	140	2,202	4,355	2.39%
	105,793	61,934	52,241	94,384	132,053	121,139	467,905	1,035,449	5.22%
Liabilities:									
Financial liabilities at amortised cost:	407,925	140,331	68,991	123,214	147,349	49,975	101,558	1,039,343	
Deposits	403,579	122,234	47,277	88,263	88,808	14,462	31,056	795,679	
Central banks	1,580	3,874	2,348	-	31,070	-	-	38,872	0.17%
Credit institutions	7,043	30,187	11,801	31,843	15,926	6,295	6,114	109,209	2.64%
Customer deposits	394,956	88,173	33,128	56,420	41,812	8,167	24,942	647,598	2.48%
Marketable debt securities (*)	134	13,142	14,900	34,303	57,880	34,998	67,430	222,787	3.70%
Other financial liabilities	4,212	4,955	6,814	648	661	515	3,072	20,877	
	407,925	140,331	68,991	123,214	147,349	49,975	101,558	1,039,343	2.56%
Difference (assets less liabilities)	(302,132)	(78,397)	(16,750)	(28,830)	(15,296)	71,164	366,347	(3,894)	

(*) Includes promissory notes, certificates of deposit and other short-term debt issues.

The detail of the undiscounted contractual maturities of the existing financial liabilities at amortised cost at December 31, 2017 is as follows:

	December 31, 2017							
	Millions of euros							
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
Financial liabilities at amortised cost:								
Deposits	526,059	57,490	89,249	99,780	64,977	32,365	8,157	878,077
Central banks	451	2,018	23,801	2,719	27,138	15,385	-	71,512
Credit institutions	20,378	14,903	13,035	24,807	6,348	5,123	4,553	89,147
Customer	505,230	40,569	52,413	72,254	31,491	11,857	3,604	717,418
Marketable debt securities	1,486	11,735	11,387	28,412	52,989	42,888	63,648	212,545
Other financial liabilities	10,001	3,908	9,634	728	1,116	428	2,024	27,839
	537,546	73,133	110,270	128,920	119,082	75,681	73,829	1,118,461

	December 31, 2016							
	Millions of euros							
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
Financial liabilities at amortised cost:								
Deposits	467,529	95,231	49,246	68,830	66,255	34,781	7,765	789,637
Central banks	422	2,006	633	101	20,021	20,916	-	44,099
Credit institutions	16,676	15,789	15,500	20,057	12,364	5,517	3,736	89,639
Customer	450,431	77,436	33,113	48,672	33,870	8,348	4,029	655,899
Marketable debt securities	623	13,582	12,705	38,119	42,201	34,022	78,094	219,346
Other financial liabilities	7,939	3,645	10,097	305	1,837	442	2,251	26,516
	476,091	112,458	72,048	107,254	110,293	69,245	88,110	1,035,499

	December 31, 2015							
	Millions of euros							
	On demand	Within 1 month	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
Financial liabilities at amortised cost:								
Deposits	401,813	121,750	47,094	87,916	88,558	14,406	30,927	792,465
Central banks	1,579	3,872	2,347	-	31,053	-	-	38,851
Credit institutions	7,021	30,094	11,765	31,745	15,877	6,275	6,095	108,873
Customer	393,213	87,784	32,982	56,171	41,628	8,131	24,832	644,741
Marketable debt securities	130	12,806	14,511	33,375	56,340	33,975	65,299	216,435
Other financial liabilities	4,212	4,955	6,814	648	661	515	3,072	20,877
	406,155	139,511	68,419	121,939	145,559	48,896	99,298	1,029,777

Below is a breakdown of contractual maturities for the rest of financial assets and liabilities as of December 31, 2017:

Millions of euros at December 31, 2017	Within 1 months	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
FINANCIAL ASSETS							
Financial assets held for trading	11,147	5,887	21,896	24,178	19,563	42,787	125,458
Derivatives	4,026	1,691	5,352	17,233	14,895	14,046	57,243
Equity instruments	-	-	-	-	-	21,353	21,353
Debt instruments	4,253	1,706	11,850	6,529	4,662	7,351	36,351
Loans and advances	2,868	2,490	4,694	416	6	37	10,511
Credits institutions	1,216	1	63	416	-	-	1,696
Customers	1,652	2,489	4,631	-	6	37	8,815
Financial assets designated at Fair Value through profit or loss	9,998	4,485	5,032	3,402	3,922	7,943	34,782
Equity instruments	-	-	-	-	-	933	933
Debt instruments	19	120	850	667	579	1,250	3,485
Loans and advances	9,979	4,365	4,182	2,735	3,343	5,760	30,364
Central Banks	-	-	-	-	-	-	-
Credits institutions	7,341	2,020	183	32	77	236	9,889
Customers	2,638	2,345	3,999	2,703	3,266	5,524	20,475
Financial Assets available for sale	-	-	-	-	-	4,790	4,790
Equity instruments	-	-	-	-	-	4,790	4,790
Hedging derivatives	255	162	519	1,113	1,583	4,905	8,537
Changes in the fair value of hedged items in portfolio hedges of interest rate risk	57	6	33	151	59	981	1,287
TOTAL FINANCIAL ASSETS	21,457	10,540	27,480	28,844	25,127	61,406	174,854

Millions of euros at December 31, 2017	Within 1 months	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
FINANCIAL LIABILITIES							
Financial liabilities held for trading	38,976	4,073	7,177	17,913	16,989	22,496	107,624
Derivatives	3,698	2,070	5,951	15,634	14,897	15,642	57,892
Shorts positions	8,060	468	1,226	2,279	2,092	6,854	20,979
Deposits	27,218	1,535	-	-	-	-	28,753
Central Banks	282	-	-	-	-	-	282
Credits institutions	292	-	-	-	-	-	292
Customers	26,644	1,535	-	-	-	-	28,179
Marketable debt securities	-	-	-	-	-	-	-
Other financial liabilities	-	-	-	-	-	-	-
Financial liabilities designated at fair value through profit or loss	30,152	5,166	1,635	1,251	1,120	20,292	59,616
Deposits	30,083	4,730	1,065	191	425	19,477	55,971
Central Banks	6,038	2,077	745	-	-	-	8,860
Credits institutions	16,521	1,485	63	-	97	-	18,166
Customers	7,524	1,168	257	191	328	19,477	28,945
Marketable debt securities	69	436	570	471	695	815	3,056
Other financial liabilities	-	-	-	589	-	-	589
Hedging derivatives	40	79	180	493	677	6,575	8,044
Changes in the fair value of hedged items in portfolio hedges of interest rate risk	-	-	(2)	(1)	31	302	330
TOTAL LIABILITIES ASSETS	69,168	9,318	8,990	19,656	18,817	49,665	175,614

Millions of euros at December 31, 2017	Within 1 months	1 to 3 months	3 to 12 months	1 to 3 years	3 to 5 years	More than 5 years	Total
Memorandum items							
Drawable by third parties	87,280	14,165	54,069	32,664	34,011	15,781	237,970
Financial Guarantees	17,065	5,059	12,599	10,502	2,326	1,566	49,117
MEMORANDUM ITEMS	104,345	19,224	66,668	43,166	36,337	17,347	287,087

In the Group's experience, no outflows of cash or other financial assets take place prior to the contractual maturity date that might affect the information broken down above.

b) Equivalent euro value of assets and liabilities

The detail of the main foreign currency balances in the consolidated balance sheet, based on the nature of the related items, is as follows:

	Equivalent value in millions of euros					
	2017		2016		2015	
	Assets	Liabilities	Assets	Liabilities	Assets	Liabilities
Cash, cash balances at Central Banks and other deposits on demand	67,025	-	60,423	-	65,886	-
Financial assets/liabilities held for trading	82,004	76,459	100,083	70,958	93,699	66,576
Other financial assets/liabilities at fair value through profit or loss	7,322	21,766	6,965	16,667	7,367	21,546
Financial assets/liabilities available-for-sale	65,691	-	68,370	-	68,012	-
Loans and receivables	553,301	-	571,829	-	569,013	-
Investments held-to-maturity	11,490	-	12,272	-	2,342	-
Investments	1,121	-	1,308	-	1,191	-
Tangible assets	15,971	-	16,957	-	15,005	-
Intangible assets	23,499	-	26,338	-	26,377	-
Financial liabilities at amortised cost	-	638,680	-	678,542	-	668,014
Liabilities under insurance contracts	-	58	-	61	-	1
Other	23,695	20,989	27,961	23,169	23,622	22,626
	851,119	757,952	892,506	789,397	872,514	778,763

c) Fair value of financial assets and liabilities not measured at fair value

The financial assets owned by the Group are measured at fair value in the accompanying consolidated balance sheet, except for Cash, cash balances at Central Banks and other deposits on demand, loans and receivables, held-to-maturity investments, equity instruments whose market value cannot be estimated reliably and derivatives that have these instruments as their underlyings and are settled by delivery thereof.

Similarly, the Group's financial liabilities -except for financial liabilities held for trading, those measured at fair value and derivatives other than those having as their underlying equity instruments whose market value cannot be estimated reliably- are measured at amortised cost in the accompanying consolidated balance sheet.

Following is a comparison of the carrying amounts of the Group's financial instruments measured at other than fair value and their respective fair values at year-end:

i) Financial assets measured at other than fair value

Assets	Millions of euros														
	2017					2016					2015				
	Carrying amount	Fair value	Level 1	Level 2	Level 3	Carrying amount	Fair value	Level 1	Level 2	Level 3	Carrying amount	Fair value	Level 1	Level 2	Level 3
Loans and advances	885,470	895,645	-	141,839	753,806	826,767	833,819	-	127,224	706,595	825,249	830,840	-	158,010	672,830
Debt instruments	31,034	31,094	10,994	13,688	6,412	27,705	27,417	11,529	11,678	4,210	15,262	15,071	4,310	9,333	1,428
	916,504	926,739	10,994	155,527	760,218	854,472	861,236	11,529	138,902	710,805	840,511	845,911	4,310	167,343	674,258

ii) Financial liabilities measured at other than fair value

Liabilities	Millions of euros														
	2017					2016					2015				
	Carrying amount	Fair value	Level 1	Level 2	Level 3	Carrying amount	Fair value	Level 1	Level 2	Level 3	Carrying amount	Fair value	Level 1	Level 2	Level 3
Deposits	883,320	883,880	-	177,147	706,733	791,646	792,172	-	90,271	701,901	795,679	795,301	-	109,491	685,810
Debt instruments and other financial liabilities	242,749	248,891	52,896	139,301	56,694	252,594	255,758	43,306	186,356	26,096	243,664	246,540	62,539	162,823	21,178
	1,126,069	1,132,771	52,896	316,448	763,427	1,044,240	1,047,930	43,306	276,627	727,997	1,039,343	1,041,841	62,539	272,314	706,988

The main valuation methods and inputs used in the estimates at December 31, 2017 of the fair values of the financial assets and liabilities in the foregoing table were as follows:

- Loans and receivables: the fair value was estimated using the present value method. The estimates were made considering factors such as the expected maturity of the portfolio, market interest rates, spreads on newly approved transactions or market spreads -when available-.
- Held-to-maturity investments: the fair value was calculated based on market prices for these instruments.
- Financial liabilities at amortised cost:
 - i) Deposits: The fair value of short term deposits was taken to be their carrying amount. Factors such as the expected maturity of the transactions and the Group's current cost of funding in similar transactions are considered for the estimation of long term deposits fair value. It had been used also current rates offered for deposits of similar remaining maturities.
 - ii) Marketable debt securities and Subordinated liabilities: the fair value was calculated based on market prices for these instruments -when available- or by the present value method using market interest rates and spreads, as well as using any significant input which is not observable with market data if applicable.

The fair value of Cash, cash balances at Central Banks and other deposits on demand was taken to be their carrying amount since they are mainly short-term balances.

In addition, at December 31, 2017, 2016 and 2015, equity instruments amounting to EUR 1,211 million, EUR 1,349 million and EUR 1,790 million, respectively, (See note 2.d) and recognised as Financial assets available-for-sale were measured at cost in the consolidated balance sheet because it was not possible to estimate their fair value reliably, since they related to investments in entities not listed on organised markets and, consequently, the non-observable inputs were significant.

d) Exposure of the Group to Europe's peripheral countries

The detail at December 31, 2017, 2016 and 2015, by type of financial instrument, of the Group's sovereign risk exposure to Europe's peripheral countries and of the short positions held with them, taking into consideration the criteria established by the European Banking Authority (EBA) (See note 54) is as follows:

Sovereign risk by country of issuer/borrower at December 31, 2017 (*)									
	Millions of euros								
	Debt instruments						Derivatives (***)		
	Financial assets held for trading and Financial assets designated at fair value through profit or loss	Short positions	Financial assets available-for-sale	Loans and receivables	Held-to-maturity investments	Loans and advances to customers (**)	Total net direct exposure (****)	Other than CDSs	
Spain	6,940	(2,012)	37,748	1,585	1,906	16,470	62,637	(21)	-
Portugal	208	(155)	5,220	232	3	3,309	8,817	-	-
Italy	1,962	(483)	4,613	-	-	16	6,108	(5)	5
Greece	-	-	-	-	-	-	-	-	-
Ireland	-	-	-	-	-	-	-	-	-

(*) Information prepared under EBA standards. Also, there are government debt securities on insurance companies' balance sheets amounting to EUR 11,673 million (of which EUR 10,079 million, EUR 1,163 million and EUR 431 million relate to Spain, Portugal and Italy, respectively) and off-balance-sheet exposure other than derivatives – contingent liabilities and commitments– amounting to EUR 3,596 million (EUR 3,010 million, EUR 146 million and EUR 440 million to Spain, Portugal and Italy, respectively).

(**) Presented without taking into account the Other comprehensive income recognised (EUR 31 million).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

(****) EUR 19,601 million were included within the direct exposures of the Balance Sheet mainly from debt securities of Grupo Banco Popular.

Sovereign risk by country of issuer/borrower at December 31, 2016 (*)									
	Millions of euros								
	Debt instruments						Derivatives (***)		
	Financial assets held for trading and Financial assets designated at fair value through profit or loss	Short positions	Financial assets available-for-sale	Loans and receivables	Held-to-maturity investments	Loans and advances to customers (**)	Total net direct exposure	Other than CDSs	
Spain	8,943	(4,086)	23,415	1,516	1,978	14,127	45,893	(176)	-
Portugal	154	(212)	5,982	214	4	930	7,072	-	-
Italy	2,211	(758)	492	-	-	7	1,952	(2)	2
Greece	-	-	-	-	-	-	-	-	-
Ireland	-	-	-	-	-	-	-	-	-

(*) Information prepared under EBA standards. Also, there are government debt securities on insurance companies' balance sheets amounting to EUR 10,502 million (of which EUR 9,456 million, EUR 717 million and EUR 329 million relate to Spain, Portugal and Italy, respectively) and off-balance-sheet exposure other than derivatives – contingent liabilities and commitments– amounting to EUR 5,449 million (EUR 5,349 million, EUR 91 million and EUR 9 million to Spain, Portugal and Italy, respectively).

(**) Presented without taking into account the Other comprehensive income recognised (EUR 27 million).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

Sovereign risk by country of issuer/borrower at December 31, 2015 (*)									
	Millions of euros								
	Debt instruments					Loans and advances to customers (**)	Total net direct exposure	Derivatives (***)	
	Financial assets held for trading and Financial assets designated at fair value through profit or loss	Short positions	Financial assets available-for-sale	Loans and receivables	Held-to-maturity investments			Other than CDSs	CDSs
Spain	7,647	(2,446)	26,443	1,032	2,025	13,993	48,694	(217)	-
Portugal	278	(174)	7,916	916	-	1,071	10,007	-	1
Italy	3,980	(1,263)	-	-	-	-	2,717	(4)	4
Greece	-	-	-	-	-	-	-	-	-
Ireland	-	-	-	-	-	-	-	6	-

(*) Information prepared under EBA standards. Also, there are government debt securities on insurance companies' balance sheets amounting to EUR 11,273 million (of which EUR 9,892 million, EUR 605 million and EUR 776 million relate to Spain, Portugal and Italy, respectively) and off-balance-sheet exposure other than derivatives –contingent liabilities and commitments– amounting to EUR 3,134 million (EUR 3,045 million and EUR 89 million to Spain and Portugal, respectively).

(**) Presented without taking into account the Other comprehensive income recognised (EUR 31 million).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

The detail of the Group's other exposure to other counterparties (private sector, central banks and other public entities that are not considered to be sovereign risks) in the aforementioned countries at December 31, 2017, 2016 and 2015 is as follows:

Exposure to other counterparties by country of issuer/borrower at December 31, 2017 (*)										
	Millions of euros									
	Balances with central banks	Reverse repurchase agreements	Debt instruments				Loans and advances to customers (Note 10)(*)	Total net direct exposure (****)	Derivatives (***)	
			Financial assets held for trading and Financial assets designated at fair value through profit or loss	Financial assets available-for-sale	Loans and receivables	Investments held-to-maturity			Other than CDSs	CDSs
Spain	36,091	6,932	623	4,784	2,880	-	210,976	262,286	2,299	2
Portugal	761	178	160	764	4,007	106	35,650	41,626	1,416	-
Italy	17	2,416	438	1,010	-	-	10,015	13,896	211	5
Greece	-	-	-	-	-	-	56	56	30	-
Ireland	-	-	20	476	584	-	1,981	3,061	79	-

(*) Also, the Group has off-balance-sheet exposure other than derivatives –contingent liabilities and commitments– amounting to EUR 81,072 million, EUR 8,936 million, EUR 4,310 million, EUR 200 million and EUR 714 million, of which Grupo Banco Popular EUR 15,460 million, to counterparties in Spain, Portugal, Italy, Greece and Ireland, respectively.

(**) Presented excluding Other comprehensive income and impairment losses recognised (EUR 10,653 million of which around EUR 3,986 of Grupo Banco Popular).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

(****) EUR 83,625 million were included within the direct exposures of the Balance Sheet mainly from debt securities of Grupo Banco Popular.

Exposure to other counterparties by country of issuer/borrower at December 31, 2016 (*)										
	Millions of euros									
	Balances with central banks	Reverse repurchase agreements	Debt instruments				Loans and advances to customers (Note 10)(*)	Total net direct exposure	Derivatives (***)	
			Financial assets held for trading and Financial assets designated at fair value through profit or loss	Financial assets available-for-sale	Loans and receivables	Investments held-to-maturity			Other than CDSs	CDSs
Spain	9,640	8,550	1,223	4,663	711	-	147,246	172,033	2,977	(16)
Portugal	655	-	84	426	3,936	240	28,809	34,150	1,600	-
Italy	26	-	818	732	-	-	6,992	8,568	161	6
Greece	-	-	-	-	-	-	47	47	34	-
Ireland	-	-	45	396	77	-	985	1,503	690	-

(*) Also, the Group has off-balance-sheet exposure other than derivatives -contingent liabilities and commitments- amounting to EUR 64,522 million, EUR 6,993 million, EUR 3,364 million, EUR 268 million and EUR 369 million to counterparties in Spain, Portugal, Italy, Greece and Ireland, respectively.

(**) Presented excluding Other comprehensive income and impairment losses recognised (EUR 8,692 million).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

Exposure to other counterparties by country of issuer/borrower at December 31, 2015 (*)										
	Millions of euros									
	Balances with central banks	Reverse repurchase agreements	Debt instruments				Loans and advances to customers (Note 10) (*)	Total net direct exposure	Derivatives (***)	
			Financial assets held for trading and Financial assets designated at fair value through profit or loss	Financial assets available-for-sale	Loans and receivables				Other than CDSs	CDSs
Spain	2,349	15,739	1,545	4,166	1,143		153,863	178,805	3,367	(42)
Portugal	2,938	-	159	992	2,999		29,928	37,016	1,729	-
Italy	5	-	167	813	-		6,713	7,698	35	5
Greece	-	-	-	-	-		44	44	32	-
Ireland	-	-	63	239	40		734	1,076	300	-

(*) Also, the Group has off-balance-sheet exposure other than derivatives -contingent liabilities and commitments- amounting to EUR 64,159 million, EUR 6,374 million, EUR 3,746 million, EUR 17 million and EUR 387 million to counterparties in Spain, Portugal, Italy, Greece and Ireland, respectively.

(**) Presented excluding Other comprehensive income and impairment losses recognised (EUR 11,641 million).

(***) "Other than CDSs" refers to the exposure to derivatives based on the location of the counterparty, irrespective of the location of the underlying. "CDSs" refers to the exposure to CDSs based on the location of the underlying.

Following is certain information on the notional amount of the CDSs at December 31, 2017, 2016 and 2015 detailed in the foregoing tables:

31/12/17							
Millions of euros							
		Notional amount			Fair value		
		Bought	Sold	Net	Bought	Sold	Net
Spain	Sovereign	-	-	-	-	-	-
	Other	324	499	(175)	(3)	5	2
Portugal	Sovereign	25	128	(103)	(1)	1	-
	Other	1	1	-	-	-	-
Italy	Sovereign	25	450	(425)	-	5	5
	Other	225	201	24	(3)	8	5

31/12/16							
Millions of euros							
		Notional amount			Fair value		
		Bought	Sold	Net	Bought	Sold	Net
Spain	Sovereign	-	-	-	-	-	-
	Other	534	751	(217)	(3)	(13)	(16)
Portugal	Sovereign	28	290	(262)	1	(1)	-
	Other	-	6	(6)	-	-	-
Italy	Sovereign	78	503	(425)	-	2	2
	Other	317	362	(45)	(1)	7	6

31/12/15							
Millions of euros							
		Notional amount			Fair value		
		Bought	Sold	Net	Bought	Sold	Net
Spain	Sovereign	-	-	-	-	-	-
	Other	724	991	(267)	(3)	(39)	(42)
Portugal	Sovereign	28	187	(159)	-	1	1
	Other	71	77	(6)	-	-	-
Italy	Sovereign	183	448	(265)	(1)	5	4
	Other	553	618	(65)	3	2	5

52. Geographical and business segment reporting

Business segment reporting is a basic tool used for monitoring and managing the Group's various activities.

a) Geographical segments

This primary level of segmentation, which is based on the Group's management structure, comprises five segments: four operating areas plus the corporate center. The operating areas, which include all the business activities carried on therein by the Group, are: Continental Europe, the United Kingdom, Latin America and the United States, based on the location of the Group's assets.

The Continental Europe area encompasses all the business activities carried on in the region. The United Kingdom area includes the business activities carried on by the various Group units and branches with a presence in the UK. The Latin America area includes all the financial activities carried on by the Group through its banks and subsidiaries in the region. The United States area includes the holding company (SHUSA) and the businesses of Santander Bank, Santander Consumer USA, Banco Santander Puerto Rico, Banco Santander International's specialised unit and the New York branch.

The corporate center segment includes the centralised management business relating to financial investments, financial management of the structural currency position, within the remit of the Group's corporate asset and liability management committee, and management of liquidity and equity through issues.

The financial information of each reportable segment is prepared by aggregating the figures for the Group's various business units. The basic information used for segment reporting comprises the accounting data of the legal units composing each segment and the data available in the management information systems. All segment financial statements have been prepared on a basis consistent with the accounting policies used by the Group.

Consequently, the sum of the various segment income statements is equal to the consolidated income statement. With regard to the balance sheet, due to the required segregation of the various business units (included in a single consolidated balance sheet), the amounts lent and borrowed between the units are shown as increases in the assets and liabilities of each business. These amounts relating to intra-Group liquidity are eliminated and are shown in the Intra-Group eliminations column in the table below in order to reconcile the amounts contributed by each business unit to the consolidated Group's balance sheet.

There are no customers located in areas other than those in which the Group's assets are located that generate income exceeding 10% of gross income.

The condensed balance sheets and income statements of the various geographical segments are as follows:

(Condensed) balance sheet	Millions of euros						
	2017						
	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Intra-Group eliminations	Total
Total Assets	694,697	361,230	290,818	114,388	133,353	(150,181)	1,444,305
Loans and advances to customers	382,855	243,616	146,133	71,963	5,326	(978)	848,915
Cash, Cash balances at Central Banks and other deposits on demand, Central Banks and Credit institutions	128,185	56,762	55,935	13,300	400	(66,157)	188,425
Debt instruments	100,188	26,188	57,364	13,843	1,768	-	199,351
Other financial Assets (*)	39,918	24,690	14,226	3,368	2,117	-	84,319
Other asset accounts	43,551	9,974	17,160	11,914	123,742	(83,046)	123,295
Total Liabilities	651,724	344,926	262,267	99,189	46,501	(67,135)	1,337,472
Customer deposits	354,272	230,504	141,543	51,189	222	-	777,730
Central Banks and Credit institutions	172,987	27,833	39,212	15,884	1,533	(67,135)	190,314
Debt instruments	61,214	61,112	34,434	26,176	35,030	-	217,966
Other financial liabilities (**)	45,920	21,167	36,084	2,503	1,625	-	107,299
Other liabilities accounts	17,331	4,310	10,994	3,437	8,091	-	44,163
Total Equity	42,973	16,304	28,551	15,199	86,852	(83,046)	106,833
Other Customer funds under management (***)	74,314	8,657	80,732	2,871	-	-	166,574
Investment funds	52,320	8,543	74,435	452	-	-	135,750
Pension funds	11,566	-	-	-	-	-	11,566
Assets under management	10,428	114	6,297	2,419	-	-	19,258

(*) Including Trading derivatives and Equity instruments.

(**) Including Trading derivatives, Short positions and Other financial liabilities.

(***) Including Customer deposits, Marketable debt securities and Other customer funds under management.

The corporate center segment acts as the Group's holding company. Therefore, it manages all equity (share capital and reserves of all the units) and determines the allocation thereof to each unit. The Group's share capital and reserves are initially assigned to this segment, and is then allocated in accordance with corporate policies to the business units. This allocation is shown as an asset of the corporate center segment (included in Other asset accounts) and as a liability of each business unit (included in Share capital, reserves, profit for the year and Other comprehensive income). Therefore, the allocation is reflected in the balance sheet net of adjustments for intra-Group eliminations in order not to duplicate the balances and obtain the total consolidated balance sheet for the Group.

(Condensed) balance sheet	Millions of euros						
	2016						
	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Intra-Group eliminations	Total
Total Assets	520,134	354,960	320,768	137,391	132,154	(126,282)	1,339,125
Loans and advances to customers	297,214	251,251	152,187	85,389	4,429	-	790,470
Cash, Cash balances at Central Banks and other deposits on demand, Central Banks and Credit institutions	77,232	36,643	67,400	16,970	2,640	(47,744)	153,141
Debt instruments	80,639	28,045	63,314	17,940	1,374	-	191,312
Other financial Assets (*)	40,689	26,819	18,696	3,566	2,803	-	92,573
Other asset accounts	24,360	12,202	19,171	13,526	120,908	(78,538)	111,629
Total Liabilities	486,644	337,945	291,454	120,741	47,387	(47,745)	1,236,426
Customer deposits	269,934	212,113	143,747	64,460	857	-	691,111
Central Banks and Credit institutions	105,152	21,590	47,585	22,264	552	(47,745)	149,398
Debt instruments	53,064	71,108	47,436	26,340	30,921	-	228,869
Other financial liabilities (**)	49,042	27,913	41,395	2,907	2,633	-	123,890
Other liabilities accounts	9,452	5,221	11,291	4,770	12,424	-	43,158
Total Equity	33,490	17,015	29,314	16,650	84,767	(78,537)	102,699
Other Customer funds under management (***)	65,834	8,564	81,034	3,828	-	-	159,260
Investment funds	46,229	8,446	74,554	701	-	-	129,930
Pension funds	11,298	-	-	-	-	-	11,298
Assets under management	8,307	118	6,480	3,127	-	-	18,032

(*) Including Tangible assets and Other intangible assets.

(**) Including, in addition to liability items not broken down, the balances of Non-controlling interests.

(***) Including Customer deposits, Marketable debt securities and Other customer funds under management.

(Condensed) balance sheet	Millions of euros						
	2015						
	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Intra-Group eliminations	Total
Total Assets	538,645	383,155	267,885	130,584	148,134	(128,143)	1,340,260
Loans and advances to customers	287,252	282,673	133,139	84,190	3,594	-	790,848
Cash, Cash balances at Central Banks and other deposits on demand, Central Banks and Credit institutions	92,414	38,509	51,275	11,527	17,536	(50,980)	160,281
Debt instruments	85,665	20,308	50,085	19,693	4,379	-	180,130
Other financial Assets (*)	46,681	32,871	15,489	3,187	2,200	-	100,428
Other asset accounts	26,633	8,794	17,897	11,987	120,425	(77,163)	108,573
Total Liabilities	502,799	365,792	243,911	117,427	62,558	(50,980)	1,241,507
Customer deposits	263,462	231,947	122,413	60,115	5,205	-	683,142
Central Banks and Credit institutions	132,688	23,610	42,395	26,170	1,490	(50,980)	175,373
Debt instruments	51,103	74,260	39,526	23,905	37,366	-	226,160
Other financial liabilities (**)	49,798	29,000	30,417	2,772	2,668	-	114,655
Other liabilities accounts	5,748	6,975	9,160	4,465	15,829	-	42,177
Total Equity	35,846	17,363	23,974	13,157	85,576	(77,163)	98,753
Other Customer funds under management (***)	64,433	9,703	59,065	7,540	-	-	140,741
Investment funds	44,393	9,564	54,426	645	-	-	109,028
Pension funds	11,376	-	-	-	-	-	11,376
Assets under management	8,664	139	4,639	6,895	-	-	20,337

(*) Including Tangible assets and Other intangible assets.

(**) Including, in addition to liability items not broken down, the balances of Non-controlling interests.

(***) Including Customer deposits, Marketable debt securities and Other customer funds under management.

(Condensed) income statement	Millions of euros					
	2017					
	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Total
NET INTEREST INCOME	9,270	4,364	15,944	5,569	(851)	34,296
Income from equity instruments	274	1	44	20	45	384
Share of results of entities accounted for using the equity method	378	32	369	(11)	(64)	704
Net fee and commission income (expense)	4,171	1,003	5,490	971	(38)	11,597
Other income(*)	626	282	1,012	(29)	(226)	1,665
Other operating income (expenses)	(256)	34	(386)	401	(84)	(291)
GROSS INCOME	14,463	5,716	22,473	6,921	(1,218)	48,355
Administrative expenses and depreciation	(7,688)	(2,862)	(8,694)	(3,274)	(475)	(22,993)
Provisions or reversal of provisions	(990)	(429)	(1,145)	(174)	(320)	(3,058)
Impairment losses on financial assets	(1,111)	(205)	(5,014)	(2,878)	(51)	(9,259)
PROFIT FROM OPERATIONS	4,674	2,220	7,620	595	(2,064)	13,045
Impairment losses on other assets	(189)	(50)	(112)	(27)	(895)	(1,273)
Other income and charges	(115)	14	(31)	16	435	319
PROFIT BEFORE TAX	4,370	2,184	7,477	584	(2,524)	12,091
Income tax	(1,158)	(661)	(2,380)	116	199	(3,884)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	3,212	1,523	5,097	700	(2,325)	8,207
Profit (Loss) from discontinued operations	-	-	-	-	-	-
CONSOLIDATED PROFIT FOR THE YEAR	3,212	1,523	5,097	700	(2,325)	8,207
Attributable to non-controlling interests	381	25	813	368	(1)	1,588
PROFIT ATTRIBUTABLE TO THE PARENT	2,831	1,498	4,284	332	(2,326)	6,619

(*) Includes Gain or losses on financial assets and liabilities not measured at fair value through profit or loss, net, Gain or losses on financial assets and liabilities held for trading, net, Gain or losses on financial assets and liabilities measured at fair value through profit or loss, net and exchanges differences, net.

(Condensed) income statement	Millions of euros											
	2016						2015					
	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Total	Continental Europe	United Kingdom	Latin America	United States	Corporate center	Total
NET INTEREST INCOME	8,161	4,405	13,345	5,917	(739)	31,089	8,006	4,942	13,752	6,116	(4)	32,812
Income from equity instruments	272	1	78	30	32	413	277	1	57	48	72	455
Share of results of entities accounted for using the equity method	168	16	309	2	(51)	444	120	10	285	3	(43)	375
Net fee and commission income (expense)	3,497	1,031	4,581	1,102	(31)	10,180	3,417	1,091	4,452	1,086	(13)	10,033
Other income (*)	818	319	806	22	136	2,101	1,186	302	517	231	150	2,386
Other operating income (expenses)	(110)	44	(355)	460	(34)	5	(178)	37	(308)	316	(33)	(166)
GROSS INCOME	12,806	5,816	18,764	7,533	(687)	44,232	12,828	6,383	18,755	7,800	129	45,895
Administrative expenses and depreciation	(6,781)	(2,967)	(7,692)	(3,197)	(464)	(21,101)	(6,735)	(3,357)	(7,906)	(3,025)	(697)	(21,720)
Provisions or reversal of provisions	(444)	(276)	(800)	(72)	(916)	(2,508)	(352)	(351)	(831)	(164)	(1,408)	(3,106)
Impairment losses on financial assets	(1,383)	(58)	(4,912)	(3,187)	(86)	(9,626)	(2,083)	(107)	(5,108)	(3,103)	(251)	(10,652)
PROFIT FROM OPERATIONS	4,198	2,515	5,360	1,077	(2,153)	10,997	3,658	2,568	4,910	1,508	(2,227)	10,417
Impairment losses on other assets	(36)	(64)	(42)	(35)	37	(140)	(172)	(9)	20	-	(931)	(1,092)
Other income and charges	(150)	1	59	(6)	7	(89)	(120)	5	78	16	243	222
PROFIT BEFORE TAX	4,012	2,452	5,377	1,036	(2,109)	10,768	3,366	2,564	5,008	1,524	(2,915)	9,547
Income tax	(1,083)	(736)	(1,363)	(355)	255	(3,282)	(887)	(556)	(1,219)	(517)	966	(2,213)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	2,929	1,716	4,014	681	(1,854)	7,486	2,479	2,008	3,789	1,007	(1,949)	7,334
Profit (Loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED PROFIT FOR THE YEAR	2,929	1,716	4,014	681	(1,854)	7,486	2,479	2,008	3,789	1,007	(1,949)	7,334
Attributable to non-controlling interests	330	36	628	286	2	1,282	261	37	596	329	145	1,368
PROFIT ATTRIBUTABLE TO THE PARENT	2,599	1,680	3,386	395	(1,856)	6,204	2,218	1,971	3,193	678	(2,094)	5,966

(*) Includes Gain or losses on financial assets and liabilities not measured at fair value through profit or loss, net, Gain or losses on financial assets and liabilities held for trading, net, Gain or losses on financial assets and liabilities measured at fair value through profit or loss, net and exchanges differences, net.

Following is the detail of revenue by the geographical segments used by the Group. For the purposes of the table below, revenue is deemed to be that recognised under Interest and similar income, Income from equity instruments, Fee and commission income, Other income (without considering exchange differences, net) and Other operating income in the consolidated income statements for 2017, 2016 and 2015.

	Revenue (Millions of euros)								
	Revenue from external customers			Inter-segment revenue			Total revenue		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
Continental Europe	19,041	16,567	17,653	504	236	422	19,545	16,803	18,075
United Kingdom	8,837	9,626	10,970	(130)	390	416	8,707	10,016	11,386
Latin America	37,623	36,972	32,927	230	54	(776)	37,853	37,026	32,151
United States	8,663	9,322	9,364	186	281	157	8,849	9,603	9,521
Corporate center	18	1,672	982	4,018	4,507	6,643	4,036	6,179	7,625
Inter-segment revenue adjustments and eliminations	-	-	-	(4,808)	(5,468)	(6,862)	(4,808)	(5,468)	(6,862)
	74,182	74,159	71,896	-	-	-	74,182	74,159	71,896

b) Business segments

At this secondary level of segment reporting, the Group is structured into commercial banking, Santander Global Corporate Banking and the segment relating to Real Estate Operations in Spain; the sum of these segments is equal to that of the primary geographical reportable segments. Total figures for the Group are obtained by adding to the business segments the data for the corporate center.

The commercial banking segment encompasses the entire customer banking business (including the consumer finance business), except for the Corporate Banking business, which is managed through Santander Global Corporate Banking. Also, this segment includes the gains or losses on the hedging positions taken in each country, within the remit of each of their asset-liability management committees. The Santander Global Corporate Banking segment reflects the returns on the global corporate banking business and the markets and investment banking business worldwide, including all the globally managed treasury departments (excluding the portion allocated to commercial banking customers) and the equities business. The Real Estate Operations in Spain include loans to customers engaging mainly in property development, for which a specialised management model is in place, Metrovacesa's real estate assets together with the Group's ownership interest in SAREB and foreclosed assets for sale and rent purposes.

The condensed income statements are as follows:

(Condensed) income statement	Millions of euros				
	2017				
	Commercial banking	<i>Santander Global Corporate Banking</i>	Real estate operations in Spain	Corporate center	Total
NET INTEREST INCOME	32,704	2,478	(35)	(851)	34,296
Income from equity instruments	77	262	-	45	384
Share of results of entities accounted for using the equity method	781	(13)	-	(64)	704
Net fee and commission income (expense)	10,007	1,627	1	(38)	11,597
Other income (*)	667	1,224	-	(226)	1,665
Other operating income (expenses)	(210)	(26)	29	(84)	(291)
GROSS INCOME	44,026	5,552	(5)	(1,218)	48,355
Administrative expenses and depreciation	(20,323)	(1,988)	(207)	(475)	(22,993)
Provisions or reversal of provisions	(2,718)	(24)	4	(320)	(3,058)
Impairment losses on financial assets	(8,440)	(690)	(78)	(51)	(9,259)
PROFIT FROM OPERATIONS	12,545	2,850	(286)	(2,064)	13,045
Net impairment losses on other assets	(206)	(51)	(121)	(895)	(1,273)
Other non-financial gains/(losses)	(74)	5	(47)	435	319
PROFIT BEFORE TAX	12,265	2,804	(454)	(2,524)	12,091
Income tax	(3,417)	(802)	136	199	(3,884)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	8,848	2,002	(318)	(2,325)	8,207
Profit (Loss) from discontinued operations	-	-	-	-	-
CONSOLIDATED PROFIT FOR THE YEAR	8,848	2,002	(318)	(2,325)	8,207
Attributable to non-controlling interests	1,421	181	(15)	1	1,588
PROFIT ATTRIBUTABLE TO THE PARENT	7,427	1,821	(303)	(2,326)	6,619

(*) Includes Gain or losses on financial assets and liabilities not measured at fair value through profit or loss, net, Gain or losses on financial assets and liabilities held for trading, net, Gain or losses on financial assets and liabilities measured at fair value through profit or loss, net and exchanges differences, net.

(Condensed) income statement	Millions of euros									
	2016					2015				
	Commercial banking	Santander Global Corporate Banking	Real estate operations in Spain	Corporate center	Total	Commercial banking	Santander Global Corporate Banking	Real estate operations in Spain	Corporate center	Total
NET INTEREST INCOME	29,090	2,781	(43)	(739)	31,089	30,027	2,830	(41)	(4)	32,812
Income from equity instruments	131	250	-	32	413	124	259	-	72	455
Share of results of entities accounted for using the equity method	505	(7)	(3)	(51)	444	434	(6)	(10)	(43)	375
Net fee and commission income (expense)	8,745	1,465	1	(31)	10,180	8,621	1,425	-	(13)	10,033
Other income (*)	663	1,293	9	136	2,101	1,346	739	151	150	2,386
Other operating income (expenses)	(79)	43	75	(34)	5	(194)	24	37	(33)	(166)
GROSS INCOME	39,055	5,825	39	(687)	44,232	40,358	5,271	137	129	45,895
Administrative expenses and depreciation	(18,475)	(1,951)	(211)	(464)	(21,101)	(18,730)	(2,058)	(235)	(697)	(21,720)
Provisions or reversal of provisions	(1,547)	(40)	(5)	(916)	(2,508)	(1,656)	(51)	9	(1,408)	(3,106)
Impairment losses on financial assets	(8,713)	(660)	(167)	(86)	(9,626)	(9,462)	(688)	(251)	(251)	(10,652)
PROFIT FROM OPERATIONS	10,320	3,174	(344)	(2,153)	10,997	10,510	2,474	(340)	(2,227)	10,417
Net impairment losses on other assets	(97)	(59)	(21)	37	(140)	2	(37)	(126)	(931)	(1,092)
Other non-financial gains/(losses)	(22)	22	(96)	7	(89)	117	4	(142)	243	222
PROFIT BEFORE TAX	10,201	3,137	(461)	(2,109)	10,768	10,629	2,441	(608)	(2,915)	9,547
Income tax	(2,799)	(876)	138	255	(3,282)	(2,663)	(695)	179	966	(2,213)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	7,402	2,261	(323)	(1,854)	7,486	7,966	1,746	(429)	(1,949)	7,334
Profit (Loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED PROFIT FOR THE YEAR	7,402	2,261	(323)	(1,854)	7,486	7,966	1,746	(429)	(1,949)	7,334
Attributable to non-controlling interests	1,105	172	3	2	1,282	1,112	120	(9)	145	1,368
PROFIT ATTRIBUTABLE TO THE PARENT	6,297	2,089	(326)	(1,856)	6,204	6,854	1,626	(420)	(2,094)	5,966

(*) Includes Gain or losses on financial assets and liabilities not measured at fair value through profit or loss, net, Gain or losses on financial assets and liabilities held for trading, net, Gain or losses on financial assets and liabilities measured at fair value through profit or loss, net and exchanges differences, net.

53. Related parties

The parties related to the Group are deemed to include, in addition to its subsidiaries, associates and joint ventures, the Bank's key management personnel (the members of its Board of Directors and the executive vice presidents, together with their close family members) and the entities over which the key management personnel may exercise significant influence or control.

Following below is the balance sheet balances and amounts of the Group's income statement corresponding to operations with the parties related to it, distinguishing between associates and joint ventures, members of the Bank's Board of Directors, the Bank's executive vice presidents, and other related parties. Related-party transactions were made on terms equivalent to those that prevail in arm's-length transactions or, when this was not the case, the related compensation in kind was recognise.

	Millions of euros											
	2017				2016				2015			
	Associates and joint ventures	Members of the Board of Directors	Executive vicepresidents	Other related parties	Associates and joint ventures	Members of the Board of Directors	Executive vicepresidents	Other related parties	Associates and joint ventures	Members of the Board of Directors	Executive vicepresidents	Other related parties
Assets:	6,048	-	21	300	5,884	-	22	307	6,542	-	28	573
Loans and advances: Credit institutions	472	-	-	-	223	-	-	-	8	-	-	-
Loans and advances: Customers	5,081	-	21	279	5,209	-	22	286	5,997	-	28	293
Debt instruments	473	-	-	21	452	-	-	21	537	-	-	280
Others	22	-	-	-	-	-	-	-	-	-	-	-
Liabilities:	748	19	14	63	824	27	10	124	1,122	25	16	103
Financial liabilities: Credit institutions	309	-	-	-	155	-	-	-	501	-	-	-
Financial liabilities: Customers	414	19	14	63	669	27	10	124	620	25	16	103
Marketable debt securities	4	-	-	-	-	-	-	-	1	-	-	-
Others	21	-	-	-	-	-	-	-	-	-	-	-
Income statement:	1,020	-	-	14	609	-	-	13	802	-	-	24
Interest income	57	-	-	8	67	-	-	10	98	-	-	17
Interest expense	(3)	-	-	-	(15)	-	-	(1)	(15)	-	-	-
Gains/losses on financial assets and liabilities and others	302	-	-	-	15	-	-	-	73	-	-	-
Commission income	735	-	-	6	561	-	-	4	664	-	-	8
Commission expense	(71)	-	-	-	(19)	-	-	-	(18)	-	-	(1)
Other:	3,881	7	3	597	4,146	1	3	846	4,123	2	4	2,682
Contingent liabilities and others	6	6	1	352	19	-	-	139	46	-	-	191
Contingent commitments	301	1	2	60	17	1	3	417	95	2	4	132
Derivative financial instruments	3,574	-	-	185	4,110	-	-	290	3,982	-	-	2,359

In addition to the detail provided above, there were insurance contracts linked to pensions amounting to EUR 239 million at December 31, 2017 (December 31, 2016: EUR 269 million; December 31, 2015: EUR 299 million).

54. Risk management

a) Cornerstones of the risk function

The risk management and control model deployed by the Santander Group is based on the principles set down below, which are also aligned with the Group's strategy and, in addition take into account the regulatory and supervisory requirements, as well as the best market practices:

- An advanced and comprehensive risk management policy, with a forward-looking approach that allows the Group to maintain a medium-low risk profile, through a risk appetite defined by Banco Santander's board of directors and the identification and assessment of all risks.
- Lines of defence that enable risk to be managed at source, controlled and monitored, in addition to an independent assessment.
- A model predicated on autonomous subsidiaries with robust governance based on a clear committee structure that separates the risk management and control functions.
- Information and technological management processes that allow all risks to be identified, developed, managed and reported at appropriate levels.
- A risk culture integrated throughout the organisation, composed of a series of attitudes, values, skills and action guidelines to deal with all risks.
- All risks are managed by the units that generate them, using advanced models and tools.

1. Risk map

The risk map covers the main risk categories in which the Group has its most significant current and/or potential exposures, thus facilitating the identification thereof.

The risk map includes the following:

- Credit risk: risk of financial loss arising from the default or credit quality deterioration of a customer or other third party, to which the Santander Group has either directly provided credit or for which it has assumed a contractual obligation.
- Market risk: risk incurred as a result of changes in market factors that affect the value of positions in the trading book.
- Liquidity risk: risk that the Group does not have the liquid financial resources to meet its obligations when they fall due, or can only obtain them at high cost.
- Structural risk: risk arising from the management of different balance sheet items, not only in the banking book but also in relation to insurance and pension activities.
- Capital risk: risk of Santander Group not having an adequate amount or quality of capital to meet its internal business objectives, regulatory requirements or market expectations.
- Operational risk: defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk.
- Conduct risk: risk arising from practices, processes or behaviors which are not adequate or compliant with internal regulation, legal or supervisory requirements.

- Reputational risk: risk of current or potential negative economic impact to the Bank due to damage to the perception of the Bank on the part of employees, customers, shareholders/investors and the wider community.
- Model risk: risk of loss arising from inaccurate predictions, causing the Bank to make suboptimal decisions, or from a model being used inappropriately.
- Strategic risk: risk of loss or damage arising from strategic decisions or their poor implementation, that impact the long term interests of our key stakeholders, or from an inability to adapt to external developments.

2. Risk governance

For the proper development of the risk function, the Group has a strong governance policy in place to ensure that the risk decisions taken are appropriate and efficient and that they are effectively controlled within the established risk appetite framework.

The Group Chief Risk Officer (GCRO) oversees this function within the Group, advises and challenges the executive line and also reports independently to the risk, regulatory and compliance committee and to the board.

2.1. Lines of defence

Banco Santander's management and control model is based on three lines of defence.

The business functions and all support functions that generate exposure to a risk make up the first line of defence. The role of these functions is to establish a management structure for the risks that are generated as part of their activity ensuring that these remain within the approved appetite risk and the established limits.

The second line of defence is composed by the risk control function, and the compliance and conduct function. The role of these functions is to provide independent oversight and challenge to the risk management activities performed by the first line of defence.

These functions are responsible for ensuring that the risks are managed in accordance with the risk appetite defined by senior management and to foster a strong risk culture across the whole organisation. They must also provide guidance, advice and expert opinion in all key risk-related matters.

Internal audit as the third line of defence. As the last layer of control, regularly assesses policies, methods and procedures to ensure they are adequate and are being implemented effectively in the management and control of all risks.

The risk control, compliance and conduct and internal audit functions are sufficiently separated and independent from each other and regarding to other functions they control or supervise for the performance of their duties, and they have access to the board of directors and/or its committees through their maximum responsibilities.

2.2. Risk committee structure

Ultimately, the board of directors is responsible for the risk control and management, and, in particular, for setting the risk appetite for Santander Group. It can also delegate its powers to committees classed as independent control bodies or decision-making bodies. The board uses the Risk supervision, Regulation and Compliance Committee as an independent risk control and oversight committee. The Group's executive committee also pays special attention to the management of all risks.

The following bodies form the highest level of risk governance:

Independent control bodies

Risk, regulation and compliance oversight committee:

The purpose of this committee is to assist the board in matters of risk supervision and control, in the Group risk policies definition, in the relation with the supervisory authorities and in aspects of regulation and compliance, sustainability and corporate governance.

It is chaired by an independent director and is formed by external or non-executive directors, the majority of which are independent.

Risk control committee (CCR):

This collegiate body is responsible for the effective risk control, ensuring they are managed in accordance with the risk appetite level approved by the board, permanently adopting an all-inclusive overview of all the risks included in the general risk framework. This duty implies identifying and tracking both current and potential risks, and gauging their impact on the Group's risk profile.

This committee is chaired by the Group Chief Risk Officer (GCRO) and is composed of senior management members. The risk function, which chairs the committee, as well as the functions of compliance and conduct, financial accounting and control, and management control are represented, among others. The risk function officers (CROs) of local entities take part in the committee meetings on a regular basis to report on the risk profile of the entities and other aspects.

The risk control committee reports to the Risk supervision, Regulation and Compliance Committee and assists it in its function of supporting the board.

Decision-making bodies

Executive risk committee (ERC):

This collegiate body is responsible for the management of all risks under the powers allocated to it by the board of directors.

The committee takes part in risk decisions at the highest level, ensuring that they are within the limits set out in the Group's risk appetite. It reports on its activity to the board or its committees whenever it is required to do so.

It is chaired by the CEO and comprises executive directors, and the entity's senior management. The risk function, finance and compliance and conduct, among others, are represented. The GCRO has a right to veto the decisions taken by this committee.

2.3. The Group's relationship with subsidiaries regarding risk management

Alignment of units with the corporate centre

The management and control model shares, in all the Group's units, basic principles via corporate frameworks. These frameworks are established by the Group's board of directors, and the local units adhere to them through their respective boards of directors, shaping the relationship between the subsidiaries and the Group, including the role played by the latter in taking important decisions by validating them.

Pursuant to these shared principles and basics, each unit adapts its risk management to its local reality, in accordance with corporate frameworks and reference documents provided by the Corporation, thus creating a recognisable and common risk management and control model in Santander Group.

Committee structure

The governance bodies of subsidiary entities are structured in accordance with local regulatory and legal requirements and the dimension and complexity of each subsidiary, being consistent with those of the parent company, as established in the internal governance framework, thereby facilitating communication, reporting and effective control.

The Group-Subsidiaries Governance Model and good governance practices for subsidiaries recommends that each subsidiary should have bylaw-mandated risk committees and other executive risk committees, in line with best corporate governance practices, consistently with those already in place in the Group.

Given its capacity for comprehensive (enterprise wide) and aggregated oversight of all risks, the Corporation exercises a validation and questioning role with regard to the operations and management policies of the subsidiaries, insofar as they affect the Group's risk profile.

3. Management processes and tools

3.1. Risk appetite and limits structure

Santander defines risk appetite as the amount and type of risks considered reasonable to assume for implementing its business strategy, so that the Group can maintain its ordinary activity in the event of unexpected circumstances. For the latter, severe scenarios are taken into account that could have a negative impact on the levels of capital, liquidity, profitability and/or the share price.

The board is responsible for annually setting and updating the risk appetite, monitoring the Bank's risk profile and ensuring consistency between both of them.

The risk appetite is set for the whole Group, as well as for each of the main business units in accordance with a corporate methodology adapted to the circumstances of each unit/market. At local level, the boards of the subsidiaries are responsible for approving the respective risk appetite proposals once they have been validated by the Group.

Corporate risk appetite principles

The following principles govern the Santander Group's risk appetite in all its units:

- Responsibility of the board and of senior management. The board is the maximum body responsible for setting the risk appetite and its regulation support, as well as supervising its compliance.
- Enterprise Wide Risk, backtesting and challenging of the risk profile. The risk appetite must consider all significant risks to which the Bank is exposed, facilitating an aggregate vision of the risk profile through the use of quantitative metrics and qualitative indicators.
- Forward-looking view. The risk appetite must consider the desirable risk profile for the current moment, as well as in the medium term, taking into account both the most plausible circumstances and the stress scenarios.
- Alignment with strategic and business plans and management integration (3 year plan, annual budget, ICAAP, ILAAP crisis recovery plans). The risk appetite is a benchmark in strategic and business planning and is integrated.

- Coherence in the risk appetite of the various units and common risk language throughout the Organization.
- Regular review, continuous backtesting and best practices and regulatory requirements adaptation.

Limits, monitoring and control structure

The risk appetite is formulated every year and includes a series of metrics and limits on these metric (statements) which express in quantitative and qualitative terms the maximum risk exposure that each unit of the Group or the Group as a whole is willing to assume.

Fulfilling the risk appetite limits is continuously monitored. The specialised control functions report at least every quarter to the board and its risk committee on the risk profile adequacy with the authorised risk appetite.

Linkage of the risk appetite limits with the limits used to manage the business units and portfolios is a key element for making the risk appetite an effective risk management tool.

Pillars of the risk appetite

The risk appetite is expressed via limits on quantitative metrics and qualitative indicators that measure the exposure or risk profile by type of risk, portfolio, segment and business line, in both current and stressed conditions. These metrics and risk appetite limits are articulated in five large areas that define the positioning that Santander's senior management wants to adopt or maintain in the development of its business model:

- The volatility in the income statement that the Group is willing to accept.
- The solvency position that the Group wants to maintain.
- The minimum liquidity position that the Group wants to have.
- The maximum levels of concentration that the Group considers reasonable to admit.
- Non-financial and transversal risks.

3.2. Risk identification and assessment (RIA)

Santander Group carries out the identification and assessment of the different risks it is exposed to involving the different lines of defence to strengthen its advanced and proactive risk management practice, establishing management standards that not only meet regulatory requirements but also reflect best practices in the market, and being also a risk culture transmission mechanism.

The function includes all the risk identification and assessment processes, as well as its integration within the Santander Group risk profile, its units and activities, thereby keeping the risk map up to date.

In addition to identifying and assessing the Group's risk profile by risk type and unit, RIA analyses the evolution of risks and identifies areas for improvement in each of the blocks that compose it:

- Risk performance, enabling understanding of residual risk by risk type through a set of metrics and indicators calibrated using international standards.
- Assessment of the control environment, measuring the degree of implementation of the target operating model, pursuant to advanced standards.

- Forward-looking analysis of the unit, based on stress metrics and identification and/or assessment of the main threats to the strategic plan (Top Risks), enabling specific action plans to be put in place to mitigate potential impacts and monitoring these plans.

In 2017, the function evolved along three main lines, ensuring the simplification and reinforcement of interaction among the communities of control and the completeness of the risk profile:

- Update of the control environment standards based on industry performance, internal management models and regulatory requirements:
 - i) Homogeneous conceptual architecture developed to enable consistent analysis and assessments, and to simplify data execution/exploitation, as well as the reporting to senior management.
 - ii) Environment control assessments simplification.
 - iii) Greater involvement of the different stakeholders of the communities of control, particularly local risk functions, corporate risk control functions and internal audit.
 - iv) Prioritisation of areas for improvement identified according to their materiality.
- New technology platform to facilitate data use and process implementation:
 - i) Manual processes automatization
 - ii) Real time access to information in the different units and for all stakeholders.
 - iii) Internal technology solution with improved data safety and enhanced user experience.
 - iv) Information reporting module to design and produce ad hoc reports.
- Wider scope by risk type and geography.

3.3. Scenario analysis

The Group conducts advanced management of risks by analysing the impact that different scenarios could trigger in the environment in which the Bank operates. These scenarios are expressed both in terms of macroeconomic variables, as well as other variables that affect management.

Scenario analysis is a very robust and useful tool for management at all levels. It enables the assessment of - Group's resistance to stressed environments or scenarios, and puts into force a set of measures that reduce its risk profile to these scenarios. The objective is to maximise the stability of the income statement and capital and liquidity levels.

The robustness and consistency of the scenario analysis exercises are based on the following pillars:

- Developing and integrating mathematical models that estimate the future evolution of metrics (e.g. credit losses), based on both historic information (internal to the Bank and external from the market), as well as simulation models.
- Inclusion of expert judgement and know-how of portfolios, questioning and backtesting the models results.
- The backtesting of the models results against the observed data, ensuring that the results are adequate.
- The governance of the whole process, covering the models, scenarios, assumptions and rationale of the results, and their impact on management.

From January 1, 2018, the processes, models and scenario analysis methodology will be included in the new regulatory provisions requirements (IFRS 9).

The main uses of scenario analysis are as follows:

- Regulatory uses: in which stress tests of scenarios are performed under guidelines set by the European regulator or by each of the various national regulators that supervise the Group.
- Internal capital (ICAAP) or liquidity adequacy assessment processes (ILAAP) in which, although the regulator can impose certain requirements, the Group develops its own methodology to assess its capital and liquidity levels vis-à-vis various stress scenarios. These tools enable capital and liquidity management to be planned.
- Risk appetite: this contains stressed metrics on which maximum loss levels (or minimum liquidity levels) are established that the Bank does not wish to exceed.
- Recurrent risk management in different processes/tests:
 - Budgetary and strategic planning process, in the generation of commercial policies for risk approval, in the global risk analysis made by senior management and in specific analyses of activities and portfolios.
 - Identification of potential risks ("Top Risks"). After a systematic process to identify and assess all the risks to which the Group is exposed, the "Top Risks" are selected and the Entity's risk profile is established. Each "Top Risk" has an associated macroeconomic or idiosyncratic scenario. To assess the impact of these risks on the Group, internal scenario analysis and stress testing models and methodologies are employed.
 - Recovery plan performed annually to establish the available measures the Bank will have, in order to survive an extremely severe financial crisis. The plan sets out a series of financial and macroeconomic stress scenarios, with differing degrees of severity, that include idiosyncratic and/or systemic events that are relevant for the Entity.

3.4. Risk Data Aggregation & Risk Reporting Framework (RDA/RRF)

In recent years, Santander Group has developed and implemented the necessary structural and operating improvements to reinforce and consolidate enterprise-wide risk, based on complete, precise and regular data. This allows the Group's senior management to assess risk and act accordingly. In this sense, the strategic risk transformation plan is aligned with regulatory requirements, as evidenced in the review performed by the European supervisor with regard to compliance with the standards set forth in regulation BCBS 239.

In 2017, the Group has worked to consolidate the comprehensive data and information management model, and the implementation and renewal of technology systems, thereby enabling a balanced reporting taxonomy to be maintained that covers all the key risk areas within the Organization, in compliance with the Group's size, risk profile and activity.

Therefore, three reports are submitted each month to senior management relating to risk management issues and the subsequent decision-making: the Group risks report, the risks report for each unit and the report on risk factors.

c) Credit risk

1. Introduction to the credit risk treatment

Credit risk is the risk of financial loss arising from the default or credit quality deterioration of a customer or other third party, to which the Santander Group has either directly provided credit or for which it has assumed a contractual obligation.

The Group's risks function is organised on the basis of three types of customers:

- The Individuals segment includes all physical persons, except those with a business activity. This segment is, in turn, divided into sub-segments by income levels, which enables risk management adjusted to the type of customer.
- The SMEs, Commercial Banking and Institutions segment includes companies and physical persons with business activity. It also includes public sector activities in general and private sector non-profitable entities.
- The Santander Global Corporate Banking (SGCB) segment consists of corporate customers, financial institutions and sovereigns, comprising a closed list that is revised annually. This list is determined on the basis of a full analysis of the company (business type, countries of operation, product types, volume of revenues it represents for the Bank, etc.).

The Group's profile is mainly retail, accounting for 85% of total risk generated by the retail and commercial banking businesses.

2. Main aggregates and variations

Following are the main aggregates relating to credit risk arising on customer business:

Main credit risk aggregates arising on customer business

(Management information data)

	Credit risk with customers ¹ (millions of euros)			Non-performing rate (%)			Coverage rate (%)		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
Continental Europe	337,768	331,706	321,395	4.50	5.92	7.27	58.0	60.0	64.2
Spain	172,176	172,974	173,032	4.72	5.41	6.53	45.9	48.3	48.1
Santander Consumer Finance	92,589	88,061	76,688	2.50	2.68	3.42	101.4	109.1	109.1
Portugal	32,816	30,540	31,922	5.71	8.81	7.46	59.1	63.7	99.0
Polonia	24,391	21,902	20,951	4.57	5.42	6.30	68.2	61.0	64.0
UK	247,625	255,049	282,182	1.33	1.41	1.52	32.0	32.9	38.2
Latin América	165,683	173,150	151,302	4.50	4.81	4.96	84.6	87.3	79.0
Brasil	83,076	89,572	72,173	5.29	5.90	5.98	92.6	93.1	83.7
México	28,939	29,682	32,463	2.69	2.76	3.38	97.5	103.8	90.6
Chile	40,406	40,864	35,213	4.96	5.05	5.62	58.2	59.1	53.9
Argentina	8,085	7,318	6,328	2.50	1.49	1.15	100.1	142.3	194.2
US	77,190	91,709	90,727	2.79	2.28	2.13	170.2	214.4	225.0
Puerto Rico	2,944	3,843	3,924	7.13	7.13	6.96	55.2	54.4	48.5
Santander Bank	44,237	54,040	54,089	1.21	1.33	1.16	102.2	99.6	114.5
SC USA	24,079	28,590	28,280	5.86	3.84	3.66	212.9	328.0	337.1
Total Grupo excluding Banco Popular	832,655	855,510	850,909	3.38	3.93	4.36	70.8	73.8	73.1
Banco Popular	88,313	-	-	10.75	-	-	48.7	-	-
Total Grupo	920,968	855,510	850,909	4.08	3.93	4.36	65.2	73.8	73.1

(1) Includes gross lending to customers, guarantees and documentary credits.

Risk is diversified among the main regions where the Group operates⁶: Continental Europe (41%), UK (30%), Latin America (20%) and the US (9%), with a suitable balance between mature and emerging markets.

Credit risk with customers fell by 3% in 2017, considering an unchanged perimeter, mainly due to the US, UK and Brazil (as a result of exchange rate effects). Growth in local currency was generalized across all units with the exception of the United States and Spain.

These levels of lending, together with lower non-performing loans (NPLs) of EUR 28,104 million (-16% vs. 2016) reduced the Group's NPL ratio to 3.38% (-55 b.p. against 2016).

For coverage of these NPLs, the Group recorded provisions of EUR 8,997 million (-5.5% vs. December 2016), after deducting write-off recoveries. This fall is materialized in a decrease in the cost of credit to 1.12% (6 bp less than in the previous year).

Detail of the main geographical areas

3.1. United Kingdom

Credit risk with customers in the UK amounted to EUR 247,625 million at the end of December 2017, accounting for 30% of the Group total.

Mortgage portfolio

It is worth highlighting the individuals mortgage portfolio because of its importance for Santander UK and all of the Group's lending. This stood at EUR 174,930 million at the end of 2017.

This portfolio consists of mortgages for the housing acquisition, granted to new, as well as existing customers and always constituting the first mortgage. There are no operations that entail second or successive liens on mortgaged properties.

Geographically, the credit exposures are predominantly concentrated in the south east area of the UK and, particularly, in the metropolitan area of London.

All properties are valued independently before each new transaction is approved, in accordance with the Group's risk management principles.

The value of the property used as collateral for mortgages that have already been granted is updated quarterly by an independent agency, using an automatic valuation system in accordance with market practices and in compliance with the prevailing legislation.

3.2. Spain

Portfolio overview

Total credit risk (including guarantees and documentary credits) at Santander Spain (excluding the real estate unit, which is discussed subsequently in more detail) amounted to EUR 172,176 million (20.7% of the Group total), with an adequate level of diversification by both product and customer segment.

¹ Excluding Popular.

Growth in new production in the main portfolios for individuals and corporates continued in 2017, underpinned by the improved economic situation and the different strategies implemented by the Bank. Total credit risk was down 0.5% in year-on-year terms, mainly due to decreased funding extended to public administrations and the pace of repayments that exceeded growth in new production in the housing mortgages segment. All other individuals loans (consumer loans and credit cards) returned to growth tendency, and the commercial banking segment consolidated its tendency started in 2016.

The NPL ratio for the total portfolio was 4.72% 69 bp less than in 2016. The fall in lending (which increased the NPL ratio by 3 bp) was offset by the better NPL figure (which reduced the ratio by 72 bp). This improvement was mainly due to gross NPL entries, which were 19% lower than in 2016, and to the normalization of several restructured positions and portfolio sales.

Portfolio of home purchase loans to families

Home purchase loans granted to families in Spain stood at 64,588 million at 2017 year-end. Of this amount, 99.18 % was secured by mortgages.

In millions of euros	31/12/17	
	Gross amount	<i>Of which: Non-performing</i>
Home purchase loans to families	64,588	2,594
<i>Without mortgage guarantee</i>	532	147
<i>With mortgage guarantee</i>	64,056	2,447

The risk profile of the home purchase mortgage loan portfolio in Spain remained at a medium-low level, with limited prospects of additional impairment:

- All mortgage transactions include principal repayments from the very first day.
- Early repayment is common practice and, accordingly, the average life of the transactions is far shorter than their contractual term.
- High quality of collateral, since the portfolio consists almost exclusively of principal-residence loans.
- Stable average debt-to-income ratio at around 28.2%.
- 79.8% of the portfolio has an LTV of less than 80% (calculated as the ratio of total exposure to the amount of the latest available appraisal).

Breakdown of the credit with mortgage guarantee to households for house acquisition, according to the percentage that the total risk represents on the amount of the latest available valuation (loan to value).

In millions of euros	31/12/17					
	Loan to value ratio					
	Less than or equal to 40%	More than 40% and less than 60%	More than 60% and less than 80%	More than 80% and less than or equal to 100%	More than 100%	Total
Gross amount	14,430	17,434	19,232	7,899	5,061	64,056
<i>Of which: Watchlist /Non-performing</i>	224	354	591	504	774	2,447

Credit policies limit the maximum loan to value to 80% for first residence mortgages and 70% in the case of second home mortgages.

Companies portfolio

Credit risk assumed directly with SMEs and Corporates (EUR 96,726 million) is the main lending segment in Spain (56% of the total).

Most of the portfolio (95%) corresponds to customers who have been assigned an analyst to monitor them continuously throughout the risk cycle.

The non-performing loans ratio of this portfolio stood at 4.88% in 2017.

Real estate business

The Group manages, as a separate unit, the real estate business portfolio as result of the previous year's sector crisis and the new business identified as viable. In both cases the Group has specialised teams not only involve in the risk areas, but also complement and support all these transactions life cycle: commercial management, legal treatment and an eventual recovery function.

In recent years the Group's strategy has been geared towards reducing these assets. The changes in gross property development loans to customers were as follows:

	Millions of euros		
	31/12/17	31/12/16	31/12/15
Balance at beginning of year	5,515	7,388	9,349
Foreclosed assets	(27)	(28)	(62)
Banco Popular (Perimeter)	2,934	-	-
Reductions ⁽¹⁾	(1,620)	(1,415)	(1,481)
Written-off assets	(330)	(430)	(418)
Balance at end of year	6,472	5,515	7,388

(1) Includes portfolio sales, cash recoveries and third-party subrogations.

The NPL ratio of this portfolio ended the year at 29.96% (compared with 61.87% at December 2016) due to the increase in the proportion of non-performing assets in the troubled loan portfolio and, in particular, to the sharp reduction in lending in this segment. The table below shows the distribution of the portfolio. The coverage ratio of the real estate doubtful exposure in Spain stands at 38.73%.

Millions of euros	31/12/17		
	Gross amount	Excess over collateral value	Specific allowance
Financing for construction and property development recognised by the Group's credit institutions (including land) (business in Spain)	6,472	1,513	1,131
<i>Of which: Watchlist/ Non-performing</i>	<i>1,939</i>	<i>708</i>	<i>751</i>
Memorandum items: Written-off assets	3,133		

Memorandum items: Data from the public consolidated balance sheet	31/12/17
Millions of euros	Carrying amount
Total loans and advances to customers excluding the public sector (business in Spain)	235,140
Total consolidated assets	1,444,305
Impairment losses and credit risk allowances. Coverage for unimpaired assets (business in Spain)	1,289

At year-end, the concentration of this portfolio was as follows:

Millions of euros	Loans: Gross amount
	31/12/17
1. Without mortgage guarantee	664
2. With mortgage guarantee	5,808
2.1 Completed buildings	3,684
2.1.1 Residential	1,726
2.1.2 Other	1,958
2.2 Buildings and other constructions under construction	995
2.2.1 Residential	562
2.2.2 Other	433
2.3 Land	1,129
2.3.1 Developed consolidated land	900
2.3.2 Other land	229
Total	6,472

Policies and strategies in place for the management of these risks

The policies in force for the management of this portfolio, which are reviewed and approved on a regular basis by the Group's senior management, are currently geared towards reducing and securing the outstanding exposure, albeit without neglecting any viable new business that may be identified.

In order to manage this credit exposure, the Group has specialised teams that not only form part of the risk areas but also supplement the management of this exposure and cover the entire life cycle of these transactions: commercial management, legal procedures and potential recovery management.

As has already been discussed in this section, the Group's anticipatory management of these risks enabled it to significantly reduce its exposure, and it has a granular, geographically diversified portfolio in which the financing of second residences accounts for a very small proportion of the total.

Mortgage lending on non-urban land represents a low percentage of mortgage exposure to land, while the remainder relates to land already classified as urban or approved for development.

The significant reduction of exposure in the case of residential financing projects in which the construction work has already been completed was based on various actions. As well as the specialised marketing channels already in existence, campaigns were carried out with the support of specific teams of managers for this function who, in the case of the Santander Network, were directly supervised by the recoveries business area. These campaigns, which involved the direct management of the projects with property developers and purchasers, reducing sale prices and adapting the lending conditions to the buyers' needs, enabled loans already in force to be subrogated. These subrogations enable the Group to diversify its risk in a business segment that displays a clearly lower non-performing loans ratio.

In the case of construction-phase projects that are experiencing difficulties of any kind, the policy adopted is to ensure completion of the construction work so as to obtain completed buildings that can be sold in the market. To achieve this aim, the projects are analysed on a case-by-case basis in order to adopt the most effective series of measures for each case (structured payments to suppliers to ensure completion of the work, specific schedules for drawing down amounts, etc.).

The loan approval processes are managed by specialist teams which, working in direct coordination with the sales teams, have a set of clearly defined policies and criteria:

- Property developers with a robust solvency profile and a proven track record in the market.
- Medium-high level projects, conducting to contracted demand and significant cities.
- Strict criteria regarding the specific parameters of the transactions: exclusive financing for the construction cost, high percentages of accredited sales, principal residence financing, etc.
- Support of financing of government-subsidised housing, with accredited sales percentages.
- Restricted financing of land purchases dealt with exceptional nature.

In addition to the permanent control performed by its risk monitoring teams, the Group has a specialist technical unit that monitors and controls this portfolio with regard to the stage of completion of construction work, planning compliance and sales control, and validates and controls progress billing payments. The Group has created a set of specific tools for this function. All mortgage distributions, amounts drawn down of any kind, changes made to the grace periods, etc. are authorized on a centralised basis.

Foreclosed properties

At December 31, 2017, the net balance of these assets amounted to EUR 4,592 million (gross amount: EUR 9,711 million; recognised allowance: EUR 5,119 million, of which EUR 2,776 million related to impairment after the foreclosure date).

The following table shows the detail of the assets foreclosed by the businesses in Spain at the end of 2017:

Millions of euros	31/12/17			
	Gross carrying amount	Valuation adjustments	Of which: Impairment losses on assets since time of foreclosure	Carrying amount
Property assets arising from financing provided to construction and property development companies	6,775	3,821	2,343	2,954
<i>Of which:</i>	1,953	942	781	1,011
<i>Completed buildings</i>	991	446	311	545
<i>Residential</i>	962	496	470	466
<i>Other</i>	406	151	51	255
<i>Buildings under construction</i>	405	151	51	254
<i>Residential</i>	1	-	-	1
<i>Other</i>	4,416	2,728	1,511	1,688
<i>Land</i>	1,406	879	287	527
<i>Developed land</i>	3,010	1,849	1,224	1,161
<i>Other land</i>	1,824	863	379	961
Property assets from home purchase mortgage loans to households	1,112	435	54	677
Other foreclosed property assets	9,711	5,119	2,776	4,592
Total property assets	9,711	5,119	2,776	4,592

Additionally, the property included in the sale agreement (See note 3b.ii) amount to a net book value of EUR 5,944 million (gross amount amounts to EUR 16,134 million).

In recent years, the Group has considered foreclosure to be a more efficient method for resolving cases of default than legal proceedings. The Group initially recognises foreclosed assets at the lower of the carrying amount of the debt (net of provisions) and the fair value of the foreclosed asset (less estimated costs to sell). Subsequent to initial recognition, the assets are measured at the lower of fair value (less costs to sell) and the amount initially recognised.

The fair value of this type of assets is determined by the Group's directors based on evidence obtained from qualified valuers or evidence of recent transactions.

The management of real estate assets on the balance sheet is carried out through companies specializing in the sale of real estate that is complemented by the structure of the commercial network. The sale is realized with levels of price reduction in line with the market situation.

The changes in foreclosed properties were as follows:

	Thousands of millions of euros (*)		
	2017	2016	2015
Gross additions	1.4	1.3	1.7
Disposals	(1.9)	(1.3)	(1.1)
Difference	(0.5)	-	0.6

(*) Without considering the Blackstone operation (See Note 3).

3.3. United States

Santander Holdings USA, Inc. (SHUSA), with a credit risk of EUR 77,190⁷ million at the close of end of December (representing 9% of the total Group), is made up of the following business units:

- **Santander Bank, National Association:** with total loans, including off-balance sheet exposure, of EUR 44,237 million (57% of Santander US total). It focuses on retail and commercial banking, of which 38% is with individuals and approximately 62% with companies. One of the main strategic goals for this unit is to continue to roll out its transformation plan. This focuses on compliance with all regulatory programmes, together with the development of the retail and commercial banking model towards a comprehensive solution for its customers.

Most of the lending of Santander Bank is secured - around 59% of the total - mainly through mortgages and lending to Commercial Banking. This explains its low NPL ratio and cost of credit. Lending has decreased by 16% over 2017, due to the sale of non-core assets in a bid to optimise its balance sheet and improve profitability, and due to the exchange rate effect.

- **Santander Consumer USA Holdings Inc. (SC USA):** vehicles finance company, with lending of EUR 24,079 million (31% of the total for the USA), with a vehicle leasing portfolio amounting to EUR 9,439 million. This activity is mainly based on its business relationship with the Fiat Chrysler Automobiles (FCA) group, which dates back to 2013. Through this agreement, SC USA became the preferred finance provider for Chrysler vehicles in the USA.

The risk indicators for SC USA are higher than those of the other US units, due to the nature of its business, which focuses on vehicle financing through loans and leaseings. The credit profile of the unit's customers covers a wide spectrum as SC USA seeks to optimise the risk assumed and the associated returns. As a result, the cost of credit is higher than in other Group units, but this is offset by the returns generated.

- **Other USA businesses:** Banco Santander Puerto Rico (BSPR) is a retail and commercial bank operating in Puerto Rico. Its lending stood at EUR 2,944 million at December 2017, 4% of the total. Santander Investment Securities Inc. (SIS), the New York, is dedicated to wholesale banking, with total lending at the end of December 2017 of EUR 2,451 million (3% of total in the USA). Finally, Banco Santander International (BSI), the Miami, focuses mainly on private banking. Its lending portfolio stood at EUR 3,471 million at the close of December 2017 with 4% of the total in the USA.

3.4. Brazil

Credit risk in Brazil amounts to EUR 83,076 million, down 7% against 2016 and largely due to the depreciation of the Brazilian currency. Santander Brazil therefore accounts for 10% of all Santander Group lending.

In December 2017, growth in local currency was approximately 7.5%. This increase was more pronounced in retail segments with a more conservative risk profile, at the same time boosting customer relations and loyalty and business attracted through digital channels.

The NPL ratio stood at 5.29% at year-end 2017 (-61 bp compared to the year-end of 2016). This fall was due to the preventive management of risks on the portfolio, in addition to the improved macroeconomic outlook and the implementation of certain structural reforms that were well received by the market.

⁷ Includes EUR 11 million of lending under the holding company.

The outlook is optimistic since the economy returned to growth, with GDP rising on the back of private consumption and exports. This is significant as it marks a trend change after several years of recession. Investment has also picked up, supported by the improved business confidence climate. Additionally, inflation is below the government's target, which has allowed the Monetary Policy Committee to significantly reduce the country's official interest rate (SELIC). The unemployment rate, while still high, has also shown improvement signs.

4. Credit risk from other standpoints

4.1. Credit risk from financial market operations

This section covers credit risk generated in treasury activities with customers, mainly with credit institutions. Operations are developed through money market financial products with different financial institutions and through counter-party risk products which serve the Group's clients.

According to chapter six of the CRR (EU regulation 575/2013), the counterparty credit risk is the risk that the client in an operation could default before the definitive settlement of the cash flows of the operation. It includes the following types of operations: derivative instruments, operations with repurchase commitment, stock lending commodities, operations with deferred settlement and financing of guarantees.

There are two methodologies for measuring this exposure: i. mark to market (MtM) methodology (replacement value of derivatives) plus potential future exposure (*add on*) and ii. the calculation of exposure using Monte Carlo simulation for some countries and products. The capital at risk or unexpected loss is also calculated, i.e. the loss which, once the expected loss has been subtracted, constitutes the economic capital, net of guarantees and recovery.

After markets close, exposures are re-calculated by adjusting all operations to their new time frame, adjusting the potential future exposure and applying mitigation measures (netting, collateral, etc), so that the exposures can be controlled directly against the limits approved by senior management. Risk control is performed through an integrated system and in real time, enabling the exposure limit available with any counterparty, product and maturity and in any Group unit to be known at each moment.

4.2. Concentration risk

The concentration risk control is a vital part of management. The Group continuously tracks the degree of concentration of its credit risk portfolios using various criteria: geographical areas and countries, economic sectors, products and groups of customers.

The board, via the risk appetite, determines the maximum levels of concentration. In line with the risk appetite, the Executive Risk Committee establishes the risk policies and reviews the appropriate exposure levels for the adequate management of the degree of concentration of credit risk portfolios.

The Group is subject to the regulation on large risks contained in the fourth part of the CRR (EU regulations 575/2013), according to which the exposure contracted by an entity with a customer or group of customers linked among themselves will be considered a large exposure when its value is equal or greater than 10% of eligible capital. In addition, in order to limit large exposures, no entity can assume exposure exceeding 25% of its eligible capital with a single customer or group of linked customers, after taking into account the impact of the reduction of credit risk contained in the regulation.

Regulatory credit exposure with the 20 largest groups within the sphere of large risks represented 4.7% of outstanding credit risk with customers (lending plus balance sheet risks) at December 2017.

The Group's risk division works closely with the financial division to actively manage credit portfolios. Its activities include reducing the concentration of exposures through various techniques, such as using credit derivatives and securitisations to optimise the risk-return relationship for the whole portfolio.

The detail, by activity and geographical area of the counterparty, of the concentration of the Group's risk at December 31, 2017 is as follows:

Millions of euros	31/12/17 (*)				
	Total	Spain	Other EU countries	America	Rest of the world
Central banks and Credit institutions	243,319	56,369	95,749	81,566	9,635
Public sector	196,358	76,011	49,208	66,537	4,602
<i>Of which:</i>					
<i>Central government</i>	166,926	62,707	37,416	62,244	4,559
<i>Other central government</i>	29,432	13,304	11,792	4,293	43
Other financial institutions (financial business activity)	81,392	16,250	39,440	19,393	6,309
Non-financial companies and individual entrepreneurs (Non-financial business activity) (broken down by purpose)	377,314	128,818	113,384	124,118	10,994
<i>Of which:</i>					
<i>Construction and property development</i>	30,451	8,179	5,003	17,077	192
<i>Civil engineering construction</i>	5,399	3,769	1,180	448	2
<i>Large companies</i>	206,250	54,517	65,606	76,691	9,436
<i>SMEs and individual entrepreneurs</i>	135,214	62,353	41,595	29,902	1,364
Households – other (broken down by purpose)	477,882	89,821	272,612	107,659	7,790
<i>Of which:</i>					
<i>Residential</i>	309,068	63,355	207,575	37,539	599
<i>Consumer loans</i>	145,619	16,288	62,584	62,248	4,499
<i>Other purposes</i>	23,195	10,178	2,453	7,872	2,692
Total (*)	1,376,265	367,269	570,393	399,273	39,330

(*) For the purposes of this table, the definition of risk includes the following items in the public balance sheet: Loans and advances to credit institutions, Loans and advances to Central Banks, Loans and advances to Customers, Debt Instruments, Equity Instruments, trading Derivatives, Hedging derivatives, Investments and financial guarantees given.

4.3. Sovereign risk and exposure to other public sector entities

As a general criterion, sovereign risk is that contracted in transactions with a central bank (including the regulatory cash reserve requirement), the treasury risk issuer or similar entity (public debt portfolio) and that arising from operations with public institutions with the following features: their funds only come from the state's budgeted income and the activities are of a non-commercial nature.

This criterion, historically used by the Group, differs in some respects from that requested by the European Banking Authority (EBA) for its regular stress exercises. The main differences are that the EBA's criterion does not include risk with central banks, exposures with insurance companies, indirect exposures via guarantees and other instruments. On the other hand, it includes public administrations in general (including regional and local bodies), not only the state sector.

Exposure to sovereign risk (according to the criteria applied in the Group) mainly emanates from the obligations to which our subsidiary banks are subject regarding the establishment of certain deposits in central banks, the establishment of deposits with liquidity excess and fixed-income portfolios held as part of the structural interest rate risk-management strategy for the balance sheet and treasury trading books. The vast majority of such exposure is in local currency and is funded on the basis of customer deposits captured locally, also in the local currency.

The detail at December 31, 2017, 2016 and 2015, based on the Group's management of each portfolio, of the Group's sovereign risk exposure, net of the short positions held with the respective countries, taking into consideration the aforementioned criterion established by the European Banking Authority (EBA), is as follows:

Country	31/12/17				
	Millions of euros				
	Portfolio				Total net direct exposure
	Financial assets held for trading and Financial assets designated at fair value through profit or loss (*)	Financial assets available-for-sale	Loans and receivables	Held-to maturity investments	
Spain	4,928	37,748	18,055	1,906	62,637
Portugal	53	5,220	3,541	3	8,817
Italy	1,479	4,613	16	-	6,108
Greece	-	-	-	-	-
Ireland	-	-	-	-	-
Rest of eurozone	(1,192)	497	81	-	(614)
United Kingdom	2	1,751	7,236	7,414	16,403
Poland	1,034	5,566	40	-	6,640
Rest of Europe	172	358	40	-	570
United States	2,548	2,616	765	-	5,929
Brazil	3,202	20,201	1,171	2,720	27,294
Mexico	1,780	5,152	2,586	-	9,518
Chile	428	2,985	312	-	3,725
Other American countries	147	424	940	-	1,511
Rest of the world	3,422	512	920	-	4,854
Total	18,003	87,643	35,703	12,043	153,392

(*) Includes short positions.

In addition, at December 31, 2017 the Group had net direct derivative exposures the fair value of which amounted to EUR 1,681 million and net indirect derivative exposures the fair value of which amounted to EUR 15 million.

Country	31/12/16				
	Millions of euros				
	Portfolio				Total net direct exposure
	Financial assets held for trading and Financial assets designated at fair value through profit or loss (*)	Financial assets available-for-sale	Loans and receivables	Held-to maturity investments	
Spain	9,415	23,415	11,085	1,978	45,893
Portugal	(58)	5,982	1,143	4	7,072
Italy	1,453	492	7	-	1,952
Greece	-	-	-	-	-
Ireland	-	-	-	-	-
Rest of eurozone	(1,171)	751	79	-	(341)
United Kingdom	475	1,938	7,463	7,764	17,639
Poland	287	5,973	30	-	6,290
Rest of Europe	-	502	289	-	791
United States	1,174	3,819	720	-	5,713
Brazil	4,044	16,098	1,190	2,954	24,286
Mexico	2,216	5,072	3,173	-	10,461
Chile	428	2,768	330	-	3,525
Other American countries	134	497	541	-	1,172
Rest of the world	1,903	889	683	-	3,475
Total	20,300	68,197	26,732	12,701	127,930

(*) Includes short positions.

In addition, at December 31, 2016 the Group had net direct derivative exposures the fair value of which amounted to EUR 2,505 million and net indirect derivative exposures the fair value of which amounted to EUR 2 million.

Country	31/12/15				
	Millions of euros				
	Portfolio				Total net direct exposure
	Financial assets held for trading and Financial assets designated at fair value through profit or loss (*)	Financial assets available-for-sale	Loans and receivables	Held-to maturity investments	
Spain	8,954	26,443	11,272	2,025	48,694
Portugal	104	7,916	1,987	-	10,007
Italy	2,717	-	-	-	2,717
Greece	-	-	-	-	-
Ireland	-	-	-	-	-
Rest of eurozone	(211)	143	69	-	1
United Kingdom	(786)	5,808	141	-	5,163
Poland	13	5,346	42	-	5,401
Rest of Europe	120	312	238	-	670
United States	280	4,338	475	-	5,093
Brazil	7,274	13,522	947	2,186	23,929
Mexico	6,617	3,630	272	-	10,519
Chile	193	1,601	3,568	-	5,362
Other American countries	155	1,204	443	-	1,802
Rest of the world	3,657	1,687	546	-	5,890
Total	29,087	71,950	20,000	4,211	125,248

(*) Includes short positions.

In addition, at December 31, 2015 the Group had net direct derivative exposures the fair value of which amounted to EUR 2,070 million and net indirect derivative exposures the fair value of which amounted to EUR 25 million. Also, the Group did not have any exposure to held-to-maturity investments.

5. Credit risk cycle

Exclusively within the field of credit risk, the Credit Risk Control Committee is the collegiate body responsible for its oversight and control within Santander Group. The aim of the committee is to effectively control credit risk, ensuring and advising the Chief Risk Officer and the Risk Control Committee that credit risk is managed in accordance with the level of risk appetite approved by the board of directors.

The risk cycle has three phases: pre-sale, sale and post-sale. The process is constantly revised, incorporating the results and conclusions of the after-sale phase to the study of risk and presale planning.

Each of these phases is associated with specific decision models established for decision-making in line with the business objectives and credit policies defined by the Group.

5.1. Planning

Identification

The identification of credit risk is a key component for the active management and an effective control of portfolios. The identification and classification of external and internal risk in each business allows corrective and mitigating measures to be adopted.

Strategic Commercial Plans

Strategic commercial plans (SCPs) are a basic management and control tool for the Group's credit portfolios. The plans are prepared jointly by the commercial and risks areas, and define the commercial strategies, risk policies and measures/infrastructures required to meet the annual budget targets. These three factors are considered as a whole, ensuring a holistic view of the portfolio to be planned and allowing a map of all the Group's credit portfolios to be drawn up.

Planning allows business targets to be set and specific action plans to be established, within the risk appetite defined by the Entity, and these targets to be met by assigning the necessary means (models, resources, systems).

The comprehensive management of the SCP means that an up-to-date view of the credit quality of the portfolios is available at all times, credit risk can be measured, internal controls carried out, in addition to regular monitoring of the planned strategies, to anticipate deviations and identify significant changes in risk and their potential impact, along with the application of corrective measures.

SCPs are approved by each entity's most senior Executive Risks Committee, and validated at corporate level in the executive risks committee or equivalent body at corporate level. The regular monitoring, established by the governance in place, is performed by the same bodies that approve and validate the plans.

Scenario analysis

Scenarios analysis of this report, credit risk scenario analysis enables senior management to better understand the portfolio's evolution in the face of market conditions and changes in the environment, It is a key tool for assessing the sufficiency of the provisions made and the capital to stress scenarios.

Scenario analysis is applied to all of the Group's significant portfolios, usually over a three year horizon, The process involves the following main stages:

- Definition of benchmark scenarios, both central or most likely scenarios (baseline), as well as economic scenarios that although less likely to occur can be more adverse (stress scenarios).
- Determination of the value of risk parameters and metrics (probability of default, loss given default, etc.) for the scenarios defined.
- Adaptation of the new projection methodology to the new regulatory requirements (IFRS 9), with an impact on the estimation of the expected loss associated with each of the scenarios put forward, as well as with other important credit risk metrics deriving from the parameters obtained (NPLs, provisions, allowances, etc.).
- Analysis and rationale for the credit risk profile evolution at portfolio, segment, unit and Group levels, in the face of different scenarios and compared to previous years.
- Integration of management indicators to supplement the analysis of the impact caused by macroeconomic factors on risk metrics.
- A series of controls and comparisons are run to ensure that the controls and backtesting are adequate, thus completing the process.

The entire process takes place within a corporate governance framework, and is thus adapted to the growing importance of this framework and to best market practices, assisting the Group's senior management in gathering knowledge and in their decision making.

5.2 Risk analysis and credit rating process

Generally speaking, risk study consists of analysing a customer's capacity to meet their contractual commitments with the Bank and other creditors. This entails analysing the customer's credit quality on a short and medium term horizon, risk operations, solvency and expected return on the basis of the risk assumed.

With this objective, the Group uses customer credit decision models in all segments in which it operates: SGCB (Santander Global Corporate Banking: sovereign, financial institutions and corporate companies), Commercial Banking, institutions, SMEs and individuals.

The decision models applied are based on credit rating drivers. These models and drivers are monitored and controlled to calibrate and precisely adjust the decisions and ratings they assign. Depending on the segment, drivers may be:

- Rating: resulting from the application of mathematical algorithms incorporating a quantitative model based on balance sheet ratios or macroeconomic variables, and a qualitative module supplemented by the analyst's expert judgement. Used for the SGCB, Commercial Banking, institutions and SMEs (treated on an individual basis) segments.
- Scoring: an automatic assessment system for credit applications. It automatically assigns an individual assessment of the customer for subsequent decision making. There are two types: approval or performance and it is used in the individuals and SMEs (treated on a standard basis) segments.

The resulting ratings are regularly reviewed, incorporating the latest available financial information and experience in the development of banking relations. The reviews are increased in the case of customers who reach certain levels previously determined in the automatic warning systems and who are classified as special watch.

5.3. Establishment of limits, pre-classifications and pre-approvals

This process establishes the risk that each customer is able to assume. These limits are set jointly by the business and risks areas and have to be approved by the executive risks committee (or committees delegated by it) and reflect the expected risk-return by the business.

Different models are used according to the segment:

- A pre-classification model based on a system for measuring and monitoring economic capital is used for large corporate groups. The result of pre-classification is the maximum risk level that a customer or group can assume, in terms of amount or maturity.
- For Commercial Banking and institutions that meet certain requirements (high knowledge, rating, etc.) a more simplified pre-classification model is used.
- For SMEs and individuals, in specific situations where a series of requirements are met, pre-approved operations are established for customers, or pre-approved operations for potential customers (campaigns and policies to encourage the use of limits).

5.4. Transaction decision-making

The sales phase is determined by the decision-making process which analyses and resolves operations. Approval by the risk area is a prior requirement before contracting any risk operation. All decisions regarding risk must consider the risk appetite, limits and management policies defined in the planning stage, in addition to other factors relevant to the risk and profitability equilibrium.

According to the segment, decision-making follows different procedures:

- For SGCB, and according to the prior limit-setting phase, two types of decision will be available: (1) automatic, provided there is capacity for the proposed transaction (in terms of amount, product, maturity and other conditions) within the limits set under the pre-classification framework, (2) approval from a risk analyst or committee (although the operation meets the amount, maturity and other conditions set in the pre-approved limit).
- For Commercial Banking and institutions, approval is required from a risk analyst or committee (although the operation meets the amount, maturity and other conditions set in the pre-approved limit).
- In terms of individual customers and SMEs with low turnover, large volumes of credit operations can be managed more easily with the use of automatic decision models for classifying the customer/transaction binomial.

Credit risk mitigation techniques

The Group applies various credit risk mitigation techniques on the basis, among other factors, of the type of customer and product. Some are inherent to specific operations (for example, real estate guarantees) while others apply to a series of operations (for example, netting and collateral).

The different mitigation techniques can be grouped into the following categories:

Personal guarantees and credit derivatives

This type of guarantees corresponds to those that place a third party in a position of having to respond to obligations acquired by another to the Group. It includes, for example, sureties, guarantees, stand-by letters of credit, etc. The only ones that can be recognised, for the purposes of calculating capital, are those provided by third parties that meet the minimum requirements set by the supervisor.

Credit derivatives are financial instruments whose main objective is to cover credit risk by acquiring protection from a third party, through which the Bank transfers the issuer risk of the underlying asset. Credit derivatives are over the counter (OTC) instruments that are traded in non-organised markets. Hedging with credit derivatives, mainly through credit default swaps, is contracted with front-line banks.

Collateral

These are assets that are subject to compliance with the guaranteed obligation. They can be provided by the customer or by a third party. The real goods or rights used for the guarantee may be financial (cash, securities deposits, gold, etc.) or non-financial (property, other moveable property, etc.). Therefore, guarantees can be in the form of:

- Pledges / financial assets: debt/equity instruments or other financial assets received as the guarantee.

A very important example of a real financial guarantee is the collateral, which is used for the purpose (as with the netting technique) of reducing counterparty risk. This is a series of instruments with a certain economic value and high liquidity that are deposited/transferred by a counterparty in favour of another in order to guarantee/reduce the credit risk of the counterparty that could result from portfolios of transactions of derivatives with risk existing between them. The operations subject to the collateral agreement are regularly valued (normally daily) applying the parameters defined in the contract so that a collateral amount is obtained (usually cash or securities), which is to be paid to or received from the counterparty.

- Real estate mortgages: real estate assets used in transactions with an ordinary or maximum mortgage guarantee. There are regular appraisal processes, based on real market values, for the different types of property, which meet the requirements established by local and Group regulators.
- Other real guarantees: any other type of real guarantee.

As a general rule, the repayment capacity is the most important aspect in decisions on the acceptance of risks, although this is no impediment to seek the highest level of real or personal guarantees. In order to calculate the regulatory capital, only those guarantees that meet the minimum qualitative requirements set out in the Basel agreements are taken into consideration.

Implementation of the mitigation techniques follows the minimum requirements established in the guarantee management policy: legal certainty (possibility of legally requiring the settlement of guarantees at all times), the lack of substantial positive correlation between the counterparty and the value of the collateral, the correct documentation of all guarantees, the availability of documentation for the methodologies used for each mitigation technique and appropriate monitoring, traceability and regular control of the goods/assets used for the guarantee.

Netting by counterparty

The concept of netting is the possibility of determining a net balance between operations of the same type, under the umbrella of a framework agreement such as the ISDA or similar.

It consists of aggregating the positive and negative market values of derivative transactions that Santander has with a certain counterparty, so that in the event of default it owes (or Santander owes, if the netting off is negative) a single net figure and not a series of positive or negative values corresponding to each operation with the counterparty.

An important aspect of framework contracts is that they represent a single legal obligation that covers all operations. This is fundamental when it comes to being able to net the risks of all operations covered by the contract with the same counterparty.

5.5. Monitoring / Anticipation

All customers must be monitored in an ongoing and holistic manner that enables the earliest detection possible of any incidents that may arise in relation to risk impacting the customer's credit rating, so that specific measures (predefined or ad-hoc) can be implemented to correct any deviations that could have a negative impact for the entity. This responsibility is shared by the commercial and risk functions.

Monitoring is carried out by local and global risk teams, supplemented by internal audit. It is based on customer segmentation:

- In the commercial banking, institutions and SMEs with individual treatment, the function consists of identifying and tracking customers whose situations require closer monitoring, reviewing ratings and continuously analysing indicators.
- In the individual customers, businesses and SMEs with a low turnover segment monitoring is carried out through automatic alerts for the main indicators, in order to detect shifts in the performance of the loan portfolio with respect to the forecasts in strategic plans.

5.6. Measurement and control

In addition to the monitoring customer credit quality, Santander establishes the control procedures needed to analyse portfolios and their performance, as well as possible deviations regarding planning or approved alert levels.

The function is developed through an integrated and holistic vision of credit risk, establishing as the main elements the control by countries, business areas, management models, products, etc., facilitating early detection of specific attention points, as well as preparing action plans to correct any deteriorations.

Portfolio analysis permanently and systematically controls the evolution of credit risk with regard to budgets, limits and benchmark standards, assessing the impacts of future situations, both exogenous and resulting from strategic decisions, to establish measures to bring the risk portfolio profile and volumes within the parameters set by the Group and in line with its risk appetite.

5.7. Recovery management

Recovery activity is a significant element in the Bank's risk management. This function is carried out by the recovery area, which defines a global strategy and an enterprise-wide focus for recovery management.

The Group has a corporate recovery management model that sets the guidelines and general lines of action to be applied in the various countries, always taking into account the local particularities that the recovery activity requires (economic environment, business model or a mixture of both).

Recovery activity has been aligned with the socio-economic reality of the Group's countries and different risk management mechanisms are used with adequate prudential criteria on the basis of age, guarantees and unpaid debt conditions.

The recovery areas are business areas that directly manage customers for which the corporate model has a business focus, where sustained value creation is based on effective and efficient collection management. The new digital channels are becoming increasingly important in recovery management, and new forms of customer relations are developing.

The diverse features of Santander's customers make segmentation necessary in order to manage recoveries adequately. Mass management of large groups of customers with similar profiles and products is conducted through processes with a high technological and digital component, while personalised management focuses on customers who, because of their profile, require a specific manager and more individualised management.

Recovery management is divided into four phases: irregularity or early non-payment; recovery of non-performing loans; recovery of write-offs; and management of foreclosed assets.

The management scope for the recovery function includes management of non-productive assets (NPAs), corresponding to the forbearance portfolios, NPLs, written-off loans and foreclosed assets, where the Bank may use mechanisms to rapidly reduce these assets, such as disposals of loan portfolios or foreclosed assets.

The Bank employs specific policies for recovery management that include the principles of the different recovery strategies, while ensuring the required rating and provisions are maintained. Therefore, the Group is constantly seeking alternative solutions to legal channels for collecting debt.

In countries with a high exposure to real estate risk, very efficient sales management instruments have been put in place that enable capital to be recovered by the Bank, reducing the stock on the balance sheet.

Forborne loan portfolio

The Group has a detailed corporate policy for forbearance which acts as a reference in the various local transpositions of all the subsidiaries that form part of the Group. These share the general principles established by the Bank of Spain and the European Banking Authority.

This policy defines forbearance as the modification of the payment conditions of a transaction that allow a customer, who is experiencing financial difficulties (current or foreseeable), to fulfil their payment obligations, on the basis that if this modification were not made it would be reasonably certain that they would not be able to meet their financial obligations. The modification could be made to the original transaction or through a new transaction replacing the previous one.

In addition, this policy also sets down rigorous criteria for the evaluation, classification and monitoring of such transactions, ensuring the strictest possible care and diligence in their granting and follow up. Therefore, the forbearance transaction must be focused on recovery of the amounts due, the payment obligations must be adapted to the customer's actual situation and losses must be recognised as soon as possible if any amounts are deemed irrecoverable.

Forbearances may never be used to delay the immediate recognition of losses or to hinder the appropriate recognition of risk of default.

Further, the policies define the classification criteria for the forbearance transactions in order to ensure that the risks are suitably recognised, bearing in mind that they must remain classified as doubtful or watch-list performing for a prudential period of time to attain reasonable certainty that repayment capacity can be recovered.

The forbearance portfolio stood at EUR 47,705 million at the end of December.

In terms of credit quality, 42% of the forbearance portfolio is classified as non-performing loans, with average coverage of 58% (24% of the total portfolio).

Regarding its evolution, and considering a constant perimeter, the Group's forbearance exposure has decreased by 19.8%, in line with the trend marked in prior years.

The following terms are used in Bank of Spain Circular 4/2016 with the meanings specified:

- Refinancing transaction: transaction that is granted or used, for reasons relating to current or foreseeable financial difficulties of the borrower, to repay one or more of the transactions granted to it, or through which the payments on such transactions are brought fully or partially up to date, in order to enable the borrowers of the cancelled or refinanced transactions to repay their debt (principal and interest) because they are unable, or might foreseeably become unable, to comply with the conditions thereof in due time and form.
- Restructured transaction: transaction with respect to which, for economic or legal reasons relating to current or foreseeable financial difficulties of the borrower, the financial terms and conditions are modified in order to facilitate the payment of the debt (principal and interest) because the borrower is unable, or might foreseeably become unable, to comply with the aforementioned terms and conditions in due time and form, even if such modification is envisaged in the agreement.

CURRENT REFINANCING AND RESTRUCTURING BALANCES

Amounts in millions of euros, except number of operations that are in units.	31-12-2017													
	Total							Of which: Non-performing/Doubtful						
	Without real guarantee (a)		With real guarantee				Impairment of accumulated value or accumulated losses in fair value due to credit risk.	Without real guarantee		With real guarantee				Impairment of accumulated value or accumulated losses in fair value due to credit risk
	Number of transactions	Gross amount	Number of transactions	Gross amount	Maximum amount of the actual collateral that can be considered.	Number of transactions		Gross amount	Number of transactions	Gross amount	Maximum amount of the actual collateral that can be considered.			
											Real estate guarantee	Rest of real guarantees	Real estate guarantee	
Credit entities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public sector	55	89	21	22	11	5	2	22	8	13	7	7	-	2
Other financial institutions and: individual shareholder	248	45	120	60	40	10	25	79	2	59	22	8	7	13
Non-financial institutions and individual shareholder	259,792	9,631	45,746	13,663	9,255	1,075	7,106	109,973	5,522	21,265	7,839	5,531	414	6,233
Of which: Financing for constructions and property development	1,259	236	2,861	2,612	2,125	30	1,111	803	130	2,099	1,718	1,363	24	847
Other warehouses	1,919,831	4,568	878,272	19,627	9,480	3,896	4,408	755,948	1,819	126,086	4,824	3,234	428	2,864
Total	2,179,926	14,333	924,159	33,372	18,786	4,986	11,541	866,022	7,351	147,423	12,692	8,780	849	9,112
Financing classified as non- current assets and disposable groups of items that have been classified as held for sale	2,921	1,255	4,110	4,893	2,140	69	3,497	2,895	1,253	4,000	4,853	2,102	69	3,496

The transactions presented in the foregoing tables were classified at December 31, 2017 by nature, as follows:

- Non-performing: Operations that rest on an inadequate payment scheme will be classified within the non-performing category, regardless they include contract clauses that delay the repayment of the operation throughout regular payments or present amounts written off the balance sheet for being considered irrecoverable.
- Performing: Operations not classifiable as non-performing will be classified within this category. Operations will also be classified as normal if they have been reclassified from the non-performing category for complying with the specific criteria detailed below:
 - a) A period of a year must have expired from the refinancing or restructuring date.
 - b) The owner must have paid for the accrued amounts of the capital and interests, thus reducing the rearranged capital amount, from the date when the restructuring of refinancing operation was formalized.
 - c) The owner must not have any other operation with amounts past due by more than 90 days on the date of the reclassification to the normal risk category.

The table below shows the changes in 2017 in the forborne loan portfolio:

Millions of euros	2017
Beginning balance	37,365
Refinancing and restructuring of the period	12,675
<i>Memorandum item: Impact recorded in the income statement for the period</i>	2,406
Debt repayment	(9,107)
Foreclosure	(950)
Derecognised from the consolidated balance sheet	(5,334)
Others variations (*)	1,515
Balance at end of year	36,164

(*) Included EUR 7,020 million refinancing loans from Grupo Banco Popular Adquisition.

58% of the forborne loan transactions are classified as other than non-performing. Particularly noteworthy are the level of existing guarantees (50% of transactions are secured by collateral) and the coverage provided by specific allowances (representing 24% of the total forborne loan portfolio and 45% of the non-performing portfolio).

d) Trading market and structural risk

1. Activities subject to market risk and types of market risk

The perimeter of activities subject to market risk involve these operations where patrimonial risk is assumed as a consequence of market factors variations. Thus they include trading risks and also structural risks, which are also affected by market shifts.

This risk comes from changes in risk factors - interest rates, inflation rates, exchange rates, share prices, the spread on loans, commodity prices and the volatility of each of these elements - as well as from the liquidity risk of the various products and markets in which the Group operates, and balance sheet liquidity risk.

- Interest rate risk is the possibility that changes in interest rates could adversely affect the value of a financial instrument, a portfolio or the Group as a whole. It affects loans, deposits, debt securities, most assets and liabilities in the trading books and derivatives, among others.
- Inflation rate risk is the possibility that changes in inflation rates could adversely affect the value of a financial instrument, a portfolio or the Group as a whole. It affects instruments such as loans, debt securities and derivatives, where the return is linked to inflation or to a change in the actual rate.
- Exchange rate risk is the sensitivity of the value of a position in a currency other than the base currency to a movement in exchange rates. Hence, a long or open position in a foreign currency will produce a loss if that currency depreciates against the base currency. Among the positions affected by this risk are the Group's investments in subsidiaries in non-euro currencies, as well as any foreign currency transactions.
- Equity risk is the sensitivity of the value of positions in equities to adverse movements in market prices or expectations of future dividends. Among other instruments, this affects positions in shares, stock market indices, convertible bonds and derivatives using shares as the underlying asset (put, call, equity swaps, etc.).
- Credit spread risk is the risk or sensitivity of the value of positions in fixed income securities or in credit derivatives to movements in credit spread curves or in recovery rates associated with issuers and specific types of debt. The spread is the difference between financial instruments listed with a margin over other benchmark instruments, mainly the IRR of Government bonds and interbank interest rates.
- Commodities price risk is the risk derived from the effect of potential changes in prices. The Group's exposure to this risk is not significant and is concentrated in derivative operations on commodities with customers.
- Volatility risk is the risk or sensitivity of the value of a portfolio to changes in the volatility of risk factors: interest rates, exchange rates, shares, credit spreads and commodities. This risk is incurred by all financial instruments where volatility is a variable in the valuation model. The most significant case is financial options portfolios.

All these market risks can be partly or fully mitigated by using options, futures, forwards and swaps.

Other types of market risk require more complex hedging. For example:

- Correlation risk. Correlation risk is the sensitivity of the portfolio to changes in the relationship between risk factors (correlation), either of the same type (for example, two exchange rates) or different types (for example, an interest rate and the price of a commodity).
- Market liquidity risk. Risk when a Group entity or the Group as a whole cannot reverse or close a position in time without having an impact on the market price or the cost of the transaction. Market liquidity risk can be caused by a reduction in the number of market makers or institutional investors, the execution of a large volume of transactions, or market instability. It increases as a result of the concentration of certain products and currencies.
- Prepayment or cancellation risk. When the contractual relationship in certain transactions explicitly or implicitly allows the possibility of early cancellation without negotiation before maturity, there is a risk that the cash flows may have to be reinvested at a potentially lower interest rate. This mainly affects mortgage loans and mortgage securities.

- Underwriting risk. Underwriting risk arises as a result of an entity's involvement in the underwriting of a placement of securities or other type of debt, thus assuming the risk of owning part of the issue or the loan if the entire issue is not placed among the potential buyers.

In addition to market risks, balance sheet liquidity risk must also be considered: unlike market liquidity risk, balance sheet liquidity risk is defined as the possibility of not meeting payment obligations on time, or doing so at excessive cost. Among the losses caused by this risk are losses due to forced sales of assets or margin impacts due to the mismatch between expected cash inflows and outflows.

Pension and actuarial risks, which are described below, also depend on shifts in market factors.

Depending on the nature of the risk, activities are segmented as follows:

- a) Trading: financial services for customers and purchase-sale and taking positions in fixed-income, equity and currency products, mainly. The SGCB (Santander Global Corporate Banking) division is responsible for managing this risk.
- b) Structural risks: market risks inherent in the balance sheet, excluding the trading portfolio. Management decisions on these risks are taken by the Assets and Liabilities Committee (ALCO) of each country in coordination with the Group's ALCO Committee and are executed by the Financial division. This management seeks to inject stability and recurrence into the financial margin on the Group's commercial activity and economic value, maintaining adequate levels of liquidity and solvency. The risks are:
 - Structural interest rate risk: this arises from maturity mismatches and re-pricing of all assets and liabilities.
 - Structural exchange rate risk/hedging: exchange rate risk occurs when the currency in which the investment is made is different from the euro, irrespective of whether the company consolidates or not (structural exchange rate). Exchange-rate hedging positions for future profits in currencies other than the euro (hedging of profits) are also included under this heading.
 - Structural equity risk: this involves investments via stakes in financial or non-financial companies that are not consolidated, as well as available-for-sale portfolios consisting of equity positions.
- c) Liquidity risk: when measuring liquidity risk, the following types of risk are considered:
 - Financing risk (or short-term liquidity risk): this identifies the possibility that the entity is unable to meet its obligations as a result of the inability to sell assets or obtain financing.
 - Mismatch risk (or long term liquidity risk): this identifies the possibility that differences between the maturity structures of assets and liabilities generate an additional cost to the entity as a consequence of unappropriated management or a market situation that might affect the availability or the cost of funding sources.
 - Contingency risk: this identifies the possibility that adequate management levers will be unavailable to raise liquidity as a result of an outlier event that entails greater financing needs or more strict collateral requirements to raise funds.
 - Concentration risk: this identifies the possibility that the entity is overly concentrated as to sources of funding in terms of counterparties, maturities, products or geographies, that might give rise to issues if such concentration were to lead to non-renewal of financing.

- Market risk for liquidity risk purposes: the risk of loss of value of the entity's liquid assets buffer and that changes in the value of the entity's transactions (derivatives and guarantees, among others) may imply additional collateral needs and therefore impair liquidity.
- Asset encumbrance risk or risk of excess assets committed in financing transactions and other types of market dealing: the risk of not having sufficient unencumbered assets available to meet collateral or margin requirements or to execute actions under the liquidity contingency plan.

d) Pension and actuarial risk:

- Pension risk: the risk assumed by the Bank in relation to pension commitments with its employees. The risk lies in the possibility that the fund will not cover these commitments in the accrual period for the provision and the profitability obtained by the portfolio will not be sufficient, requiring the Group to increase its contributions.
- Actuarial risk: unexpected losses resulting from an increase in commitments to holders of insurance policies, as well as losses from unforeseen cost increases.

2. Trading market risk ^(*)

The Group's trading risk profile remained moderately low in 2017, in line with previous years, due to the fact that the Group's activity has traditionally focused on providing services to its customers, with only limited exposure to complex structured assets, as well as geographic diversification and risk factors.

The standard methodology Santander Group applies to trading activities is Value at Risk (VaR), which measures the maximum expected loss with a certain confidence level and time frame. The standard for historic simulation is a confidence level of 99% and a time frame of one day. Statistical adjustments are applied enabling the most recent developments affecting the levels of risk assumed to be incorporated efficiently and on a timely manner. A time frame of two years or at least 520 days from the reference date of the VaR calculation is used. Two figures are calculated every day: one applying an exponential decay factor that accords less weight to the observations furthest away in time and another with the same weight for all observations. The higher of the two is reported as the VaR.

^(*) Excluding Popular. Trading portfolios of Popular represents less than 1% of the equivalent market risk of Santander Group with very low activity and complexity.

The detail of the metrics risk related to the Group's balance sheet items as of December 31, 2017 is as follows:

Millions of euros	Balance sheet amount	Main market risk metric		Main risk factor for "Other" balance
		VaR	Other	
Assets subject to market risk	1,444,305	167,943	1,276,362	
Cash and deposits at central banks	110,995		110,995	Interest rate
Trading portfolio	125,458	124,924	534	Interest rate, spread
Other financial assets at fair value	34,782	34,500	282	Interest rate, spread
Available-for-sale financial assets	133,271	-	133,271	Interest rate, Equity market
Participations	6,184	-	6,184	Equity market
Hedging derivatives	8,537	8,519	18	Interest rate, exchange rate
Investments	916,504	-	916,504	Interest rate
Other financial assets ¹	47,390	-	47,390	Interest rate
Other non- financial assets ²	61,184	-	61,184	
Liabilities subject to market risk	1,444,305	175,088	1,269,217	
Trading portfolio	107,624	107,442	182	Interest rate, spread
Other financial liabilities at fair value	59,616	59,609	7	Interest rate, spread
Hedging derivatives	8,044	8,037	7	Interest rate, exchange rate
Financial liabilities at amortised cost ⁽³⁾	1,126,399	-	1,126,399	Interest rate
Provisions	14,489	-	14,489	Interest rate
Other financial liabilities	8,709	-	8,709	Interest rate
Equity	106,833	-	106,833	
Other non- financial liabilities	12,591	-	12,591	

(1) Includes adjustment to macro hedging, non-current assets held for sale, reinsurance assets, and insurance contracts linked to pensions and fiscal assets

(2) Includes intangible assets, material assets and other assets.

(3) Macro-hedging adjustment.

VaR during 2017 fluctuated between EUR 9.7 million and EUR 63.2 million (EUR 11.1 million and EUR 32.9 million in 2016). The most significant changes were related to changes in exchange rate and interest rate exposure and also market volatility.

The average VaR in 2017 was EUR 21.5 million slightly higher to the two previous years (EUR 18.3 million in 2016).

The following table shows the average and latest values of Var at 99% by risk factor in the last three years as well as the minimum and maximum values, and the expected shortfall (ES) to 97.5% at the end of 2017.

Total trading

Millions of euros	2017					2016		2015	
	VaR (99%)				ES (97.5%)	VaR		VaR	
	Min	Average	Max	Latest	Latest	Average	Latest	Average	Latest
Total	9.7	21.5	63.2	10.2	11.5	18.3	17.9	15.6	13.6
Diversification effect	(2.1)	(8.0)	(39.9)	(7.6)	(7.9)	(10.3)	(9.6)	(11.1)	(5.8)
Interest rate	7.7	16.2	70.4	7.9	10.0	15.5	17.9	14.9	12.7
Equities	1.0	3.0	5.9	1.9	2.1	1.9	1.4	1.9	1.1
Exchange rate	2.1	6.6	15.7	3.3	2.8	6.9	4.8	4.5	2.6
Credit spread	2.3	3.6	5.1	4.6	4.6	4.2	3.3	5.2	2.9
Commodities	0.0	0.0	0.1	0.0	0.0	0.1	0.1	0.2	0.1

The Group continued to have very limited exposure to complex structured instruments or vehicles, as a reflection of its culture of management in which prudence in risk management constitutes one of its principal symbols of identity. Specifically, at 2016 and 2017 year-end, the Group had:

- Hedge funds: the total exposure is not significant (EUR 32.6 million at close of December 2017) and is all indirect, acting as counterparty in derivatives transactions. The risk with this type of counterparty is analysed case by case, establishing percentages of collateralisation on the basis of the features and assets of each fund.
- Monolines: exposure to bond insurance companies (monolines) as at December 2017 was EUR 27.3 million, all of it indirect, by virtue of the guarantee provided by this type of entity for various financing or traditional securitisation transactions. The exposure in this case is to double default, as the primary underlying assets are of high credit quality.

This was mainly due to the integration of positions of institutions acquired by the Group, as Sovereign in 2009. All these positions were known at the time of purchase, having been duly provisioned. These positions, since their integration in the Group, have been notably reduced, with the ultimate goal of eliminating them from the balance sheet.

Santander's policy for approving new transactions related to these products remains very prudent and conservative. It is subject to strict supervision by the Group's senior management. Before approving a new transaction, product or underlying asset, the risks division verifies:

- The existence of an appropriate valuation model to monitor the value of each exposure: Mark-to-Market, Mark-to-Model or Mark-to-Liquidity.
- The availability in the market of observable data (inputs) needed to be able to apply this valuation model.

Provided the two aforementioned conditions are met, the risk division ascertains:

- The availability of appropriate systems, duly adapted to calculate and monitor every day the results, positions and risks of new operations.
- The degree of liquidity of the product or underlying asset, in order to make possible their coverage when deemed appropriate.

Calibration and test measures

The real losses can differ from the forecasts by the VaR for various reasons related to the limitations of this metric. This is set out in detail later in the section on the methodologies. The Group regularly analyses and contrasts the accuracy of the VaR calculation model in order to confirm its reliability.

The most important test consists of backtesting exercises, analysed at the local and global levels and in all cases with the same methodology. Backtesting consists of comparing the forecast VaR measurements, with a certain level of confidence and time frame, with the real results of losses obtained in a same time frame. This enables anomalies in the VaR model of the portfolio in question to be detected (for example, shortcomings in the parameterisation of the valuation models of certain instruments, not very adequate proxies, etc).

Santander calculates and evaluates three types of backtesting:

- "Clean" *backtesting*: the daily VaR is compared with the results obtained without taking into account the intra-day results or the changes in the portfolio's positions. This model serves to check the accuracy of the individual models used to assess and measure the risks of the various positions.
- *Backtesting* on complete results: daily VaR is compared with the day's net results, including the results of intra-day operations and those generated by fees and commissions.

- *Backtesting* on complete results without mark-ups or fees and commissions: daily VaR is compared with the day's net results, including the results of intra-day operations but excluding those generated by mark-ups and fees and commissions. This method is intended to obtain an idea of the intra-day risk assumed by the Group's treasury areas.

In 2017, for the total portfolio, there were two exceptions for Value at Earnings (VaE)⁸ at 99% (day on which daily profit was higher than VaE). The first, on May 23, explained by the major shifts in the exchange rates of the euro and US dollar against the Brazilian real and the interest rate curves for Brazil, as a result of political events in the country, and the second, on December 28, due to a general markets movement favourable to the portfolio positions.

There was also an exception to VaR at 99% (day on which the daily loss was higher than the VaR) on May 18, for the same reason as the exception to VaE of the same month.

The number of exceptions occurred is consistent with the assumptions specified in the VaR calculation model.

3. Structural balance sheet risks⁹ (*)

3.1. Main aggregates and variations

The market risk profile inherent in Grupo Santander's balance sheet, in relation to its asset volumes and shareholders' funds, as well as the budgeted financial margin, remained moderate in 2017, in line with previous years.

Structural VaR

A standardised metric such as VaR can be used for monitoring total market risk for the banking book, excluding the trading activity of Santander Global Corporate Banking distinguishing between fixed income (considering both interest rates and credit spreads on ALCO portfolios), exchange rate and equities.

In general the structural VaR is not significant according to the assets amounts or Capital of the Group:

	2017				2016		2015	
	Min	Average	Max	Latest	Average	Latest	Average	Latest
Structural VaR	754,9	878,0	991,6	815,7	869,3	922,1	698,5	710,2
Diversification Effect	(258,9)	(337,3)	(407,5)	(376,8)	(323,4)	(316,6)	(509,3)	(419,2)
VaR Interest rate*	280,9	373,9	459,6	459,6	340,6	327,2	350,0	264,2
VaR Exchange rate	471,2	546,9	621,1	471,2	603,4	588,5	634,7	657,1
VaR Equities	261,6	294,5	318,4	261,6	248,7	323,0	223,2	208,1

(*) Includes credit spread VaR on ALCO portfolios.

Structural interest rate risk

• Europe and the United States

The main balance sheets, i.e. those of Spain, the UK and the US, in mature markets and against a backdrop of low interest rates, reported positive sensitivities of the market value of equity and of the net interest margin to interest rate rises.

⁸ The definition and calculation methodology for VaE is set out in section 2.2.2.1.

⁹ Includes the total balance sheet, except for financial assets and liabilities held for trading.

(*) Includes the total balance sheet with the exception of trading portfolio. Excluding Popular with the exception in the VaR metric.

Exposure levels in all countries are moderate in relation to the annual budget and capital levels.

At the end of 2017, net interest income risk at one year, measured as sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was concentrated in the British pound yield curve, at EUR 246 million, the EUR, at EUR 219 million, the US dollar, at EUR 190 million and the Polish zloty, at EUR 55 million, all relating to risks of rate cuts.

At the same date, the main risk to the most relevant economic value of equity, measured as its sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was in the euro interest rate curve, at EUR 4,902 million, followed by the US dollar at EUR 626 million, the British pound at EUR 431 million and the Polish zloty at EUR 72 million, all with a risk of falling interest rates, scenarios which are now very unlikely.

- **Latin America**

Latin American balance sheets are usually positioned for interest rate cuts for both economic value and net interest income, except for net interest income in Mexico, where liquidity excess is invested in the short term in the local currency.

In 2017, exposure levels in all countries were moderate in relation to the annual budget and capital levels.

At the end of the year, net interest income risk over one year, measured as sensitivity to parallel changes in the worst-case scenario of ± 100 basis points, was concentrated in three countries: Brazil (EUR 95 million), Chile (EUR 39 million) and Mexico (EUR 36 million)

Risk to the economic value of equity over one year, measured as sensitivity to parallel ± 100 basis point movements in the worst-case scenario, was also concentrated in Brazil (EUR 521 million), Chile (EUR 179 million) and Mexico (EUR 91 million).

- **VaR of on-balance-sheet structural interest rate risk**

In addition to sensitivities to interest rate movements (in which, assessments of ± 100 bp movements are complemented by assessments of ± 25 bp, ± 50 bp and ± 75 bp movements to give a fuller understanding of risk in countries with very low rates), Santander also uses other methods to monitor structural balance sheet risk from interest rates: these include scenario analysis and VaR calculations, applying a similar methodology to that for trading portfolios.

Structural interest rate risk, measured in terms of VaR at one-day and at 99%, averaged EUR 373.9 million in 2017. It is important to note the high level of diversification between Europe and United States balance sheets and those of Latin America.

Structural foreign currency risk/hedges of results

Structural exchange rate risk arises from Group operations in currencies, mainly related to permanent financial investments, and the results and hedging of these investments.

This management is dynamic and seeks to limit the impact on the core capital ratio of movements in exchange rates¹⁰.

At the end of 2017, the largest exposures of permanent investments (with their potential impact on equity) were, in order, in Brazilian reais, UK pounds sterling, US dollars, Chilean pesos, Polish zlotys and Mexican pesos. The Group hedges some of these positions of a permanent nature with exchange-rate derivatives.

¹⁰ In early 2015, the criterion for coverage of the core capital ratio was changed from phase-in to fully loaded.

In addition, the financial area is responsible for managing exchange-rate risk for the Group's expected results and dividends in units where the base currency is not the euro.

Structural equity risk

Santander maintains equity positions in its banking book in addition to those of the trading portfolio. These positions are maintained as available for sale portfolios (capital instruments) or as equity stakes, depending on the percentage or control.

The equity portfolio available for the banking book at the end of 2017 was diversified in securities in various countries, mainly Spain, China, USA, Brazil and the Netherlands. Most of the portfolio is invested in the financial activities and insurance sectors. Among other sectors, to a lesser extent, are for example, the public administrations or the professional, scientific and technical activities.

Structural equity positions are exposed to market risk. VaR is calculated for these positions using market price data series or proxies. At the close of 2017, the VaR at 99% with a one day time frame was EUR 261.6 million.

3.2. Methodologies

Structural interest rate risk

The Group analyses the sensitivity of the net interest margin and market value of equity to changes in interest rates. This sensitivity arises from maturity and interest rate repricing gaps in the various balance sheet items.

Taking into consideration the balance-sheet interest rate position and the market situation and outlook, the necessary financial measures are adopted to align this position with that desired by the Group. These measures can range from the taking of positions on markets to the definition of the interest rate features of commercial products.

The metrics used by the Group to control interest rate risk in these activities are the repricing gap, the sensitivity of net interest margin and market value of equity to changes in interest rates, the duration of capital and value at risk (VaR) for economic capital calculation purposes.

Structural foreign currency risk/hedges of results

These activities are monitored by measuring positions, VaR and results on a daily basis.

Structural equity risk

These activities are monitored by measuring positions, VaR and results on a monthly basis.

Limit control system

As already stated for the market risk in trading, under the framework of the annual limits plan, limits are set for balance sheet structural risks, responding to the Group's risk appetite level.

The main limits are:

- Balance sheet structural interest rate risk:
 - Limit on the sensitivity of net interest income to 1 year.
 - Limit of the sensitivity of equity value.

- Structural exchange rate risk:
 - Net position in each currency (for hedging positions of results).

In the event of exceeding one of these limits or their sub limits, the risk management responsables must explain the reasons it occurred and provide action plans to correct it.

4. Pensions and actuarial risks

4.1. Pensions risk

In managing the risk associated with the defined-benefit employee pension funds, the Group assumes the financial, market, credit and liquidity risks incurred in connection with the fund's assets and investments and the actuarial risks arising from the fund's liabilities, i.e. the pension obligations to its employees.

The aim pursued by the Group in pensions risk control and management is primarily to identify, measure, follow up, control, mitigate and report this risk. The Group's priority, therefore, is to identify and mitigate all clusters of pensions risk.

Therefore, in the methodology used by the Group, the total losses on assets and liabilities in a stress scenario defined by changes in interest rates, inflation, stock markets and property indices, as well as credit and operational risk, are estimated every year.

4.2. Actuarial risk

Actuarial risk arises from biometric changes in the life expectancy of insureds (life insurance), unexpected increases in projected indemnity payments in non-life insurance and, in any event, unexpected changes in the behaviour of insurance policyholders in exercising the options envisaged in the contracts.

A distinction is made between the following actuarial risks:

- Life liability risk: risk of loss in the value of life insurance liabilities caused by fluctuations in the risk factors affecting such liabilities:
 - Mortality/longevity risk: risk of loss due to changes in the value of liabilities as a result of changes in the estimate of the probability of death/survival of insureds.
 - Morbidity risk: risk of loss due to changes in the value of liabilities as a result of changes in the estimate of the probability of disability/incapacity of insureds.
 - Surrender/lapse risk: risk of loss due to changes in the value of liabilities as a result of the early termination of the contract or changes in the policyholders' exercise of rights with regard to surrender, extraordinary contributions and/or paid up options.
 - Expense risk: risk of loss due to changes in the value of liabilities arising from adverse variances in expected expenses.
 - Catastrophe risk: losses caused by the occurrence of catastrophic events that increase the entity's life liabilities.
- Non-life liability risk: risk of loss due to changes in the value of non-life insurance liabilities caused by fluctuations in the risk factors affecting such liabilities:
 - Premium risk: loss arising from the lack of sufficient premiums to cater for claims that might be made in the future.

- Reserve risk: loss arising from the lack of sufficient reserves for claims incurred but not settled, including the expenses arising from the management of such claims.
- Catastrophe risk: losses caused by the occurrence of catastrophic events that increase the entity's non-life liabilities.

e) Liquidity and funding risk

Structural liquidity management seeks to finance the Group's recurring business with optimal maturity and cost conditions, avoiding the need to assume undesired liquidity risks.

Liquidity management at the Group is based on the following principles:

- Decentralised liquidity model.
- Medium- and long-term liquidity needs arising from the business must be funded using medium- and long-term instruments.
- High proportion of customer deposits, as a result of a commercial balance sheet.
- Diversification of wholesale funding sources by: instrument/investor; market/currency; and maturity.
- Restrictions on recourse to short-term wholesale financing.
- Availability of a sufficient liquidity reserve, including a capacity for discounting at central banks, to be drawn upon in adverse situations.
- Compliance with the regulatory liquidity requirements at Group and subsidiary level, as a new conditioning factor in management.

In order to ensure the effective application of these principles by all the Group entities, it was necessary to develop a single management framework resting on the following three cornerstones:

- A solid organisational and governance model that ensures the involvement of the subsidiaries' senior management in decision-taking and its integration into the Group's global strategy. The decision-making process for all structural risks, including liquidity and funding risk, is carried out by Local Asset and Liability Committees (ALCO) in coordination with the Global ALCO, which is the body empowered by Banco Santander's board in accordance with the corporate Asset and Liability Management (ALM) framework. This governance model has been reinforced as it has been included within the Santander Risk Appetite Framework. This framework meets the demands of regulators and market players emanating from the financial crisis to strengthen banks' risk management and control systems.
- In-depth balance sheet analysis and measurement of liquidity risk, supporting decision-taking and its control. The objective is to ensure the Group maintains adequate liquidity levels necessary to cover its short- and long-term needs with stable funding sources, optimising the impact of their costs on the income statement, both in normal and stressed conditions. The Group's liquidity risk management processes are contained within a conservative risk appetite framework established in each geographic area in accordance with its commercial strategy. This risk appetite defines maximum tolerance levels for key risk factors using internal and regulatory metrics in both normal and stressed market conditions, which establish the limits within which the subsidiaries can operate in order to achieve their strategic objectives.

- Management adapted in practice to the liquidity needs of each business. Every year, based on business needs, a liquidity plan is developed which will ensure
 - a solid balance sheet structure, with a diversified presence in the wholesale markets in terms of products and maturities, with moderate recourse to short-term products.
 - the use of liquidity buffers and limited use of balance sheet assets.
 - complying with both regulatory metrics and other metrics included in each entity's risk appetite statement. Over the course of the year, all the dimensions of the plan are monitored.

The Group develops the **ILAAP**, or internal liquidity adequacy process), an internal self-assessment process of the adequacy of liquidity which must be integrated into the Group's other risk management and strategic processes. It focuses on both quantitative and qualitative matters and is used as input for the SREP (Supervisory Review and Evaluation Process). The ILAAP shares the stress scenarios described above, with the Santander Group recording sound liquidity ratios in all of these.

Funding strategy and evolution of liquidity in 2017

2.1. Funding strategy

Santander's funding activity over the last few years has focused on extending its management model to all Group subsidiaries, including new incorporations, and, in particular, adapting the strategies of the subsidiaries to the increasingly demanding requirements of both markets and regulators.

In general terms, the approaches to funding strategies and liquidity management implemented by Santander subsidiaries are being maintained.

- Maintaining adequate and stable medium and long-term wholesale funding levels.
- Ensuring a sufficient volume of assets which can be discounted in central banks as part of the liquidity reserve.
- Strong liquidity generation from the commercial business through lower credit growth and increased emphasis on attracting customer deposits

All these developments, built on the foundations of a solid liquidity management model, enable Santander to enjoy a very robust funding structure today. The basic features of this are:

- High share of customer deposits due to its retail focused balance sheet. Customer deposits are the Group's main source of funding, representing just over two-thirds of the Group's net liabilities (i.e. of the liquidity balance) and 92% of net loans as of December 2017, moreover, these deposits are a highly stable due to the fact that they mainly arise from retail client activity. This represents an increase with respect to the 2016 figure of 87%. The liquidity evolution over the year can explain the majority of this change.
- Diversified wholesale funding focused on the medium and long term, with a very small relative short-term component. Medium and long term wholesale funding accounts for 18% of the Group's net funding and comfortably covers the lending not financed by customer deposits (commercial gap).

2.2. Evolution of liquidity in 2017

At the end of 2017, in comparison with 2016, the Group reported:

- A stable ratio of credits over net assets (total assets minus trading derivatives and inter-bank balances) of 75%, similar to the level in recent years. This high level in comparison with European competitors reflects the retail nature of Grupo Santander's balance sheet.
- Net loan-to-deposit ratio (LTD ratio) at 109%, within a very comfortable range (below 120%). This stability shows a balanced growth between assets and liabilities.
- The ratio of customer deposits plus medium and long-term funding to lending was held at 115% in the year.
- Reduced recourse to short-term wholesale funding. The ratio was around 2%, in line with previous years.
- Lastly, the Group's structural surplus (i.e. the excess of structural funding resources - deposits, medium and long-term funding and capital - over structural liquidity needs - fixed assets and loans) rose in 2017, to an average of EUR 156,927 million, unchanged on the end of the previous year.

Early compliance with regulatory ratios

As part of its liquidity management model, in recent years the Group has been managing the implementation, monitoring and early compliance with the new liquidity requirements set by international financial legislation.

- **LCR (Liquidity Coverage Ratio)**

The regulatory requirement for this ratio in 2017 was set at 80%. As of 1 January 2018 the minimum increases to 100%. As a result, the Group, both at a consolidated and subsidiary level, has increased its risk appetite from 100% in 2017 to 105% in 2018.

The Group's strong short-term liquidity starting position, combined with autonomous management of the ratio in all major units, enabled compliance levels of more than 100% to be maintained throughout the year, at both the consolidated and individual levels. As of December 2017, the Group's LCR ratio stood at 133%, comfortably exceeding the regulatory requirement. Although this requirement has only been set at the Group level, the other subsidiaries also comfortably exceed this minimum ratio.

- **NSFR (Net Stable Funding Ratio)**

The final definition of the net stable funding ratio approved by the Basel Committee in October 2014, has not yet come into effect. The Basel requirement still needs to be written into the CRR, which is expected to be published in the second half of 2018. The NSFR regulatory requirements will only become binding two years after its inclusion into European Law.

However, the Group has defined a management limit of 100% at the consolidated level and for almost all of its subsidiaries.

With regards to this ratio, Santander benefits from a high weight of customer deposits, which are more stable, permanent liquidity needs deriving from commercial activity funded by medium- and long-term instruments and limited recourse to short-term funds. Taken together, this enables Santander to maintain a balanced liquidity structure, reflected in NSFR ratios greater than 100%, both at Group and individual levels as at end December 2017.

In particular, the NSFR of the parent bank was 105%, the UK 121%, Brazil 109% and the United States 110%.

In short, the liquidity models and management of the Group and its main subsidiaries have enabled them to meet both regulatory metrics well ahead of schedule.

Asset encumbrance

It is important to note the Group's moderate use of assets as security for structural balance-sheet funding sources.

Following the guidelines laid down by the European Banking Authority (EBA) in 2014, the concept of asset encumbrance includes both on-balance-sheet assets provided as security in transactions to obtain liquidity and off-balance-sheet assets that have been received and re-used for the same purpose, as well as other assets associated with liabilities for reasons other than funding.

The reported Group information as required by the EBA at 2017 year-end is as follows:

On-balance-sheet encumbered assets

Thousands of millions of euros	Carrying amount of encumbered assets	Carrying amount of non-encumbered assets
Loans and advances	224.9	803.9
Equity instruments	16.3	10.8
Debt securities	89.8	109.6
Other assets	18.6	170.5
Total assets	349.6	1,094.7

Encumbrance of collateral received

Thousands of millions of euros	Fair value of encumbered collateral received or own debt securities issued	Fair value of collateral received or own debt securities issued available for encumbrance
Collateral received	86.7	27.2
Loans and advances	-	-
Equity instruments	3.2	5.5
Debt securities	81.6	21.7
Other collateral received	1.9	-
Own debt securities issued other than own covered bonds or ABSs	-	3.6

Encumbered assets and collateral received and matching liabilities

Thousands of millions of euros	Matching liabilities, contingent liabilities or securities lent	Assets, collateral received and own debt securities issued other than covered bonds and ABSs encumbered
Total sources of encumbrance (carrying amount)	330.7	436.3

On-balance-sheet encumbered assets amounted to EUR 349.6 thousand million, of which 64% are loans (mortgage loans, corporate loans, etc.). Off-balance-sheet encumbered assets amounted to EUR 86.7 thousand million, relating mostly to debt securities received as security in asset purchase transactions and re-used. Taken together, these two categories represent a total of EUR 436.3 thousand million of encumbered assets, which give rise to EUR 330.7 thousand million of matching liabilities.

As at June 2017, total asset encumbrance in funding operations represented 28.0% of the Group's extended balance sheet under EBA criteria (total assets plus guarantees received: €1,558 billion as of June 2017). The increase in this ratio compared to the values reported in 2016 are due to the acquisition of Banco Popular in June 2017, whose balance sheet was more encumbered than the rest of Grupo Santander.

Lastly, regard should be had to the different sources of encumbrance and the role they play in the Group's funding:

- 45 % of total encumbered assets relate to security provided in medium- and long-term financing transactions (with residual maturity of more than one year) to fund the commercial balance-sheet activity. This places the level of asset encumbrance in "structural" funding transactions at 13 % of the expanded balance sheet under EBA standards.

The other 55 % relate to transactions in the short-term market (with residual maturity of less than one year) or to security provided in derivative transactions whose purpose is not to fund the ordinary business activity but rather to ensure efficient short-term liquidity management.

f) Operational risk

Santander Group defines operational risk (OR) as the risk of losses from defects or failures in its internal processes, people or systems, or external events, thus covering risk categories such as fraud, and technological, cyber, legal and conduct risk.

Operational risk is inherent to all products, activities, processes and systems and is generated in all business and support areas. For this reason, all employees are responsible for managing and controlling the operational risks generated in their sphere of action.

This chapter refers to operational risks in general (these are also referred to as non-financial risks in Santander). Particular aspects of some risk factors are set out in more detail in specific sections (e.g. section C.4. Compliance and conduct risk).

The Group's target in the area of OR management and control is to identify, assess and mitigate risk concentrations, regardless of whether they produce losses or not. Analysing exposure to OR helps to establish priorities in managing this risk. During 2017, the Group has sought further improvement in its management model through a number of different initiatives designed by the Risks division. One of these initiatives is to continue the AORM (Advanced Operational Risk Management) transformation project. This programme is designed to enhance operational risk management capacities through an advanced risk measurement approach, helping to reduce future exposure and losses impacting the income statement.

The various phases of the operational risk management and control model are the following:

- Identify the inherent risk in all the Group's activities, products, processes and systems.
- Define the target profile for the risk, specifying the strategies by unit and time frame, by establishing the OR appetite and OR tolerance for the annual losses estimation and monitoring thereof.
- Measure and assess operational risk objectively, continuously and consistently with regulatory and sector standards.

- Continuously monitor operational risk exposure, and implement control procedures and improve the internal control environment.
- Establish mitigation measures that eliminate or minimise the risk.
- Develop regular reports on operational risk exposure and its level of control for senior management and the Group's areas and units, and inform the market and regulatory bodies.
- Define and implement the methodology needed to calculate internal capital in terms of expected and unexpected loss.

The following are needed for each of the aforementioned processes:

- Define and implement systems that enable operational risk exposure to be monitored and controlled, taking advantage of existing technology and achieving the maximum automation of applications.
- Define and document policies for managing and controlling operational risk, and implement management tools for this risk in accordance with regulations and best practices.
- Define common tools, taxonomies and metrics for the entire Organisation.

Risk identification, measurement and assessment model

A series of quantitative and qualitative corporate techniques and tools have been defined by the Group to identify, measure and assess operational risk. These are combined to produce a diagnosis on the basis of the risks identified and an assessment of the area or unit through their measurement and evaluation.

The quantitative analysis of this risk is carried out mainly with tools that register and quantify the level of potential losses associated with operational risk events. Qualitative analysis seek to assess aspects (coverage, exposure) linked to the risk profile, enabling the existing control environment to be captured.

Implementation of the model and initiatives

Almost all the Group's units are now incorporated into the model with a high degree of homogeneity.

The Group completed its transformation to an advanced operational risk management (AORM) approach in 2017. The programme has a twofold objective: on one hand, to consolidate the current operational risk model, and, on the other, to adopt the best market practices and to use monitoring of an integrated and consolidated operational risk profile to direct the business strategy and tactical decisions in a proactive way.

Operational risk information system

The Group's corporate information system, called *Heracles*, supports operational risk management tools, providing information for reporting functions and needs at both local/corporate levels. The objective of *Heracles* is to improve decision making for OR management throughout the Organisation.

This objective will be achieved by ensuring that those responsible for risks in every part of the Organisation have a comprehensive vision of the risk, and the supporting information they need, when they need it. This comprehensive and timely vision of risk is facilitated by the integration of various programmes, such as assessment of risks and controls, scenarios, events and metrics, using a common taxonomy and methodological standards. This integration provides a more accurate risk profile and significantly improves efficiency by cutting out redundant and duplicated effort.

Cyber-security and data security plans:

Throughout 2017, Santander continued paying full attention to cyber-security risks, which affect all companies and institutions, including those in the financial sector. This situation is a cause of concern for all entities and regulators, prompting the implementation of preventative measures to be prepared for any attack of this kind.

A new organisational structure has been specified and Group governance for management and control of this risk has been reinforced. Specific committees have been set up and cyber-security metrics have been included in the Group's risk appetite. These metrics have been monitored and reported in the geographies and at global level.

The Group's intelligence and analysis function has also been reinforced, by contracting Bank threat monitoring services. In addition, progress is being made in mitigation activities related to the identification and access management in all geographies, with the backing of senior management.

Progress has also been made in the incident registration, notification and escalation mechanisms for internal reporting and reporting to supervisors.

Mitigation measures

The Group uses the model to monitor the mitigation measures for the main risk which have been identified through the internal OR management tools (internal event database, indicators, self-assessment, scenarios, audit recommendations, etc.) and other external information sources (external events and industry reports).

Active mitigation management became even more important in 2017, with the participation of the first line of defence and the operational risk control function, through which specialist business and support functions exercise additional control. Furthermore, the Group continued to move forward with pre-emptive implementation of operational risk management and control policies and procedures.

Business continuity plan

The Group has a business continuity management system (BCMS), which ensures that the business processes of the Bank's entities continue to operate in the event of a disaster or serious incident.

The basic objective is to:

- Minimise the possible damage from an interruption to normal business operations on people, and adverse financial and business impacts for the Group.
- Reduce the operational effects of a disaster, providing predefined and flexible guidelines and procedures to be used to re-launch and recover processes.
- Restart time-sensitive business operations and associated support functions, in order to achieve business continuity, stable profits and planned growth.
- Protect the public image of, and confidence in, the Santander Group.
- Meet the Group's obligations to its employees, customers, shareholders and other stakeholders.

During 2017, the Group continued to advance in implementing and continuously improving its business continuity management system. The Bank has reviewed the methods and approaches to reinforce governance of the review and approval of continuity strategies and plans, to ensure that this process is implemented at the appropriate level within the organisation, to comply with new regulatory requirements and to cover emerging risks (such as cyber-risk).

g) Compliance and conduct risk

Scope, aim, definitions and objective

The compliance and conduct function fosters the adherence of Santander Group to the rules, supervisory requirements, principles and values of good conduct, by setting standards, and discussing, advising and reporting in the interest of employees, customers, shareholders and the community as a whole.

This function addresses all matters related to regulatory compliance, prevention of money laundering and terrorism financing, governance of products and consumer protection, and reputational risk.

Compliance and Conduct has cemented the progress made in the two previous years. In 2017, the function has taken a leap forward at the corporate level and in the various units of the Group, as part of the strategic compliance programme now underway.

Under the current corporate configuration of the three lines of defence at Santander Group, Compliance and Conduct is an independent second-line control function under the CEO, reporting directly and regularly to the board of directors and its committees, through the GCCO (Group Chief Compliance Officer).. This configuration is aligned with the requirements of banking regulation and with the expectations of supervisors.

The risk are defined as:

- Conduct and compliance risk: risk arising from practices, processes or behaviours that are inappropriate or in breach of internal regulations, the law or the supervisor's requirements.
- Reputational risk: risk of current or potential negative economic impact to the Bank due to damage to the perception of the Bank on the part of employees, customers, shareholders/investors and the wider community.

The Group's objective is to minimise the probability that irregularities occur and that any irregularities that should occur are identified, assessed, reported and quickly resolved.

Other control functions (risks and audit) also take part in controlling these risks.

Compliance risk control and supervision

The first lines of defence have the primary responsibility for managing compliance and conduct risks, jointly with the business units, that directly originate such risks, and the compliance and conduct function. This is performed either directly or through assigning compliance and conduct activities or tasks.

The function is also responsible for setting up, fostering and ensuring that units begin to use the standardised frameworks, policies and standards applied throughout the Group. For this purpose, in 2017 a standard regulatory tree has been developed throughout the Group, as well as a process for its monitoring and systematic control.

The GCCO is responsible for reporting to Santander Group's governance and management bodies, and must also advise and inform, as well as promote the development of the function. This is independently of the Risks function's other reporting to the governance and management bodies of all Group risks, which also includes compliance and conduct risks.

In 2017, the Bank has reinforced and evolved the new compliance and conduct model, especially at the Group's units. The Corporation has put in place the necessary components to ensure ongoing control and oversight by creating robust governance schemes, and systems for reporting and interacting with units in accordance with the parent/subsidiaries governance model operated by the Group.

Furthermore, Internal Audit - as part of the third line of defence functions - performs the tests and audits necessary to verify that adequate controls and oversight mechanisms are being applied, and that the Group's rules and procedures are being followed.

In 2017, the Bank has reviewed, updated and streamlined corporate frameworks for the compliance and conduct function. These are first-level documents that regulate the function, with which the management bodies of the various units must comply.

- General compliance framework.
- Products and services marketing and consumer protection framework.
- Anti-money laundering and anti-terrorist financing framework.

The General Code of Conduct enshrines the ethical principles and rules of conduct that govern the actions of all Santander Group's employees. It is supplemented in certain matters by the rules found in other codes and their internal rules and regulations.

In addition, the General Code of Conduct sets out:

- Compliance functions and responsibilities.
- The rules governing the consequences of non-compliance with it.
- A whistle-blowing channel for the submission and processing of reports of allegedly irregular conduct.

The Compliance and Conduct function, under the supervision of the Risk supervision, Regulation and Compliance Committee (RSRCC), is responsible for ensuring effective implementation and oversight of the General Code of Conduct, as the board is the owner of the Code and the corporate frameworks that implement it.

A highlight of 2017 was the development of a reputational risk model that captures the key elements for managing risk in this area. The model is being gradually implemented in the units.

This model identifies the main sources of reputational risk, establishing a preventive approach for its correct management, determines the functions involved in the management and control of this risk and its governance bodies.

Governance and the organisational model

In accordance with the mandate entrusted by the board to the Compliance and Conduct function, in 2017, great strides were made in the strategic compliance programme. In the two previous years, the scope and objectives of the model were defined, and the initiative was implemented at the corporate level. In 2017, it was implemented at the Group's various units, so that by the end of 2018 the Bank will have achieved compliance and conduct function in line with the highest standards of the finance industry.

Governance

The following corporate committees - each of which has a corresponding local replica - are collegiate compliance and conduct governance bodies:

The Regulatory Compliance Committee is the collegiate body for regulatory compliance matters. It has the following key functions:

- (i) Controlling and overseeing regulatory compliance risk in the Group, as a second line of defence;
- (ii) Specifying the regulatory compliance risk control model throughout the Santander Group, based on common regulations applicable to several countries where the Group operates.

- (iii) Deciding on significant regulatory compliance issues that might pose a risk to the Group.
- (iv) Fixing the correct interpretation of the General Code of Conduct and specialised codes, and making proposals for improvement.

In 2017, the Regulatory Compliance Committee held four meetings.

The Corporate Commercialisation Committee is the collegiate governance body for the approval of products and services. It has the following key functions:

- (i) Validating new products or services proposed by the parent company or by any subsidiary/Group unit, prior to their launch.
- (ii) Establishing the commercialisation risk control model in the Group, including risk assessment indicators, and proposing the commercialisation and consumer protection risk appetite to the Compliance Committee.
- (iii) Establishing interpretation criteria and approving the reference models to develop the corporate product and service marketing and consumer protection framework, and its rules, and to validate the local adaptations of those models.
- (iv) Assessing and deciding which significant marketing questions might pose a potential risk for the Group, depending on the authorities granted or the powers required to be exercised under legal obligations.

The Corporate Commercialisation Committee met 12 times in 2017 and presented a total of 148 proposals of new products/services and models or other reference documents regarding commercialisation, having validated all of them except one.

The Monitoring and Consumer Protection Committee is the Group's collegiate governance body for the monitoring of products and services, and the assessment of customer protection issues in all Group units. It has the following key functions:

- (i) Monitoring the marketing of products and services by country and by product type, reviewing all the available information and focusing on products and services under special monitoring, and costs of conduct, compensation to customers, sanctions, etc.
- (ii) Monitoring the common claim measurement and reporting methodology, based on root-cause analysis, and the quality and sufficiency of the information obtained.
- (iii) Establishing and assessing how effective corrective measures can be when risks are detected in the governance of products and consumer protection within the Group.
- (iv) Identifying, managing and reporting preventively on the problems, events, significant situations and best practices in commercialization and consumer protection in a transversal way across the Group.

The Monitoring and Consumer Protection Committee met 23 times in 2017.

The Anti-money Laundering/ Anti-terrorism Financing Committee is the collegiate body in this field. It has the following key functions:

- (i) Controlling and overseeing the risk of anti-money laundering and anti-terrorism financing (AML/ATF) in the Group, as second line of defence
- (ii) Defining the AML/ATF risk control model in Santander Group.
- (iii) Creating reference models for the development of the AML/ATF frameworks and their regulations.
- (iv) Monitor projects for improvement and transformation plans for AML/ATF and, where appropriate, set in motion supporting or corrective measures.

During 2017, this committee met four times.

The Reputational Risk Steering Committee. This governance body was created in September 2016 to safeguard proper implementation of the reputational risk model.

The committee is chaired by the Group Chief Compliance Officer, whose main functions are:

- Supporting implementation of the corporate reputational risk model.
- Evaluating sources of reputational risk, and their criticality.
- Defining action plans to prevent reputational risk.
- Analysing reputational risk events.
- Specifying processes for escalation and reporting to senior management in matters of reputational risk.

The committee met four times in 2017.

The Corporate Compliance and Conduct Committee is the high-level collegiate body of the Compliance and Conduct function, bringing together the objectives of the committee's referred to above.

Its main functions are as follows:

- (i) Monitoring and assessing compliance and conduct risk which could impact Santander Group, as the second line of defence.
- (ii) Proposing updates and modifications to the general compliance framework and corporate function frameworks for ultimate approval by the board of directors.
- (iii) Reviewing significant compliance and conduct risk events and situations, the measures adopted and their effectiveness, and proposing that they be escalated or transferred, whenever the case may be.
- (iv) Setting up and assessing corrective measures when risks of this kind are detected in the Group, either due to weaknesses in established management and control, or due to new risks appearing.
- (v) Monitoring new regulations which appear or those modified, and establishing their scope of application in the Group, and, if applicable, the adaptation or mitigation measures necessary.

The Corporate Compliance and Conduct Committee met nine times in 2017.

Regulatory compliance

Functions

The following functions are in place for adequate control and supervision of regulatory compliance risks:

- Implement the Group's General Code Of Conduct and other codes and rules developing the same. Advise on resolving doubts that arise from such implementation.
- Receive and handle the accusations made by employees or third parties via the whistle blowing channel.
- Direct and coordinate investigations into non-compliance, being able to request support from Internal Audit and proposing the sanctions that might be applicable in each case to the Irregularities Committee.

- Control and oversee compliance risk relating to: (i) employee-related events (Corporate Defence); (ii) regulations affecting the organisation (General Data Protection Regulation – GDPR – and Foreign Account Tax Compliance Act –FATCA) ; (iii) compliance with specific regulations on international markets (Volcker Rule, EMIR, Dodd-Frank); (iv) publication of relevant Santander Group information; and (v) implementation of policies and rules to prevent market abuse.
- Report significant Group information to the Comisión Nacional del Mercado de Valores, Spain's securities market regulator, and the regulators of other exchanges on which Santander is listed.
- Oversee mandatory training activities on regulatory compliance.

Product governance and consumer protection

The products and consumer protection governance function defines the key elements needed for adequate management and control of commercialisation and consumer protection risks, which are defined as risks arising from inadequate practices in customer relations, customer treatment, the products offered to customers and their suitability for each specific customer.

Anti-money laundering and anti-terrorism financing

One of Santander Group's strategic objectives is to maintain an advanced and efficient anti-money laundering and anti-terrorism financing systems, constantly adapted to international regulations, with the capacity to confront the development of new techniques by criminal organisations.

h) Reputational risk

In 2017, the Group made significant progress implementing the corporate reputational risk model, which is now embedded in the Corporation.

The specific characteristics of reputational risk are a vast number of sources that requires a unique approach and control model, separate from other risks. The reputational risk management requires for a global interaction with both first and second lines of defence functions and with management functions in relation to the stakeholders in order to ensure a consolidated supervision of the risk, efficiently supported on the current control frameworks. The aim is for reputational risk to be integrated into both business and support activities, and internal processes, thus allowing the risk control and oversight functions to integrate them in their activities.

The reputational risk model is accordingly based on a prominently preventive approach to risk management and control, and also on effective processes for identification and early warning management of events, and subsequent monitoring of events and detected risks.

i) Model risk

The Santander Group has far-reaching experience in the use of models to help make all kinds of decisions, and risk management decisions in particular.

A model is defined as a system, approach or quantitative methods which applies theories, techniques or statistical, economic, financial or mathematical hypotheses to convert input data into quantitative estimates. The models are simplified representations of real world relationships between observed characteristics, values and observed assumptions. By simplifying in this way, the Group can focus attention on the specific aspects which are considered to be most important to apply a certain model.

Use of models entails model risk, defined as the risk of loss arising from inaccurate predictions that prompt the Bank to take sub-optimal decisions, or misuse of a model.

According to this definition, the sources of Model Risk are as follows:

- the model itself, due to the utilisation of incorrect or incomplete data, or due to the modelling method used and its implementation in systems,
- improper use of the model.

The materialisation of model risk may prompt financial losses, inadequate commercial and strategic decision making or damages to the Group's reputation.

Santander Group has been working towards the definition, management and control of model risk for several years. Since 2015, a specific area has been put aside to control this risk, within the Risk Division.

Model risk management and control functions are performed in the Corporation and in each of the Group's core entities. These functions are guided by the model risk management model, with principles, responsibilities and processes that are common across the Group. The model addresses organisation, governance, model management and model validation, among other matters.

j) Strategic risk

For Santander, strategic risk counts with a strategic risk control and management model which is used as a reference for Group subsidiaries. This model includes the definition of the risk, the principles and key processes for management and control, as well as functional and governance aspects.

Strategic risk is the risk of loss or harm arising from strategic decisions or poor implementation of decisions affecting the long-term interests of the Group's main stakeholders, or inability to adapt to changes in the environment.

The entity's business model is a key factor for strategic risk. It has to be viable and sustainable, and capable of generating results in line with the Bank's objectives and over time.

k) Capital risk

Santander Group defines capital risk as the risk that the Entity does not have sufficient capital, in quantitative or qualitative terms, to fulfil its internal business objectives, regulatory requirements, or market expectations.

The capital risk function, in its capacity as second line of defence, controls and oversees the activities of the first line of defence chiefly by means of the following processes:

- Supervision of capital planning and adequacy exercises through a review of all their components (balance sheet, profit and loss account, risk-weighted assets and available capital).
- Ongoing supervision of the Group's capital measurement activities, including single operations with capital impact.

The Group commands a sound solvency position, above the levels required by regulators and by the European Central bank.

In late 2017, the ECB sent each entity its minimum prudential capital requirements for the following year. In 2018, at the consolidated level, Grupo Santander has to maintain a minimum capital ratio of 8.655% CET1 phase-in (4.5% for Pillar I, 1.5% for Pillar 2 requirement, 1.875% for the capital conservation buffer, 0.75% as a Global Systemically Important Entity and 0.03% as a Counter-cyclical buffer). Grupo Santander must also maintain a minimum Tier 1 phase-in capital ratio of 1.5%, and minimum total phase-in capital of 12.155%.

1. Regulatory capital

In 2017, the solvency target set was achieved. Santander's CET1 fully loaded ratio stood at 10.84% at the close of the year, demonstrating its organic capacity to generate capital. The key regulatory capital figures are indicated below:

Reconciliation of accounting capital with regulatory capital (Millions of Euros)

	2017	2016
Subscribed capital	8,068	7,291
Share Premium account	51,053	44,912
Reserves	52,577	49,244
Treasury shares	(22)	(7)
Attributable profit	6,619	6,204
Approved dividend	(2,029)	(1,667)
Shareholders' equity on public balance sheet	116,265	105,978
Valuation Adjustments	(21,777)	(15,039)
Non- controlling interests	12,344	11,761
Total Equity on public balance sheet	106,832	102,700
Goodwill and intangible assets	(28,537)	(28,405)
Eligible preference shares and participating securities	7,635	6,469
Accrued dividend	(968)	(802)
Other adjustments (*)	(7,679)	(6,253)
Tier I (Phase-in)	77,283	73,709

(1) Fundamentally for non-computable non-controlling interests and deductions and reasonable filters in compliance with CRR

The following table shows the Phase-in capital coefficients and a detail of the eligible internal resources of the Group:

	2017	2016
Capital coefficients		
Level 1 ordinary eligible capital (millions of euros)	74,173	73,709
Level 1 additional eligible capital (millions of euros)	3,110	-
Level 2 eligible capital (millions of euros)	13,422	12,628
Risk-weighted assets (millions of euros)	605,064	588,088
Level 1 ordinary capital coefficient (CET 1)	12.26%	12.53%
Level 1 additional capital coefficient (AT1)	0.51%	-
Level 1 capital coefficient (TIER1)	12.77%	12.53%
Level 2 capital coefficient (TIER 2)	2.22%	2.15%
Total capital coefficient	14.99%	14.68%

Elegible capital (Millions of Euros)

	2017	2016
Elegible capital		
Common Equity Tier I	74,173	73,709
Capital	8,068	7,291
(-) Treasury shares and own shares financed	(22)	(10)
Share Premium	51,053	44,912
Reserves	52,241	49,234
Other retained earnings	(22,363)	(14,924)
Minority interests	7,991	8,018
Profit net of dividends	3,621	3,735
Deductions	(26,416)	(24,548)
<i>Goodwill and intangible assets</i>	(22,829)	(21,585)
<i>Others</i>	(3,586)	(2,963)
Additional Tier I	3,110	-
Elegible Instruments AT1	8,498	6,469
T1- excesses- subsidiaries	347	351
Residual value of dividends	(5,707)	(6,820)
Others	(27)	-
Tier II	13,422	12,628
Elegible Instruments T2	9,901	9,039
Gen. Funds and surplus loans loss prov. IRB	3,823	3,493
T2-excesses- subsidiaries	(275)	96
Others	(27)	-
Total eligible capital	90,706	86,337

Note: Santander Bank and its affiliates had not taken part in any State aid programmes.

Model roll-out

As regards credit risk, the Group continued its plan to implement Basel's advanced internal rating-based (AIRB) approach for almost all the Group's banks (up to covering more than 90% of net exposure of the credit portfolio under these models). Meeting this objective in the short term will also be conditioned by the acquisition of new entities, as well as by the need for coordination between supervisors of the validation processes of internal models.

The Group operates in countries where the legal framework among supervisors is the same, as is the case in Europe via the Capital Directive. However, in other jurisdictions, the same process is subject to the cooperation framework between the supervisor in the home country and that in the host country with different legislations. This means, in practice, adapting to different criteria and calendars in order to attain authorisation for the use of advanced models on a consolidated basis.

The Group currently has supervisory authorisation to use advanced approaches for calculating the regulatory capital requirements for credit risk of the parent bank and its main subsidiaries in Spain, the UK and Portugal, and certain portfolios in Mexico, Brazil, Chile, Scandinavia (Sweden, Finland, Norway), France and the US. The strategy of implementing Basel in the Group is focused on achieving use of advanced models in the main institutions in the Americas and Europe. During 2017, the Portugal IFIC portfolios were authorised, and we are awaiting completion of the supervisory validation process for the Chile institutions and sovereigns, Santander Consumer Germany mortgages and most of its revolving products and PSA UK retail, dealers and fleets.

With regard to operational risk, Grupo Santander currently applies the standard approach to calculating regulatory capital, as set out in the European Capital Directive. In February 2016, the European Central Bank authorised the use of the alternative standard approach to calculate capital requirements at consolidated level in Banco Santander Brazil.

As for the other risks expressly considered in Basel Pillar I, in market risk this year the Group received permission to use its internal model in the treasury trading activity in the UK, in addition to those already authorised in Spain, Chile, Portugal and Mexico.

Leverage ratio

The leverage ratio has been defined within the regulatory framework of Basel III as a measure of the capital required by financial institutions not sensitive to risk. The Group performs the calculation as stipulated in CRD IV and its subsequent amendment in EU Regulation no. 573/2013 of January 17, 2015, which was aimed at harmonising calculation criteria with those specified in the BCBS “Basel III leverage ratio framework” and “Disclosure requirements” documents.

This ratio is calculated as Tier 1 capital divided by leverage exposure. Exposure is calculated as the sum of the following items:

- Accounting assets, excluding derivatives and items treated as deductions from Tier 1 capital (for example, the balance of loans is included, but not that of goodwill).
- Off-balance-sheet items (mainly guarantees, unused credit limits granted and documentary credits) weighted using credit conversion factors.
- Inclusion of net value of derivatives (gains and losses are netted with the same counterparty, minus collaterals if they comply with certain criteria) plus a charge for the future potential exposure.
- A charge for the potential risk of security funding transactions.
- Lastly, it includes a charge for the risk of credit derivative swaps (CDS).

The European Commission's proposals to modify CRR and CRD IV on November 23, 2016, foresee a mandatory requirement of a 3% leverage ratio for Tier 1 capital, which would be added to the own funds requirements in the article 92 of the CRR. The proposals for the Commission's modification also point to the possibility of introducing a buffer of leverage ratio for global systemic entities in the future.

Millions of Euros	31-12-2017	31-12-2016
Leverage		
Level 1 Capital	77,283	73,709
Exposure	1,463,090	1,364,889
Leverage Ratio	5.28%	5.40%

Global systemically important banks

The Group is one of 30 banks designated as global systemically important banks (G-SIBs).

The designation as a systemically important entity is based on the measurement set by regulators (the FSB and BCBS), based on 5 criteria (size, cross-jurisdictional activity, interconnectedness with other financial institutions, substitutability and complexity).

This definition means it has to fulfil certain additional requirements, which consist mainly of a capital buffer (1%), in TLAC requirements (total loss absorbing capacity), that we have to publish relevant information more frequently than other banks, greater regulatory requirements for internal control bodies, special supervision and drawing up of special reports to be submitted to supervisors.

The fact that Grupo Santander has to comply with these requirements makes it a more solid bank than its domestic rivals.

55. Explanation added for translation to English

These consolidated financial statements are presented on the basis of the regulatory financial reporting framework applicable to the Group in Spain (see Note 1.b).

Appendix I

Subsidiaries of Banco Santander, S.A. (1)

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
2 & 3 Triton Limited (d)	United Kingdom	0.00%	100.00%	100.00%	100.00%	PROPERTY	48	1	12
A & L CF (Guernsey) Limited (n)	Guernsey	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
A & L CF December (1) Limited (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	13	0	0
A & L CF June (2) Limited (e)	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	2	0	0
A & L CF June (3) Limited (e)	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	10	(1)	0
A & L CF March (5) Limited (d)	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	2	0	0
A & L CF September (4) Limited (f)	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	2	0	0
Abbey Business Services (India) Private Limited (d)	India	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	(1)	0	0
Abbey Covered Bonds (Holdings) Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Abbey Covered Bonds (LM) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Abbey Covered Bonds LLP	United Kingdom	-	(b)	-	-	SECURITISATION	(394)	101	0
Abbey National Beta Investments Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Abbey National Business Office Equipment Leasing Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	2	0	0
Abbey National International Limited	Jersey	0.00%	100.00%	100.00%	100.00%	BANKING	15	3	0
Abbey National Nominees Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	BROKERAGE	0	0	0
Abbey National PLP (UK) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Abbey National Property Investments	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	528	(2)	156
Abbey National Treasury Services Investments Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Abbey National Treasury Services Overseas Holdings	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	401	(2)	406
Abbey National Treasury Services plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	BANKING	4,227	143	3,211
Abbey National UK Investments	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Abbey Stockbrokers (Nominees) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	BROKERAGE	0	0	0
Abbey Stockbrokers Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	BROKERAGE	2	0	2
Ablassa Participaciones, S.L.	Spain	18.94%	81.06%	100.00%	100.00%	HOLDING COMPANY	335	(36)	454
Administración de Bancos Latinoamericanos Santander, S.L.	Spain	24.11%	75.89%	100.00%	100.00%	HOLDING COMPANY	2,545	(4)	1,863
Aevis Europa, S.L.	Spain	68.80%	27.54%	96.34%	68.80%	CARDS	1	0	1
AFB SAM Holdings, S.L.	Spain	1.00%	99.00%	100.00%	100.00%	HOLDING COMPANY	116	733	113
Afisa S.A.	Chile	0.00%	100.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	5	0	5
ALIL Services Limited	Isle of Man	0.00%	100.00%	100.00%	100.00%	SERVICES	6	0	6
Aliseda Participaciones Inmobiliarias, S.L.	Spain	0.00%	100.00%	100.00%	-	PROPERTY	0	0	0
Aliseda Real Estate, S.A.	Spain	0.00%	100.00%	100.00%	-	PROPERTY	50	(2)	48
Aliseda, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	-	PROPERTY	4,203	(1,669)	2,537
Aljarafe Golf, S.A. (j)	Spain	0.00%	89.41%	89.41%	89.41%	PROPERTY	0	0	1
Aljardi SGPS, Lda.	Portugal	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	1,220	(10)	1,148
Alliance & Leicester Cash Solutions Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Alliance & Leicester Commercial Bank plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	25	0	25
Alliance & Leicester Investments (Derivatives) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Alliance & Leicester Investments (No.2) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	3	0	1
Alliance & Leicester Investments Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	6	0	1
Alliance & Leicester Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	3	0	0
Alliance & Leicester Personal Finance Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	(230)	1	0
Altamira Santander Real Estate, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	225	(189)	11
Amazonia Trade Limited	United Kingdom	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
AN (123) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	6
Andaluz de Inversiones, S.A.	Spain	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	92	0	27
Andara Retail, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	0	0	0
ANITCO Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Aquanima Brasil Ltda.	Brazil	0.00%	100.00%	100.00%	100.00%	E-COMMERCE	3	0	0
Aquanima Chile S.A.	Chile	0.00%	100.00%	100.00%	100.00%	SERVICES	0	1	0
Aquanima México S. de R.L. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	E-COMMERCE	1	0	2

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Aquanima S.A.	Argentina	0.00%	100.00%	100.00%	100.00%	SERVICES	1	0	0
Arcas - Sociedade Imobiliária Portuguesa, Lda. (r)	Portugal	0.00%	99.90%	100.00%	100.00%	REAL ESTATE	(5)	0	0
Arco Organización, S.L.	Spain	0.00%	59.40%	59.40%	-	HOTEL ACTIVITIES	0	0	0
Argentine, S.A. (j) (p)	Uruguay	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Atlantes Azor No. 1	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Azor No. 2	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No. 2	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No. 3	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No. 4	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No. 5	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No. 7	Portugal	-	(b)	-	-	SECURITISATION	0	0	0
Atlantes Mortgage No.1 FTC	Portugal	-	(b)	-	-	SECURITISATION	24	0	0
Atlantes Mortgage No.1 plc	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Atlantys Espacios Comerciales, S.L.	Spain	0.00%	71.45%	100.00%	100.00%	REAL ESTATE	25	0	17
Atual Companhia Securitizadora de Créditos Financeiros	Brazil	0.00%	89.67%	100.00%	100.00%	FINANCE SERVICES	30	(5)	27
Auto ABS 2012-3 Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS DFP Master Compartment France 2013	France	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS French Lease Master Compartment 2016	France	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS French Loans Master	France	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS French LT Leases Master	France	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS German Loans Master	France	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS Italian Loans Master S.R.L.	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS Spanish Loans 2016, Fondo de Titulización	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS Swiss Leases 2013 GmbH	Switzerland	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS UK Loans 2017 Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS UK Loans 2017 Plc	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS UK Loans Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Auto ABS UK Loans PLC	United Kingdom	-	(b)	-	-	SECURITISATION	(9)	12	0
Auto ABS2 FCT Compartment 2013-A (j)	France	-	(b)	-	-	SECURITISATION	0	0	0
Auttar HUT Processamento de Dados Ltda.	Brazil	0.00%	79.36%	100.00%	100.00%	IT SERVICES	3	1	3
Aviación Antares, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	40	4	28
Aviación Británica, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	11	1	6
Aviación Centaurus, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	35	2	25
Aviación Comillas, S.L. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	RENTING	8	0	9
Aviación Intercontinental, A.I.E.	Spain	65.00%	35.00%	100.00%	65.00%	RENTING	79	3	63
Aviación Laredo, S.L.	Spain	99.00%	1.00%	100.00%	-	AIR TRANSPORT	4	0	5
Aviación Oyambre, S.L. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	RENTING	0	0	1
Aviación RC II, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	12	1	9
Aviación Real, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	9	1	9
Aviación Regional Cántabra, A.I.E. (j)	Spain	73.58%	0.00%	73.58%	73.58%	RENTING	0	0	0
Aviación Scorpius, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	40	3	26
Aviación Suances, S.L.	Spain	99.99%	0.01%	100.00%	-	AIR TRANSPORT	3	0	2
Aviación Tritón, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	23	3	19
Aymoré Crédito, Financiamento e Investimento S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	FINANCE	267	147	349
Banca PSA Italia S.p.a.	Italy	0.00%	50.00%	50.00%	50.00%	BANKING	262	35	123
Banco Bandepe S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	BANKING	779	59	721
Banco de Albacete, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	BANKING	14	0	9
Banco de Asunción, S.A. en liquidación voluntaria (j)	Paraguay	0.00%	99.33%	99.33%	99.33%	BANKING	0	0	0
Banco Madesant - Sociedade Unipessoal, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	BANKING	1,099	(10)	1,091
Banco Olé Bonsucesso Consignado S.A.	Brazil	0.00%	53.80%	60.00%	60.00%	BANKING	187	34	140
Banco Pastor, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	-	BANKING	536	(205)	321
Banco Popular Español, S.A.	Spain	0.00%	100.00%	100.00%	-	BANKING	19,384	(13,560)	6,880
Banco PSA Finance Brasil S.A.	Brazil	0.00%	44.84%	50.00%	50.00%	FINANCE	68	8	33
Banco S3 México, S.A., Institución de Banca Múltiple	Mexico	0.00%	100.00%	100.00%	-	CREDIT INSTITUTION	70	(1)	72
Banco Santander - Chile	Chile	0.00%	67.12%	67.18%	67.18%	BANKING	3,624	766	3,306
Banco Santander (Brasil) S.A.	Brazil	13.91%	75.77%	90.24%	90.00%	BANKING	13,919	2,013	10,151
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo	Mexico	0.00%	75.06%	99.99%	99.99%	BANKING	4,162	746	3,684

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Financiero Santander México									
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México como Fiduciaria del Fideicomiso 100740	Mexico	0.00%	75.06%	100.00%	100.00%	FINANCE	49	18	50
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México como Fiduciaria del Fideicomiso 2002114	Mexico	0.00%	75.19%	100.00%	100.00%	HOLDING COMPANY	11	0	9
Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México como Fiduciaria del Fideicomiso GFSSLPT	Mexico	0.00%	75.06%	100.00%	100.00%	FINANCE	5	1	4
Banco Santander (Panamá), S.A. (j)	Panama	0.00%	100.00%	100.00%	100.00%	BANKING	33	1	31
Banco Santander (Suisse) SA	Switzerland	0.00%	100.00%	100.00%	100.00%	BANKING	550	26	325
Banco Santander Bahamas International Limited	Bahamas	0.00%	100.00%	100.00%	100.00%	BANKING	467	10	477
Banco Santander Consumer Portugal, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	BANKING	151	28	128
Banco Santander de Negocios Colombia S.A.	Colombia	0.00%	100.00%	100.00%	100.00%	FINANCE	66	1	68
Banco Santander International	United States	0.00%	100.00%	100.00%	100.00%	BANKING	796	55	851
Banco Santander Perú S.A.	Peru	99.00%	1.00%	100.00%	100.00%	BANKING	149	19	121
Banco Santander Puerto Rico	Puerto Rico	0.00%	100.00%	100.00%	100.00%	BANKING	752	(4)	749
Banco Santander Río S.A.	Argentina	0.00%	99.30%	99.20%	99.20%	BANKING	874	247	415
Banco Santander Totta, S.A.	Portugal	0.00%	99.85%	99.96%	99.95%	BANKING	2,815	705	3,415
Banco Santander, S.A.	Uruguay	97.75%	2.25%	100.00%	100.00%	BANKING	338	54	191
Banif International Bank, Ltd (j)	Bahamas	0.00%	99.85%	100.00%	100.00%	BANKING	(2)	2	0
Bank Zachodni WBK S.A.	Poland	0.00%	69.34%	69.34%	69.41%	BANKING	4,530	459	4,328
Bansa Santander S.A.	Chile	0.00%	100.00%	100.00%	100.00%	PROPERTY	9	15	24
Bansalud, S.L. (j)	Spain	72.34%	12.00%	84.34%	84.34%	IT SERVICES	0	0	0
Bansamex, S.A.	Spain	50.00%	0.00%	50.00%	50.00%	CARDS	8	0	1
BCLF 2013-1 B.V.	Holland	-	(b)	-	-	SECURITISATION	0	0	0
Besaya ECA Designated Activity Company	Ireland	-	(b)	-	-	FINANCE	0	0	0
Bilkreditt 3 Designated Activity Company (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Bilkreditt 4 Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Bilkreditt 5 Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Bilkreditt 6 Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Bilkreditt 7 Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Bodegas Señorío de Nevada, S.L.	Spain	0.00%	62.80%	62.80%	-	FOOD INDUSTRY	0	0	0
Bonsucesso Tecnologia LTDA.	Brazil	0.00%	53.80%	100.00%	100.00%	IT SERVICES	0	1	0
BPE Financiaciones, S.A.	Spain	0.00%	100.00%	100.00%	-	FINANCE	1	0	0
BPE Representações y Participações, Ltda.	Brazil	0.00%	100.00%	100.00%	-	FINANCE	0	0	0
BPP Asesores S.A.	Argentina	0.00%	100.00%	100.00%	-	FINANCE	(1)	0	0
BPV Promotora de Vendas e Cobrança Ltda.	Brazil	0.00%	53.80%	100.00%	100.00%	FINANCE	2	1	2
BRL V - Fundo de Investimento Imobiliário - FII	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	130	(23)	96
BRS Investments S.A.	Argentina	0.00%	100.00%	100.00%	100.00%	FINANCE	36	8	73
BZ WBK F24 S.A.	Poland	0.00%	69.34%	100.00%	99.99%	FINANCE	0	0	0
BZ WBK Faktor Sp. z o.o.	Poland	0.00%	69.34%	100.00%	100.00%	FINANCE SERVICES	14	3	1
BZ WBK Finanse Sp. z o.o.	Poland	0.00%	69.34%	100.00%	100.00%	FINANCE SERVICES	49	10	22
BZ WBK Inwestycje Sp. z o.o.	Poland	0.00%	69.34%	100.00%	100.00%	BROKERAGE	10	0	8
BZ WBK Leasing S.A.	Poland	0.00%	69.34%	100.00%	100.00%	LEASING	129	4	31
BZ WBK Towarzystwo Funduszy Inwestycyjnych S.A.	Poland	50.00%	34.67%	100.00%	100.00%	FUND MANAGEMENT COMPANY	4	16	39
Caja de Emisiones con Garantía de Anualidades Debidas por el Estado, S.A.	Spain	62.87%	0.00%	62.87%	62.87%	FINANCE	0	0	0
Cántabra de Inversiones, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	(12)	28	54
Cántabro Catalana de Inversiones, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	278	31	267
Cantera de Albanilla, S.L.	Spain	0.00%	100.00%	100.00%	-	PROPERTY	0	0	0
Capital Street Delaware LP	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Capital Street Holdings, LLC	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	13	0	13
Capital Street REIT Holdings, LLC	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	1,082	12	1,094
Capital Street S.A.	Luxembourg	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Carfax (Guernsey) Limited (n)	Guernsey	0.00%	100.00%	100.00%	100.00%	INSURANCE BROKERAGE	23	0	23
Carfinco Financial Group Inc.	Canada	96.42%	0.00%	96.42%	96.42%	HOLDING COMPANY	199	(140)	56
Carfinco Inc.	Canada	0.00%	96.42%	100.00%	100.00%	FINANCE	41	5	44

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Casa de Bolsa Santander, S.A. de C.V., Grupo Financiero Santander México	Mexico	0.00%	75.04%	99.97%	99.97%	BROKERAGE	43	4	35
Cater Allen Holdings Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Cater Allen International Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	BROKERAGE	0	0	0
Cater Allen Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	BANKING	414	75	251
Cater Allen Lloyd's Holdings Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	(9)	0	0
Cater Allen Syndicate Management Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	ADVISORY SERVICES	1	0	1
CCAP Auto Lease Ltd.	United States	0.00%	68.12%	100.00%	100.00%	LEASING	(72)	(5)	0
Centro de Capacitación Santander, A.C.	Mexico	0.00%	75.06%	100.00%	100.00%	CHARITABLE ENTITY	1	0	1
Cercebelo Assets, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	(1)	0	0
Certidesa, S.L.	Spain	0.00%	100.00%	100.00%	100.00%	AIRCRAFT RENTING	(50)	(4)	0
Chrysler Capital Auto Funding I LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	0	(21)	0
Chrysler Capital Auto Funding II LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(24)	6	0
Chrysler Capital Auto Receivables LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	0	0	0
Chrysler Capital Auto Receivables Trust 2016-A	United States	-	(b)	-	-	SECURITISATION	13	7	0
Chrysler Capital Master Auto Receivables Funding 2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	148	(46)	0
Chrysler Capital Master Auto Receivables Funding 3 LLC	United States	0.00%	68.12%	100.00%	100.00%	NO ACTIVITY	0	0	0
Chrysler Capital Master Auto Receivables Funding LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	45	41	0
Club Zaudin Golf, S.A. (j)	Spain	0.00%	85.07%	95.15%	95.15%	SERVICES	0	0	0
Compagnie Generale de Credit Aux Particuliers - Credipar S.A.	France	0.00%	50.00%	100.00%	100.00%	BANKING	363	115	428
Compagnie Pour la Location de Vehicules - CLV	France	0.00%	50.00%	100.00%	100.00%	FINANCE	33	13	26
Consulteam Consultores de Gestão, Lda.	Portugal	0.00%	100.00%	100.00%	-	PROPERTY	(355)	(47)	0
Consumer Lending Receivables LLC	United States	0.00%	68.12%	100.00%	100.00%	SECURITISATION	0	0	0
Corporación Financiera ISSOS, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	37	0	37
Crawfall S.A. (g) (j)	Uruguay	100.00%	0.00%	100.00%	100.00%	SERVICES	0	0	0
Dansk Auto Finansiering I Designated Activity Company (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Darep Designated Activity Company	Ireland	100.00%	0.00%	100.00%	100.00%	REINSURANCE	10	(1)	7
Desarrollo de Infraestructuras de Castilla, S.A. Unipersonal	Spain	0.00%	71.40%	100.00%	100.00%	WATER SUPPLY	0	0	0
Digital Procurement Holdings N.V.	Holland	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	4	0	1
Diners Club Spain, S.A.	Spain	75.00%	0.00%	75.00%	75.00%	CARDS	10	2	9
Dirección Estratega, S.C.	Mexico	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0
Dirgenfin, S.L. en liquidación (j)	Spain	0.00%	100.00%	100.00%	100.00%	REAL ESTATE DEVELOPMENT	(8)	(1)	0
Drive Auto Receivables Trust 2015-A	United States	-	(b)	-	-	SECURITISATION	(13)	10	0
Drive Auto Receivables Trust 2015-B	United States	-	(b)	-	-	SECURITISATION	(8)	21	0
Drive Auto Receivables Trust 2015-C	United States	-	(b)	-	-	SECURITISATION	(23)	9	0
Drive Auto Receivables Trust 2015-D	United States	-	(b)	-	-	SECURITISATION	(33)	14	0
Drive Auto Receivables Trust 2016-A	United States	-	(b)	-	-	SECURITISATION	(41)	12	0
Drive Auto Receivables Trust 2016-B	United States	-	(b)	-	-	SECURITISATION	(87)	33	0
Drive Auto Receivables Trust 2016-C	United States	-	(b)	-	-	SECURITISATION	(141)	81	0
Drive Auto Receivables Trust 2017-1	United States	-	(b)	-	-	SECURITISATION	0	(79)	0
Drive Auto Receivables Trust 2017-2	United States	-	(b)	-	-	SECURITISATION	0	(66)	0
Drive Auto Receivables Trust 2017-3	United States	-	(b)	-	-	SECURITISATION	0	(124)	0
Drive Auto Receivables Trust 2017-A	United States	-	(b)	-	-	SECURITISATION	0	(65)	0
Drive Auto Receivables Trust 2017-B	United States	-	(b)	-	-	SECURITISATION	0	(63)	0
Drive Auto Receivables Trust 2018-1	United States	0.00%	68.12%	100.00%	-	NO ACTIVITY	0	0	0
Eagle Hispania, S.L.	Spain	0.00%	100.00%	100.00%	-	FINANCE	0	0	0
Edificaciones Nimec, S.L.	Spain	0.00%	100.00%	100.00%	-	PROPERTY	0	0	0
EDT FTPYME Pastor 3 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%	-	SECURITISATION	(1)	(1)	0
Elbrus Properties, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	6	0	6
Electrolyser, S.A. de C.V.	Mexico	0.00%	75.06%	100.00%	100.00%	SERVICES	0	0	0
Entidad de Desarrollo a la Pequeña y Micro Empresa Santander Consumo Perú S.A.	Peru	55.00%	0.00%	55.00%	55.00%	FINANCE	18	2	11
Erestone S.A.S.	France	0.00%	90.00%	90.00%	90.00%	REAL ESTATE	1	0	1
Eurobanco S.A. en liquidación (j)	Uruguay	0.00%	100.00%	100.00%	100.00%	INACTIVE	0	0	0
Eurovida – Companhia de Seguros de Vida, S.A.	Portugal	0.00%	99.98%	100.00%	-	INSURANCE	101	8	111
Evidence Previdência S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	HOLDING COMPANY	63	10	66
FFB - Participações e Serviços, Sociedade Unipessoal, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	3,786	(1)	1,020

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Fib Realty Corporation	United States	0.00%	100.00%	100.00%		NO ACTIVITY	0	0	0
Finance Professional Services, S.A.S.	France	0.00%	100.00%	100.00%	100.00%	SERVICES	2	0	2
Finaceira El Corte Inglés, Portugal, S.F.C., S.A.	Portugal	0.00%	51.00%	100.00%	100.00%	FINANCE	8	1	4
Financiera El Corte Inglés, E.F.C., S.A.	Spain	0.00%	51.00%	51.00%	51.00%	FINANCE	214	76	140
Finespa, S.A.	Spain	0.00%	100.00%	100.00%		REAL ESTATE	11	(1)	8
First National Motor Business Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
First National Motor Contracts Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
First National Motor Facilities Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
First National Motor Finance Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	ADVISORY SERVICES	0	0	0
First National Motor Leasing Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
First National Motor plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
First National Tricity Finance Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	5	0	5
Fomento e Inversiones, S.A. Unipersonal (l)	Spain	0.00%	0.00%	0.00%	100.00%	HOLDING COMPANY	-	-	-
Fondo de Titulización de Activos PYMES Santander 9	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos RMBS Santander 1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos RMBS Santander 2	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos RMBS Santander 3	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander 2	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Consumer Spain Auto 2013-1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Consumer Spain Auto 2014-1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Empresas 1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Empresas 2	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Empresas 3	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Hipotecario 7	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Hipotecario 8	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización de Activos Santander Hipotecario 9	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización PYMES Santander 12	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización RMBS Santander 4	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización RMBS Santander 5	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización Santander Consumer Spain Auto 2016-1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización Santander Consumer Spain Auto 2016-2	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización Santander Consumo 2	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondo de Titulización Santander Financiación 1	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fondos Santander, S.A. Administradora de Fondos de Inversión (en liquidación) (j)	Uruguay	0.00%	100.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	0	0	0
Fortensky Trading, Ltd.	Ireland	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Fórum de Negocios de Granada, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Fórum de Negocios de Motril, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Fórum de Negocios del Sur, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Fosse (Master Issuer) Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Fosse Funding (No.1) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	(10)	5	0
Fosse Master Issuer PLC	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	2	(3)	0
Fosse PECO Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Fosse Trustee (UK) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
FTPME Banesto 2, Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
FTPME Santander 2 Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Fuencarral Agrupanorte, S.L. Unipersonal	Spain	0.00%	71.45%	100.00%	100.00%	PROPERTY	98	3	72
Fundo de Investimentos em Direitos Creditórios Multisegmentos NPL Ipanema V – Não padronizado	Brazil	-	(b)	-	-	INVESTMENT FUND	0	0	0
Fundo de Investimentos em Direitos Creditórios Multisegmentos NPL Ipanema VI – Não padronizado (s)	Brazil	-	(b)	-	-	INVESTMENT FUND	10	0	0
Gamma, Sociedade Financeira de Titularização de Créditos, S.A.	Portugal	0.00%	99.85%	100.00%	100.00%	SECURITISATION	7	0	8
GC FTPME Pastor 4 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	0	0	0
General de Terrenos y Edificios Servicios Integrales, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	3	0	0
General de Terrenos y Edificios, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	21	(5)	15
Geoban, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	SERVICES	24	14	24
Gesban México Servicios Administrativos Globales, S.A. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	SERVICES	1	0	0

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Gesban Santander Servicios Profesionales Contables Limitada	Chile	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Gesban Servicios Administrativos Globales, S.L.	Spain	99.99%	0.01%	100.00%	100.00%	SERVICES	3	1	1
Gesban UK Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	PAYMENTS AND COLLECTIONS SERVICES	1	0	0
Gestión de Activos Castellana 40, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	(16)	(44)	0
Gestión de Instalaciones Fotovoltaicas, S.L. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	ELECTRICITY PRODUCTION	0	0	0
Gestora de Invetimentos Ipanema S.A.	Brazil	0.00%	62.77%	100.00%		FUND MANAGEMENT COMPANY	0	0	0
Gestora de Procesos S.A. en liquidación (j)	Peru	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Gestora Europea de Inversiones, S.A.	Spain	0.00%	100.00%	100.00%		SERVICES	(16)	(10)	0
Gestora Patrimonial Calle Francisco Sancha 12, S.L.	Spain	68.80%	27.54%	96.34%	68.80%	SECURITIES AND REAL ESTATE MANAGEMENT	40	(2)	19
Gestora Popular, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	5	(2)	2
Getnet Adquirência e Serviços para Meios de Pagamento S.A.	Brazil	0.00%	79.36%	88.50%	88.50%	PAYMENT SERVICES	344	107	358
Gieldokracja Spółka z o.o.	Poland	0.00%	69.34%	100.00%	100.00%	SERVICES	0	0	0
Girobank Investments Ltd (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	1	0	0
Global Carhuela Patrimonio No Estratégico, S.L. Unipersonal	Spain	0.00%	71.40%	100.00%	100.00%	PROPERTY	16	2	12
Gold Leaf Title Company	United States	0.00%	100.00%	100.00%		FINANCE	1	0	0
Golden Bar (Securitisation) S.r.l.	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Golden Bar Stand Alone 2014-1	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Golden Bar Stand Alone 2015-1	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Golden Bar Stand Alone 2016-1	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Golden Bar Whole Loan Note VFN 2013-1	Italy	-	(b)	-	-	SECURITISATION	0	0	0
Green Energy Holding Company, S.L.	Spain	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	1	0	0
Grupo Empresarial Santander, S.L.	Spain	99.11%	0.89%	100.00%	100.00%	HOLDING COMPANY	2,393	276	2,900
Grupo Financiero Santander México, S.A.B. de C.V.	Mexico	74.97%	0.10%	75.10%	75.09%	HOLDING COMPANY	4,159	749	4,361
Grupo La Toja Hoteles, S.L.	Spain	0.00%	90.00%	90.00%		HOLDING COMPANY	65	0	59
GTS El Centro Equity Holdings, LLC (c)	United States	0.00%	81.90%	81.90%	81.90%	HOLDING COMPANY	32	(1)	33
GTS El Centro Project Holdings, LLC (c)	United States	0.00%	81.90%	100.00%	100.00%	HOLDING COMPANY	30	1	33
Guaranty Car, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	AUTOMOTIVE	2	0	2
Habitatrix, S.L.	Spain	0.00%	71.45%	100.00%	100.00%	PROPERTY	0	0	0
Hercepopular, S.L.	Spain	0.00%	51.00%	51.00%		PROPERTY	8	(7)	3
Hipototta No. 1 plc (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Hipototta No. 4 FTC	Portugal	-	(b)	-	-	SECURITISATION	(45)	0	0
Hipototta No. 4 plc	Ireland	-	(b)	-	-	SECURITISATION	0	2	0
Hipototta No. 5 FTC	Portugal	-	(b)	-	-	SECURITISATION	(36)	(2)	0
Hipototta No. 5 plc	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Hispamer Renting, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	RENTING	1	0	1
Holbah II Limited	Bahamas	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	604	(14)	1,053
Holbah Santander, S.L. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	69	(4)	692
Holmes Funding Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	(4)	(37)	0
Holmes Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Holmes Master Issuer plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	3	(2)	0
Holmes Trustees Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Holneth B.V.	Holland	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	251	150	316
Ibérica de Compras Corporativas, S.L.	Spain	97.17%	2.83%	100.00%	100.00%	E-COMMERCE	6	1	6
IM Banco Popular MBS 2 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	5	3	0
IM Grupo Banco Popular Consumo 1 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	0	7	0
IM Grupo Banco Popular Empresas 7 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	3	21	0
IM Grupo Banco Popular Leasing 3 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	0	2	0
IM Grupo Banco Popular MBS 3 Fondo de Titulización de Activos	Spain	0.00%	100.00%	100.00%		SECURITISATION	1	3	0
Independence Community Bank Corp.	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	3,588	35	3,623
Ingeniería de Software Bancario, S.L.	Spain	100.00%	0.00%	100.00%	100.00%	IT SERVICES	187	30	144
Inmo Francia 2, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	54	0	54

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Inmobiliária Das Avenidas Novas, S.A.	Portugal	0.00%	71.45%	100.00%	100.00%	PROPERTY	3	0	2
Inmobiliaria Viagracia, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	106	(3)	24
Insurance Funding Solutions Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	(2)	0	0
Integry Tecnologia e Serviços A H U Ltda.	Brazil	0.00%	79.36%	100.00%	100.00%	IT SERVICES	19	0	15
Interfinance Holanda B.V.	Holland	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Intermediación y Servicios Tecnológicos, S.A.	Spain	0.00%	100.00%	100.00%		SERVICES	2	0	1
Inversiones Capital Global, S.A. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	332	(5)	329
Inversiones Casado del Alisal, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	(1)	2	0
Inversiones Inmobiliarias Alprosa, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	414	1	389
Inversiones Inmobiliarias Canvives, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%		PROPERTY	2,770	(1,176)	1,590
Inversiones Inmobiliarias Cedaceros, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	(25)	(4)	0
Inversiones Inmobiliarias Elencia, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Inversiones Inmobiliarias Gercebio, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	(10)	(1)	0
Inversiones Inmobiliarias Inagua, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Inversiones Inmobiliarias Jeráguilas, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	(27)	(5)	0
Inversiones Inmobiliarias Linara, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Inversiones Inmobiliarias Popsol, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	3	0	3
Inversiones Inmobiliarias Tamadaba, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	53	(23)	31
Inversiones Inmobiliarias Tamdab, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Inversiones Inmobiliarias Valabia, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Inversiones Marítimas del Mediterráneo, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	INACTIVE	18	(2)	4
Ipanema Empreendimentos e Participações S.A.	Brazil	0.00%	62.77%	70.00%		COLLECTION SERVICES	0	0	0
Isban Argentina S.A.	Argentina	87.42%	12.58%	100.00%	100.00%	FINANCE SERVICES	4	1	2
Isban Brasil S.A.	Brazil	0.00%	100.00%	100.00%	100.00%	SERVICES	15	5	22
Isban Chile S.A.	Chile	0.00%	100.00%	100.00%	100.00%	IT SERVICES	22	6	20
Isban DE GmbH	Germany	0.00%	100.00%	100.00%	100.00%	IT SERVICES	7	0	7
Isban México, S.A. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	IT SERVICES	32	2	38
Isla de los Buques, S.A.	Spain	0.00%	100.00%	100.00%		FINANCE	1	0	0
La Toja, S.A.	Spain	0.00%	86.22%	86.22%		HOTEL	36	0	27
La Unión Resinera Española, S.A. en liquidación (j)	Spain	76.79%	19.55%	96.35%	96.35%	CHEMISTRY	9	0	8
Langton Funding (No.1) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	(20)	0
Langton Mortgages Trustee (UK) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Langton PECO Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Langton Securities (2008-1) plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Langton Securities (2010-1) PLC	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Langton Securities (2010-2) PLC	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Langton Securities (2012-1) PLC (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Langton Securities Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Laparanza, S.A.	Spain	61.59%	0.00%	61.59%	61.59%	AGRICULTURAL AND LIVESTOCK	28	0	16
Las Albaryzas de Otura, S.L.	Spain	0.00%	100.00%	100.00%		PROPERTY	0	0	0
Limatesa Gestión de Servicios Integrales, S.L.	Spain	0.00%	100.00%	100.00%		FINANCE	0	0	0
Liquidity Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FACTORING	0	0	0
Luri 1, S.A. (m)	Spain	31.00%	0.00%	31.00%	31.00%	PROPERTY	18	(2)	5
Luri 2, S.A. (j) (m)	Spain	30.00%	0.00%	30.00%	30.00%	PROPERTY	4	0	0
Luri 4, S.A. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	1	4	2
Luri 6, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	REAL ESTATE INVESTMENT	1,234	60	1,433
MAC No. 1 Limited (i)	United Kingdom	-	(b)	-	-	MORTGAGE	0	0	0
Manberor, S.A.	Spain	0.00%	100.00%	100.00%		PROPERTY	(90)	0	0
Marina Golf, S.L.	Spain	0.00%	100.00%	100.00%		SPORTS EXPLOITATION	(3)	(1)	0
Master Red Europa, S.L.	Spain	68.80%	27.54%	96.34%	68.80%	CARDS	1	0	1
Mata Alta, S.L.	Spain	0.00%	61.59%	100.00%	100.00%	PROPERTY	0	0	0
Meglache, S.A.	Spain	0.00%	100.00%	100.00%		REAL ESTATE	0	0	0
Merciver, S.L.	Spain	99.90%	0.10%	100.00%	100.00%	FINANCIAL ADVISORY	0	0	1

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Merlion Aviation One Designated Activity Company	Ireland	51.00%	0.00%	51.00%	51.00%	RENTING	28	6	0
Metrovacesa Inmuebles y Promociones, S.L.	Spain	0.00%	71.45%	100.00%	100.00%	PROPERTY	32	(10)	16
Metrovacesa Promoción y Arrendamiento, S.A.	Spain	0.00%	71.40%	99.93%	70.27%	REAL ESTATE DEVELOPMENT	310	26	240
Metrovacesa, S.A.	Spain	35.90%	35.55%	71.45%	70.27%	REAL ESTATE DEVELOPMENT	2,436	(38)	1,806
Moneybit, S.L.	Spain	100.00%	0.00%	100.00%	-	SERVICES	0	0	0
Mortgage Engine Limited	United Kingdom	0.00%	100.00%	100.00%	-	FINANCE SERVICES	0	0	0
Motor 2012 Holdings Limited (j)	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2012 PLC (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Motor 2014-1 Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2014-1 PLC (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	2	(2)	0
Motor 2015-1 Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2015-1 PLC	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	(1)	1	0
Motor 2016-1 Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2016-1 PLC	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Motor 2016-1M Ltd	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2017-1 Holdings Limited	United Kingdom	-	(b)	-	-	SECURITISATION	0	0	0
Motor 2017-1 PLC	United Kingdom	0.00%	100.00%	100.00%	-	SECURITISATION	0	0	0
Naviera Mirambel, S.L.	Spain	0.00%	100.00%	100.00%	100.00%	FINANCE	0	0	0
Naviera Trans Gas, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	6	2	46
Naviera Trans Iron, S.L.	Spain	100.00%	0.00%	100.00%	100.00%	LEASING	21	1	21
Naviera Trans Ore, A.I.E.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	19	1	17
Naviera Trans Wind, S.L.	Spain	99.99%	0.01%	100.00%	100.00%	RENTING	1	2	3
Naviera Transcantábrica, S.L.	Spain	100.00%	0.00%	100.00%	-	LEASING	4	0	4
Naviera Transchem, S.L. Unipersonal	Spain	100.00%	0.00%	100.00%	-	LEASING	0	0	0
Newcomar, S.L. en liquidación (j)	Spain	40.00%	40.00%	80.00%	80.00%	REAL ESTATE	1	0	0
Norbest AS	Norway	7.94%	92.06%	100.00%	100.00%	SECURITIES INVESTMENT	94	(1)	94
Novimovest – Fundo de Investimento Imobiliário	Portugal	0.00%	79.40%	79.51%	79.08%	INVESTMENT FUND	329	8	265
Nuberos Retail 1, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	0	0	0
NW Services CO.	United States	0.00%	100.00%	100.00%	100.00%	E-COMMERCE	4	0	2
Open Bank, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	BANKING	231	1	236
Open Digital Services, S.L.	Spain	99.97%	0.03%	100.00%	-	SERVICES	16	(13)	16
Operadora de Carteras Gamma, S.A.P.I. de C.V.	Mexico	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	6	0	11
Optimal Investment Services SA	Switzerland	100.00%	0.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	24	(1)	23
Optimal Multiadvisors Ireland Plc / Optimal Strategic US Equity Ireland Euro Fund (c)	Ireland	0.00%	54.18%	51.25%	51.25%	FUND MANAGEMENT COMPANY	4	0	0
Optimal Multiadvisors Ireland Plc / Optimal Strategic US Equity Ireland US Dollar Fund (c)	Ireland	0.00%	44.14%	51.62%	51.62%	FUND MANAGEMENT COMPANY	5	0	0
Optimal Multiadvisors Ltd / Optimal Strategic US Equity Series (consolidado) (c)	Bahamas	0.00%	55.62%	56.10%	56.10%	FUND MANAGEMENT COMPANY	43	1	0
Pandantan, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	8	(1)	7
Parasant SA	Switzerland	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	1,057	0	893
Pastor Privada Investment 1, S.L.	Spain	0.00%	100.00%	100.00%	-	HOLDING COMPANY	0	0	0
Pastor Privada Investment 2, S.L.	Spain	0.00%	100.00%	100.00%	-	HOLDING COMPANY	(5)	(2)	0
Pastor Privada Investment 3, S.L.	Spain	0.00%	50.00%	50.00%	-	HOLDING COMPANY	0	0	0
Pastor Vida, S.A. de Seguros y Reaseguros	Spain	0.00%	100.00%	100.00%	-	INSURANCE	39	1	40
PBE Companies, LLC	United States	0.00%	100.00%	100.00%	100.00%	PROPERTY	105	(1)	104
PECOH Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SECURITISATION	0	0	0
Pereda Gestión, S.A.	Spain	99.99%	0.01%	100.00%	100.00%	HOLDING COMPANY	43	7	4
Phoenix C1 Aviation Designated Activity Company	Ireland	51.00%	0.00%	51.00%	51.00%	RENTING	1	1	0
Pingham International, S.A.	Uruguay	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0
Platja Amplies, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	(175)	(3)	0
Popular Banca Privada, S.A.	Spain	0.00%	100.00%	100.00%	-	BANKING	80	(2)	63
Popular Bolsa S.V., S.A.	Spain	0.00%	100.00%	100.00%	-	BROKERAGE	6	1	6

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Popular Capital, S.A.	Spain	0.00%	100.00%	100.00%		FINANCE	1	2	0
Popular Consumer Finance, S.A.	Spain	0.00%	100.00%	100.00%		FINANCE	0	0	0
Popular de Mediación, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%		INSURANCE BROKERAGE	2	0	2
Popular de Participaciones Financieras, S.A.	Spain	0.00%	100.00%	100.00%		VENTURE CAPITAL	41	0	36
Popular de Renting, S.A.	Spain	0.00%	100.00%	100.00%		RENTING	7	1	3
Popular Gestão de Activos, S.A.	Portugal	0.00%	100.00%	100.00%		MANAGEMENT OF FUNDS AND PORTFOLIOS	2	0	2
Popular Gestión Privada S.G.I.I.C., S.A.	Spain	0.00%	100.00%	100.00%		MANAGEMENT OF FUNDS AND PORTFOLIOS	7	0	4
Popular Operaciones, S.A.	Spain	0.00%	100.00%	100.00%		FINANCE	0	0	0
Popular Seguros, S.A.	Portugal	0.00%	84.07%	84.07%		INSURANCE	9	1	6
Popularcompras, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%		INTERNET	0	0	0
Portal Universia Argentina S.A.	Argentina	0.00%	75.75%	75.75%	75.75%	INTERNET	0	0	0
Portal Universia Portugal, Prestação de Serviços de Informática, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Portal Universia, S.A.	Spain	0.00%	89.45%	89.45%	89.45%	INTERNET	1	0	1
Premier Credit S.A.S.	Colombia	0.00%	100.00%	100.00%	100.00%	FINANCE ADVISORY	1	0	2
Prime Auto Issuance Notes Trust 2017-C	United States	-	(b)	-	-	SECURITISATION	0	0	0
Primestar Servicing, S.A.	Portugal	0.00%	79.88%	80.00%		REAL ESTATE	4	(1)	8
Produban Servicios Informáticos Generales, S.L.	Spain	99.96%	0.04%	100.00%	100.00%	SERVICES	193	11	202
Produban Serviços de Informática S.A.	Brazil	0.00%	100.00%	100.00%	100.00%	IT SERVICES	11	1	4
Programa Multi Sponsor PMS, S.A. (j)	Spain	50.00%	50.00%	100.00%	100.00%	ADVERTISING	3	2	1
Promoción Social de Viviendas, S.A.	Spain	0.00%	91.84%	91.84%		PROPERTY	1	0	1
Promociones Vallebramen, S.L.	Spain	0.00%	71.45%	100.00%	100.00%	PROPERTY	(27)	7	0
PSA Bank Deutschland GmbH	Germany	0.00%	50.00%	50.00%	50.00%	BANKING	401	47	219
PSA Banque France	France	0.00%	50.00%	50.00%	50.00%	BANKING	1,001	184	463
PSA Consumer Finance Polska Sp. z o.o.	Poland	0.00%	40.80%	100.00%	100.00%	FINANCE	1	0	0
PSA Finance Belux S.A.	Belgium	0.00%	50.00%	50.00%	50.00%	FINANCE	94	14	42
PSA Finance Polska Sp. z o.o.	Poland	0.00%	40.80%	50.00%	50.00%	FINANCE	29	2	11
PSA Finance Suisse, S.A.	Switzerland	0.00%	50.00%	100.00%	100.00%	LEASING	25	8	15
PSA Finance UK Limited	United Kingdom	0.00%	50.00%	50.00%	50.00%	FINANCE	306	37	123
PSA Financial Services Nederland B.V.	Holland	0.00%	50.00%	50.00%	50.00%	FINANCE	50	10	20
PSA Financial Services Spain, E.F.C., S.A.	Spain	0.00%	50.00%	50.00%	50.00%	FINANCE	361	64	174
Punta Lima, LLC	United States	0.00%	100.00%	100.00%	100.00%	LEASING	28	(10)	17
Read Leaf Holding	United States	0.00%	100.00%	100.00%		REAL ESTATE	67	0	50
Recovery Team, S.L. Unipersonal	Spain	0.00%	100.00%	100.00%		FINANCE	77	0	113
Retop S.A. (f)	Uruguay	100.00%	0.00%	100.00%	100.00%	FINANCE	12	18	63
Riobank International (Uruguay) SAIFE (j)	Uruguay	0.00%	100.00%	100.00%	100.00%	BANKING	0	0	0
Roc Aviation One Designated Activity Company	Ireland	100.00%	0.00%	100.00%	100.00%	RENTING	(1)	0	0
Roc Shipping One Designated Activity Company	Ireland	51.00%	0.00%	51.00%	51.00%	RENTING	0	(1)	0
Rujo Entretenimento S.A.	Brazil	0.00%	84.83%	94.60%		SERVICES	40	2	33
SAM Asset Management, S.A. de C.V., Sociedad Operadora de Fondos de Inversión	Mexico	0.00%	100.00%	100.00%	50.00%	FUND MANAGEMENT COMPANY	3	14	161
SAM Brasil Participações S.A.	Brazil	1.00%	99.00%	100.00%	50.50%	HOLDING COMPANY	35	1	38
SAM Finance Lux S.à r.l.	Luxembourg	0.00%	100.00%	100.00%	50.00%	MANAGER	4	0	2
SAM Investment Holdings Limited (n)	Jersey	0.00%	100.00%	100.00%	50.00%	HOLDING COMPANY	896	711	1,551
SAM UK Investment Holdings Limited	United Kingdom	81.08%	18.92%	100.00%	100.00%	HOLDING COMPANY	637	53	585
Sancap Investimentos e Participações S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	HOLDING COMPANY	104	29	89
Saninv - Gestão e Investimentos, Sociedade Unipessoal, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Santander (CF Trustee Property Nominee) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0
Santander (CF Trustee) Limited (d)	United Kingdom	0.00%	100.00%	100.00%	100.00%	ASSET MANAGEMENT	0	0	0
Santander (UK) Group Pension Schemes Trustees Limited (d)	United Kingdom	0.00%	100.00%	100.00%	100.00%	ASSET MANAGEMENT	0	0	0
Santander Agente de Valores Limitada	Chile	0.00%	67.44%	100.00%	100.00%	BROKERAGE	36	18	37
Santander Ahorro Inmobiliario I, S.I.I., S.A.	Spain	97.95%	0.58%	98.54%	73.41%	REAL ESTATE INVESTMENT	24	(1)	23

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Santander Ahorro Inmobiliario 2, S.I.L., S.A.	Spain	99.13%	0.78%	99.91%	95.22%	REAL ESTATE INVESTMENT	24	(2)	23
Santander Asset Finance (December) Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	51	4	0
Santander Asset Finance plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	199	39	164
Santander Asset Management - Sociedade Gestora de Fundos de Investimento Mobiliário, S.A.	Portugal	100.00%	0.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	26	1	26
Santander Asset Management Chile S.A.	Chile	0.01%	99.94%	100.00%	100.00%	SECURITIES INVESTMENT	4	(10)	0
Santander Asset Management Luxembourg, S.A.	Luxembourg	0.00%	100.00%	100.00%	50.00%	FUND MANAGEMENT COMPANY	3	1	0
Santander Asset Management S.A. Administradora General de Fondos	Chile	0.00%	100.00%	100.00%	49.99%	FUND MANAGEMENT COMPANY	16	12	132
Santander Asset Management UK Holdings Limited	United Kingdom	0.00%	100.00%	100.00%	50.00%	HOLDING COMPANY	193	719	186
Santander Asset Management UK Limited	United Kingdom	0.00%	100.00%	100.00%	50.00%	MANAGEMENT OF FUNDS AND PORTFOLIOS	31	29	201
Santander Asset Management, LLC	Puerto Rico	0.00%	100.00%	100.00%	50.00%	MANAGER	1	2	9
Santander Asset Management, S.A., S.G.I.I.C.	Spain	0.00%	100.00%	100.00%	50.00%	FUND MANAGEMENT COMPANY	30	51	176
Santander Back-Offices Globales Mayoristas, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	SERVICES	4	1	1
Santander Banca de Inversión Colombia, S.A.S.	Colombia	0.00%	100.00%	100.00%	100.00%	FINANCE SERVICES	1	0	1
Santander BanCorp	Puerto Rico	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	876	3	879
Santander Bank & Trust Ltd.	Bahamas	0.00%	100.00%	100.00%	100.00%	BANKING	792	4	403
Santander Bank, National Association	United States	0.00%	100.00%	100.00%	100.00%	BANKING	11,091	184	11,276
Santander Brasil Administradora de Consórcio Ltda.	Brazil	0.00%	89.67%	100.00%	100.00%	SERVICES	34	25	53
Santander Brasil Asset Management Distribuidora de Títulos e Valores Mobiliários S.A.	Brazil	0.00%	100.00%	100.00%	50.50%	MANAGER	37	0	37
Santander Brasil Gestão de Recursos Ltda.	Brazil	0.00%	100.00%	100.00%	50.00%	REAL ESTATE INVESTMENT	488	71	576
Santander Brasil, EFC, S.A.	Spain	0.00%	89.67%	100.00%	100.00%	FINANCE	760	6	685
Santander Capital Desarrollo, SGEIC, S.A. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	VENTURE CAPITAL	12	(1)	8
Santander Capital Structuring, S.A. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	TRADE	7	0	0
Santander Capitalização S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	INSURANCE	32	27	50
Santander Cards Ireland Limited	Ireland	0.00%	100.00%	100.00%	100.00%	CARDS	(8)	0	0
Santander Cards Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	CARDS	104	0	104
Santander Cards UK Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	162	0	121
Santander Chile Holding S.A.	Chile	22.11%	77.72%	99.84%	99.83%	HOLDING COMPANY	1,426	269	1,434
Santander Consulting (Beijing) Co., Ltd.	China	0.00%	100.00%	100.00%	100.00%	ADVICE	7	1	4
Santander Consumer (UK) plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	507	99	293
Santander Consumer ABS Funding 3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(26)	(34)	0
Santander Consumer Auto Receivables Funding 2011-A LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	259	19	0
Santander Consumer Auto Receivables Funding 2013-B2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(15)	(18)	0
Santander Consumer Auto Receivables Funding 2013-B3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(11)	27	0
Santander Consumer Auto Receivables Funding 2013-L1 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	204	104	0
Santander Consumer Auto Receivables Funding 2014-B2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	16	6	0
Santander Consumer Auto Receivables Funding 2014-B5 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	35	10	0
Santander Consumer Auto Receivables Funding 2014-L1 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	50	9	0
Santander Consumer Auto Receivables Funding 2015-L1 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	15	4	0
Santander Consumer Auto Receivables Funding 2015-L2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	18	5	0
Santander Consumer Auto Receivables Funding 2015-L3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	27	17	0
Santander Consumer Auto Receivables Funding 2015-L4 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	23	25	0
Santander Consumer Auto Receivables Funding 2016-B1 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(25)	11	0
Santander Consumer Auto Receivables Funding 2016-B2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(35)	19	0
Santander Consumer Auto Receivables Funding 2016-B3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(39)	11	0
Santander Consumer Auto Receivables Funding 2016-B4 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(36)	20	0
Santander Consumer Auto Receivables Funding 2016-L1 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	10	19	0
Santander Consumer Auto Receivables Funding 2016-L2 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	10	12	0

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Santander Consumer Auto Receivables Funding 2016-L3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	4	4	0
Santander Consumer Auto Receivables Funding 2016-L4 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	4	5	0
Santander Consumer Auto Receivables Funding 2017-L1 LLC	United States	0.00%	68.12%	100.00%	-	FINANCE	0	7	0
Santander Consumer Auto Receivables Funding 2017-L2 LLC	United States	0.00%	68.12%	100.00%	-	FINANCE	0	3	0
Santander Consumer Auto Receivables Funding 2017-L3 LLC	United States	0.00%	68.12%	100.00%	-	FINANCE	0	2	0
Santander Consumer Auto Receivables Funding 2017-L4 LLC	United States	0.00%	68.12%	100.00%	-	FINANCE	0	52	0
Santander Consumer Auto Receivables Funding 2018-L1 LLC	United States	0.00%	68.12%	100.00%	-	NO ACTIVITY	0	0	0
Santander Consumer Bank AG	Germany	0.00%	100.00%	100.00%	100.00%	BANKING	3,063	392	4,820
Santander Consumer Bank AS	Norway	0.00%	100.00%	100.00%	100.00%	FINANCE	1,740	286	1,770
Santander Consumer Bank GmbH	Austria	0.00%	100.00%	100.00%	100.00%	BANKING	334	41	363
Santander Consumer Bank S.A.	Poland	0.00%	81.61%	100.00%	100.00%	BANKING	608	155	525
Santander Consumer Bank S.A.	Belgium	0.00%	100.00%	100.00%	100.00%	BANKING	1,165	20	1,170
Santander Consumer Bank S.p.A.	Italy	0.00%	100.00%	100.00%	100.00%	BANKING	663	80	603
Santander Consumer Banque S.A.	France	0.00%	100.00%	100.00%	100.00%	BANKING	487	20	490
Santander Consumer Chile S.A.	Chile	51.00%	0.00%	51.00%	51.00%	FINANCE	61	17	17
Santander Consumer Credit Services Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	(35)	0	0
Santander Consumer Finance Benelux B.V.	Holland	0.00%	100.00%	100.00%	100.00%	FINANCE	109	31	190
Santander Consumer Finance Global Services, S.L.	Spain	0.00%	100.00%	100.00%	-	IT SERVICES	5	0	5
Santander Consumer Finance Media S.r.l. - in liquidazione (i)	Italy	0.00%	65.00%	65.00%	65.00%	FINANCE	7	0	5
Santander Consumer Finance Oy	Finland	0.00%	100.00%	100.00%	100.00%	FINANCE	162	52	130
Santander Consumer Finance, S.A.	Spain	63.19%	36.81%	100.00%	100.00%	BANKING	9,974	463	7,328
Santander Consumer Finance Sp. z o.o.	Poland	0.00%	81.61%	100.00%	100.00%	SERVICES	16	0	13
Santander Consumer Funding 5 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	4	(10)	0
Santander Consumer Holding Austria GmbH	Austria	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	364	41	518
Santander Consumer Holding GmbH	Germany	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	4,516	236	5,677
Santander Consumer International Puerto Rico LLC	Puerto Rico	0.00%	68.12%	100.00%	100.00%	SERVICES	50	85	92
Santander Consumer Leasing GmbH	Germany	0.00%	100.00%	100.00%	100.00%	LEASING	20	49	101
Santander Consumer Mediación Operador de Banca-Seguros Vinculado, S.L.	Spain	0.00%	94.61%	100.00%	100.00%	INSURANCE MEDIATIONS	0	0	0
Santander Consumer Multirent Sp. z o.o.	Poland	0.00%	81.61%	100.00%	100.00%	LEASING	21	3	5
Santander Consumer Receivables 10 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	563	118	0
Santander Consumer Receivables 11 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	148	75	0
Santander Consumer Receivables 12 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	(14)	34	0
Santander Consumer Receivables 3 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	207	(3)	0
Santander Consumer Receivables 7 LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	233	54	0
Santander Consumer Receivables Funding LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	0	0	0
Santander Consumer Renting, S.L.	Spain	0.00%	100.00%	100.00%	100.00%	LEASING	34	2	39
Santander Consumer Services GmbH	Austria	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0
Santander Consumer Services, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	FINANCE	4	1	5
Santander Consumer USA Holdings Inc.	United States	0.00%	68.12%	58.79%	58.79%	HOLDING COMPANY	4413	990	4,498
Santander Consumer USA Inc.	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	3395	209	2,455
Santander Consumer, EFC, S.A.	Spain	0.00%	100.00%	100.00%	100.00%	FINANCE	515	113	505
Santander Consumo, S.A. de C.V., S.O.F.O.M., E.R., Grupo Financiero Santander Mexico	Mexico	0.00%	75.06%	100.00%	100.00%	CARDS	572	102	506
Santander Corredora de Seguros Limitada	Chile	0.00%	67.20%	100.00%	100.00%	INSURANCE BROKERAGE	88	2	61
Santander Corredores de Bolsa Limitada	Chile	0.00%	83.23%	100.00%	100.00%	BROKERAGE	56	2	48
Santander Corretora de Câmbio e Valores Mobiliários S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	BROKERAGE	141	1	128
Santander Corretora de Seguros, Investimentos e Serviços S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	HOLDING COMPANY	541	13	511
Santander de Titulización S.G.F.T., S.A.	Spain	81.00%	19.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	5	2	2
Santander Drive Auto Receivables LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	1	0	0
Santander Drive Auto Receivables Trust 2013-3	United States	-	(b)	-	-	SECURITISATION	200	13	0
Santander Drive Auto Receivables Trust 2013-4	United States	-	(b)	-	-	SECURITISATION	62	8	0
Santander Drive Auto Receivables Trust 2013-5	United States	-	(b)	-	-	SECURITISATION	106	22	0
Santander Drive Auto Receivables Trust 2013-A	United States	-	(b)	-	-	SECURITISATION	43	8	0
Santander Drive Auto Receivables Trust 2014-1	United States	-	(b)	-	-	SECURITISATION	108	24	0

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Santander Drive Auto Receivables Trust 2014-2	United States	-	(b)	-	-	SECURITISATION	90	22	0
Santander Drive Auto Receivables Trust 2014-3	United States	-	(b)	-	-	SECURITISATION	73	24	0
Santander Drive Auto Receivables Trust 2014-4	United States	-	(b)	-	-	SECURITISATION	42	27	0
Santander Drive Auto Receivables Trust 2014-5	United States	-	(b)	-	-	SECURITISATION	26	21	0
Santander Drive Auto Receivables Trust 2015-1	United States	-	(b)	-	-	SECURITISATION	30	33	0
Santander Drive Auto Receivables Trust 2015-2	United States	-	(b)	-	-	SECURITISATION	18	32	0
Santander Drive Auto Receivables Trust 2015-3	United States	-	(b)	-	-	SECURITISATION	6	28	0
Santander Drive Auto Receivables Trust 2015-4	United States	-	(b)	-	-	SECURITISATION	(13)	35	0
Santander Drive Auto Receivables Trust 2015-5	United States	-	(b)	-	-	SECURITISATION	(11)	36	0
Santander Drive Auto Receivables Trust 2015-S5	United States	-	(b)	-	-	SECURITISATION	(2)	0	0
Santander Drive Auto Receivables Trust 2015-S6	United States	-	(b)	-	-	SECURITISATION	(1)	0	0
Santander Drive Auto Receivables Trust 2015-S7	United States	-	(b)	-	-	SECURITISATION	(4)	(1)	0
Santander Drive Auto Receivables Trust 2016-1	United States	-	(b)	-	-	SECURITISATION	(42)	40	0
Santander Drive Auto Receivables Trust 2016-2	United States	-	(b)	-	-	SECURITISATION	(64)	55	0
Santander Drive Auto Receivables Trust 2016-3	United States	-	(b)	-	-	SECURITISATION	(116)	89	0
Santander Drive Auto Receivables Trust 2017-1	United States	-	(b)	-	-	SECURITISATION	0	(49)	0
Santander Drive Auto Receivables Trust 2017-2	United States	-	(b)	-	-	SECURITISATION	0	(71)	0
Santander Drive Auto Receivables Trust 2017-3	United States	-	(b)	-	-	SECURITISATION	0	(82)	0
Santander Drive Auto Receivables Trust 2018-1	United States	0.00%	68.12%	100.00%	-	NO ACTIVITY	0	0	0
Santander Energías Renovables I, S.C.R., S.A.	Spain	59.66%	0.00%	59.66%	56.76%	VENTURE CAPITAL	7	0	3
Santander Envíos, S.A. (j)	Spain	100.00%	0.00%	100.00%	100.00%	MONEY TRANSFERS SERVICES	3	0	1
Santander Equity Investments Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	45	2	47
Santander España Merchant Services, Entidad de Pago, S.L.	Spain	100.00%	0.00%	100.00%	49.00%	PAYMENT SERVICES	203	0	179
Santander Estates Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	PROPERTY	5	(1)	0
Santander Factoring S.A.	Chile	0.00%	99.84%	100.00%	100.00%	FACTORING	44	2	45
Santander Factoring y Confirming, S.A., E.F.C.	Spain	100.00%	0.00%	100.00%	100.00%	FACTORING	519	51	126
Santander FI Hedge Strategies	Ireland	0.00%	89.67%	100.00%	100.00%	INVESTMENT COMPANY	466	4	421
Santander Finance 2012-1 LLC	United States	0.00%	100.00%	100.00%	100.00%	FINANCIAL SERVICES	1	0	1
Santander Finance Arrendamiento Mercantil S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	LEASING	93	5	73
Santander Financial Exchanges Limited	United Kingdom	100.00%	0.00%	100.00%	100.00%	FINANCE	3	0	0
Santander Financial Services, Inc.	Puerto Rico	0.00%	100.00%	100.00%	100.00%	FINANCE	266	0	266
Santander Fintech Limited	United Kingdom	100.00%	0.00%	100.00%	100.00%	SECURITISATION	91	(7)	84
Santander Fund Administration, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	3	(1)	3
Santander Fundo de Investimento Amazonas Multimercado Crédito Privado Investimento no Exterior (o)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	122	16	135
Santander Fundo de Investimento Diamantina Multimercado Crédito Privado Investimento no Exterior (g)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	340	23	459
Santander Fundo de Investimento em Cotas de Fundos de Investimento Contrati Referenciado DI (f)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	57	12	190
Santander Fundo de Investimento Financeiro Curto Prazo (e)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	2,319	298	2,441
Santander Fundo de Investimento Guarujá Multimercado Crédito Privado Investimento no Exterior	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	77	15	83
Santander Fundo de Investimento Renda Fixa Capitalization (e)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	147	21	193
Santander Fundo de Investimento SBAC Referenciado di Crédito Privado (h)	Brazil	0.00%	82.76%	100.00%	100.00%	INVESTMENT FUND	239	9	222
Santander Fundo de Investimento Unix Multimercado Crédito Privado (o)	Brazil	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	74	12	83
Santander GBM Secured Financing Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	5	(4)	0
Santander Gestión de Recaudación y Cobranzas Ltda.	Chile	0.00%	99.84%	100.00%	100.00%	FINANCE SERVICES	3	1	4
Santander Global Consumer Finance Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	7	(1)	6
Santander Global Facilities, S.A. de C.V.	Mexico	100.00%	0.00%	100.00%	100.00%	REAL ESTATE MANAGEMENT	88	2	93
Santander Global Facilities, S.L.	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	281	(13)	250
Santander Global Property, S.L.	Spain	97.34%	2.66%	100.00%	100.00%	SECURITIES INVESTMENT	258	0	255
Santander Global Services, S.A. (j)	Uruguay	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Santander Global Sport, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	SPORTS ACTIVITY	29	(5)	24
Santander Guarantee Company	United Kingdom	0.00%	100.00%	100.00%	100.00%	LEASING	4	0	3
Santander Hipotecario 1 Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Santander Hipotecario 2 Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Santander Hipotecario 3 Fondo de Titulización de Activos	Spain	-	(b)	-	-	SECURITISATION	0	0	0
Santander Holding Internacional, S.A.	Spain	99.95%	0.05%	100.00%	100.00%	HOLDING COMPANY	3,517	235	2,555
Santander Holdings USA, Inc.	United States	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	17,368	443	12,208
Santander Inclusión Financiera, S.A. de C.V., S.O.F.O.M., E.R., Grupo Financiero Santander México	Mexico	0.00%	75.06%	100.00%	-	FINANCE	2	0	2
Santander Insurance Agency, Inc.	Puerto Rico	0.00%	100.00%	100.00%	100.00%	INSURANCE BROKERAGE	17	1	6
Santander Insurance Agency, U.S., LLC	United States	0.00%	100.00%	100.00%	100.00%	INSURANCE	1	0	1
Santander Insurance Services UK Limited	United Kingdom	100.00%	0.00%	100.00%	100.00%	ASSET MANAGEMENT	39	1	40
Santander Intermediación Correduría de Seguros, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	INSURANCE BROKERAGE	19	1	18
Santander International Products, Plc.	Ireland	99.99%	0.01%	100.00%	100.00%	FINANCE	1	0	0
Santander Inversiones S.A.	Chile	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	1,551	217	1,032
Santander Investment Bank Limited	Bahamas	0.00%	100.00%	100.00%	100.00%	BANKING	958	0	899
Santander Investment Bolsa, Sociedad de Valores, S.A. Unipersonal	Spain	100.00%	0.00%	100.00%	100.00%	BROKERAGE	192	7	197
Santander Investment Chile Limitada	Chile	0.00%	100.00%	100.00%	100.00%	FINANCE	568	18	321
Santander Investment I, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	219	0	27
Santander Investment Limited	Bahamas	0.00%	100.00%	100.00%	100.00%	INACTIVE	0	0	0
Santander Investment Securities Inc.	United States	0.00%	100.00%	100.00%	100.00%	BROKERAGE	198	19	217
Santander Investment, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	BANKING	191	63	186
Santander ISA Managers Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	MANAGEMENT OF FUNDS AND PORTFOLIOS	7	7	6
Santander Lease, S.A., E.F.C.	Spain	70.00%	30.00%	100.00%	100.00%	LEASING	79	10	35
Santander Leasing S.A. Arrendamento Mercantil	Brazil	0.00%	89.67%	99.99%	99.99%	LEASING	1,446	121	1,315
Santander Leasing, LLC	United States	0.00%	100.00%	100.00%	100.00%	LEASING	14	(2)	13
Santander Lending Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	MORTGAGE	213	9	223
Santander Mediación Operador de Banca-Seguros Vinculado, S.A.	Spain	96.70%	3.30%	100.00%	100.00%	INSURANCE MEDIATION	4	0	2
Santander Merchant S.A.	Argentina	0.00%	100.00%	100.00%	100.00%	FINANCE	1	0	2
Santander Operaciones, S.L.	Spain	100.00%	0.00%	100.00%	-	SERVICES	18	0	18
Santander Paraty Qif PLC	Ireland	0.00%	89.67%	100.00%	100.00%	INVESTMENT FUND	0	0	0
Santander Pensiones, S.A., E.G.F.P.	Spain	0.00%	100.00%	100.00%	50.00%	PENSION FUND MANAGEMENT COMPANY	25	20	127
Santander Pensões - Sociedade Gestora de Fundos de Pensões, S.A.	Portugal	100.00%	0.00%	100.00%	100.00%	PENSION FUND MANAGEMENT COMPANY	4	0	4
Santander Prime Auto Issuance Notes Trust 2017-A	United States	-	(b)	-	-	SECURITISATION	0	(17)	0
Santander Prime Auto Issuance Notes Trust 2017-B	United States	-	(b)	-	-	SECURITISATION	0	0	0
Santander Prime Auto Issuance Notes Trust 2017-C	United States	-	(b)	-	-	SECURITISATION	0	0	0
Santander Private Banking Gestión, S.A., S.G.I.I.C.	Spain	100.00%	0.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	43	8	35
Santander Private Banking s.p.a. in Liquidazione (j)	Italy	100.00%	0.00%	100.00%	100.00%	FINANCE	40	(1)	39
Santander Private Banking UK Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	PROPERTY	287	0	392
Santander Private Real Estate Advisory & Management, S.A.	Spain	99.99%	0.01%	100.00%	100.00%	PROPERTY	5	0	4
Santander Private Real Estate Advisory, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	PROPERTY	10	1	11
Santander Real Estate, S.G.I.I.C., S.A.	Spain	100.00%	0.00%	100.00%	100.00%	FUND MANAGEMENT COMPANY	119	0	118
Santander Retail Auto Lease Funding LLC	United States	0.00%	68.12%	100.00%	-	SECURITISATION	0	0	0
Santander Retail Auto Lease Trust 2017-A	United States	-	(b)	-	-	SECURITISATION	0	53	0
Santander Río Asset Management Gerente de Fondos Comunes de Inversión S.A.	Argentina	0.00%	100.00%	100.00%	50.00%	FUND MANAGEMENT COMPANY	1	1	3

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Santander Río Servicios S.A.	Argentina	0.00%	99.97%	100.00%	100.00%	ADVISORY SERVICES	0	0	0
Santander Río Trust S.A.	Argentina	0.00%	99.97%	100.00%	100.00%	SERVICES	0	0	0
Santander Río Valores S.A.	Argentina	0.00%	99.34%	100.00%	100.00%	BROKERAGE	4	3	6
Santander RSPE 11 LLC	United States	0.00%	68.12%	100.00%	100.00%	NO ACTIVITY	0	0	0
Santander S.A. Sociedad Securitizadora	Chile	0.00%	67.24%	100.00%	100.00%	FUND MANAGEMENT COMPANY	1	0	0
Santander Secretariat Services Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Santander Securities LLC	United States	0.00%	100.00%	100.00%	100.00%	BROKERAGE	58	(36)	23
Santander Securities Services Brasil Distribuidora de Títulos e Valores Mobiliários S.A.	Brazil	0.00%	100.00%	100.00%	100.00%	BROKERAGE	222	23	230
Santander Securities Services Brasil Participações S.A.	Brazil	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	239	22	272
Santander Securities Services Colombia S.A. Sociedad Fiduciaria	Colombia	0.00%	100.00%	100.00%	-	FINANCE	7	(1)	7
Santander Securities Services, S.A. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	BANKING	462	51	372
Santander Seguros y Reaseguros, Compañía Aseguradora, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	INSURANCE	1,091	76	1,188
Santander Service GmbH	Germany	0.00%	100.00%	100.00%	100.00%	SERVICES	2	0	1
Santander Servicios Corporativos, S.A. de C.V.	Mexico	0.00%	75.06%	100.00%	100.00%	SERVICES	3	1	3
Santander Servicios Especializados, S.A. de C.V.	Mexico	0.00%	75.06%	100.00%	100.00%	FINANCE SERVICES	2	0	1
Santander Technology USA, LLC	United States	0.00%	100.00%	100.00%	100.00%	PRECIOUS METAL COMMERCE	126	0	126
Santander Tecnología y Operaciones A.E.I.E. (j)	Spain	-	(b)	-	-	SERVICES	0	(7)	0
Santander Tecnología, S.L.	Spain	100.00%	0.00%	100.00%	-	SERVICES	35	0	35
Santander Totta Seguros, Companhia de Seguros de Vida, S.A.	Portugal	0.00%	99.90%	100.00%	100.00%	INSURANCE	85	5	47
Santander Totta, SGPS, S.A.	Portugal	0.00%	99.90%	99.90%	99.90%	HOLDING COMPANY	3,362	448	3,923
Santander Trade Services Limited	Hong Kong	0.00%	100.00%	100.00%	100.00%	INACTIVE	16	0	16
Santander UK Foundation Limited	United Kingdom	-	(b)	-	-	CHARITY SERVICES	0	0	0
Santander UK Group Holdings plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	FINANCE	14,259	743	20,330
Santander UK Investments	United Kingdom	100.00%	0.00%	100.00%	100.00%	FINANCE	49	0	45
Santander UK Operations Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	SERVICES	10	7	0
Santander UK plc	United Kingdom	0.00%	100.00%	100.00%	100.00%	BANKING	14,958	1,008	15,006
Santander UK Technology Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	COMPUTER SERVICES	16	5	0
Santander Vivienda, S.A. de C.V., S.O.F.O.M., E.R., Grupo Financiero Santander México	Mexico	0.00%	75.06%	100.00%	100.00%	FINANCE	290	23	235
Santander Vivienda, S.A. de C.V., S.O.F.O.M., E.R., Grupo Financiero Santander México como Fiduciaria del Fideicomiso Bursa	Mexico	-	(b)	-	-	SECURITISATION	5	0	0
Santotta-Internacional, SGPS, Sociedade Unipessoal, Lda. (j)	Portugal	0.00%	99.85%	100.00%	100.00%	HOLDING COMPANY	0	0	0
Santusa Holding, S.L.	Spain	69.76%	30.24%	100.00%	100.00%	HOLDING COMPANY	6,314	617	6,461
SC Austria Finance 2013-1 S.A.	Luxembourg	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2011-1 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2011-2 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2013-1 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2013-2 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2014-1 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2014-2 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2016-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2016-2 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Auto 2017-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Consumer 2013-1 UG (haftungsbeschränkt) (j)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Consumer 2014-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Consumer 2015-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Consumer 2016-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Consumer 2017-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Vehicles 2013-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Germany Vehicles 2015-1 UG (haftungsbeschränkt)	Germany	-	(b)	-	-	SECURITISATION	0	0	0
SC Poland Consumer 15-1 Sp. z o.o.	Poland	-	(b)	-	-	SECURITISATION	0	0	0
SC Poland Consumer 16-1 Sp. z o.o.	Poland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Ajoneuvohallinta Limited (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Ajoneuvohallinto I Limited	Ireland	-	(b)	-	-	SECURITISATION	0	0	0

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SCF Ajoneuvohallinto II Limited	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Ajoneuvohallinto KIMI VI Limited	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Eastside Locks GP Limited	United Kingdom	0.00%	100.00%	100.00%	-	REAL ESTATE MANAGEMENT	0	0	0
SCF Rahoituspalvelut 2013 Designated Activity Company (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Rahoituspalvelut I Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Rahoituspalvelut II Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCF Rahoituspalvelut KIMI VI Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCFI Ajoneuvohallinto Limited	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
SCFI Rahoituspalvelut Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Securor Finance 2013-I Designated Activity Company (q)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Services and Promotions Delaware Corp.	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	50	7	56
Services and Promotions Miami LLC	United States	0.00%	100.00%	100.00%	100.00%	PROPERTY	50	(2)	48
Servicio de Alarmas Controladas por Ordenador, S.A.	Spain	99.99%	0.01%	100.00%	100.00%	SECURITY	2	0	1
Servicios Corporativos Seguros Serfin, S.A. de C.V. (j)	Mexico	0.00%	85.30%	100.00%	100.00%	SERVICES	0	0	0
Servicios de Cobranza, Recuperación y Seguimiento, S.A. de C.V.	Mexico	0.00%	85.00%	85.00%	85.00%	FINANCE	24	2	7
Sheppards Moneybrokers Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	ADVISORY SERVICES	18	0	17
Shiloh III Wind Project, LLC	United States	0.00%	100.00%	100.00%	100.00%	ELECTRICITY PRODUCTION	277	9	286
Silk Finance No. 4	Portugal	-	(b)	-	-	SECURITISATION	(5)	(1)	0
Sistema 4B, S.L. (consolidado)	Spain	68.80%	27.54%	96.34%	68.80%	CARDS	1	0	1
Sobrinos de José Pastor Inversiones, S.A.	Spain	0.00%	100.00%	100.00%	-	HOLDING COMPANY	(16)	(24)	0
Sociedad Integral de Valoraciones Automatizadas, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	APPRAISALS	1	2	1
Socur, S.A. (f)	Uruguay	100.00%	0.00%	100.00%	100.00%	FINANCE	35	27	59
Sol Orchard Imperial 1 LLC (c)	United States	0.00%	81.90%	100.00%	100.00%	ELECTRICITY PRODUCTION	30	1	33
Solarlaser Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	PROPERTY	0	0	0
SOV APEX LLC	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	34,281	510	34,791
Sovereign Capital Trust IX	United States	0.00%	100.00%	100.00%	100.00%	FINANCE	4	0	4
Sovereign Community Development Company	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	34	0	35
Sovereign Delaware Investment Corporation	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	118	1	120
Sovereign Lease Holdings, LLC	United States	0.00%	100.00%	100.00%	100.00%	FINANCE SERVICES	119	3	122
Sovereign REIT Holdings, Inc.	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	6,611	78	6,689
Sovereign Securities Corporation, LLC	United States	0.00%	100.00%	100.00%	100.00%	NO ACTIVITY	47	0	47
Sovereign Spirit Limited (n)	Bermuda	0.00%	100.00%	100.00%	100.00%	LEASING	0	0	0
SPAIN Revolving Funding LLC	United States	0.00%	68.12%	100.00%	100.00%	FINANCE	0	(36)	0
Sterrebeek B.V.	Holland	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	4,142	688	11,232
Suleyado 2003, S.L. Unipersonal	Spain	0.00%	100.00%	100.00%	100.00%	SECURITIES INVESTMENT	5	(2)	5
Super Pagamentos e Administração de Meios Eletrônicos S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	PAYMENT SERVICES	10	0	11
Suzuki Servicios Financieros, S.L.	Spain	0.00%	51.00%	51.00%	51.00%	INTERMEDIATION	4	1	0
Svensk Autofinans I Limited (j)	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Svensk Autofinans WH I Designated Activity Company	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Swesant SA	Switzerland	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	52	(52)	0
Taler Real Estate, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	4	(9)	143
Taxagest Sociedade Gestora de Participações Sociais, S.A.	Portugal	0.00%	99.85%	100.00%	100.00%	HOLDING COMPANY	56	0	0
Teatinos Siglo XXI Inversiones S.A.	Chile	50.00%	50.00%	100.00%	100.00%	HOLDING COMPANY	3,068	258	2,567
The Alliance & Leicester Corporation Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	REAL ESTATE	14	0	14
The National & Provincial Building Society Pension Fund Trustees Limited (d) (j)	United Kingdom	-	(b)	-	-	ASSET MANAGEMENT	0	0	0
Tiffany Investments, S.L.	Spain	0.00%	100.00%	100.00%	-	FINANCE	(23)	6	0
Time Retail Finance Limited (j)	United Kingdom	0.00%	100.00%	100.00%	100.00%	SERVICES	0	0	0
Tonopah Solar I, LLC	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	33	0	20
TOPSAM, S.A de C.V.	Mexico	0.00%	100.00%	100.00%	50.00%	FUND MANAGEMENT COMPANY	1	0	1
Toque Fale Serviços de Telemarketing Ltda.	Brazil	0.00%	79.36%	100.00%	100.00%	MARKETING	1	0	1
Tornquist Asesores de Seguros S.A. (j)	Argentina	0.00%	99.99%	99.99%	99.99%	ADVISORY SERVICES	0	0	0

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		Direct	Indirect	Year 2017	Year 2016		Capital + reserves	Net results	Carrying amount
Total Sunset Inc.	United States	0.00%	100.00%	100.00%	-	NO ACTIVITY	0	0	0
TotalBank	United States	0.00%	100.00%	100.00%	-	BANKING	280	20	222
Totta (Ireland), PLC (h)	Ireland	0.00%	99.85%	100.00%	100.00%	FINANCE	450	108	450
Totta Urbe - Empresa de Administração e Construções, S.A.	Portugal	0.00%	99.85%	100.00%	100.00%	REAL ESTATE	116	2	100
Trade Maps 3 Hong Kong Limited	Hong Kong	-	(b)	-	-	SECURITISATION	0	0	0
Trade Maps 3 Ireland Limited	Ireland	-	(b)	-	-	SECURITISATION	0	0	0
Trans Rotor Limited	United Kingdom	100.00%	0.00%	100.00%	100.00%	RENTING	15	0	14
Transolver Finance EFC, S.A.	Spain	0.00%	51.00%	51.00%	51.00%	LEASING	39	6	17
Trentis Retail, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	0	0	0
Tuttle & Son Limited	United Kingdom	0.00%	100.00%	100.00%	100.00%	PAYMENTS AND COLLECTIONS SERVICES	1	0	1
Universia Brasil S.A.	Brazil	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Universia Chile S.A.	Chile	0.00%	86.72%	86.72%	86.60%	INTERNET	1	0	0
Universia Colombia S.A.S.	Colombia	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Universia Holding, S.L.	Spain	100.00%	0.00%	100.00%	100.00%	HOLDING COMPANY	24	(12)	19
Universia México, S.A. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Universia Perú, S.A.	Peru	0.00%	96.51%	96.51%	96.51%	INTERNET	0	0	0
Universia Puerto Rico, Inc. (j)	Puerto Rico	0.00%	100.00%	100.00%	100.00%	INTERNET	0	0	0
Universia Uruguay, S.A.	Uruguay	0.00%	100.00%	100.00%	100.00%	INTERNET	1	(1)	0
Urbanizadora Española, S.A.	Spain	0.00%	97.74%	97.74%	-	REAL ESTATE	14	0	11
Vailen Management, S.L.	Spain	0.00%	71.40%	100.00%	100.00%	REAL ESTATE	0	0	0
Velázquez, 34, S.A.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	(14)	0	0
Vilamar Gestion, S.L.	Spain	0.00%	100.00%	100.00%	-	REAL ESTATE	(49)	(39)	0
W.N.P.H. Gestão e Investimentos Sociedade Unipessoal, S.A.	Portugal	0.00%	100.00%	100.00%	100.00%	PORTFOLIO ASSETMANAGEMENT	0	0	0
Wallcesa, S.A.	Spain	100.00%	0.00%	100.00%	100.00%	SECURITIES INVESTMENT	(942)	0	0
Wave SME Holdings Limited	United Kingdom	0.00%	100.00%	100.00%	-	HOLDING COMPANY	0	0	0
Wave SME Technology Limited	United Kingdom	0.00%	100.00%	100.00%	-	TECHNOLOGY SERVICES	0	0	0
Wave SME UK Limited	United Kingdom	0.00%	100.00%	100.00%	-	FINANCE	0	0	0
Waypoint Insurance Group, Inc.	United States	0.00%	100.00%	100.00%	100.00%	HOLDING COMPANY	8	0	8
Webcasas, S.A.	Brazil	0.00%	89.67%	100.00%	100.00%	INTERNET	6	0	5
Whitewick Limited	Jersey	0.00%	100.00%	100.00%	100.00%	NO ACTIVITY	0	0	0
WIM Servicios Corporativos, S.A. de C.V.	Mexico	0.00%	100.00%	100.00%	100.00%	ADVISORY SERVICES	0	0	0
WTW Shipping Designated Activity Company	Ireland	100.00%	0.00%	100.00%	100.00%	LEASING	10	1	9

(a) amount per provisional books of each company as of the date of publication of these annexes, generally referred to December 31, 2017 without considering, where appropriate, the interest dividends that has been made in the year. In the carrying amount (net cost of provision), the Group's ownership percentage has been applied to the number of each of the holders, without considering the impairment of goodwill incurred in the consolidation process. The Data from foreign companies are converted in to euros at the exchange rate at the end of the period.

(b) companies over which effective control is exercised.

(c) data from the latest approved financial statement as at December 31, 2016.

(d) data from the latest approved financial statement as at March 31, 2017.

(e) data from the latest approved financial statement as at June 30, 2017.

(f) data from the latest approved financial statement as at 30 September 2017.

(g) data from the latest approved financial statement as at July 31, 2017.

(h) data from the latest approved financial statement as at November 30, 2017.

(i) data from the latest approved financial statement as at August 31, 2017.

(j) company in liquidation at 31 December 2017.

(k) pursuant to Article 3 of Royal Decree 1159/2010, of 17 September approving the rules for the preparation of consolidated financial statements, in order to determine voting power, the voting power relating to subsidiaries or to other persons acting in their own name but on behalf of Group companies was added to the voting power directly held by the Parent. For these purposes, the number of votes corresponding to the Parent in relation to companies over which it exercises indirect control is the number corresponding to each subsidiary holding a direct ownership interest in such companies.

(l) company merged in the absence of registration.

(m) see note 2.b.ii and 2.b.iii

(n) company resident in the UK for tax purposes.

(o) data from the latest approved financial statement as at February 28, 2017.

(p) data from the latest approved financial statement as at May 31, 2017.

(q) data from the latest approved financial statement as at January 31, 2017.

(r) data from the latest available approved financial statement as at December 31 2000.

(s) data from the latest approved financial statement as at October 31 2017.

(1) companies issuing shares and preference shares are listed in annex III, together with other relevant information.

Appendix II

Societies of which the Group owns more than 5% (g), entities associated with Grupo Santander and jointly controlled entities

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Type of company	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016			Assets	Capital + reserves	Net results
3EI Sp. z o.o (b)	Poland	0.00%	12.89%	21.60%	21.60%	ELECTRICITY PRODUCTION	-	7	1	(3)
Administrador Financiero de Transantiago S.A.	Chile	0.00%	13.42%	20.00%	20.00%	PAYMENTS AND COLLECTIONS SERVICES	Associated	70	19	2
Aegon Santander Portugal Não Vida - Companhia de Seguros, S.A.	Portugal	0.00%	48.95%	49.00%	49.00%	INSURANCE	Jointly controlled	21	14	0
Aegon Santander Portugal Vida - Companhia de Seguros Vida, S.A.	Portugal	0.00%	48.95%	49.00%	49.00%	INSURANCE	Jointly controlled	92	19	6
Aeroplan - Sociedade Construtora de Aeroportos, Lda. (e)	Portugal	0.00%	19.97%	20.00%	20.00%	NO ACTIVITY	-	0	0	0
Aguas de Fuentisanta, S.A. (e)	Spain	36.78%	0.00%	36.78%	36.78%	FOOD	Associated	24	(40)	0
Alawwal Bank (consolidado) (b)	Saudi Arabia	0.00%	11.16%	11.16%	11.16%	BANKING	-	23,849	2,678	242
Aliseda Servicios de Gestión Inmobiliaria, S.L.	Spain	0.00%	49.00%	49.00%	-	REAL ESTATE	-	582	257	18
Allianz Popular, S.L. (Consolidado)	Spain	0.00%	40.00%	40.00%	-	INSURANCE	-	1,053	119	108
Anekis, S.A.	Spain	24.75%	24.75%	49.50%	49.50%	ADVERTISING	Associated	3	4	(2)
Arena Communications Network, S.L.	Spain	20.00%	0.00%	20.00%	20.00%	ADVERTISING	Associated	10	4	10
Attijariwafa Bank Soci��t�� Anonyme (consolidado) (b)	Morocco	0.00%	5.26%	5.26%	5.26%	BANKING	-	38,213	3,722	504
Autopistas del Sol S.A. (b)	Argentina	0.00%	14.17%	14.17%	14.17%	MOTORWAY CONCESSION	-	54	8	13
Aviva Powszechne Towarzystwo Emerytalne Aviva BZ WBK S.A. (b)	Poland	0.00%	6.93%	10.00%	10.00%	PENSION FUND MANAGEMENT COMPANY	-	99	69	22
Aviva Towarzystwo Ubezpiecze�� na Zycie S.A. (b)	Poland	0.00%	6.93%	10.00%	10.00%	INSURANCE	-	3,638	256	126
Banco RCI Brasil S.A.	Brazil	0.00%	35.77%	39.89%	39.89%	LEASING	Jointly controlled	2,595	245	27
Bank of Beijing Consumer Finance Company	China	0.00%	20.00%	20.00%	20.00%	FINANCIAL	Associated	603	104	2
Bank of Shanghai Co., Ltd. (consolidado) (b)	China	6.48%	0.00%	6.48%	6.48%	BANKING	-	224,921	13,055	1,836
Benim - Sociedade Imobili��ria, S.A. (consolidado) (b)	Portugal	0.00%	25.77%	25.81%	25.81%	REAL ESTATE	Associated	11	7	0
BZ WBK-Aviva Towarzystwo Ubezpiecze�� na Zycie S.A.	Poland	0.00%	33.98%	49.00%	49.00%	INSURANCE	Associated	233	14	11
BZ WBK-Aviva Towarzystwo Ubezpiecze�� Og��lnych S.A.	Poland	0.00%	33.98%	49.00%	49.00%	INSURANCE	Associated	120	38	18
Cantabria Capital, SGEIC, S.A.	Spain	50.00%	0.00%	50.00%	50.00%	MANAGER OF VENTURE CAPITAL	Associated	0	0	0
Carnes Estell��s, S.A. (e)	Spain	21.41%	0.00%	21.41%	21.41%	FOOD INDUSTRY	Associated	0	0	0
CCPT - ComprarCasa, Rede Servi��os Imobili��rios, S.A.	Portugal	0.00%	49.98%	49.98%	49.98%	REAL ESTATE SERVICES	Jointly controlled	1	0	0
Centro de Compensaci��n Automatizado S.A.	Chile	0.00%	22.37%	33.33%	33.33%	PAYMENTS AND COLLECTIONS SERVICES	Associated	9	6	1
Centro para el Desarrollo, Investigaci��n y Aplicaci��n de Nuevas Tecnolog��as, S.A. (b)	Spain	0.00%	49.00%	49.00%	49.00%	TECHNOLOGY	Associated	3	2	0
CNP Santander Insurance Europe Designated Activity Company	Ireland	49.00%	0.00%	49.00%	49.00%	INSURANCE BROKERAGE	Associated	747	77	22
CNP Santander Insurance Life Designated Activity Company	Ireland	49.00%	0.00%	49.00%	49.00%	INSURANCE BROKERAGE	Associated	1,332	168	41
CNP Santander Insurance Services Ireland Limited	Ireland	49.00%	0.00%	49.00%	49.00%	SERVICES	Associated	8	1	1
Cobranza Amigable, S.A.P.I. de C.V.	Mexico	0.00%	33.78%	39.74%	39.74%	COLLECTION SERVICES	Jointly controlled	7	6	0
Comder Contraparte Central S.A	Chile	0.00%	7.54%	11.23%	11.23%	FINANCIAL SERVICES	Associated	21	15	2
Companhia Promotora UCI	Brazil	0.00%	25.00%	25.00%	25.00%	FINANCIAL SERVICES	Jointly controlled	1	(1)	0
Compa��a Espa��ola de Seguros de Cr��dito a la Exportaci��n, S.A., Compa��a de Seguros y Reaseguros (consolidado) (b)	Spain	20.53%	0.55%	21.08%	21.08%	CREDIT INSURANCE	-	784	359	29
Compa��a Espa��ola de Viviendas en Alquiler, S.A.	Spain	0.00%	24.07%	24.07%	-	PROPERTY	-	217	114	7
Condesa Tubos, S.L. (b)	Spain	30.61%	0.00%	30.61%	30.61%	SERVICES	-	301	(15)	(39)
Corridor Texas Holdings LLC (consolidado) (b)	United States	0.00%	32.61%	32.61%	32.61%	HOLDING COMPANY	-	169	181	11
Eko Energy Sp. z o.o (b)	Poland	0.00%	13.13%	22.00%	22.00%	ELECTRICITY PRODUCTION	-	39	14	(17)

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Type of company	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016			Assets	Capital + reserves	Net results
Euro Automatic Cash Entidad de Pago, S.L.	Spain	0.00%	50.00%	50.00%	-	PAYMENT SERVICES	-	102	72	11
FAFER- Empreendimentos Urbanísticos e de Construção, S.A. (b) (e)	Portugal	0.00%	36.57%	36.62%	36.62%	PROPERTY	-	0	(1)	0
Farma Wiatrowa Jablowo Sp. z o.o (b)	Poland	0.00%	12.89%	21.60%	21.60%	ELECTRICITY PRODUCTION	-	0	0	0
FC2Egestión, S.L.	Spain	50.00%	0.00%	50.00%	50.00%	ENVIRONMENTAL MANAGEMENT	Jointly controlled	0	0	0
Federal Home Loan Bank of Pittsburgh (b)	United States	0.00%	6.33%	6.33%	8.66%	BANKING	-	84,433	3,780	217
Federal Reserve Bank of Boston (b)	United States	0.00%	30.44%	30.44%	30.44%	BANKING	-	91,797	1,444	18
FIDC RCI Brasil I – Financiamento de Veículos (c)	Brazil	-	(h)	-	-	SECURITISATION	Jointly controlled	139	120	17
FIDC RN Brasil – Financiamento de Veículos	Brazil	-	(h)	-	-	SECURITISATION	Jointly controlled	96	81	14
Fondo de Titulización RMBS Prado V	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	4,267	0	0
Fondo de Titulización de Activos RMBS Prado I	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	394	0	0
Fondo de Titulización de Activos UCI 11	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	196	0	0
Fondo de Titulización de Activos UCI 14	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	524	0	0
Fondo de Titulización de Activos UCI 15	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	619	0	0
Fondo de Titulización de Activos UCI 16	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	862	0	0
Fondo de Titulización de Activos UCI 17	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	731	(6)	0
Fondo de Titulización de Activos UCI 18	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	798	(7)	0
Fondo de Titulización Hipotecaria UCI 10	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	118	0	0
Fondo de Titulización Hipotecaria UCI 12	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	279	0	0
Fondo de Titulización RMBS Prado II	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	500	0	0
Fondo de Titulización RMBS Prado III	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	400	0	0
Fondo de Titulización RMBS Prado IV	Spain	-	(h)	-	-	SECURITISATION	Jointly controlled	391	0	0
Fortune Auto Finance Co., Ltd	China	0.00%	50.00%	50.00%	50.00%	FINANCIAL	Jointly controlled	2,035	172	49
Friedrichstrasse, S.L.	Spain	35.00%	0.00%	35.00%	35.00%	PROPERTY	Associated	0	1	0
Generación Andina S.A.C.	Peru	0.00%	49.78%	49.78%	49.78%	ELECTRICITY PRODUCTION	Jointly controlled	71	0	(6)
Gestora de Inteligência de Crédito S.A.	Brazil	0.00%	17.93%	20.00%	-	COLLECTION SERVICES	Jointly controlled	42	43	(6)
Gire S.A.	Argentina	0.00%	57.92%	58.33%	58.33%	PAYMENTS AND COLLECTIONS SERVICES	Associated	136	15	16
Grupo Alimentario de Exclusivas, S.A. (e)	Spain	40.53%	0.00%	40.53%	40.53%	FOOD INDUSTRY	Associated	0	0	0
Grupo Financiero Ve Por Más, S.A. de C.V. (consolidado)	Mexico	0.00%	24.99%	24.99%	-	FINANCIAL SERVICES	-	2,035	180	10
HCUK Auto Funding 2015 Ltd	United Kingdom	-	(h)	-	-	SECURITISATION	Jointly controlled	0	0	0
HCUK Auto Funding 2016-1 Ltd	United Kingdom	-	(h)	-	-	SECURITISATION	Jointly controlled	338	0	0
HCUK Auto Funding 2017-1 Ltd	United Kingdom	-	(h)	-	-	SECURITISATION	Jointly controlled	169	0	0
HCUK Auto Funding 2017-2 Ltd	United Kingdom	-	(h)	-	-	SECURITISATION	Jointly controlled	171	0	0
Hyundai Capital UK Limited	United Kingdom	0.00%	50.01%	50.01%	50.01%	FINANCE	Jointly controlled	2,140	124	32
Iberalbión, A.I.E.	Spain	0.00%	49.00%	49.00%	-	SERVICES	-	2	0	0
IM Tarjetas I Fondo de Titulización de Activos	Spain	0.00%	49.00%	49.00%	-	SECURITISATION	-	0	0	0
Imperial Holding S.C.A. (e) (i)	Luxembourg	0.00%	36.36%	36.36%	36.36%	SECURITIES INVESTMENT	-	0	(113)	0
Imperial Management S.à r.l. (b) (e)	Luxembourg	0.00%	40.20%	40.20%	40.20%	HOLDING COMPANY	-	0	0	0
Inbond Inversiones 2014, S.L. (b)	Spain	40.00%	0.00%	40.00%	40.00%	FINANCIAL STUDIES	Jointly controlled	226	222	3
Índice Iberoamericano de Investigación y Conocimiento, A.I.E.	Spain	0.00%	51.00%	51.00%	51.00%	IT SYSTEM	Jointly controlled	3	(2)	(1)
Immo Alemania Gestión de Activos Inmobiliarios, S.A.	Spain	0.00%	20.00%	20.00%	20.00%	HOLDING COMPANY	-	39	39	0
Inverlur Aguilas I, S.L.	Spain	0.00%	50.00%	50.00%	-	PROPERTY	-	0	0	0
Inverlur Aguilas II, S.L.	Spain	0.00%	50.00%	50.00%	-	PROPERTY	-	1	1	0
Inversiones en Resorts Mediterráneos, S.L. (e)	Spain	0.00%	43.28%	43.28%	-	PROPERTY	-	0	(1)	(1)
Inversiones Ibersuizas, S.A. (b)	Spain	8.00%	17.42%	25.42%	-	VENTURE CAPITAL	-	23	18	9

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Type of company	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016			Assets	Capital + reserves	Net results
Inversiones ZS América Dos Ltda	Chile	0.00%	49.00%	49.00%	49.00%	SECURITIES AND REAL ESTATE INVESTMENT	Associated	421	352	69
Inversiones ZS América SpA	Chile	0.00%	49.00%	49.00%	49.00%	SECURITIES AND REAL ESTATE INVESTMENT	Associated	384	306	58
Invico S.A. (b)	Poland	0.00%	14.62%	21.09%	21.09%	TRADE	-	2	(3)	(1)
J.C. Flowers I L.P. (b)	United States	0.00%	10.60%	4.99%	4.99%	HOLDING COMPANY	-	2	(2)	3
J.C. Flowers II-A L.P. (b)	Canada	0.00%	69.40%	4.43%	4.43%	HOLDING COMPANY	-	35	35	(1)
JCF AIV P L.P. (b)	Canada	0.00%	7.67%	4.99%	4.99%	HOLDING COMPANY	-	57	56	1
JCF BIN II-A (d)	Mauritania	0.00%	69.52%	4.43%	4.43%	HOLDING COMPANY	-	2	2	0
JCF II-A AIV K L.P. (b)	Canada	0.00%	69.52%	0.00%	0.00%	HOLDING COMPANY	-	4	3	1
JCF II-A Special AIV K L.P. (b)	Canada	0.00%	72.29%	4.99%	4.99%	HOLDING COMPANY	-	4	3	1
Jupiter III L.P. (k)	Canada	0.00%	96.45%	4.99%	-	HOLDING COMPANY	-	-	-	-
Luri 3, S.A.	Spain	0.81%	9.19%	10.00%	10.00%	PROPERTY	Jointly controlled	2	1	3
Lusimovest Fundo de Investimento Imobiliário	Portugal	0.00%	25.73%	25.77%	25.77%	INVESTMENT FUND	Associated	144	94	4
Massachusetts Business Development Corp. (consolidado) (b)	United States	0.00%	21.60%	21.60%	21.60%	FINANCIE	-	64	9	0
MB Capital Fund IV LLC (b)	United States	0.00%	23.94%	23.94%	-	FINANCE	-	12	8	0
Merlin Properties, SOCIMI, S.A. (consolidado) (b)	Spain	16.86%	5.71%	22.57%	22.38%	PROPERTY	Associated	10,919	4,258	583
New PEL S.à r.l. (b)	Luxembourg	0.00%	7.67%	0.00%	0.00%	HOLDING COMPANY	-	69	68	0
NIB Special Investors IV-A LP (b)	Canada	0.00%	99.70%	4.99%	4.99%	HOLDING COMPANY	-	43	41	2
NIB Special Investors IV-B LP (b)	Canada	0.00%	95.80%	4.99%	4.99%	HOLDING COMPANY	-	14	14	1
Norchem Holdings e Negócios S.A.	Brazil	0.00%	19.50%	29.00%	29.00%	HOLDING COMPANY	Associated	31	23	1
Norchem Participações e Consultoria S.A.	Brazil	0.00%	44.84%	50.00%	50.00%	BROKERAGE	Jointly controlled	20	12	1
Nowotna Farma Wiatrowa Sp. z o.o (b)	Poland	0.00%	12.89%	21.60%	21.60%	ELECTRICITY PRODUCTION	-	61	4	1
Odc Ambievo Tecnologia e Inovacao Ambiental, Industria e Comercio de Insumos Naturais S.A.	Brazil	0.00%	18.10%	20.19%	23.08%	TECHNOLOGY	-	1	1	0
Olivant Limited (consolidado) (b)	Guernsey	0.00%	10.39%	10.39%	10.39%	HOLDING COMPANY	-	18	14	0
Operadora de Activos Alfa, S.A. De C.V.	Mexico	0.00%	49.98%	49.98%	49.98%	FINANCE	Associated	0	0	0
Operadora de Activos Beta, S.A. de C.V.	Mexico	0.00%	49.99%	49.99%	49.99%	FINANCE	Associated	2	2	0
Operadora de Tarjetas de Crédito Nexus S.A.	Chile	0.00%	8.66%	12.90%	12.90%	CARDS	Associated	44	15	5
Parque Solar Páramo, S.L.	Spain	92.00%	0.00%	25.00%	25.00%	ELECTRICITY PRODUCTION	Jointly controlled	31	0	0
Payever GmbH	Germany	0.00%	10.00%	10.00%	-	SOFTWARE	Associated	1	0	0
Pine Street Capital III (b)	United States	0.00%	22.49%	22.49%	-	INVESTMENT COMPANY	-	2	2	0
POLFUND - Fundusz Poręczeń Kredytowych S.A. (b)	Poland	0.00%	34.67%	50.00%	50.00%	MANAGEMENT COMPANY	Associated	23	20	0
Prisma Medios de Pago S.A.	Argentina	0.00%	17.35%	17.47%	-	SERVICES TO COMPANIES	Associated	638	10	74
Procapital - Investimentos Imobiliários, S.A. (b) (e)	Portugal	0.00%	39.96%	40.00%	40.00%	REAL ESTATE	-	4	(3)	0
PSA Corretora de Seguros e Serviços Ltda.	Brazil	0.00%	44.84%	50.00%	50.00%	INSURANCE	Jointly controlled	1	0	0
PSA Insurance Europe Limited	Malta	0.00%	50.00%	50.00%	50.00%	INSURANCE	Jointly controlled	107	51	11
PSA Life Insurance Europe Limited	Malta	0.00%	50.00%	50.00%	50.00%	INSURANCE	Jointly controlled	43	11	6
PSA UK Number 1 plc	United Kingdom	0.00%	50.00%	50.00%	50.00%	LEASING	Associated	5	5	0
Redbanc S.A.	Chile	0.00%	22.44%	33.43%	33.43%	SERVICES	Associated	29	9	1
Redsys Servicios de Procesamiento, S.L. (b)	Spain	13.53%	6.47%	20.00%	17.56%	CARDS	Associated	147	32	9
Retama Real Estate, S.A.	Spain	0.00%	50.00%	50.00%	50.00%	SERVICES	Jointly controlled	52	(36)	(3)
Rías Redbanc, S.A.	Uruguay	0.00%	25.00%	25.00%	25.00%	SERVICES	-	3	1	0
Saite, S.A.	Spain	0.00%	50.00%	50.00%	-	REAL ESTATE	-	26	14	2
Saite-Cobal, S.A.	Spain	0.00%	50.00%	50.00%	-	REAL ESTATE	-	5	(11)	0
Santander Generales Seguros y Reaseguros, S.A.	Spain	0.00%	49.00%	49.00%	49.00%	INSURANCE	Jointly controlled	344	88	12
Santander Vida Seguros y Reaseguros, S.A.	Spain	0.00%	49.00%	49.00%	49.00%	INSURANCE	Jointly controlled	312	132	18
Saturn Japan II Sub C.V. (b)	Holland	0.00%	69.30%	0.00%	0.00%	HOLDING COMPANY	-	33	37	(4)
Saturn Japan III Sub C.V. (b)	Holland	0.00%	72.72%	0.00%	0.00%	HOLDING COMPANY	-	160	182	(22)
Servicios de Infraestructura de Mercado OTC S.A	Chile	0.00%	7.55%	11.25%	11.25%	SERVICES	Associated	24	15	1

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Type of company	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016			Assets	Capital + reserves	Net results
Sistemas Españoles de Tarjeta Inteligente, S.C. (b)	Spain	0.00%	48.17%	50.00%	50.00%	IT SERVICES	-	0	0	0
Sistemas Técnicos de Encofrados, S.A. Unipersonal (consolidado) (b)	Spain	25.15%	0.00%	25.15%	-	BUILDING MATERIALS	-	76	(34)	(3)
Sociedad Conjunta para la emisión y gestión de medios de pago, E.F.C., S.A.	Spain	0.00%	42.50%	42.50%	-	PAYMENT SERVICES	-	93	28	0
Sociedad de Garantía Recíproca de Santander, S.G.R. (b)	Spain	25.50%	0.00%	25.50%	25.50%	FINANCIAL SERVICES	-	16	11	0
Sociedad de Gestión de Activos Procedentes de la Reestructuración Bancaria, S.A. (b)	Spain	16.62%	5.60%	22.22%	16.62%	FINANCIAL SERVICES	-	44,092	3,283	(663)
Sociedad de Procedimientos de Pago, S.L. (b)	Spain	13.60%	4.66%	18.26%	-	PAYMENT SERVICES	-	3	6	(4)
Sociedad Española de Sistemas de Pago, S.L. (b)	Spain	16.24%	6.00%	22.24%	-	PAYMENT SERVICES	-	8	6	1
Sociedad Interbancaria de Depósitos de Valores S.A.	Chile	0.00%	19.66%	29.29%	29.29%	CUSTODY	Associated	5	4	1
Solar Energy Capital Europe S.à r.l. (consolidado) (b)	Luxembourg	0.00%	33.33%	33.33%	33.33%	HOLDING COMPANY	Jointly controlled	10	1	0
Stephens Ranch Wind Energy Holdco LLC (consolidado) (b)	United States	0.00%	28.80%	28.80%	28.80%	ELECTRICITY PRODUCTION	-	247	243	(2)
Syntheo Limited	United Kingdom	0.00%	50.00%	50.00%	50.00%	PAYMENT SERVICES	Jointly controlled	9	8	(4)
Tbforte Segurança e Transporte de Valores Ltda.	Brazil	0.00%	17.77%	19.81%	19.81%	SECURITY	Associated	45	34	(10)
Tbnet Comércio, Locação e Administração Ltda.	Brazil	0.00%	17.77%	19.81%	19.81%	TELECOMMUNICATIONS	Associated	26	36	(10)
Tecnologia Bancária S.A.	Brazil	0.00%	17.77%	19.81%	19.81%	ATM	Associated	371	102	11
Teka Industrial, S.A. (consolidado) (b)	Spain	0.00%	9.42%	9.42%	9.42%	HOUSEHOLD APPLIANCES	-	582	175	(13)
Testa Residencial, SOCIMI, S.A. (consolidado)	Spain	13.77%	24.97%	38.74%	46.21%	PROPERTY	Associated	2,352	1,565	80
The OneLife Holding S.à r.l. (consolidado) (b)	Luxembourg	0.00%	5.90%	0.00%	0.00%	HOLDING COMPANY	-	5,230	40	5
Tonopah Solar Energy Holdings I, LLC (consolidado)	United States	0.00%	26.80%	26.80%	26.80%	HOLDING COMPANY	Jointly controlled	572	236	(54)
Trabajando.com Chile S.A.	Chile	0.00%	33.33%	33.33%	33.33%	SERVICES	Associated	2	0	0
Transbank S.A.	Chile	0.00%	16.78%	25.00%	25.00%	CARDS	Associated	1,114	67	11
Trindade Fundo de Investimento Imobiliário Fechado	Portugal	0.00%	50.00%	50.00%	-	REAL ESTATE	-	52	41	3
U.C.I., S.A.	Spain	50.00%	0.00%	50.00%	50.00%	HOLDING COMPANY	Jointly controlled	297	75	(4)
UCI Hellas Credit and Loan Receivables Servicing Company S.A.	Greece	0.00%	50.00%	50.00%	50.00%	FINANCIAL SERVICES	Jointly controlled	0	0	0
UCI Holding Brasil Ltda	Brazil	0.00%	50.00%	50.00%	50.00%	HOLDING COMPANY	Jointly controlled	2	(1)	0
UCI Mediação de Seguros Unipessoal, Lda.	Portugal	0.00%	50.00%	50.00%	50.00%	INSURANCE BROKERAGE	Jointly controlled	0	0	0
UCI Servicios para Profesionales Inmobiliarios, S.A.	Spain	0.00%	50.00%	50.00%	50.00%	REAL ESTATE SERVICES	Jointly controlled	2	0	0
Unicre-Instituição Financeira de Crédito, S.A.	Portugal	0.00%	21.83%	21.86%	21.50%	FINANCE	Associated	348	78	24
Unión de Créditos Inmobiliarios, S.A., EFC	Spain	0.00%	50.00%	50.00%	50.00%	MORTGAGES	Jointly controlled	12,546	386	10
Urbanizadora Valdepolo I, S.A.	Spain	0.00%	35.73%	50.00%	50.00%	PROPERTY	-	24	(1)	0
Urbanizadora Valdepolo II, S.A.	Spain	0.00%	35.73%	50.00%	50.00%	PROPERTY	-	24	(1)	0
Urbanizadora Valdepolo III, S.A.	Spain	0.00%	35.73%	50.00%	50.00%	PROPERTY	-	24	(1)	0
Urbanizadora Valdepolo IV, S.A.	Spain	0.00%	35.73%	50.00%	50.00%	PROPERTY	-	24	(1)	0
Uro Property Holdings SOCIMI, S.A. (b)	Spain	14.95%	0.00%	14.95%	14.96%	PROPERTY	-	1,667	163	16
Valdicsa, S.A.	Spain	0.00%	23.78%	33.31%	33.00%	PROPERTY	-	3	(1)	0
VCFS Germany GmbH	Germany	0.00%	50.00%	50.00%	50.00%	MARKETING	Jointly controlled	0	0	0
Vector Software Factory, S.L. (consolidado) (b)	Spain	0.00%	45.00%	45.00%	45.00%	IT SERVICES	Associated	52	10	0
Venda de Veículos Fundo de Investimento em Direitos Creditórios (c)	Brazil	-	(h)	-	-	SECURITISATION	Jointly controlled	64	56	8
Webmotors S.A.	Brazil	0.00%	62.77%	70.00%	70.00%	SERVICES	Jointly controlled	44	28	7
Wizink Bank, S.A.	Spain	0.00%	49.00%	49.00%	-	BANKING	-	5,209	1,034	110
WiZink Gestión, A.I.E.	Spain	0.00%	49.00%	49.00%	-	FINANCIAL	-	7	0	0
Wizink Mediador, Operador de Banca Seguros Vinculado, S.A.	Spain	0.00%	49.00%	49.00%	-	FINANCIAL	-	21	8	1
Zurich Santander Brasil Seguros e Previdência S.A.	Brazil	0.00%	48.79%	48.79%	48.79%	INSURANCE	Associated	12,553	622	181
Zurich Santander Brasil Seguros S.A.	Brazil	0.00%	48.79%	48.79%	48.79%	INSURANCE	Associated	201	1	41
Zurich Santander Holding (Spain), S.L.	Spain	0.00%	49.00%	49.00%	49.00%	HOLDING COMPANY	Associated	940	936	185
Zurich Santander Holding Dos (Spain), S.L.	Spain	0.00%	49.00%	49.00%	49.00%	HOLDING COMPANY	Associated	384	384	153
Zurich Santander Insurance América, S.L.	Spain	49.00%	0.00%	49.00%	49.00%	HOLDING COMPANY	Associated	1,518	1,510	346

Company	Location	% of ownership held by the bank		% of voting power (k)		Activity	Type of company	Million euros (a)		
		Direct	Indirect	Year 2017	Year 2016			Assets	Capital + reserves	Net results
Zurich Santander Seguros Argentina S.A. (j)	Argentina	0.00%	49.00%	49.00%	49.00%	INSURANCE	Associated	62	12	17
Zurich Santander Seguros de Vida Chile S.A.	Chile	0.00%	49.00%	49.00%	49.00%	INSURANCE	Associated	276	33	52
Zurich Santander Seguros Generales Chile S.A.	Chile	0.00%	49.00%	49.00%	49.00%	INSURANCE	Associated	199	35	15
Zurich Santander Seguros México, S.A.	Mexico	0.00%	49.00%	49.00%	49.00%	INSURANCE	Associated	580	187	142
Zurich Santander Seguros Uruguay, S.A.	Uruguay	0.00%	49.00%	49.00%	49.00%	INSURANCE	Associated	14	8	1

(a) amount per provisional books of each company as of the date of publication of these annexes, generally referred to December 31, 2017 without considering, where appropriate, the interest dividends that has been made in the year. In the carrying amount (net cost of provision), the Group's ownership percentage has been applied to the number of each of the holders, without considering the impairment of goodwill incurred in the consolidation process. The Data from foreign companies are converted in to euros at the exchange rate at the end of the period.

(b) Data from the latest approved financial statements as at December 31, 2016.

(c) Data from the latest approved financial statements as at May 31, 2017.

(d) Data from the latest available approved financial statements as at September 30, 2016.

(e) company in liquidation to 31 December 2017.

(f) Pursuant to Article 3 of Royal Decree 1159/2010, of 17 September approving the rules for the preparation of consolidated financial statements, in order to determine voting power, the voting power relating to subsidiaries or to other persons acting in their own name but on behalf of Group companies was added to the voting power directly held by the Parent, For these purposes, the number of votes corresponding to the Parent in relation to companies over which it exercises indirect control is the number corresponding to each subsidiary holding a direct ownership interest in such companies.

(g) Excluding the Group companies listed in Appendix I and those of negligible interest with respect to the fair presentation that the consolidated financial statements must express (pursuant to Article 48 of the Spanish Commercial Code and Article 260 of the Spanish Limited Liability Companies Law).

(h) Companies over which the non-subsidiary investee of the Group exercises effective control

(i) Data from the latest available approved financial statements as at October 31, 2016.

(j) Data from the latest available approved financial statements as at June 30, 2017.

(k) Recent create company without approved financial statements available.

Appendix III

Issuing subsidiaries of shares and preference shares

Company	Location	% of ownership held by the bank		Activity	Millions of Euros (a)			
		Direct	Indirect		Capital	Reservations	Cost of Preferred	Results NET
Abbey National Treasury (Structured Solutions) Limited	United Kingdom	0.00%	100.00%	FINANCIAL	0	0	0	0
Emisora Santander España, S.A. Unipersonal	Spain	100.00%	0.00%	FINANCIAL	2	0	0	0
Pastor Participaciones Preferentes, S.A.	Spain	0.00%	100.00%	FINANCIAL	0	1	0	0
Sovereign Real Estate Investment Trust	United States	0.00%	100.00%	FINANCIAL	4,777	(2,923)	64	21

(a) Amounts per the books of each company as at December 31, 2017, translated to euros (in the case of foreign companies) at the year-end exchange rates.

Appendix IV

Notifications of acquisitions and disposals of investments in 2016

(Article 155 of the Spanish Limited Liability Companies Law and Article 125 of the Spanish Securities Market Law).

On 04-03-2017, the communication made by Banco Santander was registered in the CNMV, in which it was reported that the participation of Santander Group in ABENGOA, S.A. had risen to 9.694% on 03.28.2017.

On 02-07-2017 the communication made by Banco Santander was registered in the CNMV, informing (voluntary communication) that Santander Group's participation in PROMOTORA DE INFORMACIONES, S.A. had varied from indirect to direct participation without changing the final position (4.145%) on 02.01.2017.

On 04-07-2017 the communication made by Banco Santander was registered in the CNMV, informing that Santander Group's participation in ABENGOA, S.A. had fallen to 3.876% on 04.04.2017.

On 04-07-2017 the communication made by Banco Santander was registered in the CNMV, informing that the Santander Group's participation in ABENGOA, S.A. had fallen to 2,414% on 04.06.2017.

COMMUNICATIONS DERIVED FROM THE CAPITAL INCREASE UNDER WHICH REPRESENTATIVE ACTIONS OF 100% OF THE CAPITAL OF BANCO POPULAR ESPAÑOL, S.A.U., WERE ISSUED. ACQUIRED BY BANCO SANTANDER, S.A. AS A RESULT OF THE RESOLUTION OF THE FROB ON 06.07.2017:

On 06-27-2017, the communication made by Banco Santander was registered in the CNMV, informing that Santander Group's participation in ABENGOA, S.A. had risen to 6.898% (> 5%) on 06.20.2017.

On 06-27-2017 the communication made by Banco Santander was registered in the CNMV, informing that the participation of Santander Group's participation in SPANISH COMPANY OF HOUSING IN RENT, S.A. had risen to 24.068% (> 20%) on 06.20.2017.

On 06-27-2017, the communication made by Banco Santander was registered in the CNMV, informing that the Santander Group's participation in NYESA VALORES CORPORACIÓN, S.A. had risen to 13.223% (> 10%) on 06.20.2017.

On 11-22-2017, the communication made by Banco Santander was registered in the CNMV, informing that the Santander Group's participation in ABENGOA, S.A. had fallen from the threshold of 5% to 4.9755% on 11.16.2017.

Appendix V

Other information on the Group's banks

A) Following is certain information on the share capital of the Group's main banks based on their total assets.

1. Santander UK plc

a) Number of financial equity instruments held by the Group

At 31 December 2017, the Company was a subsidiary of Banco Santander S.A. and Santusa Holding S.L.

On 12 November 2004 Banco Santander S.A. acquired the then entire issued ordinary share capital of 1,485,893,636 Ordinary shares of £1 each. On 21 October 2008 a further 10 billion Ordinary shares of £1 each were issued to Banco Santander SA and an additional 12,631,375,230 Ordinary shares of £1 each were issued to Banco Santander SA on 9 January on 2009. On 3 August 2010, 6,934,500,000 ordinary shares of £1 each were issued to Santusa Holding S.L. With effect from 10 January 2014, Santander UK Group Holdings Limited, a subsidiary of Banco Santander SA and Santusa Holding S.L., became the beneficial owner of 31,051,768,866 of £1 each, being the entire issued Ordinary share capital of the Company, by virtue of a share exchange agreement between Santander UK Group Holdings Limited, Banco Santander SA and Santusa Holding S.L. Santander UK Group Holdings Limited became the legal owner of the entire issued Ordinary share capital of the Company on 1 April 2014 and on 25 March 2015 became a public limited company and changed its name from Santander UK Group Holdings Limited to Santadner UK Group Holdings plc. In addition to this, there are 325,000,000 Non-Cumulative Non-Redeemable 10.375% and 8.625% Sterling Preference Shares of £1.00 each and 13,780 Fixed/Floating Rate Non-Cumulative Callable Preference Shares of £1.00 each. The legal and beneficial title to the entire issued Preference share capital is held by third parties and is not held by Banco Santander S.A.

b) Capital increases in progress

At December 31, 2017, there were no approved capital increases.

c) Share capital authorized by the shareholders at the general meeting

The shareholders at the Annual General Meeting held on March 31, 2017 resolved to unconditionally authorise the company to carry out the following repurchases of share capital:

(1) To buy back its own 8.625% preference shares on the following terms:

- (a) The Company may buy back up to 125,000,000 8.375% preference shares;
- (b) The lowest price which the Company can pay for 8.625% preference shares is 75% of the average of the market values of the preference shares for five business days before the purchase is made; and
- (c) The highest price (not including expenses) which the Company can pay for each 8.625% preference share is 125% of the average of the market values of the preference shares for five business days before the purchase is made.

This authority began on 31 March 2017 and will end on the conclusion of the next Annual General Meeting of the Company. The Company may agree, before this authorisation ends, to buy back its own 8.625% preference shares even though the purchase may be completed after this authorisation ends.

(2) To buy back its own 10.375% preference shares on the following terms:

- (a) The Company may buy up to 200,000,000 10.375% preference shares;
- (b) The lowest price which the Company can pay for 10.375% preference shares is 75% of the average of the market values of the preference shares for five business days before the purchase is made; and
- (c) The highest price (not including expenses) which the Company can pay for each 10.375% preference share is 125% of the average of the market values of the preference shares for five business days before the purchase is made.

This authority began on March 31, 2017 and will end on the conclusion of the next Annual General Meeting of the Company. The Company may agree, before this authorisation ends, to buy back its own 10.375% preference shares even though the purchase may be completed after this authorisation ends.

(3) To buy back its own Series A Fixed/Floating Rate Non-Cumulative Callable Preference Shares on the following terms:

- (a) The Company may buy up to 13,780 Series A Fixed/Floating Rate Non-Cumulative Callable Preference Shares;
- (b) The lowest price which the Company can pay for Series A Fixed/Floating Rate Non-Cumulative Callable Preference Shares is 75% of the average of the market values of the preference shares for five business days before the purchase is made; and
- (c) The highest price (not including expenses) which the Company can pay for each Series A Fixed/Floating Rate Non-Cumulative Callable Preference Shares is 125% of the average of the market values of the preference shares for five business days before the purchase is made.

This authority began on 31 March 2017 and will end on the conclusion of the next Annual General Meeting of the Company. The Company may agree, before this authorisation ends, to buy back its own Series A Fixed/Floating Rate Non-Cumulative Callable Preference Shares even though the purchase may be completed after this authorisation ends.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

Not applicable.

e) Specific circumstances that restrict the availability of reserves

Not applicable.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

Not applicable.

2. Abbey National Treasury Services plc

a) Number of financial equity instruments held by the Group

The Group holds ordinary shares amounting to GBP 249,997,999 through Santander UK plc (249,997,999 ordinary shares with a par value of GBP 1 each) and Abbey National Nominees Limited (1 ordinary share with a par value of GBP 1).

The Group also holds 1,000 tracker shares (shares without voting rights but with preferential dividend rights) amounting to GBP 1,000 and 1,000 B tracker shares amounting to GBP 1,000 through Santander UK plc, both with a par value of GBP 1 each.

b) Capital increases in progress

No approved capital increases are in progress.

c) Capital authorized by the shareholders at the general meeting

Not applicable.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

Not applicable.

e) Specific circumstances that restrict the availability of reserves

Not applicable.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

Not applicable.

3. Banco Santander (Brasil) S.A.

a) Number of financial equity instruments held by the Group

The Group holds 3,440,170,512 ordinary shares and 3,273,507,089 preference shares through Banco Santander, S.A. and its subsidiaries Sterrebeeck B.V., Grupo Empresarial Santander, S.L. and Santander Insurance Holding, S.L., and Banco Madesant - Sociedade Unipessoal, S.A.

The shares composing the share capital of Banco Santander (Brasil) S.A. have no par value and there are no capital payments payable. At 2017 year-end the bank's treasury shares consisted of 5,844,553 ordinary shares and 5,844,553 preference shares, with a total of 11,689,106 shares.

In accordance with current Bylaws (Article 5.7) the preference shares do not confer voting rights on their holders, except under the following circumstances:

- a) In the event of the transformation, merger, consolidation or spin-off of the company.

b) In the event of approval of agreements between the company and the shareholders, either directly, through third parties or other companies in which the shareholders hold a stake, provided that, due to legal or bylaw provisions, they are submitted to a general meeting.

c) In the event of an assessment of the assets used to increase the company's share capital.

The General Assembly may, at any moment, decide to convert the preference shares into ordinary shares, establishing a reason for the conversion.

However, the preference shares do have the following advantages (Article 5.6):

- a) Their dividends are 10% higher than those on ordinary shares.
- b) Priority in the distribution of dividends.
- c) Participation, on the same terms as ordinary shares, in capital increases resulting from the capitalisation of reserves and profits and in the distribution of bonus shares arising from the capitalisation of retained earnings, reserves or any other funds.
- d) Priority in the reimbursement of capital in the event of the dissolution of the company.
- e) In the event of a public offering due to a change in control of the company, the holders of preference shares are guaranteed the right to sell the shares at the same price paid for the block of shares that changed hands as part of the change of control, i.e. they are treated the same as shareholders with voting rights.

b) Capital increases in progress

No approved capital increases are in progress.

c) Capital authorized by the shareholders at the general meeting

The company is authorized to increase share capital, subject to approval by the Board of Directors, up to a limit of 9,090,909,090 ordinary shares or preference shares, and without the need to maintain any ratio between any of the different classes of shares, provided they remain within the limits of the maximum number of preference shares established by Law.

At present the share capital consists of 7,498,531,051 shares (3,818,695,031 ordinary shares and 3,679,836,020 preference shares).

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

At the general meeting held on December 21, 2016 the shareholders approved the rules relating to the deferred remuneration plans for the directors, management and other employees of the company and of companies under its control. The delivery of the shares is linked to the achievement of certain targets.

e) Specific circumstances that restrict the availability of reserves

The only restriction on the availability of Banco Santander (Brasil) S.A.'s reserves relates to the legal reserve (restricted reserves), which can only be used to offset losses or to increase capital.

The legal reserve is provided for in Article 196 of the Spanish Public Limited Liability Companies Law, which establishes that before being allocated to any other purpose, 5% of profits must be transferred to the legal reserve, which must not exceed 20% of share capital.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted capital instruments

All the shares are listed on the Brazilian Securities, Commodities and Futures Exchange (BM&FBOVESPA) and the share deposit certificates (units) are listed on the New York Stock Exchange (NYSE).

4. Santander Bank, National Association

a) Number of financial equity instruments held by the Group

At 31 December 2017 the Group held 530,391,043 ordinary shares that carry the same voting and dividend acquisition rights over Santander Holdings USA, Inc. (SHUSA). This holding company and Independence Community Bank Corp. (ICBC) hold 1,237 ordinary shares with a par value of USD 1 each, which carry the same voting rights. These shares constitute all the share capital of Santander Bank, National Association (SBNA). SHUSA holds an 80.84% ownership interest in SBNA, and the remaining 19.16% belongs to ICBC. ICBC is wholly owned by SHUSA. There is no shareholders' meeting for the ordinary shares of SBNA.

b) Capital increases in progress

At December 31, 2017 there were no approved capital increases.

c) Capital authorized by the shareholders at the general meeting

Not applicable.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

Not applicable.

e) Specific circumstances that restrict the availability of reserves

Not applicable.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

Not applicable.

5. Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México

a) Number of financial equity instruments held by the Group

The Ordinary and Extraordinary General Shareholders' Meeting was held on 8 December 2017 and, inter alia, it agreed to the absorption merger with the Bank as the company absorbing and Grupo Financiero as the target company although, since at 31 December the merger had not been registered, at year-end, through Grupo Financiero Santander México, S.A.B. de C.V. ("Grupo Financiero") and Santander Global Facilities, S.A. de C.V. (México), the Group held 80,848,278,413 ordinary shares accounting for 99.99% of the Bank's share capital.

b) Capital increases in progress

The Ordinary and Extraordinary General Shareholders' Meeting on 8 December 2017, which resolved to carry out a corporate restructuring of the group in Mexico consisting of the merger of the Group and the Bank mentioned in a) above, also approved the following as a result of the merger:

- An increase in the share capital of the Bank through the capitalisation of the "Premium on sale of shares" account, increasing capital by \$17,574,612,249.70 M.N., through the issuance of 175,746,122,497 shares representing the equity, with a par value of \$0.10 M.N. each, of which 147,353,683,122 shares are Series "F", and 28,392,439,375 shares are Series "B".
- A reverse split of Bank shares by increasing the par value of \$0.10 M.N. (ten National Currency cents) per share to \$3.780782962 M.N. (three pesos 780782962/1000000000 National Currency) per share, and consequently reducing the number of shares into which the Bank's equity is divided to 6,994,962,889 shares, for the purposes of making the number of outstanding shares representing the Bank's equity equal to the number of shares representing the equity of its main shareholder Grupo Financiero, to make the post-merger share swap a proportion of 1:1.

c) Capital authorized by the shareholders at the general meeting

Pursuant to the above, the Bank's capital stands at \$26,446,436,510.56 M.N. (twenty-six thousand four hundred and forty-six million four hundred and thirty-six thousand five hundred and ten pesos 56/100 National Currency), represented by a total of 6,994,962,889 (six thousand nine hundred and ninety-four million nine hundred and sixty-two thousand eight hundred and eighty-nine) shares with a par value of \$3.780782962 M.N. (three pesos 780782962/1000000000 National Currency) each; divided into 5,898,498,722 (five thousand eight hundred and ninety-eight million four hundred and ninety-eight thousand seven hundred and twenty-two) Series "F" shares and 1,096,464,167 (one thousand and ninety-six million four hundred and sixty-four thousand one hundred and sixty-seven) Series "B" shares. The share capital is broken down as follows:

The share capital of the Bank subscribed and paid up is \$25,660,152,628.14 M.N. (twenty-five thousand six hundred and sixty million one hundred and fifty-two thousand six hundred and twenty-eight pesos 14/100 National Currency), represented by a total of 6,786,994,357 (six thousand seven hundred and eighty-six million nine hundred and ninety-four thousand three hundred and fifty-seven) shares with a par value of \$3.780782962 M.N. (three pesos 780782962/1000000000 National Currency) each; divided into 5,690,530,190 (five thousand six hundred and ninety million five hundred and thirty thousand one hundred and ninety) Series "F" shares and 1,096,464,167 (one thousand and ninety-six million four hundred and sixty-four thousand one hundred and sixty-seven) Series "B" shares.

The authorised share capital of the Bank is \$786,283,882.42 M.N. (seven hundred and eighty-six million two hundred and eighty-three thousand eight hundred and eighty-two pesos 42/100 M.N.), represented by 207,968,532 (two hundred and seven million nine hundred and sixty-eight thousand five hundred and thirty-two) Series "F" shares, with a par value of \$3.780782962 M.N. (three pesos 780782962/1000000000 National Currency) each, which are deposited in the Company's treasury.

d) Rights on founder's shares, bonds or debt issues, convertible debentures and similar securities or rights

(i) At a meeting on 22 October 2015, the Board of Directors noted the situation of debt issued by Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México, as previously ratified at the meeting on 17 October 2013, for the issue of debt in the amount of 6,500 million American dollars, on local or international markets, stipulating that this would be debt with a maximum maturity of 15 years, senior or subordinated, and would include debt instruments qualifying for capital purposes as per the legislation in force, which could be instrumented either individually or on several issue programmes.

At present, the detail of Banco Santander (Mexico), SA, Institución de Banca Múltiple, Grupo Financiero Santander México debt issue is as follows:

Instrument	Type	Term	Amount	Undrawn balance
Programme for issuance of bank stock market certificates and bank term cash deposit certificates	Revolving	19/Feb/2021	\$55,000 million pesos MXN	\$45,000 million MXN
Certificate of private structured bank bonds	Non-revolving*	19/April/2032	\$20,000 million pesos MXN	\$16,857 million MXN
Certificate of structured bank bonds with registration and no public offering		16/Feb/2032	\$10,000 million MXN	\$10,000 million MXN
Senior bond	Non-revolving	09/Nov/2022	\$1,000 thousand million dollars	N/A
Equity instruments (Tier 2 capital)	Non-revolving	30/Jan/2024	\$1,300 million dollars	N/A
Equity instruments AT1	Non-revolving	Perpetual	\$500 million dollars	N/A

* The private structured bank bond issue is non-revolving. When the amount established in the certificate concerned has been placed, a new certificate is issued for the amount authorised.

(ii) At a meeting on 27 January 2011, the Board of Directors approved the general conditions for the issuance of senior debt on international markets. This issue of 500 and 1,000 million dollars with a maturity of 5-10 years was authorised on 18 October 2012. The issue was approved in order to obtain funds to finance the increase in business assets and the Bank's liquidity management. By virtue of the agreements adopted by the Board of Directors, debt was issued in the amount of 1,000 million American dollars on 9 November 2012.

(iii) On 27 December 2013 Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México issued a total amount of US\$1,300,000,000 in subordinated notes which meet the capital requirements of the Basel III criteria for additional capital/Tier 2, at 5.95% and maturity 30 January 2024. The parent of Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México, Banco Santander S.A., agreed to purchase 975,000,000 American dollars, i.e. 75% of the total amount of the notes.

(v) A meeting of the Board of Banco Santander México on 27 October 2016 approved issue of debt up to US\$500 million or the equivalent in pesos, in Mexico. The Banco Santander México Ordinary and Extraordinary General Shareholders' Meeting on 5 December 2016 agreed, inter alia, to issue a financial instrument that would meet the regulatory capital requirements of Basel III criteria, considered as non-essential basic capital, up to US\$500 million. On 29 December 2016 Banco Santander (México), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México brought out a private "back-to-back" issue abroad of subordinated, non-preference, perpetual bonds swappable against shares forming part of equity in the total amount of US\$500,000,000, by way of a guarantee of liquidity for the subordinated, non-preference, perpetual bonds swappable against shares issued by Grupo Financiero Santander México.

(vi) As part of the corporate restructuring referred to in b) ("Ongoing share capital increases") herein, which contemplated, inter alia, the merger of Banco Santander México as the absorbing company with Grupo Financiero Santander México as the target company, all the subordinated bonds referred to in (v) above were bought up by Banco Santander México as a result of the merger; consequently the subordinated bonds of Banco Santander México were extinguished due to the merger of rights and obligations, since the Bank as the absorbing party acted as debtor and creditor with respect to the instruments when the merger was completed.

Pursuant to the foregoing, the subordinated bonds issued by Grupo Financiero Santander México, acquired by a number of investors, will continue to be valid in favour of the holders to the account of Banco Santander México, maintaining substantially the terms and conditions under which they were originally placed by Grupo Financiero, by virtue of the universal assignment arising from the merger.

e) Specific circumstances that restrict the availability of reserves

Pursuant to the Mexican Credit Institutions Law and the general provisions applicable to credit institutions, the Mexican Companies Law and the institutions' own Bylaws, universal banking institutions are required to constitute or increase capital reserves for the purposes of ensuring solvency and protecting payment systems and savers.

The bank increases its legal reserve annually directly from the profit obtained in the year.

The bank must recognise the various reserves as stipulated in the legal provisions applicable to credit institutions. Credit loss reserves are calculated on the basis of the credit rating assigned to each loan and are released when the rating of the related loan improves or when the loan is settled.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted capital instruments

Not applicable.

6. Banco Santander Totta, S.A.

a) Number of equity instruments held by the Group

The Group holds 1.256.078.158 ordinary shares through its subsidiaries: Santander Totta, SGPS, S.A. with 1.241.172.043 shares, Taxagest Sociedade Gestora de Participações Sociais, S.A. with 14,593,315 shares, and Banco Santander Totta, S.A. with 399.215 treasury shares, all of which have a par value of EUR 1 each and identical voting and dividend rights and are subscribed and paid in full.

b) Capital increases in progress

At December 31, 2017, there were no approved capital increases.

c) Capital authorized by the shareholders at the general meeting

Not applicable.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

Not applicable.

e) Specific circumstances that restrict the availability of reserves

Under Article 296 of the Portuguese Companies' Code, the legal and merger reserves can only be used to offset losses or to increase capital.

Non-current asset revaluation reserves are regulated by Decree- Law 31/98, under which losses can be offset or capital increased by the amounts for which the underlying asset is depreciated, amortised or sold.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

Not applicable.

7. Santander Consumer Bank AG

a) Number of financial equity instruments held by the Group

At December 31, 2017, through Santander Consumer Holding GmbH, the Group held 30,002 ordinary shares with a par value of EUR 1,000 each, all of which carry the same voting rights.

b) Capital increases in progress

Not applicable.

c) Capital authorized by the shareholders at the general meeting

Not applicable.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

Not applicable.

e) Specific circumstances that restrict the availability of reserves

Not applicable.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

Not applicable.

8. Banco Santander - Chile

a) Number of financial equity instruments held by the Group

The Group holds a 67% ownership interest in its subsidiary in Chile corresponding to 126,593,017,845 ordinary shares of Banco Santander - Chile through its subsidiaries: Santander Chile Holding S.A. with 66,822,519,695 ordinary shares, Teatinos Siglo XXI Inversiones S.A., with 59,770,481,573 ordinary shares and Santander Inversiones S.A. with 16,577 fully subscribed and paid ordinary shares that carry the same voting and dividend rights.

b) Capital increases in progress

At December 31, 2017, there were no approved capital increases.

c) Capital authorized by the shareholders at the general meeting

Share capital at December 31, 2017 amounted to CLP 891,302,881,691.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

At 31 December 2017, no securities with these characteristics had been issued.

e) Specific circumstances that restrict the availability of reserves

Remittances to foreign investors in relation to investments made under the Statute of Foreign Investment (Decree-Law 600/1974) and the amendments thereto require the prior authorisation of the foreign investment committee.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

All the shares are listed on the Chilean stock exchanges and, through American Depositary Receipts (ADRs), on the New York Stock Exchange (NYSE).

9. Bank Zachodni WBK S.A.

a) Number of financial equity instruments held by the Group

At December 31, 2017, Banco Santander, S.A. held 68,880,774 ordinary shares with a par value of PLN 10 each, all of which carry the same voting rights.

b) Capital increases in progress

At December 31, 2017, there were no approved capital increases.

c) Capital authorized by the shareholders at the general meeting

At the annual general meeting held on 17 May 2017, due to the fulfillment of the conditions of the "Incentive scheme V", shareholders approved capital increase of PLN 989,470 through the issuance of 98,947 ordinary bearer series M shares with a nominal value of PLN 10 (ten zlotys) each.

d) Rights on founder's shares, "rights" bonds, convertible debentures and similar securities or rights

At the general meeting held on 17 May June 2017 the shareholders resolved to approve the "Incentive Scheme VI" as an initiative to attract, motivate and retain the bank's employees. Delivery of the shares is tied to the achievement of certain targets in the years from 2017 to 2019. The bank considers that the exercise of these rights might give rise to the issuance of no more than 250,000 shares.

e) Specific circumstances that restrict the availability of reserves

Not applicable.

f) Non-Group entities which hold, directly or through subsidiaries, 10% or more of equity

Not applicable.

g) Quoted equity instruments

All the shares of Bank Zachodni WBK S.A. are listed on the Warsaw stock exchange.

B) The restrictions on the ability to access or use the assets and settle the liabilities of the Group, as required under paragraph 13 of IFRS 12, are described below.

In certain jurisdictions, restrictions have been established on the distribution of dividends on the basis of the new, much more stringent capital adequacy regulations. However, there is currently no evidence of any practical or legal impediment to the transfer of funds by Group subsidiaries to the Parent in the form of dividends, loans or advances, repatriation of capital or any other means.

Appendix VI

Annual banking report

The Group's total tax contribution in 2017 (taxes incurred directly by the Group and the collection of taxes incurred by third parties generated in the course of its economic activities) exceeded EUR 18,500 million of which more than EUR 7,700 million correspond to own taxes (Corporate income tax, non-recoverable VAT and other indirect taxes, payments to the Social Security on behalf of the employer and other taxes on payroll and other taxes and levies).

This Annual Banking Report was prepared in compliance with Article 89 of Directive 2013/36/EU of the European Parliament and of the Council, of June 26, 2013 on access to the activity of credit institutions and the prudential supervision of credit institutions and investment firms, and its transposition into Spanish law pursuant to Article 87 of Law 10/2014, of 26 June on the regulation, supervision and capital adequacy of credit institutions.

Pursuant to the aforementioned Article, from January 1, 2015, credit institutions must send the Bank of Spain and publish annually a report as an appendix to the financial statements audited in accordance with the legislation regulating audits of financial statements, which specifies, by country in which they are established, the following information on a consolidated basis for each year:

- a) Name(s), nature of activities and geographical location.
- b) Turnover.
- c) Number of employees on a full time equivalent basis.
- d) Gross profit or loss before tax.
- e) Tax on profit or loss.
- f) Public subsidies received.

Following is a detail of the criteria used to prepare the annual banking report for 2017:

- a) Name(s), nature of activities and geographical location

The aforementioned information is available in Appendices I and III to the Group's consolidated financial statements, which contain details of the companies operating in each jurisdiction, including, among other information, their name(s), geographical location and the nature of their activities.

As can be seen in the aforementioned Appendices, the main activity carried on by the Group in the various jurisdictions in which it operates is commercial banking. The Group operates mainly in ten markets through a model of subsidiaries that are autonomous in capital and liquidity terms, which has clear strategic and regulatory advantages, since it limits the risk of contagion between Group units, imposes a double layer of global and local oversight and facilitates crisis management and resolution. The number of Group offices totals 13,697 (the largest commercial network of any international bank) and these offices provide our customers with all their basic financial needs.

- b) Turnover

For the purposes of this report, turnover is considered to be gross income, as defined and presented in the consolidated income statement that forms part of the Group's consolidated financial statements.

c) Number of employees on a full time equivalent basis

The data on employees on a full time equivalent basis were obtained from the average headcount of each jurisdiction.

d) Gross profit or loss before tax

For the purposes of this report, gross profit or loss before tax, as defined and presented in the consolidated income statement that forms part of the Group's consolidated financial statements.

e) Tax on profit or loss

In the absence of specific criteria, this is the amount of tax effectively paid in respect of the taxes the effect of which is recognised in Income tax in the consolidated income statement.

Taxes effectively paid in the year by each of the companies in each jurisdiction include:

- supplementary payments relating to income tax returns, normally for prior years.
- advances, prepayments, withholdings made or borne in respect of tax on profit or loss for the year. Given their scanty representative amount, it was decided that taxes borne abroad would be included in the jurisdiction of the company that bore them.
- refunds collected in the year with respect to returns for prior years that resulted in a refund.
- where appropriate, the tax payable arising from tax assessments and litigation relating to these taxes.

The foregoing amounts are part of the statement of cash flows (EUR 4,137 million during 2017, an effective rate 34.3%) and, therefore, differ from the income tax expense recognised in the consolidated income statement (EUR 3,884 million during 2017, an effective rate 32.1%). Such is the case because the tax legislation of each country establishes:

- the time at which taxes must be paid and, normally, there is a timing mismatch between the dates of payment and the date of generation of the income bearing the tax.
- its own criteria for calculating the tax and establishes temporary or permanent restrictions on expense deduction, exemptions, relief or deferrals of certain income, thereby generating the related differences between the accounting profit (or loss) and taxable profit (or tax loss) which is ultimately taxed; tax loss carryforwards from prior years, tax credits and/or relief, etc. must also be added to this. Also, in certain cases special regimes are established, such as the tax consolidation of companies in the same jurisdiction, etc.

f) Public subsidies received

In the context of the disclosures required by current legislation, this term was interpreted to mean any aid or subsidy in line with the European Commission's State Aid Guide and, in such context, the Group companies did not receive public subsidies in 2017.

The detail of the information for 2017 is as follows:

Jurisdiction	2017			
	Turnover (millions of euros)	Employees	Gross profit or loss before tax (millions of euros)	Tax on profit or loss (millions of euros)
Germany	1,564	4,766	415	169
Argentina	1,734	8,679	521	143
Austria	156	348	76	19
The Bahamas	14	44	6	-
Belgium	106	205	58	5
Brazil ⁽¹⁾	14,145	43,725	4,565	915
Canada	50	186	8	5
Chile	2,535	11,445	1,104	245
China	80	211	17	(1)
Colombia	19	139	2	2
Spain ⁽²⁾	5,967	33,765	(173)	1,159
United States ⁽³⁾	6,922	15,844	(70)	63
Denmark	164	216	93	17
Finland	99	157	65	13
France	534	921	290	124
Ireland	60	4	38	-
Isle of Man	9	-	4	-
Cayman Islands	-	-	-	-
Italy	404	824	202	54
Jersey	41	79	27	(2)
Luxemburg	1	-	-	-
Malta	9	-	9	-
Mexico ⁽⁴⁾	3,537	18,068	1,099	198
Norway	296	482	180	56
The Netherlands	74	287	37	116
Panama	3	5	2	-
Paraguay	-	-	-	-
Peru	61	165	38	7
Poland	1,780	15,064	783	161
Portugal ⁽⁵⁾	1,332	7,078	534	22
Puerto Rico	255	1,266	(62)	5
United Kingdom	5,706	24,484	1,956	574
Singapore	3	10	(1)	-
Sweden	169	299	76	10
Switzerland	123	222	45	11
Uruguay	401	1,654	147	47
Consolidated Group total	48,353	190,642	12,091	4,137

(1) Including the information relating to a branch in the Cayman Islands the profits of which are taxed in full in Brazil. The contribution of this branch profit before tax from continuing operations 2017 is EUR 768 million.

(2) Includes the Corporate Center, and in the case of Banco Popular, information from June 7, 2017. Until June, the Popular obtained a Tax refund of EUR 65 million.

(3) Includes the amortization of the goodwill of SCUSA (EUR 799 million).

(4) Including the information on a branch in the Bahamas the profits of which are taxed in full in Mexico. In 2017 the contribution of this branch to operating profit before tax from continuing operations was EUR - 10 million.

(5) Including the information relating to the branch in the UK, which is taxed both in the UK and in Portugal. In 2017 the contribution of this branch to profit before tax from continuing operations was EUR 52 million.

At December 31, 2017, the Group's return on assets (ROA) was 0.58%.

Banco Santander, S.A. and companies comprising the Santander Group

Consolidated Directors' Report for 2017

This report has been prepared following the Spanish Securities Market Commission (CNMV) recommendations on preparation of directors' reports for listed companies, issued in September 2013, and is arranged in the nine sections suggested. It also incorporates the non-financial information and information on diversity prescribed by Spanish Royal Decree-Law 18/2017.

1. SITUATION OF THE BANK

1.1 Description

At the end of 2017, the Group was the largest bank in the euro area and the fourteenth largest in the world in terms of stock market capitalisation: EUR 88,410 million.

It engages in all types of activities, operations and services that are typical of the banking business in general. Its business model is focused on commercial banking products and services with the aim of meeting the needs of its 133 million customers, including private individuals, SMEs and businesses. The Group operates through a global network of 13,697 branch offices, the most extensive in international banking, as well as digital channels, in order to provide top-quality service and the utmost flexibility. The Santander Group has EUR 1,444 billion in assets and manages customer funds worth EUR 986 billion across all its customer segments. It has four million shareholders and over 200,000 employees. Commercial and retail banking accounts for 89% of the Group's income.

The Group is highly diversified and operates in 10 main markets, where it holds significant market shares.

The Group's senior decision-making body is the board of directors, except in matters for which the shareholders, at the general meeting, have sole responsibility. The board is highly qualified and its main asset is the varied and extensive experience, knowledge, dedication and diversity of its directors. The board's operating procedures and actions are governed by the principles of transparency, responsibility, fairness and efficiency, whereby the Bank's best interests are aligned with the legitimate interests of its stakeholders.

In line with the Bank's vision and mission and within its general supervisory framework, the board of directors takes decisions concerning the Group's main policies and strategies, its corporate culture, the definition of its structure and the promotion of suitable corporate social responsibility policies. In addition, and especially in exercising its responsibility in managing all risks, the board approves and monitors the risk framework and appetite and ensures that these are in line with the Bank's business, capital and liquidity plans. The board also verifies that risks are correctly reported by all units and oversees the operation of the three lines of defence, guaranteeing the independence of the heads of risk, compliance and internal audit and their direct access to the board.

Of the 14 members currently sitting on the board, three are executive and 11 are non-executive. Of the latter, eight are independent, one is proprietary and two, in the board's opinion, are neither proprietary nor independent. Six women serve on the board of directors, with one acting as the executive chairman and the remaining serving as independent external directors.

The board has set up an executive committee, entrusted with general decision-making powers. Other board committees are entrusted with supervisory, reporting, advisory and proposing functions (audit committee, risk supervision, regulation and compliance committee, appointments committee, remuneration committee and innovation and technology committee).

The Group's corporate governance model follows a set of principles designed to safeguard the equal rights of shareholders, such as the principle of one share, one vote, one dividend. The by-laws do not establish any protective measures, and steps are taken to encourage informed participation at shareholders' meetings.

A policy of maximum transparency is also applied, particularly as regards remuneration. This model of corporate governance has been recognised by socially-responsible investment indices. The Group has been included in the DJSI and FTSE4Good indices since 2000 and 2002, respectively. Further information on the Bank's administrative structure is provided in Section C of the Annual Corporate Governance Report.

The board holds regular (usually weekly) meetings, chaired by the CEO and attended by the executive vice presidents of each division and the country heads, to monitor the various businesses and other important matters concerning the day-to-day running of the Group.



(1) Santander Consumer Finance (SCF) with presence in Austria, Belgium, Denmark, Finland, France, Germany, Italy, Netherlands, Norway, Poland, Portugal, Spain, Sweden, Switzerland and UK
(2) Division created in September 2017. The Group has not provided detailed information for end-2017.

At 31 December 2017, the operating business areas presented a two-tiered structure:

a) Geographic businesses

The activities of the operating units are segmented by geographical region, a view that coincides with the first level of Group management and reflects the positioning of Santander in the three areas of monetary influence in the world (euro, pound sterling and dollar). The segments reported on are as follows:

- Continental Europe, which comprises all the businesses in the region as well as real estate operations in Spain. This segment includes the following units for which information is disclosed: Spain, Poland, Portugal, Santander Consumer Finance (which incorporates all business within the region, including the business of the three countries just mentioned) and Real Estate Activity Spain.

- United Kingdom, which includes all the business carried out by the Group's units and branches operating in that country.
- Latin America, comprising all the financial business activities in which the Group engages through its banks and subsidiaries in the region. Information is disclosed for Brazil, Mexico, Chile, Argentina, Uruguay, Peru and Colombia.
- United States, which includes the holding company Santander Holdings USA (SHUSA) and its subsidiaries Santander Bank, Banco Santander Puerto Rico, Santander Consumer USA, Banco Santander International and Santander Investment Securities, as well as Santander's branch in New York.

There are no customers located in areas other than those in which the Group's assets are located that generate income exceeding 10% of the Group's underlying income.

b) Global businesses

The activities of the operating units are divided by type of business, into commercial banking, Santander Global Corporate Banking (SGCB) and the real estate operations in Spain.

- Commercial banking, which comprises all of the customer banking businesses, including consumer finance, except those of corporate banking, which are managed through SGCB. Also included in this business segment are the results of the hedging positions taken in each country within the scope of the relevant asset/liability committee (ALCO).
- Santander Global Corporate Banking (SGCB), which shows the income from global corporate banking, investment banking and markets businesses worldwide, including the globally-managed treasury departments (after passing the appropriate share to commercial banking customers), along with the equities business.

The business acquired from Grupo Popular will be presented separately for the time being and at year-end 2017 detailed information had yet to be provided on the Wealth Management division created in the second half of the year. This information will be reported from 2018 onward.

In addition to the operating businesses described above by region and business, the Group also has a Corporate Centre. This area encompasses the centralised management businesses relating to financial investments, the financial management of the structural currency position, taken from within the scope of the Group's corporate ALCO, as well as the management of liquidity and equity through securities issues.

As the Group's holding unit, this segment manages total capital and reserves, capital allocations and liquidity with the rest of the businesses. It also incorporates amortisation of goodwill but not the costs related to the Group's central services, which are charged to the different areas, with the exception of corporate and institutional expenses related to the Group's functioning.

Lastly, at 31 December the Group had a number of support units, such as Risks, Compliance and Conduct, Internal Audit, Chairman's Office and Strategy, Universities, Communication, Corporate Marketing and Research, General Secretary's Office and Human Resources, Technology and Operations, Controller's Office and Management Control, Financial Management, Financial Planning and Corporate Development, Costs and Santander Digital.

The new Santander Digital division was created in 2017 by integrating the existing Commercial and Innovation and Wealth Management divisions. The main components of this division are the new private banking corporate unit, the asset management business (Santander Asset Management) and International Private Banking in Miami and Switzerland.

The purpose of all these units is to ensure that the Group is a cohesive, efficient and productive group. To that end, the units are entrusted with implementing the Group's corporate policies.

The financial statements of each business unit are drawn up by aggregating the core operating units currently existing at the Group. Input data for this process includes both the accounting information of the legal units belonging to each business and the information extracted from the management information systems. The process is governed in all cases by the same general principles as those used by the Group.

Information on the Group's different units, given below, has been prepared in accordance with these criteria and therefore may differ from the information published for each company on an individual basis.

1.2 Vision and business model

Santander's customer-focused business model enables it to fulfil its mission of helping people and businesses prosper.

At present, the Group's vision is to be the best retail and commercial bank by earning the trust and loyalty of employees, customers, shareholders and society at large, all under the Simple, Personal and Fair corporate culture. Looking ahead, we aim to become the best open digital platform for financial services.

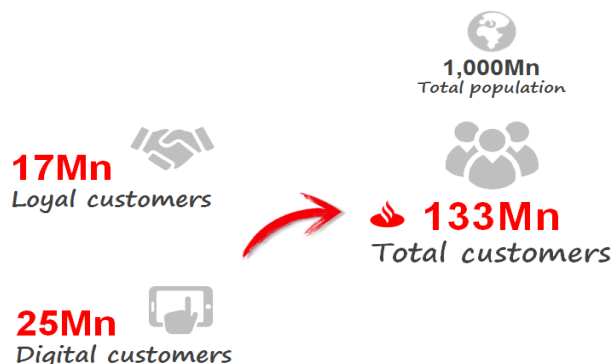
The following strengths of our business model will enable us to continue growing while enjoying long-term success: scale, predictable growth and focus on innovation.

These solid foundations will lead to sustainable high returns allowing us to unlock growth opportunities, increase our cash dividend and continue to accumulate capital.

- **Scale and potential for organic growth.** Our critical mass affords us efficiency, growth sources and new business opportunities.
 - We have leading market shares in five of our main markets and we rank among the top five in a further nine of our markets when it comes to customer satisfaction.
 - We have 133 million customers across markets with a total population of over one billion and we now have more than 17 million loyal customers and over 25 million digital customers, which offers us enormous organic growth potential by further increasing loyalty and digitalisation.

Scale: We have in-market scale and potential to grow organically

Ranking in loans market share¹



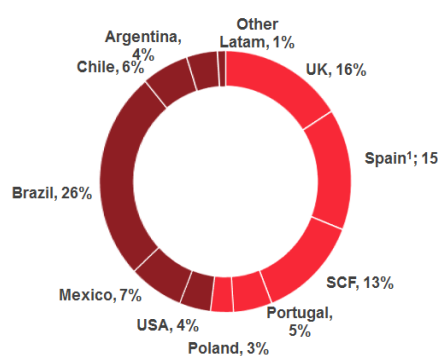
Latest available data
 Note*: Santander's market share for the respective countries are: Mexico (13%), Chile (19%), Argentina (10%), Brazil (9%), Portugal (16%, including Popular), UK (10%), Spain (18%, including Popular), SCF (10% in new car loans, including PSA operations and not considering brand's financial captive) and Poland (10%)
 Note***: Customer metrics exclude Popular
 (1) Only private banks for Portugal, Argentina and Brazil
 (2) UK mortgages (excluding Social Housing), Consumer credit and commercial loans (excluding Financial Institutions) (3) SBNA 3% market share in the states where the Group operates. SCUSA 3% market share.

Predictable growth: diversification across countries and businesses offering greater and more stable rewards

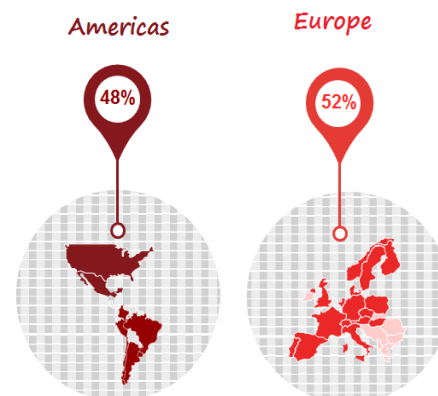
- Our diversification by country and business allows us to maximise our results throughout the economic cycle and is key to our ongoing success.
- Geographically, we have ensured a balanced distribution between mature markets, which offer stability, and emerging markets, which promise higher levels of income growth.
- By business, we have also ensured a suitable distribution among products for individuals, consumer products and products and services for SMEs, businesses and large corporates.

Solid profit growth across the board with results well diversified by geography

2017 Underlying attributable profit



(*) Excluding Corporate Centre and Real Estate Activity Spain
(1) Popular included (3%)



6

• Focus on innovation to increase the loyalty of customers and operational excellence

- Our ongoing technological transformation is helping us increase the number of loyal customers and digital customers.
- The digitalisation of our commercial business allows us to offer our customers a simpler and more customised and modern range of products and services, thus increasing their satisfaction and engagement.

Strategy and value creation

To secure the goal of becoming the best commercial and retail bank, the Group has set ambitious objectives and strategic priorities with respect to all its stakeholders, meaning employees, customers, shareholders and society at large. It has also designed clear indicators in order to gauge its progress in each objective and priority.

- When it comes to **employees**, Santander aims to become one of the best banks at which to work and to be capable of attracting talent and improving global talent. To that end, the Group's people management strategy focuses on six major areas: talent management, know-how and development, compensation and benefits, employee experience, culture and technology. The purpose of this strategy is for all Santander employees to be motivated and fully committed to the shared goal of helping both individual and corporate customers prosper.
- With respect to **customers**, Santander aims to deepen the quality of its relationships, by developing simple, customised solutions that increase their long-term engagement with and trust in the Bank by supporting the international expansion and growth of business customers within the new digital economy. The Group is well aware that today's banking customers need easily-accessible and readily-available digital channels. As such, it is transforming its commercial model, further enhancing the customer service and personalised attention that have long been Santander's hallmark.
- In terms of its **shareholders**, the objective is to offer attractive, growing and sustainable returns, thereby ensuring long-term trust. In 2017, the Bank made significant progress towards its strategic priorities and has successfully met its commercial and financial objectives while still remaining one of the world's most profitable and efficient banks.
- In relation to **society**, Santander carries on its business responsibly and helps to improve the economic and social advancement of the communities in which it operates. It also mitigates the environmental impact of its business and seeks to establish stable relationships with its main stakeholders.

A key feature of the Group's contribution to society is the Santander Universities programme, the hallmark of its social commitment. Banco Santander's long-standing support for higher education gives it a unique value over other banking institutions. According to the first global study published by the Varkey Foundation, in collaboration with UNESCO, Santander is the world's top corporate contributor to education.

In short, Santander has a unique corporate culture and international positioning that truly exemplifies a Simple, Personal and Fair way of banking that contributes to the prosperity of individuals and companies.

1.3 Economic, regulatory and competitive context

Global economic growth in 2017 was up on the previous year (3.7% vs. 3.2%) as global confidence improved in response to less political uncertainty, especially in Europe, favourable borrowing conditions and more buoyant levels of international trade. Both advanced and emerging economies benefitted from this economic upturn.

Eurozone (GDP up 2.4% in 2017 vs. +1.8% in 2016). The economy rallied strongly during the year on the back of numerous support factors (internal demand and exports) and with most countries faring well. The unemployment rate fell to 8.8%, but is still higher than the levels seen pre-crisis. Meanwhile, the European Central Bank (ECB) made no changes to the official interest rates since inflation remained low (1.5%).

In the euro area, the ECB announced there would be no interest rate hike until the end of its bond buying programme, which will continue through to September 2018 at the earliest. Despite this message, unexpectedly high growth coupled with lower levels of political risk caused the euro to gain on the dollar.

Spain (GDP: +3.1% in 2017 vs. +3.3% in 2016). GDP growth exceeded 3% for the third straight year. Meanwhile, healthy job creation figures brought down unemployment (16.6%). Growth is currently well-balanced, with no inflationary pressures.

Poland (GDP: +4.6% in 2017 vs. +2.9% in 2016). Strong growth in 2017 on the back of private consumption and the external sector. Unemployment at an all-time low (4.7%) and inflation at 2.5%. The central bank kept its official rate unchanged at 1.5%.

Portugal (GDP: +2.6% in 2017 vs. +1.5% in 2016). Notable pick-up in growth in 2017 on the back of internal demand. Employment growth surpassing 3% and sharp reduction in unemployment (8.5%). Inflation remained moderate. The debt of the private sector continued to drop and the public deficit ended the year at 1.5% of GDP.

United Kingdom (GDP: +1.7% in 2017 vs. +1.9% in 2016). While the economy has largely withstood the uncertainty surrounding Brexit, it has shown a certain slowdown in growth. The country boasted full employment in 2017 and inflation, at around 3%, exceeded the target of 2%. The Bank of England hiked its official interest rate by 25 basis points in November, marking its first increase in over ten years and reversing its move to lower rates following the referendum. At year-end, the official interest rate was 0.5%.

Brazil (GDP: +1.0% in 2017 vs. -3.6% in 2016). The economy saw a gradual recovery throughout 2017, driven by consumption and investment. Inflation remained relatively calm at below 3%. The central bank continued to cut the Selic rate to 7%.

Mexico (GDP: +2.1% in 2017 vs. +2.3% in 2016). The economy reported a slight slowdown as internal demand lost some momentum. Inflation climbed sharply to 6.8% but is expected to remain relatively calm in 2018. The central bank hiked the official rate by 150 basis points to 7.25%.

Chile (GDP: +1.5% in 2017 vs. +1.6% in 2018). The economy rallied from mid-2017 onward. Inflation ended the year at 2.3%, below the 3% target, and the central bank lowered the official rate by 100 basis points to 2.5%.

Argentina (GDP: +3.0% in 2017 vs. -2.2% in 2016). The economic recovery gained steam over the year on the back of strong investment and private consumption. Inflation stabilised at around 2.0% monthly and the central bank hiked the official interest rate by 400 basis points to 28.75% in a show of its commitment to ensuring price stability.

Latin American currencies saw a mixed bag of results over the course of the year. They appreciated in the first half of the year in response to the expected recovery of the main economies on the continent. However, in the latter half of the year they lost ground due to the impact the Fed's monetary policy might have on the local economies.

United States (GDP: +2.3% in 2017 vs. +1.5% in 2016). Economic growth picked up while core inflation cooled to 1.5%. Unemployment was down to 4.1%, prompting a hike of 75 basis points in the interest rates on federal funds. The Fed raised interest rates on three occasions and in October embarked on the process of reducing its balance sheet, which will take several years to complete. However, the market responded well to these tentative early steps at the hands of the Fed.

The year was a relatively placid affair for the financial markets. The absence of any major upheavals encouraged risk taking, which in turn helped pushed up stock and commodity prices while also improving borrowing conditions on the corporate debt market.

Bank balance sheets continued to improve across the globe following gains in capital adequacy, liquidity position and unproductive assets. Even so, banks operating in developed countries, especially Europe, still have major challenges ahead when it comes to increasing their profitability. Although monetary normalisation is now under way across certain regions, interest rates and levels of business remain low. Moreover, competitive pressure continues to increase in most markets, both between the banks themselves and between the banks and the new market players and their new approaches to lending.

Turning to the supervisory and regulatory climate, key international new on the 2017 agenda included the start-up of the Fintech debate and completion of the Basel III agreement, which will take effect on 1 January 2022, although there will be a phase-in period through to 2027 for the capital floors there to limit the capital savings generated from the application of internal models. Within Europe, highlights included the European Commission's proposal relating to the capital and resolution framework and the measures to press on with the integration of the European retail market.

2. BUSINESS PERFORMANCE AND RESULTS

	2017	2016
Balance sheet (€ million)		
Total assets	1,444,305	1,339,125
Net customer loans	848,914	790,470
Customer deposits	777,730	691,111
Total customer funds	985,703	873,618
Total equity	106,832	102,699
Income statement (€ million)		
Net interest income	34,296	31,089
Gross income	48,392	43,853
Net operating income	25,473	22,766
Underlying profit before taxes *	13,550	11,288
Underlying attributable profit to the Group *	7,516	6,621
Attributable profit to the Group	6,619	6,204
EPS**, profitability and efficiency (%)		
Underlying EPS (euro) *	0.463	0.429
EPS (euro)	0.404	0.401
RoE	7.14	6.99
Underlying RoTE *	11.82	11.08
RoTE	10.41	10.38
RoA	0.58	0.56
Underlying RoRWA *	1.48	1.36
RoRWA	1.35	1.29
Efficiency ratio (with amortisations)	47.4	48.1
Solvency and NPL ratios (%)		
CET1 fully-loaded	10.84	10.55
CET1 phased-in	12.26	12.53
NPL ratio	4.08	3.93
Coverage ratio	65.2	73.8
Market capitalisation and shares		
Shares (millions)	16,136	14,582
Share price (euros) **	5.479	4.877
Market capitalisation (€ million)	88,410	72,314
Tangible book value per share (euro) **	4.15	4.15
Price / Tangible book value per share (X) **	1.32	1.17
P/E ratio (X) **	13.56	12.18
Other data		
Number of shareholders	4,029,630	3,928,950
Number of employees	202,251	188,492
Number of branches	13,697	12,235

(*).- Excluding net capital gains and provisions

(**).- Data adjusted to capital increase of July 2017.

2.1 Review of the year

In 2017, the Santander Group carried on its business against a healthier economic backdrop than the one seen in recent years. The solidity of our business model has enabled us to post double-digit growth in underlying earnings at the Group and across most regions. Meanwhile, RoTE is among the best to be found in the sector and we have managed to ensure balance sheet growth while simultaneously improving our capital ratios and the dividend pay-out per share.

Our **strategic priorities** in the year have been:

1. Continuing the **process of commercial transformation** at both traditional banks and through new independent units under the start-up model. The three main pillars of the transformation programme are as follows:
 - Improving the engagement of our customers by offering innovative, simple and customised solutions. Among other actions, we have continued to entrench the 123 strategy in various regions; we have a global strategy for the SME segment tailored to the local characteristics of each market; we are seeing sharp growth in the cards market, especially in Europe and Brazil; and we have created the Wealth Management division to provide enhanced service to our private banking and asset management customers. Thanks to this transformation process, we have reached 17.3 million loyal customers (+13% in the year).
 - Championing the digital transformation of channels, products and services. Initiatives such as *Digilosofía* in Spain, Openbank as a 100% digital bank, *Superdigital* in Brazil, the *Cash Nexus* payments platform, Santander Pay and the new global machine learning platform are behind the digital transformation by making major improvements to the customer experience while opening up new sources of income. This strategy has allowed us to increase the number of digital customers by a further four million to bring the total to upwards of 25 million and also digital transactions, which now account for roughly 40% of total transactions.
 - Continuing to raise levels of satisfaction and experience among our customers through simpler and more efficient processes supported by a multi-channel approach. We ended the year with seven of our units ranking among the three best local banks when it comes to customer satisfaction. We were also named 'Global Bank of the Year' and 'Bank of the Year: Latin America' by The Banker and 'World's Best Bank for SMEs' and 'Best Bank in Latin America' by Euromoney.
2. **Strengthening our position in the markets in which we operate.** The main highlight here was the acquisition of Banco Popular, which has allowed us to cement our leadership in Spain and makes us the leading private bank for domestic business in Portugal. We have also bolstered our position in retail banking in Argentina, acquired a minority share in the United States and finalised an agreement to acquire the commercial banking business from Deutsche Bank in Poland.
3. **Withdrawing from businesses considered non-core.** The most notable actions here included the sale of TotalBank in the United States and the sale of 51% of the real estate business of Banco Popular.

In terms of **business performance**, the year saw appreciable **growth in business activity and results, increased profitability and a more robust balance sheet.**

1. Growth

Growth in business activity. Exchange rate fluctuations and changes in the scope of consolidation impacted the yearly performance under this heading.

Without the exchange rate effect, total lending was up 12%, largely in response to the integration of Popular (+2% without its contribution). Stripping out changes in the scope of consolidation, eight of the ten main units posted year-on-year growth. Highlights here included Argentina (+44% on the back of consumer loans and SMEs), Brazil (+7%, due to the sound performance of the individuals and SME segments), Portugal (+8%, partly down to the growth of the institutional segment), SCF (+6% in response to the healthy levels of vehicle financing) and Poland (+5% thanks to SMEs and businesses).

Meanwhile, the integration of Banco Popular helped to grow customer funds (+17% stripping out the exchange rate effect). Stripping out the impact of Popular, funds gained 8% largely in response to demand deposits and investment funds and were up in eight of the Group's main regions, with double-digit growth in Latin America.

Growing earnings. Santander's business model and geographic diversification between both developed and emerging markets afford us stable and recurring earnings and results.

In contrast to the balance sheet, the impact of exchange rates on the income statement has been practically non-existent.

Underlying profit before tax came to EUR 13,550 million, up 20% on 2016. The Group's strength is shown in the main lines of the income statement:

- Record year for income at EUR 48,392 million (+10%), with double-digit growth both in net interest income and fee and commission income, which accounted for 95% of total income.
- Stable costs adjusted for inflation and changes in the scope of consolidation despite the cost increase stemming from regulatory requirements and investments in the transformation process. The Santander Group remains one of the world's most efficient banks, with a cost-to-income ratio of 47%.
- Ongoing improvements in credit quality, reflected in the 4% drop in loan-loss allowances and an improvement in the cost of lending to 1.07%.

The bottom few lines of the income statement shows an increased tax charge, as well as the recognition of certain non-recurring positive and negative results grouped together under Net of capital gains and write-downs, which together reveal a net tax charge of EUR 897 million in 2017 versus the EUR 417 million reported in 2016.

Following on, the Group reported **attributable profit of EUR 6,619 million**, up 7% on 2016. Stripping out the contribution of Banco Popular, which was effectively a loss of EUR 37 million due to the costs of integrating the bank, profit would have been EUR 6,656 million.

2. Profitability

Increasing our returns and creating value for shareholders has been one of our main priorities.

Our ability to generate stable recurring profit over recent years has allowed us to continue accumulating capital, financing the growth of the business and increasing the cash pay-out to shareholders.

In 2017, underlying RoTE stood at 11.8% and underlying RoRWA at 1.48%, both up on 2016. We have increased attributable profit per share by 1% (8% in underlying terms) while managing to raise the cash dividend per share by 11%.

The process of executing our strategy and reflecting it in our business and results was widely welcomed by the market and we reported a total shareholder return (TSR) of 17% in the year, outperforming the return offered by the DJ Stoxx Banks and DJ Stoxx 50 indices.

3. Strength

We have generated additional capital quarter after quarter and in 2017 the ratio climbed 29 basis points, with a fully loaded CET1 ratio of 10.84%, exceeding the target we had set ourselves. This effectively means we are well on track to reaching our target of 11% in 2018.

We are comfortably clear of the regulatory minimum requirements, having ended the year with a phased-in CET1 ratio of 12.26%.

In relation to risk, Santander maintains a medium-low risk profile and high asset quality. Thanks to our proactive risk management, our credit quality ratios are among the best to be found in the sector. The NPL ratio was 4.08% in 2017, up 15 basis points following the arrival of Banco Popular, while our coverage ratio was 65%.

Stripping out Popular, the NPL ratio would have been 3.38%, showing an improvement of 55 basis points in the year and meaning it has now been falling for four years in a row.

Furthermore, the cost of lending has continued to improve to reach 1.07%, 11 basis points less than in 2016.

This positive trend in our credit quality ratios has been reported across virtually all the Group's countries and regions. The NPL ratio has improved in eight of them and the cost of lending in seven.

2.2 Earnings

A comparison of 2017 and 2016 earnings is set out below.

Consolidated income statement

€ million

	2017	2016
Interest income	56,041	55,156
Interest expense	(21,745)	(24,067)
NET INTEREST INCOME	34,296	31,089
Dividend income	384	413
Share of results of entities accounted for using the equity method	704	444
Commission income	14,579	12,943
Commission expense	(2,982)	(2,763)
Gain or losses on financial assets and liabilities not measured at fair value through profit or loss, net	404	869
Gain or losses on financial assets and liabilities held for trading, net	1,252	2,456
Gain or losses on financial assets and liabilities measured at fair value through profit or loss, net	(85)	426
Gain or losses from hedge accounting, net	(11)	(23)
Exchange differences, net	105	(1,627)
Other operating income	1,618	1,919
Other operating expenses	(1,966)	(1,977)
Income from assets under insurance and reinsurance contracts	2,546	1,900
Expenses from liabilities under insurance and reinsurance contracts	(2,489)	(1,837)
GROSS INCOME	48,355	44,232
Administrative expenses	(20,400)	(18,737)
Staff costs	(12,047)	(11,004)
Other general administrative expenses	(8,353)	(7,733)
Depreciation and amortisation cost	(2,593)	(2,364)
Provisions, net	(3,058)	(2,508)
Impairment or reversal of impairment at financial assets measured at fair value through profit or loss, net	(9,259)	(9,626)
Financial assets measured at cost	(8)	(52)
Financial assets available-for-sale	(10)	11
Loans and receivables	(9,241)	(9,557)
Held-to-maturity investments	—	(28)
PROFIT FROM OPERATIONS	13,045	10,997
Impairment of investments in subsidiaries, joint ventures and associates, net	(13)	(17)
Impairment on non-financial assets, net	(1,260)	(123)
Tangible assets	(72)	(55)
Intangible assets	(1,073)	(61)
Others	(115)	(7)
Gain or losses on non financial assets and investments, net	522	30
Negative recognized in results	—	22
Gains or losses on non-current assets held for sale classified as discontinued operations	(203)	(141)
PROFIT OR LOSS BEFORE TAX FROM CONTINUING OPERATIONS	12,091	10,768
Tax expense or income from continuing operations	(3,884)	(3,282)
PROFIT FOR THE PERIOD FROM CONTINUING OPERATIONS	8,207	7,486
Profit or loss after tax from discontinued operations	—	—
PROFIT FOR THE PERIOD	8,207	7,486
Profit attributable to non-controlling interests	1,588	1,282
Profit attributable to the parent	6,619	6,204

In the statement presented above, gains and write-downs considered non-recurring are included in each of the income statement line items where they were recognised due to their nature.

To provide a better understanding of the changes between the two years, the condensed income statement set out below shows non-recurring capital gains and write-downs for the net amount on a separate line just before the profit attributable to the Group (“Net of capital gains and write-downs”).

In 2017, the net negative impact of non-recurring capital gains and write-downs was EUR 897 million. In particular, we reported a positive impact of EUR 297 million due to the capital gain obtained from the sale of Allfunds Bank and a further EUR 73 million due to the effect of the tax reform in the United States. Meanwhile, a total of EUR 603 million was booked to cover write-downs of goodwill; EUR 149 million following the hurricanes in the United States, the purchase of a stake in Santander Consumer USA and other funds; EUR 385 million in expenses in relation to integration processes (EUR 300 million at Banco Popular and EUR 85 million at Santander Consumer Finance); and EUR 130 million to cover write-downs of equity interests and intangible assets.

The net negative impact of non-recurring capital gains and write-downs was EUR 417 million in 2016. In particular, capital gains came to EUR 227 million and related to the sale of VISA Europe. During the year, the Group recognised expenses for a total amount of EUR 644 million in connection with restructuring costs (EUR 475 million), allowances to cover potential claims in connection with payment protection insurance (PPI) products in the UK (EUR 137 million) and the restatement of Santander Consumer USA data (EUR 32 million).

Summarised management income statement

€ million

	2017	2016
Net interest income	34,296	31,089
Net fee income	11,597	10,180
Gains (losses) on financial transactions	1,703	1,723
Other operating income	796	862
Gross income	48,392	43,853
Operating expenses	(22,918)	(21,088)
General administrative expenses	(20,325)	(18,723)
Personnel	(11,972)	(10,997)
Other general administrative expenses	(8,353)	(7,727)
Depreciation and amortisation	(2,593)	(2,364)
Net operating income	25,473	22,766
Net loan-loss provisions	(9,111)	(9,518)
Impairment losses on other assets	(414)	(247)
Other income	(2,398)	(1,712)
Underlying profit before taxes	13,550	11,288
Tax on profit	(4,587)	(3,396)
Underlying profit from continuing operations	8,963	7,892
Net profit from discontinued operations	—	0
Underlying consolidated profit	8,963	7,893
Minority interests	1,447	1,272
Underlying attributable profit to the Group	7,516	6,621
Net capital gains and provisions	(897)	(417)
Attributable profit to the Group	6,619	6,204

In 2017 the Santander Group carried on its business against a more favourable economic backdrop than that seen in recent years, although the climate of low interest rates in developed countries remains the biggest hindrance to banking activity.

The solidity of our business model has enabled us to post double-digit growth in underlying earnings at the Group and across most regions. Meanwhile, RoTE is among the best to be found in the sector and we have managed to ensure balance sheet growth while simultaneously improving our capital ratios and the dividend pay-out per share.

In 2017, the Group’s attributable profit stood at EUR 6,619 million, up 7% year on year. Before factoring in the non-recurring earnings and taxes described previously, which reflect the higher fiscal pressure, underlying pre-tax profit stood at EUR 13,550 million, up 20% year on year.

Prior to analysing performance of the different income statement items, it should be noted that the year-on-year comparison has been affected by the following:

- The 2017 income statement includes the results generated by Banco Popular. Since its integration within the Group on 7 June, it has generated losses of EUR 37 million following the recognition of EUR 300 million in integration costs in the third quarter, as had been announced at the time of the integration.
- For the Group as a whole, exchange rate fluctuations had virtually no impact (less than one percentage point on attributable profit). However, the impact by unit was as follows: Brazil (+7 percentage points); Poland (+2 percentage points); Chile (+2 percentage points); United States (-2 percentage points); Mexico (-3 percentage points); United Kingdom (-7 percentage points) and Argentina (-14 percentage points).

Average exchange rates: 1 euro / currency parity

	2017	2016
US\$	1.127	1.106
Pound sterling	0.876	0.817
Brazilian real	3.594	3.831
Mexican peso	21.291	20.637
Chilean peso	731.538	747.500
Argentine peso	18.566	16.316
Polish zloty	4.256	4.362

Breakdown of the main income statement items

Highlights of the change in the income statement from 2017 and 2016 are discussed below.

Income totalled EUR 48,392 million, up 10% year on year. The quality of the income also improved since customer revenues were the biggest contributor here (+11%).

The Group's income structure, where net interest income and fees and commissions account for 95% of total income, enables the Bank to secure steady, recurring revenue growth.

Net interest income in 2017 came to EUR 34,296 million, up 10% on 2016.

The table below shows the average balance sheet balances for each year, obtained as the average of the months in the period—which does not differ significantly from the average of the daily balances— plus the interest generated, which is presented in the management accounts. The distinction between domestic and international is based on the customer's home address.

Average balance sheet - assets and interest income

ASSETS	2017			2016		
	Average balance	Interest	Average rate	Average balance	Interest	Average rate
(in € million, except percentages)						
Cash and deposits at central banks and loans and advances to credit institutions						
Domestic	59,335	119	0.20%	47,985	171	0.36%
International	123,377	3,602	2.92%	115,435	4,307	3.73%
	182,712	3,721	2.04%	163,420	4,478	2.74%
Loans and advances to customers						
Domestic	220,067	4,828	2.19%	175,751	3,967	2.26%
International	604,159	38,812	6.42%	605,758	38,611	6.37%
	824,226	43,640	5.29%	781,509	42,578	5.45%
Debt securities						
Domestic	73,166	1,315	1.80%	65,026	1,060	1.63%
International	124,743	5,826	4.67%	116,163	5,867	5.05%
	197,909	7,141	3.61%	181,189	6,927	3.82%
Hedging income						
Domestic	—	2		—	56	
International	—	505		—	533	
	—	507		—	589	
Other interest						
Domestic	—	432		—	194	
International	—	600		—	390	
	—	1,032		—	584	
Total interest-earning assets						
Domestic	352,568	6,696	1.90%	288,762	5,448	1.89%
International	852,279	49,345	5.79%	837,356	49,708	5.94%
	1,204,847	56,041	4.65%	1,126,118	55,156	4.90%
Other assets	202,834			211,543		
Assets from discontinued operations	—			—		
Average total assets	1,407,681	56,041		1,337,661	55,156	

The average balance of interest-earning assets was EUR 1,205 billion in 2017, up 7% year on year (EUR 1,126 billion).

Most of this increase came from the national component, where all headings of the income statement were up following the integration of Banco Popular in June.

The average return on all interest-earning assets was down 25 basis points to 4.65%. This change is largely a result of deposits held at central banks and credit institutions in the international component, where the return was down 15 basis points to 5.79% during the period. Meanwhile, the domestic component remained virtually unchanged at 1.90%.

Average balance sheet - liabilities and interest expense

LIABILITIES AND SHAREHOLDERS' EQUITY

	2017			2016		
	Average balance	Interest	Average rate	Average balance	Interest	Average rate
(in € million, except percentages)						
Deposits from central banks and credit institutions						
Domestic	93,873	261	0.28%	76,322	256	0.34%
International	88,395	2,000	2.26%	85,284	1,858	2.18%
	182,268	2,261	1.24%	161,606	2,114	1.31%
Customer deposits						
Domestic	219,194	1,140	0.52%	177,028	936	0.53%
International	521,275	9,934	1.91%	502,366	11,949	2.38%
	740,469	11,074	1.50%	679,394	12,885	1.90%
Marketable debt securities						
Domestic	74,029	1,489	2.01%	71,402	1,484	2.08%
International	142,691	5,162	3.62%	150,412	6,284	4.18%
	216,720	6,651	3.07%	221,814	7,768	3.50%
Other interest-bearing liabilities						
Domestic	6,102	100	1.64%	6,470	117	1.81%
International	2,057	98	4.76%	1,988	84	4.23%
	8,159	198	2.43%	8,458	201	2.38%
Hedging expenses						
Domestic		(27)			(166)	
International		(207)			(189)	
		(234)			(355)	
Other interest						
Domestic		399			286	
International		1,396			1,168	
		1,795			1,454	
Total interest-bearing liabilities						
Domestic	393,197	3,362	0.86%	331,220	2,913	0.88%
International	754,419	18,383	2.44%	740,052	21,154	2.86%
	1,147,616	21,745	1.89%	1,071,272	24,067	2.25%
Other liabilities	155,072			166,026		
Non-controlling interests	12,356			11,622		
Shareholders' equity	92,637			88,741		
Liabilities from discontinued operations	—			—		
Average total liabilities and shareholders' equity	1,407,681	21,745		1,337,661	24,067	

The average balance of interest-bearing liabilities was EUR 1,148 billion in 2017, up 7% year on year (EUR 1,071 billion). As with the interest-earning assets, the increase here was largely seen in the domestic component, which was heavily impacted by the integration of Banco Popular.

The average cost of interest-bearing liabilities fell by 36 basis points to 1.89%. As with the assets, the change was mainly seen in the international component, which saw a cost reduction of 42 basis points to reach 2.44%, in this case due to the lower average interest rate on customer deposits and marketable debt securities. Meanwhile, the domestic component remained virtually unchanged with an average rate of 0.86%.

The changes in income and expense shown in the table below are calculated and attributed mainly to the following:

- The change in volume, which is obtained by applying the previous period's interest rate to the difference between the average balances of the present and previous periods
- The change in interest rate, which is obtained by applying to the average balance for the previous year the difference between the rates of the present and previous periods

When distinguishing between interest income and interest expense, the following is of note:

- Interest income was up EUR 885 million in response to higher volumes (EUR +2,111 million). This growth was seen in the domestic component, since the international component reported a negative impact of interest rates.

	2017/2016		
	Increase (decrease) due to changes in		
	Volume	Rate	Net variation
(in € million)			
Interest income			
Cash and deposits at central banks and loans and advances to credit institutions			
Domestic	34	(86)	(52)
International	281	(986)	(705)
	315	(1,072)	(757)
Loans and advances to customers			
Domestic	975	(114)	861
International	(102)	303	201
	873	189	1,062
Debt securities			
Domestic	140	115	255
International	417	(458)	(41)
	557	(343)	214
Hedging income			
Domestic	(54)	—	(54)
International	(28)	—	(28)
	(82)	—	(82)
Other interest			
Domestic	238	—	238
International	210	—	210
	448	—	448
Total interest-earning assets			
Domestic	1,333	(85)	1,248
International	778	(1,141)	(363)
	2,111	(1,226)	885

- Interest expense fell EUR 2,322 million due to the interest rate effect (EUR -3,302 million). The decline was also down to the international component due to the change in interest rates.

	2017/2016		
	Increase (decrease) due to changes in		
	Volume	Rate	Net variation
(in € million)			
Interest expense			
Deposits from central banks and credit institutions			
Domestic	53	(48)	5
International	69	73	142
	122	25	147
Customer deposits			
Domestic	220	(16)	204
International	436	(2,451)	(2,015)
	656	(2,467)	(1,811)
Marketable debt securities			
Domestic	54	(49)	5
International	(311)	(811)	(1,122)
	(257)	(860)	(1,117)
Other interest-bearing liabilities			
Domestic	(6)	(11)	(17)
International	3	11	14
	(3)	—	(3)
Hedging expenses			
Domestic	139	—	139
International	(18)	—	(18)
	121	—	121
Other interest			
Domestic	113	—	113
International	228	—	228
	341	—	341
Total interest-bearing liabilities			
Domestic	573	(124)	449
International	407	(3,178)	(2,771)
	980	(3,302)	(2,322)

The net result was an increase of EUR 3,207 million, of which EUR 1,131 million was down to increased business volume and EUR 2,076 million to changes in interest rates.

If we observe the change in net interest income by region, without factoring in exchange rates so as to provide a more accurate analysis of business performance, the largest gains occurred in emerging markets, notably Brazil (+17%), Mexico (+13%), Argentina (+58%) and Poland (+9%) in response to growing levels of business growth. Interest rates in these markets are also higher than in our developed markets, although the performance here varies by region (in Mexico the rate was up while in Brazil the rate fell significantly in the period). On the flip side, the only decreases were seen in Spain (without Banco Popular), due to interest rate pressure and lower business volume; in Portugal, where prevailing interest rates are similar to in Spain and where we also reported lower income on the ALCO portfolio; and in the United States due to the decline in the auto portfolio at Santander Consumer USA and the change in mix toward a lower risk profile. Stripping out Banco Popular, net interest income was up 7%.

Meanwhile, fee and commission income amounted to EUR 11,597 million, with double-digit growth on the back of increased activity and high levels of customer loyalty. It is also significant that this growth has been accelerating: climbing 14% in 2017 to comfortably outpace the growth reported in 2016 (+8%) and 2015 (+4%). By business, increases were noted in commercial banking (86% of total fees and commissions) and Global Corporate Banking. Stripping out Banco Popular, fees and commissions were up 11%.

By region, fees and commissions rose across the board, reflecting the rise in loyal customers in all units, the higher added value product offer and an enhanced customer experience.

Gains/(losses) on financial assets and liabilities, which accounted for just 3.5% of income, were down 1% in the period. Other income represents less than 2% of total revenues. This line item includes dividends (down EUR 29 million), the share in companies accounted for using the equity method (up EUR 260 million), and Other operating income/(expense) (down EUR 296 million), partly on account of the increased contributions paid to the Deposit Guarantee Fund, including those made by Banco Popular in 2017.

Operating costs totalled EUR 22,918 million, up 9%. Once adjusted for inflation and changes in the scope of consolidation, operating costs were virtually unchanged, despite the cost increase stemming from regulatory requirements and investments in the transformation process. The Santander Group remains one of the world's most efficient banks, with a cost-to-income ratio of 47%.

In terms of business units, the Group has continued its active management approach during the year, adapting the base to the reality of the business in each market. This has allowed the Bank to lower or keep costs stable in seven of its ten main business units, in real terms and stripping out changes in the consolidation scope. The two units that reported the largest cost increase were Mexico, due to the significant investment made in infrastructure and systems as part of the plan launched in late 2016, and Brazil, where costs have responded to fluctuating levels of business and investments in transformation.

The changes in cost and income just described resulted in a net improvement of 70 basis points in the cost-to-income ratio, which was 47.4% for the year (48.1% in 2016), one of the best figures to be found among our peers. Stripping out the impact of Banco Popular, which is currently contributing more than its normal share of expenses, the cost-to-income would have improved to 46.8%.

Loan-loss provisions came to EUR 9,111 million, down 4% on the previous year. Without Popular, they would have been down 5%. By unit and in local currency, we saw significant reductions in Continental Europe and in the United States and also across all of Latin America. However, loan-loss provisions in the United Kingdom were up due to the steady normalisation of provisioning and a one-off case at GCB. Even so, its cost of lending remained low at 8 basis points, although this figure was just 2 basis points in 2016.

The cost of lending has continued to improve, reflecting the selective growth strategy and a well-balanced risk management policy. It has fallen from 1.18% at year-end 2016 to 1.07% at year-end 2017. Stripping out Banco Popular, it would be 1.12%. This improvement in the year was reported across virtually all Group units, most notably Brazil, the United States, Chile, Portugal, SCF and Poland. Meanwhile, the cost of lending was up in Mexico and Argentina, as well as in the UK as just mentioned.

Other income and write-downs were a negative EUR 2,812 million, exceeding the negative EUR 1,959 million reported in 2016. This heading is used to show sundry provisions, as well as capital gains, losses and impairment of assets. It is higher this year round because we have strengthened the balance sheet and have a number of additional expenses, mainly in Brazil and the United Kingdom.

Underlying profit before tax was up 20% to EUR 13,550 million, reflecting strong levels of income, controlled costs and a solid performance in terms of allowances and the cost of lending. Stripping out Popular, it was up 17%. By region, eight reported increases in local currency while seven posted double-digit growth.

Taxes were up, mainly due to increased tax pressure at certain units, notably Brazil, Spain, Poland, Chile and Argentina. The tax rate for the Group as a whole has climbed from 30% to nearly 34%.

Profit attributable to non-controlling interests was up 14%. By unit, there were significant increases at Santander Consumer Finance due to the agreement reached with Banque PSA, Brazil and Chile. Meanwhile, tax was down at Santander Consumer USA partly because of the lower profit reported by the unit and the purchase of an equity interest.

Underlying attributable profit (before capital gains and write-downs) was up 14% to EUR 7,516 million. Stripping out Popular, it was up 10%.

As a result, the Group's underlying RoTE was 11.8% (+70 basis points in the year), underlying RoRWA was 1.48% in 2017 versus 1.36% in 2016 and underlying earnings per share was EUR 0.463, up 8% on 2016.

Meanwhile, profit attributable to the Group came to EUR 6,619 million in the year, up 7% on 2016. Stripping out Popular, it would also have been up 7%.

Earnings per share (EPS) gained 1% in the year to reach EUR 0.404. Total RoTE was 10.41% (10.38% in 2016), while total RoRWA stood at 1.35% (1.29% in 2016).

2.3 Balance sheet

Below is the condensed balance sheet at 31 December 2017, showing a comparison with the 2016 year-end figures.

Condensed consolidated balance-sheet

€ million

	2017	2016
Assets		
Cash, cash balances at central banks and other demand deposits	110,995	76,454
Financial assets held for trading	125,458	148,187
Debt securities	36,351	48,922
Equity instruments	21,353	14,497
Loans and advances to customers	8,815	9,504
Loans and advances to central banks and credit institutions	1,696	3,221
Derivatives	57,243	72,043
Financial assets designated at fair value	34,782	31,609
Loans and advances to customers	20,475	17,596
Loans and advances to central banks and credit institutions	9,889	10,069
Other (debt securities and equity instruments)	4,418	3,944
Available-for-sale financial assets	133,271	116,774
Debt securities	128,481	111,287
Equity instruments	4,790	5,487
Loans and receivables	903,013	840,004
Debt securities	17,543	13,237
Loans and advances to customers	819,625	763,370
Loans and advances to central banks and credit institutions	65,845	63,397
Held-to-maturity investments	13,491	14,468
Investments in subsidiaries, joint ventures and associates	6,184	4,836
Tangible assets	22,974	23,286
Intangible assets	28,683	29,421
Goodwill	25,769	26,724
Other intangible assets	2,914	2,697
Other assets	65,454	54,086
Total assets	1,444,305	1,339,125
Liabilities and shareholders' equity		
Financial liabilities held for trading	107,624	108,765
Customer deposits	28,179	9,996
Debt securities issued	—	—
Deposits by central banks and credit institutions	574	1,395
Derivatives	57,892	74,369
Other	20,979	23,005
Financial liabilities designated at fair value	59,616	40,263
Customer deposits	28,945	23,345
Debt securities issued	3,056	2,791
Deposits by central banks and credit institutions	27,026	14,127
Other	589	—
Financial liabilities measured at amortized cost	1,126,069	1,044,240
Customer deposits	720,606	657,770
Debt securities issued	214,910	226,078
Deposits by central banks and credit institutions	162,714	133,876
Other	27,839	26,516
Liabilities under insurance contracts	1,117	652
Provisions	14,489	14,459
Other liabilities	28,557	28,047
Total liabilities	1,337,472	1,236,426
Shareholders' equity	116,265	105,977
Capital stock	8,068	7,291
Reserves	103,607	94,149
Attributable profit to the Group	6,619	6,204
Less: dividends	(2,029)	(1,667)
Accumulated other comprehensive income	(21,776)	(15,039)
Minority interests	12,344	11,761
Total equity	106,833	102,699
Total liabilities and equity	1,444,305	1,339,125

The exchange rate effect on the Group's various currencies and the change in the scope of consolidation had a significant impact on the yearly performance under this heading.

- The impact of final exchange rates on the balance sheet was greater than the impact of the average rates on the income statement. We therefore saw a negative impact of roughly five percentage points on the customers headings for the Group as a whole due to exchange rate fluctuations, with the impact varying by unit as follows: Poland (+6 percentage points); United Kingdom and Chile (-4 percentage points); Mexico (-8 percentage points); United States (-12 percentage points); Brazil (-14 percentage points) and Argentina (-38 percentage points).
- The period also included a positive impact of ten percentage points following the acquisition of Banco Popular in the second quarter.

Exchange rates period-end: 1 euro / currency parity

	2017	2016
US\$	1.199	1.054
Pound sterling	0.887	0.856
Brazilian real	3.973	3.431
Mexican peso	23.661	21.772
Chilean peso	736.922	707.612
Argentine peso	22.637	16.705
Polish zloty	4.177	4.410

The Group's gross lending to customers amounted to EUR 872,849 million at 31 December 2017, up 7% on the EUR 814,863 million recorded at year-end 2016. If we strip out the effect of exchange rate variations and the integration of Banco Popular and eliminating also reverse repurchase agreements, lending was up 2%.

Customer loans

€ million

	2017	2016
Commercial bills	29,287	23,894
Secured loans	473,936	454,676
Other term loans	257,441	232,289
Finance leases	28,511	25,357
Receivable on demand	6,721	8,102
Credit cards receivable	21,809	21,363
Impaired assets	36,280	32,573
Gross customer loans (w/o repos)	853,985	798,254
Repos	18,864	16,609
Gross customer loans	872,849	814,863
Loan-loss allowances	23,934	24,393
Net customer loans	848,915	790,470

At the 2017 year end, of total lending to customers maturing in over one year, 57% was linked to floating interest rates, while the remaining 43% was linked to fixed rates. The geographic breakdown reveals the following:

- In Spain, 74% of loans are linked to floating rates, while 26% accrue interest at fixed rates.
- Internationally, 51% of loans are at floating rates, vs. 49% at fixed rates.

Credit facilities with maturities exceeding one year at year-end of 2017

€ million

	Doméstico		Internacional		TOTAL	
	Importe	Peso sobre el total (%)	Importe	Peso sobre el total (%)	Importe	Peso sobre el total (%)
Fixed	47,060	26%	229,871	49%	276,931	43%
Variable	133,557	74%	239,450	51%	373,007	57%
TOTAL	180,617	100%	469,321	100%	649,938	100%

Note 10.b to the accompanying consolidated financial statements provides further information on the distribution of loans and advances to customers by business line.

Comparing individual unit performance with figures for 2016, gross lending without repurchase agreements (without considering the impact of exchange rate fluctuations) was up at eight of the ten main units, as follows:

- The most significant increases were seen in Argentina (+44%, driven by consumer loans and lending to SMEs), Portugal (+8% thanks to the increase in the institutional segment) and Brazil (+7% on the back of lending to individuals).
- Growth of 6% at Santander Consumer Finance, mainly on account of the increased production in the auto segment and in credit cards, and growth of 5% in Mexico and Poland, driven by SMEs and corporates. Chile was up 3% in lending to individuals, high income segments and SMEs. Meanwhile the United Kingdom gained 1% in home mortgages and corporate loans, offset by the decline in non-core loans.
- Spain was down 2% in terms of institutional balances and GCB, since SMEs grew slightly in the year, while the United States reported a 4% decline, mainly due to the sale of a portfolio of Santander Consumer USA and the reduction in GCB at Santander Bank.
- At the real estate unit in Spain (and before the integration of Banco Popular) net lending fell 56% year on year in response to the ongoing strategy being pursued in recent years.

In relation to credit risk, the NPL ratio was 4.08% at year-end 2017, with a coverage ratio of 65% affected by the integration of Banco Popular. Stripping out this impact, the NPL ratio would be 3.38%, down 55 basis points on 2016, with a coverage ratio of 71% (74% in 2016).

Turning to liabilities, the total balance of customer funds under management, including deposits, mutual funds, pension funds and assets under management, came to EUR 985,703 million, up 13% year on year.

Total deposits without repurchase agreements and mutual funds gained 12% in 2016. At a constant exchange rate and stripping out the impact of integrating Banco Popular, this heading would have gained 8%.

By product and in accordance with the strategy of improving customer loyalty while reducing the cost of lending, demand deposits rose 9%, with growth reported in virtually all countries, while mutual funds climbed 14%, also with across-the-board improvements. Term deposits remained stable, albeit with an uneven performance by unit.

Meanwhile, eight of the Group's ten main regions reported growth, with only the United States reporting a decline (-9% due to the reduction in institutional balances), as follows:

- Growth across the Latin American units (Argentina: +53%; Brazil: +24% and Mexico: +6%), while in Europe Spain was up 12% and the United Kingdom gained 3%.
- Somewhat more muted growth at Santander Consumer Finance, Poland and Portugal (+2% at each). Since all units have focused on reducing costs ahead of growing business, the growth in demand accounts has been offset by the decline in term deposits.

- Chile was unchanged during the year.

Customer funds

€ million

	2017	2016
Demand deposits	525,072	467,261
Time deposits	199,650	181,089
Mutual funds	165,413	147,416
Customer deposits w/o repos + Mutual funds	890,135	795,766
Pension funds	16,166	11,298
Managed portfolios	26,393	23,793
Subtotal	932,694	830,858
Repos	53,009	42,761
Customer funds	985,703	873,618

The net loan-to-deposit ratio came to 109% at December 2017, compared to 114% at the 2016 year end. Information on the same figures provided in the section on liquidity risk management and financing of this report.

In addition to attracting customer deposits, the Group applies a strategy of maintaining a selective issuance policy in the international bond markets, endeavouring to adapt the frequency and volume of market operations to both the structural liquidity requirements of each unit and the receptivity of each market. Information on the same figures provided in section 3 of this report (Liquidity and Capital).

Available-for-sale financial assets totalled EUR 133,271 million at 31 December 2017, up EUR 16,497 million year on year (+14%), mainly due to the increased position in Spanish sovereign debt following the integration of Banco Popular.

Available-for-sale financial assets

€ million

	2017	2016
Debt securities	128,481	111,287
Equity instruments	4,790	5,487
TOTAL	133,271	116,774

Information on the valuation adjustments generated by available-for-sale financial assets is provided in Note 29.d to the accompanying consolidated financial statements.

Meanwhile, held-to maturity investments at year-end 2017 amounted to EUR 13,491 million, down EUR 977 million on 2016.

Goodwill totalled EUR 25,769 million, EUR 955 million short of the EUR 26,724 million recognised at year-end 2016. The change here is largely down to the declines reported in the United States (exchange rate effect and impairment) and Brazil (exchange rate), which were partially offset by the increase resulting from the repurchase of Santander Asset Management.

Meanwhile, tangible assets came to EUR 22,975 million, down 1% on the figure at 31 December 2016 (EUR 23,286 million).

2.4 Business areas

The performance of the different business areas is detailed below. In this report, we have provided separate information in relation to the acquired business of Banco Popular, which, as mentioned previously, was integrated within the Santander Group on 7 June 2017.

The changes shown below at the business units relates to gross loans and advances to customers without repurchase agreements and to customer funds, meaning deposits without repurchase agreements and investment funds.

Continental Europe (excluding exchange rate effect)

Continental Europe includes all of the business activities carried out in the region.

Strategy

Against a backdrop of historically low interest rates, the Bank's strategy remains focused on improving customer loyalty, pushing up our market share, controlling costs and improving credit quality. Work is therefore ongoing to improve the customer experience and enhance the efficiency through the digital transformation, while simplifying processes and offering innovative products.

As a result of this strategy, customer loyalty has increased 18% for both individuals (+20%) and SMEs and corporates (+8%). By improving engagement we managed to increase fee and commission income, which was up 11% excluding acquisitions. Similarly, our digital strategy has led to a 11% gain in digital customers, with most Santander regions reporting a major increase.

The year was also extremely important when it comes to inorganic growth, with highlights here including the integration of Banco Popular, the acquisition of 50% of Santander Asset Management, and the agreement to acquire the retail and private banking businesses of Deutsche Bank in Poland, which is due to be completed in 2018 (once clearance to proceed has been secured). Following the acquisition of Banco Popular, Banco Santander has regained its leadership in Spain and Banco Santander Totta remains Portugal's largest private bank in terms of assets and lending from domestic business.

Business and results (figures excluding Banco Popular)

Lending was up 2% year on year, with all units except Spain (-2% due to institutional balances) reporting an increase. Funds were up 9%, with growth reported across all units as both deposits and investment funds saw gains.

Continental Europe posted attributable profit of EUR 2,868 million, up 18% on 2016. Stripping out the impact of the non-recurring results reported in 2017 and 2016, underlying attributable profit was EUR 2,953 million, revealing year-on-year growth of 13%.

This growth was largely driven by an increase in fee and commission income (+11%), in turn due to improved customer loyalty, plus a 26% reduction in loan-loss provisions; a trend seen across all the Group's main units and which shows the improvement in NPL ratios and the cost of lending. Meanwhile, net interest income was relatively unchanged in comparison with 2016 due to the prevailing climate of rock-bottom interest rates.

All units increased their underlying income, with double-digit growth reported in Spain, SCF, Portugal and, to a lesser extent, Poland, which had to contend with higher taxes and a number of regulatory impacts.

Spain

Strategy

Our commercial strategy is focused primarily on enhancing customer loyalty and experience through the digital transformation process.

When it comes to the individuals segment, loyal customers were up 54% thanks to the 1|2|3 strategy and our new payments methods strategy. As part of the 1|2|3 strategy we have expanded our range of products and services with the launch of the Smart account for 'millennial' customers and our Zero account, which is 100% digital and commission-free.

Turning to businesses, highlights included the growth seen in the SME segment, the improvement in customer quality and our decision to target short-term products offering added value.

We remain firmly committed to the Bank's digital transformation. Here, the launch of Digilosofía has allowed us to harness all our digital expertise, leading to major progress on the path to transforming the Bank. We successfully reached 3.2 million digital customers in the period, marking a 15% year-on-year increase and making Santander the market leader in mobile payments and a pioneer when it comes to international payment solutions based on distributed ledger technology.

Continuous improvements were made to key processes such as opening accounts, granting loans, insurance and international payments, and all our products can now be arranged digitally using remote channels.

We ended the year with 500 *SmartRed* branches: digitally integrated smart offices that are also simple and accessible.

Business and results (figures excluding Banco Popular)

Healthy commercial figures with lending activity performing well in the period, even though the overall balance was down 2%. New loans were up on 2016, with a positive showing across the main segments, especially individuals and SMEs.

This sound performance has led to an increase in retail and commercial banking lending. The increase in consumer loans and lending to SMEs and other products has allowed Santander to neutralise the decline in mortgage loans.

When it comes to funds, we maintain a robust financing structure that has been bolstered by the recent growth in customer funds (+12% year on year). Term deposits lost further ground to demand deposits, which were up 19% in the year. Meanwhile, mutual funds rose 18%.

Attributable profit came to EUR 1,180 million, up 46% on 2016, in which capital gains from VISA Europe and restructuring costs were reported. Stripping out these impacts, underlying profit gained 15% on the back of fee and commissions, cost savings and fewer provisioning needs, offsetting the pressure on interest income and the lower earnings on financial assets and liabilities.

Net interest income continues to be affected by low interest rates, asset repricings and competitive pressure when it comes to pricing. We saw a marked improvement in fee and commission income, which gained 16%, with income from payment methods and customer transactions outperforming, as well as the contribution made by wholesale banking. All in all, gross income saw moderate growth.

Costs were down 1% year on year after absorbing costs associated with the launch of Openbank and because of the impact that the integration of a company that manages PoS terminals has had on the scope of consolidation. The result of efficiency plans from previous years. The cost-to-income ratio came to 57%.

Provisions continue to normalise while the cost of lending continues to improve, falling to 0.33% in the period. There was also a sustained reduction in the risks profile, with the NPL ratio shedding 70 basis points in the year to reach 4.72%.

Santander Consumer Finance (excluding impact of exchange rate variations)

Strategy

SCF is the European leader when it comes to consumer finance, with operations in 14 countries and over 130,000 associated points of sale (auto dealers and stores). In addition, SCF has entered into a significant number of financing agreements with car and motorcycle manufacturers and with retail distribution groups.

Key priorities in the year were the need to improve capital efficiency, ensure sound management the agreements with Banque PSA Finance (BPF) completed in 2016 (joint ventures in 11 countries), increase car financing and consumer lending by extending agreements with the main dealers and retailers and strengthening digital channels.

Business activity and earnings

In terms of business activity, Santander continued to sign new agreements with both retail distributors and manufacturers by assisting them with their commercial transformation and therefore increasing the value proposition offered to the end customer.

Lending rose 6% during the year, with new loans up 9% on 2016, greatly bolstered by the auto business. Growth was across the board at almost all units.

As for borrowing, customer deposits gained 2%, marking Santander apart from its peers. The Group also has considerable capacity to secure wholesale financing.

In relation to earnings, attributable profit stood at EUR 1,168 million in 2017, up 4% year-on-year. Stripping out the impact of the non-recurring earnings in 2017 (charge of EUR 85 million in the third quarter to cover integration costs, mainly in respect of the commercial networks in Germany) and in 2016 (in which the capital gains obtained from VISA Europe were booked), underlying profit gained 15% year on year.

This increase was largely down to two factors: the current climate of low interest rates, which is extremely positive for the consumer business (in terms of both income and provisions) and the low cost of lending.

The improvement in income came mainly on the back of net interest income (accounting for 80% of all income), which rose 5% year on year.

Costs also rose (+4%) in line with rising levels of business, while the cost-to-income ratio was around 44%, a slight improvement on 2016.

Provisions fell by 32%, accompanied by a strong improvement in the cost of lending (0.30% vs. 0.47% in 2016), which is now very low for the consumer financing business. This has been made possible thanks to the healthy performance of credit risk and the positive impacts of the portfolio sales completed in the year. The NPL ratio was down 18 basis points to reach 2.50%. Meanwhile, the coverage ratio stood at 101%.

By unit, attributable profit was especially strong in Poland (+35%), Spain (+16%) and Italy (+12%).

Poland (changes in local currency)

Strategy

In 2017, the Bank continued to pursue its objective of being the bank of first choice for customers.

The 2017-2019 strategy was updated accordingly in response to changes in the macroeconomic environment so as to take on board not only existing but also expected challenges that well could arise given the prevailing climate, such as the need to expand and develop the Group.

The chosen strategy is to champion a customer-centric culture, which will be underpinned by the cultural transformation process and the continuous improvement of the business model and the range of products and services.

The Bank's main actions in 2017 included the implementation of new CRM tools so that it can continue anticipating and responding to the needs and expectations of our customers. Special efforts were also made so as to ensure that products are simple and easy to understand for customers, with transparent terms and conditions and prices and with incentives and benefits to depend on how strong the customer's relationship is with the Bank.

On 14 December 2017, the Bank announced the acquisition of Core Deutsche Bank Polska & DB Securities S.A. The deal is expected to be completed in the fourth quarter of 2018 once all regulatory authorisations have been obtained. Core DB Polska will contribute with data of June 2017 a gross loans totalling 18,200 million zloty, customer deposits of 10,400 million zloty and assets under management of 6,900 million zloty. Please note that the balances acquired do not include mortgages denominated in foreign currency.

Business activity and earnings

Loans gained 5% year on year mainly on the back of the businesses and individuals segments.

Funds rose 2% during the year. Here we would highlight the increase in deposits from individuals and companies, while term deposits were down.

This performance allows the Bank to maintain its solid financing structure, with a loan-to-deposit ratio of 92%.

Attributable profit came to EUR 300 million in the year, down 3% on 2016 due to the capital gains on the sale of VISA Europe reported in 2016 and the tax increase stemming from the non-deductibility of the expense paid to the BFG (Polish deposit guarantee fund). Stripping out these impacts, underlying profit before tax gained 12%, with more recurring items outperforming.

Net interest income was up 9% as the volume of activity increased and fee and commission income also gained 8%. Growth in total income was slightly less at 5%, due to lower earnings on financial assets and liabilities resulting from the sale of ALCO portfolios.

Costs rose by 2%, mainly due to the increase in personnel costs, which were up 3%. Meanwhile, amortisation and depreciation was down 3%.

Provisions fell 8% in response to the significant improvement in credit quality. The NPL ratio fell to 4.57% (5.42% at December 2016), while the cost of lending stood at 0.62% (0.70% at December 2016).

Portugal

Strategy

Commercial activity remains heavily focused on latching on to the growth of the Portuguese economy. This has led to an increased market share among individuals and businesses, an increase in transactions and a year-on-year gain in the number of loyal customers and digital customers (+8% and +11%, respectively).

For the individuals segment, commercial activity continues to be underpinned by the World 1|2|3 programme, which has seen a sizeable increase in the number of accounts, credit cards and sales of protection insurance.

For businesses, the Bank remains focused on developing new digital platforms such as the new *Santander Totta Empresas* app.

In September, the Bank completed a one billion euro placement of 10-year mortgage-backed bonds, making it the first bank to launch a 10-year issue in Portugal since 2010.

Business and results (figures excluding Banco Popular)

Lending was up 8% on 2016 in response to growth in the institutions segment. A further highlight was the fact that new mortgages and loans to businesses exceeded the stock level.

Funds gained 2% on December, with investments funds and deposits both faring particularly well as part of a management approach that has led to a considerable reduction in finance costs.

Turning to earnings, attributable profit came to EUR 440 million, up 10% on 2016. This growth has found support from the reduction in operating costs and provisions. In income, the strong performance of fees and commissions failed to offset the decline in net interest income and lower gains on financial assets and liabilities.

Net interest income was down 5% because the positive effect of the cost reduction on deposits failed to counter the reduction in income from lending activity and instruments, due to the prevailing climate of rock-bottom interest rates and the reduced weighting of public debt on the Bank's balance sheet.

Fees and commissions reported a 9% increase on 2016, showing an improvement in customer loyalty and number of transactions. Meanwhile, income from financial assets and liabilities was down 25% due to lower earnings on the sale of portfolios.

Costs were down 7% as a result of the cost saving plans rolled out in recent years. This reduction, coupled with rising levels of income, has generated a cost-to-income ratio of 48%, the best seen since 2016.

Loan-loss provisions were also down to close out the year with a minor release. This is down to the excellence performance of the NPL ratio, which improved notably in 2017 to end the year at 5.71%, well below the high of 10.46% seen in June 2016 following the integration of Banif.

Real estate activity - Spain (figures excluding Banco Popular)

The Group reports its non-core real estate business as a separate unit. This unit includes loans to real-estate developers, for which a specialised management model is applied, as well as the interest in Sociedad de Gestión de Activos Procedentes de la Reestructuración Bancaria, S.A. (SAREB), the assets of the former real estate fund and foreclosed assets.

In recent years, the Group's strategy has focused on reducing real estate assets, primarily loans and foreclosed assets.

Net lending at this unit stood at EUR 1,001 million, down 50% on December 2016. This accounts for just 0.1% of the Group's total loans and less than 1% of those held in Spain.

The real estate business in Spain closed the year with a non-performing loan ratio of 87% and a coverage ratio of 48%. Foreclosed asset coverage stands at 58%.

In earnings, the unit reported a loss of EUR 303 million in 2017, compared to EUR 326 million in the previous year, primarily due to lower write-down needs.

Including Banco Popular, and following the agreement to sell 51% of the real estate business of Banco Popular to Blackstone, net exposure to real estate loans and foreclosed assets at December 2017 came to EUR 5,665 million, with a coverage ratio of 52%.

Banco Popular

Strategy

As initially planned, significant progress has been made in making Banco Popular part of the Santander Group, thus delivering on our promise to the market and our shareholders.

- We have now initiated the process of integrating the bank, unlocking cost synergies and achieving optimum levels of efficiency.
- The business' real estate exposure has been reduced by agreeing to sell the portfolio of foreclosed real estates to Blackstone, along with non-performing loans from the sector and other assets tied up with real estate activity.

- In December we agreed to sell TotalBank, a retail and commercial bank based in Florida. The deal is expected to be completed in late 2018 and should have a positive impact on our CET1 ratio of five basis points.
- Meanwhile, a commercial initiative targeting former shareholders of Banco Popular was launched and successfully completed during the year, with 78% uptake of the offer to subscribe loyalty bonds.

Business activity and earnings

In terms of business activity, both demand and term customer deposits saw a sharp increase from early June onward, showing that market confidence in the bank is gradually improving. Meanwhile, the loan stock has stabilised in recent months following the increase in new loans seen in the fourth quarter thanks to Banco Popular's leading position in the SME segment. This trend, while undeniably positive, is still not enough to bring lending activity back to the levels reported prior to the acquisition.

Banco Popular has posted attributable profit of EUR -37 million since 7 June as a result of the acquisition costs, which amounted to EUR 300 million. If we strip out this extraunderlying impact, profit would have been a positive EUR 263 million.

Income amounted to EUR 1,309 million. Net interest income was subjected to interest rate pressure, with the Euribor at an all-time low. The fourth quarter of the year was also impacted by a reduction in ALCO portfolios and the contribution paid to the Deposit Guarantee Fund (EUR 63 million).

Costs amounted to EUR 873 million, while loan-loss provisions came to EUR 114 million in the consolidated period.

United Kingdom (changes in local currency)

Strategy

Our priority in the UK remains customer loyalty, operational and digital excellence and steady and sustained profit growth, while also aspiring to become for best bank for our employees and society in general.

- We remain firmly committed to our *World 1/2/3* strategy, which already has 5.4 million customers. Current accounts for the individuals segment have been steadily growing
- and we are continuing to develop our digital value proposition. The number of digital customers has been increasing at around 10% growth. These improvements have led to high levels of successful mortgage applications in 2017, along with an increase in new current accounts and credit cards arranged through digital channels.
- Loyal customers from the individuals segment continued to increase, albeit at a somewhat slower rate (+5%) in the period due to low interest rates on savings products, while engaged SMEs and corporates also saw 5% growth, partly on account of our international value proposition.

These healthy figures have been obtained in a still fiercely competitive banking sector in the UK, with a number of significant regulatory changes on the near horizon.

Business activity and earnings

Lending was up 1% in the year. The increase in home mortgages and loans to businesses in the UK was offset by a controlled reduction in commercial real estate loans.

Customer deposits grew 3% on the back of current accounts for individual customers, other retail products and company deposits, although part of this gain was nullified by the reduction in savings products.

In relation to earnings, attributable profit came to EUR 1,498 million in the period, down 3% on 2016 due to the increase in specific provisions for Global Corporate Banking and costs relating to the banking reform process. Without these impacts, the UK performed well, with high levels of profitability. Underlying RoTE was 10.3%.

Net interest income gained 6% year on year thanks to the improvement in the margin on borrowing activity following the changes made to the terms and conditions of the 1|2|3 account. Conversely, the margin was negatively affected by the pressure on spreads on new loans.

Fees and commissions gained 4% largely in response to the rise in commissions on retail banking transactions and on digital and internal payments in the commercial banking segment.

Costs were up 3% but remained under control despite inflationary pressures and costs of GBP 81 million resulting from the banking reform process. The increased investment in business growth and in improving digital channels was partially offset by the improvements made to operational efficiency.

Credit quality remains strong across all portfolios, underpinned by sound risk management and low interest rates. The NPL ratio was 1.33% at 31 December 2017, below the 1.41% reported at year-end 2016.

Latin America (excluding impact of exchange rate variations)

Strategy

Highlights for the year included the significant investments made in operating systems and digital infrastructure in a bid to streamline processes and increase the customer experience, customer loyalty and the number of transactions and digital customers. The specific actions undertaken here are described separately for each unit. Loyal customers were up 16% in 2017 across all units. This growth was reported in both the individuals and corporate segments, which gained 16% and 15%, respectively. Meanwhile, the number of loyal customers rose by 32%.

Business activity and earnings

Loans gained 7%, with Brazil and Argentina outperforming. Mexico, on the other hand, has been pursuing a more selective growth strategy and in Chile the medium-high wealth segments and SMEs remain priorities and Santander Chile also started to recover growth in the mass market segments during the year.

Funds were up 16%, with double-digit growth across all the main units following the increase in both deposits and investment funds.

Attributable profit stood at EUR 4,284 million, with a YoY increase of 24%, driven by revenues and, in particular, net interest income, reflecting volumes growth and good management of spreads, amid a distinct interest rate climate. The Selic rate in Brazil was lowered significantly, while the rate in Mexico was on the rise. Growth of 17% in fee and commission income likewise had an impact, thanks to greater customer loyalty. Costs were up, albeit to a more moderate degree (+10%), improving efficiency by two percentage points to 39%.

Meanwhile, provisions were down 3%, which together with high volumes meant an improving cost of credit.

Profit was up considerably in six of the seven units, with Brazil, the largest contributor to Group profit, standing out with an uptick of 34%.

Brazil (changes in local currency)

Strategy

In 2017 Santander Brazil posted some of the strongest results in its history, with powerful commercial growth, rapid innovation and responsive services, as well as greater operational efficiency. This came alongside progress in strengthening the unit's internal culture: we now have a better structure to provide customers with the best possible experience, helping us to build sustainable and profitable growth.

Notable aspects during the year in this regard included the following:

- In cards, we continued to secure robust growth in credit card billing, driving up our market share. Furthermore, we strengthened our efforts in terms of associations and innovative solutions for customers.
- In the mortgage business, we announced a lowering of interest rates to offer more attractive levels, leading to growth in new mortgage lending to individuals that far outstripped market growth.
- We again led the field in consumer lending, expanding our market share. The *+Negocios* digital tool helped drive forward business expansion, securing growth in vehicle purchase simulations. We also launched a digital platform called *+Veze*s, aimed at the goods and services segment (CDC).
- In terms of liabilities, we launched *Santander One*, a digital financial advisory tool.
- In keeping with our digital strategy, we implemented a *Black Week* promotion, offering special terms on products to customers and non-customers alike. Combined with strong growth in e-commerce sales, this campaign saw us post record numbers in terms of new cards issued and personal credit.

All of which has driven sustained customer base growth, both in terms of loyal customers (+14%) and digital customers (+34%).

Business activity and earnings

Lending showed growth of 7% measured against December 2016. By segments, lending to consumers and SMEs stood out.

Meanwhile, customer funds showed double-digit growth (+24%), due to an increase in time deposits and mutual funds, partly driven by the substitution of financial instruments that carry higher finance costs.

In earnings, attributable profit stood at EUR 2,544 million, up 34% year-on-year. The comparison shows the following:

- Robust net interest income growth (+17%), chiefly due to business with customers. There were improvements both in credit income (due to rising volumes and spreads) and liabilities (as a result of the plan implemented).
- Fee and commission income was up 16% due to increased engagement and greater transactionality. Standout areas were credit cards, current accounts and insurance.
- Costs were up 7%, moving in line with the business dynamic and ongoing investments. Likewise, the cost-to-income ratio improved (-3.9 percentage points) to 35.6%.
- Provisions were down 6%, with a good performance from credit quality indicators: the cost of credit was down 53 basis points to 4.36%, non-performing loans improved 61 basis points to 5.29%, and coverage stood at 93%.

Mexico (changes in local currency)

Strategy

As part of the commercial transformation strategy, significant investments were made during the year in infrastructure and systems, aimed at improving the multi-channel approach, driving the digital strategy, strengthening the distribution model and launching new commercial initiatives.

We also made efforts to attract new customers and generate new payrolls, where we secured greater market share as well as retaining existing customers, driving down the churn rate and posting growth in demand deposits among individuals.

Commercial initiatives included *Santander Plus*, offering greater benefits to attract and engage a larger number of customers.

Several initiatives were launched to bolster the digital strategy, such as *Súper Wallet* (a new mobile app that connects customers with their cards), *SúperConnect* (a single service window in Mexico developed for Select customers that is 100% remote) and *SúperDigital* (allowing users to open an account from any device, with no need to go in person to a branch).

Meanwhile, we continue to consolidate our position in the SMEs market, capitalising on our standing to attract and engage individual customers and establish ourselves as their primary bank.

As a result, loyal customers were up 24% to 2.0 million, while digital customers increased 52% to 1.9 million.

Business activity and earnings

Lending grew 5% year-on-year, with standout expansion in the individuals segment, chiefly due to consumer lending and credit cards. Meanwhile, customer funds grew 6%, with expansion in both deposits (5% demand deposits and 10% term deposits) and in mutual funds (+5%).

As for results, attributable profit stood at EUR 710 million, up 16% measured against 2016.

Income rose 11% year-on-year, with a notable 13% increase in net interest income, underpinned by growth in lending and the ongoing expansion of deposits, along with higher interest rates in the system.

Costs were up 12% due to implementation of strategic initiatives aimed at positioning ourselves as the primary bank for customers, which included a three-year investment plan that was announced to the market. Overall, the cost-to-income ratio held practically stable at 40%.

As for credit quality, the non-performing loans ratio improved seven basis points to 2.69%, coverage stood at 98%, and the cost of credit held at close to 3%.

Chile (changes in local currency)

Strategy

During the year we remained focused on technological innovation, digital excellence, and the customer experience, all framed within the Group's SPF culture. Since 2012 the Bank has chiefly focused on the medium-high income individuals segment and SMEs, which in 2017 was coupled with resurgent growth in the general income individuals segment, which had declined in previous years.

The main actions taken in the year included: the launch of the new World Member Limited credit card, aimed at high-income customers; the roll-out of WorkCafé branches, co-working spaces underpinned by an advanced technology platform to create more productive and efficient branches; as well as the development of digital banking and the 2.0 app, with new features such as digital onboarding, allowing users to sign up as customers via the app or the digital banking platform in just a few minutes.

Towards the end of the year the *Santander Life* model for the general income segment was launched, supported by improving economic prospects for Chile and technological innovations to help drive down the risk and cost of opening new accounts.

These measures prompted a 3% increase in the number of loyal customers, as well as higher fees linked to transactionality. Meanwhile, the number of digital customers was up by 5%.

Business activity and earnings

Lending posted growth of 3% year-on-year, with the strongest uptick coming in the high-income individuals segment and SMEs. In terms of products, the fastest growth came in mortgages and consumer lending.

Customer funds held stable during the year, thanks to a focus on improving the cost and mix of liabilities. Demand deposits grew 4%, mutual funds were up 2%, while time deposits declined 4%.

Attributable profit stood at EUR 586 million for the year, up 12%.

Income rose 2%. With this, net interest income was stable due to low inflation during year, partly offset by lower financing costs. Fees were up 9% due to increased engagement in retail banking and growth in the cash management business, as well as consultancy in the business and GCB segment.

Costs were up 2%, chiefly due to increased depreciation and amortisation charges, generated by investments in branches and technology over the year. Meanwhile, personnel costs were up just 1% and administration costs held flat. Overall, efficiency held at around 41%.

Loan-loss provisions were down 12%, with a sustained improvement seen in the individuals portfolio. Credit quality indicators improved, with the cost of credit standing at 1.21% (1.43% in 2016), the non-performing loan ratio below 5%, and coverage at 58%.

Argentina (changes in local currency)

Strategy

The Bank continued its strategy focused on expanding business with customers, placing emphasis on engagement and profitability.

Citibank's retail network was acquired in Argentina on 31 March 2017, with the integration of the same completed within five months. Combined with organic growth, this positioned Santander Río as the leading private bank in Argentina by business share (credits + deposits).

Furthermore, the branch transformation plan continued, with new product launches, such as credit to finance vehicle purchases and UVA mortgage loans pegged to inflation.

In digital operations, the Santander Río app attracted new users, while further features were added, including the ability to make payments and transfers to recipients without having to be registered for online banking.

All of which has led to an increase in loyal customers of 20% and in digital customers of 30%.

Business activity and earnings

Looking at activity areas, both lending and deposits secured year-on-year growth of 44%, with an approximate impact of 14 and 20 percentage points respectively due to incorporation of Citibank's retail banking business. There was growth in consumer lending and UVA mortgage loans.

In earnings, attributable profit stood at EUR 359 million, up 14% measured against 2016.

The commercial strategy, together with higher volumes (partly due to the incorporation of Citibank) and efficient management of spreads, drove expansion of gross income by 44%, while net interest income grew 58% and fees by 43%.

Operating costs were up 49%, chiefly due to the incorporation of Citibank. Stripping out this effect, costs grew more slowly than income despite a revised collective salary agreement, the extension of the branch network and investments in transformation and technology. The cost-to-income ratio stood at 55.5%.

Loan-loss provisions increased in line with investment. Credit quality remains robust, with a non-performing ratio of 2.50%, coverage of 100% and cost of credit of 1.85%.

Uruguay (changes in local currency)

Strategy

The objective in 2017 was again to improve service quality and engagement among our customers via the launch of various products and services.

In the first quarter of the year the *Verano Select Experience*, was launched, establishing a new approach to relations with high-income customers. Furthermore, the *Buzonera inteligente*, was rolled out as part of the digitalisation process, with these terminals supporting deposits via online payments and capable of scanning cheques.

We also set up the country's first banking website to specialise in mortgages, while deploying a Virtual Assistant to provide front line service to customers in all digital channels.

Progress was made in our strategy of driving growth among digital customers, which now total 176,000 (+42% year-on-year), generating greater digital penetration.

Business activity and earnings

In terms of activities, lending was up 2%, driven by consumer lending and cards. Deposits were down 4% due to a decline in non-resident deposits and the strategy of enhancing the profitability of liabilities.

In terms of results, attributable profit in the year stood at EUR 103 million, 19% up on 2016, underpinned by revenue growth (+13%), which practically doubled that of costs (+7%).

The cost-to-income ratio continued its improving trend, dropping 2.9 pp from the previous year to stand at 48.5%.

Loan-loss provisions were up by 22%. The non-performing loan ratio stood at 2.84% and coverage at 130%, which are restrained levels and in line with a greater focus on retail banking.

Peru (changes in local currency)

Strategy

The Group's activity focuses on corporate banking and major companies in the country, as well as on providing service to the Group's global customers, and supporting the development of public infrastructure in the country.

A specialist business model is harnessed, with emphasis on close relations with customers and service quality, while simultaneously capitalising on operational synergies and business synergies with other Group units.

The vehicle finance unit continued to consolidate its operations over the course of the year. The company operates a specialised business model focused on service, helping customers to acquire new vehicles from a range of different brands, chiefly via dealers in the country.

Business activity and earnings

Lending was down 2% year-on-year due to the economic downturn and appreciation of the local currency, which affected the performance of balances held in dollars. On the other hand, deposits were up 12%, driven by the acquisition of new customers to drive diversification of sources of financing.

Attributable profit stood at EUR 40 million, up 7% against 2016. By items, revenue grew 4%, with a good performance from net interest income and gains on financial assets and liabilities, with costs rising 5% and a stable cost-to-income ratio at around 31%. Finally, there was a recovery in provisions due to a very low non-performing loan ratio (0.65%) and coverage at high levels.

Colombia (changes in local currency)

Strategy

The priorities for the Santander Group in Colombia are customers in the Global Corporate Banking segment, major companies and businesses, combining our local and global capabilities, and driving the construction of further services and products for these customers. Thus, Santander Group is focused on developing solutions in cash management, risk coverage, basic financing, project finance, M&A, deposits, accounts and reverse factoring, among others.

In 2017 the Bank launched a credit facility for vehicle financing with a specialised and integrated business model, providing services to brands, importers, distributors and end customers.

Business activity and earnings

Lending to customers stood at EUR 582 million, up 2% against 2016. Deposits, meanwhile, stood at EUR 255 million (+42%).

During 2017 we continued to expand the Group's capabilities, securing profits in the country, and achieving this amid a particularly challenging climate for the financial industry, as a result of insolvencies and declining domestic demand.

Attributable profit stood at EUR 6 million, compared to losses in previous years, chiefly due to gross income standing at EUR 26 million, up 36%, and a 97% reduction in loan-loss provisions.

United States (changes in local currency)

Strategy

2017 was an important year for Santander US from the regulatory point of view. SHUSA passed the Federal Reserve's stress tests in both the quantitative and qualitative aspects, with no objections raised against the capital plan. This will allow the country to focus on improving profitability, reducing costs and optimising the capital structure.

Banco Santander aims to improve the customer experience and its range of products and digital channels, leading us to narrow the service quality gap against competitors, and drive up the number of loyal customers by 8% in the year and digital customers by 5%. There is also a focus on improving business profitability. As a result of this initiative, financing costs declined and efficiency improved 4 percentage points during the year.

At Santander Consumer USA the strategy focuses on optimising the balance sheet asset mix, improving financing costs and securing maximum value from the agreement with Fiat Chrysler. To this end, Santander Consumer USA continues to prioritise its core segment, i.e. non-prime, while also expanding its market share in the prime segment. It is also working to secure a greater weighting for funding via deposits, in order to ensure more predictable results, shifting the balance towards a lower risk profile, but sustaining profitability adjusted for risk at similar to current levels.

Business activity and earnings

Looking at activities, lending was down 4% against 2016 due to the sale of a portfolio from Santander Consumer USA, and due to a decline in loan origination at Banco Santander, together with a reduction of GCB balances as part of price discipline aimed at improving profitability.

Meanwhile, customer funds were down 9% year-on-year due to lower balances in the government and GCB segments, driving up the weighting of core deposits within the funding structure.

Attributable profit in 2017 stood at EUR 332 million, down 7% measured against 2016. Stripping out one-off impacts in both years (in 2017 linked to hurricanes, the acquisition of a stake in Santander Consumer USA and tax reforms; and in 2016 the restatement of SCUSA accounts), underlying attributable profit posted an uptick of 5%, underpinned by a lower weighting for minority interests.

Income was down in the period, chiefly due to lower net interest income for Santander Consumer USA as a result of a business mix shift towards a lower risk profile, partially offset by easing provisions. Banco Santander, however, posted growth, supported by rising interest rates and lower financing costs, following balance optimisation efforts.

Costs were up as a result of investments in Santander Consumer USA and the holding, while costs for Banco Santander were virtually flat.

Finally, provisions were down 12% thanks to a shift in the portfolio mix and lower volumes for Santander Consumer USA.

Corporate Centre

The Corporate Centre reported a loss of EUR 2,326 million in 2017, compared to a loss of EUR 1,625 million in 2016.

Not factoring in one-off results either in 2017 (a net negative EUR 436 million divided on the one hand amongst write-downs on holdings, goodwill and other intangible assets, and on the other capital gains from the sale of Allfunds) or 2016 (negative EUR 186 million, mainly due to restructuring costs), the underlying attributable loss stood at EUR 1,889 million, compared to EUR 1,439 million in 2016.

The change was down to the cost increase generated from the centralised management of risks (chiefly exchange rate risks and interest rate risks); costs rising 6%, partly due to the launch of corporate projects; and other results combining with write-downs to post a negative figure to accounts of EUR 181 million, compared to EUR 75 million in 2016. These latter items reflect sundry provisions as well as gains, losses and impairment of financial assets. Furthermore, fewer taxes were recovered in 2016.

Retail & Commercial Banking

Santander maintains a clear and consistent commercial transformation strategy. The three main pillars of the transformation programme are as follows:

1. Improving customer loyalty and satisfaction.
2. Championing the digital transformation of channels, products and services.
3. Further driving customer satisfaction and the customer experience by striving for operational excellence, with new, more efficient and simpler multi-channel processes.

As part of these pillars, the following are worth noting:

1. In **customer loyalty**, the 1/2/3 strategy continues to gain momentum in the majority of regions, and as per year-end 2017 the number of loyal customers had increased 13% measured against the previous year.
 - Highlights include the 1/2/3 Smart account in Spain, aimed at millennials (available to 18 to 31-year olds), featuring tailored products and financing; the Zero account, a 100% digital and commission free account; Santander Plus in Mexico; and Mundo 1/2/3 in Portugal.
 - Meanwhile, Santander continues to launch innovative products tailored to its customers in each country. Examples include Select Me in Mexico, which seeks to support women in their everyday and professional lives; and the development of added value services and programmes aimed at driving growth for SMEs, such as the new ROF PyME business model, likewise in Mexico.

- We remain committed to supporting the long-term growth of SMEs. Our strategy in this segment is based on a global initiative, adapted to the local characteristics of each market. The outcome has been a higher rate of satisfaction among our customers, as well as independent recognition from specialist publications.
 - We are securing robust growth in the cards segment, particularly in Brazil and Spain.
 - Likewise, there has been a good response to the marketing of our airline loyalty programmes (American Airlines with *AAdvantage* in Brazil, *Santander Aeroméxico* in Mexico and *WorldMember Limited* in Chile).
2. Looking at the **digital strategy**, the number of digital customers grew 21% measured against 2016. The actions taken included:
- The launch of Openbank, Spain's first 100% digital bank, with one of the most complete, flexible and fastest platforms in the industry; *Superdigital* in Brazil, an independent payment platform aimed at young customers, extending the potential for banking the unbanked; *Súper Cuenta Digital* in Mexico, where our customers can open accounts via any Internet connected device, and the launch of Chile's first 100% digital onboarding system.
 - In mobile payments, the launch of the *Súper Wallet* in Mexico, a mobile application that allows customers to centrally manage all of their cards, while in Spain we consolidated our standing as leader in mobile payments.
 - Other digital initiatives included: in Spain the launch of *Digilosofía*; in Brazil the launch of *Consignado* 100% digital, with contracting via mobile devices, *Web Casas*, a digital platform for property loans, and *Santander Pass*, a bracelet featuring NFC technology for contactless payments; and in Poland, the *As I Want it Account* which allows customers to decide what they need and how to pay for their products and services.
3. In **operational excellence**, we are working on simpler, more efficient and multi-channel procedures. Standout aspects include:
- In Mexico, *Dinero Creciente* was relaunched, with simpler procedures and competitive rates.
 - In Brazil, we expanded our commercial management team for SMEs, while also providing bundles of products with tailored terms and conditions.
 - In Chile, the roll-out of *WorkCafé* branches continues; an innovative model for branches, featuring co-working areas, cafeterias and financial services.
 - In the United Kingdom, new digital procedures were deployed to support online mortgage authorisation, as well as to allow customers to open current accounts and take out credit cards via digital channels.
 - In the United States, the *Apple Pay* card was launched for retail customers, as well as *Treasury Link*, a cash management platform for commercial customers.

Meanwhile, *Santander InnoVentures* included in its portfolio three new financial technology companies. These were the British firms Pixoneye and Curve, and the North American firm Gridspace, thus expanding its focus on artificial intelligence as a technology that is set to transform banking over the coming years. There was also investment in the Mexican firm ePesos to promote financial inclusion.

In terms of results, attributable profit in 2017 stood at EUR 7,463 million, up 18% against 2016, excluding the interest rate effect.

The income statement was shaped by net interest income growth (+8%), a strong performance from fees (+10%) across virtually all units, costs discipline and lower provisions.

Santander Global Corporate Banking (SGCB) (changes in constant currency)

The main actions taken over the year were as follows:

- Prioritising the efficient use of capital, via rigorous allocation of the same to the different businesses, and faster balance sheet rotation.
- Consolidation of the leading position in Latin America and Iberia in debt markets, capital markets, *project finance*, and financing via export credit agencies (ECAs). Robust growth in M&A operations across the majority of regions, particularly in the Asia-Latin America corridor.
- Development of two products in the Global Transaction Banking (GTB) business: Reverse factoring based on buy orders and the global Receivables Purchase Programme. Both solutions allow our customers to make optimal use of working capital.
- Greater integration with the retail and commercial banking networks, and strengthening the range of added value products for customers.
- Maintaining industry-leading cost-to-income levels, thanks to a business model focused on customers, which combines global and local capabilities in risk management, capital and liquidity.

The attributable profit generated in 2017 by Santander Global Corporate Banking stood at EUR 1,821 million, up 1%. These results were underpinned by the strength and diversification of customer revenues.

Revenues generated by the Corporate Finance and Global Transaction Banking activities were up, driven chiefly by fees and results from financial operations, following good performances from the United Kingdom, Continental Europe and Mexico. A vibrant market trend more than offset losses linked to the debit valuation adjustment (DVA), due to a declining cost of risk for Santander Group.

Meanwhile, costs grew 5% and provisions were stable.

2.5 Non-financial indicators

On 24 November 2017, the Spanish government passed Royal Decree Law 18/2017, which transposed into Spanish law the European Parliament and European Council Directive 2014/95/UE, dated 22 October 2014, amending Directive 2013/34/UE, regarding the disclosure of non-financial and diversity information.

The Directive applies to large public-interest entities with more than 500 employees on average during the year, and which can be classified as large companies for more than two consecutive years.

Non-financial reporting must include a brief description of the Group's business model, its policies and applicable results, the main risks associated with its activities, as well as information in terms of key non-financial results indicators with regard to aspects such as the environment, employees, human rights, combating corruption and bribery, and diversity.

Santander Group includes said information in this Directors' Report, which forms part of the audit report and annual financial statements for the year 2017 applicable to Banco Santander S.A. and all subsidiaries, listed in the cited document.

Additionally, in its Sustainability Report, which covers social and environmental policies, as well as its commitment and performance in terms of sustainability, Banco Santander provides detailed information on its actions pursuant to the matters described above. Said report was verified in 2017 by PricewaterhouseCoopers Auditores, S.L., an independent firm that likewise audited the Group's financial statements for said year.

When disclosing non-financial information (mainly via this report and the annual sustainability reports that the group has published since 2002, pursuant to the international Global Reporting Initiative- GRI-), Banco Santander conducts a materiality analysis to identify key aspects on which to report to its stakeholders in accordance with GRI standards (for further information on this methodology, see the 2017 Sustainability Report).

Specifically, the non-financial information provided in this report was drawn up with regard to the European Commission communication of 5 July 2017 on guidelines for non-financial reporting (methodology for reporting non-financial information 2017/C 215/01).

2.5.1 Business model and risk management

Santander Group's mission is to help drive the progress of people and businesses. To do this, it has in place a differential business model that aspires to cater to the needs of all types of customers: individuals with different levels of income, businesses of any size and across all sectors, private corporations and public institutions.

The business is underpinned by long-term personal relationships between the Bank and its customers. By constantly innovating, Santander is revolutionising its commercial model to secure a greater number of engaged and digital customers, which in turn drives the business towards greater profitability and sustainability.

Santander considers the due integration of ethical, social and environmental criteria within its financial activities to be paramount.

To this end, in accordance with best international practices on corporate social responsibility, Santander has a solid corporate governance structure in place, with the board established as the most senior decision-making body at the Group, with non-delegable responsibility for approving the Group's general policies and strategies, including those with regards to sustainability.

Sustainability policies have also been established (general policy, environmental and climate change management policy, human rights and volunteering policies), as well as other industry-specific policies (defence, energy, soft commodities - products such as palm oil, soy, timber and livestock), which establish the criteria that must be adhered to when engaging in financial activities associated with such industries. These policies are subject to annual review. In 2017, a new sector-wide policy was approved on mining and metallurgy.

The sustainability committee, chaired by the CEO and comprising the executive vice presidents of the Bank's main divisions, proposes policies and promotes the Group's key sustainability initiatives.

Santander's risk supervision, regulation and compliance committee supervises the corporate social responsibility policy, ensuring compliance therewith, and ensuring that it is geared towards creating value for the Bank.

Identifying non-financial risks associated with its activities is a priority for Banco Santander.

The Bank has established procedures to identify, analyse and evaluate all operations subject to Group policies, as well as to external commitments such as the Equator Principles, an initiative to which the Bank has been adhered since 2009.

In this regard, Santander recognises the rights of communities to enjoy a clean and healthy environment, and is committed to acting under the premise of minimising the environmental footprint of its operations, which means:

- Assuming, in line with the commitments accepted by the Bank under the Equator Principles, the obligation of analysing, identifying and correcting, during the risk analysis conducted with regards to financial activities, and in a manner consistent with the guidelines laid out by the International Finance Corporation, any negative social and environmental impacts, including those on local communities.
- As part of the analysis conducted in due diligence prior to entering into financing agreements, or agreements of any other nature within the context of the Equator Principles and social and environmental risk management policies, Santander undertakes to assess the policies and practices of its counterparties with regards to human rights.
- Developing specific policies that regulate the requirements for offering financing to those industries, activities or potential customers that may incur particular social, environmental or human rights risks.

Santander has a social, environmental and reputation working group in place, chaired by the Chief Compliance Officer, that assesses the risk associated with major transactions in sensitive sectors. This working group issues its corresponding recommendations to the relevant risk committees.

The Group is also featured on the foremost stock market indices that evaluate sustainable conduct at companies. Having been included on the Dow Jones Sustainability Index (DJSI) since 2000, in 2017 it stood as the highest ranked Spanish bank, the second placed European bank, and the ninth globally.

Since 2007 the Group has also been a signatory of the Carbon Disclosure Project (CDP), the international benchmark initiative for business reporting on climate change. It has filed the CDP Water Disclosure since 2012.

2.5.2 Environmental concerns

Seeking to deliver on the commitments established under the 2015 Paris agreement, Santander has set up a Climate Finance Task Force, a working group entrusted with establishing Santander's position and strategy in respect of climate change and identifying business risks and opportunities in the transition to a low-carbon economy.

Furthermore, Santander Group has adhered to a number of international commitments including some relating to the environment, such as the Equator Principles, the Soft Commodities Compact promoted by the Banking Environment Initiative and the declaration of the European Financial Service Round Table on climate change.

Over the course of 2017, the Bank continued development of a structured focus for its climate change strategy, seeking to secure the transversal involvement of business lines and other key internal functions, such as risk management, while continuing to provide standout value to customers and drive their involvement in safeguarding the environment.

The Bank's environmental actions focused on the following aspects:

a) Reduction of energy consumption and emissions

Since 2009, Santander has measured, calculated and controlled the environmental footprint of all Group installations.

The environmental footprint includes information on the electricity, fuel, water and paper used and the waste generated, as well as a breakdown of greenhouse gas emissions.

The 2016-2018 Three-Year Efficiency Plan, which aimed to cut electricity use and emissions by 9% and drive down paper use by 4%, was completed one year ahead of schedule.

In 2017 energy consumption fell 4.4%, while CO₂ emissions and paper consumption were down 12.9% and 11.6%, respectively.

Green electricity accounts for 43% of the total electricity consumed by the Group. In the United Kingdom, Germany and Spain, this figure stands at 100%.

Santander still holds environmental certifications (ISO 14001 and LEED) for its corporate centres in Brazil, Chile, Spain, Mexico, Poland and the UK.

b) Integration of social and environmental risks in credit extension

The Group considers social and environmental aspects to represent key aspects for risk analysis and decision-making with regards to financing transactions, in accordance with its general and industry-specific sustainability policies, as commented above.

To this end, the Bank has established analysis and assessment procedures for those risks in all transactions subject to Group policies and to external commitments, such as the Equator Principles.

In order to adapt policy implementation to the requirements of each local unit, social, environmental and reputational risk working groups have been set up in the main regions within Santander's footprint. These groups, comprised of representatives from different areas of the Bank, are replicas of the corporate working group set up in 2015. These groups also help to share local knowledge, generating added value for the Bank.

c) Financing

Banco Santander, as part of its climate change strategy, develops and offers financial products and services that generate added environmental value, helping to drive the transition to a low carbon economy.

In this regard, the Bank is currently working on the following:

- Developing products and services that help to protect the environment, thus helping to drive adaptation to, and mitigation of, climate change.
- To identify business opportunities and preventing risk associated with climate change, via the Climate Finance Task Force.
- Applying the recommendations of the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD) when establishing climate change strategy.

The main environmental products and services developed by the Bank are:

- Financing for renewable energy projects:
 - In 2017, Banco Santander helped finance new renewable energy facilities with approximately 3.300 MW total capacity versus the 4.000 MW reported in 2016.
- Energy efficiency financing facilities, in partnership with multilateral institutions:
 - In energy efficiency, Banco Santander channels the majority of its investments via multilateral institutions such as the European Investments Bank (EIB) or the European Bank for Reconstruction and Development (EBRD). These institutions are shifting their agendas to gradually bolster investments in this area, which represents a significant business opportunity for Banco Santander.
 - In 2017, further credit lines were arranged with the EIB and EBRD for a total amount of EUR **300** million for energy efficiency and renewable energy projects in Spain and Poland.

2.5.3 Social concerns

Banco Santander contributes towards economic growth and social advancement through initiatives and programmes that champion education, enterprise, job prospects and social well-being.

Banco Santander, through its Santander Universities programme, has forged long-term strategic alliances with universities from across the world, with upwards of 1,000 partnership agreements signed with academic institutions from 21 different countries.

Santander Universities champions various initiatives as a key driver of social progress and the growth of people and businesses alike. Santander X was launched in 2017 in a bid to become the biggest ecosystem for university enterprise and talent.

Santander receives 25,000 applications each year for the Santander Enterprise Awards and in 2017 the Bank awarded a total of 40,000 grants while contributing EUR 129 million to universities.

The Bank also invested EUR 55 million in community support initiatives through various local programmes. The Bank also encourages the involvement of its own employees in these initiatives as a means of promoting solidarity, motivation and a pride of belonging, while keeping them rooted in and engaged with their local community. Banco Santander develops and offers numerous products and services that respond to social needs and concerns, such as microcredits.

In 2017, Santander helped over two million people with their social projects.

2.5.4 Issues relating to human resources

At 31 December 2017, the Santander Group employed 202,251 professionals worldwide, with an average age of 38 years; 55% were women and 45% were men.

Santander aims to be one of the best banks to work for, capable of attracting and retaining the best talent globally, helping to accelerate the transformation and contribute to the progress of people and society.

The human resources strategy is focused on having the best team of professionals in place: a diverse, committed team, with a shared culture (based on corporate behaviours and a simple, personal and fair approach), ready to provide differential and high-quality service to customers.

To achieve this goal, Santander focuses its people management strategy on six broad strategic lines:

1. Talent management: identifying the finest professionals globally and helping them to secure personal and professional growth in a global environment. To this end, a new strategy is being developed, seeking to position the bank as an “employer of choice” for employees and external candidates, placing particular emphasis on digital talent.
2. Knowledge and development: providing training and ongoing development to optimise the skills and capabilities of employees in a digital and changing environment.
3. Compensation and benefits: establishing clear objectives and compensating not only results but also the manner in which they are achieved.
4. Employee experience: promoting commitment and motivation among teams, through initiatives that support listening, as well as more efficient and collaborative work methods in order to foster a work/life balance, recognition, and a healthy environment.
5. Systems: maximising the advantages of digitalisation in order to manage people in a simple, personal and fair approach.
6. Culture: ensuring that the Group shares the *Santander Way*, a common culture based on behaviours and our mission, vision and approach to doing things, to position Santander as a benchmark bank for employees, customers, shareholders and society at large.

Initiatives undertaken in 2017

Talent

- *MyContribution*: a new corporate model was launched for managing performance, to strengthen the Bank's culture as a further driver of transformation. *MyContribution* balances behavioural targets (40%) with functional and business targets (60%). This new model drives a change in mentality, focusing performance on professional development and sustainable improvement. The model is based on commitment, meritocracy and transparency. In order to implement the model, a communication and training initiative was provided for team supervisors, including *Discover MyContribution*, a training space for managers, featuring tools and materials to help them adopt the model.
- Succession planning for leaders: progress was made in succession planning for key positions at the Group, to ensure business continuity.
- Talent appraisal committees again met on a regular basis, with the support and input of senior management (country heads, members of management committees and corporate function heads). More than 2,500 executives were reviewed and an individual development plan was established for 49% of them.
- The ALPS (*Action Learning Programme Santander*) was launched, a learning programme aimed at managerial talent. ALPS combines development of leadership and problem-solving skills within a collaborative environment, and is sponsored by senior management.
- With respect to international mobility, the Bank further fostered employee development by harnessing a range of tools and programmes, such as:
 - Global Job Posting, the corporate platform that gives all the Group's professionals the opportunity to view and apply for vacancies in other countries, companies and divisions. Since its launch in 2014, over 2,700 jobs worldwide have been posted on the tool.
 - The 14th edition of Santander World was launched. This corporate development programme sees professionals work on three-month projects in other countries, thus fostering the exchange of best practices and enhancing their global vision. Since the start of the programme, 1,726 employees from 30 different countries have taken part in the initiative.
 - The first two modules of the *Talent in Motion* (TiM) training programme were run, seeking to fast-track the development of talented young people. This programme promotes mobility and offers participants the opportunity to gain international experience and to expand their strategic view of the Group, by assigning them to a host country and different functions than they are used to.

Employee experience:

- Global Engagement Survey: this survey provides insight into the team's commitment and engagement with the organisation, as well as identifying areas where we have improved and those that need further work to render them simpler, fairer and more personal. The key results from 2017 were as follows:
 - Participation: 84%
 - An engagement level of 77%, positioning us above high-performance businesses and the rest of the financial industry.
 - Progress in implementation of the SPF culture: 81% (+9 percentage points measured against 2016) of employees noticed conduct more in line with the SPF concept, and 92% (+1 percentage point against 2016) said they knew what needs to be done to build a greater SPF culture at the Bank.

- The 10th anniversary of the We Are Santander Week was held from 5 - 9 June 2017. This global initiative aims to convey Santander's culture to employees and to foster a sense of pride of belonging among the workforce. The 2017 edition featured a variety of activities organised in all countries, including *town hall* meetings, conferences and workshops focused on corporate behaviours.
- Santander fosters a culture of recognition within the Group via initiatives such as *StarMe Up*. This global recognition network allows employees to mutually recognise colleagues that apply corporate behaviours in their day-to-day work. Through to December, a total of 111,300 employees from 31 different countries delivered 763,000 stars to their co-workers.
- Further efforts were made to deploy the Group's *BeHealthy* global health and well-being programme. This programme is evidence of Santander's commitment to the health of its employees, helping them to adopt healthy habits to ensure they keep fit, live better and achieve their maximum potential.
- The *BeHealthy* Week took place in February, featuring initiatives run in all countries based on the four cornerstones of the programme: *Know your numbers, Eat, Move, Be Balance*. Examples include the launch of WellmeApp in Argentina, the Health Risk Assessment, website in Mexico, the Bupa Sisu Health Stations in the United Kingdom and Medicover Days in Poland.
- The second BeHealthy challenge was also organised, harnessing our employees' steps to bridge the 66,000 km that separate the countries where Santander operates. The Bank donated one euro for every kilometre walked to an *Acción contra el Hambre* project to combat childhood anaemia in Peru.
- New ways of working: further efforts were made to create a new way of working at the Bank. New open-plan spaces are being set up at offices to promote collaboration and knowledge sharing. Employees are equipped with technology to keep them permanently in touch with teams in other countries. This initiative includes Flexiworking, seeking to eradicate the culture of presenteeism, and replacing it with a more flexible and efficient approach.

Knowledge and development

- A new global knowledge and development strategy has been designed, seeking to ensure continuous learning for all employees, under the slogan "Never stop learning". The strategy aims to foster new means of learning based on co-creation, collaboration, and cultivating our development.
- The Global Knowledge Campus was launched, a new training centre for sharing knowledge and good practices to help all Group employees drive a cultural change and improve our performance in each job position.
- The *Leading by example* programme was implemented, a training programme that helps leaders to understand their role in instilling the *Santander Way* and driving transformation.
- *Santander Business Insights* was held, a series of conferences that combined in-house and external insight to demonstrate to employees the importance of proper conduct each and every day.

Compensation

The principles guiding compensation at Santander Group are as follows:

- Compensation is aligned with the interests of the Group's shareholders and is focused on long-term value creation, while remaining in line with a rigorous risk management and with the Group's long-term values, interests and strategy.
- Fixed remuneration must represent a significant proportion of total compensation.

- Variable remuneration provides compensation for achieving set targets, based on each employee's position and responsibilities, while ensuring prudent risk management.
- Variable remuneration must promote good conduct and not provide incentives for the sale of a product or service if another product or service is more suitable for a customer's needs.
- Variable remuneration must also provide appropriate benefits to support employees.
- The general remuneration structure and package must be competitive, so as to attract and retain talented employees.
- Conflicts of interest must always be avoided with regards to decisions on remuneration, so that neither the Group nor any of its employees are influenced by secondary interests.
- There must be no discrimination in decisions regarding remuneration, except with respect to performance.
- The structure and amount of remuneration in each country should comply with all local regulations and laws.

Based on these principles, the Group has in place a comprehensive compensation system, which includes the following:

- Fixed remuneration, which recognises and compensates employees for their roles and levels of responsibility.
- Short- and long-term variable remuneration, which provides merit-based compensation for performance, the achievement of Group objectives, team objectives and individual objectives, while ensuring exacting risk management and alignment with long-term objectives.
- Benefits, including pension plans, that are coherent with local practices in the country where the employee is located.

Fixed remuneration is fundamentally determined by local market aspects. Compensation levels are determined based on local practices and closely adhere to the collective labour agreements prevailing in each region and at each company.

Corporate variable remuneration systems reward the achievement of the Group's strategic objectives. The corporate bonus schemes, to which more than 8,000 people in all regions are adhered, factor in aspects such as the achievement of strategic targets in terms of customer satisfaction and engagement, risk management, the liquidity base and risk-adjusted profitability. Schemes factor in both the quantitative aspects of achievements and qualitative aspects in terms of how they are achieved.

Furthermore, pursuant to European regulations on remuneration, the Group has identified Material Risk Takers, for which it has a policy of deferment of between 3 and 5 years and payment in shares (50% of variable remuneration). Furthermore, the variable remuneration for approximately 1,250 Material Risk Takers at year-end 2017 was subject to potential reduction (malus) and recovery (clawback) clauses.

Occupational health and safety

The Group's occupational health and safety policies are part of a wider sustainability strategy, established via a plan that is Simple, Personal (providing quality service to each employee, which benefits the health of the entire workforce) and Fair (with the ultimate aim of contributing to the health and well-being of our employees in particular and society more generally).

Santander's occupational health and safety plan, approved by senior management and made available to all employees via the corporate Intranet, is based on an excellence culture, with our management systems holding certifications such as ISO 9001:2015 and ISO 14001:2015.

During 2017 Banco Santander made further progress towards its objective of ensuring continued improvement in various aspects of health, well-being and occupational health and safety in all countries within its footprint:

- The Santander Heart Study (PESA), in coordination with the Spanish Centre for Cardiovascular Research, involving more than 4,000 employees from the Madrid region. The first findings of the study have been published in leading sector journals.
- The TANSNIP project, a sub-study as part of the Santander Heart Study, which aims to improve the lifestyle habits of 1,000 Group employees through personalised programmes, including motivational sessions guided by a team of psychologists, activity tracking tools and the voluntary installation of adjustable standing desks, in order to reduce sedentary behaviour during the work day.

	2017	2016
Headcount		
Number of employees	202,251	188,492
Average age personnel	38,0	37,7
Average years of service	10,3	9,3
Executives	11,9%	12,9%
Attraction		
CVs received	965.828	860.253
New hires in the Group	23.871	21.525
Rotation		
Annual rotation	13,4%	14,7%
Training		
Employees trained	95,9%	94,5%
Hours of training per employee	39,6	34,1
Total investment in training (€ million)	97,8	88,8
Management		
Employees promoted	9,8%	8,7%
Employees in international mobility	513	613
Executives in home country	89,6%	88,5%
Commitment		
Global commitment index	77%	78%
Remuneration		
Employees with variable remuneration	100%	100%
Diversity and equality		
% women	55%	55%
Health and occupational safety		
Absenteeism rate	3,2%	3,6%

2.5.5 Issues relating to human rights

In line with its corporate culture, Santander is committed to respecting and promoting human rights within its scope of operations, and to preventing or, if applicable, minimising any breach caused directly by its activities.

A specific policy is in place that encompasses Banco Santander's commitment to human rights, all pursuant to the highest international standards, particularly the United Nation's Guiding Principles of 2011.

The policy, approved by the board of directors, is applicable to the entire group and can be found at www.santander.com.

The Santander human rights policy is coherent with the Bank's General Code of Conduct and other corporate social responsibility policies.

2.5.6 Issues relating to eradicating corruption

Among Santander Group's strategic objectives is to have in place an advanced and efficient system to prevent money-laundering and the financing of terrorism, with this system being permanently aligned with the latest international standards and capable of addressing any new techniques harnessed by criminal organisations.

There is also a corporate framework establishing the principles for action in this regard, and establishing the minimum standards applicable to local units. These are entrusted with overseeing and coordinating procedures to prevent money-laundering and financing of terrorism, as well as investigating and processing reports of suspicious transactions, and likewise all supervisory reporting requirements.

The main business activity indicators for the initial scope of the Santander Group in 2017 were as follows:

- Subsidiaries reviewed: 167
- Cases investigated: 152,253
- Reports made to authorities: 41,204
- Employee training: 166,322

Following the acquisition of Banco Popular and until such time as all processes and other aspects have been fully integrated at the Group, the main indicators are as follows:

- Subsidiaries reviewed through internal audit reports: 16
- Cases investigated in Spain: 338
- Reported to SEPBLAC: 136 plus 39 responses to SEPBLAC (Prevention of money laundering and terrorist financing Committee in Spanish) requests for information
- Employee training: 8,799 employees in Spain

As a signatory of the ten principles of the United Nations Global Compact, Santander is committed to combating corruption in all forms, including extortion and bribery.

Furthermore, Santander Group has in place whistleblowing channels for employees, part of the General Code of Conduct, and for providers, designed to allow users to notify the Group's compliance and conduct officers of any inappropriate behaviour by Group employees in matters related to corruption and bribery, or any that contravene internal regulations.

In 2017 a total of 1,300 reports were filed, approximately one third of which ended in disciplinary proceedings. The whistleblowing channels were most frequently used to report issues relating to human resources matters, which accounted for around three quarters of all reports. The rest were made for a wide variety of reasons (such as a fraudulent activity, conflicts of interest, miss-selling, and others).

2.5.7 Issues relating to diversity

As part of its commitment to supporting compliance with the Sustainable Development Goals (SDG), Banco Santander strives each and every day to promote attitudes that welcome diversity, as a means of expanding its human capital.

Banco Santander considers diversity to be an element that enhances its human capital, allowing it to establish an inclusive and diverse working environment that is conducive to generating the best possible solutions and offering greater added value.

Banco Santander's board of directors is an excellent example of diversity in all aspects. It features diversity in terms of gender (more than one third are women) and nationality (Spanish, British, United States and Mexican), while there are representatives from a wide range of sectors (financial, retail, technology, infrastructure and universities).

As part of employee talent management, Santander factors in all aspects of diversity, including gender, race, age, nationality, disability, culture, education, and professional and life experience.

In 2017 the Bank approved principles aimed at fostering diversity, which stand as a benchmark for all such initiatives implemented in the various countries where the Group has operations. These consider all of the aforementioned diversity factors and are applicable to all stages of talent management at the Bank (attraction, training, professional development, remuneration, etc.).

The main initiatives rolled out in 2017 were:

- United Kingdom. The Bank has developed a diversity and inclusion strategy based on four pillars: commitment to the main standards, employee awareness and training, identifying and developing the best talent while focusing on female talent, and positioning as an inclusive company.
- Brazil. Santander has developed a diversity portal that defines the Bank's commitment and provides general information both internally and externally. It has also developed specific action plans to champion gender diversity, racial diversity and functional diversity.
- Spain. Santander has been staging a mentoring programme, in which 400 employees have undergone mentoring processes aimed at developing female talent. Meanwhile, 48% of promotions carried out in 2017 and 50% of junior positions were awarded to women.
- Poland. Bank Zachodni WBK signed the Polish version of the EU Diversity Charter in 2017.
- In early 2018, Banco Santander adhered to the standards being promulgated by the United Nations to protect the LGTBI community at companies.

Meanwhile, Banco Santander has earned the highest score of the 104 companies that belong to the Bloomberg Gender Equality Index, which recognises good corporate management practices that promote equality and gender diversity on the workforce, among their customers and in society.

3. LIQUIDITY AND FUNDING RISK MANAGEMENT

3.1 Liquidity

First, we present the Group's liquidity management, the principles on which it is based and the framework in which it is included.

We then look at the funding strategy developed by the Group and its subsidiaries, with particular attention on the liquidity evolution in 2017. We examine changes in the liquidity management ratios and the business and market trends that gave rise to these over the past year.

The section ends with a qualitative description of the outlook for funding in the coming year for the Group and its main countries.

The information relating to wholesale funding, both short-term and medium- and long-term funding is expressed in nominal terms and using the end-period exchange rate, unless otherwise indicated.

3.1.1 Liquidity Management in Grupo Santander

Structural liquidity management aims to fund the Group's recurring activity optimising maturities and costs, while avoiding taking on undesired liquidity risks.

Santander's liquidity management is based on the following principles:

- Decentralised liquidity model.
- Medium- and long-term funding needs must be covered by medium- and long-term instruments.
- High contribution from customer deposits due to the retail nature of the balance sheet.
- Diversification of wholesale funding sources by instruments/investors, markets/currencies and maturities.
- Limited recourse to short-term wholesale funding.
- Availability of sufficient liquidity reserves, including standing facilities/discount windows at central banks to be used in adverse situations.
- Compliance with regulatory liquidity requirements both at Group and subsidiary level, as a new factor conditioning management.

The effective application of these principles by all institutions comprising the Group required the development of a unique management framework built upon three essential pillars:

- A solid organisational and governance model that ensures the involvement of the subsidiaries' senior management in decision-taking and its integration into the Group's global strategy. The decision-making process for all structural risks, including liquidity and funding risk, is carried out by Local Asset and Liability Committees (ALCO) in coordination with the Global ALCO, which is the body empowered by Banco Santander's board in accordance with the corporate Asset and Liability Management (ALM) framework. This governance model has been reinforced as it has been included within the Santander Risk Appetite Framework. This framework meets the demands of regulators and market players emanating from the financial crisis to strengthen banks' risk management and control systems.
- In-depth balance sheet analysis and measurement of liquidity risk, supporting decision-taking and its control. The objective is to ensure the Group maintains adequate liquidity levels necessary to cover its short- and long-term needs with stable funding sources, optimising the impact of their costs on the income statement, both in normal and stressed conditions. The Group's liquidity risk management processes are contained within a conservative risk appetite framework established in each geographic area in accordance with its commercial strategy. This risk appetite defines maximum tolerance levels for key risk factors using internal and regulatory metrics in both normal and stressed market conditions, which establish the limits within which the subsidiaries can operate in order to achieve their strategic objectives.
- Management adapted in practice to the liquidity needs of each business. Every year, based on business needs, a liquidity plan is developed which ensures:
 - a solid balance sheet structure, with a diversified presence in the wholesale markets in terms of products and maturities, with moderate recourse to short-term products;
 - the use of liquidity buffers and limited encumbrance of assets;
 - compliance with both regulatory metrics and other metrics included in each entity's risk appetite statement.

Over the course of the year, all dimensions of the plan are monitored.

The Group continues developing the ILAAP (*Internal Liquidity Adequacy Assessment Process*), an internal self-assessment of liquidity adequacy which must be integrated into the Group's other risk management and strategic processes. It focuses on both quantitative and qualitative matters and is used as an input to the SREP (Supervisory Review and Evaluation Process). The ILAAP evaluates the liquidity position both in ordinary and stressed scenarios. In the Risk chapter of this report, there is a brief description of the considered scenarios.

As a result of the aforementioned process, a regulatory requirement is that once a year the Group must send the supervisor a document, signed by the Board of Directors, that concludes that the Group's funding and liquidity structure remains solid in all scenarios and that the internal processes are suitable to ensure sufficient liquidity. This conclusion is the result of analysis carried out by each of the subsidiaries, following the Group's autonomous liquidity management model.

The Group has a robust structure suited to the identification, management, monitoring and control of liquidity risks, established through common frameworks, conservative principles, clearly defined roles and responsibilities, a consistent committee structure, effective local lines of defence and a well-coordinated corporate supervision.

Additionally, frequent and detailed liquidity monitoring reports are generated for management, control and informational purposes. The most relevant information is periodically sent to senior management, the Executive Committee and the Board of Directors.

Over the last few years, the Group and each of its subsidiaries have developed a comprehensive special situations management framework which centralises the Bank's governance in these scenarios. Contingency funding plans are integrated within this governance model, detailing a series of actions which are feasible, pre-assessed, with an established execution timeline, categorised, prioritised and sufficient both in terms of volumes as well as timeframes to mitigate stress scenarios.

3.1.2 Funding strategy and liquidity evolution in 2017

3.1.2.1 Funding strategy and structure

Santander's funding activity over the last few years has focused on extending its management model to all Group subsidiaries, including new incorporations, and, in particular, adapting the strategies of the subsidiaries to the increasingly demanding requirements from both markets and regulators.

- Santander has developed a funding model based on autonomous subsidiaries responsible for covering their own liquidity needs.
- This structure makes it possible for Santander to take advantage of its solid retail banking business model in order to maintain comfortable liquidity positions at Group level and in its main units, even during periods of market stress.
- Over the last few years, it has been necessary to adapt funding strategies to reflect commercial business trends, market conditions and new regulatory requirements.
- In 2017, Santander continued to improve in specific aspects based on a very comfortable liquidity position both at Group and subsidiary levels, with no significant changes in liquidity management or funding policies or practices. All of this enables us to face 2018 from a strong starting point, with no material growth restrictions.

In general terms, the funding strategies and liquidity management approaches implemented by Santander subsidiaries remain as follows:

- Maintain adequate and stable medium- and long-term wholesale funding levels.
- Ensure a sufficient volume of assets which can be discounted in central banks as part of the liquidity buffer.
- Strong liquidity generation from the commercial business through lower credit growth and increased emphasis on attracting customer deposits.

All these developments, built on the foundations of a solid liquidity management model, enable Santander to enjoy a very robust funding structure today. The basic features of this are:

- High share of customer deposits due to its retail focused balance sheet. Customer deposits are the Group's main source of funding, representing just over two-thirds of the Group's net liabilities (i.e. of the liquidity balance sheet) and 92% of net loans as of December 2017. Moreover, these deposits are a highly stable due to the fact that they mainly arise from retail client activity. This represents an increase with respect to the 2016 figure of 87%. The liquidity evolution explains the majority of this change.

Santander Group liquidity balance sheet

% at December 2017

Net lending	75%	Deposits	69%
Fixed assets and others	9%	Securitisations	4%
Financial assets	16%	Medium- and long-term funding	14%
		Equity and other liabilities	12%
		Short-term funding	2%
Assets	100%	Liabilities	100%

- Wholesale funding diversified in terms of issuers, markets and instruments, focusing on medium- and long-term markets with a limited reliance on short-term funding. Medium- and long-term wholesale funding accounts for 18% of the Group's net funding, compared with 20% at the end of 2016, and comfortably covers the lending not funded by customer deposits (commercial gap).

This funding is well balanced by instruments (approximately 43% senior debt, 23% securitisations and structured products with guarantees, 23% covered bonds, and the rest preferred shares and subordinated debt) and also by markets so that those with the highest weight in issuances are those where the Bank's investor activity is the strongest.

The following charts show the distribution of the Group's customer loans and its medium and long-term wholesale funding, so that their similarity can be appreciated.

Net loans to customer. December 2017

€ million and %

Euro Zone	360,635	43%
United Kingdom	243,617	29%
Other Europe	22,220	3%
USA	71,963	9%
Brazil	70,454	8%
Other Latam	75,679	9%
Operating areas	844,568	100%

M/LT wholesale funding. December 2017

€ million and %

Euro Zone	90,401	45%
United Kingdom	53,466	27%
Other Europe	473	0%
USA	27,662	14%
Brazil	15,799	8%
Other Latam	11,523	6%
Operating areas	199,325	100%

With regards to the breakdown of net customer loans, compared to 2016 there has been a notable increase in the weight of the Euro Zone, largely due to the incorporation of Grupo Banco Popular into Grupo Santander, as its main area of operations was the Euro Zone. Likewise, there was a similar increase the Euro Zone's weight in medium- and long-term funding partly due to Popular and partly due to issuance activity throughout the year.

The bulk of the Bank's medium- and long-term funding is made up of debt issuances. The outstanding balance as of December 2017 was EUR 153,961 million in nominal terms, with a comfortable maturity profile and a weighted average maturity of 5.0 years, a favourable increase compared to the 4.3 years as of end 2016.

The following table shows total wholesale funding by instrument in the last three years, including the relevant profile of contractual maturities.

Medium and long term issuance. Grupo Santander

€ million

	Change in outstanding balance at nominal value		
	31.12.17	31.12.16	31.12.15
Preferred shares	10,365	8,515	8,491
Subordinated	12,049	11,981	12,262
Senior debt	85,962	89,568	83,630
Covered bonds	45,585	39,513	45,010
Total	153,961	149,578	149,393

Medium and long term issuance. Grupo Santander | million

	Distribution by contractual maturity. December 2017*								Total
	0-1 month	1-3 months	3-6 months	6-9 months	9-12 months	12-24 months	2-5 years	ore than 5 gea	
Preferred shares	-	-	-	-	-	-	-	10,365	10,365
Subordinated	-	-	197	86	-	580	129	11,057	12,049
Senior debt	1,309	3,017	4,048	4,556	1,484	14,285	36,784	20,479	85,962
Covered bonds	3,100	-	2,133	250	-	5,001	18,693	16,408	45,585
Total	4,409	3,017	6,377	4,891	1,484	19,866	55,606	58,310	153,961

* In the case of issues with put option in favour of the holder, the first early redemption date of the put option is considered instead of the original contractual maturity date.

Note: there are no additional guarantees for any of the debt issued by the Group's subsidiaries.

It is worth noting that compared to 2016 the volume of issuances with a maturity date within the next year has decreased.

In addition to the debt issuances of the medium- and long-term wholesale funding, the Bank has securitisations placed in the market, collateralised funding and other specialist funding amounting to a total of EUR 45,364 million with a residual maturity of 1.7 years.

Wholesale funding stemming from short-term issuance programmes is a residual part of the Group's funding structure (accounting for around 2% of net liabilities), is related to treasury activities and is comfortably covered by liquid assets.

The outstanding balance as of end 2017 was EUR 20,999 million distributed as follows: various certificate of deposit and commercial paper programmes in the UK, 43%; European Commercial Paper, US Commercial Paper and domestic programmes issued by the parent bank, 17%; issuance programmes in other units, 40%.

On 9 November 2015, the Financial Stability Board (FSB) published its final principles and term sheet containing an international standard to enhance the loss absorbing capacity of global systemically important institutions (G-SIIs). The final standard consists of an elaboration of the principles on loss absorbing and recapitalisation capacity of G-SIIs in resolution and a term sheet setting out a proposal for the implementation of these proposals in the form of an internationally agreed standard on total loss absorbing capacity (TLAC) for G-SIIs. Once implemented in the relevant jurisdictions, these principles and terms will form a new minimum TLAC standard for G-SIIs.

Directive 2014/59/EU of 15 May 2014 on recovery and resolution of credit institutions and investment firms (BRRD) includes an additional loss absorption concept and a minimum eligible liabilities requirement known as MREL (Minimum Required Eligible Liabilities) which applies to all entities operating in Europe, not only those the G-SIIs. MREL and TLAC are discussed further in the Capital section of this report.

The medium-and long-term debt issuances that are considered to be MREL/TLAC eligible are preferred and subordinated debt. The ability of senior bonds to be MREL/TLAC eligible instruments depends on the insolvency legislation in the country of domicile of the issuer. For example, in Spain, recent legislation has created a new instrument category known as senior non-preferred, an instrument which Banco Santander has been a pioneering issuer in. In other countries, such as the UK or the United States, subordination is structural and is achieved by issuing ordinary senior debt via the entity's Holding company. Contractual subordination is also possible where a clause is included in the contract stating that the issuance is subordinate to certain liabilities.

3.1.2.2. Evolution of liquidity in 2017

The main aspects of liquidity in 2017 can be summarised as follows:

- i Basic liquidity ratios remain at comfortable levels.
- ii We are continuing to achieve regulatory ratios ahead of schedule.
- iii Moderate use of encumbered assets in funding operations.

i. Basic liquidity ratios remain at comfortable levels

The table shows the evolution of the basic monitoring liquidity metrics at the Group level over the last few years:

Grupo Santander. Monitoring metrics

	31.12.17	31.12.16	31.12.15
Net loans / Total assets	75%	75%	75%
Net loans to Deposit ratio (LTD)	109%	114%	116%
Customer deposits and medium and long term funding / Net loans	115%	114%	114%
Short term wholesale funding / Net liabilities	2%	3%	2%
Structural liquidity surplus (% / net liabilities)	15%	14%	14%

As at end-December 2017, Grupo Santander recorded:

- A stable credit to net assets ratio (total assets minus trading derivatives and inter-bank balances) of 75%, in line with recent years. This high level in comparison with European competitors reflects the retail nature of Grupo Santander's balance sheet.
- Net loan-to-deposit ratio (LTD) of 109%, very comfortably within the target range (below 120%). This stability shows a balanced growth between assets and liabilities.
- The ratio of customer deposits plus medium- and long-term funding to lending was 115% at the end of 2017.
- Limited recourse to short-term wholesale funding. The ratio was around 2%, in line with previous years.
- Lastly, the Group's structural surplus (i.e. the excess of structural funding sources - deposits, medium- and long-term funding and capital - as a percentage of structural liquidity needs - fixed assets and loans-) rose in 2017, to an average of EUR 156,927 million, higher than at the end of the previous year.

As at 31 December 2017, the consolidated structural surplus stood at EUR 163,957 million. This consists of fixed-income assets (EUR 162,586 million), equities (EUR 22,958 million), partly offset by short-term wholesale funding (-EUR 20,999 million) and net interbank and central bank deposits (-EUR 587 million). In relative terms, the total volume was equivalent to 15% of the Group's net liabilities, in line with December 2016.

Having discussed the principal liquidity ratios at Group level, the following table sets out the ratios for for Santander's main units as at end 2017:

Main units and liquidity metrics

December 2017

	LTD ratio	Deposits + M/LT funding / Net loans
Spain	79%	160%
Popular	117%	100%
Portugal	100%	115%
Santander Consumer Finance	254%	66%
Poland	92%	111%
United Kingdom	106%	117%
Brazil	101%	122%
Mexico	87%	123%
Chile	143%	95%
Argentina	76%	134%
United States	141%	110%
Total Group	109%	115%

Generally speaking, there were two key drivers behind the evolution of the Group's liquidity and that of its subsidiaries in 2017 (excluding the forex effect):

1. Good performance in deposits in the main geographies where the Group operates, particularly in Spain and in the UK. This performance has helped to narrow the commercial gap, as deposit growth has more than outstripped the increase in lending.
2. Debt issuance momentum continued, especially in the European units, though more targeted in its execution due to the lower balance sheet needs. In particular, issuances that are expected to be TLAC and MREL eligible have been prioritised.

In 2017, the Group as a whole has captured EUR 51,740 million of medium- and long-term funding (calculated using year-average exchange rates).

In terms of instruments, medium and long-term debt instruments (senior debt, covered bonds, subordinated debt and preferred shares) showed the greatest increase, up around 15% to EUR 37,775 million, mainly due to senior and preferred issuances. Securitisation and structured finance activity increased 6% compared to 2016, at EUR 13,965 million.

By geography, the largest issuers of medium- and long-term debt were Spain, the UK and Santander Consumer Finance. Santander Consumer Finance further increased its diversification this year in terms of funding sources and has accessed senior and *pfandbriefe* markets in Germany for the first time. Compared to 2016, Spain and Portugal increased the most; Spain due to the need to build MREL and TLAC eligible liability buffers, explaining the limited covered bond issuance in the year in favour of unsecured debt. In Portugal's case, as a consequence of funding needs deriving from the integration of Banco Popular Portugal into Santander Totta following Popular's resolution and subsequent sale to Santander.

The main issuers of securitisations were Santander Consumer Finance and the United States, via its consumer lending subsidiary Santander Consumer USA.

The breakdown by instrument and geographic region is as follows:

Breakdown of 2017 issues by instrument

€ million and %

Preferred shares	2,321	4%
Subordinated	1,282	2%
Senior debt	28,992	56%
Covered bonds	5,181	10%
Securitisations and other	13,965	27%
TOTAL	51,740	100%

Breakdown of 2017 issues by region

€ million and %

United Kingdom	9,537	18%
Spain	14,336	28%
United States	12,171	24%
Santander Consumer Finance	9,026	17%
Brazil	3,029	6%
Other Europe	2,137	4%
Other Latam	1,505	3%
TOTAL	51,740	100%

The weight of covered bonds issued in the year remains in line with 2016 at 10% of total issuances. However, in contrast to last year when the main issuers were Santander and the UK, in 2017 the main issuers were Portugal and the UK.

Grupo Santander regularly holds different types of meetings with analysts, investors and shareholders in which we disclose our strategic funding plans for the coming years. Analysing the issuance activity over the course of the year in the main geographies and comparing it to the information presented at the beginning of 2017, we can conclude the following:

- Santander parent bank marketed around EUR 3 billion of hybrid securities, in line with forecasts; roughly EUR 10 billion of senior non-preferred, in the lower range of that disclosed to the market; and completed its funding plan with senior preferred and covered bond expectations of just over EUR 1 billion.
- Santander Consumer Finance issued senior preferred debt in line with the amounts disclosed to the markets.
- The UK issued over EUR 2 billion of senior debt via its holding company, in line with expectations, and less than EUR 1 billion of hybrid debt, below forecasted amounts due to lower funding needs. The UK completed its funding plan by directly issuing around EUR 4 billion of senior and covered bond securities.
- The United States issued around EUR 4 billion of senior debt via its holding company, somewhat above disclosed volumes.
- In the year, using year-average exchange rates, the Group as a whole issued EUR 19.825 billion of MREL/TLAC eligible securities, of which EUR 16.222 billion were senior non-preferred and eligible senior debt, EUR 2.321 billion were AT1, and EUR 1.282 billion were subordinated debt.

In summary, Grupo Santander retained its comfortable access to the different markets in which it operates, reinforced by new issuing units and products. In 2017, we issued debt and securitisations in 14 different currencies, with participation from 22 relevant issuers in 14 countries and with an average maturity of 5 years, slightly above the previous year.

ii. Compliance with regulatory ratios ahead of schedule

Under its liquidity management model, over the last few years Grupo Santander has been managing the implementation, monitoring and compliance with the new liquidity requirements established under international financial regulations ahead of schedule.

LCR (*Liquidity Coverage Ratio*)

The regulatory requirement for this ratio in 2017 was set at 80%. As of 1 January 2018 the requirement increased to 100%. As a result, the Group, both at a consolidated and subsidiary level, has increased its risk appetite from 100% in 2017 to 105% in 2018.

The Group's strong short-term liquidity starting position, combined with autonomous management in all major units, enabled compliance levels of more than 100% to be maintained throughout the year, at both the consolidated and individual levels.

As at end 2017, the Group's LCR ratio stood at 133%, comfortably exceeding regulatory requirements. The following table provides detail of the LCR ratio by unit, which shows the considerable excess over requirements:

Liquidity Coverage Ratio

	31.12.17
Santander	130%
Popular	146%
Santander Consumer Finance	201%
Portugal	123%
Poland	141%
United Kingdom	120%
United States	118%
Brazil	126%
Chile	138%
Mexico	188%
Grupo Santander	133%

NSFR (*Net Stable Funding Ratio*)

The final definition of the net stable funding ratio approved by the Basel Committee in October 2014, has not yet come into effect. The Basel requirement still needs to be written into the CRR, which is expected to be published in the second half of 2018. The NSFR regulatory requirements will only become binding two years after its inclusion into European Law.

However, the Group has defined a management limit of 100% at the consolidated level and for almost all of its subsidiaries.

With regards to this ratio, Santander benefits from a high weight of customer deposits, which are more stable, permanent liquidity needs deriving from commercial activity funded by medium- and long-term instruments and limited recourse to short-term funds. Taken together, this enables Santander to maintain a balanced liquidity structure, reflected in NSFR ratios greater than 100%, both at Group and individual levels as at end December 2017.

In particular, the NSFR of the parent bank was 105%, the UK 121%, Brazil 109% and the United States 110%.

In short, the liquidity models and management of the Group and its main subsidiaries have enabled them to meet both regulatory metrics well ahead of schedule.

iii. Asset Encumbrance

Lastly, it is worth highlighting Grupo Santander's moderate use of assets as collateral in the structural funding sources of the balance sheet.

In line with the guidelines established by the European Banking Authority (EBA) in 2014, the concept of asset encumbrance includes both on-balance sheet assets pledged as collateral in operations to obtain liquidity as well as those off-balance sheet assets received and re-used for a similar purpose, in addition to other assets associated with liabilities other than for funding reasons.

See Note 54 for further information regarding these assets.

3.1.3 Funding outlook for 2018

Grupo Santander starts 2018 with a comfortable liquidity position and with good prospects for the coming year. However, some risks to stability remain namely those related to funding regulation uncertainties.

With manageable debt maturities over the next few quarters, supported by the low weight of short-term funding and an issuance dynamic expected to be in line with recent years, the Group will manage each geographic area in order to optimise liquidity usage and to maintain a robust balance sheet structure in the units and in the Group as a whole.

For the Group as a whole, reduced commercial needs are envisaged as, in most cases, the increase in lending is expected to largely be counter-balanced out by increases in customer deposits. The greatest liquidity requirements will stem from Spain, both Banco Santander and Banco Popular, Santander Consumer Finance and from the UK.

At Group level, Santander will continue with its long term plan to issue liabilities with loss-absorbing capacity, regardless of whether they are considered to be capital instruments or not. This plan seeks to enhance the Group's current regulatory ratios efficiently, and also takes into account future regulatory requirements. Specifically, the TLAC principles and term sheet require a minimum TLAC requirement to be determined individually for each G-SII at the greater of (a) 16% of risk weighted assets as of 1 January 2019 and 18% as of 1 January 2022, and (b) 6% of the Basel III Tier 1 leverage ratio exposure measure as of 1 January 2019, and 6.75% as of 1 January 2022. Although currently TLAC is only an international agreement awaiting to be transposed into binding regulations in the different jurisdictions (CRR in the case of European G-SIIs), the Group is already incorporating and covering potential requirements into its funding plans.

On the other hand, the MREL requirement was scheduled to come into force by January 2016. However, Commission Delegated Regulation (EU) No. 2016/1450 of 23 May 2016 (the "MREL RTS") gave discretion to resolution authorities to determine appropriate transitional periods to each institution. Under the current proposal of the European Commission to implement TLAC requirements into European regulation, institutions such as Banco Santander would continue to be subject to an institution-specific MREL requirement (i.e., a Pillar II add-on MREL Requirement), which may be higher than the requirement of the TLAC standard (which would be implemented as a Pillar I MREL requirement for G-SIIs). In this sense, we expect Grupo Santander's MREL requirement to be communicated to us by the Single Resolution Board ("SRB") during 2018/2019, based on the current regulation (BRRD). (See 1.6 under Capital Management and Adequacy Solvency Ratios).

Given this focus, Santander plans to issue between EUR 2 billion and EUR 3 billion of hybrid instruments in 2018, and between EUR 7 billion and EUR 10 billion of senior non-preferred; Santander Consumer Finance between EUR 4 billion and EUR 6 billion of senior debt and will continue to develop its *pfandbriefe* programme in Germany; UK expects to issue between EUR 6 billion and EUR 8 billion of senior debt, both via the Holding company and directly via the bank and will complete its funding programme with between EUR 2 billion and EUR 4 billion of covered bonds; and finally, the United States plans to issue between EUR 1 billion and EUR 2 billion during the year.

The Group's units, especially Santander Consumer Finance and the US via Santander Consumer USA, have budgeted for securitisations whose execution will depend on loan origination in line with the business plan.

Within this general picture, several of the Group's units took advantage of the positive market conditions at the beginning of 2018, issuing close to EUR 7 billion in January and the first few days of February.

3.2 Capital

Capital management and adequacy in Santander Group seek to guarantee the solvency of the entity and to maximise its profitability, while guaranteeing compliance with internal capital targets and regulatory requirements.

It is a fundamental strategic tool for decision-making at local and corporate level and enables a common operating framework, establishing a definition and standardisation of criteria, policies, functions, metrics and processes in relation to capital management.

The Group's capital function takes place on two levels:

- **Regulatory capital:** the regulatory management part of the analysis of the capital base, of the capital adequacy ratios under the criteria of current legislation and of the scenarios used in capital planning. The objective is for the capital structure to be as efficient as possible in terms of both cost and compliance with regulatory requirements. Active capital management includes capital allocation strategies and the efficient use in businesses, as well as securitisations, asset sales and issuance of equity instruments (preferred shares and subordinated debt) and equity hybrids.
- **Economic capital:** the purpose of the economic capital model is to guarantee that the Group has adequately assigned the capital at its disposal for all the risks to which it is exposed as a result of its activity and risk appetite, and aims to optimise the value creation of the Group and the business units of which it is comprised,

The real economic measurement of the capital necessary for an activity, along with the return on it, guarantee the optimisation of value creation, through the selection of those activities which maximise the return on capital. This assignment is made under different economic scenarios, both forecast and those which are unlikely but plausible, and with the capital adequacy level determined by Santander Group.

Capital stress tests are a key tool for the dynamic evaluation of banks' risk exposure and capital adequacy.

This forward-looking assessment is based on both macroeconomic and idiosyncratic scenarios that are highly improbable but nevertheless plausible. To conduct the assessment, it is necessary to have robust planning models capable of transferring the effects defined in the projected scenarios to the various elements that impact on the Bank's capital adequacy.

The ultimate goal of capital stress tests is to perform a complete evaluation of banks' risk exposure and capital adequacy in order to determine any possible capital requirements that would arise if banks failed to meet the regulatory or internal capital targets set.

Since the 2008 economic crisis, the Santander Group has undergone six stress tests in which it has demonstrated its strength and capital adequacy in the face of increasingly extreme and severe macroeconomic scenarios. All the tests showed that, thanks mainly to the business model and geographic diversification existing in Santander Group, Banco Santander is capable of continuing to generate profits for its shareholders and complying with the strictest regulatory requirements.

These results show that Santander Group's business model, based on retail and commercial banking and geographic diversification, increases its strength to face up to the even the most severe international crisis scenarios.

In 2017, the EBA carried out the 2017 transparency exercise, through which information was published on risk-weighted assets, capital, capital adequacy and details of sovereign positions at December 2016 and June 2017, for 132 banks and 25 European countries. The objective of this exercise was to promote transparency and knowledge about European banks' capital and capital adequacy data, thereby enhancing market discipline and financial stability in the EU. It is important to point out that the results do not include the capital increase carried out by Santander Group in relation to the acquisition of Banco Popular Group, but that the RWAs of the acquired bank were computed. Taking into account the capital increase, the CET1 ratio would have stood at 10.72%.

Internally, the Santander Group has defined a capital planning and stress process, to serve not only as a response to the various regulatory exercises, but also as a key tool integrated in the Bank's management and strategy.

The purpose of the internal capital planning and stress process is to guarantee current and future capital adequacy, even in highly unlikely, though plausible, economic scenarios. To this end, taking as a basis the Group's initial position (as defined by its financial statements, its capital base, its risk parameters and its regulatory ratios), estimates are made of the expected outcomes for the Group in various business environments (including severe recessions as well as expected macroeconomic scenarios), and the Group's capital adequacy ratios, projected generally over a three-year period, are obtained.

The planned process provides a comprehensive view of the Group's capital for the time horizon analysed and in each of the scenarios defined. The analysis incorporates regulatory capital, economic capital and available capital metrics.

Since 2008, Santander Group has conducted annual internal stress tests as part of its internal capital adequacy assessment process (Pillar II). All of them similarly showed Santander Group's capacity to stand up to the most difficult tests, both globally as well as in the main regions in which it operates.

In regulatory terms, phase-in eligible own funds stood at EUR 90,706 million, equivalent to a total capital ratio of 14.99% and a Common Equity Tier 1 (CET1) phase-in ratio of 12.26%. The minimum ratios the European Central Bank has set for the Santander Group on a consolidated basis for 2018 are a total capital ratio of 12.155% and CET1 of 8.655% phased in.

The main changes in regulatory capital are as follows:

General details of the total RWAs that make up the denominator of the risk capital requirements, and a breakdown by geographic segment are given below:

Risk weighted assets

€ million

	RWA		Minimum capital requirements
	31.12.17	31.12.16	31.12.17
Credit risk (excluding CRR)	485,578	471,882	38,846
Of which standardised approach (SA)	280,082	271,519	22,407
Of which the foundation IRB (FIRB) approach	30,964	25,570	2,477
Of which the advanced IRB (AIRB) approach	158,777	153,605	12,702
Of which Equity IRB under the Simple riskweight or the IMA	15,755	21,187	1,260
CCR	14,667	13,867	1,173
Of which IRB approach	8,529	9,308	682
Of which standardised approach	3,586	3,851	287
Of which risk exposure amount for contributions to the default fund of a CCP	313	313	25
Of which CVA	2,240	395	179
Settlement risk	1	1	0
Securitisation exposures in banking book (after cap)	3,678	2,234	294
Of which IRB approach	708	1,224	57
Of which IRB supervisory formula approach (SFA)	1,774	112	142
Of which standardised approach	1,196	898	96
Market risk	24,161	26,079	1,933
Of which the standardised approach	9,702	11,864	776
Of which IMA	14,459	14,215	1,157
Operational risk	61,217	61,084	4,897
Of which Standardised Approach	61,217	61,084	4,897
Amounts below the thresholds for deduction (subject to 250% risk weight)*	15,762	12,941	1,261
Floor adjustment	—	—	—
Total	605,064	588,088	48,405

Capital requirements by geographical distribution

€ million

	Total	Spain	United Kingdom	Rest of Europe	Brazil	Rest of Latam	United States	Rest of the world
Credit risk	39,529	11,344	6,264	7,951	4,963	4,412	4,503	92
Of which internal rating-based (IRB) approach (*)	15,862	6,229	4,125	3,744	831	736	195	—
- Central governments and Central BANKS	57	55	—	—	—	2	—	—
- Institutions	739	394	143	90	—	112	—	—
- Corporates – SME	8,698	4,253	1,306	1,489	831	622	195	—
- Corporates - Specialised Lending	1,422	555	550	197	—	121	—	—
- Corporates – Other	5,748	2,931	545	842	831	403	195	—
Retail - Secured by real estate SME	101	42	0	59	—	—	—	—
Retail - Secured by real estate non-SME	3,765	802	2,331	632	—	—	—	—
Retail - Qualifying revolving	331	125	175	31	—	—	—	—
Retail - Other SME	385	153	—	232	—	—	—	—
Retail - Other non-SME	1,787	406	170	1,210	—	—	—	—
Other non-credit-obligation assets	—	—	—	—	—	—	—	—
Of which standardised approach (SA)	22,407	3,986	2,118	4,191	4,054	3,671	4,308	79
Central governments or central banks	358	3	0	—	144	193	18	—
Regional governments or local authorities	18	4	0	5	1	6	1	—
Public sector entities	32	0	—	5	—	15	12	—
Multilateral Development Banks	—	—	—	—	—	—	—	—
International Organisations	1	1	—	—	—	—	—	—
Institutions	482	98	25	48	78	70	162	1
Corporates	5,735	512	1,262	1,199	980	853	927	2
Retail	7,783	626	479	1,869	1,864	1,213	1,662	72
Secured by mortgages on immovable property	3,154	338	54	622	330	820	986	4
Exposures in default	842	297	32	116	155	165	77	1
Items associated with particular high risk	192	13	—	25	—	146	8	—
Covered bonds	36	—	33	3	—	—	—	—
Claims on institutions and corporates with a short-term credit assessment	0	0	—	—	—	—	—	—
Collective investments undertakings (CIU)	23	21	1	0	—	—	0	—
Equity exposures	45	27	—	17	—	0	—	—
Other items	3,705	2,046	232	280	502	190	454	0
Of which Equity IRB	1,260	1,129	20	16	77	4	—	13
Under the PD/LGD method	211	115	11	12	67	4	—	2
Under internal model	499	465	10	4	10	0	—	11
Under simple method	121	121	—	—	—	—	—	—
Under the simple risk-weight approach	429	429	—	—	—	—	—	—
Counterparty credit risk	491	157	173	48	36	41	14	21
Of which standardised approach	287	37	117	45	32	21	14	21
Of which: Risk exposure amount for contributions to the default fund of a CCP	25	13	11	—	0	0	—	—
Of which: CVA	179	107	45	3	4	20	0	—
Settlement risk	0	0	—	—	—	—	—	—
Securitisation exposures in banking book (after cap)	294	129	68	47	—	8	42	0
Of which IRB ratings-based approach (RBA)	57	57	—	—	—	—	—	—
Of which IRB Supervisory Formula Approach (SFA)	142	68	36	38	—	—	—	—
Of which Standardised approach (SA)	96	4	32	9	—	8	42	0
Market risk	1,933	1,103	333	29	147	306	15	—
Of which standardised approach (SA)	776	540	40	28	147	6	15	—
Of which internal model approaches (IMA)	1,157	563	293	0	—	300	—	—
Operational risk	4,897	1,193	683	787	627	709	898	—
Of which Standardised Approach	4,897	1,193	683	787	627	709	898	—
Amounts below the thresholds for deduction and other non-deducted investments (subject to 250% risk weight)	1,261	543	11	120	362	177	45	3
Floor adjustment	—	—	—	—	—	—	—	—
Total	48,405	14,470	7,532	8,982	6,135	5,653	5,517	116

* Including counterparty credit risk

The following table shows the main changes in risk capital requirements:

Flow statement. Capital requirements for credit risk*

€ million

	Risk weighted assets	Capital requirements
Starting figure (31/12/2016)	500,216	40,017
Asset size	4,677	374
Asset quality		
Model updates	-7,407	-593
Methodology and policy		
Acquisitions and disposals	49,562	3,966
Foreign exchange movements	-29,915	-2,393
Other		
End figure (31/12/2017)	517,133	41,371

* Includes capital requirements of equity, securitisations and counterparty risk (excluding CVA and CCP)

In fully-loaded terms, the CET1 ratio rose from 10.55% at 31 December 2016 to 10.84% at 31 December 2017. The fully-loaded total capital ratio was 14.48%, up 61 basis points in the year.

Further information on capital, capital requirements and capital adequacy ratios, as well as the Group's management policies and criteria, can be found in note 1.e to the consolidated financial statements and also in the disclosure of prudential information that is published annually.

4. RISKS

The Group's business is exposed to the same risks as those faced by other financial institutions; risks that could have a material adverse impact on it if they occur.

The Group's geographical diversification means that it is sensitive to the economic conditions in continental Europe, the United Kingdom, the United States, Brazil and other Latin American countries.

The Group's ordinary business is also subject to other factors, such as strong competition, market volatility, the cyclical nature of certain businesses, market, liquidity and operational risk, losses due to litigation and regulatory proceedings, as well as other factors that may negatively affect the Group's earnings, its rating and/or funding costs, including risks not identified or envisaged in the Group's risk management methods, policies and procedures.

Risk management is one of the key functions enabling Santander to remain a solid, safe and sustainable bank, earning the trust of its employees, customers, shareholders and society as a whole.

Santander Group's system for managing and controlling risks is based on the principles indicated below, which, as well as being coherent with the Group strategy and business model, factor in the requirements of regulators and supervisors, as well as best market practices:

- Advanced and comprehensive risk management, taking a forward-looking approach that ensures a medium-low risk profile, coherent with the appetite for risk defined by the board of Banco Santander, as well as the identification and assessment of all risks.
- Lines of defence that allow risk to be managed at origin, with control and supervision, as well as independent assessment.

- A model of autonomous subsidiaries with robust governance, based on a well-defined structure of committees, while ensuring the independence of the risk management and control functions.
- Due oversight of information and technological infrastructure to allow the identification, monitoring and management of all risks, and communication of the same to the appropriate levels.
- A risk culture integrated throughout the organisation, consisting of a series of attitudes, values, skills and guidelines for action vis-à-vis all risks.
- All risks are managed by the units that generate them, using advanced models and tools.

These principles, along with a key set of interrelated tools and processes established in Group strategy planning (risk appetite, risk identification and assessment, scenario analysis, risk reporting framework, budgetary processes and so on), comprise an essential control framework for managing the risk profile.

The main risks that the Group faces and the policies and methodologies used to control, manage and mitigate the risks are described in the notes to the accompanying consolidated financial statements, mainly in note 54. The notes include information on credit risk, market risk, operational risk, country risk, compliance and reputational risk, foreclosures, restructuring and refinancing transactions and risk concentration.

The Bank's senior management considers that within the intrinsic risks of the banking business, in recent years the emerging risks have been those related to the macroeconomic environment, regulatory change and reputational and conduct risk. The treatment and mitigating actions for these risks are also described in note 54 to the accompanying consolidated financial statements.

5. SIGNIFICANT EVENTS AFTER THE REPORTING DATE

No significant events occurred from 1 January 2018 up to the date of preparation of these consolidated financial statements.

6. EXPECTED OUTLOOK

The report contains certain prospective information reflecting the plans, forecasts or estimates of the directors, based on assumptions that the latter consider reasonable. Users of this report should, however, take into account that such prospective information is not to be considered a guarantee of the future performance of the entity, inasmuch as said plans, forecasts or estimates are subject to numerous risks and uncertainties that mean that the entity's future performance may not match the performance initially expected. These risks and uncertainties are described in the Risks section of this report and in note 54 of the financial statements.

We forecast world economy growth in 2018 of around 3.9%, slightly above the 3.7% of 2017 and well above the 3-3.5% range of the last few years.

This consolidation of the recovery seen in 2017 will slow down in both advanced and emerging economies.

Advanced economies will once again grow at around 2.3% thanks to a certain upturn in the US economy, which will offset, perhaps by some degree, euro area growth, which is expected to be slightly lower than in 2017. Financing conditions, the US fiscal stimulus package and the confidence of economic agents all suggest this.

Emerging economies will grow by 4.9% in 2018, just above the figure of 4.7% recorded in 2017. These projections are based on the improved credibility of economic policies, the recovery of commodity prices, good global financial conditions, the control of inflation and a slight slowdown in Chinese growth.

In Latin America, we expect the recovery which began in 2017 to be confirmed and growth to reach levels of around 2%, supported by a very broad base and with Brazil and Argentina now showing more consistent growth rates as their policies gain credibility. Mexico, affected by the uncertainty resulting from the NAFTA talks and a tightening of its monetary policy, is likely to see growth stall, but everything points to the rest of the region growing somewhat faster than in 2017.

There will continue to be a clear difference in monetary policies among advanced economies, between the United States, where the Fed seems likely to introduce gradual new rate rises at the same time as it reduces the size of its balance sheet; and the euro area where the ECB will keep interest rates at their current levels and continue to increase (though more slowly) its balance sheet. In the United Kingdom, the Bank of England is expected to increase the base rate slightly in the second half of the year.

Long-term rates are expected to gradually rise once the increase in growth is established and inflation rises moderately, although substantial increases are not expected, especially in Europe, given the direction of monetary policy. The slope of the rates curve will tend to become steeper.

Interest rate movements will also be uneven in emerging economies, although in general the downward trend seen in these countries in recent times will come to an end and we may even see it reversed. In Latin America in particular, perhaps with the exception of Mexico, where they have already risen, it is likely that interest rates will stay the same or even rise, apart from in Argentina.

In any case, the continued modest levels of inflation, due in part to causes of a structural nature, would suggest that any rate increases will tend to be moderate ones, given the current stage of the economic cycle.

The balance of short-term risks is somewhat skewed towards an increase, but with exceptions: on the positive side, increased consumer and business confidence and the favourable financial conditions –and perhaps an unexpected rise in productivity– could see forecasts being revised upwards; on the negative side, although the chances of a geopolitical or economic-political shock (in particular in the US and Europe) have reduced, but if it were to occur it would bring with it a downward revision, potentially far more pronounced. Especially at a time when market valuations are tight, risk aversion is at a minimum and volatility is surprisingly low.

The Group is facing this situation after a year in which it met all of its targets, reflecting an increase in the number of engaged and digital customers, in volumes in local currency, in profit and earnings per share, an improvement in the cost of lending and exceeding the capital target set at the start of the year.

The Group's ultimate objective is to become the best bank for individuals and companies, earning the long-lasting confidence and loyalty of employees, customers, shareholders, and society. The Group will continue with its commercial transformation in order to raise its return on capital employed.

Banco Santander's solid position in 10 key markets puts us in a privileged position to take advantage of the opportunities that the current economic environment offers us. In mature markets, our emphasis is on improving profitability, adapting the business models to increase customer satisfaction and market share. In emerging markets, we will try to use the beneficial market conditions to gain market share and to further improve our operational efficiency.

In 2017, we achieved the objectives we had set ourselves and we begin 2018 with the aim of achieving those announced in the latest Group Strategy Update.

To help us do this we have set the following management goals and priorities:

- Improve earnings quality against a backdrop of strong pressure on margins, especially in developed markets.
- Gain market share on a sustained basis, since our growth opportunities are in those markets where we already operate.
- Continue with the commercial and digital transformation plan without affecting the cost-to-income ratio. Offset the investment plan with the application of cost-saving measures.
- Improve the main risk metrics. Manage the main loan-loss provisions deriving from the increase in forecast volumes and the impact of the new accounting standard on recognition of provisions (IFRS 9).
- Manage TLAC issues and the higher financial costs for the excess of liquidity.

The management priorities of the main units for 2018 are described below:

Europe

Spain. GDP is expected to grow by about 2.7% in 2018, above the level forecast for the euro area as a whole, while inflation is expected to remain low (below 2%). Lending should gradually recover during the year.

In this context, the following priorities have been set:

- Secure our leadership in Spain with the acquisition of Popular, combining the best of both entities.
- Strengthen our competitive edge as a benchmark bank for SMEs, with high added-value products, while at the same time we maintain leadership of the wholesale banking and large companies segments.
- Increase customer loyalty, maintaining the 1|2|3 strategy as a lever to improve the customer relationship and customer satisfaction in the long term.
- Maintain sustainable returns with a model based on the advanced management of risk, capital planning and management.

Meanwhile, priorities for 2018 at Banco Popular are as follows:

- Make progress in the achievement of the objectives set at the time of acquisition.
- Optimise the structure of the entity, improving the cost-to-income ratio. Cost savings will be reflected progressively in the income statement, as the year progresses.
- Continue to analyse the best alternatives to the joint ventures and non-strategic businesses that remain on our balance sheet, in such a way that they fit into the Banco Santander business model.
- Increase customer loyalty and satisfaction, as part of the commercial transformation process that we are carrying out in all Group units.

The real estate segment in Spain will maintain its strategy of shedding assets, thereby reducing its exposure, primarily in lending.

Santander Consumer Finance. Leveraging its position in the European consumer market, this area seeks to make the most of its growth potential. Its priorities are centred on:

- Maintain our leadership position in the new auto financing market and grow used auto financing, generating added value for manufacturers.
- Manage brand agreements and the development of digital projects proactively.
- Accompany our partners in their transformation plans, both for the digitalisation of the vehicle purchase and financing process and in other strategic projects.
- Reorganise the German business under the same brand, with greater efficiency and better and more comprehensive customer service.
- Increase digitalisation through collaboration with fintechs and agreements signed with the main retailers.

Poland. We expect economic growth will remain strong in 2018, at around 4%, supported by strong export demand and domestic consumption.

The objectives for the year are:

- Convert Bank Zachodni WBK into a benchmark bank for customers.
- Grow faster than competitors, backed by digitalisation.
- Maintain our position as the country's most profitable bank.

- Carry out the operations needed to complete the acquisition of Core Deutsche Bank Polska on the planned date and to proceed with its merger.

Portugal . GDP will start to slow in 2018, to around 1.8%. The economy will continue to perform well as a result of higher investment and exports, and progress will also continue to be made in private and public sector deleveraging.

Santander will focus on:

- Integrating Banco Popular and improving the cost-to-income ratio.
- To strengthen our position as Portugal's major private bank with an additional increase in market share.
- Grow lending, supported by the business segment and in customer funds, mainly those which are off-balance sheet.
- Progress further with our digital transformation and the simplification of processes, increasing engagement.

United Kingdom. Economic activity will be slightly slower, with an increase of 1.4% in GDP forecast. The uncertainty related to the progress of the Brexit negotiations on the transition period and future trade relations between the UK and the EU will impact on growth, sterling and feed through into higher inflation. The Bank of England is expected to raise its base rate by a further 25 basis points, to 0.75%, at the end of the year in order to steer inflation towards its 2% target.

In light of this scenario, the Bank will continue to pursue excellence, prioritising its customers' needs. To this end, it has formulated the following strategic lines:

- Continue to focus on customer loyalty as a driver of growth.
- Develop our Investment Hub and Neo CRM platforms, and improve cross-border relations with customers through international trade agents.
- Prioritise operating and digital excellence in order to offer our customers the best possible experience.
- Increase profits in a predictable manner while maintaining our strong balance sheet.

America

Brazil. After the return to growth in 2017, overcoming one of the worst recessions of the last few decades, the Brazilian economy will consolidate its recovery in 2018 with forecast growth of above 3%.

Against this backdrop, Santander Brazil's priorities in 2018 are:

- Achieve excellence in services, to ensure Santander Brazil offers the best possible customer experience.
- Continue to consolidate the leadership position in product and digital services innovation.
- Maintain the profitable gains in market share, with appropriate offers for each customer profile.
- Continue to drive recurring growth, backed by the increase in commercial activity, greater operational efficiency and improvements in digital strategy.

Mexico. We expect economic growth to stabilise at around 2.1% in 2018 (2.1% in 2017), albeit with gradual quarterly improvements driven by exports and private consumption.

Within this context, Santander must continue to strengthen its business in order to consolidate its position. The key aspects of management in 2018 will be:

- Continue with our commercial transformation and innovation to make ourselves Mexico's number one bank for our customers.

- Implement the new distribution model based on micro-market strategy, new commercial model and new branch design.
- Continue to drive digitalisation, remote customer service models, customer experience and better information and analysis.
- Remain focused on capturing salary deposits and on strengthening the Santander Plus offer.
- Maintain our leadership in services to corporate customers, so as to continue the consolidation of the contribution of this segment to the Bank's income.

Chile. The Chilean economy is expected to recover in 2018, with forecast growth of around 3%.

The focus of the Bank's strategy will be to:

- Continue to improve the quality of customer service and customer experience.
- Carry on with the changeover of branches to the WorkCafé model.
- Drive our growth among mass income customers through Santander Life.
- Grow more in lending and saving than our peer group, aided by a more buoyant economy.
- Achieve high levels of efficiency and productivity through excellence in the execution of, and increase in, digitalisation.

Argentina. Argentina's economic recovery will be consolidated, with growth of 3.5% forecast, in an environment of lower inflation and a reduction in the fiscal deficit.

Management priorities at Banco Santander Río will focus on:

- Make the business acquired from Citibank profitable.
- Continue with the transformation plan toward a digital bank, with improved efficiency, customer loyalty and satisfaction.
- Grow in consumer lending, mortgages, credit lines and foreign trade, along in businesses with the public sector.
- Grow significantly in terms of customer funds, especially in investment funds and products.

United States. GDP is expected to grow for the ninth consecutive year, rising to 2.5% from 2.3% in 2017.

The focus of Santander's management in the country will be to:

- Continue making progress on regulatory issues at Santander US.
- Improve customer loyalty and experience, with a special focus on products and global connectivity.
- Carry on with the initiatives relating to cost-saving, central services integration and obtaining synergies in the entities, to improve efficiency and drive profitability.
- Continue optimising Santander Bank's balance sheet, whilst simultaneously increasing volumes and improving margins.
- Maintain leadership in SC USA in auto financing, ensuring a suitable risk-return profile in the non-prime sector and increasing the number of prime originations through Chrysler.

7. RESEARCH, DEVELOPMENT AND INNOVATION ACTIVITIES

The Santander Group has made innovation and technological development a strategic pillar in order to respond to new challenges stemming from the digital transformation, with a focus on operating excellence and customer experience.

Moreover, as a global systemic entity, Santander, along with its individual subsidiaries, is subject to increasing regulatory requirements that impact the systems model and the underlying technology. This makes it necessary for Santander to devote additional investments to ensure compliance and legal certainty.

Consequently, as in previous editions, the European Commission (the 2017 EU Industrial R&D Investment Scoreboard, with data from 2016) recognises the entity's technological effort, ranking the Santander Group as the leading Spanish company and the first global bank in the study according to own funds investment in R+D.

In 2017, technological investment in R+D+i stood at EUR 1,470 million (3% of gross income).

Technological Strategy

The Santander Group is starting from a sound, robust technological position, which is recognised as one of the best of banks with a global reach. The Group stands out for its global infrastructure with state-of-the-art data processing centres, the Partenon & Altair common core banking and the powerful shared-services centres model that allows for knowledge specialisation and allows the Bank to utilise efficiencies in all its locations.

The Group's technological strategy has continued to evolve to facilitate the Group's digital transformation, taking into account the technological trends in the market (Mobility, Cloud, Big Data, Cognitive, Social, and extended ecosystems).

The technology platform will assist the development of new business capabilities at the Group, thanks to the new technologies of:

- Application Lifecycle Management (ALM): tools for automating the management and roll out of software.
- Data & Cognitive: structured and unstructured big data handling from different sources (BigData & Analytics), and the introduction of artificial intelligence and cognitive capacities.
- Application Programming Interface (API) Management: new tools for developing, publishing and executing APIs (internal or for third parties).
- Methodologies, processes and tools: new ways of working that enable an agile and collaborative development.

Infrastructure

The Group has a small number of high quality, strategically located data processing centres (DPCs). Five pairs of world class or Tier IV DPCs (according to Uptime Institute standards) are located near the Group's largest business volumes: Boadilla del Monte and Cantabria, Spain; Campinas, Brazil; Carlton Park, United Kingdom; and Querétaro, Mexico.

This shared global infrastructure (interconnected through the Group's own communications system, GSNET) not only makes it possible to provide high levels of quality and efficiency for the business and for customer service but also ensures compliance with regulatory requirements and minimises operational risk.

In addition, cloud infrastructures are being more deeply developed, with the aim of automating the provision and management of infrastructure, and improving the productivity of the developer, making it possible to consume and roll out services quickly and automatically. The current focus of this is developing mobility solutions.

Cybersecurity

Santander considers cyber-security to be one of the Group's main priorities and a crucial component underpinning its vision of 'helping people and businesses to prosper' and 'offering excellent digital services to our customers'.

In 2017, the Santander Group continued to strengthen its cybersecurity practices and has established a new global framework for its management. The new framework has been approved by the Group's board of directors and establishes the main roles and responsibilities to manage cybersecurity globally and proactively. The following advances of the new cybersecurity framework particularly stand out:

- The appointment of a new Global Chief Information Security Officer, with extensive experience and international recognition, as the head of global cyber-security in the Group.
- The start up of a new cybersecurity organisation, implementing global defences and coordinated throughout all of the Group's subsidiaries.
- The launch of employee awareness activities, including regular "ethical phishing" campaigns to train Santander employees on how to identify cyber threats in a practical way and reinforce the idea that security is everybody's responsibility.
- The strengthening of preventive cybersecurity controls such as access control, and malware and vulnerability management.
- The reinforcement of the monitoring activity capacity in IT infrastructure in order to detect and react to possible intrusions.
- The undertaking of various cyber-crisis simulations for the purpose of implementing the response plans and increasing the preparation for crisis scenarios.
- The use of "ethical hacking" tests to continually assess and boost cyber defences.
- Monitoring maximum-level security through the Group's board of directors and the cyber-security committee, in which the Group's main executives participate.

Focal points of the digitalisation process

In addition to the new technology platform, the evolution of infrastructure and the cybersecurity initiatives referred to above, Santander Group has based its digital transformation on the following measures:

1. Improve the customer experience through the channels (with a focus on mobile banking and remote customer management) and the digitalisation of processes.
2. Improved data quality, handling and use (Big Data & Analytics, new CRM platforms and so on), along with the introduction of artificial intelligence and cognitive capacities.
3. Cultural change: new ways of working by using tools and collaborative methodologies and with a focus on innovation.

Specifically, the most noteworthy lines of progress, by geographical region, in 2017 were as follows:

1. Improving the customer experience in the channels:

- The Group has continued to promote the development of applications designed specifically for smartphones and tablets. The objective is for the Group's customers to have access, immediately and from anywhere, to the services offered by the Bank. In addition, important agreements have been entered into with mobile telephony providers to increase the use of mobile devices among both the customers and employees of the Group.

The main projects in the area of mobile banking include:

- Improving the offering of services and payments over mobile banking, allowing customers to make payments at stores, withdraw money at ATMs and make transfers between mobile numbers, among other functionalities. In Brazil, for instance, the Santander Way app has been developed and now enables Santander Brazil customers to pay their bills from their mobile phone using NFC technology, meaning contactless payment. The launch of Santander Wallet (super Wallet) was also extended into Mexico in 2017. The Samsung Pay mobile payment service has been added in Santander Spain, which has become the only entity that allows its customers to pay using both the Apple and the Android systems, which will enable it to lead the mobile payment market in Spain. Additionally, the functions of cashpoints continue evolving and improving the customer experience in their use. Among the latest innovations are the option of using a smart mobile phone or watch for ATM operations.
- Also in 2017, the new mobile banking app for managing insurance policies has been introduced, both in Santander Río (the first in its country) and Brazil, which allows their customers to open, manage and track a home insurance claim via the app.
- A number of the Group's mobile banking apps have been awarded prizes in their own regions. Santander Chile's app, for which it has launched new functions (including card administration, claim management and so on), was named as the most valued in the Chilean market in the GFK Adimark Customer Satisfaction Survey 2017. Bank Zachodni WBK's mobile app won the award for best mobile banking app in Poland from the experts of Bankier.pl.
- Last but not least, new apps have been launched in the Santander Universities area, with Germany (Santander Training and Santander Enterprising) and Brazil (Academicxs) particularly standing out.
- The websites of the Group's different banks have also continued to improve. The most noteworthy progress in 2017 was the redesign of the website for individuals in Brazil, and the new tools added to the website in Mexico (including smart search, virtual assistant and assisted chat) which ensure a unique user experience based on simplicity and improved browsing. Also of note in 2017, was the recognition of the Corporate Centre Intranet as one of the world's ten best by Nielsen Norman Group, a benchmark company in analysis and consulting.
- The new *SmartRed* branch concept has continued its expansion, with 1,000 branches transformed in six countries, and offers the customer a differential experience through a more agile, simple and technologically intuitive service model. Specifically, 60 branches in the United Kingdom, 60 in Mexico, 100 in Brazil and 150 in Spain were transformed in 2017. The WorkCafé experiment in Chile has also been well received.
- Notable in the area of simplification and reduction of manual processes (process digitalisation), is the development of customer identification techniques and Know your customer (KYC), which are driving the implementation of the onboarding processes of the "digital First" paradigm in Mexico, Poland, Chile, Brazil, Spain and the United Kingdom. The latest biometric techniques allow the enrichment of these processes, and they are already being applied in Poland, Spain, Brazil and Chile.

In 2017 the following stand out in this regard:

- The new Openbank, as the first fully digital Spanish bank. Santander Group's online entity provides customers with a comprehensive portfolio of products and services through a totally redesigned mobile app and web page.
 - The new digital account opening process for Santander UK branches, that allows advisers to significantly reduce processing time through, among other things, automatic data completion, the simplification of screens and going paperless.
 - The onboarding process at Santander Chile, which is the first in the country to be "100% digital". Santander Chile has also developed a robust system that enables executives to visit their customers with a tablet that brings together all the information needed for a sales visit.
 - Similarly, Santander Brazil has launched *Superdigital*, an upgrade of *ContaSuper*, which offers a product more focused on the financial market, more intuitive and which aims to simplify the use of money as we know it.
 - The rest of the Group's banks continue to make improvements to their processes, for example in Poland, where *Kredit SME* has been launched; a process where an SME can arrange an instalment loan in just 5 "clicks" through the mobile and internet channel. This same bank has successfully introduced remote identification (video verification) for onboarding of new customers via digital channels, and it has made after-sale processes available to its customers through digital channels, for direct end-to-end execution by the customer, which removes the need for back office involvement.
- Remote customer administration is obtaining excellent results in Brazil and Spain, and it has been launched in two new countries this year: Mexico (*Santander Connect*) and Portugal (*Santander Proximo*). These models combine the quality of our advisers with the ease of using fully digital processes and communications that prepare the Bank for the future of customer management.
2. Improved data quality, handling and use (Big Data & Analytics, new CRM platforms and so on), along with the introduction of artificial intelligence and cognitive capacities, which improve knowledge of customers and the identification of their needs.
- Chatbots were introduced in six Group countries and in the Corporate Centre in 2017, improving the customer experience and simplifying customer and employee management.
 - Various banks in the Group are undertaking the first projects applying artificial intelligence and which enable greater agility in decision making and better risk management. This has been the case in the United Kingdom (instant loans for SMEs) and Spain (cognitive assistants for insurance and back office), among others.
3. Cultural change: cultural change not only implies a transformation in the way of relating to customers and partners; it also requires innovation both in work tools and the processes to develop them.
- The Group is promoting the adoption of Agile methodologies based on Design Thinking, Scrum and DevOps, which entail tight cooperation between business and technology, with multidisciplinary teams that seek new designs for customer experience.

This innovative way of approaching projects has achieved many good results in the Group's various geographic regions, in particular in Spain, which was awarded the Agile Best DevOps Finance Project prize for developing agile methodologies from the areas of Technology and Operations and Business as part of the Strategic Insurance Plan.

- In addition, several applications targeting employees have been developed. These applications' functionalities include the ongoing-feedback app and the peer-recognition app, in order to reinforce the corporate behaviours that are the foundation of the Group's culture.

Lastly, Santander is positioning itself in the **Fintech ecosystem** (Financial Technology) as an innovative bank and a benchmark in the sector, which gives it an insider view to stay ahead of and participate in up-and-coming digital trends.

To develop this strategy, which goes beyond the digitalisation of daily operations, the Bank is working on more innovative aspects and has a "Corporate Venture Capital Fund" (Santander InnoVentures) which invests in and promotes strategic alliances with start-ups related to the financial industry.

Santander InnoVentures is Santander's Corporate Venture Capital Fund. Created in July 2014 with an initial award of USD 100 million, the fund was increased in 2016 by an additional USD 100 billion. Its objective is to position Santander as one of the main actors in the wave of transformation brought about by the FinTech ecosystem.

With Santander InnoVentures, the Group intends to take part in the digital revolution and ensure that all of its customers around the world can benefit from the most recent technologies in the financial sector.

The Fund invests, through non-controlling stakes, in the equity of these start-ups and, at the same time, helps them to make agreements (commercial and/or strategic) within the financial sector and gives them access to all the Group's experience and experts. Therefore, in addition to providing capital, Santander InnoVentures also provides scale and experience to the start-ups in which it invests, which helps them to grow and, at the same time, promoting the introduction of new technologies in the Group's business and those of its customers. At the start of 2018, Santander InnoVentures' portfolio included 18 companies covering such areas as, among others: payments, marketplace lending, e-advisory, customer risk and analysis, and artificial intelligence.

The Santander blockchain laboratory has grown, and now has 20 people exploring the potential use of the main blockchain technologies like Ethereum or Hyperledger, so as to drastically improve efficiency, security and the performance of the Bank's infrastructure; in particular in the areas of international payments, capital markets, regulation, compliance and audit. Santander has played a key role in the blockchain community in general, through the founding and launch of Enterprise Ethereum Alliance together with the world's major financial and non-financial institutions, and the launch of Alastria, the blockchain network in Spain.

8. ACQUISITION AND DISPOSAL OF TREASURY SHARES

Transactions involving the purchase and sale of treasury shares by the Company or by other companies controlled by it shall conform to the provisions established by current regulations and by the resolutions of the general shareholders' meeting in such respect.

The Bank, by a resolution of the board of directors on 23 October 2014, approved the current treasury share policy taking into account the criteria recommended by the CNMV.

Treasury stock trading will be used to:

- Provide liquidity or a supply of securities, as appropriate, in the market where the Bank's shares are traded, giving depth to such market and minimising any potential temporary imbalances between supply and demand.
- Take advantage, to the benefit of shareholders as a whole, of situations of share price weakness in relation to medium-term performance.

Transactions with treasury shares are carried out by the Investments and Holdings department, which is isolated as a separate area from the rest of the Bank's activities and protected by the respective Chinese walls, preventing it from receiving any inside or relevant information. The head of the department will be responsible for managing the treasury shares portfolio.

Transactions involving treasury shares will be subject to the following general rules:

- They may not be carried out for the purpose of intervening in the free formation of prices.
- Trading may not take place if the unit responsible for executing the trade is in possession of insider or material information.
- Where applicable, the execution of buy-back programmes and the acquisition of shares will be permitted to cover obligations of the Bank or the Group.

At 31 December 2017, the Bank held 3,913,340 treasury shares, representing 0.024% of its share capital at that date (at 31 December 2016: 1,476,897 treasury shares, representing 0.010% of the Bank's share capital).

Transactions with treasury shares performed in the Group's interest by the consolidated companies in 2017 entailed the acquisition of 239,028,959 shares, at an average purchase price of EUR 5.48 each, for an effective amount of EUR 1,309.4 million.

The sale entailed the disposal of 236,592,516 shares at an average price of EUR 5.63 each, for an effective amount of EUR 1,331.6 million.

The after tax net impact generated by transactions in shares issued by the Bank in 2010 represented a gain of EUR 26 million, which was recognised by the Group in Shareholders' Equity – Reserves. The effect in terms of earnings-per-share was negligible.

Note 34 of the accompanying consolidated financial statements and sections A.8 and A.9 of the annual corporate governance report provide further information on the treasury share policy and the acquisition and disposal of treasury shares.

9. OTHER RELEVANT INFORMATION

9.1 Stock market information

Santander's shares trade on the continuous market of the Spanish stock exchanges and on the New York, London, Milan, Lisbon, Warsaw, São Paulo, Mexico City, and Buenos Aires stock exchanges.

At 31 December 2017, the shares of Banco Santander Río S.A.; Banco Santander (Mexico), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México; Banco Santander - Chile; Cartera Mobiliaria, S.A., SICAV; Santander Chile Holding S.A.; Banco Santander (Brazil) S.A.; Bank Zachodni WBK S.A.; and Santander Consumer USA Holdings Inc. traded on official securities markets.

The total number of shareholders at year-end is 4,029,630, of whom 3,818,125 are European shareholders who control 77.94% of the share capital, 200,671 are American shareholders with 21.22% of the share capital, and 10,834 are shareholders from the rest of the world with 0.84% of the share capital.

At year-end 2017, Banco Santander was the largest bank in the euro area and the fourteenth largest in the world in market value, with a capitalisation of EUR 88,410 million.

Banco Santander is the most liquid institution on the EuroStoxx, having traded 20,222 million shares during the year, for an effective value of EUR 113,665 million and a liquidity ratio of 133%. Each day, an average of 79.3 million shares has been traded for an effective amount of EUR 446 million.

The markets performed well during 2017, within a context of optimism due to the good macroeconomic data and monetary policy expectations. Against this backdrop, Santander's share price closed 2017 at EUR 5.479, up 12.3% in the year (with data adjusted for the capital increase carried out in July 2017).

Total shareholder return in 2017, considering the change in the share price and remunerations received (with the reinvestment of dividends), was 16.6%; above the main European benchmark index, DJ Stoxx Banks, which had a return of 12.0%.

The Santander share

	2017	2016
Shareholders and shares		
Shareholders (number)	4,029,630	3,928,950
Shares (million)	16,136.2	14,582.3
Price (€)		
Closing price*	5.479	4.877
Change in the price	+12.3%	+8.8%
Maximum for the period*	6.246	4.966
Maximum date in th period	08-05-17	16-12-16
Minimum for the period*	4.838	3.098
Minimum date in th period	02-01-17	24-06-16
Average for the period*	5.562	3.985
End-of-period market capitalisation (million)	88,410.0	72,313.8
Trading		
Total volume of shares traded (million)	20,222	25,882
Average daily volume of shares traded (million)	79.3	100.7
Total cash traded (million of euros)	113,665	104,214
Average daily cash traded (million of euros)	445.7	405.5
Ratios		
PER (price / earnings per share)* (times)	13.56	12.18
Price / tangible book value* (times)	1.32	1.17
Tangible book value* (€)	4.15	4.15
Underlying RoTE	11.82	11.08

(*):- Data adjusted to capital increase of July 2017.

9.2 Dividend policy

As required in the Bank's by-laws, each year the shareholder remuneration policy is submitted for approval by the General Shareholders' Meeting. In keeping with this policy, the Bank normally compensates shareholders each quarter.

In relation to the financial year 2016, the Bank paid its shareholders (with a charge against earnings for the year) EUR 0.21 per share, in four instalments: three cash payments of EUR 0.055 per share, and one payment for EUR 0.045 per share, through the remuneration programme named Santander Scrip Dividend, which allows shareholders to elect to receive the amount equivalent to the dividend either in cash or in Santander shares. The average percentage of acceptance of the payment in shares was 89.11%.

In 2017, the board of directors intends for the compensation against earnings for the year to be EUR 0.22 per share, or 5% higher than in 2016. EUR 0.06 per share has already been paid in cash for the first and third dividends (August 2017 and February 2018, respectively), as well as EUR 0.04 per share through the Santander Scrip dividend programme (with an 84.61% acceptance rate of the payment in shares) for the second dividend (November 2017). The remaining EUR 0.06 per share is expected to be paid in April/May, in cash.

This remuneration represents an average return of 3.9% on the share price in 2017.

This will bring the total amount paid in cash in 2017 to EUR 2,997 million, compared with EUR 2,469 million the year before.

In coming years, dividends are expected to perform in line with the increase in results, bringing the cash pay-out to between 30% and 40% of recurring profit.

The shareholder remuneration system is detailed in note 4 of the accompanying consolidated financial statements.

9.3 Management of the credit rating

The Group's access to wholesale financing markets, as well as the cost of its issues, depends in part on the ratings given by rating agencies.

These agencies regularly review the Group's ratings. The rating of its debt depends on a series of factors that are endogenous to the institution (business model, strategy, capital, income generation capacity, liquidity and so on) and on other, exogenous factors related to the overall economic environment, the situation in the sector, and sovereign risk in the geographic areas where it operates.

In 2017, the agencies DBRS, Fitch, Moody's and Standard & Poor's confirmed their ratings of Santander. Meanwhile, agency Scope raised its rating for the Bank from A+ to AA-. In all cases the outlook was stable.

At year-end 2017, Banco Santander's rating with these five rating agencies was above the sovereign debt rating given to the country in which it is headquartered. These classifications, above the sovereign rating, are testimony to Banco Santander's business model and financial strength.

Rating agencies	Long Term	Short Term
DBRS	A	R-1 (low)
Fitch Ratings	A-	F2
Moody's	A	P-2
Standard & Poor's	A-	A-2
Scope	AA-	S-1

9.4 Branch network

The Group has a network of 13,697 branches, making it the international bank with the largest commercial network. Most of these branches offer full-service banking, although the Group also has branches that offer specialised customer care for certain segments.

Some branches focus on the consumer financing business and belong to Santander Consumer Finance in Europe while others specialise in North and South American countries. In addition, the Group has branches that cater to SMEs and the corporate segment in different countries and that have been strengthened through the implementation in the last three years, in the Group's main geographic areas, of the Advance programme, along with specialised branches or specific spaces within full-service branches for the "Select" high income segment. The Group also has branches that specialise in private banking or in specific groups such as customers affiliated with universities.

In 2017, the number of branches increased by 1,462, due to the inclusion in the Group of those corresponding to Banco Popular. This, however, was partially offset by reductions in the Europe and United States units, mainly as a result of efficiency-improvement and digitalisation processes, including, in particular, those carried out in Spain, Portugal and Poland. These changes have been followed by the remodelling of branches and their specialisation to allow them to offer better customer service.

The Group is making progress with digitalisation, but without allowing the Bank to lose its essence. The branches will continue to be a relevant channel for customers, focusing on selling products of greater complexity and requiring more advice.

ALTERNATIVE PERFORMANCE MEASURES

Information on alternative performance measures is given below, in compliance with the Guidelines on Alternative Performance Measures of the European Securities and Markets Authority (ESMA). This information has not been audited.

- In managing its business, the Group uses the following indicators to measure its profitability and efficiency, the quality of its loan portfolio and the tangible net asset value per share and the loan-to-deposit ratio, analysing the performance thereof over time and comparing this with the performance of its competitors.
 - The purpose of **profitability and cost-to-income** indicators is to measure the ratio of income to capital, tangible equity, assets and risk-weighted assets; while the cost-to-income ratio makes it possible to measure the general administrative expenses (personnel and others) and amortisation expenses needed to generate income.
 - **Credit risk** indicators make it possible to measure the quality of the credit portfolio and the percentage of the NPL portfolio covered by loan loss provisions.
 - The **capitalisation** indicator provides information on the tangible net asset value per share.
 - The Group also relies on **other indicators**. The loan-to-deposit (LTD) ratio enables the Bank to identify the relationship between loans and advances to customers (net of funds for insolvencies) and customer deposits and therefore to assess the extent to which the loans and advances granted to customers by the Group are financed with customer deposits. The Group also uses gross customer lending indicators excluding reverse repurchase agreements, as well as customer deposits excluding repurchase agreements. In order to analyse trends in loans and customer deposits in the traditional commercial banking business, repurchase agreements and reverse repurchase agreements are deducted, as they are primarily high-volatility products within the cash management business.
- Impact of exchange rate fluctuations on changes in the income statement

The Group reports, for both the Group total and for the different business units, the real changes that occurred in the income statement and the changes without considering the impact of exchange rate fluctuations, with the understanding that this facilitates a better management analysis, given that changes in the businesses can therefore be identified without taking into account the impact of the conversion of each local currency to euros.

These variations excluding the exchange rate impact are calculated through the conversion of these lines of the income statements of the various units that comprise the Group to our presentation currency, the euro, using for all the periods presented, the average exchange rate for 2017. The average exchange rates of the main currencies in which the Group operates are shown under section 2.2 of this report.

- Impact of exchange rate fluctuations on changes in the balance sheet

The Group reports, for both the Group total and for the different business units, the real changes that occurred in the balance sheet and the changes without considering the impact of exchange rate fluctuations on loans and advances to customers (excluding reverse repurchase agreements) and in customer funds, which comprises customer deposits (excluding repurchase agreements) and investment funds. This is also done to facilitate the analysis, isolating the variation in these balance sheet items that is not due to conversion of each local currency to euros.

These variations excluding the exchange rate impact are calculated through the conversion of the loans and advances to customers (excluding reverse repurchase agreements) and in customer funds, which comprises customer deposits (excluding repurchase agreements) of the various units that comprise the Group to our presentation currency, the euro, using for all the periods presented, the exchange rate on the last business day of 2017. The final exchange rates for the main currencies in which the Group operates are shown under section 2.3 of this report.

- Impact of certain items on the consolidated income statements

In relation to earnings, the condensed consolidated income statements for 2017 and 2016 are shown in section 2.2 of this report. In these income statements, all items are included in each of the lines in which they were recognised due to their nature, including those which, in the opinion of the group, distort the comparison of business performance between the two periods.

This same section also includes the condensed management income statements for 2017 and 2016, in which the amounts of these items, net of the corresponding taxes and minority interests, are presented net on a separate line that the Group refers to as “Net of capital gains and write-downs”, and which appears immediately before the profit attributable to the Group. The Group considers that separation of these line items provides a clearer view of changes in income. The amounts are deducted from each of the income statement line items in which they were recognised due to their nature.

In addition, and by way of a summary, the following table shows a reconciliation of attributable profit isolating these results both in 2017 and 2016, and also the impact of Banco Popular, from the time of its acquisition on 7 June 2017.

Adjusted attributable profit to the Group. Twelve months ended on December 31

EUR million

	2017	2016	% change between periods
Unadjusted attributable profit to the Santander Group	6,619	6,204	+7%
(-) Net capital gains and provisions	(897)	(417)	+115%
Adjusted attributable profit to the Santander Group	7,516	6,621	+14%
(-) Adjusted attributable profit Banco Popular	263	—	—
Adjusted attributable profit to the Group w/o Banco Popular	7,253	6,621	+10%

Profitability and Efficiency

Ratio	Formula	Relevance of the metric
RoE (Return on equity)	$\frac{\text{Group's attributable profit}}{\text{Average stockholders' equity* (excl. minority interests)}}$	This ratio measures the return that shareholders obtain on the funds invested in the entity and as such measures the company's ability to pay shareholders.
RoTE (Return on tangible equity)	$\frac{\text{Group's attributable profit}}{\text{Average stockholders' equity* (excl. minority interests) - intangibles assets (incl. goodwill)}}$	This is a very common indicator, used to evaluate the profitability of the company as a percentage of a its tangible equity. It's measured as the return that shareholders receive as a percentage of the funds invested in the entity less intangible assets.
Underlying RoTE	$\frac{\text{Group's underlying attributable profit}}{\text{Average stockholders' equity* (excl. minority interests) - intangibles assets (incl. goodwill)}}$	This indicator measures the profitability of the tangible equity of a company arising from ordinary activities, i.e. excluding results from non-recurring operations.
RoA (Return on assets)	$\frac{\text{Consolidated profit}}{\text{Average total assets}}$	This metric, commonly used by analysts, measures the profitability of a company as a percentage of its total assets. It is an indicator that reflects the efficiency of the company's total funds in generating profit over a given period.
RoRWA (Return on risk weighted assets)	$\frac{\text{Consolidated profit}}{\text{Average risk weighted assets}}$	The return adjusted for risk is an derivative of the RoA metric. The difference is that RoRWA measures profit in relation to the bank's risk weighted assets.
Underlying RoRWA	$\frac{\text{Underlying consolidated profit}}{\text{Average risk weighted assets}}$	This relates the underlying profit (excluding non-recurring results) to the bank's risk weighted assets.
Efficiency	$\frac{\text{Operating expenses**}}{\text{Gross income}}$	One of the most commonly used indicators when comparing productivity of different financial entities. It measures the amount of funds used to generate the bank's operating income.

Credit Risk

Ratio	Formula	Relevance of the metric
NPL ratio (Non-performing loans)	$\frac{\text{Non-performing loans and advances to customers and guarantees and non-performing contingent liabilities}}{\text{Total Risk***}}$	The NPL ratio is an important variable regarding financial institutions' activity since it gives an indication of the level of risk the entities are exposed to. It calculates risks that are, in accounting terms, declared to be non-performing as a percentage of the total outstanding amount of customer credit and contingent liabilities.
Coverage ratio	$\frac{\text{Provisions to cover impairment losses on loans and advances to customers, guarantees and contingent liabilities}}{\text{Non-performing loans and advances to customers, guarantees and non-performing contingent liabilities}}$	The coverage ratio is a fundamental metric in the financial sector. It reflects the level of provisions as a percentage of the non-performing assets (credit risk). Therefore it is a good indicator of the entity's solvency against client defaults both present and future.
Cost of Credit	$\frac{\text{Allowances for loan loss provisions over the last 12 months}}{\text{Average loans and advances to customers over the last 12 months}}$	This ratio quantifies loan loss provisions arising from credit risk over a defined period of time for a given loan portfolio. As such, it acts as an indicator of credit quality.

Market Capitalisation

Ratio	Formula	Relevance of the metric
TNAV per share (Tangible net asset value per share)	$\frac{\text{Tangible book value****}}{\text{Number of shares excluding treasury stock}}$	This is a very commonly used ratio used to measure the company's accounting value per share having deducted the intangible assets. It is useful in evaluating the amount each shareholder would receive if the company were to enter into liquidation and had to sell all the company's tangible assets.

Other indicators

Ratio	Formula	Relevance of the metric
LTD (Loan-to-deposit)	$\frac{\text{Net loans and advances to customers}}{\text{Customer deposits}}$	This is an indicator of the bank's liquidity. It measures the total (net) loans and advances to customers as a percentage of customer funds.
Loans and advances (excl. reverse repos)	Gross loans and advances to customers excluding reverse repos	In order to aid analysis of the commercial banking activity, reverse repos are excluded as they are highly volatile treasury products.
Deposits (excl. repos)	Customer deposits excluding repos	In order to aid analysis of the commercial banking activity, repos are excluded as they are highly volatile treasury products.

(*) - Stockholders' equity = Capital and Reserves + Accumulated other comprehensive income + Group Attributable profit + Dividends

(**) - Operating expenses: General administrative expenses + Depreciation and amortisation

(***) - Total risk = Total loans & advances and guarantees to customers (performing and non-performing) + non-performing contingent liabilities

(****) - Tangible book value = Shareholders' equity + Accumulated other comprehensive income - Goodwill attributable - Other intangible assets

Finally, the numerical data are included below for each of the indicators of the periods under consideration:

Profitability and efficiency

	2017 with Popular	2016
RoE	7.14%	6.99%
Attributable profit to the Group	6,619	6,204
Average stockholders' equity (excluding minority interests)	92,638	88,744
RoTE	10.41%	10.38%
Attributable profit to the Group	6,619	6,204
Average stockholders' equity (excl. minority interests) - intangible assets	63,594	59,771
Underlying RoTE	11.82%	11.08%
Underlying attributable profit to the Group	7,516	6,621
Average stockholders' equity (excl. minority interests) - intangible assets	63,594	59,771
RoA	0.58%	0.56%
Consolidated profit	8,205	7,508
Average total assets	1,407,681	1,337,661
RoRWA	1.35%	1.29%
Consolidated profit	8,205	7,508
Average risk weighted assets	606,308	580,777
Underlying RoRWA	1.48%	1.36%
Underlying consolidated profit	8,963	7,893
Average risk weighted assets	606,308	580,777
Efficiency ratio (with amortisations)	47.4%	48.1%
Operating expenses	22,918	21,088
Gross income	48,392	43,853

Credit risk

	2017		2016
	w/o Popular	with Popular	
NPL ratio	3.38%	4.08%	3.93%
Non-performing loans and advances to customers and guarantees and non-performing contingent liabilities (without country risk)	28,104	37,596	33,643
Total risk	832,655	920,968	855,510
Coverage ratio	70.8%	65.2%	73.8%
Provisions to cover impairment losses on loans and advances to customers, guarantees and contingent liabilities	19,906	24,529	24,835
Non-performing loans and advances to customers, guarantees and non-performing contingent liabilities	28,104	37,596	33,643
Cost of credit	1.12%	1.07%	1.18%
Allowances for loan loss provisions over the last 12 months	8,997	9,111	9,518
Average loans and advances to customers over the last 12 months	803,488	853,479	806,595

Market capitalisation

	2017 with Popular	2016
TNAV (tangible book value) per share	4.15	4.15
Tangible book value	66,985	61,517
Number of shares w/o treasury stock (million)*	16,132	14,825

Others

	2017		2016
	w/o Popular	with Popular	
Loan to deposit ratio	109%	109%	114%
Net loans and advances to customers	773,398	848,914	790,470
Customer deposits	712,770	777,730	691,111

(*) - In 2016, data adjusted to capital increase of July 2017.

Notes:

(1). - Averages included in the RoE, RoTE, RoA and RoRWA denominators are calculated using 13 months (December to December).

(2). - For periods less than one year, and if there are results which distort period-on-period business comparisons, the profit used to calculate RoE and RoTE is the annualised underlying attributable profit to which said distorting results are added without annualising.

(3). - For periods less than one year, and if there are results which distort period-on-period business comparisons, the profit used to calculate RoA and RoRWA is the annualised underlying consolidated profit, to which said distorting results are added without annualising.

(4). - The risk weighted assets included in the denominator of the RoRWA metric are calculated in line with the criteria laid out in the CRR (Capital Requirements Regulation).

ANNUAL CORPORATE GOVERNANCE REPORT

A OWNERSHIP STRUCTURE

A.1 Complete the following table on the company's share capital:

Date of last modification	Share capital (€)	Number of shares	Number of voting rights
6.11.2017	8,068,076,791	16,136,153,582	16,136,153,582

Indicate whether different types of shares exist with different associated rights:

Yes ☐

No ☒

At 31 December 2017, the Bank's share capital is represented by 16,136,153,582 shares of EUR 0.50 par value each.

All shares carry the same dividend and voting rights.

A.2 List the direct and indirect holders of significant ownership interests in your company at year-end, excluding directors:

At 31 December 2017, the only shareholders appearing on the Bank's register of shareholders with a stake of over 3%¹ were State Street Bank and Trust Company (13.32%); The Bank of New York Mellon Corporation (8.83%); Chase Nominees Limited (7.41%); EC Nominees Limited (3.43%), Caceis Bank (3.13%); Clearstream Banking S.A. (3.10%) and BNP Paribas (3.03%).

Nevertheless, the Bank believes that those stakes are held in custody in the name of third parties and to the best of the Bank's knowledge none of those shareholders holds itself a stake of over 3% in the share capital or in the voting rights².

At 31 December 2017, no shareholders with an interest greater than 1% were resident in tax havens.

Indicate the most significant movements in the shareholder structure during the year:

During 2017 the Bank carried out two capital increases:

The first one on 27 July 2017, was designed to ensure that there was no deterioration in the Group's capital ratios as a result of the acquisition of 100% of capital of Banco Popular Español, S.A. A total of 1,458,232,745 new shares were issued, representing 10% of the institution's capital as at year-end 2016. The new shares subscribed plus the additional shares solicited meant demand equivalent to 8.2 times the shares offered in the capital increase.

The second came as part of the Santander Scrip Dividend Programme, and was implemented on 6 November 2017. A total of 95,580,136 new shares were issued, equivalent to 0.7% of the Bank's share capital at year-end 2016.

¹ The threshold stipulated in Royal Decree 1362/2007 of 19 October, which implemented the Spanish Securities Market Act 24/1988 of 28 July defining the concept of significant holding.

² The website of the *Comisión Nacional del Mercado de Valores* (www.cnmv.es) contains a notice of significant holding published by Blackrock, Inc. on 09 August 2017, in which it notifies an indirect holding in the voting rights attributable to Bank shares of 5.940%, plus a further stake of 0.158% held through financial instruments. However, according to the Bank's shareholder register, Blackrock, Inc did not hold more than 3% of the voting rights on that date, or on 31 December 2017.

All shares carry the same dividend and voting rights.

	No. of shares	% of share capital *
27 July	1,458,232,745	10.00
6 November	95,580,136	0.7
Total	147,848,122	10.7

* Share capital at year-end 2016.

A.3 Complete the following tables on company directors holding voting rights through company shares:

Below is a breakdown of the interests of directors at 31 December 2017.

Name or corporate name of director	Number of direct voting rights	Indirect voting rights		% of total voting rights
		Direct shareholder ¹	Number of voting rights	
Ms Ana Botín-Sanz de Sautuola y O'Shea	918,136 ²	N/A	19,362,840 ²	0.126%
Mr José Antonio Álvarez Álvarez	924,541	N/A	-	0.006%
Mr Bruce Carnegie-Brown	22,263	N/A	-	0.000%
Mr Rodrigo Echenique Gordillo	935,773	N/A	14,474	0.006%
Mr Guillermo de la Dehesa Romero	172	N/A	-	0.000%
Ms Homaira Akbari	22,000	N/A	-	0.000%
Mr Ignacio Benjumea Cabeza de Vaca	3,463,716	N/A	-	0.021%
Mr Javier Botín-Sanz de Sautuola y O'Shea	5,272,830 ²	N/A	73,799,220 ^{2 and 3}	0.49% ³
Ms Sol Daurella Comadrán	142,094	N/A	456,970	0.004%
Mr Carlos Fernández González	18,524,499	N/A	3	0.115%
Ms Esther Giménez-Salinas i Colomer	6,014	N/A	-	0.000%
Ms Belén Romana García	166	N/A	-	0.000%
Mr Juan Miguel Villar Mir	1,328	N/A	-	0.000%
Mr Ramiro Mato García Ansorena	0	N/A	-	0.000%

% total voting rights held by the Board of Directors	0.64%
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1. The "Direct shareholder" box does not apply, since at year-end 2017 there were no direct holders of shares with voting rights with a holding in excess of 3% of total voting rights, or in excess of 1% for residents of tax havens.

2. Syndicated shares.

3. Includes direct and indirect shareholding of Ms. Ana Botín-Sanz de Sautuola y O'Shea.

Complete the following tables on share options held by directors.

Below is a brief overview of the share-based remuneration plans for directors as per 31 December 2017. For further information, please see notes 5 and 47 of the Group's consolidated financial statements.

Shareholders at the Bank's general meetings held on 22 March 2013, 28 March 2014, 27 March 2015, 18 March 2016, and 7 April 2017 approved the corresponding cycles of the conditional and deferred variable remuneration plan, and the deferred variable remuneration plan conditional on multi-year objectives, in which the executive directors participate up until 2017.

Deferred and conditional variable remuneration plan (bonus) (2013-2015) and variable remuneration plan conditional on multi-year objectives (incentive) (2016 and 2017)

The General Shareholders' Meeting of 18 March 2016 approved the first cycle of the variable remuneration plan conditional on multi-year objectives, by virtue of which the former bonuses and long-term incentives (LTI) were grouped into a single figure, seeking to simplify the compensation structure and give extra weighting to long-term targets. Shareholders approved the second cycle at the General Shareholders' Meeting of 7 April 2017.

The purpose of these cycles is to defer part of the beneficiaries' bonus over a period of three or five years, to be paid in cash or Santander shares as applicable in each case, whilst paying the other part of the variable remuneration bonus at the outset, likewise in cash or Santander shares. For more information, see note 5 of the Group's 2017 financial statements.

In order to mitigate the dilutive effect (and therefore not related to the Group performance) that the capital increase with pre-emptive rights completed by the Bank in July 2017 in the cycles of the deferred remuneration plans and long-term incentives, and based on a favourable report from the remuneration committee, the board of directors resolved to increase the number of shares to be allocated to beneficiaries, based on a valuation of pre-emptive rights equivalent to the theoretic value –i.e. 0.1047 euros per right–. The shares delivered for this reason are indicated at the foot of the table for each of the corresponding plans:

2013 bonus receivable in Santander shares	Immediate payment	Deferred (*)	Total	% of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	66,241	99,362	165,603	0,001%
Mr José Antonio Álvarez Álvarez	58,681	58,681	117,362	0,001%
Mr Rodrigo Echenique Gordillo	0	0	0	0,000%
Total	124,922	158,043	282,965	0,002%

(*) In 3 years: 2015, 2016 and 2017, subject to continued service, and subject to the exceptions set out in the plan's terms and conditions, and subject to compliance with the conditions set out for the third cycle. The immediate payment and the 2015 and 2016 deferral tranches were paid out on the expected dates.

The third cycle has delivered all shares at 31 December 2017 and therefore none of the above amounts represents a right to shares at that date.

2014 bonus receivable in Santander shares	Immediate payment	Deferred (*)	Total	% of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	121,629	182,444	304,073	0,002%
Mr José Antonio Álvarez Álvarez	78,726	78,726	157,452	0,001%
Mr Rodrigo Echenique Gordillo	0	0	0	0,000%
Total	200,355	261,170	461,525	0,003%

(*) In 3 years: 2016, 2017 and 2018, subject to continued service, and subject to the exceptions set out in the plan's terms and conditions, and subject to compliance with the conditions set out for the fourth cycle. The immediate payment and the 2016 and 2017 deferral tranches were paid out on the expected dates.

The fourth cycle has already delivered part of the shares at 31 December 2017. One third of those indicated in the Deferred column are yet to be delivered and therefore not all of the amounts indicated above represent a right to shares at that date. Subject to the conditions set forth in the plan's regulations, 905 and 390 shares will also be delivered to Ms. Ana Botín and Mr. José Antonio Álvarez, respectively, in the last third of the deferral granted on the capital increase carried out in July 2017.

2015 bonus receivable in Santander shares	Immediate payment	Deferred (*)	Total	% of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	211,534	317,300	528,834	0,003%
Mr José Antonio Álvarez Álvarez	140,609	210,914	351,523	0,002%
Mr Rodrigo Echenique Gordillo	104,155	156,233	260,388	0,002%
Total	456,298	684,447	1,140,745	0,007%
(*) In 5 years: 2017, 2018, 2019, 2020 and 2021 subject to continued service and subject to the exceptions set out in the plan's terms and conditions, and to compliance with the conditions set out for the fifth cycle. The immediate payment and the deferral tranche for 2017 was paid out on the expected dates.				
Part of the shares related to the fifth cycle has already been delivered at 31 December 2017. Four fifths of the shares indicated in the Deferred column have yet to be delivered and therefore not all of the amounts indicated above represent a right to shares at that date. Subject to the conditions envisaged in the plan's regulations, a total of 3,777, 2,511 and 1,860 shares will also be delivered to Ms Ana Botín, Mr José Antonio Álvarez and Mr Rodrigo Echenique, respectively, in equal parts over the next four pending deferrals, extended as a result of the capital increase implemented in July 2017.				

2016 incentive receivable in Santander shares	Immediate payment	Deferred (*)	Total	% of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	236,817	355,226	592,043	0,004%
Mr José Antonio Álvarez Álvarez	159,843	239,764	399,607	0,002%
Mr Rodrigo Echenique Gordillo	118,389	177,583	295,972	0,002%
Total	515,049	772,573	1,287,622	0,008%
(*) In 5 years: 2018, 2019, 2020, 2021 and 2022 subject to continued service and subject to the exceptions set out in the plan's terms and conditions, and to compliance with the conditions set out for the corresponding cycle. As per 31 December 2017, no tranche of the deferred amounts has been paid out (the immediate payment amount was paid at the start of 2017). Subject to the conditions envisaged in the plan's regulations, a total of 5,286, 3,568 and 2,643 shares will be delivered to Ms Ana Botín, Mr José Antonio Álvarez and Mr Rodrigo Echenique, respectively, in equal parts over the five pending deferrals, extended as a result of the capital increase implemented in July 2017.				

The accrual of three fifths (the deferred items payable, if applicable, in 2020, 2021 and 2022) of the deferred remuneration from 2016 (incentive), as well as being subject to the beneficiary's continued service at Grupo Santander, is likewise conditional on the Group delivering on long-term targets in the 2016-2018 period shown below:

- (a) Compliance with the consolidated earnings per share ("EPS") growth target of Banco Santander in 2018 vs. 2015. The **EPS ratio** relating to this target is obtained as shown in the table below:

EPS growth 2018 (% vs 2015)	EPS ratio
≥ 25%	1
> 0% but < 25%	0 – 1 *
≤ 0%	0

* Straight-line increase in the EPS Ratio based on the specific percentage that EPS growth in 2018 represents with respect to 2015 EPS within this bracket of the scale.

- (b) Relative performance of the total shareholder return (“**TSR**”) of the Bank in 2016-2018 compared to the weighted TSRs of a peer group comprising 35 credit institutions (the “**Peer Group**”), applying the appropriate TSR ratio according to the Bank’s TSR within the Peer Group.

Ranking of Santander TSR	“TRS Ratio”
Above percentile 66	1
Between percentiles 33 and 66	0-1*
Below percentile 33	0

* Proportional increase in the TSR ratio based on the number of notches moved up in the ranking.

TSR³ measures the return on investment for shareholders as a sum of the change in share price plus dividends and other similar items (including the Santander Scrip Dividend programme) that shareholders may receive during the period in question.

The Peer Group will consist of the following banks: BBVA, CaixaBank, Bankia, Popular, Sabadell, BCP, BPI, HSBC, RBS, Barclays, Lloyds, BNP Paribas, Crédit Agricole, Deutsche Bank, Société Générale, Nordea, Intesa San Paolo, Unicredit, Itaú, Bradesco, Banco do Brasil, Banorte, Banco de Chile, M&T Bank Corp, Keycorp, Fifth Third Bancorp, BB&T Corp., Citizens, Crédit Acceptance Corp., Ally Financial Inc., PKO, PEKAO, Millenium, ING Polonia and mBank.

- (c) Compliance with the fully loaded common equity tier 1 (CET1) capital ratio goal set for 2018. This goal is for the fully loaded consolidated CET1 ratio of Santander Group to be over 11% as of 31 December 2018. If this objective is met, a **CET1 coefficient of 1** shall be assigned to this metric, otherwise the CET1 coefficient will be 0. To verify compliance with this objective, possible increases in CET1 resulting from capital increases shall be disregarded (with the exception of those related to the Santander Scrip Dividend programme). Further, the CET1 ratio at 31 December 2018 could be adjusted to strip out the impact of any regulatory changes affecting its calculation implemented until that date.
- (d) Compliance with the growth target in the underlying return on risk-weighted assets or “**RoRWA**” of Santander Group for 2018 measured against 2015. The corresponding ratio (the “**RoRWA ratio**”) shall be obtained using the following table:

RoRWA growth 2018 (% vs 2015)	RoRWA ratio
≥ 20%	1
≥ 10% but < 20%	0,5 – 1*
< 10%	0

* Straight-line increase in the RoRWA ratio based on the specific percentage that RoRWA growth in 2018 represents with respect to 2015 RoRWA within this bracket of the scale.

To determine the annual amount of the deferred incentive tied to performance corresponding, if applicable, to each executive director in 2020, 2021 and 2022 (each of these payments is a “Final Annuity”) and without prejudice to any adjustment deriving from the malus clauses, the following formula shall be applied:

$$\text{Final annuity} = \text{Amt.} \times (0.25 \times A + 0.25 \times B + 0.25 \times C + 0.25 \times D)$$

³ TSR is the difference (expressed as a percentage) between the end value of an investment in ordinary shares of Banco Santander and the initial value of the same investment, factoring in to the calculation of the final value the dividends or other similar instruments (such as the Santander Scrip Dividend Programme) received by the shareholder in relation to this investment during the corresponding period of time as if an investment had been made in more shares of the same type at the first date on which the dividend or similar concept was payable to shareholders and the weighted average share price at that date. To calculate TSR, the average weighted daily volume of the average weighted listing prices for the fifteen trading sessions prior to 1 January 2016 (exclusive) is taken into consideration (to calculate the initial value) and that of the fifteen trading sessions prior to 1 January 2019 (exclusive) (to calculate the final value).

Where:

- “Amt.” is one third of the incentive amount that has been deferred conditional on performance (i.e. Amt. will be 12% of the total incentive allocated).
- “A” is the EPS ratio according to the scale in section (a) above, based on EPS growth in 2018 vs. 2015.
- “B” is the TSR ratio according to the scale in section (b) above, according to the relative performance of the TSR within its peer group in 2016-2018.
- “C” is the CET1 ratio according to compliance with the CET1 goal in section (c) above.
- “D” is the RoRWA ratio deriving from the scale in section (d) above, according to the level of RoRWA growth in 2018 vs 2015.

2017 incentive receivable in Santander shares	Immediate payment	Deferred (*)	Total	% of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	229,750	344,625	574,375	0,004%
Mr José Antonio Álvarez Álvarez	153,647	230,471	384,118	0,002%
Mr Rodrigo Echenique Gordillo	119,738	179,608	299,346	0,002%
Total	503,135	754,704	1,257,839	0,008%

(*) In 5 years: 2019, 2020, 2021, 2022 and 2023 subject to continued service and subject to the exceptions set out in the plan's terms and conditions, and to compliance with the conditions set out for the corresponding cycle. As per 31 December 2017, no tranche of the deferred amounts has been paid out (the immediate payment amount was paid at the start of 2018).

All of the rights indicated with respect to the 2017 incentive were yet to be delivered at 31 December 2017.

The accrual of three fifths (the deferred items payable, if applicable, in 2021, 2022 and 2023) of the deferred remuneration from 2017 (incentive), as well as being subject to the beneficiary's continued service at Grupo Santander, is likewise conditional on the Group delivering on long-term targets in the 2017-2019 period. The long-term metrics that will be detailed in the 2017 Committees Report published by the Santander group are:

- a) Compliance with the consolidated earnings per share (“**EPS**”) growth target of Banco Santander in 2019 vs. 2016. The **EPS ratio** relating to this target is obtained as follows:

EPS growth 2019 (% vs 2016)	EPS ratio
≥ 25%	1
≥ 0% but < 25%	0 – 1(*)
< 0%	0

- (*) Straight-line increase in the EPS ratio based on the specific percentage that EPS growth in 2019 represents with respect to 2016 EPS within this bracket of the scale.

- b) Relative performance of the Bank's total shareholder return (TSR) in the 2017-2019 period compared to a peer group of 17 credit institutions.

Ranking of Santander TSR	“TRS Ratio”
Above percentile 66	1
Between percentiles 33 and 66 (both included)	0-1(*)
Below percentile 33	0

- (*) Proportional increase in the TSR ratio based on the number of notches moved up in the ranking.

TSR⁴ measures the return on investment for shareholders as a sum of the change in share price plus dividends and other similar items (including the Santander Scrip Dividend programme) that shareholders may receive during the period in question.

The Benchmark Group initially comprises the following 17 financial institutions:

Bank	
Itaú	Barclays
JP Morgan	Wells Fargo
Bank of America	BBVA
HSBC	Lloyds
BNP Paribas	UBS
Standard Chartered	Intesa San Paolo
Citi	Deutsche Bank
Société Générale	Unicredit
ING	

- c) Compliance with the Santander Group's consolidated fully loaded target common equity tier 1 ratio (CET1) for 2019. The CET1 ratio is found as shown in the table below:

CET1 in 2019	CET1 coefficient
≥ 11.30%	1
≥ 11% but < 11.30%	0.5 – 1(*)
< 11%	0

(*) Linear increase in the CET1 coefficient as a function of the CET1 ratio in 2019 within this bracket of the scale.

To verify compliance with this goal, possible increases in CET1 derived from capital⁵ increases will not be taken into account (except those set out by the Santander Scrip Dividend programme). Further, the CET1 ratio at 31 December 2019 could be adjusted to strip out the impact of any regulatory changes affecting its calculation implemented until that date.

As a result, to determine the maximum amount of the deferred portion linked to objectives that, if applicable, is payable to each beneficiary on the corresponding anniversary (each payment is a "Final Annuity"), the following formula shall be applied to each of the outstanding annuities, without prejudice to any adjustment deriving from application of the malus policy:

$$\text{Final annuity} = \text{Amt.} \times (1/3 \times A + 1/3 \times B + 1/3 \times C)$$

⁴ TSR is the difference (expressed as a percentage) between the end value of an investment in ordinary shares of Banco Santander and the initial value of the same investment, factoring in to the calculation of the final value the dividends or other similar instruments (such as the Santander Scrip Dividend Programme) received by the shareholder in relation to this investment during the corresponding period of time as if an investment had been made in more shares of the same type at the first date on which the dividend or similar concept was payable to shareholders and the weighted average share price at that date. To calculate TSR, the average weighted daily volume of the average weighted listing prices for the fifteen trading sessions prior to 01 January 2017 (exclusive) is taken into consideration (to calculate the initial value) and that of the fifteen trading sessions prior to 01 January 2020 (exclusive) (to calculate the final value).

⁵ The neutral effect on CET1 had by the capital increase to finance the acquisition of Banco Popular Español, S.A., announced in June 2017 and executed in July of that year, will be factored in.

Where:

- “Amt.” corresponds to a third of the deferred incentive amount subject to the performance (“Amt.” represents a 12% of the total incentive established at the beginning of 2018).
- “A” is the EPS ratio according to the scale in section (a) above, based on EPS growth in 2019 vs. 2016.
- “B” is the TSR ratio according to the scale in section (b) above, according to the relative performance of the Bank's TSR within its peer group in 2017-2019.
- “C” is the CET1 coefficient according to compliance with the CET1 target ratio for 2019 described in section (c) above.

The deferred remuneration for each year is subject to the circumstances (*malus*) envisaged in each case, pursuant to the regulations of the corresponding cycle of the plan in force.

Similarly, the 2016 and 2017 incentives already paid out will be subject to clawback by the Bank in the scenarios and for the period set forth in the Group malus and clawback policy, all under the terms and conditions therein provided.

In accordance with said policy, malus and clawback clauses with regards to 2017⁶ incentives are triggered in scenarios of deficient financial performance of either the Bank as a whole or a division or specific area thereof, or of the exposure generated by staff, with at least the following factors being taken into account:

- (i) Significant failures in risk management by the Bank, or by a business or risk control unit.
- (ii) An increase in capital requirements at the Bank or one of its business units, not planned at the time of generating exposures.
- (iii) Regulatory penalties or legal convictions for events that might be imputable to the unit or staff responsible for them. Likewise, failure to comply with the Bank's internal codes of conduct.
- (iv) Unlawful conduct, whether individual or collective. Negative effects deriving from the marketing of unsuitable products and the liability of persons or bodies making such decisions will be considered especially significant.

The Board of Directors, at the proposal of the remuneration committee, and based on the level of compliance with those conditions, will determine the specific amount of deferred compensation to be paid in each instance.

If the above-listed requirements are met on each anniversary, the beneficiaries will be provided their cash and shares, in thirds or fifths, within the thirty days following the first, second, third, fourth or fifth anniversary, as applicable.

For variable remuneration generated in 2015 and previous years, upon each delivery of shares and cash the beneficiary will be paid a sum in cash equal to the dividends paid out for those shares and the interest accrued on the cash amount, in both instances from the start date until the date on which the shares and cash are paid in each case. In those cases in which the Santander Scrip Dividend programme applies, the price paid will be the price offered by the Bank for the free allotment rights corresponding to such shares.

The beneficiaries receiving shares may not hedge their value directly or indirectly nor sell them for one year from when they are delivered. Nor may the beneficiaries hedge their shares, directly or indirectly, before they receive them.

⁶ Malus and clawback clauses with regards to 2016 incentives are similar to the applicable malus and clawback clauses for 2017 incentives. The text is published on the Bank's corporate website (www.santander.com).

a) Performance Shares Plan (LTI) 2014

From 2014, the variable remuneration of the identified group includes a long-term incentive. The General Shareholders' Meeting of 28 March 2014 approved the first cycle of the Performance Shares Plan, which implements the variable remuneration of the identified group in the form of a long-term incentive to be received, as the case may be, entirely in shares and based on the Bank's performance over a multi-year period. This cycle of the Performance Shares Plan covers the years 2014, 2015, 2016 and 2017, as the period of reference to determine the achievement of the targets upon which the LTI is conditional, without prejudice to the deferral thereof upon the terms set forth below.

With regard to the second third of the 2014 LTI, it was included in the 2016 annual remuneration report, as the corresponding accrual period had elapsed, although compliance with this objective had not been verified, which would be carried out in 2017. Once it was verified that the corresponding objective had not been met, the shares corresponding to the second third of the LTI were not delivered in 2017.

It should also be noted that the objective corresponding to the third of the plan, which was accrued on 31 December 2017, was also not fulfilled and, therefore, no shares corresponding to the plan will be delivered in 2018 and the plan will be extinguished.

b) Performance Shares Plan (LTI) 2015

The Bank's shareholders approved the second cycle of the Performance Shares Plan on 27 March 2015. The maximum benchmark LTI for executive directors was set by the Board, at the proposal of the remuneration committee, at an amount equal to 20% of the benchmark bonus in 2015. Based on that figure, an LTI amount (the "Agreed LTI Amount") was determined for each director taking into account the performance of the two indicators (earnings per share (EPS) and return on tangible equity (ROTE)) in 2015, as set out in the following table:

2015 Performance Shares Plan	Maximum number of shares^(*)(**)	max % of total voting rights
Ms Ana Botín-Sanz de Sautuola y O'Shea	187,080	0,001%
Mr José Antonio Álvarez Álvarez	126,279	0,001%
Mr Rodrigo Echenique Gordillo	93,540	0,000%
Total	406,899	0,003%

(*) Agreed LTI amount in shares = 91.50% (compliance ROTE and EPS) x LTI benchmark price / 3.971 (applicable share price corresponding to the fifteen stock market sessions prior to 26 January 2016 -the date on which the Board approved the 2015 Bonus for executive directors-).

(**) As with the deferred and conditional remuneration plans described above, the Board of Directors resolved, at the proposal of the remuneration committee, to revise the number of shares to reflect the dilutive effect had by the capital increase implemented in July 2017.

The agreed LTI amount for each beneficiary is deferred for three years and will be paid, if appropriate, at the start of 2019 based on compliance with the multi-year targets and the remaining conditions of the plan. More information is available in Note 47 of the Santander Group Financial Statements for 2015.

The delivery of shares due are subject to the continued service of the beneficiary at Santander Group and on the absence, in the opinion of the Board of Directors and at the proposal of the remuneration committee, of any of the following circumstances during the period prior to each delivery due to actions taken in 2015, as applicable: (i) inadequate financial performance by the Group; (ii) non-compliance by the beneficiary with internal rules, particularly with regard to risk prevention; (iii) a material restatement of the Group's financial statements, when deemed necessary by the external auditors, except if such restatement is made pursuant to a change in accounting rules; or (iv) significant changes in the Group's capital or risk profile.

A.4 Indicate, as applicable, any family, commercial, contractual or corporate relationships between owners of significant shareholdings, as far as these are known by the company, unless they are insignificant or arise from ordinary trading or exchange activities:

Does not apply, as there are no owners of significant shareholdings, as indicated in section A.2 above.

A.5 Indicate commercial, contractual or corporate relationships between significant shareholders and the company and/or its group, if any, except any that are insignificant and those deriving from ordinary commercial business:

Does not apply, as there are no owners of significant shareholdings, as indicated in section A.2 above.

A.6 Indicate whether the company has been notified of any shareholders' agreements pursuant to articles 530 and 531 of the Spanish Corporate Enterprises Act ("LSC"). Provide a brief description and list the shareholders bound by the agreement, as applicable:

Yes ☒

No ☐

In February 2006, a shareholder agreement was entered into, that was notified to the Bank and to the Spanish Securities Markets Commission ("CNMV") as a material fact. The document witnessing the aforementioned agreement was filed at both the CNMV Registry and the Cantabria Mercantile Registry.

Said agreement, which was signed by Emilio Botín-Sanz de Sautuola y García de los Ríos, Ana Botín-Sanz de Sautuola y O'Shea, Emilio Botín-Sanz de Sautuola y O'Shea, Francisco Javier Botín-Sanz de Sautuola y O'Shea, Simancas, S.A., Puente San Miguel, S.A. Puenteputum, S.L., Latimer Inversiones, S.L. and Cronje, S.L. Unipersonal, provides for the syndication of the Bank shares held by the signatories to the agreement or whose voting rights have been granted to them.

The aim of the syndication agreement, through the restrictions established on the free transferability of the shares and the regulated exercise of the voting rights inherent thereto, is to ensure, at all times, the concerted representation and actions of the syndicate members as shareholders of the Bank, for the purpose of developing a lasting, stable common policy and an effective, unitary presence and representation in the Bank's corporate bodies.

At any given time, the chair of the syndicate is the person then presiding over the Fundación Botín, currently Mr Francisco Javier Botín-Sanz de Sautuola y O'Shea.

The members of the syndicate undertake to syndicate and pool the voting and other political rights attaching to the syndicated shares, so that these rights may be exercised, and, in general, the syndicate members may act towards the Bank, in a concerted manner, in accordance with the instructions and indications and with the voting criteria and orientation, necessarily unitary, issued by the syndicate. For this purpose, the representation of these shares is attributed to the chair of the syndicate as the common representative of its members.

Except for transactions carried out in favour of other members of the syndicate or in favour of the Fundación Botín, prior authorisation must be granted from the syndicate meeting, which may freely approve or refuse permission for the planned transfer.

The Bank informed the CNMV on 3 August and 19 November 2012, by means of the pertinent material fact filings, that it had been officially notified of amendments to this shareholder agreement in respect of the persons subscribing to it.

On 17 October 2013, the Bank filed a material fact with the CNMV updating the holders and distribution of the shares included in the syndication to reflect the business reorganisation of one of the parties to the agreement.

Lastly, the Bank filed a significant event with the CNMV on 3 October 2014 updating the holders and the distribution of the shares in the syndication, and changing the chair of the syndicate to Mr Francisco Javier Botín-Sanz de Sautuola y O'Shea, present chair of the Fundación Botín.

The Bank filed respective material facts with the CNMV on 6 February and 29 May 2015 updating the holders and the distribution of shares included in the syndication, all within the framework of the inheritance process as a result of the death of Mr Emilio Botín-Sanz de Sautuola y García de los Ríos.

Lastly, Banco Santander filed a material fact with the CNMV on 29 July 2015 updating the holders and the distribution of shares included in the syndication as a result of extinguishing the usufruct over the shares pertaining to one of the parties to the agreement along with the voting rights arising thereof, thereby consolidating the full price of the aforementioned shares in the Botín Foundation.

The aforementioned significant events, sent to CNMV with the entry numbers 64179, 171949, 177432, 194069, 211556, 218392, 223703 and 226968 can be found on the Group's website (www.santander.com).

At the date of execution of the agreement, the syndicate comprised a total of 44,396,513 shares of the Bank (0.2751% of its share capital at year-end 2017). In addition, as established in clause one of the shareholders' agreement, the syndication extends, solely with respect to the exercise of the voting rights, to other Bank shares held either directly or indirectly by the signatories, or whose voting rights are assigned to them, in the future. Accordingly, at 31 December 2017, a further 34,675,537 shares (0.2149% of the Bank's share capital at said date) were also included in the syndicate.

Shares included in the syndication

At 31 December 2017, the syndication included a total of 79,072,050 shares of the Bank (0.49% of its share capital), broken down as follows:

Signatories to the shareholders' agreement	Number of shares
Ms Ana Botín-Sanz de Sautuola y O'Shea	918,136
Mr Emilio Botín-Sanz de Sautuola y O'Shea ¹	16,843,109
Mr Francisco Javier Botín-Sanz de Sautuola y O'Shea ²	17,922,803
Ms Paloma Botín-Sanz de Sautuola y O'Shea ³	8,394,905
Ms Carmen Botín-Sanz de Sautuola y O'Shea	9,497,451
PUENTEPUMAR, S.L.	-
LATIMER INVERSIONES, S.L.	-
CRONJE, S.L., Unipersonal ⁴	19,362,840
NUEVA AZIL, S.L. ⁵	6,132,806
TOTAL	79,072,050

1. 7,800,332 shares held indirectly through Puente San Miguel, S.L.U.
2. 12,591,853 shares held indirectly through Agropecuaria El Castaño, S.L.U.
3. 7,187,903 shares held indirectly through Bright Sky 2012, S.L.
4. Controlled by Ms Ana Botín-Sanz de Sautuola y O'Shea.
5. Controlled by Carolina Botín-Sanz de Sautuola y O'Shea.

Indicate whether the company is aware of the existence of any concerted actions among its shareholders. Give a brief description as applicable:

Yes ☒

No ☐

Described above.

Expressly indicate any amendments to or termination of such agreements or concerted actions during the year:

There were no amendments or terminations in 2017 (see preceding description of the existing agreement).

A.7 Indicate whether any individuals or bodies corporate currently exercise control or could exercise control over the company in accordance with article 5 of the Spanish Securities Market Act (Ley del Mercado de Valores). If so, identify the same:

Yes ☐

No ☒

A.8 Complete the following tables on the company's treasury shares:

At year end:

Number of shares held directly	Number of shares held indirectly (*)	% of total share capital
13,340	3,900,000	0.024%

(*) Through:

Name or corporate name of the direct shareholder	Number of shares held directly
Pereda Gestión, S.A.	3,900,000
Total:	3,900,000

Give details of any significant changes during the year, pursuant to Royal Decree 1362/2007:

Date of notification	Total number of direct shares acquired	Total number of indirect shares acquired	% of total share capital*
17/03/2017	138,518,299	25,603,364	1.126%
15/09/2017	141,421,986	35,098,616	1.101%

*Percentage calculated based on current share capital on the notification date.

Pursuant to Article 40 of Royal Decree 1362/2007, the CNMV is notified of the percentage of voting rights held by the Bank when acquisitions of treasury shares are made that exceed 1% of the Company's voting rights, individually or in a series of transactions since the last communication.

A.9 Give details of the applicable conditions and time periods governing any resolutions of the General Shareholders' Meeting to issue, buy back and/or transfer treasury shares.

The capital authorised by the shareholders at the annual general meeting held on 07 April 2017, under item five on the agenda, amounted to 3,645,585,175 euros. The Bank's directors have until 07 April 2020 to carry out capital increases up to this limit. The shareholders gave the Board (or, by delegation, the executive committee) the power to exclude pre-emptive rights, in full or in part, pursuant to the provisions of article 506 of the Corporate Enterprises Act, although this power is limited to capital increases carried out under this authorisation up to 1,458,234,070 euros.

As per the date of this document, said authorisation has been used for an amount of 729,116,372.50 euros, by virtue of the capital increase with pre-emptive rights agreement adopted in July 2017, as a result of the acquisition of Banco Popular Español, S.A.

Still in force is the resolution passed at the shareholders' meeting on 27 March 2015 to authorise the Board to issue fixed-income securities convertible into and/or exchangeable for shares in the Bank for a combined maximum issue value (on one or more occasions) of 10,000 million euros, or equivalent value in another currency. The general meeting also authorised the directors to fully or partially disapply the pre-emptive subscription right, subject to the same limits as for the aforementioned authorised capital. The Bank's directors will be entitled to issue instruments under this power through to 27 March 2020.

At the date of this document, pursuant to said authorisation, two issues have been implemented of preference shares convertible on a contingent basis for newly issued ordinary Bank shares, with exclusion of the pre-emptive right for shareholders, for a nominal amount of EUR 1,750 million: one in April 2017 for a nominal amount of EUR 750,000,000, and another in September 2017 for a nominal amount of EUR 1,000,000,000.

Furthermore, the General Shareholders' Meeting held on 7 April 2017 resolved to delegate to the Board of Directors, pursuant to the provisions of article 297.1.a) of the Companies Act, the broadest powers such that, within one year of the date on which the aforementioned shareholders' meeting is held, it may set the date and the terms and conditions, as to all matters not provided for by the shareholders themselves, of an increase in capital via newly issued shares agreed by the general meeting in the amount of EUR 500 million. If the Board does not exercise the powers delegated to it within the aforementioned period, these powers will be rendered null and void.

This authorisation had not been used as of the date of this document.

Treasury share policy

At the meeting held on 23 October 2014, the Bank's Board of Directors approved the current treasury⁷ share policy taking into account the criteria recommended by the CNMV for issuers of securities and financial intermediaries. The treasury share policy was defined in the following terms:

1. *Transactions involving the purchase and sale of treasury shares by the company or other companies controlled by it shall conform, in the first place, to the provisions established by current regulations and by the resolutions of the General Shareholders' Meeting in such respect.*
2. *Trading in treasury shares will be for the following ends, with observance of the indications herein, in accordance with the recommendations on discretionary trading of treasury shares published by the CNMV in July 2013:*
 - a) *To provide liquidity or a supply of securities, as applicable, in the market for the Bank's shares, giving depth to said market and minimising possible temporary imbalances between supply and demand.*
 - b) *To take advantage, to the benefit of the Bank's shareholders as a whole, of situations of share price weakness in relation to medium-term performance prospects.*
3. *Treasury stock trading will be undertaken by the department of investments and holdings, as an isolated area separated from the Bank's other activities and protected by the respective Chinese walls, so as not to have any insider or material information at its disposal. The head of the treasury stock department will be responsible for managing the treasury stock portfolio, which will be notified to the CNMV.*

In order to know the market situation of the Bank's shares, this department may collect data from the market members it considers appropriate, although ordinary trades in the continuous market should only be executed through one such member, reporting such to the CNMV.

No other Group unit will undertake treasury stock trading, the only exception being as set out in paragraph 10 below.

⁷The treasury share policy is published on the Bank's corporate website (www.santander.com).

4. Treasury stock trading will be subject to the following general rules:

- They may not entail a proposed intervention in the free formation of prices.
- Trading may not take place if the unit entrusted with such transactions is in possession of insider or relevant information.
- Where applicable, the execution of buy-back programmes and the acquisition of shares to cover obligations of the Bank or the Group shall be permitted.

5. Orders to buy should be made at a price not higher than the greater of the following two:

- The price of the last trade carried out in the market by independent persons.
- The highest price contained in a buy order of the orders book.

Orders to sell should be made at a price not lower than the lesser of the following two:

- The price of the last trade carried out in the market by independent persons.
- The lowest price contained in a sell order of the orders book.

The buy and sell price should not generate any trend in the price of the stock.

6. As a general rule, treasury stock operations, including purchases and sales, will not exceed 15% of the daily average trading volume of the Bank's shares in the previous 30 sessions of the continuous market.

This limit will be 25% when the treasury stock is to be used as consideration in the purchase of another company or in a swap as part of a merger transaction.

7. Treasury stock trading operations should adhere to the following time limits:

a. No buy or sell orders should be submitted during opening and closing auctions, except for exceptional and justified reasons, exercising due caution to avoid such orders having a decisive effect on the auction price. In such exceptional cases: (i) the accumulated volume of buy and sell orders submitted must not exceed 10% of the theoretical volume resulting from the auction at the time of submitting the orders; and (ii) no market or at-best orders should be submitted, except in exceptional and justified circumstances.

b. No treasury stock transactions will be undertaken if the Bank has decided to delay the publication or release of significant information pursuant to article 82.4 of the Securities Market Act (Ley del Mercado de Valores), until such information is released. The compliance division will notify the department of investments and holdings should such a situation arise.

c. No orders will be submitted during auction periods prior to the raising of suspension of trading in the Bank's shares, should this occur, until trades in the share have taken place. Orders that have not been executed when such a suspension is declared must be withdrawn.

d. No treasury stock trading will take place during the 15 calendar days prior to publication of the Bank's financial information required under Royal Decree 1362/2007, of 19 October.

e. All trading operations involving treasury stock will be carried out during normal trading hours, except for exceptional operations in line with any of the cases envisaged for carrying out special operations.

8. In exceptional circumstances, such as, *inter alia*, significant alterations of volatility or of the levels of supply and demand of shares, or for a justified reason, the limit of the first paragraph in section 6 may be exceeded, or the rule in section 7.d above may not be applied. In such a case, the department of investments and holdings must notify the compliance division of this immediately.

9. The rules set out in the second paragraph of section 3 and sections 5, 6 and 7 will not apply to treasury stock trading in the market for block trades, unless it is demonstrated to the Bank that its counterparty is unwinding a previously established position through transactions in the orders market.

10. As envisaged in paragraph 3, Group units other than the department of investments and holdings may acquire treasury stock in the implementation of market risk hedging activity or when providing brokerage or hedging for customers. The rules contained in paragraphs 2, 4 (subparagraph c), 5, 6 and 7 above will not be applicable to such activities.

11. The executive committee will receive regular information on treasury stock activity.

For their part, directors verify in every meeting of the Board of Directors that the requirements have been fulfilled for the acquisition of treasury shares established in Article 146.3 of the Spanish Corporate Enterprises Act.

12. The head of compliance will report on a monthly basis to the risk supervision, regulation and compliance committee on all trading involving treasury stock in the month, and on the operation of the controls during the period.

Treasury stock

The current authorisation for treasury share transactions in 2017 was the fifth resolution adopted by shareholders at a general meeting held on 28 March 2014, section II) of which states as follows:

“To expressly authorise the Bank and the subsidiaries belonging to the Group to acquire shares representing the Bank’s share capital for any valuable consideration permitted by law, within the limits of the law and subject to all legal requirements, up to a maximum number of shares (including the shares they already hold) equal to 10% of the share capital existing at any given time or the maximum percentage permitted by law while this authorisation remains in force, such shares being fully paid at a minimum price per share equal to the par value thereof and a maximum price of up to 3% higher than the last listing price for transactions in which the Bank does not act on its own behalf on the Continuous Market of the Spanish stock exchanges (including the block market) prior to the acquisition in question. This authorisation may only be exercised within five years of the date of the General Shareholders’ Meeting. The authorisation includes the acquisition of any shares that must be delivered to the employees and directors of the Company either directly or as a result of the exercise of the options held by them”.

A.9 bis. Estimated free float:

	%
Estimated free float	99.3358%*

*The entity's free float, after deducting the capital in the possession of the members of the Board of Directors at 31 December 2017 and that held by the company in treasury shares, and bearing in mind that there are no significant shareholdings, in accordance with CNMV Circular 5/2013 (12 June) as worded by Circular 7/2015 (22 December).

A.10 Give details of any restriction on the transfer of securities and/or voting rights. Indicate, in particular, the existence of any restrictions on the takeover of the company by means of share purchases on the market.

Yes ☐

No ☒

Description of restrictions
<p>Restrictions on the free transfer of shares</p> <p>There are no restrictions on the free transfer of securities other than the legal restrictions indicated in this section.</p> <p>Acquisition of significant ownership interests is regulated by articles 16 to 23 of Law 10/2014, of 26 June, on the ordering, supervision and solvency of credit institutions and in articles 23 to 28 of Royal Decree 84/2015, of 13 February, which implemented Law 10/2014. European Union Regulation No 1024/2013 of the Council of 15 October 2013 confers specific tasks on the European Central Bank (ECB) concerning policies relating to the prudential supervision of credit institutions, including the assessment of the acquisition and disposal of significant holdings in credit institutions, based on the assessment criteria set out in applicable EU law and, as applicable, on Spanish laws transposing such rules. Furthermore, the acquisition of a significant stake in the Bank may require the authorisation of other domestic and foreign regulators with supervisory powers over the Bank's activities and its subsidiaries.</p> <p>Notwithstanding the foregoing, a shareholders' agreement notified to the Bank affecting the free transfer of certain shares is described in section A.6 of this report.</p> <p>- Restrictions on voting rights</p> <p>There are no legal or Bylaw restrictions (except for those resulting from the failure to comply with applicable regulations on the acquisition of significant holdings) on the exercise of voting rights.</p> <p>The first paragraph of Article 26.1 of the Bylaws states: "The holders of any number of shares registered in their name in the respective book-entry registry five days prior to the date on which the General Shareholders' Meeting is to be held and who are current in the payment of pending subscriptions shall be entitled to attend General Shareholders' Meetings."</p> <p>The Bylaws of Banco Santander do not establish any restrictions on the maximum number of votes which a given shareholder or companies belonging to the same group may cast. <i>General Shareholders' Meeting attendees are entitled to one vote for every share held, as stipulated in the first sentence of article 35.4 of the Bank's Bylaws.</i></p> <p>Therefore, there are no restrictions on the takeover of the company by means of share purchases on the market.</p>

A.11 Indicate whether the General Shareholders' Meeting has resulted in measures to neutralize a takeover bid under Law 6/2007.

Yes ☐

No ☒

If applicable, explain the measures adopted and the terms under which these restrictions may be lifted:

Not applicable.

A.12 Indicate whether the company has issued securities not traded in a regulated market of the European Union.

Yes ☒

No ☐

If so, identify the various classes of shares and, for each class of shares, the rights and obligations they confer.

Banco Santander's shares trade on the continuous market of the Spanish Stock Exchanges and on the New York, London, Milan, Lisbon, Buenos Aires, Mexico, São Paulo and Warsaw Stock Exchanges. The shares traded on all of these exchanges carry identical rights and obligations.

Santander shares are traded on the London Stock Exchange through Crest Depositary Interests (CDIs), where each CDI represents one share of the Bank, and on the New York Stock Exchange through American Depositary Shares (ADSs), where each ADS represents one share of the Bank, and on the São Paulo Stock Exchange through Brazilian Depositary Receipts (BDRs), where each BDR represents one share of the Bank.

B GENERAL SHAREHOLDERS' MEETING

B.1 Indicate the quorum required for constitution of the General Shareholders' Meeting established in the company's Bylaws. Describe how it differs from the system of minimum quorums established in the LSC.

Yes ☐

No ☒

	Quorum % other than that established in Article 193 of the LSC for general cases	Quorum % other than that established in Article 194 of the LSC for the special cases described in Article 194
Quorum required for first call	_____	_____
Quorum required for second call	_____	_____
Description of differences		
There are none		

The quorum required to hold a valid general shareholders' meeting established in the Bylaws (article 25) and in the Rules and Regulations for the General Shareholders' Meeting (article 12) is the same as provided under the Corporate Enterprises Act.

Articles 193, 194.1 and 194.2 of the LSC therefore apply.

It should also be borne in mind that sector regulations applicable to credit institutions complement some aspects of the LSC with regard to the quorum and majorities required to adopt resolutions (e.g. article 34 of Act 10/2014, of 26 June, on the ordering, supervision and solvency of credit institutions, requires a two-thirds or three-quarters majority, depending on whether the quorum is higher than 50%, for the setting of ratios higher than 100% of the variable components of remuneration to fixed components).

B.2 Indicate and, as applicable, describe any differences between the company's system of adopting corporate resolutions and the framework established in the LSC:

Yes ☐

No ☒

Describe how they differ from the rules established in the LSC.

	Qualified majority other than that established in article 201.2 of the LSC for general cases described in 194.1 of the LSC	Other cases requiring a qualified majority
% set by company for adopting corporate resolutions	-----	-----
Describe the differences		
There are none		

The system for adopting resolutions is set out in Article 35 of the Bylaws and in Article 23 of the Rules and Regulations for the General Meeting, and is identical to the content of the Spanish Corporate Enterprises Act.

Articles 159 and 201 of the LSC therefore apply.

It should also be borne in mind that sector regulations applicable to credit entities complement some aspects of the Spanish Corporate Enterprises Act with regard to the quorum and majorities required to adopt resolutions, as indicated in section B.1 above.

B.3 Indicate the rules governing amendments to the company's Bylaws. In particular, indicate the majorities required to amend the Bylaws and, if applicable, the rules for protecting shareholders' rights when changing the Bylaws.

As required by article 286 of the LSC, if the Bylaws are to be amended, the Bank's directors or, where appropriate, the shareholders tabling the resolution, must draft the complete text of the proposed amendment along with a written report justifying the proposed change, which must be provided to shareholders in conjunction with the call notice for the meeting at which the proposed amendment will be voted on.

Furthermore, pursuant to article 287 of the LSC, the call notice for the general shareholders' meeting must clearly set out the items to be amended, detailing the right of all shareholders to examine the full text of the proposed amendment and accompanying report at the company's registered office, and to request that such documents be delivered or sent to them free of charge.

Article 25 of the Bylaws, which regulates the calling of general shareholders' meetings, stipulates that if the shareholders are called upon to deliberate on amendments to the Bylaws, including the increase and reduction of share capital, on any alteration of legal form, mergers, spin-offs or transfers in bloc of assets and liabilities, or transfer of the registered office abroad, on the issuance of debentures or on the exclusion or limitation of pre-emptive rights, the required quorum on first call shall be met by the attendance of shareholders representing at least fifty per cent of the subscribed share capital with the right to vote. If a sufficient quorum is not available, the General Meeting shall be held on second call, where at least twenty-five per cent of the subscribed share capital with voting rights must be present.

When shareholders representing less than fifty per cent of the subscribed share capital with the right to vote are in attendance, the resolutions mentioned in the preceding paragraph may only be validly adopted with the favourable vote of two-thirds of the share capital present in person or by proxy at the meeting. However, when shareholders representing fifty per cent or more of the subscribed share capital with the right to vote are in attendance, resolutions may be validly adopted by absolute majority, pursuant to article 201 of the LSC.

Article 291 of the LSC establishes that any changes to the Bylaws involving new obligations for shareholders must receive the consent of those affected. Moreover, if the modification directly or indirectly affects a particular class of shares, or a part thereof, it will be subject to the provisions of article 293 of the LSC.

In accordance with the provisions of article 10 of Royal Decree 84/2015, dated 13 February, implementing Law 10/2014, of 26 June on the organisation, supervision and solvency of credit institutions, authorisation is required from the Bank of Spain to amend credit institutions' Bylaws. However, the following amendments are exempt from this authorisation procedure (although they must nevertheless be reported to the Bank of Spain): those intended to reflect a change in registered office within Spain, a capital increase, the addition to the wording of the Bylaws of legal or regulatory requirements of an imperative or prohibitive nature or wording changes to comply with court for administrative rulings and any other amendments which the Bank of Spain has ruled exempt from authorisation on account of scant materiality in response to prior consultations submitted to it to this end.

B.4 Indicate the attendance figures for the General Shareholders' Meetings held during the year:

General shareholders' meeting of 07 April 2017:

	Attendance data				
Date of General Meeting	% attending in person	% by proxy	% remote voting ⁽³⁾		Total
			Electronic means	Other	
07/04/2017	0.905% ⁽¹⁾	47.485% ⁽²⁾	0.369%	15.266%	64.025%

⁽¹⁾ Of the percentage specified (0.905%), 0.004% corresponds to the capital represented by remote attendance via Internet.

⁽²⁾ The percentage of capital represented by proxies granted via Internet was 1.380%.

⁽³⁾ Of the percentage specified (15.635%), 15.266% corresponds to postal votes and the rest to electronic votes.

General shareholders' meeting of 18 March 2016:

	Attendance data				
Date of General Meeting	% attending in person	% by proxy	% remote voting		Total
			Electronic means	Other ⁽³⁾	
18/03/2016	0.86% ⁽¹⁾	43.46% ⁽²⁾	0.27%	13.04%	57.63%

⁽¹⁾ Of the percentage specified (0.86%), 0.003% corresponds to the capital represented by remote attendance via Internet.

⁽²⁾ The percentage of capital represented by proxies granted via Internet was 1.064%.

⁽³⁾ This percentage corresponds to postal voting.

B.5 Indicate whether the Bylaws impose any minimum requirement on the number of shares required to attend the general shareholders' meetings:

Yes ☐

No ☒

Number of shares required to attend the general shareholders' meeting	One share
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B.7 Indicate the address and mode of accessing corporate governance content on your company's website as well as other information on General Meetings which must be made available to shareholders on the website.

Since 2004, the Group's website (www.santander.com) has disclosed all information required under applicable law (currently, i) the Spanish Corporate Enterprises Act, ii) Order ECC/461/2013, of 20 March, which defines the content and structure of the annual corporate governance report, the annual remuneration report and other reporting instruments of public listed companies, savings banks and other entities issuing securities admitted to trading on official secondary markets, later amended by Order ECC/2575/2015, of 30 November, determining the content, structure and requirements for publication of the annual corporate governance report, and establishing the accounting obligations of banking foundations, iii) CNMV Circular 3/2015 of 23 June, on technical and legal specifications and information that must be contained on the websites of public listed companies, savings banks and other entities issuing securities admitted to trading on official secondary markets; and iv) Bank of Spain Circular 2/2016 of 2 February for credit institutions and regarding supervision and solvency, which completes the transposition of Directive 2013/36/EU and Regulation (EU) No. 575/2013 to Spanish law.

Information on corporate governance and other information regarding General Shareholders' Meetings can be found in the sections: i) "*Shareholder and Investor Information*" (under the title "*Corporate Governance*" and subsequently for information on General Shareholders' Meetings under "*General Shareholders' Meeting*") and ii) "*Corporate Governance and Remuneration Policy*". Access to both sections is available through the links located on the home page at the Bank's corporate website (www.santander.com).

This information can also be accessed from the home page via the "*Investor Relations*" section, from which the "*Corporate governance*" section is available.

In summary, the three access points to the information are:

- Home/Information for Shareholders and Investors/Corporate Governance
- Home/Corporate Governance and Remuneration Policy
- Home/Shareholders and investors/Corporate Governance

The following may be consulted on the corporate website, which is available in Spanish, English and Portuguese:

- The Bylaws
- The Rules and Regulations for the General Shareholders' Meeting
- The Rules and Regulations of the Board of Directors
- The composition of the Board of Directors and its committees.
- Professional biographies and other information on the directors
- The Annual Report
- The Annual Corporate Governance Report
- Reports from Board committees that formulated its annual activity report
- The Code of Conduct in Securities Markets
- The General Code of Conduct
- The Sustainability Report
- Policy on communication and contact with shareholders, institutional investors and proxy advisors.

As of the date of its publication, the notice convening the 2018 General Shareholders' Meeting will be available on the website. The meeting information provided will include the motions and mechanisms for exercising the right to receive information, the right to grant proxies and the right to vote, including an explanation of how to use remote voting mechanisms, and the rules governing the online shareholders' forum, which the Bank will set up within its corporate website (www.santander.com).

Article 6 of the Rules and Regulations for the General Shareholders' Meeting specifies the information available on the Company's website from the publication of the call to a meeting until the General Meeting is held.

C COMPANY MANAGEMENT STRUCTURE

C.1 Board of Directors

C.1.1 List the maximum and minimum number of directors included in the bylaws:

Maximum number of directors	22
Minimum number of directors	14

At the meeting held on 13 February 2018, the board of directors agreed to submit a proposal at the annual general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the amendment of article 41 of the Bylaws to reduce the minimum and maximum thresholds for the composition of the board of directors, which is currently set at between 14 and 22 members, to a minimum of 12 and a maximum of 17 members, more in line with the recommendation of the Code of Good Governance.

C.1.2 Complete the following table with board members details:

Name or corporate name of director	Representative	Category of director	Position on the board	Date of first appointment	Date of last appointment	Election procedure
Ms Ana Botín-Sanz de Sautuola y O'Shea	N/A	Executive	Chairman	04.02.1989	07.04.2017	Vote in general shareholders' meeting
Mr José Antonio Álvarez Álvarez	N/A	Executive	Chief Executive Officer	25.11.2014 ¹	07.04.2017	Vote in general shareholders' meeting
Mr Bruce Carnegie-Brown	N/A	Non-executive independent	Vice chairman	25.11.2014 ²	18.03.2016	Vote in general shareholders' meeting
Mr Rodrigo Echenique Gordillo	N/A	Executive	Vice chairman	07.10.1988	07.04.2017	Vote in general shareholders' meeting
Mr Guillermo de la Dehesa Romero	N/A	Non-executive (neither independent or proprietary)	Vice chairman	24.06.2002	27.03.2015	Vote in general shareholders' meeting
Ms Homaira Akbari	N/A	Non-executive independent	Member	27.09.2016	07.04.2017	Vote in general shareholders' meeting
Mr Ignacio Benjumea Cabeza de Vaca	N/A	Non-executive (neither independent or proprietary)	Member	30.06.2015 ³	18.03.2016	Vote in general shareholders' meeting
Mr Javier Botín-Sanz de Sautuola y O'Shea	N/A	Non-executive (neither independent or proprietary)	Member	25.07.2004	18.03.2016	Vote in general shareholders' meeting
Ms Sol Daurella Comadrán	N/A	Non-executive independent	Member	25.11.2014 ⁴	18.03.2016	Vote in general shareholders' meeting
Mr Carlos Fernández González	N/A	Non-executive independent	Member	25.11.2014 ²	27.03.2015	Vote in general shareholders' meeting
Ms Esther Giménez-Salinas i Colomer	N/A	Non-executive independent	Member	30.03.2012	07.04.2017	Vote in general shareholders' meeting
Mr Ramiro Mato García-Ansorena ⁵	N/A	Non-executive independent	Member	28.11.2017	28.11.2017	Appointment by co-option

Name or corporate name of director	Representative	Category of director	Position on the board	Date of first appointment	Date of last appointment	Election procedure
Ms Belén Romana García	N/A	Non-executive independent	Member	22.12.2015	07.04.2017	Vote in general shareholders' meeting
Mr Juan Miguel Villar Mir	N/A	Non-executive independent	Member	07.05.2013	27.03.2015	Vote in general shareholders' meeting

1. Effective 13 January 2015.
2. Effective 12 February 2015.
3. Effective 21 September 2015.
4. Effective 18 February 2015.
5. Appointment will be submitted for ratification by the 2018 general shareholders' meeting.

Pursuant to the provisions of article 55 of the bylaws and article 27 of the Rules and Regulations of the Board, one-third of the positions on the board will be renewed each year, based on length of service and according to the date and order of the respective appointment.

Total number of directors	14
----------------------------------	----

Following a report from the appointments committee, at its meeting on 13 February 2018, the board of directors agreed to submit a proposal to the general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the appointment of Mr Alvaro Cardoso de Souza as an independent director of the bank, occupying the vacancy resulting from Mr Matías Rodríguez Inciarte stepping down.

Indicate any board members who left during the period:

Name or corporate name of director	Category of director on leaving	Leaving date
Mr Matías Rodríguez Inciarte	Executive	28.11.2017
Ms Isabel Tocino Biscarolasaga	Non-executive independent	28.11.2017

At the Board of Directors' meeting held on 28 November 2017 Mr Matías Rodríguez Inciarte and Ms Isabel Tocino Biscarolasaga resigned as directors due to personal reasons, which were recorded in the minutes. They also addressed a letter to the other members of the board setting out the reasons for their resignations.

C.1.3 Complete the following tables on board members and their respective categories:

EXECUTIVE DIRECTORS

Article 6.2.a) of the Rules and Regulations of the Board establishes that those who perform management functions within the company or the Group shall be considered executive directors, irrespective of their legal relationship therewith. For clarification purposes, the following directors shall be included in this category: the Group Executive Chairman, the Chief Executive Officer, and all other directors who perform management or decision-making duties in connection with any part of the business of the company or the Group other than the duties of supervision and collective decision-making falling upon the directors, either through the delegation of powers, stable proxy-granting, or a contractual, employment or services relationship.

When a director performs management functions and, at the same time, is or represents a significant shareholder or one that is represented on the board of directors, they shall be considered an executive director.

Therefore, at 31 December 2017 the following are executive directors of the bank:

Name or corporate name of director	Position held in the company
Ms Ana Botín-Sanz de Sautuola y O'Shea	Group Executive Chairman
Mr José Antonio Álvarez Álvarez	Chief Executive Officer
Mr Rodrigo Echenique Gordillo	Vice chairman
Total number of executive directors	3
% of the board	21.43%

PROPRIETARY NON-EXECUTIVE DIRECTOR

Article 6.2.b) of the Rules and Regulations of the Board establishes that proprietary directors are external or non-executive directors who hold or represent shareholdings equal to or greater than that legally considered as significant, or those who have been designated as such due to their status as shareholders despite their shareholdings not reaching the threshold to be considered significant, as well as those who represent any of such shareholders.

Name or corporate name of director	Name or corporate name of significant shareholder represented or proposing appointment
Total number of proprietary directors	0
% of the board	0%

INDEPENDENT NON-EXECUTIVE DIRECTORS

The board of directors considers that all directors must have independence of mind, based on their solvency, integrity, reputation and professionalism.

Article 6.2.c) of the Rules and Regulations of the Board contains the definition of an independent director.

Article 6.2.c) of the Rules and Regulations of the Board:

“External or non-executive directors who have been appointed based on their personal or professional status and who perform duties not conditioned by relationships with the Company or its Group or with the significant shareholders or management thereof shall be considered independent directors.

In no event may directors be classified as independent directors if they:

- (i) *Have been employees or executive directors of companies within the Group, except after the passage of 3 or 5 years, respectively, since the end of such relationship.*
- (ii) *Receive from the Company or from another Group company any amount or benefit other than as director remuneration, unless it is immaterial for the director.*

For purposes of the provisions of this subsection, neither dividends nor pension supplements that a director receives by reason of the director's prior professional or employment relationship shall be taken into account, provided that such supplements are unconditional and therefore, the company paying them may not discretionarily suspend, modify or revoke the accrual thereof without breaching its obligations.

- (iii) Are, or have been during the preceding 3 years, a partner of the external auditor or the party responsible for auditing the Company or any other Group company during such period.*
- (iv) Are executive directors or senior officers of another company in which an executive director or senior officer of the Company is an external director.*
- (v) Maintain, or have maintained during the last year, a significant business relationship with the Company or with any Group company, whether in their own name or as a significant shareholder, director or senior officer of an entity that maintains or has maintained such relationship.*

Business relationships shall be considered the relationship of a provider of goods or services, including financial services, and that of an adviser or consultant.

- (vi) Are significant shareholders, executive directors or senior officers of an entity that receives, or has received during the preceding 3 years, donations from the Company or the Group.*

Those who are merely members of the board of a foundation that receives donations shall not be considered included in this item.

- (vii) Are spouses, persons connected by a similar relationship of affection, or relatives to the second degree of an executive director or senior officer of the Company.*
- (viii) Have not been proposed, whether for appointment or for renewal, by the appointments committee.*
- (ix) Have been directors for a continuous period that exceeds 12 years.*
- (x) Are, as regards a significant shareholder or shareholder represented on the board, in one of the circumstances set forth in items (i), (v), (vi) or (vii) of this subsection 2(c). In the event of a kinship relationship as set forth in item (vii), the limitation shall apply not only with respect to the shareholder, but also with respect to the proprietary directors thereof in the affiliated company.*

Proprietary directors who lose such status as a result of the sale of its shareholding by the shareholder they represent may only be re-elected as independent directors if the shareholder they have represented until then has sold all its shares in the company."

A director who owns an equity interest in the company may have the status of independent director provided that the director meets all the conditions set out in this paragraph 2 (c) of article 6 of the Rules and Regulations of the Board and, in addition, the shareholding thereof is not significant.

Taking into account the circumstances in each case and following a report from the appointments committee, at 31 December 2017, the board considers the following directors to be independent non-executive directors:

Name or corporate name of director	Profile
Mr Bruce Carnegie-Brown	<p>British nationality. Born in 1959 in Freetown, Sierra Leone. Joined the board in 2015. Master of Arts in English Language and Literature from the University of Oxford.</p> <p>Other positions of note: He is currently the non-executive chairman of Moneysupermarket.com Group Plc and Lloyd's of London. He was formerly the non-executive chair of AON UK Ltd (2012-2015), founder and managing partner of the quoted private equity division of 3i Group Plc., and president and chief executive officer of Marsh Europe. He was also lead independent director at Close Brothers Group Plc (2006-2014) and Catlin Group Ltd (2010-2014). He previously worked at JPMorgan Chase for eighteen years and at Bank of America for four years.</p>
Ms Homaira Akbari	<p>United States and French nationality. Born in 1961 in Tehran, Iran. Joined the board in 2016. Doctorate in Experimental Particle Physics from Tufts University and MBA from Carnegie Mellon University. She is chief executive officer of AKnowledge Partners, LLC.</p> <p>Other positions of note: currently non-executive director of Gemalto NV, Landstar System, Inc. and Veolia Environment S.A. Ms Akbari has also been president and CEO of Sky Bitz, Inc., managing director of True Position Inc., non-executive director of Covisint Corporation and US Pack Logistics LLC and she has held various posts at Microsoft Corporation and at Thales Group.</p>
Ms Sol Daurella Comadrán	<p>Spanish nationality. Born in 1966 in Barcelona, Spain. Joined the board in 2015. Degree in Business and MBA from ESADE.</p> <p>Executive chairman of Olive Partners, S.A. and holds several positions at companies belonging to the Cobega Group. She is also non-executive chairman of Coca Cola European Partners, Plc.</p> <p>Other positions of note: Previously, she has served on the board of the Círculo de Economía and also as an independent non-executive director at Banco Sabadell, S.A., Ebro Foods, S.A. and Acciona, S.A. She has also been honorary consul general of Iceland in Barcelona since 1992.</p>
Mr Carlos Fernández González	<p>Mexican and Spanish nationality. Born in 1966 in Mexico City, Mexico. Joined the board in 2015.</p> <p>Industrial engineer. He has undertaken graduate studies in business administration at the Instituto Panamericano de Alta Dirección de Empresas. He is the chairman of the board of directors of Finaccess, S.A.P.I.</p> <p>Other positions of note: Mr Fernández has also sat on the boards of Anheuser-Busch Companies, LLC and Televisa S.A. de C.V., among other companies. He is currently non-executive director of Inmobiliaria Colonial, S.A. and member of the supervisory board of AmRest Holdings, SE.</p>

Name or corporate name of director	Profile
Ms Esther Giménez-Salinas i Colomer	<p>Spanish nationality. Born in 1949 in Barcelona, Spain. Joined the board in 2012. PhD in Law and degree in Psychology. Professor Emeritus at Ramón Llull University, director of the Chair of Restorative Social Justice, director of Unibasq and Aqu (quality assurance agencies for the Basque and Catalan university systems) and of Gawa Capital Partners, S.L. Other positions of note: She has been chancellor of the Ramon Llull University, member of the standing committee of Conference of Chancellors of Spanish Universities (CRUE), member of the General Council of the Judiciary, member of the Scientific Committee on Criminal Policy of the Council of Europe, director general of the Centre of Legal Studies and Specialised Training of the Department of Justice of the Government of Catalonia (Generalitat de Catalunya) and member of the advisory board of Endesa-Catalunya.</p>
Mr Ramiro Mato García-Ansorena	<p>Spanish nationality. Born in 1952 in Madrid, Spain. Joined the board in 2017. Degree in Economics from the Complutense University of Madrid and the Management Development Programme of the Harvard Business School. Other positions of note: He has held several positions in Banque BNP Paribas, including chairman of the BNP Paribas Group in Spain. Previously, he held several significant positions in Argentaria. He has been a member of the Spanish Banking Association (AEB) and of Bolsas y Mercados Españoles, S.A. (BME) and member of the Board of Trustees of the Fundación Española de Banca para Estudios Financieros (FEBEF).</p>
Ms Belén Romana García	<p>Spanish nationality. Born in 1965 in Madrid, Spain. Joined the board in 2015. Graduate in Economics and Business Administration from Universidad Autónoma de Madrid and Government Economist. Non-executive director of Aviva Plc and of Aviva Italia Holding SpA, and member of the advisory board of the Rafael del Pino Foundation. Other positions of note: she was formerly executive vice president of Economic Policy and executive vice president of the Treasury of the Ministry of Economy of the Spanish Government, as well as director of the Bank of Spain and the Spanish National Securities Market Commission (CNMV). She also held the position of director of the Instituto de Crédito Oficial and of other entities on behalf of the Spanish Ministry of Economy. She was the executive chairman of Sociedad de Gestión de Activos Procedentes de la Reestructuración Bancaria, S.A. (SAREB).</p>

Name or corporate name of director	Profile
Mr Juan Miguel Villar Mir	<p>Spanish nationality. Born in 1931 in Madrid, Spain. Joined the board in 2013. Doctorate in Civil Engineering, graduate in Law and degree in Industrial Organisation. He is the Chair of Villar Mir Group. Other positions of note: formerly Minister of Finance and vice president of the government for Economic Affairs from 1975 to 1976. He has also served as chairman of the OHL Group, Electra de Viesgo, Altos Hornos de Vizcaya, Hidro Nitro Española, Empresa Nacional de Celulosa, Empresa Nacional Carbonífera del Sur, Cementos del Cinca, Cementos Portland Aragón, Puerto Sotogrande, COTEC Foundation and of Colegio Nacional de Ingenieros de Caminos, Canales y Puertos. He is also currently professor of Business Organisation at Universidad Politécnica de Madrid, a member of the Royal Academy of Engineering and of the Royal Academy of Moral and Political Sciences, an honorary member of the Royal Academy of Doctors and supernumerary of the Royal Academy of Economics and Finance.</p>

Total number of independent directors	8
% of the board	57.14%

List any independent directors who receive from the company or group any amount or payment other than standard director remuneration or who maintain or have maintained during the period in question a business relationship with the company or any group company, either in their own name or as a significant shareholder, director or senior manager of an entity which maintains or has maintained the said relationship.

Santander Group maintains risk positions with companies at which some of the independent directors are, or have been, relevant shareholders or directors through different instruments such as syndicated loans, long-term bilateral loans, bilateral loans to finance working capital, finance leases, derivatives or surety lines.

If applicable, include a statement from the Board detailing the reasons why the said director may carry on their duties as an independent director.

When assessing the annual verification of the directors category mentioned in the previous section, the appointments committee first, followed by the Board, took into account all the flows of payments and collections between Santander Group and the companies in which the directors are or have previously been significant shareholders or directors and, in particular, the financing granted by the Santander Group to said companies. Following this, they concluded that, in every case, the existing flows did not lie within the scope of significant or important business relationships, in accordance with the definition included in article 529 duodecies.4.e) of the Spanish Companies Law for the classification of the directors as independent. They considered this, among other reasons: (i) since the business relationships do not generate a situation of economic dependence in the relevant companies in view of the substitutability of such financing for other sources of funding, either bank-base financing or other; (ii) since the business relationships of the companies with the Group are aligned with the market share of Santander Group within the relevant market and finally, (iii) because, even if neither the Spanish Companies Law nor any other Spanish Law provides specific materiality thresholds, they have not reached certain comparable materiality thresholds used in other jurisdictions: e.g. the applicable standards that the NYSE and Nasdaq establish as independence references; the amount considered to be significant borrowing under the Canada's Bank Act for excluding independence.

At the meeting held on 13 February 2018, the Board approved the proposal presented by the appointments committee regarding the character of the members of the bank's Board, in accordance with which the independent directors may continue to be considered such due to complying with the requirements established by Article 529 duodecies. 4 e) of the Spanish Limited Liability Companies Law and article 6.2.c) of the rules and regulations of the board.

OTHER NON-EXECUTIVE DIRECTORS

Identify all other non-executive directors and explain why these cannot be considered proprietary or independent directors and detail their relationships with the company, its executives or shareholders:

Name or corporate name of director	Reasons	Company, executive or shareholder with whom they maintain a relationship
Mr Guillermo de la Dehesa Romero	Has held the position of director for more than 12 years	Banco Santander, S.A.
Mr Ignacio Benjumea Cabeza de Vaca	Has been employed less than three years since the cessation of that relationship	Banco Santander, S.A.
Mr Javier Botín-Sanz de Sautuola y O'Shea	The board of directors, following the proposal of the appointments committee, and after a review of practices in comparable markets and companies, resolved on 13 February 2018 to apply the legally established threshold for significant shareholdings (3% of share capital) to be considered as proprietary director. Since the shareholding represented by Mr. Javier Botín-Sanz de Sautuola y O'Shea (0.98%) is below the referred threshold, he has ceased to meet the requirements to be considered as proprietary director, whilst not satisfying the criteria to be regarded as an independent director under Art. 529 duodecies.4.i of the Spanish Companies Act. As a consequence, the board of directors, following the proposal of the said committee, resolved on that same date, to categorize him as other external director.	Banco Santander, S.A.

Total number of other outside Directors	3
% of the board	21.43%

List any changes in the category of each director which have occurred during the year.

Name or corporate name of director	Date of change	Previous category	Current category
Mr Javier Botín-Sanz de Sautuola y O'Shea -	13.02.2018	Proprietary	Other external

C.1.4 Complete the following table on the number of female directors over the past four years and their category:

	Number of female directors				% of total directors of each category			
	FY 2017	FY 2016	FY 2015	FY 2014	FY 2017	FY 2016	FY 2015	FY 2014
Executive	1	1	1	1	33.33%	25.00%	25.00%	25.00%
Proprietary	0	0	0	0	0.00%	0.00%	0.00%	0.00%
Independent	4	5	4	3	50.00%	62.5%	50.00%	37.50%
Other external	0	0	0	0	0.00%	0.00%	0.00%	0.00%
Total:	5	6	5	4	35.71%	40.00%	33.33%	28.57%

Figures at end of year.

C.1.5 Explain the measures, if applicable, which have been adopted to ensure that there is a sufficient number of female directors on the board to guarantee an even balance between men and women.

Explanation of measures			
<p>Both the appointments committee and the board of directors are aware of the importance of promoting equal opportunities for men and women and the benefits of appointing women with the necessary abilities, dedication and skills for the job to the board of directors.</p> <p>Pursuant to article 31.3 of Act 10/2014 (which covers the same content as the current article 529.quindecies.3.b) of the Spanish Limited Liability Companies Law), at the meeting held on 21 October 2014 the appointments and remuneration committee set the target representation of the less well-represented gender on the bank's board of directors at 25%, and the appointments committee, at its meeting held on 25 January 2016, agreed to increase this target to 30%.</p> <p>According to a study conducted by the European Commission with data from July 2016, the percentage of female board members at large listed companies was 23.3% for all 28 countries in the European Union and 20.2% for Spain.</p> <p>The current composition of the board (36% female directors) exceeds the objective set by the bank in 2016 and the aforementioned European average.</p> <p>Likewise, the Bank has in place a director selection policy that encompasses and fosters diversity on the Board of Directors, factoring in issues such as experience, expertise, geographic diversity and gender diversity, and generally speaking is free of any implicit bias that might generate discrimination of any kind, including on the grounds of age or disability. The Bank applies said policy when selecting directors to fill any vacancies.</p> <p>The percentage of women on board committees at year-end 2017 was as follows:</p>			
	Number of members	Number of female directors	% of female directors
Executive committee	7	1	14.28
Audit committee	4	2	50.0
Appointments committee	5	1	20.0
Remuneration committee	5	1	20.0
Risk supervision, regulation and compliance committee	6	2	33.33
Innovation and technology committee	9	4	44.4

C.1.6 Explain the measures taken, if applicable, by the appointments committee to ensure that the selection processes are not subject to implicit bias that would make it difficult to select female directors, and whether the company makes a conscious effort to search for female candidates who have the required profile:

In accordance with Articles 42.4 of the bylaws and 6.1 of the Rules and Regulations of the Board, the board of directors and, as a result, the appointments committee, must ensure that the procedures for selecting their members guarantee the individual and collective training of directors, foster diversity of gender, experience and knowledge, and do not carry implicit any bias that might lead to any discrimination whatsoever and, in particular, facilitate the selection of female directors.

Article 18.4.a) of the Rules and Regulations of the Board establishes that the appointments committee, shall evaluate the balance among the components of knowledge, capabilities, qualifications, diversity and experience that are required and existing on the board and prepare the respective matrix of capabilities and the description of duties and qualifications required for each specific appointment, assessing the time and dedication needed for appropriate performance of the duties of director.

In accordance with the above regulations, when the process of selecting a new director commences, the appointments committee analyses the competencies and diversity of the members of the board in order to determine the skills that are required for the post and may obtain the assistance of an external advisor in this respect. The result of this analysis is taken into account to evaluate the various candidates that may be pre-selected and to evaluate their competencies and their suitability to be directors of the bank, in order to propose to the board the appointment of the candidate considered to be most ideal.

The aforementioned articles 42.4 of the bylaws and 6.1 of the Rules and Regulations of the Board require that director selection procedures encourage gender diversity and do not give rise to implicit measures that may give rise to any discrimination and, in particular, the facilitating of the selection of female directors.

At the meeting held on 24 January 2017 and at the proposal of the appointments committee, the board of directors approved the policy applicable to the selection and succession of directors at Banco Santander, S.A., preparing a single document as stipulated by the bylaws and the Rules and Regulations of the Board. This policy, which includes the diversity policy and objectives, requires that director selection processes encourage a diversity of genders, experience and knowledge and do not contain any implicit measures that may give rise to any discrimination and, in particular, they must facilitate the selection of female directors.

At the date of this document, there are five women on the board of directors, including its chairman, Ms Ana Patricia Botín-Sanz de Sautuola y O'Shea, Ms Homaira Akbari, Ms Sol Daurella Comadrán, Ms Esther Giménez-Salinas i Colomer and Ms Belén Romana García, with the first of these being an executive director and the other four independent directors.

For further information on the measures taken by the appointments committee in the selection of women as members of the board, see sections C.1.5 and C.1.6 of this report.

When, despite the measures taken, there are few or no female directors, explain the reasons:

Explanation of the reasons
Not applicable.
Refer to sections C.1.5 and C.2.2 of this report for more information on the female presence on the board and its committees.

C.1.6.bis Explain the conclusions of the appointments committee on the verification of compliance with the director selection policy. In particular, explain how this policy pursues the goal of having at least 30% of total board places occupied by female directors before the year 2020.

During the process of selecting directors, the committee evaluates the balance of knowledge, skills, capacity, diversity and experience that is necessary and that which exists on the Board and it prepares the relevant matrix of competencies and a description of functions and aptitudes that are necessary for each specific appointment, as has been explained in section C.1.6 above. Specifically, when the process of selecting a new director commences, the committee analyses the skills of the members of the board in order to determine the skills that are required for the post. The result of this analysis is taken into account to evaluate the various candidates and to propose the appointment of the candidate deemed most ideal to the board.

On an annual basis the committee issues a report that contains a summary of its activities during the year and an evaluation of the performance of its duties, including a description of director selection processes that were carried out during the year and, consequently, and evaluation of the application of the relevant selection policy.

In particular, bearing in mind the established target representation of 30% of the less well-represented gender, the bank has promoted the effective application of the principle of equal opportunities for men and women in relation to selecting directors for appointment to the board, avoiding any situation of inequality, and actively favouring the presence on the board of women with the necessary abilities, skills and dedication. However, this is done while respecting the principle of ability, which requires the director selection process to value the candidates' commercial and professional integrity, knowledge, experience and the capacity to exercise good governance of the company.

At a meeting held on 26 January 2016 the board raised the target representation level of women on the company's board to the aforementioned 30%, as is indicated in section C.1.5 above, although that percentage is currently 36%.

C.1.7 Explain how shareholders with significant holdings are represented on the board.

There are no shareholders with significant holdings. See section A.2 of this report.

C.1.8 Explain, when applicable, the reasons why proprietary directors have been appointed upon the request of shareholders who hold less than 3% of the share capital

Name or corporate name of shareholder	Reason

Provide details of any rejections of formal requests for board representation from shareholders whose equity interest is equal to or greater than that of other shareholders who have successfully requested the appointment of proprietary directors. If so, explain why these requests have not been entertained:

Yes ☐ No ☒

C.1.9. Indicate whether any director has resigned from office before their term of office has expired, whether that director has given the board his/her reasons and through which channel. If made in writing, list below the reasons given by that director:

Name of the director	Reason for resignation
Mr Matías Rodríguez Inciarte	Voluntary resignation for personal reasons
Ms Isabel Tocino Biscarolasaga	Voluntary resignation for personal reasons

The directors wrote to the directors and personally informed the board of the reasons for their resignation at the meeting held on 28 November 2017.

C.1.10 Indicate what powers, if any, have been delegated to the chief executive officer/s:

Name or corporate name of director	Brief description
Ms Ana Botín-Sanz de Sautuola y O'Shea	Group Executive Chairman
Mr José Antonio Álvarez Álvarez	Chief Executive Officer

The Group Executive Chairman and Chief Executive Officer, without prejudice to the bylaws establishing the higher hierarchical status in the bank of the former and the responsibility for the day-to-day management of the bank's business areas of the latter, have been delegated the same powers, that is, all powers of the board of directors, except for those that cannot be delegated by law or the bank's bylaws and those which are reserved for the board of directors under article 3 of the Rules and Regulations of the Board. These functions are:

- (a) The approval of the company's general policies and strategies and the supervision of their application, including, without limitation:

- (i) Strategic or business plans, management goals and annual budget
- (ii) Investment and financing policy
- (iii) Capital and liquidity strategy
- (iv) Tax strategy
- (v) Dividend and treasury shares policy
- (vi) Approval policy for new products, activities and services
- (vii) Policy on corporate governance and internal governance of the company and its Group, including a definition of its organisational structure, which should lead to prudent and effective management of the company and its Group and the effective monitoring and management of all risks, in addition to ensuring that the internal control functions (risks, compliance and internal audit) are independent from the business lines and can perform their functions efficiently

Further, with regard to defining and monitoring the structure of the group of companies of which the company is the parent, the board will ensure that this is aligned with business strategy and risk strategy and appetite and establish mechanisms to ensure that all Group entities are aware of the relevance of these strategies and have rules of governance, policies and procedures in place that are consistent with those established by the board of directors for the whole Group.

- (viii) Outsourcing policy for services and activities
- (ix) Risk management and control policy, including tax risks.

As part of its risk management responsibilities, the board of directors must:

- (1) Dedicate sufficient time to risk-related issues. Specifically, it will play an active role in the management of all significant risks included in solvency regulations, ensuring that sufficient resources are allocated to manage these risks, and participate in the valuation of assets, the use of external credit ratings and the internal models relating to these risks; and
- (2) Approval and periodic review of the risk culture and risk appetite framework of the company and the Group, including the corresponding acceptance, management, oversight and reduction strategies and policies for risk to which the entity is or may be exposed, including risks deriving from the macroeconomic scenario in which it operates, in relation to the phase of the economic cycle, ensuring that said culture, strategies and policies are aligned with the corporate and internal governance policy, strategic, capital and financial plans, and remuneration policies and that they have duly been communicated to and are known by employees.

For this purpose, the board of directors, along with the risk supervision, regulation and compliance committee, will determine the nature, quantity, format and frequency of the risk information that should be received by it and the board of directors and may access any information relating to risks, including information on breaches of risk thresholds and the recommendations and measures put forward to remedy these;

- (x) Remuneration policies for personnel of the company and its Group.
 - (xi) Corporate culture and values, including the strategy governing responsible business practices and sustainability;
 - (xii) Regulatory compliance policy, including the approval of codes of conduct and conflict of interest policies, as well as the adoption and implementation of organisational and management models that include appropriate measures for oversight and control in order to prevent crimes or significantly reduce the risk of commission thereof (corporate defence model). The board will also ensure that these policies and codes are communicated to and known by employees.
- (b) Approval of information and communication policies for shareholders, markets and public opinion, and supervision of the process of dissemination of information and communications relating to the company. The board assumes the duty to provide the markets with prompt, accurate and reliable information, especially in connection with the shareholding structure, any substantial amendments to the rules of governance, related party transactions of particular importance and treasury shares.
 - (c) Approval of the financial information that the company must make public on a periodic basis due to its status as a listed company.
 - (d) Preparation of the financial statements and their submission to shareholders at the general shareholders' meeting.
 - (e) Supervision and assurance of the integrity of the internal information and control systems and of the accounting and financial information systems, including operational and financial control and compliance with applicable law.
 - (f) Approval, at the proposal of the audit committee, of the proposed guidance and the annual working plan of internal audit, which must ensure that the internal audit function is primarily focused on the company's most significant risks, and, with the involvement of the audit committee and the risk supervision, regulation and compliance committee, overseeing the implementation of this annual plan.
 - (g) Calling the general shareholders' meeting and preparing the agenda and proposed resolutions.
 - (h) Approval of investments or transactions of any kind that, due to the large amount or special features thereof, are strategic in nature or entail a significant tax risk, unless such approval must be given by the shareholders at a general shareholders' meeting, pursuant to the provisions of article 20 of the bylaws.
 - (i) Authorisation for the creation or acquisition of interests in special purpose entities or entities registered in countries or territories considered to be tax havens, and any other transactions or operations of a similar nature that, due to the complexity thereof, might impair the transparency of the company and its Group.
 - (j) Determination of its organisation and operation and, specifically, approval and amendment of these rules and regulations.
 - (k) Oversight, control and periodic evaluation of the effectiveness of the corporate governance and internal governance system and of the regulatory compliance policies, as well as adoption of appropriate measures to remedy any deficiencies thereof.
 - (l) Design and supervision of the director selection policy, including the diversity policy and targets, the suitability policy and succession plans for the directors (including those applicable to the Group Executive Chairman and to the Chief Executive Officer) and for the other members of senior management, pursuant to the provisions of article 29 of the Rules and Regulations.

- (m) Selection, appointment by co-option and continued evaluation of directors.
- (n) Selection, appointment and, if applicable, removal of the other members of senior management (senior executive vice presidents and similar officers, including the heads of internal control and other key positions at the company), as well as effective supervision thereof through oversight of the management activity and continued evaluation of such officers.
- (o) Approval of the remuneration to which each director is entitled, within the framework of the provisions of the bylaws and of the director remuneration policy approved by the shareholders at the general shareholders' meeting.
- (p) Approval of the contracts governing the performance by directors of duties other than those inherent in their capacity as such and the remuneration to which they are entitled for the performance of additional duties other than the duties of supervision and collective decision-making that they discharge in their capacity as mere members of the board.
- (q) Definition of the basic conditions of senior management contracts, as well as the approval of their remuneration and the essential elements of the remuneration for other executives or employees that, while not members of senior management, assume risks, carry out control duties (i.e. internal audit, risk management and compliance) or receive overall remuneration that places them in the same remuneration scale as senior executives and employees that assume risks, and whose professional activities have a significant impact on the Group's risk profile (all of them making up the "Identified Staff" together with senior management and the company's board of directors, which will be defined at any given moment in accordance with applicable regulations).
- (r) Approval of related-party transactions in accordance with the provisions of article 40 of these Rules and Regulations of the Board, except in cases in which such power is legally vested in the shareholders acting at a general meeting.
- (s) Authorisation or waiver of the obligations arising from the duty of loyalty provided for in article 36 of the Rules and Regulations of the Board, except in cases in which such power is legally vested in the shareholders acting at a general meeting.
- (t) Preparation of any kind of report required of the board of directors by law, as long as the transaction covered by the report may not be delegated.
- (u) Any powers legally vested in the board of directors by shareholders acting at a general meeting, except expressly authorised by shareholders to sub/delegate these powers.
- (v) And, any specifically established by the Rules and Regulations of the Board.

There is a clear separation of duties between those of the Group executive chairman, the chief executive officer, the board, and its committees, and various checks and balances that assure proper equilibrium in the Bank's corporate governance structure, including the following:

- The board and its committees oversee and control the activities of both the Group executive chairman and the chief executive officer.
- The lead independent director convenes and coordinates the non-executive directors and transmits their concerns (chairs the appointments, remuneration and the risk supervision, regulation and compliance committees). The lead director also oversees the periodic process of assessing the Group Executive Chairman and coordinates the succession plan with the appointments committee.
- The audit committee is chaired by an independent director considered as a financial expert, as this term is defined in model 20-F of the Securities and Exchanges Commission (SEC).

- The powers delegated to the Group Executive Chairman and the Chief Executive Officer exclude those that are exclusively reserved for the board itself and directly exercised in the performance of its general supervisory function.
- The Group Executive Chairman may not simultaneously hold the position of Chief Executive Officer of the bank.
- The corporate Risk, Compliance and Internal Audit functions, as independent units, report to a committee or a member of the board of directors and have direct access thereto.

C.1.11 List the directors, if any, who hold office as directors or executives in other companies belonging to the listed company's group:

At year-end 2017, the directors who are managers or directors of other Group companies are:

Name or corporate name of director	Name of the group entity	Position
Ms Ana Botín-Sanz de Sautuola y O'Shea	Santander UK Plc	Director (*)
	Santander UK Group Holdings plc	Director (*)
	Portal Universia, S.A.	Chairman (*)
	Universia Holding, S.L.	Chairman (*)
Mr José Antonio Álvarez Álvarez	Banco Santander (Brasil) S.A.	Director (*)
	SAM Investment Holdings Limited	Director (*)
Mr Rodrigo Echenique Gordillo	Universia Holding, S.L.	Director (*)
	Grupo Financiero Santander México, S.A.B. de C.V.	Director (*)
	Santander Vivienda, S.A. de C.V. SOFOM, E.R. Grupo Financiero Santander México	Director (*)
	Banco Santander (Mexico), S.A., Institución de Banca Múltiple, Grupo Financiero Santander México	Director (*)
	Casa de Bolsa Santander, S.A. de C.V., Grupo Financiero Santander México	Director (*)
	Santander Consumo, S.A. de C.V., SOFOM, E.R., Grupo Financiero Santander México	Director (*)
	Portal Universia, S.A.	Director (*)
	Banco Popular Español, S.A.	Chairman (*)

(*) Non-executive

For the purpose of this table, the concept of Group defined by article 5 of the Securities Market Act is used.

C.1.12 List any company board members who likewise sit on the boards of directors of other non-group companies that are listed on official securities markets, insofar as these have been disclosed to the company:

Details of the positions held by the bank's directors at year-end 2017 are as follows.

Name or corporate name of director	Name of the listed company	Position
Ms Ana Botín-Sanz de Sautuola y O'Shea	The Coca-Cola Company	Non-Executive Director
Mr Bruce Carnegie-Brown	Moneysupermarket.com Group PLC	Non-Executive Chairman
Mr Rodrigo Echenique Gordillo	Industria de Diseño Textil, S.A. (Inditex)	Non-Executive Director
Mr Guillermo de la Dehesa Romero	Amadeus IT Group, S.A.	Non-Executive Vice Chair
Ms Homaira Akbari	Veolia Environnement, S.A.	Non-Executive Director
	Landstar System, Inc.	Non-Executive Director
	Gemalto N.V.	Non-Executive Director
Ms Sol Daurella Comadrán	Coca-Cola European Partners plc.	Non-Executive Chair
Mr Carlos Fernández González	Inmobiliaria Colonial, S.A.	Non-Executive Director
	AmRest Holdings SE	Member of the supervisory board
Ms Belén Romana García	Aviva plc.	Non-Executive Director

C.1.13 Indicate and, where appropriate, explain whether board regulations establish rules on the maximum number of company boards on which its directors may sit:

Yes ☒

No ☐

Explanation of rules
<p>The maximum number of company boards to which the bank's directors may belong, as stipulated in article 30 of the Rules and Regulations of the Board, shall be governed by the provisions of article 26 of Act 10/2014, of 26 July, on the ordering, supervision and solvency of credit institutions. This precept is developed by articles 29 and subsequent of Royal Decree 84/2015 of 13 February and by Rules 30 and subsequent of Bank of Spain Circular 2/2016 of 2 February.</p> <p>In accordance with these rules, bank directors may not hold, at the same time, more than: (a) one executive position and two non-executive positions, or (b) four non-executive positions. For such purposes, executive and non-executive positions held within the same group will be counted as a single position, while positions held at non-profit organisations or organisations not pursuing commercial ends will not be included. The European Central Bank may authorise a director to hold an additional non-executive position if it considers that it does not impede the proper performance of the director's duties at the Bank.</p>

C.1.15 List the total remuneration paid to the board of directors in the year:

Board remuneration (thousands of euros)*	31,130 **
Amount of accumulated pension rights of current directors (thousands of euros)	75,906
Amount of accumulated pension rights of former directors (thousands of euros)	81,803***

* Does not include EUR 5,163 thousand relating to the contribution to the savings scheme during the year.

** Amount includes remuneration received by former director Mr Matías Rodríguez Inciarte during the months in which he held this post in 2017.

***Amount does not include the accumulated rights corresponding to the aforementioned Mr. Matías Rodríguez Inciarte, who continued providing services as senior management as of December 31, 2017. The amount of the accumulated funds as of such date is included in the corresponding section of Note 5 of the consolidated financial statements of the Group as of December 31, 2017.

C.1.16 List any members of senior management who are not executive directors and indicate total remuneration paid to them during the year.

Position(s)*	Name or corporate name
Communication, Corporate Marketing and Research	Ms Jennifer Scardino
Internal Audit (<i>Group Chief Audit Executive</i>)	Mr Juan Guitard Marín
Retail & Commercial Banking Mexico	Mr Ángel Rivera Congosto
Banca Comercial Santander UK	Mr Javier San Félix García
Risk	Mr Keiran Paul Foad
Communication, Corporate Marketing and Research	Mr Juan Manuel Cendoya Méndez de Vigo
Costs	Mr Javier Maldonado Trinchant
Compliance (<i>Group Chief Compliance Officer</i>)	Ms. Mónica López-Monís Gallego
Corporate Development	Mr José Luis de Mora Gil-Gallardo
Spain	Mr Rami Aboukhair Hurtado
Consumer Finance	Ms Magda Salarich Fernández de Valderrama

Position(s)*	Name or corporate name
Financial (Group Chief Financial Officer)	Mr José García Cantera
Digital	Ms Lindsay Tyler Argalas
Financial Accounting and Control (Group Chief Accounting Officer)	Mr José Francisco Doncel Razola
Wealth Management	Mr Víctor Matarraz Sanz de Madrid
Risk (Group Chief Risk Officer)	Mr José María Nus Badía
Office of the General Secretary and Human Resources	Mr Jaime Pérez-Renovales
Technology and Operations	Mr Andreu Plaza López
Santander Global Corporate Banking	Mr José María Linares Perou
Universities	Mr Matías Rodríguez Inciarte
Total remuneration received by senior management (thousands of euros)**	59,568

* Members of senior management that ceased to hold senior management positions during the year: Mr Peter Jackson on 28 February 2017; Mr Juan Manuel San Román López on 29 March 2017; and Mr Jacques Ripoll on 30 November 2017.

** Excluding contributions to pensions and supplementary widowers, orphans and permanent disability allowances made in 2017 by the bank in favour of its senior management (EUR 14.5 million).

C.1.17 List, if applicable, the identity of those directors who are likewise members of the boards of directors of companies that own significant holdings and/or group companies.

Name or corporate name of director	Name or corporate name of significant shareholder	Position

Not applicable.

List, if appropriate, any relevant relationships, other than those included under the previous heading, that link members of the board of directors with significant shareholders and/or their group companies:

Not applicable.

C.1.18 Indicate whether any changes have been made to the board regulations during the year:

Yes ☒

No ☐

At its meeting of 13 February 2018, the board of directors approved several changes to the Rules and Regulations of the Board aimed at strengthening the supervisory function of its committees, among other points, in line with the recommendations and best practices published in 2017 by different Spanish and international bodies.

Specifically, the Rules and Regulations of the Board were adapted to the following: (i) the 3/2017 Technical Guide of the Spanish CNMV, on audit committees of public interest entities, of 27 June 2017, (ii) the guide to internal governance issued by the European Banking Authority and (iii) the joint guidelines issued by the European Banking Authority and the European Securities and Markets Authority on assessing the suitability of members of the board of directors and directors with key functions, the latter two published on 26 September 2017 and coming into force on 30 June 2018.

Further, a new responsible banking, sustainability and culture committee will be set up, governed by article 21 of the Rules and Regulations of the Board. The purpose of this committee is to assist the board in preparing and reviewing the corporate culture and values and advising on its relations with various stakeholders, especially with employees, customers and communities with which the Group carries out its activities.

The amendments introduced to the Rules and Regulations of the Board pursue, among other things, the following goals:

- Reiterate that the implementation of strategy should be delegated to the executive bodies and adjust the scope of the board of directors, providing greater details of the policies that require its approval, in addition to corporate culture and values.
- Disband the executive risk committee to reflect the current risk governance system.
- Provide for a new responsible banking, sustainability and culture committee to sharpen its focus on the new corporate culture and adopt the best practices.
- Disband the international committee given the existence and functions carried out by the international advisory board.
- Expressly stipulate that the audit, appointments, remuneration and risk supervision, regulation and compliance committees are authorised to contract advisors when needed for them to carry out their work.
- Include in the audit committee's functions the function of carrying out a final assessment of the external auditor's performance, in relation to the audit of the financial statements for the year, as well as the annual assessment of the internal audit function and the performance of the head of the function which will be communicated to the remuneration committee and to the board for the purposes of determining his variable remuneration. Additionally, strengthen the supervisory role of the committee in the process of preparing and submitting the financial information required of the company and the Group, including related non-financial information, and expressly regulate that the internal audit function, as an independent unit, apart from reporting to the committee, will also report to the board of directors.

- Strengthen the supervisory role of the risk supervision, regulation and compliance committee with respect to risk and compliance functions, as these will now report to the committee, while continuing to report periodically to the board and maintaining direct access thereto when deemed necessary. Allocate to the committee the responsibility of reporting the proposals made by the appointments committee in relation to the appointment of the heads of each of these corporate functions (Group Chief Risk Officer (CRO) and Group Chief Compliance Officer (CCO)), and performing annual assessments thereof, which will be submitted to the remuneration committee and the board in order to establish their variable remuneration. Allocate to the committee the responsibility of supervising the existing whistleblowing mechanism that allows Group employees to confidentially and anonymously report any breaches in regulatory or internal governance requirements.

C.1.19 Indicate the procedures for appointing, re-electing, evaluating and removing directors. List the competent bodies, procedures and criteria used for each of these procedures.

The most significant regulations governing the procedures, criteria and competent bodies for the selection, appointment, re-election, assessment and removing of directors are contained in various provisions of the LSC (articles 211 to 215, 221 to 224, 243, 244, and 529.decies to 529.duodecies), the Regulations of the Mercantile Registry (143 to 148), the bank's bylaws (articles 20.2.(i), 41, 42, 55 and 56) and the Rules and Regulations of the Board (articles 6, 7, 18 and 26 to 30). Regulations applicable to credit institutions also apply, especially Act 10/2014, of 26 June, on the organisation, supervision and solvency of credit institutions, Royal Decree 84/2015, of 13 February, which develops this last rule, and Bank of Spain Circular 2/2016, of 2 February, for credit institutions and regarding supervision and solvency, which completes the transposition of Directive 2013/36/EU and Regulation (EU) Number 575/2013 to Spanish law.

The company has an internal policy for the selection and succession of directors, which stipulates:

- The criteria concerning the quantitative and qualitative composition of the Board of Directors and its committees.
- The process for reviewing the quantitative and qualitative composition of the Board and its committees.
- The process for identifying potential candidates.
- The selection and appointments process.

Following is a description of the most relevant features of the framework resulting from the aforementioned provisions:

- Number of directors.

The bylaws (article 41.1) state that the maximum number of directors is 22 and the minimum 14, with the specific number being determined at the annual general shareholders' meeting. At year-end 2017, the bank's board of directors was composed of 14 directors.

At the meeting held on 13 February 2018, the board of directors agreed to submit a proposal at the annual general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the amendment of the referred article 41 of the Bylaws to reduce the minimum and maximum thresholds for the composition of the board of directors to a minimum of 12 and a maximum of 17 members, the size of which is more in line with the range indicated in the recommendations of the Code of Good Governance.

Following a report from the appointments committee, at its meeting on 13 February 2018, the board of directors agreed to submit a proposal to the general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the appointment of Mr Alvaro Cardoso de Souza as an independent director of the bank, occupying the vacancy resulting from Mr Matías Rodríguez Inciarte stepping down. After that the board will be composed of 15 directors.

Article 42.1 of the bylaws stipulates that the General shareholders' meeting shall endeavour to ensure that the board of directors is made up such that external or non-executive directors represent a large majority over executive directors, and that a reasonable number of the former are independent directors (at least 50% as stipulated by Article 6.1 of the Rules and Regulations of the Board).

- Power to appoint directors.

The appointment and re-election of directors corresponds to the general shareholders meeting and is regulated by articles 41.2 of the bylaws and 26.1 of the Rules and Regulations of the Board.

Article 41.2 of the bylaws states that: *"it falls upon the shareholders at a general shareholders' meeting to set the number of members of the board within the aforementioned range. Such number may be set indirectly by the resolutions adopted by the shareholders at a general shareholders' meeting whereby directors are appointed or their appointment is revoked."*

Article 26.1 of the Rules and Regulations of the Board states that: *"the directors shall be designated, re-elected or ratified by the shareholders at the general shareholders' meeting or by the board of directors, as applicable, pursuant to the provisions of the Spanish Limited Liability Companies Law, the bylaws, the director selection policy - including the diversity policy and targets and the suitability policy - and the succession plan approved by the board."*

In the event that directors vacate their office during the term for which they were appointed, the board of directors may provisionally designate another director, by co-option, until the shareholders, at the earliest subsequent general shareholders' meeting, either confirm or revoke this appointment.

- Appointment requisites and restrictions.

In accordance with article 26.4 of the Rules and Regulations of the Board, all persons designated as directors shall meet the requirements set forth by law and the bylaws, and shall formally undertake, upon taking office, to fulfil the obligations and duties prescribed therein and in the Rules and Regulations of the Board. In this respect, the provisions of Royal Decree 84/2015 of 13 February are applicable, implementing Act 10/2014 of 26 June, on the organisation, supervision and solvency of credit institutions, and Bank of Spain Circular 2/2016, of 2 February, for credit institutions and regarding supervision and solvency, which completes the transposition of Directive 2013/36/EU and Regulation (EU) Number 575/2013 to Spanish law, in relation to the honouring requirements that must be met by directors.

It is not necessary to be a shareholder in order to be appointed a director. The following persons may not hold directorships: minors who are not emancipated, legally disabled persons, persons considered incapacitated in accordance with the Bankruptcy Law during the period of incapacitation handed down by firm ruling or those convicted of crimes against liberty, property or the social and economic order, collective security or the administration of justice, or any other falsehood, as well as those whose positions would entail a bar on holding the directorship. Other persons ineligible for directorships are government employees who discharge functions relating to the business activities inherent to the companies in question, judges or magistrates, or other persons subject to legal conflict of interest.

Directors must be persons of renowned commercial and professional integrity, and must have the knowledge and experience needed to exercise these functions and be in a position to ensure the good governance of the entity. Nominees for the position of director will also be selected on the basis of their professional contribution to the board as a whole, and particular importance will be attached, where appropriate, to the size of their shareholdings in the bank's capital.

If a director is a body corporate, the natural person representative thereof is subject to compliance with the same requirements as established for natural person directors.

The effectiveness of the appointment will be subject to the relevant regulatory authorisations once suitability has been determined.

- Proportional system

Holders of shares representing an amount of share capital equal to or greater than that which results from dividing the total share capital by the number of board members, or who pool shares to achieve such a proportion, will carry entitlement to designate, on the legally-stipulated terms, a proportionate number of directors, disregarding fractions.

- Term of office

The term of office of a director, as regulated by article 55 of the bylaws, is three years, although directors can be re-elected. Directors who have been designated by co-option ratified in their position at the first general shareholders' meeting that is held following such designation, shall vacate office on the date on which their predecessor would have vacated office. Article 55 also provides for the annual renewal of one-third of the board.

- Withdrawal or removal of directors

The withdrawal or removal of directors is regulated by articles 56 of the bylaws and article 23 of the Rules and Regulations of the Board. Directors shall cease to hold office when the term for which they were appointed elapses, unless they are re-elected, when the general shareholders' meeting so resolves, or when they resign or place their office at the disposal of the board of directors.

Directors must place their office at the disposal of the board and tender the related notice of resignation if the board, after receiving the report of the appointments committee, should deem this appropriate, in those cases in which the directors might have an adverse effect on the functioning of the board or on the bank's credit and reputation and, in particular, when they are subject to any incompatibility or prohibition provided for by law. Further, pursuant to Act 10/2014, of 26 June on the organisation, supervision and solvency of credit institutions, if supervising event affecting a director's honour, knowledge or adequate experience or capacity to exercise good governance were to occur, the European Central Bank may (i) require the temporary suspension or definitive removal of the director by the bank (or he/she may be required to redress the deficiencies identified), or (ii) if such a measure is not implemented by the bank, the European Central Bank may enact this temporary suspension or definitive removal of the director.

Furthermore, the directors must, at their earliest convenience, notify the board of any circumstances that might jeopardise the bank's creditability and reputation and, in particular, of any criminal lawsuits in which they are under investigation or being prosecuted.

Lastly, the Rules and Regulations of the Board specifically provide that proprietary non-executive directors must tender their resignations when the shareholder they represent disposes of, or significantly reduces, its ownership interest.

- Procedure.

The proposals for appointment, re-election and ratification of directors, regardless of the status thereof, that the board of directors submits to the shareholders at the general shareholders' meeting and the decisions adopted by the board itself in cases of co-option must be preceded by the corresponding report and proposal of the appointments committee.

If the board disregards the proposal made by this committee, it must give the reasons for its decision and place these reasons on record.

Pursuant to article 30 of the Rules and Regulations of the Board those directors affected by proposals for appointment or re-election to or withdrawal from office shall abstain from attending and participating in the debate and voting of the board of directors or its committees that deal with such matters.

In addition to company procedures, the effective appointment of a new director is subject to verification of their suitability by the European Central Bank.

- Criteria applied by the board of directors and the appointments committee.

Considering the set of applicable regulations, the recommendations resulting from Spanish reports on corporate governance and the present situation of the bank and its Group, the appointments committee and the board of directors apply the following criteria to the processes for the appointment, ratification and re-election of directors and to the preparation of proposals for that purpose:

- a. First, attention is given to limitations resulting from legal prohibitions and incompatibilities, and from positive requirements (experience, solvency, etc.) applicable to bank directors in Spain and the eurozone.
- b. Having complied with these restrictions, a balanced composition of the board of directors is sought, taking into account the content of articles 41 and 42 of the bylaws and articles 6 and 7 of the Rules and Regulations of the Board:
 - (i) A broad majority of external or non-executive directors is sought, but leaving room for a suitable number of executive directors. At year-end 2017, 3 of the 14 directors are executive directors.
 - (ii) A majority of independent directors is sought among the non-executive directors (at year-end 2017, 8 out of the 11 non-executive directors), but at the same time, a board of directors representing a significant percentage of the company's capital is sought, (at 31 December 2017, the board directly or indirectly held 0.64% of the company's share capital.

Article 26.2 of the Rules and Regulations of the Board establishes that it is the responsibility of the appointments committee to prepare a reasoned report and a proposal for such appointments, re-elections or ratifications of directors, regardless of their classification. In cases of re-election or ratification of directors, this committee proposal shall contain an assessment of the work and effective dedication to the position during the last period in which the proposed director occupied the post. In addition, all proposals from the appointments committee must be accompanied by a duly substantiated report prepared by the board containing an assessment of the qualifications, experience and merits of the proposed candidate. If the board disregards the proposal made by the appointments committee, it must give the reasons for its decision and place these reasons on record.

In all cases, and in accordance with the Rules and Regulations of the Board (article 6.1), the board of directors shall endeavour to ensure that the external or non-executive directors represent a wide majority over the executive directors and that the number of independent directors represent at least half of all directors. This is currently the case, with non-executive directors representing 78.57% and independent directors 57.14% of the board at 31 December 2017.

(iii) Special importance is also given to the experience of board members in different public and private professional arenas (in particular, considering the skills map that is updated at the time of each appointment) and in the various geographical areas in which the Group carries out its activities, such that the individual and collective abilities of the directors favours diversity of gender, experiences and expertise, and that the selection process is free from any implied bias entailing any kind of discrimination and which facilitates the selection of female directors.

All according with the aforementioned internal selection and succession policy of directors referred at the beginning of this section.

- c. Together with the aforementioned general criteria, an assessment of the director's work and effective dedication during their term in office is specifically taken into account in the proposals for re-election or ratification thereof.

C.1.20 Explain to what extent this annual evaluation of the board has prompted significant changes in its internal organisation and the procedures applicable to its activities:

In 2017 the appointments committee followed up on all organisational actions and improvements that were launched as a result of the assessment carried out in 2016. This has not given rise to significant changes in its internal organisation or on the procedures applicable to its activities.

C.1.20.bis Describe the assessment process undertaken by the board of directors and the areas evaluated, with the aid of an external facilitator, with respect to the composition, duties and powers of its committees, the performance of the chairman of the board of directors and the company's chief executive and the performance and contribution of individual directors.

Article 24.7 of the Rules and Regulations of the Board stipulates that the operation of the board and its committees, the quality of its work, and the individual performance of its members, including the Chairman and the Chief Executive Officer, shall be evaluated once a year. This evaluation shall be carried out, at least every three years, with the assistance of an external independent consultant, whose independence shall be assessed by the appointments committee.

In accordance with article 18.4.(j) of the Rules and Regulations of the Board, the appointments committee reported on the self-assessment by the board and its committees, which was carried out in 2017 with the support of an external firm whose independence was verified by the board.

The self-assessment includes a specific section for assessing the Group Executive Chairman, the Chief Executive Officer, the lead director and the secretary. The Group Executive Chairman led the assessment of the lead director, who in turn led that of the Group Executive Chairman.

The self-assessment exercise was based on a confidential and anonymous questionnaire and personal interviews with the directors. Moreover, best corporate governance practices at an international level and benchmarking with respect to 31 comparable international banks with regard to the composition and dedication of the board, the committees, remuneration and other aspects of corporate governance, in which the bank ranks very highly, were taken into consideration.

The assessment process focused on the following aspects:

- In relation to the board as a whole: size, composition, organisation and functioning; internal dynamics and culture (planning of meetings, director support and training); knowledge and diversity; and performance of the supervisory function. Matters regarding the future (strategy and internal and external factors that might affect the Group's performance) as well as what its challenges and priorities should be for 2018 were also assessed.
- In relation to committees: composition; functioning; board support and reporting; committee content; and their main challenges and priorities for 2018.
- In relation to the Group Executive Chairman: performance of her functions, leadership, defining the responsibilities of the lead director and those of the Chief Executive Officer, resulting in a clearer and defined the separation of functions, whereby those related to the bank's long-term strategy, culture and development of the management team correspond to the Group Executive Chairman.
- In relation to the Chief Executive Officer: performance of his functions and distribution of responsibilities with the Group Executive Chairman, whereby he is responsible for ordinary bank management activities.
- In relation to the lead director: performance of his functions; leadership; relations with other directors and with institutional investors.
- In relation to the secretary of the board: performance of his functions and contribution to the smooth functioning of the board and the committees.

The conclusions of this evaluation were presented to the board and the audit, appointments and remuneration committees and the supervision of risk, regulation and compliance committee, where applicable, and action plans were approved to implement the improvement measures and challenges identified.

For more information on this section, see the Group's annual report and the annual report of the appointments committee for financial year 2017 which will be published on the corporate website (www.santander.com).

C.1.20.ter Breakdown, if relevant, the business relationships that the facilitator or other of its group companies maintain with the company or other group companies.

The external advisor that provided assistance with the board self-assessment process, as a reference firm in this field, has advised Banco Santander, occasionally and never on an exclusive basis, in selection processes for new directors and managers carried out by the Group.

C.1.21 Indicate the cases in which directors must resign.

Without prejudice to the provisions of Royal Decree 84/2015, of 13 February, which implemented Act 10/2014, of 26 June on the ordering, supervision and solvency of credit institutions, regarding the honourability requirements for directors and the consequences of the loss of such honourability, the bylaws (article 56.2) and the Rules and Regulations of the Board (article 28.2) establish that directors shall tender their resignation to the Board of Directors and formally resign from their position if the board, upon the prior report of the appointments committee, deems it appropriate, in those cases that might adversely affect the operation of the board or the credit and reputation of the bank and, particularly, when they are prevented by any legal prohibition against or incompatibility from holding office.

Further, the Rules and Regulations of the Board (article 28.3) stipulate that proprietary non-executive directors must submit their resignations, in the corresponding numbers, when the shareholder that they represent parts with its shareholdings or significantly reduces them.

C.1.23 Are qualified majorities, other than those prescribed by law, required for any type of decisions?:

Yes ☐ No ☒

If applicable, describe the differences.

Not applicable.

C.1.24 Indicate whether there are any specific requirements, apart from those relating to the directors, to be appointed Chairman.

Yes ☐ No ☒

C.1.25 Indicate whether the chairman has the casting vote.

Yes ☒ No ☐

Matters where the chairman has the casting vote
According to article 47.5 of the bylaws and article 25.6 of the Rules and Regulations of the Board, the chairman has the casting vote to settle tied votes.

C.1.26 Indicate whether the bylaws or the board regulations set any age limit for directors:

Yes ☐ No ☒

Age limit for the Group Executive Chairman ☐

Age limit for the Chief Executive Officer ☐

Age limit for directors ☐

C.1.27 Indicate whether the bylaws or the board regulations set a limited term of office for independent directors different to the one included in the Standard.

Yes ☐

No ☒

Maximum number of years in office	There are none
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Article 529.duodecies.4.i) of the LSC establishes that a director who continuously holds a post for over 12 years can no longer be considered independent.

The appointment committee annually verifies the nature of the independent directors, in order to confirm or review such independence at the general meeting.

At year-end 2017, the average length of service for independent non-executive directors was 3.01 years.

C.1.28 Indicate whether the bylaws or board regulations stipulate specific rules on appointing a proxy to the board, the procedures thereof and, in particular, the maximum number of proxy appointments a director may hold. Also indicate whether there are any restrictions as to what categories may be appointed as a proxy other than those stipulated by law. If so, give brief details.

Article 47 1 and 2. of the By-Laws of the Bank prevent that:

“1. Meetings of the board shall be validly held when more than one-half of its members are present in person or by proxy.

2. The directors must attend the meetings held in person. However, if they cannot attend they may grant a proxy to another director, for each meeting and in writing, in order that the latter shall represent them at the meeting for all purposes. The non-executive directors may only grant a proxy to another non-executive director.”

Article 25.1 and 2) of the Rules and Regulations of the Board establishes that:

“1. Meetings of the board shall be validly held when more than one-half of its members are present in person or by proxy.

2. The directors shall endeavour to ensure that absences are reduced to cases of absolute necessity. When directors cannot attend personally, they may grant a proxy to another director, for each meeting and in writing, in order that the latter shall represent them at the meeting for all purposes. A director may hold more than one proxy. Non-executive directors may only grant a proxy to another non-executive director. The proxy shall be granted with instructions.”

In accordance with articles 17.10, 18.10, 19.9, 20.9, 21.6 and 22.5 of the Rules and Regulations of the Board, which concern the delegation of votes by the members of committees, the members of the executive committee, audit committee, appointments committee, remuneration committee, supervision of risk, regulation and compliance committee, responsible banking, sustainability and culture committee and the innovation and technology committee, may grant a proxy to another member, taking into account that non-executive directors may only grant such proxies to other non-executive directors. In the case of the audit committee, no member may hold more than two proxies, in addition to their own vote.

C.1.29 Indicate the number of board meetings held during the year, and how many times the board has met without the chairman's attendance. Attendance will also include proxies appointed with specific instructions.

Number of board meetings	15
Number of board meetings held without the chairman's attendance	0

If the chairman is an executive director, indicate the number of meetings held without the attendance or representation of any executive director and under the chairmanship of the lead director.

Number of meetings	0
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Indicate the number of meetings of the various board committees held during the year.

Number of meetings of the executive committee	47
Number of meetings of the audit committee	12
Number of meetings of the appointments committee	11
Number of meetings of the remuneration committee	11
Number of meetings of the risk supervision, regulation and compliance committee	12
Number of meetings of the innovation and technology committee	3

C.1.30 Indicate the number of board meetings held during the year with all members in attendance. Attendance will also include proxies appointed with specific instructions.

Number of meetings with all members present	13
% of attendance of the total votes cast during the year	98%

The percentage shown in the second box (98%) was calculated by dividing the number of attendances, including proxies with specific instructions, by the maximum possible number of attendances if every director had attended all board meetings.

	Committees						
	Board	Executive	Audit	Appointments	Remuneration	Risk supervision, regulation and compliance	Innovation and technology
Directors							
Average attendance	97%	95%	90%	100%	100%	95%	85%
Individual attendance							
Ms Ana Botín-Sanz de Sautuola y O'Shea	15/15	44/47					3/3
Mr José Antonio Álvarez Álvarez	15/15	46/47					3/3
Mr Bruce Carnegie-Brown	15/15	38/47		11/11	11/11	12/12	1/3
Mr Rodrigo Echenique Gordillo	14/15	44/47					1/3
Mr Matías Rodríguez Inciarte ¹	14/14	44/44					3/3
Mr Guillermo de la Dehesa Romero	15/15	47/47		11/11	11/11	11/12	3/3
Ms Homaira Akbari	14/15		6/6				3/3
Mr Ignacio Benjumea Cabeza de Vaca	15/15	47/47		11/11	11/11	12/12	3/3
Mr Javier Botín-Sanz de Sautuola y O'Shea	14/15						
Ms Sol Daurella Comadrán	14/15			11/11	11/11		
Mr Carlos Fernández González	15/15		10/12	11/11	2/2	10/11	
Ms Esther Giménez-Salinas i Colomer	15/15					6/6	3/3
Mr Ramiro Mato García-Ansorena ²	1/1	3/3	1/1			1/1	
Ms Belén Romana García	15/15		12/12			12/12	0/0
Ms Isabel Tocino Biscarolasaga ¹	14/14	42/44	11/11		9/9	11/11	
Mr Juan Miguel Villar Mir	13/15		3/6			4/6	

1. Withdrawal from position of director effective 28 November 2017.

2. Director since 28 November 2017.

On average, each of the directors has dedicated approximately 180 hours to board meetings. In addition, those who are members of the executive committee have dedicated approximately 235 hours; members of the audit committee 120 hours; members of the appointments committee 44 hours; members of the remuneration committee 44 hours; members of the risk supervision, regulation and compliance committee 120 hours and members of the innovation and technology committee 12 hours.

In accordance with the Rules and Regulations of the Board, any director may attend and participate but not vote at meetings of board committees of which they are not a member, by invitation of the chairman of the board and of the chairman of the respective committee, after having requested such attendance from the chairman of the board. Furthermore, all members of the board who are not also members of the executive committee may attend the meetings of the latter at least twice a year, for which purpose they shall be called by the chairman.

In 2017, there was regular attendance at executive committee meetings by directors who were not members thereof. During the year, directors that are not members of the executive committee attended an average of 10.9 meetings each, of the total of 47 meetings held in 2017.

C.1.31 Indicate whether the consolidated and individual financial statements submitted for authorisation for issue by the board are certified previously.

Yes ☒ No ☐

Identify, where applicable, the person(s) who certified the company's individual and consolidated financial statements prior to their authorisation for issue by the board:

Name	Position
Mr José Francisco Doncel Razola	Group Chief Accounting Officer

C.1.32 Explain the mechanisms, if any, established by the board of directors to prevent the individual and consolidated financial statements it prepares from being laid before the general shareholders' meeting with a qualified audit report.

The mechanisms adopted for such purpose (contemplated in article 62.3 of the bylaws and articles 17.1, 2, 3 and 4 b), c), d), e), f), g), h), and i) and 42.5 of the Rules and Regulations of the Board) can be summarised as follows:

- Strict processes for gathering the data necessary for the financial statements and for the preparation thereof by the services of the bank and the Group, all in accordance with legal requirements and generally accepted accounting principles.
- Review by the audit committee of the financial statements prepared by the services of the bank and of the Group. The audit committee is a body specialised in this area and solely comprised of independent non-executive directors. This committee serves as the normal channel of communication between the board and the external auditor.

In reference to the financial statements and management report for 2017, which will be submitted at the 2018 annual general meeting, the audit committee, at its meeting held on 8 February 2018, following its review, issued a favourable report on their content prior to their authorisation for issue by the board, which occurred at the meeting held on 13 February 2018 following certification by the Group Chief Accounting Officer.

In meetings held on 19 April, 19 July and 18 October 2017 and on 25 January 2018, the audit committee reported favourably on the financial statements at 31 March, 30 June, 30 September and 31 December 2017, respectively. These reports were issued prior to approval of the corresponding financial statements by the board and disclosure to the markets and regulators.

The financial statements for the Group expressly note that the audit committee has ensured that the 2017 interim financial information is prepared in accordance with the same principles and practices applied to the financial statements.

The audit committee has reported favourably on the condensed interim consolidated financial statements for the first half of 2017. These were prepared in accordance with prevailing international accounting principles and rules (specifically IAS 34 *Interim Financial Reporting*, as adopted by the European Union) and in accordance with article 12 of Royal Decree 1362/2007

Regular meetings were also held with the external auditor, both by the board of directors - to which the external auditor reported twice in 2017 - and by the audit committee - during the year, the external auditor attended all 12 meetings held by that committee, two of which addressed various aspects of its activity and were not attended by the bank's executives, providing sufficient time to detect any possible discrepancies with respect to the accounting criteria employed.

In the event of differences of opinion with the external auditor, if the board believes that its opinion must prevail, it shall provide a public explanation, through the chairman of the audit committee, of the content and scope of the discrepancy, and shall also endeavour to ensure that the auditor likewise discloses its considerations in this regard.

No reservations or qualifications have been made to the individual financial statements of the bank or to the consolidated financial statements of the Group over the last three tax years.

C.1.33 Is the secretary of the board also a director?

Yes ☐

No ☒

The person acting as the general secretary and the secretary of the board does not need to be a director.

C.1.35 Indicate and explain, where applicable, the specific mechanisms implemented by the company to preserve the independence of the auditor, financial analysts, investment banks and rating agencies.

a. External auditors

PricewaterhouseCoopers Auditores, S.L. (PwC) audited Santander Group's individual and consolidated financial statements in 2017.

In accordance with article 529.4 of the Spanish Limited Liability Companies Law and articles 17.4.c) and 42 of the Rules and Regulations of the Board, relations with the external auditor are channelled through the audit committee, which is responsible for ensuring the independence of the external auditor.

Article 42 of the Rules and Regulations of the Board establishes that:

All relations of the board of directors with the Company's external auditor shall be channelled through the audit committee.

Notwithstanding the foregoing, the external auditor shall attend the meetings of the board of directors and the audit committee at least twice a year in order to submit its report on the annual accounts and regarding semi-annual financial information so that all the directors have access to as much information as possible regarding the content and conclusions of the auditor's reports relating to the Company and the Group. For such purposes, one of these meetings shall be held in order for the external auditor to report on the work carried out and on the changes in the Company's accounting situation and risks.

The board of directors shall not hire as external auditor those audit firms at which the fees intended to be paid to them, for any and all services, exceed the limits set forth at any time by applicable law.

No services shall be contracted with the audit firm, other than audit services proper, that might risk the independence of such firm.

The board of directors shall make public in the annual report the overall amount of fees paid by the Company to the audit firm, including information regarding fees for professional services other than auditing.

5. *The board of directors shall use its best efforts to prepare the accounts such that there is no room for reservations or qualifications by the external auditor. However, if the board believes that its opinion must prevail, it shall provide a public explanation, through the chairman of the audit committee, of the content and scope of the discrepancy and shall also endeavour to ensure that the external auditor likewise discloses its considerations in this regard."*

In order to properly exercise its decision-making powers in connection with commissioning the external auditor to provide non-audit services, at the meeting held on 28 June 2016 the Board of Directors approved, at the proposal of the audit committee, the policy for endorsing the non-audit services provided by the external auditor which, in line with the latest national and international practices, regulates the procedure for endorsing these services provided by the Group's external auditor, as well as the system for capping fees. The audit committee must endorse any decision to arrange non-audit services insofar as these are not prohibited by applicable regulations, having first properly assessed any threats to the auditor's independence and the safeguard measures applied in accordance with these regulations.

The fees for the audit services provided by the external auditor of Banco Santander, S.A. to the various Group companies were as follows (figures corresponding to PwC in 2016 and 2017, and Deloitte in 2015):

	Millions of euros		
	2017	2016	2015
Audit	76.2	73.7	49.6
Audit-related services	13.2	7.2	46.9
Tax advisory services	1.3	0.9	9.1
Other services	3.3	3.6	12.6
Total	94.0	85.4	118.2

The "Audits" heading includes fees paid for:

- Auditing the individual and consolidated financial statements of Banco Santander, S.A. and, as the case may be, the Group companies.
- The integrated audit carried out for the purpose of filing the financial statements with the US Securities and Exchange Commission (SEC) using Form 20-F for those Group companies currently required to do so.
- The internal control audit (SOX) for those Group companies required to do so.
- The audit of the consolidated financial statements at 30 June, and the consolidated quarterly limited reviews of Banco Santander S.A. for the Brazilian regulator, dated 31 March, 30 June and 30 September, as well as the mandatory regulatory reports required from the auditor in the various places where Group Santander is established.

The main items included in "Audit-related services" refer to aspects such as the issuance of comfort letters and other services required by other regulations in relation to aspects such as, for example, securitisation.

The services commissioned to our auditors meet the independence requirements provided in the Spanish Audit Law (Ley de Auditoría de Cuentas) and the US Securities and Exchange Commission (SEC) and Public Accounting Oversight Board (PCAOB) rules applicable to the Group, and they do not involve in any case the performance of any work that is incompatible with the audit function.

Lastly, in 2017 the Group commissioned services to audit firms other than PwC in the amount of EUR 115.6 million (EUR 127.9 million and EUR 117.4 million to audit firms other than PwC in 2016 and Deloitte in 2015, respectively).

The audit committee understands that there are no objective reasons for doubting the independence of the external auditor. For these purposes, in order to assess the effectiveness of the external audit function, this committee:

1. Has revised all services rendered by the auditor, including audit and audit-related services, tax advisory services and the other aforementioned services, verifying that services provided by the Group's auditor meet the independence requirements set out in Spanish Audit Law (Ley de Auditoría de Cuentas), the US Securities and Exchange Commission (SEC) rules, the Public Accounting Oversight Board (PCAOB) rules applicable to the Group and the Rules and Regulations of the Board.
2. Has verified the ratio of fees received by the auditor during the year for non-audit, audit-related services to total fees received by the auditor for all services provided to the Group, with this ratio standing at 4.6%.

As a reference, in accordance with the available information on the main companies whose shares are traded in Spanish organised markets, fees that, on average, were paid to their auditors in 2017 for non-audit and related services accounted for 9% of total fees.

3. Has verified the ratio of fees paid for all items relating to the services provided to the Group to total fees generated by the audit firm in 2017. The Group's total fees paid account for less than 0.3% of PwC's total revenues.
4. Has reviewed the banking transactions performed with companies related to the external auditor, concluding that no transactions have been carried out that compromise the external auditor's independence.

Therefore, the audit committee, at the meeting of 8 February 2018, issued a favourable report on the independence of the auditor, stating its position on matters including the performance of additional non-audit services.

The aforesaid report, issued prior to the auditor's report, includes the content required under applicable regulations.

b. Financial analysts

The Shareholder and Investor Relations department channels communications with institutional shareholders and financial analysts that cover Santander shares.

Specifically, under article 37.1 of the Rules and Regulations of the Board, the board has defined and promotes a bank policy of communication and contact with shareholders, institutional investors and proxy advisors that complies in full with market abuse regulations and accords equitable treatment to shareholders in the same position.

Article 38 of the Rules and Regulations of the Board governs the board's relationship with institutional investors and proxy advisors.

Article 41 of the Rules and Regulations of the Board governs the board's relationship with the markets.

c. Investment banks and rating agencies

The bank complies with the "Guidelines for the release of privileged information to third parties" published by the National Securities Market Commission on 9 March 2009, which expressly indicates that financial institutions and rating agencies are recipients of that information. It also follows the "Recommendations regarding informational meetings with analysts, institutional investors and other stock market professionals" published by the National Securities Market Commission on 22 December 2005.

In particular, when the bank is advised in a transaction by a third party and, within the context of these services, this party receives privileged information, the bank includes the names of the people who have had access to such insider information on a list drawn up by the compliance department, and alerts these people and/or institutions to the fact that they are also subject to the same applicable legislation and must draw up their own list of insiders. These entities will also provide a description of the internal mechanisms they use to preserve their independence.

C.1.36 Indicate whether the company has changed its external audit firm during the year. If so, identify the incoming audit firm and the outgoing auditor:

Yes No ☒

Explain any disagreements with the outgoing auditor and the reasons for the same:

Yes ☐ No ☒

C.1.37 Indicate whether the audit firm performs non-audit work for the company and/or its group. If so, state the amount of fees paid for such work and the percentage they represent of all fees invoiced to the company and/or its group.

Yes ☒ No ☐

	Company	Group	Total
Amount of non-audit work (thousands of euros)	875	3,472	4,347
Amount of non-audit work as a % of the total amount billed by the audit firm	0.9%	3.7%	4.6%

For further information see section C.1.35 a) above.

C.1.38 Indicate whether the audit report on the previous year's financial statements is qualified or includes reservations. Indicate the reasons given by the chairman of the audit committee to explain the content and scope of those reservations or qualifications.

Yes ☐ No ☒

C.1.39 Indicate the number of consecutive years during which the current audit firm has been auditing the financial statements of the company and/or its group. Likewise, indicate for how many years the current firm has been auditing the financial statements as a percentage of the total number of years over which the financial statements have been audited:

	Company	Group
Number of consecutive years	2	2

	Company	Group
Number of years audited by current audit firm/No. of years the company's financial statements have been audited (%)	5.555%	5.714%

C.1.40 Indicate and give details of any procedures through which directors may receive external advice:

Yes ☒

No ☐

Procedures
<p>Article 32 of the Rules and Regulations of the Board expressly recognises that directors are entitled to be assisted by experts in the performance of their duties and thus are entitled to ask the board, through the general secretary, to hire external advisers (legal, accounting, financial, technological, recruitment or other specialists) at the bank's cost, to deal with specific issues of special significance or complexity arising during the performance of their duties. The board may only reject such requests with good reason.</p> <p>The Rules and Regulations of the Board expressly recognise the right of the audit (article 17.9), appointments (article 18.9), remuneration (article 19.8) and risk supervision, regulation and compliance (article 20.8) committees to be assisted in the performance of their duties by requesting the hiring of legal, accounting, financial and other advisers, through the general secretary. These services shall be paid for by the Company.</p>

C.1.41 Indicate whether there are procedures for directors to receive the information they need in sufficient time to prepare for meetings of the governing bodies.

Yes ☒

No ☐

Procedures

Article 24.2 of the Rules and Regulations of the Board stipulates that the calendar of board meetings will be established annually, together with proposed informational agendas which, if modified, must be duly reported to each Director. The board shall also keep a formal list of matters reserved for discussion by it and shall formulate a plan for the distribution of such matters between the ordinary meetings contemplated in the estimated calendar approved by the board (article 24.6 of the Rules and Regulations of the Board).

Article 24.2, paragraphs 2 and three, add that meetings must be called 15 days in advance by the Board Secretary and the relevant documentation for each meeting (draft agenda, presentations, minutes to prior meetings) generally must be sent to the directors four business days in advance of the board meeting via secure electronic means.

The Board committees also approve an annual calendar of meetings and an annual work plan. Additionally, the relevant documentation for each meeting (draft agenda, presentations, minutes of prior meetings, other support documentation) generally must be provided to the members of the respective committees 3 days in advance of the meeting (articles 17.7, 18.7, 19.5, 20.6, 21.5 and 22.4 of the Rules and Regulations of the Board).

The information provided to the directors prior to the meetings is specifically for the purpose of preparing for these meetings and is intended for such purpose. In the opinion of the board, this information is complete and is sent sufficiently in advance.

In addition, article 31 of the Rules and Regulations of the Board expressly vests directors with the right to request and obtain information regarding any aspect of the bank and its subsidiaries, whether domestic or foreign, as well as the right of inspection, which allows them to examine the books, files, documents and any other records of corporate transactions, and to inspect the premises and facilities of these companies.

Directors also have the right to request and obtain, through the secretary, such information and advice as deemed necessary for the performance of their duties (article 24.4 of the Rules and Regulations of the Board).

Lastly, in accordance with articles 16.7 and 31.3 of the Rules and Regulations of the Board, any director may attend and participate but not vote at meetings of board committees of which he or she is not a member, by invitation of the chairman of the board and of the chairman of the respective committee, after having requested such attendance from the chairman of the board. Furthermore, all members of the board who are not also members of the executive committee may attend the meetings of the latter at least twice a year, for which purpose they shall be called by the chairman.

C.1.42 Indicate and, where appropriate, give details of whether the company has established rules obliging directors to inform the board of any circumstances that might harm the organisation's name or reputation, tendering their resignation as the case may be:

Yes ☒

No ☐

Explain the rules
As part of the duty of loyalty of the directors, article 36 of the Rules and Regulations of the Board establishes the obligation of directors to report any circumstances that might harm the good name or reputation of the bank, particularly any criminal charges.
When those circumstances arise and, in particular, when there is any case of incompatibility or legal prohibition, the directors involved must tender their resignation and formally execute that resignation if the board, after having obtained a report from the appointments committee, deems it advisable, as is stipulated by article 56.2 of the bylaws and 28.2 of the Rules and Regulations of the Board.

C.1.43 Indicate whether any director has notified the company that they have been indicted or tried for any of the offences stated in article 213 of the Spanish LSC:

Yes ☐

No ☒

Name of the director	Criminal proceedings	Remarks

Indicate whether the board of directors has examined this matter. If so, provide a justified explanation of the decision taken as to whether or not the director should continue to hold office or, if applicable, detail the actions taken or to be taken by the board.

Not applicable.

Yes ☐

No ☒

Decision/action taken	Justified explanation

C.1.44 List the significant agreements entered into by the company which come into force, are amended or terminate in the event of a change of control of the company due to a takeover bid, and their effects.

None.

C.1.45 Identify, in aggregate form and provide detailed information on, agreements between the company and its officers, executives and employees that provide indemnities for the event of resignation, unfair dismissal or termination as a result of a takeover bid or other operations.

Number of beneficiaries*	18
Senior Executive Vice Presidents	In 2013, all remaining golden parachutes were ended for senior executives still entitled to them.
Other employees	A number of employees have a right to compensation equivalent to one to two years of their basic salary in the event of their contracts being terminated by the bank in the first two years of their contract. In addition, for the purposes of legal compensation, in the event of redundancy a number of employees are entitled to recognition of length of service including services provided prior to being contracted by the bank; this would entitle them to higher compensation than they would be due based on their actual length of service with the bank itself.

* Data at 31 December 2017.

Indicate whether these agreements must be reported to and/or authorised by the governing bodies of the company or its group:

	Board of directors	General Shareholders' Meeting
Body authorising clauses	X	

	YES	NO
Is the general shareholders' meeting informed of such clauses?	X	

C.2 Board committees

C.2.1 Give details of all the board committees, their members and the proportion of executive, independent and other external directors.

The membership of board committees described in the tables in this section corresponds to the situation at year-end 2017.

EXECUTIVE COMMITTEE

Name	Position	Type
Ms Ana Botín-Sanz de Sautuola y O'Shea	Chairman	Executive director
Mr José Antonio Álvarez Álvarez	Member	Executive director
Mr Bruce Carnegie-Brown	Member	Independent non-executive director
Mr Rodrigo Echenique Gordillo	Member	Executive director
Mr Guillermo de la Dehesa Romero	Member	Non-executive director (neither proprietary nor independent)
Mr Ignacio Benjumea Cabeza de Vaca	Member	Non-executive director (neither proprietary nor independent)
Mr Ramiro Mato García-Ansorena	Member	Independent non-executive director
Mr Jaime Pérez-Renovales	Secretary	Non-director

% of executive directors	42.86%
% of proprietary directors	0%
% of independent directors	28.57%
% of other non-executive directors	28.57%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The executive committee is regulated by articles 51 of the bylaws and 16 of the Rules and Regulations of the Board.

Article 51 of the By-laws of the bank:

- 1. The executive committee shall consist of a minimum of five and a maximum of twelve directors. The chairman of the board of directors shall also be the chairman of the executive committee.*
- 2. Any permanent delegation of powers to the executive committee and all resolutions adopted for the appointment of its members shall require the favorable vote of not less than two-thirds of the members of the board of directors.*
- 3. The permanent delegation of powers by the board of directors to the executive committee shall include all of the powers of the board, except for those which cannot legally be delegated or which may not be delegated pursuant to the provisions of these bylaws or of the rules and regulations of the board.*
- 4. The executive committee shall meet as many times as it is called to meeting by its chairman or by the vice chairman replacing him.*

5. *The executive committee shall report to the board of directors on the affairs discussed and the decisions made at its meetings and shall make available to the members of the board a copy of the minutes of such meetings.*

Article 16 of the Rules and Regulations of the Board:

The executive committee shall consist of a minimum of five and a maximum of twelve directors. The chairman of the board of directors shall also be the chairman of the executive committee.

The board of directors shall endeavour to ensure that the size and qualitative composition of the executive committee conform to standards of efficiency and reflect the guidelines for determining the composition of the board.

Any permanent delegation of powers to the executive committee and all resolutions adopted for the appointment of its members shall require the favourable vote of not less than two-thirds of the members of the board of directors.

The permanent delegation of powers by the board of directors to the executive committee shall include all of the powers of the board, except for those that may not be delegated under the law or which may not be delegated pursuant to the provisions of the Bylaws or of these rules and regulations.

The executive committee shall meet as many times as it is called to meeting by its chairman or by the vice chairman replacing him. As a general rule, the executive committee shall meet on a weekly basis, in accordance with the schedule of monthly meetings approved by the committee every year. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

Meetings of the executive committee shall be validly held when more than one-half of its members are present in person or by proxy. The committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member, although non-executive directors may only represent another non-executive director. The resolutions of the executive committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.

All members of the board who are not also members of the executive committee may attend the meetings of such executive committee at least twice a year, for which purpose they shall be called by the chairman.

The executive committee, through its chairman, shall report to the board of directors on the affairs discussed and the decisions made in the course of its meetings and shall provide a copy of the minutes of such meetings to the members of the board. The supporting documentation that has been provided to the executive committee shall also be made available to all directors

The permanent delegation of powers by the board of directors to the executive committee includes all of the board's powers, except for those that may not be delegated under the law or which may not be delegated pursuant to the provisions of the By-laws or which are reserved exclusively for the board in accordance with Article 3 of the Rules and Regulations of the Board of Directors:

- (a) *Approval of the general policies and strategies of the Company, and the supervision of their application, including, without limitation:*
 - (i) *strategic or business plans, management objectives and annual budget;*
 - (ii) *investment and financing policy;*
 - (iii) *capital and liquidity strategy and policy;*

- (iv) *tax strategy;*
- (v) *dividend and treasury stock policy;*
- (vi) *policy for approving new products, business activities and services;*
- (vii) *policy on corporate governance and internal governance of the Company and its Group, including the definition of its organisational structure, which should favour the effective and prudent management of the Company and its Group and the effective supervision and management of all risks and ensure that the internal control functions (risk, compliance and internal audit) are independent of the business lines and can effectively perform their role;*

In addition, and in relation to defining and overseeing the structure of the Group of companies of which the Company is the controlling entity, the board will ensure that it is in line with the business strategy and the risk appetite and strategy, and will establish mechanisms to ensure that all entities that make up the Group know their place within these strategies and have governance rules, policies and procedures in place which are in line with those established by the board of directors for the whole Group.

- (viii) *policy on outsourcing of services or activities;*
- (ix) *policy on control and management of risks, including tax risks;*

In relation to exercising its responsibility for risk management, the board of directors shall:

- (1) *spend sufficient time considering risk related issues. In particular, it will actively participate in the management of all substantial risks laid down in solvency laws, it will ensure that appropriate resources are assigned for risk management, and it will be involved in asset valuation, the use of external credit ratings and the internal models regarding such risks; and*
- (2) *approve and periodically review risk culture and the framework of risk appetite of the Company and its Group, including the corresponding strategies and policies on risk assumption, management, supervision and reduction of the risks that the entity is or could be exposed to, even those arising in the macroeconomic situation in which it operates in relation to the phase of the economic cycle, ensuring that said culture, strategies and policies are aligned with the corporate governance and internal governance systems, strategic, capital and financing plans and with remuneration policies and are communicated and known by the employees.*

To that end, the board of directors will determine, along with the risk supervision, regulation and compliance committee, the nature, the quantity, the format and the frequency of the information on risks that they should receive and it will be able to access any risk-related information, including information about non-compliance with the established risk limits and about recommendations and proposed measures for its redress;

- (x) *remuneration policies for the personnel of the Company and its Group;*
- (xi) *corporate culture and values, including strategy on responsible business and sustainability;*
- (xii) *regulatory compliance policy, including the approval of codes of conduct, the conflict of interest policy, as well as the adoption and implementation of organisational and management models that include appropriate measures for oversight and control in order to prevent crimes or significantly reduce the risk of commission thereof (criminal risk prevention model). The board shall also ensure that these policies and codes are duly communicated to and known by staff.*

- (b) *Approval of policies for the provision of information to and for communication with shareholders, markets and public opinion, and supervision of the process of dissemination of information and communications relating to the Company. The board assumes the duty to promptly provide the markets with accurate and reliable information, especially in connection with the shareholding structure, any substantial amendments to the rules of governance, related-party transactions of particular importance and treasury stock.*
- (c) *Approval of the financial information that the Company must make public on a periodic basis based on its status as a listed company.*
- (d) *Preparation of the annual accounts and presentation to the general shareholders' meeting.*
- (e) *Supervision and assurance of the integrity of the internal information and control systems and of the accounting and financial information systems, including operational and financial control and compliance with applicable law.*
- (f) *Upon a proposal from the audit committee, approval of the proposal of direction and the annual work programme for internal audit, ensuring that internal audit activities are primarily focused on the Company's significant risks, and supervision of the implementation of this annual programme, after the prior involvement of the audit committee and the risk supervision, regulation and compliance committee.*
- (g) *Calling the general shareholders' meeting and preparing the agenda and proposed resolutions.*
- (h) *Approval of investments or transactions of any kind that, due to their elevated amount or special features, are strategic in nature or entail a significant tax risk, unless such approval must be given by the shareholders at a general shareholders' meeting, pursuant to the provisions of article 20 of the Bylaws.*
- (i) *Authorisation for the creation or acquisition of interests in special purpose entities or entities registered in countries or territories considered to be tax havens, and any other transactions or operations of a similar nature that, due to the complexity thereof, might impair the transparency of the Company and its Group.*
- (j) *Determination of its organisation and operation and, specifically, approval and amendment of these rules and regulations.*
- (k) *Oversight, control and periodic evaluation of the effectiveness of the corporate governance and internal governance system and of the regulatory compliance policies, as well as adoption of appropriate measures to remedy any deficiencies thereof.*
- (l) *Design and supervision of the director selection policy, which shall include the diversity policy and objectives and the suitability policy, and of the succession plan for the directors (including those applicable to the chairman and to the chief executive officer) and for the other members of senior management, pursuant to the provisions of article 29 of these rules and regulations.*
- (m) *Selection, appointment on an interim basis (co-option) and continued evaluation of directors.*
- (n) *Selection, appointment and, if applicable, removal of the other members of senior management and heads of the internal control functions and other key positions at the Company, as well as effective supervision thereof through oversight of the management activity and continued evaluation of such officers.*
- (o) *Approval of the remuneration to which each director is entitled, within the framework of the provisions of the Bylaws and of the director remuneration policy approved by the shareholders at the general shareholders' meeting.*

- (p) *Approval of the contracts governing the performance by directors of duties other than those inherent in their capacity as such and the remuneration to which they are entitled for the performance of additional duties other than the duties of supervision and collective decision-making that they discharge in their capacity as mere members of the board.*
- (q) *Definition of the basic conditions of senior management contracts, as well as approval of the remuneration of the latter and the key elements of the remuneration of those other officers or employees who, although not part of senior management, assume risks or are assigned to the Company's control functions (i.e., internal audit, risk or compliance) or receive a global remuneration that takes them on the same remuneration bracket as senior managers and risk takers and whose professional activities have a material impact on the Group's risk profile (all of whom comprise, together with senior management and the Company's board of directors, the "Identified Staff", which will be defined at any given time in accordance with applicable regulations).*
- (r) *Approval of related-party transactions in accordance with the provisions of article 40 of these rules and regulations, except in cases in which such power is legally vested in the shareholders acting at a general meeting.*
- (s) *Authorisation or waiver of the obligations arising from the duty of loyalty provided for in article 36 of these rules and regulations, except in cases in which such power is legally vested in the shareholders acting at a general meeting.*
- (t) *Preparation of any kind of report required of the board of directors by law, as long as the transaction covered by the report may not be delegated.*
- (u) *Exercise of such powers as the shareholders acting at a general meeting have delegated to the board of directors, unless the shareholders have expressly authorised the board to delegate them in turn.*
- (v) *And those specifically provided for in these rules and regulations.*

The powers set out in points (a)(vii) second paragraph (only where related to transactions that do not need a report from the audit committee pursuant to article 17.4.(h) below), (c), (h), (i), (j) and (r) above may be exercised by the executive committee whenever advisable for reasons of urgency, with a subsequent report thereof to the board for ratification, at the first meeting thereafter held by it.

During 2017 the executive committee took action relating to various areas of the bank and the Group and dealt with matters relating to the following, among others:

- **Chairman information:** the chairman of the board of directors, who also chairs the executive committee, regularly reported on certain aspects relating to Group management and institutional issues.
- **Corporate transactions:** the committee analysed and, where applicable, approved corporate transactions carried out by the Group (investments and divestments, joint ventures, capital transactions, etc.).
- **Risks:** the committee was regularly informed about the risks facing the Group and, within the framework of the risk governance model, made decisions about transactions that must be approved by it due to their amount or relevance.
- **Subsidiaries:** the committee received reports on the performance of the various units and, in line with current internal procedures, it authorised transactions and appointments of directors of subsidiaries.

- **Capital and liquidity:** the committee received frequent information on the performance of capital ratios and of the measures being used to optimise them, in addition to reviewing regulatory plans.
- **Activities with supervisors and regulatory matters:** the committee was regularly informed of the initiatives and activities of supervisors and regulators, in addition to projects in order to ensure compliance with its recommendations and regulatory changes.
- **Earnings:** the committee was also kept up to date on Group earnings, and their impact on investors and analysts.
- **Other matters:** the committee was kept continuously and fully informed of the performance of the various business areas of the Group, through the management reports or specific reports on determined subjects submitted thereto. It was also informed of various projects relating to the transformation and development of the Group's culture (Simple, Personal and Fair).

Indicate whether the composition of the executive committee reflects the participation within the board of the different types of directors.

Yes ☐

No ☒

Pursuant to article 16.2 of the Rules and Regulations of the Board, "*the board of directors shall endeavour to ensure that the size and qualitative composition of the executive committee conform to standards of efficiency and reflect the guidelines for determining the composition of the board.*"

The executive committee is a basic instrument in the corporate governance at the Bank and its Group and, given the nature of the executive committee and its general delegated powers, driven by the objective of rationalise and seek efficiency when taking decisions, the board considers it sufficient to use the efficiency criteria set out in article 16.2. of the Rules and Regulations of the Board and include the executive directors on the committee without discounting the participation of external directors, and particularly, independents, seeking to ensure that its composition reflects, as far as possible, the composition of the board.

Although the composition of the executive committee is not identical to that of the board, the bank considers that it complies with the spirit of recommendation 37 of the Good Governance Code of Listed Companies and does not consider it advisable to increase the number of the members of the executive committee solely to facilitate the composition of that committee being identical to the board in terms of the represented categories, since this would mitigate the agility and frequency of the decisions taken by the executive committee. The bank therefore considers the composition of the executive committee to be balanced and it consists of seven directors, three executive directors and four non-executive or external directors, of which two are independent and two are neither proprietary nor independent such that the number of executive directors is not higher than the number of external or non-executive directors. Further, the executive committee informs the board on a timely basis of its activities and the resolutions adopted in accordance with the authority delegated by the board, which is the essential core of the Bank's management and supervision.

Following the resignation of Mr Matías Rodríguez Inciarte at year-end 2017, the composition of the executive committee offers a more accurate reflection of the participation of the different types of director on the board.

Furthermore, pursuant to article 16.7 of the Rules and Regulations of the Board, "*all members of the board who are not members of the executive committee may attend the meetings of the latter at least twice a year, for which purpose they shall be called by the chairman*". In this respect, as stated in section C.1.30 above, in 2017 non-executive members regularly took part in executive committee meetings. In particular, non-executive committee members attended an average of 10.9 meetings out of a total of 47 meetings in 2017.

Finally, and in accordance with the bylaws (articles 45.1 and 5) and the Rules and Regulations of the Board (articles 12.1 and 3) the secretary to the second committee is the secretary to the Board of Directors.

AUDIT COMMITTEE

Name	Position	Type
Ms Belén Romana García	Chairman	Independent non-executive director
Ms Homaira Akbari	Member	Independent non-executive director
Mr Carlos Fernández González	Member	Independent non-executive director
Mr Ramiro Mato García-Ansorena	Member	Independent non-executive director
Mr Jaime Pérez-Renovales	Secretary	Non-director

% of proprietary directors	0%
% of independent directors	100%
% of other non-executive directors	0%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The committee is regulated by article 53 of the bylaws and article 17 of the Rules and Regulations of the Board.

Article 53 of the bylaws:

1. *The audit committee shall consist of a minimum of three directors and a maximum of nine, all of whom shall be external or non-executive, with independent directors having majority representation.*
2. *The board of directors shall appoint the members of the audit committee taking into account their knowledge, skills and experience in the areas of accounting auditing or risk management, such that, as a whole, the audit committee has the appropriate technical knowledge regarding the Company's sector of activity.*
3. *The audit committee must in all events be presided over by an independent director, who shall also be knowledgeable about and experienced in matters of accounting, auditing or risk management. The chairman of the audit committee shall be replaced every four years, and may be re-elected once after the passage of one year from the date on which his term of office expired.*
4. *The audit committee shall have at least the following powers and duties:*
 - i) *Have its chairman and/or secretary report to the general shareholders' meeting with respect to matters raised therein by shareholders regarding its powers and, in particular, regarding the result of the audit, explaining how such audit has contributed to the integrity of the financial information and the role that the committee has performed in the process.*

- ii) *Supervise the effectiveness of the Bank's internal control and internal audit, and discuss with the external auditor any significant weaknesses detected in the internal control system during the conduct of the audit, all without violating its independence. For such purposes, if applicable, the audit committee may submit recommendations or proposals to the board of directors and set the corresponding period for compliance therewith.*
- iii) *Supervise the process of preparation and submission of regulated financial information and submit recommendations or proposals intended to safeguard its integrity to the board of directors.*
- iv) *Propose to the board of directors the selection, appointment, re-election and replacement of the external auditor, taking responsibility for the selection process in accordance with applicable law, as well as the terms of its engagement, and regularly gather information therefrom regarding the audit plan and the implementation thereof, in addition to preserving its independence in the performance of its duties.*
- v) *Establish appropriate relations with the external auditor to receive information on those issues that might entail a threat to its independence, for examination by the audit committee, and on any other issues relating to the financial statements audit process, and, when applicable, the authorisation of services other than those which are prohibited, under the terms established in the law applicable to the activity of audit of accounts, as well as maintain such other communication as is provided for therein*
- vi) *In any event, the audit committee shall receive annually from the external auditor written confirmation of its independence in relation to the Company or to entities directly or indirectly related thereto, as well as detailed and individualized information regarding additional services of any kind provided by the aforementioned auditor, or by persons or entities related thereto, and the fees received by such entities pursuant to the provisions in the law on the activity of audit of accounts.*
- vii) *Issue, on an annual basis and prior to the issuance of the auditor's report, a report stating an opinion on whether the independence of the external auditor is compromised. Such report shall, in all cases, contain a reasoned evaluation regarding the provision of each and every one of the additional services mentioned in subsection (v) above, considered individually and as a whole, other than of legal audit and with relation to the rules on independence or to the law on the activity of audit of accounts.*
- viii) *Previously report to the board of directors regarding all the matters established by law, the bylaws and in the rules and regulations of the board, and in particular regarding:*
 - a) *the financial information that the company must publish from time to time;*
 - b) *the creation or acquisition of interests in special-purpose entities or with registered office in countries or territories that are considered tax havens; and*
 - c) *related-party transactions.*

The provisions in paragraphs (iv), (v) and (vi) are without prejudice to the law on auditing of accounts.

5. The audit committee shall meet as many times as it is called to meeting upon resolution made by the committee itself or by the chairman thereof, and at least four times per year. Any member of the management team or of the Company's personnel shall, when so required, attend the meetings of the audit committee, provide it with his cooperation and make available to it such information as he may have in his possession. The audit committee may also require that the external auditor attend such meetings. One of its meetings shall be devoted to preparing the information within the committee's scope of authority that the board is to approve and include in the annual public documents.

6. Meetings of the audit committee shall be validly held when at least one half of its members are present in person or by proxy. The committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have a tie-breaking vote. The committee members may grant a proxy to another member. The resolutions of the audit committee shall be recorded in a minute book, and every one of such minutes shall be signed by the chairman and the secretary.

7. The rules and regulations of the board shall further develop the rules applicable to the audit committee established in this article

Article 17 of the Rules and Regulations of the Board:

1. The audit committee shall consist of a minimum of three and a maximum of nine directors, all of whom shall be external or non-executive, with independent directors having majority representation.

2. The board of directors shall appoint the members of the audit committee taking into account their knowledge, qualifications and experience in the areas of finance, accounting, auditing, internal control, information technology, business or risk management, such that, as a whole, the audit committee has the appropriate technical knowledge regarding the Company's sector of activity.

3. The audit committee shall in any case be presided over by an independent director who is a financial expert and is therefore knowledgeable about and experienced in matters of accounting, auditing or risk management. The chairman of the audit committee shall be replaced every four years, and may be re-elected after the passage of one year from the end of his preceding term.

4. The audit committee shall have the following functions and any others provided for by applicable law:

a) Have its chairman and/or secretary report to the shareholders at the general shareholders' meeting with respect to matters raised therein by shareholders regarding its powers and, specifically, regarding the results of the audit, explaining how such audit has contributed to the integrity of the financial information and the role that the committee has played in such process.

b) Review the accounts of the Company and the Group, monitor compliance with legal requirements and the proper application of generally accepted accounting principles, and report on the proposals for alterations to the accounting principles and standards suggested by management.

c) In connection with the Company's external auditor:

(i) With respect to the appointment thereof, the audit committee shall have the following powers:

(1) Submit to the board of directors the proposals for selection, appointment, re-election and replacement of the external auditor, assuming responsibility for the selection procedure established by applicable law, as well as the terms of the contract therewith. The committee shall favour the Group's external auditor also assuming responsibility for auditing the companies making up the Group.

(2) Ensure that the Company gives public notice of the change of external auditor in the form of a material fact (hecho relevante), attaching to such notice a statement regarding the possible existence of disagreements with the outgoing external auditor and, if any have existed, regarding the content thereof, and in the event of resignation of the external auditor, examine the circumstances giving rise thereto.

(ii) *With respect to the conduct of the audit, the audit committee shall:*

- (1) Establish appropriate relationships with the external auditor in order to receive information regarding matters that might entail a threat to its independence, for examination by the committee, as well as any other information related to the development of the auditing procedure and such other communications as are provided for in the laws on auditing of accounts and in audit regulations; serve as a channel of communication between the board and the external auditor, assessing the results of each audit and the response of the management team to its recommendations, and acting as a mediator in the event of disagreement between the board and the external auditor regarding the principles and standards to be applied in the preparation of the financial statements. Specifically, it shall endeavour to ensure that the accounts ultimately drawn up by the board are submitted to the shareholders at the general shareholders' meeting without any qualifications, pursuant to the provisions of article 42.5 below.*
- (2) Regularly gather information from the external auditor regarding the audit plan and the implementation thereof.*
- (3) Periodically evaluate the scope of the audit and the frequency with which the consolidated financial statements of the Group are subject to external audit.*
- (4) Supervise the fulfilment of the audit contract, endeavouring to ensure that the opinion on the annual accounts and the main contents of the auditor's report are set forth in a clear and accurate fashion.*
- (5) Ensure that the external auditor attends the meetings of the board of directors provided for in article 42.1 in fine of these rules and regulations.*
- (6) Ensure that the external auditor issues a report with respect to the internal control over financial reporting system.*
- (7) Verify that senior management and the board take into account the conclusions and recommendations of its reports.*
- (8) Perform a final evaluation of the actions of the auditor and how it has contributed to the integrity of the financial information, including, among other parameters, its knowledge of the business; the frequency and quality of its communications; the opinion that key persons in the Company's management have of them, especially in the internal audit area; the public results of the auditor's quality controls; and the transparency reports; and, if applicable, report to the board of directors on any significant aspects of said evaluation.*

- (iii) *And with respect to the independence of the auditor and the provision of services other than audit work, the audit committee shall ensure that the Company and the external auditor comply with applicable regulations regarding the provision of such services, the limits on concentration of the external auditor's business and, in general, all other regulations governing the external auditor's independence, collecting for this purpose the information needed to assess the independence thereof from sources inside or outside of the Company and approving internal policies of the Company regarding personal situations and prohibiting the provision of certain services by the auditor, the approval of the provision of non-audit services, and regarding compliance with prohibitions after the audit work has been completed. For purposes of ensuring the independence of the external auditor, the audit committee shall take note of those circumstances or issues that might risk such independence and any others related to the development of the auditing procedure. And, specifically, it shall ensure that the remuneration of the external auditor for its work does not compromise the quality or independence thereof, shall establish an indicative limit on the fees to be received by the external auditor for non-audit services, and shall verify the percentage that the fees paid for any and all reasons represent out of the total income of the audit firm, as well as the seniority of the partner who leads the audit team in the provision of such services to the Company.*

In addition, the approval of the audit committee shall be needed prior to any decision to contract services other than audit work that are not forbidden by applicable regulations, following an appropriate evaluation of any threats to the independence and of the safeguards applied as provided by such regulations.

In any event, the audit committee should annually receive from the external auditor written confirmation of the latter's independence versus the Company or institutions directly or indirectly related to the Company, as well as detailed and itemised information on additional services of any kind provided by the aforementioned auditor or by persons or institutions related thereto and the fees received from such entities, pursuant to the regulations governing the auditing of accounts.

Likewise, prior to the issuance of the external auditor's report, the committee shall annually issue a report expressing an opinion on whether the independence of the external auditor is compromised. Such report shall in any event contain a reasoned evaluation of each and every one of the additional services mentioned in the preceding paragraph, taken both individually and as a whole, other than legal audit services, and in connection with the rules on independence or with the regulations governing the auditing of accounts.

d) Supervise the internal audit function and, specifically:

- (i) Propose the selection, appointment and withdrawal of the officer responsible for internal audit;*
- (ii) Ensure the independence and effectiveness of the internal audit function;*
- (iii) Ensure that the internal audit function has the physical and human resources needed for the performance of its work and propose the budget for this service;*
- (iv) Receive periodic information regarding the activities thereof and review the annual activities report;*
- (v) Annually assess the function of the internal audit unit and the performance of its leading officer, which shall be communicated to the remuneration committee and to the board to determine the variable remuneration thereof; and*
- (vi) Verify that senior management and the board take into account the conclusions and recommendations set forth in its reports.*

- e) *Supervise the financial reporting process and the internal control systems. In particular, the audit committee shall:*
- (i) supervise the process of preparing and presenting the required financial information relating to the Company and the Group, including related non-financial information, as well as its integrity, reviewing compliance with regulatory requirements, the proper demarcation of the scope of consolidation and the correct application of accounting standards, ensuring that this information is always up to date on the Company's website;*
 - (ii) supervise the effectiveness of the internal control systems, reviewing them periodically, so that the principal risks are identified, managed and properly disclosed; and*
 - (iii) discuss with the external auditor any significant weaknesses detected in the internal control system during the course of the audit.*

As a consequence of its activities, the audit committee may submit recommendations or proposals to the board of directors.

In any event, the performance of the functions established herein shall not affect the independence of the internal audit function.

- f) *Report to the board, in advance of its adoption of the corresponding decisions, regarding:*
- (i) The financial information that the Company must periodically make public, ensuring that such information is prepared in accordance with the provisions of article 41.2 of these rules and regulations.*
 - (ii) The creation or acquisition of interests in special purpose entities or entities registered in countries or territories that are considered to be tax havens.*
 - (iii) The approval of related-party transactions provided for in article 40 below.*
- (g) Become apprised of and, if applicable, respond to the initiatives, suggestions or complaints put forward or raised by the shareholders regarding the area of authority of this committee and which are submitted thereto by the office of the general secretary of the Company. The committee shall also:*
- (i) Receive, deal with and keep a record of the claims received by the Bank on matters related to the process for generating financial information, auditing and internal controls.*
- (h) Establish and supervise a mechanism whereby Group employees may communicate, confidentially and anonymously, potentially significant irregularities as to matters within its area of authority, especially of a financial and accounting nature.*
- (i) Receive information regarding structural and corporate changes planned by the Company, for analysis thereof and for submission of a prior report to the board of directors regarding the financial terms and the accounting impact of any such transactions and, in particular and if applicable, regarding the proposed exchange rate. The foregoing shall not apply to transactions of little complexity and significance to the Group's activities, including, if applicable, intragroup reorganisation transactions.*
 - (j) Receive information from the person responsible for the Company's taxation matters on the tax policies applied, at least prior to the drawing-up of the annual accounts and the filing of the Corporate Tax return, and, where relevant, on the tax consequences of transactions or matters submitted to the board of directors or the executive committee for approval, unless such bodies have been informed directly, in which case this shall be reported to the committee at the first meeting thereafter held by it. The audit committee shall transmit the information received to the board of directors.*

(k) *Evaluate its operation and the quality of its work at least once per year.*

(l) *And the other functions specifically provided for in these rules and regulations.*

5. The internal audit function of the Bank shall report to the audit committee and shall respond to requests for information that it receives therefrom in the performance of its duties. Notwithstanding the foregoing, the internal audit function, as an independent unit, shall periodically report to the board of directors and, in any event, at least on the occasion of each annual or interim financial reporting date, and shall also have direct access to the board when it deems it appropriate.

6. The audit committee shall approve an annual calendar of meetings, which shall provide for at least four meetings and an annual work programme. In any case, the audit committee shall meet as many times as it is called to meeting upon resolution adopted by the committee itself or by the chairman thereof. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

7. Any one or more members of the management team or of the Company's personnel shall attend its meetings, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required, upon invitation from the chairman and under such terms as may be established thereby. The committee may also request the attendance of the external auditor. One of its meetings shall be devoted to preparing the information within the committee's scope of authority that the board is to approve and include in the annual public documents.

8. In order to be assisted in the performance of its duties, the committee may hire, through the secretary general, legal, accounting, financial or other expert advisors at the Company's expense, and provided that the circumstances set forth in paragraphs (a) to (c) of article 32.2 of these rules and regulations are not present.

9. Meetings of the audit committee shall be validly held when at least one-half of its members are present in person or by proxy. The committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member, but none of them may represent more than two members in addition to himself. The resolutions of the audit committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.

10. The audit committee, through its chairman, shall report on its activities to the board of directors. This reporting process shall be carried out at meetings of the board planned for this purpose. However, if the chairman of the committee deems it necessary based on the urgency and significance of the matters in question, the information shall be given to the board at the first meeting thereof to be held after the meeting of the committee.

Furthermore, the supporting documentation that has been provided to the audit committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall also be provided to them.

In 2017, none of the members of the audit committee were executive directors.

In 2017, the committee's composition changed as follows:

On 26 June, the bank's board of directors, at the proposal of the appointments committee, agreed to appoint Ms Homaira Akbari as member of the audit committee, in place of Mr Juan Miguel Villar Mir, who stepped down as a member of the committee on this same date.

On 28 November the board of directors of the bank, at the proposal of the appointments committee, agreed to appoint Mr Ramiro Mato García-Ansorena as member of the audit committee, in place of Ms Isabel Tocino Biscarolasaga, who stepped down as director on this same date.

The audit committee issued an activity report for 2017 that was presented by the committee chair to the Board and it contains a summary of the activities it carried out in 2017 (see section C.2.5 below).

During 2017 the audit committee carried out the following activities: (i) review the periodic interim financial information and any other financial information made available to the market or to supervisory organisations during the year, (ii) report favourably on the Group's annual report, the annual corporate governance report, with respect to its areas of competence, the share registration document and the annual report in 20-F format, (iii) review and provide a favourable opinion of the annual financial statements and the management report of the bank and its Group for 2016, and the condensed interim consolidated financial statements for the first half of 2017, (iv) analyse the reports from the external auditor relating to the individual and consolidated financial statements for 2016, (v) report on the independence of the external auditor and review and approve the contracting of non-audit services, (vi) supervise the Group's internal audit area, reviewing and approving the internal audit plan for 2017 and evaluating the adequacy and effectiveness of the function when performing its mission, (vii) receiving the report on the internal control system for financial reporting (ICFR) at 31 December 2016, (viii) receive the activity logged in the whistleblowing channel and the Group's irregularities committees, (ix) review the presence of the Group in offshore territories as well as the information on this topic included in the annual accounts, issuing a specific report, and (x) examine the information relating to related-party transactions contained in the annual report.

Identify the director of the audit committee who has been appointed chairman on the basis of knowledge and experience of accounting or auditing, or both and state the number of years they have been chairman.

Name of director	Ms Belén Romana García
Number of years as chairman	1 year and 8 months

APPOINTMENTS COMMITTEE

Name	Position	Type
Mr Bruce Carnegie-Brown	Chairman	Independent non-executive director
Mr Guillermo de la Dehesa Romero	Member	Non-executive director (neither proprietary nor independent)
Mr Ignacio Benjumea Cabeza de Vaca	Member	Non-executive director (neither proprietary nor independent)
Ms Sol Daurella Comadrán	Member	Independent non-executive director
Mr Carlos Fernández González	Member	Independent non-executive director
Mr Jaime Pérez-Renovales	Secretary	Non-director

% of proprietary directors	0%
% of independent directors	60.00%
% of other non-executive directors	40.00%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The appointments committee is regulated by article 54 of the bylaws and article 17 of the Rules and Regulations of the Board.

Article 54 of the bylaws:

- 1. An appointments committee shall be established and entrusted with general proposal-making and reporting powers on matters relating to appointment and withdrawal of directors on the terms established by law.*
- 2. The appointments committee shall be composed of a minimum of three directors and a maximum of nine, all of whom shall be external or non-executive directors, with independent directors having majority representation.*
- 3. The members of the appointments committee shall be appointed by the board of directors taking into account the directors' knowledge, skills and experience and the responsibilities of the committee.*
- 4. The appointments committee must in all events be presided over by an independent director.*
- 5. The rules and regulations of the board of directors shall govern the composition, operation and powers and duties of the appointments committee.*

Article 18 of the Rules and Regulations of the Board:

- 1. The appointments committee shall be composed of a minimum of three and a maximum of nine directors, all of whom shall be external or non-executive, with independent directors having majority representation.*
- 2. The members of the appointments committee shall be appointed by the board of directors, taking into account the directors' knowledge, qualifications and experience and the responsibilities of the committee.*
- 3. The appointments committee shall in any case be presided over by an independent director.*
- 4. The appointments committee shall have the following functions:*
 - (a) Propose and review the director selection policy, which shall include the diversity policy and objectives and the suitability policy, and the succession plan approved by the board and the internal criteria and procedures to be followed in order to select those persons who will be proposed to serve as directors, as well as for the continuous evaluation of directors, reporting on such continuous evaluation. In particular, the appointments committee shall:*
 - (i) Evaluate the balance among the components of knowledge, capabilities, qualifications, diversity and experience that are required and existing on the board of directors and prepare the respective matrix of capabilities and the description of duties and qualifications required for each specific appointment, assessing the time and dedication needed for appropriate performance of the duties of director.*
 - (ii) Receive, for subsequent consideration, any proposals of potential candidates to cover vacancies that the directors may submit.*
 - (iii) Conduct a periodic review, at least once per year, of the structure, size, composition and activities of the board of directors, the operation of and compliance with the director selection policy and the succession plan, making recommendations to the board regarding possible changes.*
 - (iv) Conduct a periodic review, at least once per year, of the fitness and properness of the different members of the board of directors and of the board as a whole and report to the board of directors accordingly.*

- (v) *Establish, in line with the provisions of article 6.1 of these rules and regulations, a goal for representation of the less-represented gender on the board of directors and prepare guidelines as to how to increase the number of persons of that less-represented gender in order to reach such target. The target, the guidelines and the application thereof shall be published as provided by applicable law.*
 - (b) *Apply and supervise the succession plan for the directors approved by the board of directors, working in coordination with the chairman of the board or, for purposes of the succession of the chairman, with the lead director. In particular, examine or organise the succession of the chairman and of the chief executive officer pursuant to article 29 of these rules and regulations.*
 - (c) *Prepare, by following standards of objectiveness and conformance to the corporate interest, taking into account the director selection policy and the succession plan and assessing the fitness and properness of the potential candidates and, in particular, the existence of possible conflicts of interest, independence of mind and time commitment, the reasoned proposals for appointment, re-election and ratification of directors provided for in section 2 of article 26 of these rules and regulations, any proposals for removal of directors, as well as proposals for appointment of the members of each of the committees of the board of directors. It shall also prepare the proposals for the appointment of positions on the board of directors and its committees, following the same aforementioned standards.*
 - (d) *Annually verify the classification of each director (as executive, proprietary, independent or other) for the purpose of the confirmation or review thereof at the ordinary general shareholders' meeting and in the annual corporate governance report.*
 - (e) *Report on proposals for appointment or withdrawal of the secretary of the board and, if applicable, the vice secretary, prior to submission thereof to the board.*
 - (f) *Propose and review the policies and internal procedures for the selection and continuous evaluation of members of senior management and other employees responsible for internal control functions or who hold key positions for the day-to-day conduct of banking activities, as well as the succession plan for such executive officers, report on their appointment and withdrawal from office and their continuous evaluation in implementation of such procedures, and make any recommendations it deems appropriate.*
 - (g) *Ensure compliance by the directors with the duties prescribed in article 36 of these rules and regulations, prepare the reports provided for therein, and receive information, and, if applicable, prepare a report on the measures to be adopted with respect to the directors in the event of noncompliance with the abovementioned duties or with the code of conduct of the Group in the securities markets*
 - (h) *Examine the information provided by the directors regarding their other professional obligations and assess whether such obligations might interfere with the dedication required of directors for the effective performance of their work.*
 - (i) *Evaluate its operation and the quality of its work at least once per year.*
 - (j) *Report on the process of self-evaluation of the board and of the members thereof and assess the independence of the external consultant hired pursuant to article 24.7 of these rules and regulations.*
 - (k) *Report on and supervise the application of the policy for planning the succession of the Group and any amendments thereto.*
 - (l) *The other functions specifically provided for in these rules and regulations and any others assigned to the committee by applicable law.*
5. *In the performance of its duties, the appointments committee shall take into account, to the extent possible and on a continuous basis, the need to ensure that decision-making at the board of directors is not monopolised by one person or a reduced number of persons in a manner such that the interests of the Company as a whole may be prejudiced as a result.*

6. *The chairman and any director may make suggestions to the committee with respect to matters that fall within the scope of its powers. In addition, the appointments committee shall consult with the chairman and with the chief executive officer, especially on matters relating to the executive directors. Finally, the committee may hire external firms to assist it in the candidate selection process and in its other functions.*
7. *The appointments committee shall approve an annual calendar of meetings, which shall provide for at least four meetings and an annual work programme. In any case, the appointments committee shall meet as many times as it is called to meeting upon resolution adopted by the committee itself or by the chairman thereof. Meetings of the committee may be attended by any person from within or outside the Company as is deemed fit. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.*
8. *Any one or more members of the management team or of the Company's personnel shall attend the meetings of the appointments committee, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required, upon invitation from the chairman and under such terms as may be established thereby.*
9. *In order to be assisted in the performance of its duties, the committee may hire, through the secretary general, legal, accounting, financial or other expert advisors at the Company's expense, and provided that the circumstances set forth in paragraphs (a) to (c) of article 32.2 of these rules and regulations are not present.*
10. *Meetings of the appointments committee shall be validly held when more than one-half of its members are present in person or by proxy. The appointments committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member. The resolutions of the appointments committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.*
11. *The appointments committee, through its chairman, shall report to the board of directors on its activities and work. Furthermore, the supporting documentation that has been provided to the appointments committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall also be provided to them.*

In 2017, none of the members of the appointments committee were executive directors and there were no changes in its composition.

The appointments committee issued an activity report for 2017 that was presented by the committee chairman to the Board and contains a summary of the activities carried out by the committee in 2017 (see section C.2.5 below).

During 2017 the appointments committee carried out the following activities: (i) propose the appointment of the director that was designated in 2017, directing the relevant selection process, (ii) propose the appointment of the new members of the Board committees, (iii) verify the character of each director, making the relevant proposal to the board, (iv) evaluate the suitability of the members of the board and the board as a whole, as well as the senior management (senior executive vice presidents and similar officers, including the heads of internal control and the persons holding key posts with respect to the daily development of the Group's banking business), (v) review the succession policy at Santander Group, and (vi) report the appointments of the members of senior management that took place in 2017. Further, in 2018 it reported on the results of the self-assessment by the board and its members carried out in the fourth quarter of 2017 with the support of an external firm, whose independence was verified by the committee.

REMUNERATION COMMITTEE

Name	Position	Type
Mr Bruce Carnegie-Brown	Chairman	Independent non-executive director
Mr Guillermo de la Dehesa Romero	Member	Non-executive director (neither proprietary nor independent)
Mr Ignacio Benjumea Cabeza de Vaca	Member	Non-executive director (neither proprietary nor independent)
Ms Sol Daurella Comadrán	Member	Independent non-executive director
Mr Carlos Fernández González	Member	Independent non-executive director
Mr Jaime Pérez-Renovales	Secretary	Non-director

% of proprietary directors	0%
% of independent directors	60.00%
% of other non-executive directors	40.00%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The remuneration committee is regulated by article 54 bis of the bylaws and article 19 of the Rules and Regulations of the Board.

Article 54 bis of the bylaws:

- 1. A remuneration committee shall be established and entrusted with general proposal-making and reporting powers on matters relating to remuneration on the terms established by law.*
- 2. The remuneration committee shall be composed of a minimum of three directors and a maximum of nine, all of whom shall be external or non-executive directors, with independent directors having majority representation.*
- 3. The board of directors shall appoint the members of the remuneration committee taking into account the directors' knowledge, skills and experience and the responsibilities of the committee.*
- 4. The remuneration committee must in all events be presided over by an independent director.*
- 5. The rules and regulations of the board of directors shall govern the composition, operation and powers and duties of the remuneration committee.*

Article 19 of the Rules and Regulations of the Board

- 1. The remuneration committee shall be composed of a minimum of three and a maximum of nine directors, all of whom shall be external or non-executive, with independent directors having majority representation.*
- 2. The members of the remuneration committee shall be appointed by the board of directors, taking into account the directors' knowledge, qualifications and experience and the responsibilities of the committee.*
- 3. The remuneration committee shall in any case be presided over by an independent director.*
- 4. The remuneration committee shall have the following functions:*
 - (a) Prepare and propose the decisions relating to remuneration that the board of directors must adopt, including those that have an impact on the Company's risk and risk management. In particular, the remuneration committee shall propose:*
 - (i) The director remuneration policy, preparing the required reasoned report on such remuneration policy as provided by article 34 of these rules and regulations as well as the annual remuneration report provided for in article 35 below.*
 - (ii) The individual remuneration of the directors in their capacity as such.*
 - (iii) The individual remuneration of the directors for the performance of duties other than those in their capacity as such, and other terms of their contracts.*
 - (iv) The remuneration policy applicable to members of senior management in compliance with the provisions of law.*
 - (v) The basic terms of the contracts and the remuneration of the members of senior management.*
 - (vi) The key elements of the remuneration of those other officers or employees who, while not members of senior management, are part of the Identified Staff.*
 - (b) Assist the board in its supervision of the compliance with the remuneration policy for the directors and other members of the Identified Staff, as well as any other Group or Company's remuneration policies.*
 - (c) Periodically review the remuneration programmes in order to update them, assessing the appropriateness and performance thereof and endeavouring to ensure that remuneration conforms to standards of moderation and correspondence to the earnings, risk culture and risk appetite of the Company and that it does not offer incentives to assume risks in excess of the level tolerated by the Company, such that it promotes and is consistent with appropriate and effective risk management, for which purposes the remuneration committee shall see that the mechanisms and systems adopted ensure that the remuneration programmes take into account all types of risks and capital and liquidity levels and allow for remuneration to be aligned with the business objectives and strategies, corporate culture and long-term interest of the Company.*
 - (d) Ensure the transparency of remuneration and the inclusion in the annual report, the annual corporate governance report, the annual remuneration report or other reports required by applicable law of information regarding the remuneration and, for such purposes, submit to the board any and all information that may be appropriate.*
 - (e) Assess the achievement of performance targets and the need for ex post risk adjustment, including the application of malus and clawback arrangements.*

- (f) *Review a number of possible scenarios to test how the remuneration policies and practices react to external and internal events, and, jointly with the risk supervision, regulation and compliance committee, back-test the criteria used for determining the award and the ex ante risk adjustment based on the actual risk outcomes.*
- (g) *Evaluate its operation and the quality of its work at least once per year.*
- (h) *And such other functions as are specifically provided for in these rules and regulations or assigned thereto by applicable law.*

In the performance of its duties, the remuneration committee shall take into account the long-term interest of shareholders, investors and other Company stakeholders, as well as the public interest.

5. The remuneration committee shall approve an annual calendar of meetings, which shall provide for at least four meetings and an annual work programme. In any case, the remuneration committee shall meet as many times as it is called to meeting upon resolution adopted by the committee itself or by the chairman thereof. Meetings of the committee may be attended by any person from within or outside the Company as is deemed fit. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

6. The chairman and any director may make suggestions to the committee with respect to matters that fall within the scope of its powers. In addition, the remuneration committee shall consult with the chairman and with the chief executive officer on matters relating to the executive directors and senior officers.

7. Any one or more members of the management team or of the Company's personnel shall attend the meetings of the remuneration committee, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required, upon invitation from the chairman and under such terms as may be established thereby.

8. In order to be assisted in the performance of its duties, the committee may hire, through the secretary general, legal, accounting, financial or other expert advisors at the Company's expense, and provided that the circumstances set forth in paragraphs (a) to (c) of article 32.2 of these rules and regulations are not present.

9. Meetings of the remuneration committee shall be validly held when more than one-half of its members are present in person or by proxy. The remuneration committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member. The resolutions of the remuneration committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.

10. The remuneration committee, through its chairman, shall report to the board of directors on its activities and work. Furthermore, the supporting documentation that has been provided to the remuneration committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall also be provided to them.

In 2017, none of the members of the remuneration committee were executive directors. With regard to the changes in the composition of the committee during the year, on 28 November 2017, the board of directors of the bank, at the proposal of the appointments committee, nominated Mr Carlos Fernández González as a committee member to replace Ms Isabel Tocino Biscarolasaga, who stepped down as director at the same date.

The committee issued an activity report for 2017 that was presented by the committee chairman to the Board and contains a summary of the activities performed in 2017 (see section C.2.5 below).

During 2017 the remuneration committee carried out the following activities: (i) propose a director remuneration policy to the board, preparing the required report on that policy and the annual remuneration report, (ii) propose individual remuneration for executive directors to the Board, (iii) propose a remuneration policy for general directors and other members of senior management to the board and ensure that it is observed, and (iv) propose to the Board the essential elements of compensation for other directors that, while not pertaining to senior management, are assigned to the company's internal control tasks (internal audit, risk management and compliance) or which receive significant remuneration, particularly variable amounts, and whose activities may have a relevant impact on the assumption of risks by the Group.

RISK SUPERVISION, REGULATION AND COMPLIANCE COMMITTEE

Name	Position	Type
Mr Bruce Carnegie-Brown	Chairman	Independent non-executive director
Mr Guillermo de la Dehesa Romero	Member	Non-executive director (neither proprietary nor independent)
Mr Ignacio Benjumea Cabeza de Vaca	Member	Non-executive director (neither proprietary nor independent)
Ms Esther Giménez-Salinas i Colomer	Member	Independent non-executive director
Mr Ramiro Mato García-Ansorena	Member	Independent non-executive director
Ms Belén Romana García	Member	Independent non-executive director
Mr Jaime Pérez-Renovaes	Secretary	Non-director

% of proprietary directors	0%
% of independent directors	66.66%
% of other non-executive directors	33.33%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The risk supervision, regulation and compliance committee is regulated by article 54.ter of the bylaws and article 20 of the Rules and Regulations of the Board.

Article 54 ter of the bylaws:

- 1. A risk supervision, regulation and compliance committee shall be established and entrusted with general powers to support and advise the board of directors in its risk control and oversight duties, in the definition of the risk policies of the Group, in relations with supervisory authorities and in compliance matters.*
- 2. The risk supervision, regulation, and compliance committee shall consist of a minimum of three and a maximum of nine directors, all of whom shall be external or non-executive, with independent directors having majority representation.*
- 3. The members of the risk supervision, regulation and compliance committee shall be appointed by the board of directors, taking into account the directors' knowledge, skills and experience and the tasks of the committee.*

4. The risk supervision, regulation and compliance committee must in all events be presided over by an independent director.

5. The rules and regulations of the board shall govern the composition, operation and powers of the risk supervision, regulation and compliance committee.

Article 20 of the Rules and Regulations of the Board.

1. The risk supervision, regulation and compliance committee shall consist of a minimum of three and a maximum of nine directors, all of whom shall be external or non-executive, with independent directors having majority representation.

2. The members of the risk supervision, regulation and compliance committee shall be appointed by the board of directors taking into account the directors' knowledge, qualifications and experience and the responsibilities of this committee.

3. The risk supervision, regulation and compliance committee shall in any case be presided over by an independent director. In identifying the candidates to said chairmanship the fact that they are not chairman of the board or of the appointments committee, the remuneration committee or the audit committee shall be particularly valued.

4. The risk supervision, regulation and compliance committee shall have the following functions and any others provided for by applicable law:

(a) Support and advise the board in defining and assessing risk policies affecting the Group and in determining the current and future risk appetite and the strategy and culture in this area, including proposing appropriate changes in view of internal or external circumstances affecting the Group.

The Group's risk policies shall include:

- (i) The identification of the various types of financial and non-financial risk (operational, technological, tax, legal, social, environmental, political, reputational, and compliance and behavioural, among others) that the Company faces, including, among financial or economic risks, contingent liabilities and others which are off-balance sheet;
 - (ii) The setting of the risk appetite and limits that the Company deems acceptable;
 - (iii) The measures planned to mitigate the impact of identified risks in the event that they materialise; and
 - (iv) The information and internal control systems that will be used to control and manage such risks, including tax risks.
- (b) Assistance to the board in monitoring the implementation of the risk strategy, appetite and limits that have been set, and the alignment thereof with the strategic plans objectives, and corporate culture and values of the Group.
- (c) Assistance to the board in approving the capital and liquidity strategy and supervision of the application thereof.
- (d) Ensuring that the pricing policy for the assets, liabilities and services offered to customers is fully aligned with the Company's business model, risk appetite and risk strategy. If such is not the case, the committee shall submit to the board of directors a plan for the correction of such policy.
- (e) Knowing and assessing the risks arising from the macroeconomic context and from the economic cycles within which the Company and its Group carry out their activities.
- (f) Systematic review of exposure to principal customers, economic sectors of activity, geographic areas and risk types.

- (g) *Supervising the risk function, and particularly:*
- (i) *Report on the appointments committee's proposals for the designation of the head of the risk function (chief risk officer or CRO);*
 - (ii) *Ensure the independence and effectiveness of the risk function;*
 - (iii) *Ensure that the risk function has the physical and human resources needed for the performance of its work;*
 - (iv) *Receive periodic information regarding the activities thereof, which shall include potential deficiencies detected and breaches of the established risk limits; and*
 - (v) *Annually evaluate the risk function and the performance of the head of the risk function (chief risk officer or CRO), which shall be communicated to the remuneration committee and to the board to determine the variable remuneration thereof.*
- (h) *Support and assistance to the board in the performance of stress tests by the Company, in particular by assessing the scenarios and assumptions to be used in such tests, evaluating the results thereof and analysing the measures proposed by the risk function as a consequence of such results.*
- (i) *Knowing and assessing management tools, improvement initiatives, advancement of projects and any other relevant activity relating to the control of risks, including the policy on internal risk models and the internal validation thereof.*
- (j) *Cooperating in establishing rational remuneration policies and practices. For such purpose, the risk supervision, regulation and compliance committee shall examine, without prejudice to the duties of the remuneration committee, whether the incentive policy contemplated in the remuneration system takes risk, capital, liquidity and the likelihood and opportunity of earnings into consideration, and, jointly with the remuneration committee, back-test the criteria used for determining the award and the ex ante risk adjustment based on the actual risk outcomes.*
- (k) *Supervising the compliance function, and particularly:*
- (i) *Report on the appointments committee's proposals for the designation of the head of the compliance function (chief compliance officer or CCO);*
 - (ii) *Ensure the independence and effectiveness of the compliance function;*
 - (iii) *Ensure that the compliance function has the physical and human resources needed for the performance of its work;*
 - (iv) *Receive periodic information regarding the activities thereof;*
 - (v) *Regularly evaluate the operation of the Company's compliance programme, the governance rules and the compliance function, making the proposals required for the improvement thereof, and annually evaluate the performance of the head of the compliance function (chief compliance officer or CCO), which shall be communicated to the remuneration committee and to the board to determine the variable remuneration thereof.*

It will also supervise the operation of and compliance with the criminal risk prevention model approved by the board in accordance with article 3.2 of these rules and regulations. For the performance of the latter function, the committee will have individual powers of initiative and control. That includes, without limitation, the faculty to obtain any information which it deems appropriate and to summon any director or employee of the Group, including, in particular, the head of the compliance function and the different committees that, where appropriate, exist in this area to evaluate their performance, as well as the faculty to initiate and direct the internal investigations that it deems necessary about the facts related to the possible non-performance of the criminal risk prevention model.

Moreover, the committee will evaluate periodically the operation of the prevention model and its effectiveness in the prevention or mitigation of the commission of crimes, using external advice when considered appropriate, and will propose to the board of directors any changes to the criminal risk prevention model and, in general, to the compliance program that it deems appropriate in view of that evaluation.

- (vi) Report on the approval of and changes to the compliance policy, the general code of conduct, the manuals and procedures for the prevention of money laundering and financing of terrorism and for other codes and industry regulations, which must be approved by the board of directors, ensuring the proper alignment thereof with the corporate culture, and supervise compliance therewith;*
 - (vii) Establish and supervise a mechanism that allows the staff of the Group to confidentially and anonymously report actual or potential breaches of regulatory or internal governance requirements, with specific procedures for receiving reports and the tracking thereof, ensuring proper protection for the staff member.*
 - (viii) Receive information and, if applicable, issue reports on disciplinary measures for members of senior management; and*
 - (ix) Supervise the adoption of actions and measures that result from the reports issued or the inspection proceedings carried out by the administrative authorities in charge of supervision and control.*
 - (l) Supervise the strategy for communication and relations with shareholders and investors, including small and mid-sized shareholders, as well as supervise and evaluate relationship processes with stakeholders.*
 - (m) Support and advise the board in relation to corporate governance and internal governance policy of the Company and its Group, as well as in relation to the periodic evaluation of the adequacy of the Company's corporate governance system, with the purpose of fulfilling its mission of promoting social interest and of taking into account, as appropriate, the legitimate interests of the stakeholders.*
 - (n) Support and advise the board regarding relations with supervisors and regulators in the various countries where the Group operates.*
 - (o) Track and evaluate rule-making proposals and regulatory changes that may be applicable and of any possible consequences for the Group.*
 - (p) Report on any proposed amendments to these rules and regulations prior to the approval thereof by the board of directors.*
 - (q) Evaluate its operation and the quality of its work at least once per year.*
- 5. The risk and compliance functions shall report to the risk supervision, regulation and compliance committee and shall respond to requests for information that they receive therefrom in the performance of their duties, irrespective of the fact that, as independent units, they periodically report and have direct access to the board of directors as appropriate.*
- 6. The risk supervision, regulation and compliance committee shall approve an annual calendar of meetings, which shall provide for at least four meetings and an annual work programme. In any case, the risk supervision, regulation and compliance committee shall meet as many times as it is called to meeting upon resolution made by the committee itself or by the chairman thereof. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.*

7. *Any one or more members of the management team or of the Company's personnel shall attend the meetings of the risk supervision, regulation and compliance committee, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required, upon invitation from the chairman and under such terms as may be established thereby.*
8. *In order to be assisted in the performance of its duties, the committee may hire, through the secretary general, legal, accounting, financial or other expert advisors at the Company's expense, and provided that the circumstances set forth in paragraphs (a) to (c) of article 32.2 of these rules and regulations are not present.*
9. *Meetings of the risk supervision, regulation and compliance committee shall be validly held when more than one-half of its members are present in person or by proxy. The risk supervision, regulation and compliance committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member. The resolutions of the risk supervision, regulation and compliance committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.*
10. *In order to ensure effective communication and coordination, the risk supervision, regulation and compliance committee may periodically call joint meetings with other committees, in particular, with the remuneration committee and the audit committee, in order to ensure an effective exchange of information and the coverage of all risks.*
11. *The risk supervision, regulation and compliance committee, through its chairman, shall report on its activities and work to the board of directors. Furthermore, the supporting documentation that has been provided to the risk supervision, regulation and compliance committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall also be provided to them.*

In 2017, none of the members of the risk supervision, regulation and compliance committee were executive directors.

In 2017, the committee's composition changed as follows:

On 26 June, the bank's board of directors, at the proposal of the appointments committee, resolved to appoint Ms Esther Giménez-Salinas as member of the committee, in place of Mr Juan Miguel Villar Mir, who stepped down as a member of the committee at the same date.

On 28 November, the board of directors of the bank, also at the proposal of the appointments committee, resolved to appoint Mr Ramiro Mato García-Ansorena as member of the committee, in place of Ms Isabel Tocino Biscarolasaga, who stepped down as director at the same date.

Mr Carlos Fernández González resigned as member of the committee on 28 November and joined the remuneration committee on the same date.

The risk supervision, regulation and compliance committee issued an activity report for 2017 that was presented by the committee chair to the Board and it contains a summary of the activities it carried out in 2017 (see section C.2.5 below).

During 2017 the risk supervision, regulation and compliance committee carried out the following activities: (i) supervised the risk function, for which it was informed of the main risks to which the Group is exposed and the status of the different risk management and control projects, assisting the board in the definition of risk policies and setting the Group's risk appetite and strategy, (ii) reviewed the annual capital self-assessment and liquidity plan report, and the Pillar III disclosures report, (iii) supervised the compliance and conduct function, receiving regulator information on different topics, (iv) received information regarding the application and compliance with the Group's codes of conduct, the Group's corporate defence model, the corporate system to prevent money laundering and the financing of terrorism and the Group's policies for sensitive industries, (v) was informed of the implementation of the Group CSR policy, (vi) reported proposed amendments to the Rules and Regulations of the Board that were agreed during the year, (vii) evaluated the adequacy of the bank's corporate governance system, (viii) was informed by the persons responsible for the research and public policy service regarding the macro-economic environment and the evolution and outlook of the economies and politics in various countries, as well as the main proposed legislation, regulatory changes and matters being debated in the financial sector, (ix) analysed the risks inherent to the main corporate transactions performed by the Group in the financial year and (x) received the most relevant reports issued by the supervisory authorities in Spain and in the other countries in which the Group operates, regularly receiving follow-up reports regarding the main issues.

RESPONSIBLE BANKING, SUSTAINABILITY AND CULTURE COMMITTEE

At its meeting of 13 February 2018, the board of directors approved changes to the Rules and Regulations of the Board which included, amongst others, a new responsible banking, sustainability and culture committee, which is governed by article 21 of said regulation. The purpose of this committee is to assist the board in preparing and reviewing the corporate culture and values and advising on its relations with various stakeholders, especially with employees, customers and communities with which the Group carries out its activities.

At the date of preparation of this report, the board has not determined yet the composition of this committee. However, pursuant to the aforementioned article 21 of the Rules and Regulations of the Board it shall be composed of a minimum of three and a maximum of nine directors, appointed by the board of directors, based on their knowledge, aptitude and experience of the issues within the committee's remit.

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The responsible business and sustainability committee is regulated by article 21 of the Rules and Regulations of the Board.

Article 21 of the Rules and Regulations of the Board

1. The responsible banking, sustainability and culture committee is formed by a minimum of three and a maximum of nine directors. The chairman of the board of directors will also be the chairman of the committee.

The board of directors shall endeavour to ensure that the size and qualitative composition of the responsible banking, sustainability and culture committee conform to standards of efficiency and reflect the guidelines followed in determining the composition of the board.

2. The members of the responsible banking, sustainability and culture committee shall be appointed by the board of directors taking into account their knowledge, qualifications and experience in the areas for which the committee is responsible.

3. The purpose of the responsible banking, sustainability and culture committee is to assist the board of directors in fulfilling its oversight responsibilities with respect to the responsible business strategy and sustainability issues of the Company and its Group.

4. In order to fulfil its purpose, the responsible banking, sustainability and culture committee shall perform the following functions:

- (a) Advice to the board of directors on the formulation of the corporate culture and values, including the strategy on responsible business practices and sustainability, monitoring the strategy and practices in this field, evaluating the level of adherence thereto and considering proposals to the board as to advisable changes to the policies and regulations on responsible business practices and sustainability.
- (b) Advice to the board of directors on the formulation of the Group's strategy on relations with stakeholders, including, inter alia, employees, customers and communities in which the Group develops its activities.
- (c) Overseeing and monitoring the corporate reputation and engagement with stakeholders in relation to the activities of the committee and the matters for which it is responsible, analysing and reporting to the board of directors on the social, environmental, responsible and ethical behaviour aspects of the Company and its Group and the interests and expectations of their stakeholders in relation thereto.
- (d) Assist the board in the promotion of, and in embedding the corporate culture and values across the Group, monitoring and reporting to the board on the level of adherence across the Group, including liaising:
 - with the remuneration committee in its review of the alignment of the remuneration programmes of the Group with these culture and values; and
 - with the risk supervision, regulation and compliance committee in (i) its review of the alignment of the risk appetite and limits of the Group with these culture and values, (ii) its supervision and evaluation of the strategy for communication and relations with stakeholders, and, particularly, with shareholders and investors, including small and mid-sized shareholders, and (iii) its assessment and evaluation of the Company's and Group's non-financial risks.
- (e) Supervise the process of communication of non-financial and diversity information, in accordance with the applicable regulations and international standards of reference, in coordination with the risk supervision, regulation and compliance committee.
- (f) Liaise and coordinate with the committees of the board in relation to issues concerning responsible banking practices and sustainability and ensure that adequate and effective control processes are in place and that risks and opportunities relating to sustainability and responsibility are identified and managed.
- (g) Report periodically to the board of directors on the Company's and its Group's performance and the progress made with regard to responsible business practices and sustainability, providing advice in relation to these matters, issuing reports and implementing procedures within its area of responsibility at the request of the board of directors or its chairman.

5. The responsible banking, sustainability and culture committee shall approve an annual calendar of meetings, which shall provide for at least four meetings. In any case, the responsible banking, sustainability and culture committee shall meet as many times as it is called to meeting upon resolution adopted by the committee itself or by the chairman thereof. Meetings of the committee may be attended by any person from within or outside the Company as is deemed fit. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

6. Meetings of the responsible banking, sustainability and culture committee shall be validly held when more than one-half of its members are present in person or by proxy. The responsible banking, sustainability and culture committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member, although non-executive directors may only represent another non-executive director. The resolutions of the committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.
7. The responsible banking, sustainability and culture committee, through its chairman, shall report to the board of directors on its activities and work. Furthermore, the supporting documentation that has been provided to the responsible banking, sustainability and culture committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall also be provided to them.

INNOVATION AND TECHNOLOGY COMMITTEE

Name	Position	Type
Ms Ana Botín-Sanz de Sautuola y O'Shea	Chairman	Executive director
Mr José Antonio Álvarez Álvarez	Member	Executive director
Mr Bruce Carnegie-Brown	Member	Independent non-executive director
Mr Rodrigo Echenique Gordillo	Member	Executive director
Mr Guillermo de la Dehesa Romero	Member	Non-executive director (neither proprietary nor independent)
Ms Homaira Akbari	Member	Non-executive director Independent director
Mr Ignacio Benjumea Cabeza de Vaca	Member	Non-executive director (neither proprietary nor independent)
Ms Esther Giménez-Salinas i Colomer	Member	Non-executive director Independent director
Ms Belén Romana García	Member	Non-executive director Independent director
Mr Jaime Pérez-Renovales	Secretary	Non-director

% of executive directors	33.33%
% of proprietary directors	0%
% of independent directors	44.44%
% of other non-executive directors	22.22%

Explain the committee's duties, describe the procedure and organisational and operational rules and summarise the main actions taken during the year.

The innovation and technology committee is regulated by article 22 of the Rules and Regulations of the Board.

Article 22 of the Rules and Regulations of the Board

1. The innovation and technology committee shall be composed of a minimum of three and a maximum of nine directors. The chairman of the board of directors shall also be the chairman of the innovation and technology committee.

The board of directors shall endeavour to ensure that the size and qualitative composition of the innovation and technology committee conform to standards of efficiency and reflect the guidelines followed in determining the composition of the board.

2. The members of the innovation and technology committee shall be appointed by the board of directors taking into account their knowledge, qualifications and experience in the areas for which the committee is responsible.

3. The purpose of the innovation and technology committee is to assist the board of directors in fulfilling its oversight responsibilities with respect to the overall role of technology in the activities and the business strategy of the Group and to advise the board of directors in matters related to the innovation strategy and plans of the Group as well as the trends resulting from new business models, technologies and products.

In order to fulfil its purpose, the innovation and technology committee shall have the following functions:

(a) Review and report on plans and activities relating to technology:

- (i) information systems and application programming;*
- (ii) investments in information technology equipment and technological transformation;*
- (iii) design of operating processes to improve productivity;*
- (iv) programmes for improvement of service quality and measurement procedures as well as those relating to means and costs; and*
- (v) significant projects in the area of technology.*

(b) Review and report on plans and activities relating to innovation:

- (i) testing and adoption of new business models, technologies, systems and platforms;*
- (ii) partnerships, commercial relationships and investments; and*
- (iii) significant projects in the area of innovation.*

(c) Propose to the board the technology framework and the data management framework for the Company.

(d) Assist the board in the approval of the strategic technology plan.

(e) Assist the board with recommendations about the innovation agenda of the Group.

(f) Assist the board in the identification of key threats of the status quo resulting from new business models, technologies, processes, products and concepts.

(g) Propose to the board the annual systems plan.

(h) Assist the board in evaluating the quality of the technological service.

(i) Assist the board in evaluating the capabilities and conditions for innovation at a Group and country level.

- (j) Assist the risk supervision, regulation and compliance committee in the supervision of technological and security risks and supervise the management of cybersecurity.

4. The innovation and technology committee shall approve an annual calendar of meetings, which shall provide for at least four meetings. In any case, the innovation and technology committee shall meet as many times as it is called to meeting upon resolution adopted by the committee itself or by the chairman thereof. Meetings of the committee may be attended by any person from within or outside the Company as is deemed fit. The relevant documentation for each meeting (draft agenda, presentations, reports, past meeting minutes and other supporting documentation) shall be provided to the committee members, by mechanisms established for this purpose that ensure the confidentiality of information, 3 days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

5. Meetings of the innovation and technology committee shall be validly held when more than one-half of its members are present in person or by proxy. The innovation and technology committee shall adopt its resolutions upon a majority vote of those present in person or by proxy. In the event of a tie, the chairman of the committee shall have the tie-breaking vote. The committee members may grant a proxy to another member, although non-executive directors may only represent another non-executive director. The resolutions of the innovation and technology committee shall be recorded in a minute book, and each set of minutes shall be signed by the chairman and the secretary.

6. The innovation and technology committee, through its chairman, shall report to the board of directors on its activities and work. Furthermore, the supporting documentation that has been provided to the innovation and technology committee shall be made available to all directors and a copy of the minutes of the meetings of said committee shall be provided to them.

In 2017, the committee's composition changed as follows: On 28 November, Mr Matías Rodríguez Inciarte stepped down as member of the committee on resigning from his post as director, and on 19 December, at the proposal of the appointments committee, the board of directors appointed Ms Belén Romana García as member of the committee.

During 2017 the innovation and technology committee carried out the following activities: (i) learned about the Group's plans and strategies with regard to technology and operations, with a focus on the cybersecurity Plan and Cloud strategy; and (ii) learned about the implementation status of the corporate technology model (IT) that was approved by the board at its meeting of 30 November 2016.

C.2.2 Complete the following table on the number of female directors on the various board committees over the past four years.

	Number of female directors							
	FY 2017		FY 2016		FY 2015		FY 2014	
	Number	%	Number	%	Number	%	Number	%
Executive committee	1	14.29%	2	25.00%	2	25.00%	2	28.57%
Audit committee	2	50.0%	2	50.00%	1	25.00%	-	-
Appointments committee	1	20.0%	1	20.00%	1	20.00%	-	-
Remuneration committee	1	20.0%	2	40.00%	2	33.33%	1	25.00%
Risk supervision, regulation and compliance committee	2	33.3%	2	28.57%	1	14.29%	1	25.00%
Innovation and technology committee	4	44.4%	3	33.33%	2	25.00%	1	33.33%

Figures at end of year.

C.2.5 Indicate, as appropriate, whether there are any regulations governing the board committees. If so, indicate where they can be consulted, and whether any amendments have been made during the year. Also indicate whether an annual report on the activities of each committee has been prepared voluntarily.

The regulations governing the Board committees are set out in the bylaws and the Rules and Regulations of the Board, which are available on the Group's corporate website (www.santander.com).

When the General shareholders' meeting for 2018 is called the company's corporate website (www.santander.com) will publish the reports from the audit committee (including the reports on the independence of the auditor and on related-party transactions), the appointments committee, the remuneration committee (which will include the remuneration policy for the directors that will be submitted for the approval of shareholders at the meeting) and the risk supervision, regulation and compliance committee, and there will be a summary of the activities carried out by these committees in 2017.

In 2018 the bylaws and the Rules and Regulations of the Board governing its committees were partially amended. See sections C.1.18 and C.2.1 of this report.

D RELATED-PARTY AND INTRAGROUP TRANSACTIONS

D.1 Explain, if applicable, the procedures for approving related-party or intragroup transactions.

Procedures for informing of the approval of related-party transactions
<p>Related-party transactions are governed by Articles 17.4 (f)(iii), 36 and 40 of the Rules and Regulations of the Board of Directors.</p> <p>In accordance with Article 17.4 (f) (iii) the audit committee is responsible for informing the Board of the approval of the related-party transactions referred to by Article 40, prior to the Board adopting the relevant resolution.</p> <p>Article 36 establishes that the duty to avoid conflicts of interest requires directors to abstain from carrying out transactions with the company, except in the cases set out in Article 40 of the Rules and Regulations of the Board of Directors.</p> <p>Finally, Article 40 of the Rules and Regulations of the Board of Directors states:</p> <p><i>1. The board shall examine the transactions that the Company or Group companies carry out with directors (upon the terms established by law and by article 36 of these rules and regulations), with shareholders that own, whether individually or together with others, a significant interest, including shareholders represented on the board of directors of the Company or of other Group companies, or with persons related thereto. The performance of such transactions shall require the authorisation of the board, following a favourable report from the audit committee, except where the law provides that the approval thereof falls within the purview of the shareholders acting at a general shareholders' meeting. Such transactions shall be evaluated in the light of the principle of equal treatment among all shareholders and the prevailing market conditions, and shall be disclosed in the annual corporate governance report and in the periodic public information, upon the terms set forth by applicable regulations.</i></p> <p><i>2. However, the authorisation provided for in the preceding subsection shall not be required for transactions that simultaneously meet the following three conditions:</i></p> <p><i>1.st They are performed under contracts with standard terms and conditions that are normally applicable to customers that contract the type of product or service in question.</i></p> <p><i>2.nd They are performed at prices or rates established in general terms by the supplier of the goods or service in question, or when the transactions relate to goods or services where there are no established rates, under normal market conditions, similar to those applied in commercial relationships with customers with similar characteristics.</i></p>

3.rd The amount does not exceed 1% of the Company's annual income.

If the foregoing conditions are satisfied, the affected directors shall not be required to report such transactions or to preventively seek the authorisation of the board.

3. As an exception, when so advised for reasons of urgency, related-party transactions may be authorised by the executive committee, with subsequent ratification by the board.

Also, the Bank has a finance policy for members of senior management which sets out the terms and conditions for loans, mortgages and consumer credit to executive directors and other members of senior management. This policy includes general rules on maximum borrowing levels, interest rates and the rules applicable to changes in the status of the beneficiary.

In the same way, the Bank established in June 2016 a procedure to authorize credit operations and guarantees to executive directors and other members of senior management, pursuant to Act 10/2014, of 26 June, on the organization, supervision and solvency of credit institutions, and its implementing regulation.

In accordance with the aforementioned policy and procedure, the same conditions that apply to employees of the company also apply to senior executive directors and directors.

Identical rules (approval bodies and procedures) apply to intragroup transactions as to transactions with customers, with processes in place to monitor that such transactions are under market terms and conditions and prices.

D.2 List any relevant transactions, by virtue of their amount or importance, between the company or its group of companies and the company's significant shareholders:

As indicated above (see section A.2), the Bank is not aware of the existence of significant shareholders and, accordingly, there is no information regarding transactions therewith.

D.3 List any relevant transactions, by virtue of their amount or importance, between the company or its group of companies and the company's managers or directors.

During 2017 and up to the date this report was published, to the best knowledge of the Bank, no member of the board of directors, no person represented by a director, and no company of which such persons, or persons acting in concert with them or through nominees therein, are directors, members of senior management or significant shareholders, has entered into any transactions with the Bank under unusual market conditions, pursuant to Order EHA/3050/2004, of 15 September, on the information that companies issuing securities admitted for trading on official secondary markets should provide in connection with related-party transactions in their interim reports.

The audit committee has verified that all transactions completed with related parties during the year were fully compliant with the Rules and Regulations of the Board and did not require approval from the governing bodies.

The audit committee report contains information regarding related-party transactions and is published on the Group's corporate website (www.santander.com), (see section C.2.1 of this report).

The direct risks of the Group with the directors of the Bank in terms of loans, credit and guarantees at 31 December 2017 are shown below. The conditions of these transactions are equivalent to those carried out under market conditions or the related compensation in kind was attributed.

All of these transactions fall within the ordinary business of the Bank or the Group company with which they have been carried out and are set out in Note 5.f of the notes to the Group's consolidated financial statements for 2017.

Name or corporate name of director or senior manager	Name or corporate name of the related party	Relationship	Type of transaction	Amount (Thousands of euros)
Ms Ana Botín-Sanz de Sautuola y O'Shea	Banco Santander, S.A.	Director	Financing	10
Mr José Antonio Álvarez Álvarez	Banco Santander, S.A.	Director	Financing	9
Mr Bruce Carnegie-Brown	Banco Santander, S.A.	Director	Financing	0
Mr Matías Rodríguez Inciarte	Banco Santander, S.A.	Director	Financing	0
Mr Rodrigo Echenique Gordillo	Banco Santander, S.A.	Director	Financing	22
Mr Javier Botín-Sanz de Sautuola y O'Shea	Banco Santander, S.A.	Director	Financing	17
Ms Sol Daurella Comadrán	Banco Santander, S.A.	Director	Financing	27
Mr Ignacio Benjumea Cabeza de Vaca	Banco Santander, S.A.	Director	Financing	0
Ms Belén Romana García	Banco Santander, S.A.	Director	Financing	3
Mr Guillermo de la Dehesa Romero	Banco Santander, S.A.	Director	Financing	0

D.4 List any relevant transactions undertaken by the company with other companies in its group that are not eliminated in the process of drawing up the consolidated financial statements and whose subject matter and terms set them apart from the company's ordinary trading activities.

In any case, list any intragroup transactions carried out with entities in countries or territories considered to be tax havens.

Pursuant to Spanish legislation, the transactions and the results obtained by the Company (Banco Santander, S.A.) at 31 December 2017 with Group entities resident in countries or territories that were considered tax havens at such date are detailed below. These results were eliminated in the consolidation process.

Refer to note 3 of the 2017 consolidated financial statements of the Santander Group for more information on offshore entities.

Name of the group company	Brief description of the transaction	Amount (*)
Banco Santander (Brasil), S.A. (Cayman Islands Branch)	Contracting of derivatives (includes New York and London branches of Banco Santander, S.A.) (a)	(46,511)
	Deposits in New York branch of Banco Santander, S.A. (liability) (b)	(21,067)
	Deposits of London branch of Banco Santander, S.A. (asset) (c)	327
	Interest income and fees and commissions of correspondent accounts (includes Hong Kong branch of Banco Santander, S.A.) (liability) (d)	18

(*) Profit/(loss) for 2017 in thousand euros earned by the Company on the activities described.

Details of these transactions and the current balances of these at 31/12/2017 are given below: these were eliminated in the consolidation process:

(a) Derivatives with a net positive market value of EUR 48 million in the Company, as follows:

- 105 Non Delivery Forwards.
- 128 Swaps.
- 56 Cross Currency Swaps.
- 11 Options.
- 19 Forex.

(b) Nominal deposits of EUR 1,861 million at 31.12.2017

(c) Nominal deposits of EUR 103 million at 31.12.2017

(d) Correspondent bank accounts with outstanding balance of EUR 16 million at 31.12.2017.

D.5 Indicate the amount from other related party transactions.

The Group's transactions with related parties, including associates and multi-group entities, members of the Bank's board of directors and senior managers relate to the Group's ordinary business. The conditions of these transactions are equivalent to those carried out under market conditions or with corresponding cash amounts, as the case may be.

At the end of 2017 the Group recognizes transactions carried out with related parties as follows: with associates and jointly controlled companies asset, liability, results and other (off-balance sheet) positions remain open in the amount of EUR 6,048, 748, 1,020 and 3,881 million, respectively, with members of the Board of Directors, asset and liability and other (off-balance sheet) positions remain open in the amount of EUR 0.088, 19 and 7 million, respectively, with general directors, asset, liability and other (off-balance sheet) positions remain open in the amount of EUR 21, 14 and 3 million, respectively, and with other related parties asset, liability, results and other (off-balance sheet) positions remain open in the amount of EUR 300, 63, 14 and 597 million, respectively.

In addition to the above, there were also insurance contracts related to pensions amounting to EUR 239 million at 31 December 2017.

See note 53 (Related parties) to the Group's financial statements.

D.6 List the mechanisms established to detect, determine and resolve any possible conflicts of interest between the company and/or its group, and its directors, management or significant shareholders.

Directors

In accordance with Article 36 of the Rules and Regulations of the Board of Directors, directors must adopt the measures that are necessary to prevent situations in which their interests, whether their own or through another party, may enter into conflict with the Company's business interests and their duties. The duty to avoid conflicts of situation requires directors to fulfil certain obligations such as abstaining from using the Company's name or revealing their position as director to unduly influence private transactions.

Directors must inform the board of any direct or indirect conflict of interest between their own interests, or those of their related parties, and those of the Bank.

If the conflict relates to a transaction, Article 40 of the Rules and Regulations of the Board of Directors stipulates that the director may not carry out the transaction without the approval of the Board, after having received a favourable report from the audit committee, except in the cases in which such approval is legally required from shareholders at a general meeting. Transactions will be evaluated from the point of view of equality of treatment and of market conditions, and will be included in the annual corporate governance report and in the periodic public information under the terms envisaged in applicable regulations.

Authorisation from the board will not be necessary, as aforesaid in point D.1, if such transactions simultaneously comply with the following three conditions:

1. They are performed under contracts with standard terms and conditions that are normally applicable to customers that contract the type of product or service in question.
2. They are performed at prices or rates established in general terms by the supplier of the goods or service in question, or when the transactions relate to goods or services where there are no established rates, under normal market conditions, similar to those applied in commercial relationships with customers with similar characteristics.
3. The amount does not exceed 1% of the company's annual income.

If the foregoing conditions are satisfied, the affected directors shall not be required to report such transactions or to preventively seek the authorisation of the board.

The related-party transaction system also governs transactions that the Company or Group companies carry out with shareholders that own, whether individually or together with others, a significant interest, including shareholders represented on the Board of Directors of the Company or of other Group companies, or with persons related thereto.

Senior Management

The Code of Conduct in Securities Markets, which may be found on the Group's corporate website (www.santander.com), governs this matter under Title I, chapter III, letter A (*Statement of personal situation*). Specifically relevant are sections 12 and 13 of the code, the texts of which are set forth below:

"12. General statement of linkages.

Subjected Persons should present a statement to Compliance Management detailing their linkages. Such statement should be constantly updated.

13. Situations of possible conflict.

Subjected Persons should notify Compliance Management of any situation in which a conflict of interest could occur, from the point of view of an impartial and unbiased observer and with respect to a specific act, service or operation, owing to the linkages of such Subjected Person or because of any other reason or circumstance."

Title I, chapter III, letter B (*Conduct in the event of conflicts of interest*) of the Code of Conduct in Securities Markets regulates the actions of subjected persons in conflicts of interest based on the principle of avoiding conflicts of interests. Point 14 of the code states:

"Subjected Persons shall endeavour to avoid conflicts of interests, both their own and those of the Group, and if affected personally by such conflicts, shall abstain from deciding (or where applicable, issuing) their vote in situations where such conflicts arise and shall likewise advise those who are to take the respective decision."

Regarding the rules to be applied in resolving conflicts of interest, section 15 of the Code of Conduct in Securities Markets provides that the following shall be borne in mind:

“Conflicts of interest shall be resolved by the person holding maximum responsibility for the area affected. If several areas are affected, the resolution shall be made by the immediately senior officer of all such areas, or if none of the foregoing rules are applicable, by whomsoever Compliance Management may decide. In the event of any doubt, Compliance Management should be consulted.”

15.1 In the event of a conflict between the Group and a customer, the safeguarding of the latter's interests

15.2 In the event of a conflict between Subjected Persons and the Group, the loyal obligation of the former.

15.3 In the event of a conflict between customers, the affected persons will be notified, and the services or operations where the conflict is present may only be implemented if the affected parties agree. The favouring of any affected party shall be avoided.”

D.7 Is more than one group company listed in Spain?

Yes ☐

No ☒

Identify the listed subsidiaries in Spain:

Listed subsidiaries
Not applicable

Indicate whether they have provided detailed disclosure on the type of activity they engage in, and any business dealings between them, as well as between the subsidiary and other group companies;

Yes ☐

No ☒

Define the possible business relationship between the listed subsidiary company and the other companies in the group
Not applicable

Indicate the mechanisms in place to resolve possible conflicts of interest between the listed subsidiary and other group companies.

Mechanisms
Not applicable

E RISK CONTROL AND MANAGEMENT SYSTEMS

E.1 Describe the risk management system in place at the company, including for fiscal risks.

The scope of the risk management system in place at Santander Group follows the first option included in appendix I of CNMV Circular 5/2013, of 12 June (amended by CNMV Circular 7/2015, of 22 December):

“The risk management system works is integrated, continuous, consolidating such management for each activity and business areas or units, subsidiaries, geographic areas and support areas (such as human resources, marketing and management control) at the corporate level.”

The system for managing and controlling risks, including fiscal risks, in place at Santander Group is based on the principles indicated below, which, as well as being coherent with the Group strategy and business model, factor in the requirements of regulators and supervisors, as well as best market practices:

- Advanced and comprehensive risk management, taking a forward-looking approach that ensures a medium-low risk profile, coherent with the appetite for risk defined by the Board of Banco Santander, as well as the identification and assessment of all risks.
- Lines of defence that allow risk to be managed at origin, with control and supervision, as well as independent assessment.
- A model of autonomous subsidiaries with robust governance, based on a well-defined structure of committees, while ensuring the independence of the risk management and control functions.
- Due oversight of information and technological infrastructure to allow the identification, monitoring and management of all risks, and communication of the same to the appropriate levels.
- A risk culture integrated throughout the organisation, consisting of a series of attitudes, values, skills and guidelines for action vis-à-vis all risks.
- All risks are managed by the units that generate them, using advanced models and tools.

These principles, along with a key set of interrelated tools and processes established in Group strategy planning, which are detailed below, comprise an essential control framework for managing the risk profile.

1) Risk appetite and limits structure

Risk appetite is defined as the volume and type of risks that it is deemed reasonable to accept when implementing the business strategy, so as to enable the Group to maintain its normal activity in the face of unexpected events. This involves examining severe scenarios that might negatively impact its capital, liquidity, profitability and/or share price.

The Board of Directors is responsible for establishing the entity's risk appetite and updating this annually: it is also responsible for monitoring its effective risk profile and ensuring that the two are consistent.

In addition, as part of the annual and tri-annual strategic planning process, limits are established to determine the risk appetite for each of the relevant portfolios or risks, configuring a set of operating limits to support day-to-day management and close monitoring of the same. The risk profile and compliance with limits are continuously monitored, adopting, where applicable, the measures necessary to ensure they are suitable.

2) Scenario analysis

The Bank takes an advanced approach to risk management by analysing the potential impact of different scenarios in the environment in which it operates. These scenarios involve both macroeconomic variables and other variables affecting the management of our business.

Scenario analysis enables the Bank to assess the sensitivity of different scenarios and to verify the adjustment of risk appetite to the desired risk profile. This allows the Bank to test its robustness in the event of stress environments and scenarios, and to implement measures to ease the risk profile or mitigate the potential impact of such scenarios.

Scenario analysis is a very useful tool for all levels of management, allowing the Bank's robustness to be tested in the face of stress environments and scenarios, enabling it to establish measures to reduce the risk profile and mitigate the potential impact of such scenarios.

3) Risk identification and assessment (RIA)

As part of its routine activities, Banco Santander identifies and assesses the risks to which it is exposed in the markets across its footprint, via a corporate exercise known as Risk Identification & Assessment.

This exercise enables the identification, assessment and evaluation of the Bank's main risks, the associated control environment and the possible factors that could pose a threat to the success of the Group's strategic plan.

4) Reporting

In recent years, the Group has developed and rolled out structural and operational improvements as required to strengthen and consolidate its comprehensive overview of all risks faced, based on complete, precise and regular information, enabling the Group's senior management to assess the same and take action. In this context, the strategic risk transformation plan is aligned with regulatory requirements, as was demonstrated in the review conducted by the European supervisor in terms of compliance with standards under regulation BCBS 239.

During 2017 Santander Group worked on consolidating its comprehensive information and data management model, as well as the deployment and renewal of technology systems, thus sustaining a balanced reporting taxonomy that covers all significant risk areas within the organisation, in accordance with the group's size, risk profile and activity.

There are 3 types of reports received on a monthly basis by senior management for the purposes of risk management and corresponding decision-making: reports on Group risks, reports on risks for each unit, and reports for each risk factor.

5) Recovery and resolution plans

As part of its risk management instruments, the Bank keeps constantly updated its recovery plan, the most significant aspect of which comprises the measures available in order to overcome a very severe crisis without external assistance.

The Group's senior management is fully involved in preparing and monitoring the content of these plans, through specific technical forums and monitoring at the institutional level to ensure that the content and structure of the documents is compliant with local and international crisis management regulations.

In terms of resolution plans, the competent authorities involved in the Crisis Management Group (CMG) have agreed on a common approach to the Group's resolution strategy. Given its legal and business structure, Santander applies a multiple point of entry (MPE) approach.

E.2 Identify the bodies responsible for preparing and implementing the risk management system, including fiscal risks.

To ensure the proper implementation of the risks function, the Group has in place robust governance to ensure adequate and efficient decision-making with regard to risks, and effective control over the same within the established risk appetite limits.

One of the principles of the Group risk management and control model is to have in place lines of defence that allow risk to be managed at origin, with control and supervision over the same, as well as independent assessment.

Thus, the business functions and all support functions that generate exposure to a risk constitute the first line of defence against the same.

The second line of defence is comprised of the risk control function and compliance and conduct function. These functions independently supervise and query the risk management activities performed by the first line of defence.

Finally, Internal Audit, as the third line of defence and final layer of control, regularly checks that the policies, methods and procedures used are adequate and are effectively implemented as part of management and control of all risks.

There is a sufficient degree of separation and independence between the risk control function, the compliance function and the internal audit function, and they have direct access to the Board of Directors via their senior management figures should it be deemed necessary. The risk and compliance functions report to the Risk Supervision, Regulation and Compliance Committee, and respond to any reporting requests submitted by the same as it performs its duties, while the internal audit function reports to the Audit Committee.

Risk governance bodies and their duties:

Responsibility over risk management and control, and in particular establishing the Santander Group risk appetite, lies ultimately with the Board of Directors, which delegates powers to committees, which are differentiated into independent control bodies and decision-making bodies. The Board is responsible for approving general policies on the control and management of risk, including tax risks, and supervision of internal information and control systems. The Board is supported by the Risk Supervision, Regulation and Compliance Committee, as an independent control and risk supervision committee. Furthermore, the Group executive committee dedicates specific time to overseeing all risks and to approving the main transactions.

The following bodies comprise the senior level for risk governance:

Independent control bodies

Risk Supervision, Regulation and Compliance Committee:

This Committee was established to support the Board of Directors in, among other aspects, its risk control and oversight duties; when defining the Group's risk policies; to determine appetite for risk, and to determine the strategy and culture for such matters. The Committee's responsibilities also include matters concerning supervisory authorities, as well as regulation and compliance, sustainability, and corporate governance.

It is chaired by an independent director, and is comprised of external or non-executive directors, with a majority representation of independent directors.

The duties of the Risk Supervision, Regulation and Compliance Committee with regards to risks are:

- To support and advise the Board when defining and evaluating risk policies affecting the Group, and when determining its current and future risk appetite, as well as the strategy and culture in this regard.
- To help the Board in supervising implementation of the established risk strategy, appetite and limits, as well as alignment of the same with strategic plans, objectives and the corporate culture and values.
- To ensure that the pricing policy of the assets, liabilities and services offered to customers fully takes into consideration the business model, risk appetite and risk strategy of the Group.
- To understand and assess the risks derived from the macroeconomic climate and economic cycles.
- To systematically review the exposures of major clients, economic sectors, geographical areas and types of risk.
- To supervise the risks function, in particular, (i) report the designation proposals made by the Chief Risk Officer, (ii) ensure the independence and efficacy of the function, (iii) ensure that the function has the necessary material and human resources, (iv) receive regular information on its activities, including any potential deficiencies detected and non-compliance with the established risk limits, (v) annually assess the function and the performance of the same when carrying out its responsibilities.
- To ascertain and assess the management tools, improvement initiatives, project implementation and any other relevant activity linked to risk control, including the policy on internal risk models and the internal approval thereof.

- To supervise the compliance function, and in particular, (i) report the designation proposals made by the supervisor of the compliance function, (ii) ensure the independence and efficacy of the function, (iii) ensure that the compliance function has all the material and human resources required to perform its tasks, (iv) receive regular information on its activities, (v) regularly evaluate the functioning of the compliance programme, rules of governance, the compliance function, and the performance of the supervisor of the compliance function.
- To report the approval of and any changes to regulatory compliance policy, the general code of conduct, manuals and procedures to prevent money laundering and terrorist financing, as well as any other codes and regulations that apply to the industry.
- To supervise the implementation of actions and measures resulting from reports and inspections conducted by the administrative supervisory and control authorities.
- To support and advise the Board with regards to corporate good governance policy and internal governance of the Bank and the Group.
- To support and advise the Board in relation to supervisors and regulators in the various countries where the Group operates.
- To monitor and assess the regulatory proposals and new regulations that may be applicable, and evaluate their potential consequences for the Group.

Risk Control Committee (RCC):

This decision-making body is responsible for effective control over risks, ensuring that the same are managed coherently with the appetite for risk approved by the Board, and at all times considering a comprehensive overview of all risks included in the general risks framework. This means identifying and monitoring both current and potential risks, as well as evaluating their impact on the Group risk profile.

This Committee is chaired by the Group Chief Risk Officer (GCRO) and is comprised of Group executives. The risks function is represented on the Committee, and holds the chairmanship, as are the compliance and conduct, finance, audit and management control functions, among others. Senior members of the risks function (CRO) at local entities will regularly take part to report the risk profiles of the different companies, as well as other aspects.

The Risk Control Committee reports to the Risk Supervision, Regulation and Compliance Committee, and assists the same to provide support to the Board.

Decision-making bodies

Executive Risk Committee (ERC):

This decision-making committee is responsible for managing all risks, under the powers delegated by the Board of Directors.

The Committee makes decisions on risks assumed at the highest level, guaranteeing that the same are within the established risk appetite limits for the Group, and informs the Board or its committees with regards to its activities when so required.

This Committee is chaired by the CEO and is comprised of other executive directors and senior management figures at the institution, with representatives from the risks, finance, and compliance and conduct functions, among others. The GCRO has the right of veto over the committee's decisions.

Risk management relationship between parent and subsidiaries

As regards the alignment of subsidiaries with the parent

The risk management and control model shares certain basic principles in all Group business units, through the use of corporate frameworks. These emanate from the Group itself and are adhered to by subsidiaries, through their various boards of directors.

Beyond these basic principles, each unit adapts its risk management to the local environment, in accordance with corporate frameworks and reference documents provided by the Group, which allows the Group to have a recognisable risk management model.

One of the strengths of this model is the adoption of best practices developed by each of the Group's units and markets. The corporate risk functions act as a central focus and channel for these practices.

With respect to the structure of committees

The subsidiaries' governing bodies are also structured taking into account local legal and regulatory requirements, and the size and complexity of each subsidiary. They are consistent with those of the parent, by being in accordance with the guidelines set out by the internal governance framework, thereby enabling communication, reporting and effective control.

The boards of directors of subsidiaries have their own risk models (quantitative and qualitative), although these must follow the principles enshrined in the reference frameworks and models developed at the corporate level.

Given its ability to take an overall and aggregated view of all risks, the parent reserves the power to challenge and approve management policies and transactions at the various subsidiaries, insofar as these affect the Group's risk profile.

E.3 Indicate the main risks, including fiscal, which may prevent the entity from achieving its targets.

Note 54 (risk management) of Santander Group's 2017 consolidated financial statements details how the Group identifies, measures and manages the risks to which it is exposed in its ordinary activities.

In short, the Group's economic capital model enables it to quantify its risk profile, considering all the significant risks involved in its activities and the diversification effect inherent to a multi-national, multi-business group such as Santander Group.

The concept of diversification is essential for adequately understanding and measuring the risk profile of a group with global operations such as Santander. The fact that the Group undertakes a particular business activity in several countries through a structure of different legal entities, involving a variety of customer segments and products, subject to different interest rates, means that the Group is less vulnerable to adverse situations affecting particular markets, portfolios, customers or risks. Despite the significant scale of globalisation in the modern world, economic cycles are not all identical and have varying degrees of intensity in the different geographic areas. This gives groups with a global presence greater business stability and enhanced capacity to resist a crisis in a particular market or portfolio, which contributes to lower risk. In other words, the risk and related economic capital of the Group as a whole is less than that risk and capital would be if its parts were considered separately.

Meanwhile, in contrast with the regulatory criteria, Santander Group considers that certain intangible assets, such as deferred tax assets, goodwill and software, retain value even in the hypothetical event of resolution, given the geographical structure of Santander Group subsidiaries. As such, the asset is subject to valuation and therefore an unexpected loss estimate to reflect capital.

Economic capital represents a key tool for internal management and the development of the Group strategy, both in terms of solvency assessment, and risk management for portfolios and businesses.

With regards to solvency, the Group uses, within the context of the Basel Pillar II, its economic model for the internal capital adequacy assessment process (ICAAP). To this end, business performance and capital requirements are planned based on a central scenario and alternative stress scenarios. This planning sees the Group ensure that it will adhere to its solvency objectives even in adverse economic scenarios.

Likewise, the metrics derived from economic capital allow the assessment of risk-return objectives, price setting for transactions based on risk, and financial viability assessments for projects, units or business lines, seeking to maximise value generation for shareholders.

As a standard practice for risks, economic capital illustrates the risk distribution across the Group, by providing a comparable metric for different activities and risks types.

As per 31 December 2017 the main economic capital requirements for Group risks were as follows: credit (39%), goodwill (27%), market (9%), business (4%), operational including risks related to fines, tax surcharges (4%) and interest (4%).

The distribution of economic capital among the main business areas reflects the diversified nature of the Group's activity and risk. Continental Europe represents 49% of capital, Latin America including Brazil 23%, United Kingdom 14% and United States 13%.

Outside of operational areas, the corporate centre chiefly assumes the risks associated with goodwill and the risk of structural changes (associated with holding stakes in overseas subsidiaries denominated in currencies other than the euro).

E.4 Identify whether the entity has a risk tolerance level, including fiscal risk.

As explained in section E.1, risk appetite is one of the cornerstones of Santander Group's risk management and control.

The Group's risk appetite is defined and established consistently with its risk culture, and its business model is consistent from the risk perspective. The main elements defining this business model and providing the foundations for Santander Group's risk appetite are:

- A predictable, low-medium general risk profile. This is based on a diversified business model focusing on retail banking, with a diversified international presence and significant market shares, and a wholesale business model that prioritises relationships with our customer base in the Group's main markets.
- A stable, recurrent policy of generating income and shareholder returns based on a strong capital and liquidity base and a strategy to effectively diversify sources and maturities.
- A corporate structure based on subsidiaries that are autonomous in terms of capital and liquidity, minimising the use of non-operating or purely instrumental companies, and ensuring that no subsidiary has a risk profile that might jeopardise the Group's solvency.
- An independent risk function with intense involvement from senior management, ensuring a strong risk culture focused on protecting and delivering an adequate return on capital.
- A management model that ensures that all risks are viewed in a global interrelated approach, via a robust corporate risk control and monitoring environment with global responsibilities: all risks, all businesses, all geographical areas.
- A business model built around products for which the Group considers that it has sufficient expertise and management capabilities (systems, processes and resources).

- A model of conduct that seeks to safeguard the interests of customers, shareholders and other stakeholders, including the various tax authorities.
- Adequate and due availability of human resources, systems and tools to ensure the risk profile remains compatible with the established risk appetite, both globally and locally.
- A remuneration policy that contains the incentives necessary to ensure that the individual interests of employees and executives are in line with the corporate risk appetite framework, and that the incentives are consistent with the Group's long-term earnings performance.

Risk appetite limit, structure and factors

The risk appetite is expressed through limits based on quantitative metrics and qualitative indicators that measure the Bank's risk profile and exposure by risk type, portfolio, segment and business line, under both current and stressed conditions. These risk appetite limits and metrics are based on 5 major factors that define the positions that Santander's senior management seeks to adopt or maintain when implementing its business model:

- The income statement volatility the Group is prepared to accept.
- The solvency position the Group wishes to maintain.
- The minimum liquidity the Group wishes to have available.
- The maximum risk concentrations the Group considers reasonable.
- Non-financial and transversal risks

For more information, see note 54 (risk management) of Santander Group's 2017 consolidated financial statements.

Risk appetite limit structure, monitoring and control

The Group's risk appetite is assessed annually and includes a series of metrics and limits on said metrics (risk appetite limits or statements) that express in quantitative and qualitative terms the maximum risk exposure each Group company, and the Group as a whole, is prepared to assume.

Compliance with risk appetite limits is continuously monitored. The Group's specialist control functions report at least quarterly to the Board and to the Risk, Supervision, Regulation and Compliance Committee on how well the risk profile fits with the authorised risk appetite.

Any breaches of risk appetite limits are reported by the risk control function to the relevant governing bodies. Such presentations are accompanied by an analysis of the causes of the breach, an estimate of how long the situation will last, and proposals for corrective actions when the corresponding governing body deems fit.

This linking of risk appetite limits with the limits used in managing business units and portfolios is a key element in ensuring the effectiveness of risk appetite as a risk management tool.

Thus, the management policies and the structure of limits used in managing the various risk types and categories are directly related and traceable to the defined risk appetite principles and limits.

Therefore, any changes in the risk appetite feed through to changes in Santander's risk management limits and controls. Each business and risk area is then responsible for ensuring that the limits and controls they use in their day-to-day activities do not result in any breach of the risk appetite limits. The risk control and supervision function then monitors this assessment, ensuring that management limits are appropriate for the risk appetite.

E.5 Identify any risks, including fiscal, which have occurred during the year.

The Group has established the following first level risk types in its general risk framework:

- **Credit risk**: the risk of financial losses as a result of non-compliance or credit quality impairment on the part of a customer or third party, which Santander Group has financed, or with which it has assumed contractual obligations.
- **Market risk**: arising from possible changes in market factors affecting the value of positions in trading portfolios.
- **Liquidity risk**: the risk of Santander Group having insufficient liquid financial assets to comply with its obligations upon maturity, or only being able to do so at a high cost.
- **Structural risk**: arising from management of the various balance sheet entries, both with regards to the banking portfolio and insurance and pension activities.
- **Capital risk**: the risk that Santander Group has insufficient capital, in terms of quantity or quality, to comply with its internal business objectives, regulatory requirements, or market expectations.
- **Operational risk**: the risk of losses due to inadequacies or failures in processes, people and internal systems, or external events. This definition covers legal risk, which includes the possibility of being sanctioned, fined, or obliged to pay punitive damages as a result of actions taken by the supervisor or private agreements between parties.
- **Conduct risk**: arising from practices, processes or conduct that are inadequate or breach internal regulations, law or supervisory requirements.
- **Reputational risk**: risk of a negative economic impact, whether real or potential, due to damages to the perception of the Bank among employees, customers, shareholders/investors and society in general.
- **Model risk**: risk of losses associated with inaccurate forecasts, which may lead the Bank to make suboptimal decisions, or inadequate use of a model.
- **Strategic risk**: risk of losses or damages deriving from strategic decisions, or poor implementation of the same, that affect the long-term interests of our main stakeholders, or from an inability to adapt to a changing environment.

The most representative risk is credit risk. This is diversified amongst the main areas where the Group operates, as follows⁸: Continental Europe 41%; the UK 30%; Latin America 20% and the US 9%, with an adequate balance between mature and emerging markets.

As for the performance in 2017, based on an identical consolidation scope, credit risk with customers was down 3%, chiefly due to the US, UK and Brazil (due to the exchange rate effect). The growth in local currency was general across all units with the exception of the US and Spain.

These investment levels, together with a decline in non-performing loans to EUR 28,104 million (-16% compared to 2016), reduced the Group's non-performing loans ratio to 3.38% (-55 bps compared to 2016).

In order to provide for this, the Group has made insolvency provisions of EUR 8,997 million (-5.5% compared to December 2016), having deducted recoveries. This decrease is reflected in a 1.12% reduction in the cost of credit, 6 bps down on the previous year.

⁸ Not including Popular

Total funds for insolvencies stand at EUR 19,906 million, with a coverage ratio for the Group of 71%. It should be noted that this ratio is reduced by the weighting of mortgage portfolios (particularly in the UK and Spain), which require lower balance sheet provisions as they are backed by collateral.

E.6 Explain the response and monitoring plans for the main risks the entity is exposed to, including fiscal.

Note 54 (Risk management) of Santander Group's 2017 consolidated financial statements provides detailed information on its plans for responding to the main risks to which the Group is exposed.

Generally speaking, in order to address and supervise risks at the institution, the Group's risk management and control model is based on a series of tools/processes detailed in section E.1 of this report.

In the case of risks of a fiscal nature, this set of processes must also comply with the principles established in the strategy and fiscal policy approved by the board, whose ultimate objective is to ensure adequate prevention and reduction of these risks.

The GCRO, who is responsible for the risks function at the Group, advises and challenges the executive branch, reports independently to the Risk Supervision, Regulation and Compliance Committee, responding to any information requests received from the same, and has direct access to the Board when it sees fit.

F INTERNAL CONTROL OVER FINANCIAL REPORTING (ICFR)

Describe the mechanisms which comprise the internal control over financial reporting (ICFR) risk control and management system at the company.

This section describes key aspects of the internal control and risk management systems in place at Santander Group with respect to the financial reporting process, specifically addressing the following aspects:

- **Control environment**
- **Risk assessment in financial reporting**
- **Control activities**
- **Information and communication**
- **Monitoring**

F.1 The entity's control environment

Indicate the existence of at least the following components, describing their main characteristics:

F.1.1. The bodies and/or functions responsible for: (i) the existence and regular updating of a suitable, effective ICFR; (ii) its implementation; and (iii) its monitoring.

The board of directors is ultimately responsible for the internal control and risk management systems. In this sense, in accordance with article 17.4.e) of the Rules and Regulations of the Board of Directors, this function is entrusted to the audit committee, which must:

Supervise the process for gathering financial information and for the internal control systems. In particular, the audit committee shall:

- (i) supervise the process of preparing and presenting the required financial information relating to the Company and the Group, including related non-financial information, as well as its integrity, reviewing compliance with regulatory requirements, the proper demarcation of the scope of consolidation and the correct application of accounting standards, ensuring that this information is always up to date on the Company's website;

- (ii) Supervise the effectiveness of the internal control systems, reviewing them periodically, so that the principal risks are identified, managed and properly disclosed; and
- (iii) Discuss with the external auditor any significant weaknesses in the internal control system uncovered in the course of the audit.

Also, in accordance with article 17.4.c) (ii)(6), the audit committee shall: *“ensure that the external auditor issues a report on the system of internal control over financial reporting.”*

Article 41.2 of the Rules and Regulations of the Board of Directors establishes that the board will adopt any measures required to ensure that the quarterly, half-yearly, and any other financial information that is made available to the markets is prepared in accordance with the same principles, standards and professional practices used to prepare the annual financial statements and is as reliable as such financial statements. To this end, such information shall be reviewed by the audit committee before dissemination thereof.

The existence, maintenance, implementation and documentation of an adequate ICFR system, driven and coordinated by the non-financial risk control area, covers the entire organizational structure with control relevance, through a direct hierarchy of responsibilities assigned on an individual basis. In addition, the controller and management control units in each of the countries in which the Group operates, each of which is headed by a lead Controller, play a relevant role in compliance with regulations. Section F.1.2. below provides further information on the roles of the controllers in each area and the non-financial risk control department.

The general code of conduct⁹ sets out the main ethical principles and regulations on behaviour for all Group employees. Chapter VIII of Title IV of the code of conduct (section 34) sets out obligations relating to the appropriate design of ICFR with regard to the Group's accounting obligations. A number of internal control systems are in place to ensure that ICFR is implemented correctly. These are described in section 35 of the General Code of Conduct.

These sections are as follows.

34. Accounting obligations

1. *Reliability and strictness shall be applied in the drawing-up of the Group's financial information, ensuring that:*
 - i) *The transactions, facts and other events contained in the financial information actually exist and have been recorded at the appropriate time.*
 - ii) *The information reflects all transactions, facts and other events in which the institution is an affected party.*
 - iii) *Transactions, facts and other events are recorded and valued according to applicable regulations.*
 - iv) *Transactions, facts and other events are classified, presented and divulged in the financial information in accordance with applicable regulations.*
 - v) *The financial information reflects, as of the respective date, the rights and obligations through the respective assets and liabilities, in accordance with applicable regulations.*

⁹The complete text of Santander Group's General Code of Conduct can be found on the corporate website (www.santander.com).

2. *The financial information includes all information of an accounting and economic nature which the Group presents to securities markets and files with supervisory bodies, irrespective of frequency or purpose. In the case of Banco Santander S.A. as the Group parent, this includes the annual financial report, the half-yearly financial report and interim individual and consolidated statements, and any prospectuses drawn up by the Group for the issuance of financial instruments.*

35. Internal controls

1. *All the internal control procedures established by the Group to guarantee the correct entry of transactions and their appropriate reflection in the financial information published by the Group shall be observed.*
2. *On preparing financial information, the Group functions responsible for each activity, process and subprocess must certify that they have observed the controls established by the Group, and that the information supplied is correct.*
3. *The Audit Committee will supervise the financial information presentation process, the effectiveness of internal controls and the internal audit.*

The Risk Committee (known at the Corporation as the Committee for Supervision of Risks, Regulation and Compliance) shall supervise risk management systems.

F.1.2. The existence or otherwise of the following components, especially in connection with the financial reporting process:

- **The departments and/or mechanisms in charge of: (i) the design and review of the organisational structure; (ii) defining clear lines of responsibility and authority, with an appropriate distribution of tasks and functions; and (iii) deploying procedures so this structure is communicated effectively throughout the company.**

The Group, through the corporate organisation area and the organisation units for each country/entity or business (within the General Secretariat and Human Resources, organisation and costs division), defines, implements and maintains the organisational structures, catalogue of job positions and size of the units. Specifically, the corporate organisation division is responsible for defining and documenting the Corporate Model for Managing Structures and Staff, which serves as the framework manual across the Group; it is similarly responsible for communicating this framework model to all Group entities.

The organisational function delegated to the countries/entities/businesses is designed to:

- Optimise and align the organisational structures to the strategy defined by the corresponding corporate divisions and the Group's strategic targets;
- Define the job map in the units under its remit as a core tool for organising how the structure works and facilitating the management of its human resources.

The business/support areas channel any initiatives relating to their organisational structures through the aforementioned organisation units. These units are tasked with analysing/reviewing and, where appropriate, inputting the opportune structural modifications into the corporate IT tools. In addition, the organisation units are responsible for identifying and defining the main functions attributed to each structural unit.

Based on this assignment, each of the business/support areas identifies and documents the necessary tasks and controls in its area within the Internal Control Model (ICM), based on its knowledge and understanding of its activities, processes and potential risks.

Each unit thus detects the potential risks associated with those processes, which are necessarily covered by the ICM. This detection takes place based on the knowledge and understanding that management has of the business and process.

This requires maintaining up-to-date documentation so that it reflects the reality of the activities at all times, making all modifications that are necessary to the documentation when organizational changes take place or processes and controls are executed within its area of competency.

It must also establish the persons responsible for the various controls, tasks and duties within the documented processes such that each member of the Division has been clearly assigned responsibilities.

The purpose of this is to try to ensure, among other things, that the organisational structure provides a solid model of internal control over financial reporting.

With respect to the specific process of preparing its financial information, the Group has defined clear lines of responsibility and authority. The process entails exhaustive planning, including, among other things, the distribution of tasks and functions, the required timeline and the various reviews to be performed by each manager. To this end, the Group has financial accounting and control units in each of its operating markets; these are headed up by a controller whose duties include the following:

- Integrating the corporate policies defined at the Group level into their management, adapting them to local requirements.
- Ensuring that the organisational structures in place are conducive to due performance of the tasks assigned, including a suitable hierarchical-functional structure.
- Deploying critical procedures (control models), leveraging the Group's corporate IT tools to this end.
- Implementing the corporate accounting and management information systems, adapting them to each entity's specific needs as required.

In order to preserve their independence, the controllers report to their country heads and to the Group's financial accounting and control division.

In addition, to support the existence of adequate documentation for the Group's internal control model, the corporate non-financial risk control department is responsible for establishing and reporting the work method governing the process of documenting, evaluating and certifying the internal control model that covers the ICFR system, among other regulatory and legal requirements. It also handles maintaining documentation up-to-date to adapt it to organizational and regulatory changes and, together with the general controller and management control division and, if appropriate, the representatives of the divisions and/or companies concerned, present the conclusions of the internal control model evaluation process to the audit committee. There are similar functions at each unit that report to the corporate non-financial risk control department.

• **Code of conduct, approving body, dissemination and instruction, principles and values covered (stating whether it makes specific reference to record keeping and financial reporting), body in charge of investigating breaches and proposing corrective or disciplinary action.**

The Group's general code of conduct is approved by the Bank's board of directors, setting out behavioural guidelines relating to accounting and financial information requirements, among other matters¹⁰.

This code is binding for all members of the Group's governance bodies and all employees of Banco Santander, S.A., who acknowledge as much when they join the Group, notwithstanding the fact that some of these individuals are also bound by the Code of Conduct in Securities Markets and other codes of conduct specific to the area or business in which they work.

The Group provides all its employees with e-learning courses on the aforementioned general code of conduct. Moreover, the compliance department is available to address any queries with respect to its application.

Title V, chapter I of the general code sets out the functions of the Group's governance bodies, units and areas with competences for compliance with the code, in addition to the compliance area.

¹⁰Santander Group's general code of conduct can be found on the corporate website (www.santander.com).

The irregularities committee, consisting of representatives from various parts of the Group, is responsible for imposing disciplinary measures for breaches of the general code and proposing corrective actions.

Title V, chapter II, section 56 sets out the consequences of breaches, which may “*lead to labour-offence sanctions, notwithstanding any administrative or criminal sanctions that may also result from such breach*”.

- **‘Whistle-blowing’ channel, for the reporting to the audit committee of any irregularities of a financial or accounting nature, as well as breaches of the code of conduct and malpractice within the organisation, stating whether reports made through this channel are confidential.**

Article 17.4.(g) of the Rules and Regulations of the Board of Directors stipulates that the audit committee assumes, among others, the following responsibility “*Become apprised of and, if applicable, respond to the initiatives, suggestions or complaints put forward or raised by the shareholders regarding the area of authority of this committee and which are submitted thereto by the office of the general secretary of the Company. The committee shall also: (i) receive, deal with and keep a record of the claims received by the Bank on matters related to the process for generating financial information, auditing and internal controls and (ii) establish and supervise a mechanism whereby Group employees may communicate, confidentially and anonymously, potentially significant irregularities as to matters within its area of authority, especially of a financial and accounting nature*”.

No such communications have been received during the last three fiscal years.

The current internal procedure for communicating anonymous claims to the audit committee establishes that such communications, whether from employees or others, must be sent in writing to the Bank’s registered office.

- **Training and refresher courses for personnel involved in preparing and reviewing financial information or evaluating ICFR, which address, at least, accounting rules, auditing, internal control and risk management.**

Group employees involved in preparing and reviewing its financial information participate in training programmes and regular refresher courses which are specifically designed to provide them with the knowledge required to allow them to discharge their duties properly.

The training and refresher courses are mostly promoted by the management control and general audit division itself and are designed and overseen together with the corporate learning and career development unit which is, in turn, part of the HR department and is responsible for coordinating and imparting training across the Group.

These training initiatives take the form of a mixture of e-learning and onsite sessions, all of which are monitored and overseen by the aforementioned corporate unit in order to guarantee they are duly taken and that the concepts taught have been properly assimilated.

With respect to the training in 2017 on preparation and review of financial information, the general secretariat and human resources division, in coordination with the financial accounting and control division, among others, provided the employees involved in preparing and reviewing the financial information with courses on the following topics: risk analysis and management, accounting and financial statement analysis, the business, banking and financial environment, financial management, costs and budgeting, numerical skills, calculations and statistics and financial statement auditing, among other matters directly and indirectly related to the financial information process.

In 2017, 49,375 employees from the Group’s entities in the various countries in which it operates were involved in such training, involving over 218,475 training hours at the corporate centre in Spain and remotely (e-learning). In addition, each country develops its own training programme based on that developed by the parent.

F.2. Risk assessment in financial reporting

Report at least:

F.2.1. The main characteristics of the risk identification process, including risks of error or fraud, stating whether:

- **The process exists and is documented.**
- **The process covers all financial reporting objectives, (existence and occurrence; completeness; valuation; presentation, disclosure and comparability; and rights and obligations), is updated and with what frequency.**
- **A specific process is in place to define the scope of consolidation, with reference to the possible existence of complex corporate structures, special purpose vehicles, holding companies, etc.**
- **The process addresses other types of risk (operational, technological, financial, legal, reputational, environmental, etc.) insofar as they may affect the financial statements.**
- **Which of the company's governing bodies is responsible for overseeing the process.**

Santander Group's internal control model (ICM) is defined as the process carried out by the Board of Directors, senior management and the rest of the Group's employees to provide reasonable assurance that their objectives will be attained.

The Group's ICM complies with the most stringent international standards and specifically complies with the guidelines established by the Committee of Sponsoring Organizations of the Tradeway Commission (COSO) in its most recent framework published in 2013, which addresses control targets in terms of operations effectiveness and efficiency, financial information reliability and compliance with applicable rules and regulations.

ICM documentation is implemented at the main Group companies using standard and uniform methodology such that it ensures inclusion of the appropriate controls and covers all material financial information risk factors.

The risk identification process takes into account all classes of risk (particularly those included in the recommendations issued by the Basel Risk Committee). Its scope is greater than the totality of risks directly related to the preparation of the Group's financial information.

The identification of potential risks that must be covered by the ICM is based on the knowledge and understanding that management have of the business and its operating processes, taking into account both criteria of relative importance and qualitative criteria associated with the type, complexity or the structure of the business itself.

In addition, the Bank ensures the existence of controls covering the potential risk of error or fraud in the issuance of the financial information, i.e., potential errors in terms of: i) the existence of the assets, liabilities and transactions as of the corresponding date; ii) the fact that the assets are Group goods or rights and the liabilities Group obligations; iii) proper and timely recognition and correct measurement of its assets, liabilities and transactions; and iv) the correct application of the accounting rules and standards and adequate disclosures.

The following aspects of the Group's ICM model are worth highlighting:

- It is a corporate model involving the totality of the Group's relevant organisational structure by means of a direct structure of individually-assigned lines of responsibility.
- The management of the ICM documentation is decentralised, being delegated to the Group's various units, while its coordination and monitoring is the duty of the non-financial risk control department, which issues general criteria and guidelines to ensure uniformity and standardisation of the documentation of procedures, control validation tests, criteria for the classification of potential weaknesses and rule changes.

- It is a far-reaching model with a global scope of application, which not only documents the activities relating to generation of the consolidated financial information, its core scope of application, but also other procedures developed by each entity's support areas which, while not generating a direct impact on the accounting process, could cause possible losses or contingencies in the case of incidents, errors, regulatory breaches and/or fraud.
- It is dynamic and updated continually to mirror the reality of the Group's business as it evolves, the risks to which it is exposed and the controls in place to mitigate these risks.
- It generates comprehensive documentation of all the processes falling under its scope of application and includes detailed descriptions of the transactions, evaluation criteria and checks applied to the ICM model.

All of the Group companies' ICM documentation is compiled into a corporate IT application which is accessed by employees of differing levels of responsibility in the evaluation and certification process of Santander Group's internal control system.

The Group has a specific process for identifying the companies that should be included within its scope of consolidation. This is mainly monitored by the financial accounting and control division and the office of the general secretary and human resources.

This procedure enables the identification of not just those entities over which the Group has control through voting rights from its direct or indirect holdings, but also those over which it exercises control through other channels, such as mutual funds, securitisations and other structured vehicles. This procedure analyses whether the Group has control over the entity, has rights over or is exposed to its variable returns, and whether it has the capacity to use its power to influence the amount of such variable returns. If the procedure concludes that the Group has such control, the entity is included in the scope of consolidation, and is fully consolidated. If not, it is analysed to identify whether there is significant influence or joint control. If this is the case, the entity is included in the scope of consolidation, and consolidated using the equity method.

Finally, as stated in section F.1.1 above, the audit committee is responsible for supervising the Company and Group's regulated financial information process and internal control system.

In supervising this financial information, particular attention is paid to its integrity, compliance with regulatory requirements and accounting criteria, and the correct definition of the scope of consolidation. The internal control and risk management systems are regularly reviewed to ensure their effectiveness and adequate identification, management and reporting.

F.3. Control activities

Indicate the existence of at least the following components, and specify their main characteristics:

F.3.1. Procedures for reviewing and authorising the financial information and description of ICFR to be disclosed to the markets, stating who is responsible in each case and documentation and flow charts of activities and controls (including those addressing the risk of fraud) for each type of transaction that may materially affect the financial statements, including procedures for the closing of accounts and for the separate review of critical judgements, estimates, evaluations and projections.

As already noted elsewhere in this report, the board itself has delegated in its audit committee the duty to: *"supervise the process of preparing and presenting the required financial information relating to the Company and the Group, including related non-financial information, as well as its integrity, reviewing compliance with regulatory requirements, the proper demarcation of the scope of consolidation and the correct application of accounting standards, ensuring that this information is always up to date on the Company's website"* (article 17.4.(e) (i) of the Rules and Regulations of the Board of Directors).

The process of creating, reviewing and authorizing the financial information and the description of the ICFR is documented in a corporate tool which integrates the control model into risk management, including a description of the activities, risks, tasks and the controls associated with all of the transactions that may have a material effect on the financial statements. This documentation covers recurrent banking transactions and one-off operations (stock trading, property deals, etc.) and aspects related to judgements and estimates, covering the registration, assessment, presentation and disclosure of financial information. The information in the tools is updated to reflect changes in the way of carrying out, reviewing and authorising procedures for generating financial information.

The audit committee also has the duty to report to the board, in advance of the adoption by it of the corresponding decisions, regarding the financial information that the Group must periodically make public, ensuring that such information is prepared in accordance with the same principles and practices used to prepare the financial statements and is as reliable as such statements (article 17.4.(f)(i) of the Rules and Regulations of the Board of Directors).

The most significant aspects of the accounting close process and the review of the material judgements, estimates, measurements and projections used are as follows:

- impairment losses on certain assets;
- The assumptions used in the actuarial calculation of the post-employment benefit liabilities and commitments and other obligations;
- The useful life of the tangible and intangible assets;
- the measurement of goodwill arising on consolidation;
- The calculation of provisions and the consideration of contingent liabilities;
- the fair value of certain unquoted assets and liabilities.
- the recoverability of tax assets.
- The fair value of the identifiable assets acquired and the liabilities assumed in business combinations

The Group's general auditor presents the Group's financial information to the audit committee on a quarterly basis, at least, providing explanations of the main criteria employed for estimates, valuations and value judgements.

The board of directors is responsible for approving the financial information that the Bank, as a listed company, is obliged to publish, in accordance with article 3.2 c) of its Rules and Regulations.

The information provided to directors prior to board meetings, including information on value judgements, estimates and forecasts relating to the financial information, is prepared specifically for the purposes of these meetings.

To verify that the ICM is working properly and check the effectiveness of the defines functions, tasks and controls, the Group has in place an evaluation and certification process which starts with an evaluation of the control activities by the staff responsible for them. Depending on the conclusions, the next step is to certify the tasks and functions related to the generation of financial information so that, having analysed all such certifications, the chief executive officer, the chief financial officer and the controller certify the effectiveness of the ICM.

In 2017, the Group worked on integrating risk control self-assessment processes (RCSA) in the evaluation and certification process of the control model. The combination of the two processes provides greater efficiency, coherence and robustness to the test and allows for fully integrating the certification process in the Group's risk management.

The annual process identifies and assesses the criticality of risks and the effectiveness of the controls identified in the Group.

The non-financial risk control unit prepares a report spelling out the conclusions reached as a result of the certification process conducted by the units, taking the following aspects into consideration:

- A list of the certifications obtained at all levels.
- Any additional certifications considered necessary.
- Specific certification of all significant outsourced services.
- The ICM design and operation tests performed by those responsible for its maintenance and/or independent experts.

This report also itemises the main deficiencies unearthed throughout the certification process by any of the parties involved, indicating whether these deficiencies have been properly resolved or, if not, what plans are in place to correct them in a satisfactory manner.

The conclusions of these evaluation processes are presented to the audit committee by the non-financial risk control department, together with general controller and management control division and, if appropriate, the representatives of the divisions and/or work companies concerned, after having been presented to the risk control committee.

Lastly, on the basis of this report, the Group's general auditor and controller (CAO), chief financial officer (CFO) and its chief executive officer (CEO) certify the effectiveness of the ICM in terms of preventing or detecting errors which could have a material impact on the consolidated financial information.

F.3.2. Internal control policies and procedures for IT systems (including secure access, control of changes, system operation, continuity and segregation of duties) giving support to key company processes regarding the preparation and publication of financial information.

The technology and operations division issues corporate IT policies.

For internal control purposes, the following policies are of particular importance.

The Group's IT systems which are directly or indirectly related to the financial statements are configured to ensure the correct preparation and publication of financial information at all times by means of a specific internal control protocol.

To this end, the entity has internal policies and procedures, which are duly updated and distributed, relating to systems security and access to the IT applications and systems based on roles and in accordance with the duties and clearances assigned to each unit/post so as to ensure proper separation of powers.

The Group's internal policies establish that access to all systems that store or process data shall be strictly controlled, and that the level of access control required is determined by potential impact on the business. Access rights are assigned by Group experts in this area (known as authorised signatures), by roles and functions. In addition, to ensure compliance, the user and profile maintenance control and review processes in which responsible personnel in each area are involved ensure that information is only accessed by persons who need it for their work.

The Group's methodology is designed to ensure that any new software developments and the updating and maintenance of existing programmes go through a definition-development-testing cycle that guarantees that financial information is handled reliably.

In this way, once software developments have been completed on the basis of the defined requirements (detailed documentation of the processes to be implemented), these developments are subjected to exhaustive testing by a specialist 'software lab'.

The Corporate Certification Office (CCO) is then responsible for the complete testing cycle of the software in a pre-production environment, prior to its final implementation. The CCO manages and coordinates this whole cycle, which includes: technical and functional testing, performance testing, user acceptance testing, and pilot and prototype testing as defined by the entities, prior to making the applications available to all end users.

Underpinned by corporate methodology, the Group guarantees the existence of business continuity plans that ensure on-going performance of key functions in the event of disasters or other events that could halt or interrupt business operations.

These plans catalogue the measures, which translate into specific initiatives, designed to mitigate the scale and severity of IT incidents and to ensure that operations are up and running again as quickly and with as little fallout as possible.

To this end, the Group has highly automated back-up systems to ensure the continuity of the most critical systems with little or no human intervention thanks to parallel redundant systems, high-availability systems and redundant communication lines.

In addition, there are specific force majeure risk mitigation strategies in place, such as virtual data processing centres, back-up power suppliers and offsite storage facilities.

F.3.3. Internal control policies and procedures for overseeing the management of outsourced activities, and of the appraisal, calculation or valuation services commissioned from independent experts, when these may materially affect the financial statements.

With regard to suppliers belonging to the Group, a framework, along with policies and procedures, have been put in place to ensure coverage of the risks associated with such outsourcing.

The relevant processes include the following:

- The performance of tasks relating to the initiation, recording, processing, settlement, reporting and accounting of asset valuations and transactions.
- The provision of IT support in its various manifestations: software development, infrastructure maintenance, incident management, IT security and IT processing.
- The provision of other material support services not directly related to the generation of financial information: supplier management, property management, HR management, etc.

The main control procedures in place to ensure adequate coverage of the risks intrinsic to these processes are:

- Relations among Group companies are documented in contracts which detail exhaustively the type and level of service provided.
- All of the Group's service providers document and validate the main processes and controls related to the services they provide.
- Entities to which activities are outsourced document and validate their controls in order to ensure that the material risks associated with the outsourced services are kept within reasonable levels.

The Group assesses its estimates in-house. Whenever it considers it advisable to hire the services of a third party to help with specific matters, it does so having verified their expertise and independence, for which procedures are in place, and having validated their methods and the reasonableness of the assumptions made.

Furthermore, the Group has signed service level agreements and put in place controls to ensure the integrity and quality of information for external suppliers providing significant services that might impact the financial statements.

The above policies and procedures comply, in every case, with the provisions included in the Bank of Spain Circular 2/2016, of 2 February, applicable to credit institutions, on supervision and solvency, which completes the adaptation of the Spanish legal system to Directive 2013/36/EU and Regulation (EU) No 575/2013.

F.4. Information and communication

Indicate the existence of at least the following components, and specify their main characteristics:

F.4.1. A specific function in charge of defining and maintaining accounting policies (accounting policies area or department) and settling doubts or disputes over their interpretation, which is in regular communication with the team in charge of operations, and a manual of accounting policies regularly updated and communicated to all the company's operating units.

The financial accounting and control division includes the financial regulation and accounting processes area, the head of which reports directly to the controller and has the following exclusive responsibilities:

- Defining the accounting treatment of the operations that constitute the Bank's business in keeping with their economic substance and the regulations governing the financial system.
- Defining and updating the Group's accounting policies and resolving any questions or conflicts deriving from their interpretation.
- Enhancing and standardising the Group's accounting practices.
- Assisting and advising the professionals responsible for new IT developments with respect to accounting requirements and ways of presenting information for internal consumption and external distribution and on how to maintain these systems as they relate to accounting issues.

Accounting policies are set out in the Accounting Policy and Standards Manual together with the measurement standards applicable at Santander Group. New accounting matters and the most relevant interpretations of accounting standards in force prepared by the financial regulation and accounting process area are presented on a monthly basis. These documents are stored in the accounting regulation library (NIC-KEY), which is accessible to all Group units.

The financial accounting and control division has put in place procedures to ensure it has all the information it needs to update the audit plan to cover the issue of new products and regulatory and accounting changes that make it necessary to adapt the plan and accounting principles and policies.

The Group entities, through the heads of their operations or accounting units, maintain an on-going and fluid dialogue with the financial regulation and accounting processes area and with the other areas of the management control unit.

F.4.2. Mechanisms in standard format for the capture and preparation of financial information, which are applied and used in all units within the entity or group, and support its main financial statements and accompanying notes as well as disclosures concerning ICFR.

The Group's computer applications are configured into a management model which, using an IT system structure appropriate for a bank, is divided into several 'layers', which supply different kinds of services, including:

- General IT systems: these provide information to division/business unit heads.
- Management systems: these produce information for business monitoring and control purposes.
- Business systems: software encompassing the full product-contract-customer life cycle.
- Structural systems: these support the data shared and used by all the applications and services. These systems include all those related to the accounting and financial information.

All these systems are designed and developed in accordance with the following IT architecture:

- General software architecture, which defines the design patterns and principles for all systems.
- Technical architecture, including the mechanisms used in the model for design outsourcing, tool encapsulation and task automation.

One of the overriding purposes of this model is to provide the Group's IT systems with the right software infrastructure to manage all the transactions performed and their subsequent entry into the corresponding accounting registers, with the resources needed to enable access to and consultation of the various levels of supporting data.

The software applications do not generate accounting entries per se; they are based on a model centred on the transaction itself and a complementary model of accounting templates that specifies the accounting entries and movements to be made for the said transaction. These accounting entries and movements are designed, authorised and maintained by the financial accounting and control division.

The applications execute all the transactions performed in a given day across various distribution channels (branches, internet, telephone banking, e-banking, etc.) into the 'daily transaction register' (DGO for its acronym in Spanish).

The DGO generates the transaction accounting entries and movements on the basis of the information contained in the accounting template, uploading it directly into the application named *accounting infrastructure*.

This application carries out the other processes necessary to generate financial information, including: capturing and balancing the movements received, consolidating and reconciling with application balances, cross-checking the software and accounting information for accuracy, complying with the accounting allocation structural model, managing and storing auxiliary accounting data and making accounting entries for saving in the accounting system itself.

Some applications do not use this process. These rely instead on their own account assistants who upload the general accounting data directly by means of account movements, so that the definition of these accounting entries resides in the applications themselves.

In order to control this process, before inputting the movements into the general accounting system, the accounting information is uploaded into a verification system which performs a number of controls and tests.

This accounting infrastructure and the aforementioned structural systems generate the processes needed to generate, disclose and store all the financial information required of a financial institution for regulatory and internal purposes, all of which under the guidance, supervision and control of the financial accounting and control division.

To minimise the attendant operational risks and optimise the quality of the information produced in the consolidation process, the Group has developed two IT tools which it uses in the financial statement consolidation process.

The first channels information flows between the units and the financial accounting and control division, while the second performs the consolidation proper on the basis of the information provided by the former.

Each month, all of the entities within the Group's scope of consolidation report their financial statements, in keeping with the Group's audit plan.

The Group's audit plan, which is included in the consolidation application, generally contains the disclosure needed to comply with the disclosure requirements imposed on the Group by Spanish and international authorities.

The consolidation application includes a module that standardises the accounting criteria applied so that the units make the accounting adjustments needed to make their financial statements consistent with the accounting criteria followed by the Group.

The next step, which is automated and standardised, is to convert the financial statements of the entities that do not operate in euros into the Group's functional currency.

The financial statements of the entities comprising the scope of consolidation are subsequently aggregated.

The consolidation process identifies intragroup items, ensuring they are correctly eliminated. In addition, in order to ensure the quality and comprehensiveness of the information, the consolidation application is configured to make investment-equity elimination adjustments and to eliminate intragroup transactions, which are generated automatically in keeping with the system settings and checks.

Lastly, the consolidation application includes another module (the annex module) which allows all units to upload the accounting and non-accounting information not specified in the aforementioned audit plan and which the Group deems opportune for the purpose of complying with applicable disclosure requirements.

This entire process is highly automated and includes automatic controls to enable the detection of incidents in the consolidation process. The financial accounting and control division also performs additional oversight and analytical controls.

F.5 Monitoring

Indicate the existence of at least the following components, describing their main characteristics:

F.5.1. The ICFR monitoring activities undertaken by the audit committee and an internal audit function whose competencies include supporting the audit committee in its role of monitoring the internal control system, including ICFR. Describe the scope of the ICFR assessment conducted in the year and the procedure for the person in charge to communicate its findings. State also whether the company has an action plan specifying corrective measures for any flaws detected, and whether it has taken stock of their potential impact on its financial information.

The board has approved a corporate internal audit framework for the Santander Group, defining the global function of internal audit and how it is to be carried out.

In accordance with this, internal audit is a permanent function and independent from all other functions and units. Its mission is to provide the board of directors and senior management with independent assurances in regard to the quality and efficacy of the systems and processes of internal control, risk management (current and emerging) and governance, thereby helping to safeguard the organisation's value, solvency and reputation. Internal audit reports to the audit committee and to the board of directors on a regular basis and, as an independent unit, it has direct access to the board when it deems it appropriate.

The internal audit evaluates:

- the efficacy and efficiency of the processes and systems cited above;
- compliance with applicable legislation and requirements of supervisory bodies;
- the reliability and integrity of financial and operating information; and
- the integrity of capital.

Internal audit is the third line of defence, independent of the others.

The scope of its work encompasses:

- all Group entities over which it exercises effective control;
- separate asset pools (for example, mutual funds) managed by the entities mentioned in the previous section.
- all entities (or separate asset pools) not included in the previous points, for which there is an agreement for the Group to provide internal audit functions.

This scope, subjectively defined, includes the activities, businesses and processes carried out (either directly or through outsourcing), the existing organisation and any commercial networks. In addition, and also as part of its mission, internal audit can undertake audits in other subsidiaries not included among the points above, when the Group has reserved this right as a shareholder, and in outsourced activities pursuant to the agreements reached in each case.

Article 17.6 of the Rules and Regulations of the Board of Directors states that: *“The internal audit function of the Bank shall report to the audit committee and shall respond to requests for information that it receives therefrom in the performance of its duties. Notwithstanding the foregoing, the internal audit function, as an independent unit, shall periodically report to the board of directors and, in any event, at least two times per year, and shall also have direct access to the board when it deems it appropriate”.*

As provided for in article 17.4.(d) of the Rules and Regulations of the Board of Directors, the audit committee supervises the Group’s internal audit function and, specifically: (i) propose the selection, appointment and withdrawal of the officer responsible for internal audit; (ii) ensure the independence and effectiveness of the internal audit function; (iii) ensure that the internal audit function has the physical and human resources needed for the performance of its work and propose the budget for this service; (iv) receive periodic information regarding the activities thereof and review the annual activities report; (v) annually assess the function of the internal audit unit and the performance of its leading officer, which shall be communicated to the remuneration committee and to the board to determine the variable remuneration thereof and (vi) verify that senior management and the board take into account the conclusions and recommendations set forth in its reports

At year-end 2017, internal audit employed 1,165 people, all dedicated exclusively to this service. Of these, 247 were based in the Corporate Centre and 918 in local units situated in the principal geographic areas in which the Group is present, all of whom exclusively work in that location.

Every year, internal audit prepares an audit plan based on a self-assessment exercise on the risks faced by the Group. Internal audit is exclusively responsible for implementing this plan. The audits carried out may result in audit recommendations being made. These are prioritised by their relative importance, and then continuously monitored until fully implemented.

At its meeting on 18 January 2017, the audit committee considered and approved the audit plan for 2017, which was submitted to, and approved by, the Board at the meeting held on 24 January 2017.

In 2017, the effectiveness and functioning of the main elements of the internal control system and controls on information systems in the units analysed were assessed.

In 2017, the audit committee and the board of directors were kept informed of the work carried out by the internal audit division on its annual plan and other issues related to the audit function at 11 of the 12 meetings of the audit committee and two of the board meetings. The audit committee assessed whether the work of internal audit was sufficient and the results of its activity and monitored the recommendations made, particularly the most important. It also reviewed the effects of the results of this work on the financial information. Finally, the committee monitored the corrective actions implemented, giving priority to the most important of these.

At its meeting of 25 January 2018, the audit committee reviewed and approved the internal audit plan for 2018. At its meeting of 13 February 2018, the board was informed of internal audit activities in 2017 and it approved the audit plan for 2018.

F.5.2. A discussion procedure whereby the auditor (pursuant to TAS), the internal audit function and other experts can report any significant internal control weaknesses encountered during their review of the financial statements or other assignments, to the company's senior management and its audit committee or board of directors. State also whether the entity has an action plan to correct or mitigate the weaknesses found.

As stipulated in the Bylaws and Rules and Regulations of the Board of Directors, the audit committee is officially tasked with overseeing the financial information process and the internal control systems.

The audit committee deals with any possible control deficiencies that might affect the reliability and accuracy of the financial statements. To this end it can call in the various areas of the Group involved to provide the necessary information and clarifications. The committee also takes stock of the potential impact of any flaws detected in the financial information.

Article 17.4.e) of the Rules and Regulations of the Board of Directors defines a duty of the audit committee as being to:

(e) Supervise the financial reporting system and the internal control systems. In particular, the audit committee shall: (...) (iii) Discuss with the external auditor any significant weaknesses detected in the internal control system during the course of the audit.

Moreover, article 17.4.e) of the Rules and Regulations of the Board of Directors establishes that the supervision duties of the audit committee with regard to the internal audit function include, and, in particular *"(iv) receive periodic information regarding the activities thereof and review the annual activities report; (v) annually assess the function of the internal audit unit and the performance of its leading officer, which shall be communicated to the remuneration committee and to the board to determine the variable remuneration thereof and (vi) verify that senior management and the board take into account the conclusions and recommendations set forth in its reports"*.

As part of its supervision work, the audit committee assesses the results of the work of the internal audit division, and can take action as necessary to correct any effects identified on the financial information.

F.6. Other relevant information

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F.7. External auditor report

State whether:

F.7.1. The ICFR information supplied to the market has been reviewed by the external auditor, in which case the corresponding report should be attached. Otherwise, explain the reasons for the absence of this review.

The information relating to the internal control over financial reporting (ICFR) system (also known internally as Santander Group Internal Control Model) provided in this section of the annual corporate governance report is assessed by the external auditor, which issues an opinion on the same and on the effectiveness of the ICFR under revised scope¹¹ system with respect to the financial information included in the Group's consolidated financial statements for the year ended 31 December 2017.

¹¹ In 2017 the Santander Group acquired the Popular Group. Given the recent acquisition, no conclusion could be reached on the ICFR related to the Popular Group, whereby the initial conclusions on the ICFR of the Popular Group will be included in the Santander Group's 2018 financial statements.

The auditor's report on the ICFR system is included as an appendix to this report and Santander Group's individual and consolidated financial statements of 2017.

G **DEGREE OF COMPLIANCE WITH THE CORPORATE GOVERNANCE RECOMMENDATIONS**

Indicate the degree of the company's compliance with the recommendations of the good governance code for listed companies.

Should the company not comply with any of the recommendations or comply only in part, include a detailed explanation of the reasons so that shareholders, investors and the market in general have enough information to assess the company's behaviour. General explanations are not acceptable.

1. The bylaws of listed companies should not place an upper limit on the votes that can be cast by a single shareholder, or impose other obstacles to the takeover of the company by means of share purchases on the market.

See sections A.10, B.1, B.2, B.5, C.1.23 and C.1.24

Compliant ☒

Explain ☐

In keeping with articles 26.1 (paragraph one) and 35.4 of the Bylaws, there are no limitations or restrictions on voting rights or on the acquisition or transfer of Bank shares.

2. When a dominant and a subsidiary company are stock market listed, the two should provide detailed disclosure on:

- a) The activity they engage in and any business dealings between them, as well as between the subsidiary and other group companies;
- b) The mechanisms in place to resolve possible conflicts of interest.

See section D.7

Compliant ☐

Partially compliant ☐

Explain ☐

Not applicable ☒

Does not apply as the Bank had no listed subsidiaries in Spain at 31 December 2017.

3. During the annual general meeting the chairman of the board should verbally inform shareholders in sufficient detail of the most relevant aspects of the company's corporate governance, supplementing the written information circulated in the annual corporate governance report. In particular:

- a) Changes taking place since the previous annual general meeting.
- b) The specific reasons for the company not following a given Good Governance Code recommendation, and any alternative procedures followed in its stead.

Compliant ☒

Partially compliant ☐

Explain ☐

In accordance with article 37.3 of the Rules and Regulations of the Board, the chair of the board of directors will report to the general shareholders' meeting on the most relevant corporate governance issues at the Company in the year to which the financial statements being submitted to shareholders refer.

At the General shareholders' meeting held on 7 April 2017, the chair of the board of directors verbally informed shareholders of the most relevant aspects of the Bank's corporate governance model and, in particular, those mentioned in this recommendation.

4. The company should draw up and implement a policy of communication and contacts with shareholders, institutional investors and proxy advisers that complies in full with market abuse regulations and accords equitable treatment to shareholders in the same position.

This policy should be disclosed on the company's website, complete with details of how it has been put into practice and the identities of the relevant interlocutors or those charged with its implementation.

See sections B.7 and C.1.35

Compliant ☒

Partially compliant ☐

Explain ☐

Article 37.1 of the Rules and Regulations of the Board states:

"The board of directors shall define and advance a policy of communication between the Company and its shareholders, institutional investors and proxy advisers. The Company shall publicise this policy on its website.

Within the framework of this policy, the lead director shall maintain contact with investors and shareholders in order to gather their insights and thus form an opinion about their concerns, especially in connection with the Company's corporate governance.

In addition, the Company shall promote the holding of meetings attended by the lead director, other directors and/or such members of senior management as are deemed appropriate for the provision of information on the progress of the Company and its Group to shareholders residing in the most significant locations of Spain and other countries. In no event shall such meetings with shareholders and investors entail the provision to them of any information that might place them in a privileged or advantageous position vis-à-vis the other shareholders and investors".

Article 38 of the Rules and Regulations of the Board states that *"within the framework of the policy referred to in article 31.1 above, the board of directors will also establish adequate mechanisms for regularly exchanging information with institutional investors holding an interest in the Company and with proxy advisers",* and section 2 adds that *"In no case will the relations between the board of directors and those groups translate into the provision to them of any information that could give rise to a privileged or advantageous situation with respect to other shareholders."*

Likewise, article 20.4 (l) of the Rules and Regulations of the Board, entrusts in the risk supervision, regulation and compliance committee, the *"supervision of the strategy for communication and relations with shareholders and investors, including small and mid-sized shareholders, as well as supervision and evaluation of the procedures for relations with stakeholders."*

In accordance with the above system, the policy for communicating with shareholders, investors and proxy advisers establishes the rules and practices that the Company applies with respect to such communications, which are respectful of market abuse regulations and the dispensing of similar treatment to all shareholders. The policy is published on the Company's corporate website (www.santander.com).

Since 2004 the "Shareholders and Investors" section of the Bank's corporate website (www.santander.com), which can be accessed from the main menu, has provided all the information and documentation required by applicable legislation regarding shareholders and investors, as well as other information to facilitate shareholders' rights to attendance, information and participation at the general shareholders' meeting.

In accordance with article 14 of the Rules and Regulations of the Board, the lead independent director is, in particular, authorised to maintain contacts with investors and shareholders and, in this respect, a corporate governance road show was held for stakeholders in 2017. Other actions with investors in 2017 included the Group Strategy Update and the International Banking Conference, which were held on 10 October and 8 November, respectively.

The Bank's Shareholder and Investor Relations area undertook a number of initiatives in 2017 to improve transparency with shareholders and investors and help them exercise their rights, including: communication, through the channels chosen by shareholders and investors to inform them of material events, the general shareholders' meeting, Group Strategy Updates, dividends/scrip dividends, the share price, and the Group's development, results and events; the launch of new communication channels for shareholders and investors based on new technologies, such as the new corporate and commercial websites, and the Santander shareholders and investors app; and customer service forums and road shows, and remote channels such as electronic mailboxes, telephone queries, postal mail and WhatsApp.

5. The board of directors should not make a proposal to the general meeting for the delegation of powers to issue shares or convertible securities without pre-emptive subscription rights for an amount exceeding 20% of capital at the time of such delegation.

When a board approves the issuance of shares or convertible securities without pre-emptive subscription rights, the company should immediately post a report on its website explaining the exclusion as envisaged in company legislation.

Compliant ☐ Partially compliant ☒ Explain ☐

In 2017, the board of directors did not make a proposal to the general meeting for the delegation of powers to issue shares or convertible securities without pre-emptive subscription rights for an amount exceeding 20% of capital at the time of such delegation.

In this regard, the general shareholders' meeting of 7 April 2017 authorised the board to agree certain increases in capital, with the faculty to exclude the pre-emptive rights of shareholders, in full or in part, in capital increases, complying with, in every case, the limit of 20% of share capital at the time of that delegation.

The Board shall propose to the general shareholders' meeting to be held on 22 and 23 March 2018, on first and second call, respectively, the delegation to the Board of Directors of a faculty to increase share capital, delegating the power to exclude the pre-emptive rights of shareholders, in full or in part, in capital increases. This power to exclude pre-emptive rights will be limited to a maximum of 20% of the share capital at the time of the delegation. This limit shall not apply to the issue of convertible instruments that are perpetual or that have no conversion and/or repayment period and under which conversion is contingent and contemplated to meet regulatory requirements for the computability of the securities issued as equity instruments pursuant to the solvency regulations applicable at any time ("Contingently Convertible Issues" or "CoCos").

6. Listed companies drawing up the following reports on a voluntary or compulsory basis should publish them on their website well in advance of the annual general meeting, even if their distribution is not obligatory:

- a) Report on auditor independence.
- b) Reviews of the operation of the audit committee and the nomination and remuneration committee.
- c) Audit committee report on third-party transactions.
- d) Report on corporate social responsibility policy.

See sections B.7 and C.2.1 and C.2.5

Compliant ☒ Partially compliant ☐ Explain ☐

Report on the auditor's independence

The 2017 audit committee report, which it issued at its meeting on 8 February 2018 and includes the content required under applicable regulations, contains the committee's report on the independence of the entity's external auditor and expresses a favourable view in this regard.

The 2017 audit committee report will be published on the Company's website (www.santander.com) with the call notice for the 2018 general shareholders' meeting.

Reports on the operation of the audit, appointments and remuneration committees

The audit, appointments, remuneration, risk supervision, regulation and compliance committees each issue an annual report regarding their operations that is presented to the board of directors by the chairs of those committees in accordance with article 17, 18, 19 and 20 of the Rules and Regulations of the Board, respectively. The reports are published on the Company's corporate website (www.santander.com) at the time of the announcement of the call notice for the next ordinary general shareholders' meeting.

The activity reports from these committees in 2017 will be published on the Company's website (www.santander.com) with the call notice for the 2018 ordinary annual general shareholders' meeting.

Audit committee report on third-party transactions

The audit committee report for 2017 also contains the committee's report on transactions with related parties in 2017. This report was prepared at the meeting held on 8 February 2018. The committee verified that all transactions with related parties during the year were either: fully compliant with the Rules and Regulations of the Board and did not require approval from the governing bodies; or duly approved following a positive report issued by the committee, once the agreed consideration and other terms and conditions had been found to be within market parameters.

The 2017 audit committee report will be published on the Company's website (www.santander.com) with the call notice for the 2018 general shareholders' meeting.

Report on corporate social responsibility policy

At its meeting on 13 February 2018, the board of directors approved the Company's 2017 sustainability report, which was prepared in accordance with the "Sustainability Reporting Guidelines" issued by the Global Reporting Initiative, and includes general aspects of the Bank's corporate social responsibility policy. This report is published in the "Sustainability" section of the Company's corporate website (www.santander.com).

7. The company should broadcast its general meetings live on the corporate website.
See section B.7

Compliant ☒ Explain ☐

The Company will provide a live broadcast of its 2018 ordinary general shareholders' meeting, as it did with the general shareholders' meeting held on 7 April 2017. The media will also have access to the meeting, to promote the broadest communication of its meetings and the resolutions adopted.

Article 6 of the Rules and Regulations for the General Shareholders' Meeting specifies the information available on the Company's website (www.santander.com) from the publication of the call to a meeting.

8. The audit committee should strive to ensure that the board of directors can present the company's accounts to the general meeting without limitations or qualifications in the auditor's report. In the exceptional case that qualifications exist, both the chairman of the audit committee and the auditors should give a clear account to shareholders of their scope and content.

See sections C.1.31, C.1.32, C.1.38 and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

There were no reservations or qualifications in the audit reports of either the individual or consolidated financial statements of the Bank for 2017.

The regulations governing these matters are to be found in article 62.3 the Bylaws and 42.5 of the Rules and Regulations of the Board, which both state that *“the board of directors shall use its best efforts to prepare the accounts such that there is no room for reservations or qualifications by the auditor. However, if the board believes that its opinion must prevail, it shall provide a public explanation, through the chairman of the audit committee, of the content and scope of the discrepancy, and shall also endeavour to ensure that the auditor likewise discloses its considerations in this regard”*.

Article 17.4. c), (ii) (1) of the Rules and Regulations of the Board also stipulates that the audit committee *“will ensure that the accounts that are finally prepared by the board are presented to the general meeting without reservations or qualifications (...)”*.

9. The company should disclose its conditions and procedures for admitting share ownership, the right to attend general meetings and the exercise or delegation of voting rights, and display them permanently on its website.

Such conditions and procedures should encourage shareholders to attend and exercise their rights and be applied in a non-discriminatory manner.

See sections A.10, B.1, B.2, B.5 and B.7

Compliant ☒ Partially compliant ☐ Explain ☐

The Bylaws and the Rules and Regulations of the Board establish the requirements and procedures for demonstrating ownership of shares and to exercise voting rights when general meetings are called and held.

The Bylaws and the Rules and Regulations for the General Shareholders' Meeting are published on the Company's corporate website (www.santander.com). This information facilitates the informed participation of shareholders at general meetings and is required, as necessary, from the call notice for the general shareholders' meeting, which is published on the company's website along with standard attendance, proxy-granting and distance voting cards, together with all other documentation relating to this meeting.

The aforementioned rules encourage the attendance of shareholders at the general meeting and the exercising of their rights, and provide equal treatment to shareholders as a result, among other, of the following:

a) Article 6 of the Rules and Regulations for the General Shareholders' Meeting stipulates that:

“1. In addition to fulfilling legal or bylaw requirements, as from the time the call notice for the meeting is published and up until the general shareholders' meeting is held, the Company will continuously publish the following information on its website:

(...)

(vi) The forms relating to the attendance card and proxy and remote voting documents, unless they are sent directly by the Company to each shareholder. If it is not able to publish these items on the website due to technical reasons, the Company must indicate how to obtain the forms in paper format and they must be sent to any requesting shareholder. These forms will be updated if requests are made to include new points on the agenda or if alternative resolutions are proposed, in the terms established by law.

2. Without prejudice to the provisions of other paragraphs of these Rules and Regulations and the requirements of any legal or Bylaw provisions, beginning on the date of the announcement of the call to meeting, such information as is deemed appropriate to facilitate the attendance of shareholders at the general shareholders' meeting and their participation therein shall also be published on the Company's website, including:

(i) Information on where the meeting will be held, describing, if appropriate, how to gain access to the room.

(ii) *Description of the mechanisms that may be used for granting proxies and distance voting.*

(iii) *Information, if appropriate, on systems or procedures to facilitate following of the meeting, such as simultaneous interpretation, audiovisual broadcasts, information in other languages, etc.”*

b) article 8 of the Rules and Regulations for the General Shareholders' Meeting states that *“Without prejudice to the provisions of the Bylaws, the right to attend the general shareholders' meeting may be delegated to any individual or legal person.”*

c) article 9.1 of the Rules and Regulations for the General Shareholders' Meeting states that *“Shareholders who, pursuant to the provisions of Law and the Bylaws, hold any number of shares registered in their name in the corresponding book-entry registries at least five days prior to the day on which the general shareholders' meeting is to be held, are entitled to attend”.*

The Bank allows shareholders to exercise their rights to attend, delegate and vote using remote communication systems, which also foster participation in the general meeting.

10. When an accredited shareholder exercises the right to supplement the agenda or submit new proposals prior to the general meeting, the company should:

a) Immediately circulate the supplementary items and new proposals.

b) Disclose the standard attendance card or proxy appointment or remote voting form, duly modified so that new agenda items and alternative proposals can be voted on in the same terms as those submitted by the board of directors.

c) Put all these items or alternative proposals to the vote applying the same voting rules as for those submitted by the board of directors, with particular regard to presumptions or deductions about the direction of votes.

d) After the general meeting, disclose the breakdown of votes on such supplementary items or alternative proposals.

Compliant ☒ **Partially compliant** ☐ **Explain** ☐ **Not applicable** ☐

In 2017 no entitled shareholder exercised the above-mentioned right in the terms established in applicable legislation, the Bylaws and the Rules and Regulations for the General Shareholders' Meeting.

Article 5 paragraph 4 of the Rules and Regulations for the General Shareholders' Meeting states that *“shareholders representing at least three (3%) percent of the share capital may request the publication of a supplement to the call to meeting including one or more items on the agenda, so long as such new items are accompanied by a rationale or, if appropriate, by a substantiated proposal for a resolution. (...). This complement to the call notice will be distributed in the same way as the call notice, “moreover, shareholders representing at least three percent (3%) of the share capital may submit, within the same period established in the preceding section, substantiated proposals for resolutions regarding matters that have already been included or must be included on the agenda for the general shareholders' meeting called”.*

Article 6.1 of the Rules and Regulations for the General Shareholders' Meeting stipulates that the Company will publish the following information, including such proposals, on its website between the announcement of the call to the general meeting and the date on which the meeting is held, without interruption:

- Proposed alternative resolutions: *“(iv) the full text of the proposed resolutions submitted by the board of directors regarding each and every one of the items on the agenda or, in relation to merely informative items, a report prepared by the competent bodies, containing a discussion of such items. If received, any proposed resolutions presented by shareholders will also be included (...).”*
- Proposed resolutions relating to a supplementary call: *“When there is a supplement to a call, the Company will announce it as soon as possible on its website, including the text of the proposals and the justification provided to the Company regarding that supplement, notwithstanding the publication of the supplement (...).”*

- Updating of the attendance card, delegation and remote voting: *“(vi) the forms for the attendance, proxy-granting and distance voting card, unless they are sent directly by the Bank to each shareholder. If it is not able to publish these items on the website due to technical reasons, the Company must indicate how to obtain the forms in paper format and they must be sent to any requesting shareholder. These forms will be updated if requests are made to include new points on the agenda or if there are proposed alternative resolutions, in the terms established by law.*

Article 6 bis of the Rules and Regulations for the General Shareholders' Meeting regulates the electronic shareholders' forum, and states that *“on the occasion of the call to the general shareholders' meeting, an Electronic Shareholders' Forum shall be enabled for use on the Company's website, to which both individual shareholders and any voluntary associations that they may create as provided for in law will have access, with all due assurances, in order to facilitate their communication prior to the holding of general shareholders' meetings. The following may be published in the Forum: proposals sought to be submitted as a supplement to the agenda announced in the call to meeting; requests for adherence to such proposals; initiatives aimed at reaching the percentage sufficient to exercise a minority right contemplated by law, and offers or solicitations of voluntary proxies. The board of directors may further develop the foregoing provisions by establishing the procedure, time periods and other terms and conditions applicable to the operation of the Electronic Shareholders' Forum”.*

Finally, article 21.1 of the Rules and Regulations for the General Shareholders' Meeting establishes that *“once all shareholders have spoken and any responses have been provided in accordance with these Regulations, the proposed resolutions regarding the matters on the agenda or those others that are not required to be on the agenda in accordance with the law, including those prepared in accordance with the provisions of the law by shareholders during the course of the meeting, will be submitted to a vote. All proposed resolutions that are validly prepared will be submitted to a vote in the terms set out below.*

The process for adopting resolutions will be carried out in accordance with the agenda established in the call to the meeting. If there are any alternative proposals regarding a point in the agenda, the chair will decide the order in which they will be submitted to a vote, which will also be the case if any proposals relating to matters on which the meeting may reach a decision without having to be included in the agenda are prepared. In any event, the understanding will be that a favourable vote of the meeting for a proposal with the majority necessary for approval will represent a vote against those alternative proposals that are incompatible with the former. In accordance with the provisions of article 23.5, when the chair of the meeting is aware of the existence of a sufficient number of votes to approve or reject the proposed resolution at the time the voting is to take place, the chairman will expressly state this circumstance and declare the resolution approved or rejected, as appropriate, notwithstanding the statements that shareholders may make to the Notary regarding their vote or abstention.”

11. In the event that a company plans to pay for attendance at the general meeting, it should first establish a general, long-term policy in this respect.

Compliant ☐ Partially compliant ☐ Explain ☐ Not applicable ☒

The company has no plans to pay for attendance at the general shareholders' meeting, and therefore it is not necessary to establish a general, long-term policy in this respect. Notwithstanding the above, and as has been a tradition for decades, the Company offers attendees of the general meeting a commemorative courtesy gift.

12. The board of directors should perform its duties with unity of purpose and independent judgement, according the same treatment to all shareholders in the same position. It should be guided at all times by the company's best interest, understood as the creation of a profitable business that promotes its sustainable success over time, while maximising its economic value.

In pursuing the corporate interest, it should not only abide by laws and regulations and conduct itself according to principles of good faith, ethics and respect for commonly accepted customs and good practices, but also strive to reconcile its own interests with the legitimate interests of its employees, suppliers, clients and other stakeholders, as well as with the impact of its activities on the broader community and the natural environment.

See sections C.1.10, C.2.1, D.1 and E.2

Compliant ☒ Partially compliant ☐ Explain ☐

The Company's board of directors acts in accordance with the principles set out in this recommendation, and those principles are also established in article 40.1 of the Bylaws and article 5 of the Rules and Regulations of the Board. This latter point establishes that the board shall exercise its duties guided *"by the company's best interests, understood as the creation of a profitable business that promotes its sustainable success over time, while maximising its economic value"*, and adds that *"the board of directors shall also ensure that the Company faithfully complies with applicable law, respects the uses and good practices of the industries or countries where it carries out its activities and observes the principles of social responsibility to which it has voluntarily adhered"*.

In accordance with article 3.2 (a)(xi) of the Rules and Regulations of the Board, the board is responsible for approving the corporate culture and values, including its social responsibility and sustainability practices, thereby guaranteeing oversight and monitoring by the board of the company's socially responsible behaviour. To this effect, in 2017 the board was supported by the risk supervision, regulation and compliance committee, which, as stipulated by article 17 ter.4 (m) of the Rules and Regulations of the Board before the modification agreed by the board at its meeting on 13 February 2018, is responsible for reviewing *"the company's corporate social responsibility policy, ensuring that it is aimed at the creation of value for the company, and monitoring the strategy and practices in this field, also evaluating the level of adherence thereto"*.

On 13 February 2018, the board of directors agreed to modify the Rules and Regulations of the Board, such that article 21 sets out the competencies of a new responsible banking, sustainability and culture committee, responsible for *"assisting the board of directors in complying with its supervisory responsibilities with respect to its responsible business strategy and questions of sustainability in the company and its group"*.

In addition, articles 37, 38, 39, 41 and 42 of the Rules and Regulations of the Board govern the relationship between the board of directors and shareholders, institutional investors and proxy advisers, supervisors, markets and the external auditor, respectively.

13. The board of directors should have an optimal size to promote its efficient functioning and maximise participation. The recommended range is accordingly between five and fifteen members.

See sections C.1.1 and C.1.2

Compliant ☒ Explain ☐

In 2006, the general shareholders' meeting agreed to modify the Bylaws, reducing the maximum number of directors from 30 to 22. The minimum was kept at 14, which is the number at the date of this report.

Following a proposal from the appointments committee, at its meeting on 13 February 2018, the board of directors agreed to submit said proposal to the general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the appointment of Mr Alvaro Cardoso de Souza as an independent director of the Bank, occupying the vacancy resulting from Mr Matías Rodríguez Inciarte stepping down. The board of directors has also submitted to the referred shareholders' meeting a proposal to fix at 15 the number of board members.

The board of directors considers its current size to be adequate in terms of the Group's size, complexity and geographical diversity. The board considers that its *modus operandi*, in full and via its committees - one delegated committee and the rest with supervisory, advisory, reporting and proposal-making duties - guarantees the effective and due participation of all its members, and an efficient and participatory board.

Lastly, at the meeting held on 13 February 2018, the board of directors also agreed to submit a proposal at the annual general shareholders' meeting planned for 22 or 23 March 2018, on first or second call, respectively, for the amendment of article 41 of the Bylaws to reduce the minimum and maximum thresholds for the composition of the board of directors, which is currently set at between 14 and 22 members, to a minimum of 12 and a maximum of 17 members, the size of which is more in line with the range indicated in this recommendation.

14. The board of directors should approve a director selection policy that:

- a) Is concrete and verifiable;
- b) Ensures that appointment or re-election proposals are based on a prior analysis of the board's needs.
- c) Favours a diversity of knowledge, experience and gender.

The results of the prior analysis of board needs should be written up in the nomination committee's explanatory report, to be published when the general meeting is convened that will ratify the appointment and re-election of each director.

The director selection policy should pursue the goal of having at least 30% of total board places occupied by women directors before the year 2020.

The nomination committee should run an annual check on compliance with the director selection policy and set out its findings in the annual corporate governance report.

See sections C.1.5, C.1.6, C.1.6.bis and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

The procedures and criteria for selecting directors are mainly established by articles 20, 41, 42, 55 and 56 of the Bylaws and articles 3, 6, 7, 18 and 26 of the Rules and Regulations of the Board.

Pursuant to articles 3.2 (l) and (m), and 6.1 and 18.4.(a) (i) of the Rules and Regulations of the Board, the board will ensure that the procedures for selecting its members ensure the individual and collective capacity of directors and favour a diversity of genders, experience and knowledge on the board and, in general, that they do not suffer from implicit biases that may imply any discrimination, from any point of view, including issues of age or disability. The appointments committee evaluates the balance of knowledge, skills, capacity, diversity and experience required and currently existing on the board, and prepares a matrix of competencies and a description of the functions and aptitudes required for each specific appointment.

In accordance with these internal regulations, in 2017 an analysis of the skills and the diversity of the members of the board was carried out, and this was considered in the selection of the director appointed in 2017. This is explained in the appointments committee's activity report for 2017, which is published on the Company's corporate website (www.santander.com).

Furthermore, and in accordance with the content of the aforementioned articles of the Bylaws and the Rules and Regulations of the Board, on 24 January 2017 the board of directors unified the selection and succession policy for directors at Banco Santander, S.A. into a single document, at the proposal of the appointments committee. It also established the quantitative and qualitative composition criteria for the board of directors and its committees. This included gender diversity criteria and the target for women to represent 30% of all board members, the process for reviewing that situation, and the identification of potential candidates for appointment as directors.

When the 2018 general shareholders' meeting is called, the board report and the proposal from the appointments committee supporting the proposals to ratify and re-elect the Bank directors will be published. These will be submitted to the general meeting for approval, after verification of compliance with the aforementioned director selection and succession policy, and evaluating the competence, experience and merits of the persons whose ratification or re-election is proposed to the shareholders at the meeting.

The selection and succession policy for directors includes the objective set by the appointments committee that the ratio of female directors should be 30% in 2020. The percentage of female directors at year-end 2017 stood at 36%.

15. Proprietary and independent directors should constitute an ample majority on the board of directors, while the number of executive directors should be the minimum practical bearing in mind the complexity of the corporate group and the ownership interests they control.

See sections A.3 and C.1.3

Compliant ☒ Partially compliant ☐ Explain ☐

Article 42.1 of the Bylaws stipulate that efforts will be made to ensure that the board of directors is made up such that external directors represent a large majority over executive directors, and that a reasonable number of the former are independent directors. In particular, article 6.1 of the Rules and Regulations of the Board states that *"the board of directors shall seek to ensure that the number of independent directors represents at least half of all directors"*.

At year-end 2017, the board had a large majority of external directors. Of the 14 directors currently sitting on the board of directors, 3 are executive and 11 are external. The board of directors, following the proposal of the appointments committee, reviewed on 13 February 2018 the character of each director of the board: of the 11 external directors, 8 are independent and 3 are, in the opinion of the board, neither proprietary nor independent.

The board of directors considers the current number of executive directors to be adequate in terms of the size, complexity and geographical diversity of the Group.

16. The percentage of proprietary directors out of all non-executive directors should be no greater than the proportion between the ownership stake of the shareholders they represent and the remainder of the company's capital.

This criterion can be relaxed:

- a) In large cap companies where few or no equity stakes attain the legal threshold for significant shareholdings.
- b) In companies with a plurality of shareholders represented on the board but not otherwise related.

See sections A.2, A.3 and C.1.3

Compliant ☒ Explain ☐

At the date of approval of this report, there is not director classified as an external proprietary director.

17. Independent directors should be at least half of all board members.

However, when the company does not have a large market capitalisation, or when a large cap company has shareholders individually or concertedly controlling over 30 percent of capital, independent directors should occupy, at least, a third of board places.

See section C.1.3

Compliant ☒ Explain ☐

At the close of 2017, of the 11 external directors, 8 were independent (72.72%), representing 57.14% of the total board members.

18. Companies should disclose the following director particulars on their websites and keep them regularly updated:

- a) Background and professional experience.
- b) Directorships held in other companies, listed or otherwise, and other paid activities they engage in, of whatever nature.
- c) Statement of the director class to which they belong, in the case of proprietary directors indicating the shareholder they represent or have links with.
- d) Dates of their first appointment as a board member and subsequent re-elections.
- e) Shares held in the company, and any options on the same.

See sections B.7 and C.1.3

Compliant ☒ Partially compliant ☐ Explain ☐

In accordance with article 61.1 of the Bylaws and article 41.4 of the Rules and Regulations of the Board, the Bank publishes and maintains an up-to-date version of the information on directors to which this recommendation refers on the Group's corporate website (www.santander.com). The information is set out in the "board of directors" section of the "Information for shareholders and investors" on the homepage of the Company's corporate website (www.santander.com).

19. Following verification by the nomination committee, the annual corporate governance report should disclose the reasons for the appointment of proprietary directors at the urging of shareholders controlling less than 3 percent of capital; and explain any rejection of a formal request for a board place from shareholders whose equity stake is equal to or greater than that of others applying successfully for a proprietary directorship.

See sections A.2, A.3, C.1.3 and C.1.8

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

In accordance with article 6.3 and 18.4 (d) of the Rules and Regulations of the Board, the appointments committee verified the character of each director at its meeting on 12 February 2018 and its proposal was approved by the board at its meeting on 13 February.

The board of directors, following the proposal of the appointments committee, and after a review of practices in comparable markets and companies, resolved on 13 February 2018 to apply the legally established threshold for significant shareholdings (3% of share capital) to be considered as proprietary director. Since the shareholding represented by Mr. Javier Botín-Sanz de Sautuola y O'Shea (0.98%) is below the referred threshold, he has ceased to meet the requirements to be considered as proprietary director. As a consequence, the board of directors, following the proposal of the said committee, resolved on that same date, to categorize him as other external director.

No formal requests to be appointed to the board of directors have been received from shareholders with a percentage interest in the Bank equal or larger than 3%.

20. Proprietary directors should resign when the shareholders they represent dispose of their ownership interest in its entirety. If such shareholders reduce their stakes, thereby losing some of their entitlement to proprietary directors, the number of the latter should be reduced accordingly.

See sections A.2, A.3 and C.1.2

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

Article 28.3 of the Rules and Regulations of the Board stipulates that proprietary directors must submit their resignations when the shareholder they represent disposes of its shareholding or reduces it significantly.

In 2017 the circumstances described in this recommendation did not arise.

21. The board of directors should not propose the removal of independent directors before the expiry of their tenure as mandated by the bylaws, except where they find just cause, based on a proposal from the nomination committee. In particular, just cause will be presumed when directors take up new posts or responsibilities that prevent them allocating sufficient time to the work of a board member, or are in breach of their fiduciary duties or come under one of the disqualifying grounds for classification as independent enumerated in the applicable legislation.

The removal of independent directors may also be proposed when a takeover bid, merger or similar corporate transaction alters the company's capital structure, provided the changes in board membership ensue from the proportionality criterion set out in recommendation 16.

See sections C.1.2, C.1.9, C.1.19 and C.1.27

Compliant ☒ Explain ☐

The Bank's practice is to maintain directors in their position during the period for which they are appointed, except in the event of resignation or unless any of the due causes or other circumstances set forth in applicable legislation arise.

The term of the appointment and the resignation of directors are regulated by articles 55 and 56 of the Bylaws and articles 27 and 28 of the Rules and Regulations of the Board.

The board of directors has not proposed the removal of any independent director before the expiry of their tenure as mandated by the Bylaws. There was one voluntary resignation of an independent director in 2017.

22. Companies should establish rules obliging directors to disclose any circumstance that might harm the organisation's name or reputation, tendering their resignation as the case may be, and, in particular, to inform the board of any criminal charges brought against them and the progress of any subsequent trial.

The moment a director is indicted or tried for any of the offences stated in company legislation, the board of directors should open an investigation and, in light of the particular circumstances, decide whether or not he or she should be called on to resign. The board should give a reasoned account of all such determinations in the annual corporate governance report.

See section C.1.21, C.1.42 and C.1.43

Compliant ☒ Partially compliant ☐ Explain ☐

The rules covered by this recommendation are set out in article 56.2 of the Bylaws and articles 28.2 and 36 of the Rules and Regulations of the Board.

In 2017 the Company was not informed by any director of any circumstance, and to the best of its knowledge it has no awareness of any circumstance that, in the opinion of the board, would have justified removing a director from the Bank's board of directors.

However, in compliance with the obligation of the directors to report on situations in which they may harm the credit and reputation of the company, during 2017 some directors have informed the appointments committee of the situation of legal proceedings in which they are involved.

In none of the cases indicated, the appointments committee and the board of directors have considered that there were circumstances that justified their removal as members of the board of directors.

23. Directors should express their clear opposition when they feel a proposal submitted for the board's approval might damage the corporate interest. In particular, independents and other directors not subject to potential conflicts of interest should strenuously challenge any decision that could harm the interests of shareholders lacking board representation.

When the board makes material or reiterated decisions about which a director has expressed serious reservations, then he or she must draw the pertinent conclusions. Directors resigning for such causes should set out their reasons in the letter referred to in the next recommendation.

The terms of this recommendation also apply to the secretary of the board, even if he or she is not a director.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

In 2017, neither any of the directors nor the board secretary expressed any opposition to, or expressed any reservations regarding, any proposal because they considered it might damage the corporate interest. Neither were any resolutions adopted that, in the judgement of the directors or the board secretary, could harm the interests of shareholders lacking board representation, nor have any reservations about any proposals been expressed by any directors or the board secretary.

24. Directors who give up their place before their tenure expires, through resignation or otherwise, should state their reasons in a letter to be sent to all members of the board. Whether or not such resignation is disclosed as a material event, the motivating factors should be explained in the annual corporate governance report.

See section C.1.9

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

Article 28.4 of the Rules and Regulations of the Board establishes that, *"if directors withdraw from office as such due to resignation or for other reasons prior to the end of their term, they shall explain the reasons for this in a letter that shall be sent to the other members of the board, unless they report thereon at a meeting of the board and that report is recorded in the minutes. Disclosure thereof shall also be made in the annual corporate governance report"*.

At the board meeting of 28 November 2017, Ms Isabel Tocino Biscarolasaga and Mr Matías Rodríguez Inciarte announced their voluntary resignations as directors, for personal reasons. They also addressed a letter to the other members of the board setting out the reasons for their resignations.

25. The nomination committee should ensure that non-executive directors have sufficient time available to discharge their responsibilities effectively. The Rules and Regulations of the Board should lay down the maximum number of company boards on which directors can serve.

See sections C.1.13 and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

Pursuant to article 18.4 g) of the Rules and Regulations of the Board, at its meeting of 14 December 2017 the appointments committee examined the information submitted by the directors regarding the dedication required by their other professional obligations, to evaluate whether these might detract from the dedication needed for the directors to carry out their duties.

Based on this information, the appointments committee concluded that the other professional activities of the external directors do not detract from the dedication of their time and efforts needed to fulfil their duty of diligent management, as set down in article 36 of the Rules and Regulations of the Board.

Among the obligations and duties of the board, article 36 of the Rules and Regulations of the Board establishes the need to provide information on other professional duties and the maximum number of boards to which they may belong, pursuant to Act 10/2014, of 26 June, on the ordering, supervision and solvency of credit institutions.

26. The board should meet with the necessary frequency to properly perform its functions, eight times a year at least, in accordance with a calendar and agendas set at the start of the year, to which each director may propose the addition of initially unscheduled items.

See sections C.1.29 and C.1.41

Compliant ☒ Partially compliant ☐ Explain ☐

The Bank's board of directors meets with the frequency necessary to adequately fulfil its duties, consisting of a minimum of nine meetings per year and the approval of an annual meeting schedule that includes a provisional proposal for the agenda at those meetings.

Article 47 of the Bylaws and articles 24 and 25 of the Rules and Regulations of the Board regulate the operation and development of meetings of the board of directors. articles 24.1, 2 and 3 of those Regulations stipulate the following:

"1. The board shall meet with the frequency required for the proper performance of its duties, and shall be called to meeting by the chairman.

2. The board shall approve the annual calendar for its meetings, which must be held with the frequency needed for the board to effectively perform its duties, provided, however, that the board shall meet at least quarterly and shall hold a minimum of nine meetings per year. The calendar shall include the draft agenda proposed for such meetings, which may be subject to changes that shall be notified to each director. In addition, the board shall meet whenever the chairman so decides at his own initiative, at the request of at least three directors or at the request of the lead director.

The meetings shall, in all events, be called by the secretary or, in the absence thereof, the vice secretary, in compliance with the instructions received from the chairman; notice of the call to meeting shall be sent 15 days in advance and in writing (which includes notice by fax or by electronic and data telecommunication means).

The relevant documentation for each meeting (draft agenda, presentations, past meeting minutes) shall be provided to the directors 4 business days in advance of the date on which the meeting is to be held, unless such deadline cannot be met due to reasons of urgency, in which case the information shall be delivered to the directors as promptly as possible.

When a meeting that is not contemplated in the annual calendar is called, notice of the call shall be given as early as possible and may be made by telephone when necessary for reasons of speed and confidentiality. In such case, neither the time periods nor the formalities set forth in the preceding paragraphs with respect to the meetings contemplated in the annual calendar shall apply.

3. The agenda shall be approved by the board at the meeting itself. Any board member may propose the inclusion of any other item not included in the draft agenda proposed by the chair to the board."

Further, the lead independent director is authorised to call for a meeting of the board of directors or to add new items to the agenda of a meeting that has already been called (article 14.1 (i) of the Rules and Regulations of the Board.

The board of directors met 15 times in 2017.

27. Director absences should be kept to a strict minimum and quantified in the annual corporate governance report. In the event of absence, directors should delegate their powers of representation with the appropriate instructions.

See sections C.1.28, C.1.29 and C.1.30

Compliant ☒ Partially compliant ☐ Explain ☐

In accordance with article 47.2 of the Bylaws, the directors must attend board meetings in person. Articles 25.1 and 2 of the Rules and Regulations of the Board stipulate that directors must ensure that their absences are limited to unavoidable situations. If they cannot attend personally, they may grant a proxy to another director so that they may be represented for all purposes. A director may hold several proxies. Non-executive directors may only grant a proxy to another non-executive director. The proxy shall be granted with instructions.

Average attendance in terms of total votes cast in 2017 was 98% (as explained in section C.1.30 of this report).

The number of meetings held in 2017 by the board of directors and its committees, and individual (in-person) attendance of the directors at these meetings, as well as an estimate of the time dedicated to these meetings by the directors and their participation are described in sections C.1.29 and C.1.30 of this report.

28. When directors or the secretary express concerns about some proposal or, in the case of directors, about the company's performance, and such concerns are not resolved at the meeting, they should be recorded in the minute book if the person expressing them so requests.

Compliant ☒ Partially compliant ☐ Explain ☐

The board secretary keeps the documentation relating to the board of directors and maintains a record in the minutes of the content of the meetings, certifying the content of the meeting and the resolutions adopted (article 12.2. (a) of the Rules and Regulations of the Board). The minutes to the meetings held by the board of directors and its committees include any statements made at meetings that are expressly requested to be included in the minutes. Directors are independent when discharging their duties and the chair must ensure they have sufficient information and safeguard their independence of mind when taking positions and expressing opinions (article 25.5 of the Rules and Regulations of the Board).

29. The company should provide suitable channels for directors to obtain the advice they need to carry out their duties, extending if necessary to external assistance at the company's expense.

See section C.1.40

Compliant ☒ Partially compliant ☐ Explain ☐

Article 32 of the Rules and Regulations of the Board expressly recognises that directors are entitled to be assisted by experts in the performance of their duties and thus are entitled to ask the board, through the general secretary, to hire external advisers (legal, accounting, financial, technological, recruitment or other specialists) at the Bank's cost, to deal with specific issues of special significance or complexity arising during the performance of their duties. The board may only reject such requests with good reason.

The Rules and Regulations of the Board expressly recognise the right of the audit (article 17.9), appointments (article 18.9), remuneration (article 19.8) and risk supervision, regulation and compliance (article 20.8) committees to be assisted in the performance of their duties by requesting the hiring, at the Bank's cost, of legal, accounting, financial and other advisers, through the general secretary.

The directors are authorised to request information regarding any aspect of the Bank (article 31.1 of the Rules and Regulations of the Board) and to attend the meetings of committees of which they are not members in the cases established in the Bylaws (articles 16.7 and 31.3 of the Rules and Regulations of the Board).

30. Regardless of the knowledge directors must possess to carry out their duties, they should also be offered refresher programmes when circumstances so advise.

Compliant ☒ Explain ☐ Not applicable ☐

The training and continuing education programme for directors and the orientation programme for new directors are governed by article 26.7 of the Rules and Regulations of the Board, which states that *"the board will establish an information programme for new directors that provides them with quick and sufficient knowledge of the Company and its Group, including its governance rules"* and that *"the board will also maintain a training and continuing education programme for directors"*.

Within the framework of the Bank's ongoing director training programme, which was launched in 2005 as a result of the board's self-assessment process, ten sessions were held in 2017 where relevant issues of the Group's business have been addressed in depth.

The director appointed in 2017 completed the induction and training programme for new directors at the Company.

31. The agendas of board meetings should clearly indicate on which points directors must arrive at a decision, so they can study the matter beforehand or gather together the material they need. For reasons of urgency, the chairman may wish to present decisions or resolutions for board approval that were not on the meeting agenda. In such exceptional circumstances, their inclusion will require the express prior consent, duly minuted, of the majority of directors present.

See section C.1.41

Compliant ☒ Partially compliant ☐ Explain ☐

In accordance with article 24.2 of the Rules and Regulations of the Board, the board approves an annual meeting schedule, including a provisional proposal for the agenda, which may be subject to modifications, which are reported to each director. The board also has a formal list of matters reserved for discussion by it and formulates a plan for the distribution of such matters among the ordinary meetings contemplated in the calendar approved by the board. The agenda is approved by the board at the meeting itself. Any member of the board may propose the inclusion of any other item not included in the draft agenda proposed by the chairman to the board.

Pursuant to that regulation, when, exceptionally, the chairman wishes to present decisions or resolutions for board approval that are not on the proposed provisional meeting agenda, but are on the agenda approved by the meeting itself, their inclusion will require the express prior consent of the majority of directors present. This must be duly minuted.

The draft agenda for board meetings expressly specifies whether the matters on the agenda are for information, review, debate or approval by the board.

32. Directors should be regularly informed of movements in share ownership and of the views of major shareholders, investors and rating agencies on the company and its group.

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

Directors are informed of the following aspects at meetings of the board and the competent committees, among other things: (i) the distribution of the Company's share capital, movements in the shareholder structure, changes in the treasury share portfolio and communications received by the Bank regarding the acquisition of significant shareholdings in the Company; (ii) actions taken with respect to shareholders, investors and proxy advisors to inform them of the company's performance and other matters relating to performance, and to learn their viewpoints in order to develop an opinion regarding their concerns, such as the corporate governance road show held to coincide with the ordinary general shareholders' meeting, the International Banking Conference, Group Strategy Update, road shows and the presentations of results to investors and analysts; and (iii) activities by rating agencies, internal and external factors that affect the various ratings and the rating outlooks assigned to the Bank.

33. The chairman, as the person charged with the efficient functioning of the board of directors, in addition to the functions assigned by law and the company's bylaws, should prepare and submit to the board a schedule of meeting dates and agendas; organise and coordinate regular evaluations of the board and, where appropriate, the company's chief executive officer; exercise leadership of the board and be accountable for its proper functioning; ensure that sufficient time is given to the discussion of strategic issues, and approve and review refresher courses for each director, when circumstances so advise.

See sections C.1.10 and C.1.41

Compliant ☒ Partially compliant ☐ Explain ☐

The chair of the Bank's board of directors performs all of the duties set out in this recommendation and which are attributed to her by articles 43.2 of the Bylaws and article 8, paragraphs 2, 3 and 4, and 24 of the Rules and Regulations of the Board.

Pursuant to article 8.2 of the Rules and Regulations of the Board, the chair is responsible for efficient management of the board and its effective operation, and, pursuant to article 8.3 of those Regulations: prepares and submits to the board of directors a schedule with dates and matters to be dealt with; ensures that sufficient time is devoted to the discussion of strategic issues; and revises the update training programmes for each director, when circumstances so advise. Pursuant to article 8.4 of the Rules and Regulations of the Board, the chair organises and coordinates a periodic assessment of the board with the chairman of the appointments committee, except when it comes to the chair's own assessment, which is organised by the lead director.

Article 47 of the Bylaws and articles 24 and 25 of the Rules and Regulations of the Board regulate the operation of the board.

34. When a lead independent director has been appointed, the bylaws or regulations of the board of directors should grant him or her the following powers over and above those conferred by law: to chair the board of directors in the absence of the chairman or vice chairmen; to give voice to the concerns of non-executive directors; to maintain contact with investors and shareholders to hear their views and develop a balanced understanding of their concerns, especially those to do with the company's corporate governance; and to coordinate the chairman's succession plan.

See section C.1.10

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The Bank has a lead director who has been given all of the authority covered by this recommendation, in accordance with article 49 bis of the Bylaws and article 14 of the Rules and Regulations of the Board. Specifically, article 14 of the Rules and Regulations of the Board states that *"the board of directors shall appoint from among the independent directors a lead director, who shall be especially authorised to: (a) request that a meeting of the board of directors be called or that new items be added to the agenda for a meeting of the board of directors that has already been called; (b) coordinate and organise meetings of non-executive directors and reflect their concerns; (c) direct the periodic assessment of the chairman of the board of directors and coordinate the plan for succession thereof; (d) maintain contact with investors and shareholders as provided by article 37 of these rules and regulations; and (e) replace the chairman in the event of absence thereof as provided by article 10 of these rules and regulations."*

35. The board secretary should strive to ensure that the board's actions and decisions are informed by the governance recommendations of the Good Governance Code of relevance to the company.

See section C.1.13

Compliant ☒ Explain ☐

Articles 45.2.d) of the Bylaws and 12.2.d) of the Rules and Regulations of the Board grant the board secretary the duty of *"ensuring that the board of directors takes into account the good governance recommendations applicable to the Company when performing their duties and taking decision"*.

In this regard, at its meeting on 13 February 2018, the board of directors approved a number of amendments to the Rules and Regulations of the Board, including, inter alia, enhancing the oversight functions of its committees, in line with the recommendations and best practices published in 2017 by various domestic and international bodies.

Specifically, the Rules and Regulations of the Board have been adapted to: (i) Technical Guidance 3/2017, from the Spanish CNMV, on audit committees for entities of public interest, dated 27 June 2017; (ii) the European Banking Authorities' Guidelines on Internal Governance; and (iii) the joint guidelines issued by the European Banking Authority and the European Securities and Markets Authority for assessing the suitability of members of management bodies and key function holders, both of which were published on 26 September 2017 and will come into force on 30 June 2018.

36. The board in full should conduct an annual evaluation, adopting, where necessary, an action plan to correct weakness detected in:

- a) The quality and efficiency of the board's operation.
- b) The performance and membership of its committees.
- c) The diversity of board membership and competencies.
- d) The performance of the chairman of the board of directors and the company's chief executive.
- e) The performance and contribution of individual directors, with particular attention to the chairmen of board committees.

The evaluation of board committees should start from the reports they send the board of directors, while that of the board itself should start from the report of the nomination committee.

Every three years, the board of directors should engage an external facilitator to aid in the evaluation process. This facilitator's independence should be verified by the nomination committee.

Any business dealings that the facilitator or members of its corporate group maintain with the company or members of its corporate group should be detailed in the annual corporate governance report.

The process followed and areas evaluated should be detailed in the annual corporate governance report.

See sections C.1.19, C.1.20, C.1.20 bis, C.1.20 ter and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

Article 24.7 of the Rules and Regulations of the Board stipulates that the operation of the board and of the committees thereof, its composition, the quality of its work, and the individual performance of its members, including the chairman and the managing director or directors, shall be evaluated once a year. Every three years, at least, this assessment shall be carried out with the assistance of an external independent consultant, whose independence shall be assessed by the appointments committee. Based on the results of this assessment, the board shall prepare, if applicable, an action plan for correction of the deficiencies detected. The results of the assessment shall be recorded in the minutes of the meeting or shall be included as an attachment thereto.

Furthermore, articles 17.4.j), 18.4.i), 19.4.g) and 20.4.q) of the Rules and Regulations of the Board stipulate, respectively, that the audit committee, the appointments committee, the remuneration committee and the risk supervision, regulation and compliance committee will evaluate their operations and the quality of their work at least once per year. The appointments committee also reports on the self-assessment process for the board and board members, and assesses the independence of any external consultant hired for these purposes, pursuant to articles 18.4.j and 24.7 of the Rules and Regulations of the Board.

Pursuant to articles 17.11, 18.11, 19.10, 20.11, 21.7 and 22.6, the audit, appointments, remuneration, supervision of risk, regulation and compliance, responsible banking, sustainability and culture, and innovation and technology committees report their activities to the board, through their respective chairs. The board considers the activity reports prepared by the committees when assessing their performance.

In 2017, the Bank carried out its self-assessment of the board and its committees with the assistance of an external consultant with no business relations with the company. The independence of this external consultant was verified by the appointments committee. The self-assessment exercise includes a special section for individual assessment of the chairman of the board, the CEO, the lead director and the secretary of the board. The chair led the assessment of the lead director, and the lead director led the assessment of the chair. The plan of improvement measures to be implemented in response to this process was approved by the board of directors, following a report from the appointments committee, on 30 January 2018.

37. When an executive committee exists, its membership mix by director class should resemble that of the board. The secretary of the board should also act as secretary to the executive committee.

See section C.2.1

Compliant ☐ Partially compliant ☒ Explain ☐ Not applicable ☐

Pursuant to article 16.2 of the Rules and Regulations of the Board, *"the board of directors shall endeavour to ensure that the size and qualitative composition of the executive committee conforms to standards of efficiency and reflects the guidelines for determining the composition of the board"*.

The executive committee is a basic instrument in the corporate governance at the Bank and its Group and, given the nature of the executive committee and its general delegated powers, driven by the objective of rationalising and seeking efficiency when taking decisions, the board considers it sufficient to use the efficiency criteria set out in article 16.2. of the Rules and Regulations of the Board and include the executive directors on the committee without discounting the participation of external directors, and particularly, independents, seeking to ensure that its composition reflects, as far as possible, the composition of the board.

Although the composition of the executive committee is not identical to that of the board, the Bank considers that it complies with the spirit of the recommendation and does not consider it advisable to increase the number of the members of the executive committee solely to facilitate the composition of that committee being identical to the board in terms of the represented categories, since this would impair the agility and frequency of the decisions taken by the executive committee.

For this reason, the Bank considers the composition of the executive committee to be balanced. At the meeting of the board of directors on 28 November 2017, Ms Isabel Tocino Biscarolasaga and Mr Matías Rodríguez Inciarte tendered their resignations as members of the board and its executive committee. The board of directors then appointed Mr Ramiro Mato García-Ansorena as a director and member of the executive committee. Following these changes, the executive committee comprises seven directors, three of whom are executive and four external or non executive, of whom two are independent and two are neither proprietary nor independent. Therefore, there are fewer executive directors than external or non-executive directors. With these changes, the composition of the executive committee at year-end 2017 more closely reflects the proportion of the different types of directors on the board.

In any event, the executive committee informs the board on a timely basis of its activities and the resolutions adopted in the exercise of its functions.

Furthermore, pursuant to article 16.7 of the Rules and Regulations of the Board, *“all members of the board who are not members of the executive committee may attend the meetings of the latter at least twice a year, for which purpose they shall be called by the chairman”*. In this regard, as indicated in section C.1.30, there was frequent participation by directors who are not members of the executive committee in its meetings during 2017. Specifically, directors not belonging to the executive committee attended an average of 10.9 meetings, of the 47 meetings held in 2017.

Finally, and in accordance with the Bylaws (articles 45.1 and 5) and the Rules and Regulations of the Board (articles 12.1 and 3) the secretary to the executive committee is the secretary to the board of directors.

38. The board should be kept fully informed of the business transacted and decisions made by the executive committee. To this end, all board members should receive a copy of the committee's minutes.

See section C.2.1

Compliant ☒

Partially compliant ☐

Explain ☐

Not applicable ☐

Article 51.5 of the Bylaws expressly stipulates that *“the executive committee shall report to the board of directors on the affairs discussed and the decisions made in the course of its meetings, and shall make a copy of the minutes of such meetings available to the members of the board”*. Moreover, article 16.8 of the Rules and Regulations of the Board states that *“the executive committee, through its chairman, shall report to the board of directors on the affairs discussed and the decisions made in the course of its meetings and shall deliver a copy of the minutes of such meetings to the members of the board”*.

39. All members of the audit committee, particularly its chairman, should be appointed with regard to their knowledge and experience in accounting, auditing and risk management matters. A majority of committee places should be held by independent directors.

See sections C.1.3 and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

Pursuant to articles 20.2.(i), 42.4 and 53.2 of the Bylaws and 6.1, 17.2, 18 and 26 of the Rules and Regulations of the Board, the members of the audit committee have been designated by the board of directors based on their knowledge, skills and experience regarding finance, accounting, audit, internal control, information technology, business and risk management, such that, as a group, they have the pertinent technical knowledge regarding the Company's sector of activity. The chair of the committee is considered to be a financial expert, as defined in the Securities Exchange Commission (SEC) Form 20-F, in accordance with Section 407 of the Sarbanes-Oxley Law, based on her training and expertise in accounting, auditing and risk management.

At present, all members of the audit committee are independent directors.

40. Listed companies should have a unit in charge of the internal audit function, under the supervision of the audit committee, to monitor the effectiveness of reporting and control systems. This unit should report functionally to the board's non-executive chairman or the chairman of the audit committee.

See sections C.2.1 and F.5.1

Compliant ☒ Partially compliant ☐ Explain ☐

Pursuant to article 17.6 of the Rules and Regulations of the Board ("Audit committee"), the internal audit function of the Bank shall report to the audit committee and shall respond to requests for information that it receives from the committee when performing its duties. As an independent unit, it reports regularly to the board of directors and, in any event, at least two times per year, and also has direct access to the board when it deems it appropriate. Articles 53.4.(ii) of the Bylaws and 17.4 (d) of the Rules and Regulations of board of directors give the audit committee the duty of supervising internal audit.

The functioning of the internal audit division is the responsibility of the audit committee, which supervises its work. Internal audit is a permanent function and independent from all other functions and units. Its mission is to provide the board of directors and senior management with independent advice with regard to the quality and efficacy of internal control systems and processes, management of current and emerging risks, and governance, thereby helping to safeguard the organisation's value, solvency and reputation. To do this, internal audit assesses the efficacy and efficiency of the processes and internal control systems, compliance with applicable legislation and requirements of supervisory bodies, the reliability and integrity of financial and operating information, and the integrity of capital.

The head of internal audit usually attends the meetings of the audit committee. The committee ratified that the internal audit function operated with total independence and objectivity in its activities in 2017.

41. The head of the unit handling the internal audit function should present an annual work programme to the audit committee, inform it directly of any incidents arising during its implementation and submit an activities report at the end of each year.

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

Pursuant to article 17.4. (d) of the Rules and Regulations of the Board, the audit committee has oversight of the internal audit function and, in particular: proposes the selection, appointment and withdrawal of the head of internal audit; ensures the independence and effectiveness of the internal audit function, and that it has the human and physical resources to perform its function, proposing the budget for this service; receives regular information regarding its activities; reviews its annual activity report; and verifies that senior management and the board take the conclusions and recommendations of its reports into account.

The head of the internal audit division presented the audit committee with the 2018 internal audit work plan on 25 January 2018. The plan was approved by the committee and submitted to the board. At its meeting on 13 February 2018, the board was informed of the internal audit division's activities in 2017 and approved the 2018 audit plan.

At its meeting on 17 March 2016, the committee approved the 2016-2018 strategic internal audit plan, aimed at contributing to both the adequate governance of the organisation and the adequate management and control of risks.

42. The audit committee should have the following functions over and above those legally assigned:

1. With respect to internal control and reporting systems:

a) Monitor the preparation and the integrity of the financial information prepared on the company and, where appropriate, the group, checking for compliance with legal provisions, the accurate demarcation of the consolidation perimeter, and the correct application of accounting principles.

b) Monitor the independence of the unit handling the internal audit function; propose the selection, appointment, re-election and removal of the head of the internal audit service; propose the service's budget; approve its priorities and work programmes, ensuring that it focuses primarily on the main risks the company is exposed to; receive regular report-backs on its activities; and verify that senior management are acting on the findings and recommendations of its reports.

c) Establish and supervise a mechanism whereby staff can report, confidentially and, if appropriate and feasible, anonymously, any significant irregularities that they detect in the course of their duties, in particular financial or accounting irregularities.

2. With regard to the external auditor:

a) Investigate the issues giving rise to the resignation of the external auditor, should this come about.

b) Ensure that the remuneration of the external auditor does not compromise its quality or independence.

c) Ensure that the company notifies any change of external auditor to the CNMV as a material event, accompanied by a statement of any disagreements arising with the outgoing auditor and the reasons for the same.

d) Ensure that the external auditor has a yearly meeting with the board in full to inform it of the work undertaken and developments in the company's risk and accounting positions.

e) Ensure that the company and the external auditor adhere to current regulations on the provision of non-audit services, limits on the concentration of the auditor's business and other requirements concerning auditor independence.

See section C.1.36, C.2.1 and C.2.5

Compliant ☒ Partially compliant ☐ Explain ☐

The duties of the audit committee are mainly regulated by articles 53 of the Bylaws and 17 of the Rules and Regulations of the Board, and include all of those listed in this recommendation.

43. The audit committee should be empowered to meet with any company employee or manager, even ordering their appearance without the presence of another senior officer.

See section C.2.1

Compliant ☒ Explain ☐

This authority of the audit committee is set down in article 53.5 of the Bylaws, which states *“the audit and compliance committee shall meet as many times as it is called to meeting upon resolution made by the committee itself or by the chairman thereof, and at least four times per year. Any member of the management team or of the Company’s personnel shall, when so required, attend the meetings of the audit and compliance committee, provide it with their cooperation and make available to it such information as they may have in their possession. The audit and compliance committee may also require the external auditor to attend such meetings”*. Likewise, article 17.8 of the Rules and Regulations of the Board states that *“any one or more members of the management team or of the Company’s personnel shall attend its meetings, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required and under such terms as the committee may establish for attendance. The committee may also request the attendance of the external auditor”*.

44. The audit committee should be informed of any fundamental changes or corporate transactions the company is planning, so the committee can analyse the operation and report to the board beforehand on its economic conditions and accounting impact and, when applicable, the exchange ratio proposed.

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

This task is set out in article 17.4.(h) of the Rules and Regulations of the Board, under which the audit committee is responsible for *“receiving information regarding structural and corporate changes planned by the Company, for analysis thereof and for submission of a prior report to the board of directors regarding the financial terms and the accounting impact of any such transactions and, in particular and if applicable, regarding the proposed exchange rate. The foregoing shall not apply to transactions of little complexity and significance to the Group’s activities, including, if applicable, intragroup reorganisation transactions”*.

45. Risk control and management policy should identify at least:

- a) The different types of financial and non-financial risk the company is exposed to (including operational, technological, financial, legal, social, environmental, political and reputational risks), with the inclusion under financial or economic risks of contingent liabilities and other off-balance-sheet risks.
- b) The setting of the risk level that the company deems acceptable.
- c) Measures in place to mitigate the impact of risk events should they occur.
- d) The internal reporting and control systems to be used to control and manage the above risks, including contingent liabilities and off-balance-sheet risks.

See section E

Compliant ☒ Partially compliant ☐ Explain ☐

The scope of the risk management system in place at the Bank follows the first option set out in Appendix I of CNMV Circular 5/2013, of 12 June, as amended by CNMV Circular 7/2015, of 22 December, i.e. *“the risk management system works in an integrated, continuous and consolidated manner by activity and business areas or units, subsidiaries, geographic areas and support areas (such as human resources, marketing and management control) at the corporate level”*.

The Bank's risk management and control model ensures that its risk profile remains within the defined risk appetite levels approved by the Bank's board, and other limits. It likewise includes corrective and mitigating measures to ensure that risk remains within the limits defined by the board.

The elements designed to provide adequate management and control of the Company's business risks include its: risk map; risk appetite and limit structures; scenario analysis; risk identification and assessment (RIA); risk and control self-assessment (RCSA), risk data aggregation and risk reporting framework (RDS-RRF); advanced risk management programme (ARM), advanced operational risk management programme (AORM), measurement models, reporting; enterprise risk management (ERM); internal control; risk culture; recovery & resolution plans and the Santander Cyber-Security programme.

46. Companies should establish a risk control and management function in the charge of one of the company's internal department or units and under the direct supervision of the audit committee or some other dedicated board committee. This function should be expressly charged with the following responsibilities:

- a) **Ensure that risk control and management systems are functioning correctly and, specifically, that major risks the company is exposed to are correctly identified, managed and quantified.**
- b) **Participate actively in the preparation of risk strategies and in key decisions about their management.**
- c) **Ensure that risk control and management systems are mitigating risks effectively in the frame of the policy drawn up by the board of directors.**

See sections C.2.1 and E.2

Compliant ☒ Partially compliant ☐ Explain ☐

The Company's risk division has been assigned the risk management and control tasks listed in this recommendation. There are currently two corporate non Board risk committees not specifically envisaged in the Bylaws nor the Rules and Regulations of the Board: the executive risk committee, tasked with overall risk management functions; and the risk control committee, which is charged with overall risk supervision and control.

The risk area is under the supervision of the risk, regulation and compliance committee, notwithstanding the direct access that this area has to the board of directors. This is a specialist board committee performing general support and advisory tasks for the board, including supervision and control of risks and definition of the Group's risk policies (article 54.ter of the Bylaws and article 20.4.(g) of the Rules and Regulations of the Board).

Article 20.4 (g) of the Rules and Regulations of the Board establishes that the committee is responsible for oversight of the risk function and, in particular: reporting on proposals from the appointments committee with regard to the designation of the heads of these functions at the corporate level - namely the group chief risk officer (CRO) and group chief compliance officer (CCO) - and for annual assessment of the performance of these officers; and ensuring the independence and effectiveness of the risk function, and that it has the human and physical resources to perform its function.

In 2017, the Bank's risk management division reported to the risk, regulation and compliance oversight committee on a range of aspects relating to risks, such as the Group's risk outlook – comprehensively and by unit and type of risk – risk appetite, and issues and projects relating to the management and control of risk in the Group.

47. Appointees to the nomination and remuneration committee - or of the nomination committee and remuneration committee, if separately constituted - should have the right balance of knowledge, skills and experience for the functions they are called on to discharge. The majority of their members should be independent directors.

See sections C.1.19 and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

Pursuant to articles 20.2 (i), 42.4, 54.3 and 54.bis.3 of the Bylaws and 6.1, 18.2 and 19.2 of the Rules and Regulations of the Board, the members of the appointments committee and the remuneration committee have been designated by the board of directors bearing in mind their knowledge, skills and experience, as well as the tasks assigned to the respective committees.

All of the members of the appointments committee and the remuneration committee are currently external or non-executive directors and the majority are independent directors. Both committees are chaired by an independent director.

48. Large cap companies should operate separately constituted nomination and remuneration committees.

See section C.2.1

Compliant ☒ Explain ☐ Not applicable ☐

The Bank has an appointments committee that is responsible for proposing and reporting on appointments and removals in the terms established by law. This is mainly regulated by articles 54 of the Bylaws and article 18 of the Rules and Regulations of the Board. It also has a remuneration committee, which is responsible for proposing and reporting on compensation issues in the terms established by law. This is mainly regulated by article 54.bis of the Bylaws and article 19 of the Rules and Regulations of the Board.

49. The nomination committee should consult with the company's chairman and chief executive, especially on matters relating to executive directors.

When there are vacancies on the board, any director may approach the nomination committee to propose candidates that it might consider suitable.

See sections C.1.19 and C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

The content of this recommendation is a well established practice at the Bank, and it is set out in articles 18.4. (a) (ii) and 18.6 of the Rules and Regulations of the Board, which state that the appointments committee will “receive for consideration proposals from directors of potential candidates to cover vacancies” and that it will “consult the chairman and the chief executive officer, especially in regard to matters relating to executive directors”, respectively.

The internal director selection and succession policy calls for the necessary profiles to be reported to the directors so that they can identify potential candidates once the review of the board composition has been performed.

50. The remuneration committee should operate independently and have the following functions in addition to those assigned by law:

- a) **Propose to the board the standard conditions for senior officer contracts.**
- b) **Monitor compliance with the remuneration policy set by the company.**
- c) **Periodically review the remuneration policy for directors and senior officers, including share-based remuneration systems and their application, and ensure that their individual compensation is proportionate to the amounts paid to other directors and senior officers in the company.**
- d) **Ensure that conflicts of interest do not undermine the independence of any external advice the committee engages.**
- e) **Verify the information on director and senior officers' pay contained in corporate documents, including the annual directors' remuneration statement.**

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

The remuneration committee carries out its duties independently. When performing those duties, the committee must take into account the long-term interests of shareholders, investors and other stakeholders in the company, as well as the public interest (article 19.4 of the Rules and Regulations of the Board). Any one or more members of the management team or of the Company's personnel shall attend its meetings, provide the committee with their cooperation and make available thereto such information as they may have in their possession when so required at the invitation of the chairman of the committee may establish for attendance. The committee, through its chair, shall report to the board of directors on its activities and work (article 19.10 of the Rules and Regulations of the Board).

Article 19 of the Rules and Regulations of the Board assigns the duties referred to in this recommendation to the remuneration committee. That committee is also responsible for the following, among others: (i) proposing to the board the basic terms and conditions of the contracts and remuneration of the members of senior management (article 19.4.a) (v); (ii) assisting the board in ensuring compliance with the remuneration policy for the directors and other members of senior management established by the company (article 19.4 (b)); (iii) periodically reviewing remuneration programmes in order to update them, assessing the appropriateness and performance thereof and endeavouring to ensure that director remuneration conforms to standards of moderation and correspondence to the earnings, risk culture and risk appetite of the Company, and that it does not offer incentives to assume risks in excess of the level tolerated by the Company, such that it promotes and is consistent with appropriate and effective risk management (article 19.4.c); and (iv) ensuring the transparency of remuneration and the inclusion in the annual report, the annual corporate governance report, the annual remuneration report or other reports required by applicable law of information regarding the remuneration of directors and, for such purposes, submit to the board any and all information that may be appropriate (article 19.4 (d)).

51. The remuneration committee should consult with the company's chairman and chief executive, especially on matters relating to executive directors and senior officers.

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐

The content of this recommendation is also a well established practice at the Bank and is set down in article 19.6 of the Rules and Regulations of the Board, which states that *"the remuneration committee will consult the chair and CEO on matters concerning the executive directors and senior executives"*. It further states that *"the chairman and any director may make suggestions to the remunerations committee with respect to matters that fall within the scope of its powers"*.

52. The terms of reference of supervision and control committees should be set out in the regulations of the board of directors and aligned with those governing legally mandatory board committees as specified in the preceding sets of recommendations. They should include at least the following terms:

- a) Committees should be formed exclusively by non-executive directors, with a majority of independents.
- b) They should be chaired by independent directors.
- c) The board should appoint the members of such committees with regard to the knowledge, skills and experience of its directors and each committee's terms of reference; discuss their proposals and reports; and provide report-backs on their activities and work at the first board plenary following each committee meeting.
- d) They may engage external advice, when they feel it necessary for the discharge of their functions.
- e) Meeting proceedings should be minuted and a copy made available to all board members.

See section C.2.1

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The Company's board committees with supervisory and control authority are the audit, appointments, remuneration and the risk, regulation and compliance oversight committees. All of these are mandatory and the composition and operating rules set down in the Rules and Regulations of the Board are in line with applicable legislation and best corporate governance practices, including the recommendations of the code of good governance for listed companies.

Pursuant to articles 53, 54, 54 bis and 54 ter of the Bylaws and articles 17, 18, 19 and 20 of the Rules and Regulations of the Board, the rules governing the composition and operation of those committees are in line with this recommendation, as: the committee members are all external or non-executive directors, with a majority of independent directors, and the committees are chaired by an independent director; the members of these committees are appointed with regard to the knowledge, skills and experience of the directors and each committee's terms of reference; all of the committees may engage external advice, when they feel it necessary for the discharge of their functions; and minutes are taken of all committee meetings, with copies distributed to all board members.

53. The task of supervising compliance with corporate governance rules, internal codes of conduct and corporate social responsibility policy should be assigned to one board committee or split between several, which could be the audit committee, the nomination committee, the corporate social responsibility committee, where one exists, or a dedicated committee established ad hoc by the board under its powers of self-organisation, with at the least the following functions:

- a) Monitor compliance with the company's internal codes of conduct and corporate governance rules.
- b) Oversee the communication and relations strategy with shareholders and investors, including small and medium-sized shareholders.
- c) Periodically evaluate the effectiveness of the company's corporate governance system, to confirm that it is fulfilling its mission to promote the corporate interest and catering, as appropriate, to the legitimate interests of other stakeholders.
- d) Review the company's corporate social responsibility policy, ensuring that it is geared to value creation.
- e) Monitor corporate social responsibility strategy and practices and assess compliance in this respect.
- f) Monitor and evaluate the company's interaction with its stakeholders.
- g) Evaluate all aspects of the non-financial risks the company is exposed to, including operational, technological, legal, social, environmental, political and reputational risks.

- h) Coordinate non-financial and diversity reporting processes in accordance with applicable legislation and international benchmarks.**

See section C.2.1

Compliant ☒ **Partially compliant** ☐ **Explain** ☐

Article 20.4 of the Rules and Regulations of the Board assigns all the duties set out in this recommendation to the risk, regulation and compliance oversight committee.

On 13 February 2018, the board of directors agreed to modify the Rules and Regulations of the Board, such that article 21 sets out the competencies of a new responsible banking, sustainability and culture committee. As long as the new committee is not formally constituted, the functions pertaining to sustainability will continue to be carried out by the risk supervision, regulation and compliance committee.

54. The corporate social responsibility policy should state the principles or commitments the company will voluntarily adhere to in its dealings with stakeholder groups, specifying at least:

- a) The goals of its corporate social responsibility policy and the support instruments to be deployed.**
- b) The corporate strategy with regard to sustainability, the environment and social issues.**
- c) Concrete practices in matters relating to: shareholders, employees, clients, suppliers, social-welfare issues, the environment, diversity, fiscal responsibility, respect for human rights and the prevention of illegal conduct.**
- d) The methods or systems for monitoring the results of the practices referred to above and identifying and managing related risks.**
- e) The mechanisms for supervising non-financial risk, ethics and business conduct.**
- f) Channels for stakeholder communication, participation and dialogue.**
- g) Responsible communication practices that prevent the manipulation of information and protect the company's honour and integrity.**

Compliant ☒ **Partially compliant** ☐ **Explain** ☐

The Bank has a well-defined governance structure in sustainability matters, both corporate and local, which facilitates the involvement of all of the Bank's business and support areas in the countries in which the Group operates.

The board is responsible for approving and monitoring the corporate culture and values, including its corporate responsibility and sustainability practices (article 3.2 (a) (xi) of the Rules and Regulations of the Board). According to the Rules and Regulations of the Board as amended by the board on 13 February 2018, the responsible banking, sustainability and culture committee shall advise the board on the design of these, ensuring that they are consistent with value creation in the Company, and is also responsible for oversight of strategy and practices in this field, assessing the degree of compliance and considering proposals to the board of directors on appropriate changes to its corporate responsibility and sustainability practices and regulations (article 21.4 (a) of the Rules and Regulations of the Board). As long as the new committee is not formally constituted, said functions will continue to be carried out by the risk supervision, regulation and compliance committee.

The sustainability function reports to the board and thus to its executive committee, and also to the responsible banking, sustainability and culture committee. The Bank also has a sustainability committee chaired by the CEO and composed of senior managers and heads of various divisions. This committee proposes the Bank's sustainability strategy and general and industry policies and submits them for approval by the board of directors.

The corporate culture and values include the principles and commitments assumed by the Company on a voluntary basis with respect to its stakeholders and all aspects mentioned in the recommendation.

The corporate social responsibility policy is published in the “Sustainability” section of the Group’s corporate website (www.santander.com), together with the other policies approved by the board in this respect.

55. The company should report on corporate social responsibility developments in its directors' report or in a separate document, using an internationally accepted methodology.

See section B.7

Compliant ☒ Explain ☐

The Bank publishes an annual sustainability report prepared in accordance with the Global Reporting Initiative’s “Sustainability Report Guidelines, version G4”, describing activities relating to corporate social responsibility. It is published in the “Sustainability” section of the Company’s corporate website (www.santander.com).

56. Director remuneration should be sufficient to attract individuals with the desired profile and compensate the commitment, abilities and responsibility that the post demands, but not so high as to compromise the independent judgement of non-executive directors.

Compliant ☒ Explain ☐

Articles 58.1 and 2 of the Bylaws and 33.1, 2 and 6 of the Rules and Regulations of the Board regulate the remuneration paid to the members of the board. This remuneration consists of a fixed annual amount determined by the general meeting, which the board may reduce in years when this is deemed necessary. There are two components to this remuneration: (a) an annual allocation; and (b) attendance fees.

The remuneration of each of the directors in their capacity as such is determined by the board of directors at the proposal of the remuneration committee based on the positions held by the directors on the collective decision-making body, membership of and attendance at the various committees, and any other objective circumstances evaluated by the board.

Article 33.6 of the Rules and Regulations of the Board expressly stipulates that *“the board shall endeavour to ensure that director remuneration conforms to standards of moderation and correspondence to the earnings, risk culture and risk appetite of the Company and that it does not offer incentives to assume risks in excess of the level tolerated by the Company, such that it promotes and is consistent with appropriate and effective risk management. The board shall also endeavour to ensure that the remuneration of external directors is sufficient to compensate them for the dedication, qualifications and responsibility required for the performance of their duties.”*

57. Variable remuneration linked to the company and the director's performance, the award of shares, options or any other right to acquire shares or to be remunerated on the basis of share price movements, and membership of long-term savings schemes such as pension plans should be confined to executive directors.

The company may consider the share-based remuneration of non-executive directors provided they retain such shares until the end of their mandate. The above condition will not apply to any shares that the director must dispose of to defray costs related to their acquisition.

Compliant ☒ Partially compliant ☐ Explain ☐

In accordance with the Bank's remuneration policy, only executive directors have the right to receive variable remuneration, which includes remuneration systems consisting of the delivery of shares or options on shares or tied to the value of the shares. These criteria may only be amended through a resolution of the general shareholders' meeting.

Section A.3 of this report describes the Bank's share-based compensation programmes in which executive directors participated at year-end 2017.

58. In the case of variable awards, remuneration policies should include limits and technical safeguards to ensure they reflect the professional performance of the beneficiaries and not simply the general progress of the markets or the company's sector, or circumstances of that kind.

In particular, variable remuneration items should meet the following conditions:

- liv. Be subject to predetermined and measurable performance criteria that factor the risk assumed to obtain a given outcome.
- lv. Promote the long-term sustainability of the company and include non-financial criteria that are relevant for the company's long-term value, such as compliance with its internal rules and procedures and its risk control and management policies.
- lvi. Be focused on achieving a balance between the delivery of short, medium and long-term objectives, such that performance-related pay rewards ongoing achievement, maintained over sufficient time to appreciate its contribution to long-term value creation. This will ensure that performance measurement is not based solely on one off, occasional or extraordinary events.

Compliant ☒

Partially compliant ☐

Explain ☐

Not applicable ☐

The Bank's remuneration policy includes limits and technical safeguards to ensure that the variable remuneration of the executive directors reflects their professional performance at the Bank and not simply the general progress of the markets or the company's sector of activity.

Specifically, the remuneration policy applicable to directors for performing their executive duties contains the following limits and caveats, as approved by the shareholders at the general meeting held on 7 April 2017:

- Variable remuneration consists of a single incentive subject to the attainment of targets, for the purpose of increasing the alignment of remuneration with the long-term sustainability of the Company and the interests of shareholders.
- Variable remuneration is completely flexible and may be zero.
- Variable remuneration is established after the end of the year based on certain quantitative metrics and qualitative factors, some of which are not financial in nature, relating to risk management, capital performance, earnings, customer relations and the satisfaction of customers and of employees. At the proposal of the remuneration committee, the board applies its judgement using structured discretion to moderate the quantitative evaluations, considering any circumstances, whether positive or not, not included in the original assessment structures.
- The accrual and amount of deferred variable remuneration for 2017 is subject to certain multi-year targets relating to Banco Santander's earnings per share, total shareholders return compared to a group of peers and the Group's solvency.
- In general, all of the quantitative metrics used to establish variable remuneration have minimum compliance thresholds, below which no right to receive variable remuneration arises. If the Group's net ordinary profit falls below a certain threshold the maximum variable remuneration would be limited to 50%; if there is a net loss, the bonus for executive directors would be zero. The measurement of achievement of multi-year targets on which the accrual of the deferred amounts is based also establishes minimum compliance thresholds, below which the right to receive the deferred variable remuneration is lost.

- Fixed remuneration represents a significant percentage of total remuneration, allowing for the desired level of independence when taking decisions that could affect variable remuneration. Variable remuneration will never exceed the limit of 200% of fixed remuneration.
- The variable remuneration for executive directors in 2017 is subject to reduction (malus) and recovery (clawback) clauses.

59. A major part of variable remuneration components should be deferred for a long enough period to ensure that predetermined performance criteria have effectively been met.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The company is a credit institution and is therefore subject to regulations regarding remuneration specifically applicable to institutions of this type, which requires at least 40% of executive directors' variable remuneration to be deferred for a period of no less than between three and five years.

At least 60% of the incentive for the Bank's executive directors for 2017 is deferred for a period of five years. The deferred amounts relating to the 2017 incentive are subject to the absence of the application of the malus or clawback clauses which, if applied, could represent the loss of all or part of the deferred amounts or amounts already paid as variable remuneration. In addition, the deferred amount corresponding to the last three years (of the referred period of five years) will be subject to the achievement of certain multi-year targets.

The referred malus and clawback clauses take into account the following:

- Significant failures in risk management by the bank, or by a business or risk control unit.
- An increase in capital requirements at the bank or one of its business units not planned at the time that exposure was generated.
- Regulatory penalties or legal convictions for events that might be imputable to the unit or staff responsible for them. Likewise, failure to comply with the Bank's internal codes of conduct.
- Unlawful conduct, whether individual or collective. Negative effects deriving from the marketing of unsuitable products and the liability of persons or bodies making such decisions will be considered especially significant.

The applicability or not of the malus or clawback clauses to the remuneration paid to the executive directors is determined by the board of directors, at the proposal of the remuneration committee. In the case of the malus clause, the board would determine the specific amount to be paid from the deferred variable remuneration on a case-by-case basis, depending on the degree to which the conditions are met. The clawback clause may be applied to any of the amounts already paid as variable remuneration in any year up until the time at which the retention period of the final deferred portion of the variable remuneration has elapsed.

In addition, all shares received, whether in payment of the portion immediately payable or the deferred portion of variable remuneration, may not be transferred until at least one year after their delivery.

Variable remuneration for executive directors in 2018 will be subject to similar rules.

The remuneration committee's report for 2017, containing the remuneration policy applied to executive directors in 2017, will be published on the Group's website (www.santander.com) with the call notice for the 2018 general shareholders' meeting.

60. Remuneration linked to company earnings should bear in mind any qualifications stated in the external auditor's report that reduce their amount.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

There were no reservations or qualifications with regard to the 2017 individual or consolidated financial statements of the Bank or its consolidated Group, respectively.

If any qualifications arise in the external auditor's report that reduce the Bank's earnings, the human resources committee - the internal body responsible for assessing the impact on targets associated with variable remuneration in the management of risks, as well as the quality and recurrence of results and the general compliance and control environment - will take into account this circumstance in establishing the remuneration of executive directors, and may propose appropriate adjustments in this respect to the remuneration committee.

In addition, the 2018 director remuneration policy, which will be submitted to the 2018 general shareholders' meeting, expressly envisages the possibility that the variable remuneration of executive directors in 2018 may be adjusted as a result of deficiencies in control or negative assessments by the Bank's supervisors, either through the capacity of the board to adjust the variable remuneration of executive directors, or as a result of application of malus and clawback clauses.

61. A major part of executive directors' variable remuneration should be linked to the award of shares or financial instruments whose value is linked to the share price.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The company is a credit institution and, therefore, is subject to regulations regarding remuneration specifically applicable to institutions of this type, which require at least 50% of executive directors' variable remuneration be paid in the Bank's shares or similar instruments.

Variable remuneration for the Bank's directors relating to 2017 comprised a single incentive, to be partially received in cash and partially in shares, with collection of a portion of the incentive deferred over five years. Specifically, at least 50% of total variable remuneration for 2017 will be paid in shares.

62. Following the award of shares, share options or other rights on shares derived from the remuneration system, directors should not be allowed to transfer a number of shares equivalent to twice their annual fixed remuneration, or to exercise the share options or other rights on shares for at least three years after their award.

The above condition will not apply to any shares that the director must dispose of to defray costs related to their acquisition.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The variable remuneration for executive directors in 2017 comprised a single incentive partially received in cash and partially in shares. Specifically, at least 50% of total variable remuneration for 2017 will be paid in shares.

In addition, the Bank's shareholding policy that entered into force in 2016 is intended to reinforce the alignment of executive directors with the long-term interests of shareholders. This policy includes the directors' commitment to maintain a significant personal investment in the Bank's shares while they are actively performing their executive duties. The policy establishes the obligation for executive directors, while employed by the Bank, to hold an investment in Bank shares equivalent to two times the amount of their annual fixed remuneration at the date the policy enters into force or their appointment, if later. The specific amount of the investment will be determined on an after tax basis. A 5-year period after the approval of the policy (or after the appointment of the director, if appropriate) is granted to attain the established investment level.

63. Contractual arrangements should include provisions that permit the company to reclaim variable components of remuneration when payment was out of step with the director's actual performance or based on data subsequently found to be misstated.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The remuneration policy applicable to executive directors contains clawback clauses that allow variable remuneration components to be reclaimed in the following cases, once the application of the malus clauses has been exhausted. The clawback clauses may be applied to any amount paid as variable remuneration in a year provided that the retention period of the final deferred amount relating to that variable remuneration has not yet elapsed.

In accordance with said policy, malus and clawback clauses with regards to 2017 incentives are triggered in scenarios of deficient financial performance of either the Bank as a whole or a division or specific area thereof, or of the exposure generated by staff, with at least the following factors being taken into account:

- Significant failures in risk management by the bank, or by a business or risk control unit.
- An increase in capital requirements at the bank or one of its business units not planned at the time that exposure was generated.
- Regulatory penalties or legal convictions for events that might be imputable to the unit or staff responsible for them. Likewise, failure to comply with the Bank's internal codes of conduct.
- Unlawful conduct, whether individual or collective. Negative effects deriving from the marketing of unsuitable products and the liability of persons or bodies making such decisions will be considered especially significant.

The board of directors, at the proposal of the remuneration committee, and based on the level of compliance with those conditions, will determine the need to apply these clauses to the variable remuneration for executive directors.

64. Termination payments should not exceed a fixed amount equivalent to two years of the director's total annual remuneration, and should not be paid until the company confirms that he or she has met the predetermined performance criteria.

Compliant ☒ Partially compliant ☐ Explain ☐ Not applicable ☐

The contracts of executive directors are for an indefinite period of time and do not provide for any severance payment other than as might be required by law.

As set out in the annual director remuneration report, the contracts of the executive directors Ms. Ana Botín-Sanz de Sautuola and Mr José Antonio Álvarez Álvarez recognise their right to take early retirement in certain circumstances before reaching retirement age, in which case they will receive an annual allocation until retirement. There is no right to payment of any kind if the separation of the director takes place in certain circumstances or once they have reached retirement age. However, if this right accrues, the amount of the annual allocation will be lower than their total annual remuneration. This allocation is subject to the malus and clawback provisions in place for five years.

H OTHER INFORMATION OF INTEREST

1. If you consider that there is any material aspect or principle relating to the Corporate Governance practices followed by your company that has not been addressed in this report and which is necessary to provide a more comprehensive view of the corporate governance structure and practices at the company or group, explain briefly.

2. You may include in this section any other information, clarification or observation related to the above sections of this report.

Specifically indicate whether the company is subject to corporate governance legislation from a country other than Spain and, if so, include the compulsory information to be provided when different to that required by this report.

3. Also state whether the company voluntarily subscribes to other international, sectorial or other ethical principles or standard practices. If applicable, identify the code and date of adoption. In particular, indicate whether the company adheres to the Code of Best Tax Practices of 20 July 2010.

Banco Santander does not file any annual corporate governance report other than as stipulated under the LSC, Order ECC/461/2013, of 20 March, and CNMV Circular 5/2013, of 12 June, amended by Circular 7/2015, of 22 December.

Since 2010, Banco Santander, S.A. has adhered to the Code of Good Tax Practice approved by the Large Companies Forum, a body which involves large Spanish companies and the Spanish tax authority, and it complies with the contents thereof. As in previous years, and in accordance with its commitments under the aforementioned code, and in application of its compliance programme and the Group's general code of conduct, the head of the tax department has reported to the audit committee on the Group's fiscal policies.

In the United Kingdom the Group is adhered to the Code of Practice on Taxation for Banks, since its approval in 2010 by the tax authority of said country.

On 3 November 2015, at the plenary session of the abovementioned Large Companies Forum, the introduction of an appendix to the Code of Best Tax Practices was agreed to strengthen the cooperation between the Spanish tax agency and those companies that adhere to this instrument of good tax governance, through a series of actions promoting transparency and legal security in compliance with tax obligations.

Banco Santander has joined international sustainability initiatives such as, among others, the Principles of the United Nation's Global Compact (since 2002), the Equator Principles (since 2009), the Principles for Responsible Investment (since 2008), the Banking Environment Initiative (BEI) (since 2010), the World Business Council for Sustainable Development (since 2015), UNEP Finance Initiative (since 2008) and the CDP, formerly the Carbon Disclosure Project (since 2002).

This Annual corporate governance report was adopted by the company's Board of Directors at its meeting held on 13 February 2018.

List whether any directors voted against or abstained from voting on the approval of this Report.

Yes ☐

No ☒

Name or corporate name of director who voted against the approval of this report	Reasons (voted against, abstention, non-attendance)	Explain the reasons



**Banco Santander, S.A.
and its subsidiaries
(Santander Group)**

Independent reasonable assurance report
on the design and effectiveness of the
internal control over financial reporting (ICFR)



This version of our report is a free translation of the original, which was prepared in Spanish. All possible care has been taken to ensure that the translation is an accurate representation of the original. However, in all matters of interpretation of information, views or opinions, the original language version of our report takes precedence over this translation.

**INDEPENDENT REASONABLE ASSURANCE REPORT
ON THE DESIGN AND EFFECTIVENESS OF THE
INTERNAL CONTROL OVER FINANCIAL REPORTING (ICFR)**

To the Shareholders of Banco Santander, S.A.:

We have carried out a reasonable assurance report of the design and effectiveness of the Internal Control over Financial Reporting (hereinafter, ICFR) and the description that is included in the attached Report that forms part of the corresponding section of the Annual Corporate Governance Report of the Directors Report accompanying the consolidated financial statements of Banco Santander, S.A., (hereinafter, the Parent Company) and its subsidiaries (hereinafter, the Group or Santander Group) as at December 31, 2017, excluding the ICFR of, and the description relating to, Banco Popular Español, S.A. and those entities which were subsidiaries as of June 7, 2017 (hereinafter, the Popular Entities). Based on the assignment received from the Parent's Company Directors the scope of our report excludes the ICFR of the Popular Entities given they were acquired by the Santander Group in a purchase business combination during 2017.

This system is based on the criteria and policies defined by the Group in accordance with the guidelines established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in its "Internal Control-Integrated Framework" report.

An Internal Control over Financial Reporting is a process designed to provide reasonable assurance over the reliability of financial information in accordance with the applicable financial reporting framework and includes those policies and procedures that: (i) enable the records reflecting the transactions performed to be kept accurately and with a reasonable level of detail; (ii) provide reasonable assurance as to the proper recognition of transactions to make it possible to prepare the financial information in accordance with the accounting principles and standards applicable to it and (iii) provide reasonable assurance in relation to the prevention or timely detection of unauthorised acquisitions, use or sales of the Group assets that could have material effect on the financial information.

In this regard, it should be borne in mind that, given the inherent limitations of any Internal Control over Financial Reporting, regardless of the quality of the design and operation of the System, it can only allow reasonable, but not absolute security, in relation to the objectives it pursues, which may lead to errors, irregularities or fraud that may not be detected. On the other hand, the projection to future periods of the evaluation of internal control is subject to risks such as such internal control being inadequate as a result of future changes in the applicable conditions, or that in the future the level of compliance of the established policies or procedures may be reduced.

Director's responsibility

The Parent Company's Directors are responsible for taking the necessary measures to reasonably guarantee the implementation, maintenance and supervision of an adequate Internal Control over Financial Reporting, as well as the evaluation of its effectiveness, the development of improvements of ICFR and the preparation and establishment of the content of the attached information relating to the ICFR.

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PricewaterhouseCoopers Auditores, S.L., Torre PwC, Pº de la Castellana 259 B, 28046 Madrid, España
Tel.: +34 915 684 400 / +34 902 021 111, Fax: +34 915 685 400, www.pwc.es

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Our Responsibility

Our responsibility is to issue a reasonable assurance report on the design and effectiveness of the Internal Control over Financial Reporting of the Group, based on the work we have performed and on the evidence we have obtained. We have performed our reasonable assurance engagement in accordance with "International Standard on Assurance Engagements 3000 (ISAE 3000)" (Revised), "Assurance Engagements other than Auditing or Reviews of Historical Financial Reporting", issued by the International Auditing and Assurance Standards Board (IAASB) of the International Federation of Accountants (IFAC).

A reasonable assurance report includes the understanding of the Internal Control over Financial Reporting, assessing the risk of material weaknesses in the internal control, that the controls are not properly designed or they do not operate effectively, the execution of tests and evaluations on the design and effective implementation of this ICFR, based on our professional judgment, and the performance of such other procedures as may be deemed necessary.

We believe that the evidence we have obtained provides a sufficient and adequate basis for our opinion.

Our Independence and Quality Control

We have complied with the independence requirements and other ethical requirements of the Accounting Professionals Code of Ethics issued by the International Ethics Standards Board for Accountants (IESBA), which is based on the fundamental principles of integrity, objectivity, professional competence and diligence, confidentiality and professional behavior.

Our firm applies the "International Standard on Quality Control 1 (ISQC 1)" and maintains an exhaustive qualitative control system that includes documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory provisions.

Opinion

In our opinion, Santander Group, excluding the Popular Entities maintained as at December 31, 2017, in all material respects, an effective system of Internal Control relating to the Financial Reporting included in the consolidated financial statements of the Group as at December 31, 2017, which is based on the criteria and the policies defined by the Group's management in accordance with the guidelines established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in its "Internal Control - Integrated Framework" report.

In addition, the attached description of the ICFR Report as at December 31, 2017, related to the Santander Group, excluding the Popular Entities, has been prepared, in all material respects, in accordance with the requirements established by article 540 of the Consolidated Text of the Capital Companies Act and with the Circular 5/2013 of June 12, 2013 of the CNMV, as amended by CNMV Circular No. 7/2015 dated December 22, 2015 for the purposes of the description of the ICFR in the Annual Reports of Corporate Governance.



This work does not constitute an audit of accounts nor is it subject to the regulations governing the activity of the audit in force in Spain, so we do not express any audit opinion in the terms provided in the aforementioned regulations. However, we have audited, in accordance with the regulations governing the audit activity in force in Spain, the consolidated financial statements of Santander Group prepared by the Parent Company's Directors in accordance with the International Financial Reporting Standards adopted by the European Union and other provisions of the financial reporting standards applicable to the Group, and our report dated February 16, 2018 expresses a favorable opinion on those consolidated annual accounts.

PricewaterhouseCoopers Auditores, S.L.



Alejandro Esnal Elorrieta

February 16, 2018